

THE CITY OF

COCONUT CREEK

FLORIDA



FISCAL
YEAR

2023

Adopted Budget

AND FIVE YEAR CAPITAL IMPROVEMENT PROGRAM



BUTTERFLY CAPITAL OF THE WORLD®



City of Coconut Creek Fiscal Year 2023 Comprehensive Annual Budget

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Rebecca A. Tooley, Commissioner
Jacqueline Railey, Commissioner
John A. Brodie, Commissioner

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Harry Mautte, Director of Public Works

Wayne K. Tobey, Director of Parks and Recreation

Yvonne Lopez, Director of Community Relations



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COCONUT CREEK

FUN!
FOR ALL AGES

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GOOD SCHOOLS

SPORTSPLEX

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PUBLIC TRANSPORTATION

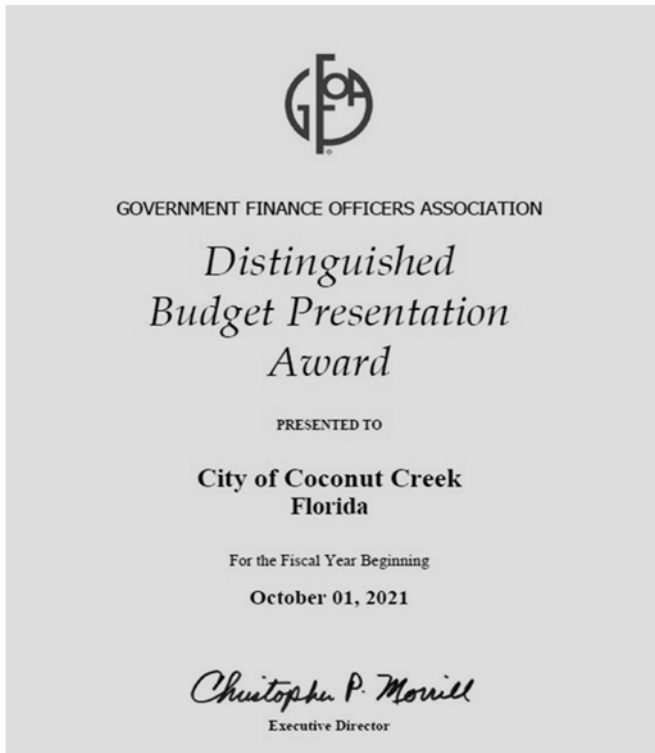
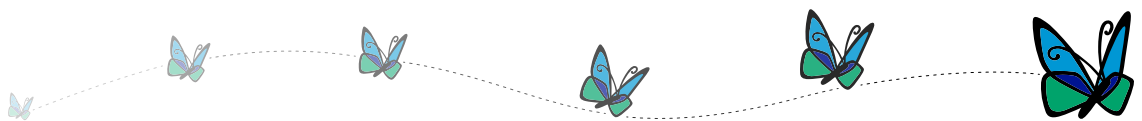
LYONS RD



MULTI MODAL



EASY TO GET ACROSS TOWN



The Government Finance Officers Association of the United States and Canada (GFOA) presented the Distinguished Budget Presentation Award to the City of Coconut Creek, Florida for its annual budget for the fiscal year beginning October 1, 2021. In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, operations guide, financial plan, and communications device.

This award is valid for a period of one year only. We believe our current budget continues to conform to program requirements, and we are submitting it to GFOA to determine its eligibility for another award.



READER'S GUIDE

This section provides readers with a guide to the document contents, where and how to find the information, and how to understand the information. The following describes each of its major sections:

BUDGET MESSAGE

The first significant section of the FY23 Budget is the City Manager's Budget Message. The reader will gain an understanding of the City Manager's vision, major issues, recommended policy, operational changes, and financial plan.

PROFILE

This section provides the reader with the background of the City. In this section are the City's history, useful facts, demographics, Budget Highlights, City-wide organizational chart, an explanation of the type of government, and a matrix of the relationship between departments and funds.

STRATEGIC PLANNING

This section provides an understanding of the City's vision, mission, and strategic priorities. Goals and objectives are linked at a policy level to those of the City. Included in this section are the City's Strategic Plan, Key Performance Indicator Scorecard, Comprehensive Plan, Economic Outlook, Legislative Issues, and Emerging Issues

BUDGET STRUCTURE

This section provides an overview of the Budget and Financial Policies, a description of the Strategic Priority Budget, an overview of the Budget Process and Budget Calendar, and the basis on which the budget is developed, and a description of the City's accounting funds.

BUDGET OVERVIEW

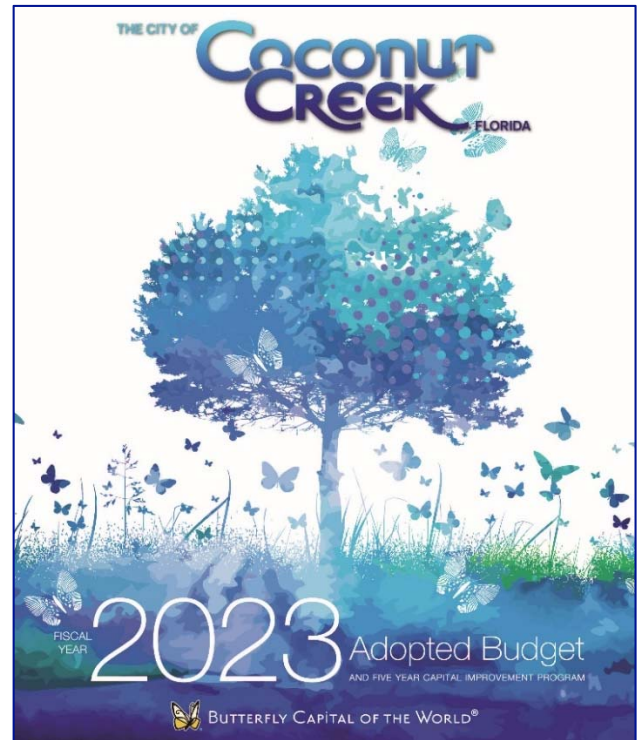
This section provides the reader with a basic overview of the budget. It also answers one of the most often asked questions: "What's included in the Budget?" Included in this section are the Tax Millage Summary, Budget Summary, Fund Summaries, Budget Overview by Fund, and an Expenditure Summary.

REVENUE ANALYSIS

This section includes Revenue Detail and Analysis of Revenue Sources. This section also provides a more detailed description of major revenue sources.

PROGRAM SUMMARIES

This section includes the program summaries for FY23. Included are summaries of Program Modifications, Capital Outlay Requests, Capital Improvement Program Requests, as well as the Staffing Overview.



DEPARTMENT SUMMARIES

This section explains the services offered by the City of Coconut Creek. Each department includes an organizational chart, a budget for the department core programs, divisional narratives of programs, key performance indicators, department highlights and accomplishments, explanations of variances between the FY22 and FY23 budgets, a personnel complement, a schedule of line item budgeted expenditures, and program modifications or capital outlay requests, as applicable.

CAPITAL IMPROVEMENT PROGRAM

This section provides a comprehensive listing and explanation of the capital needs of the City for the next five years, including the operating impact.

APPENDICES

This section contains a Debt Administration Overview, Debt Fund Summary, Debt Service Requirements, Budget Ordinance, and Resolution for Capital Improvement Program, Millage Rate Ordinance, Glossary, and Acronyms.

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Budget Message







September 22, 2022

Honorable Mayor and Members of the City Commission:

In accordance with Article VI, Section 601-602 of the City Charter, I am pleased to present the Fiscal Year (FY) 2023 Adopted Budget and Capital Improvement Program for your review. The FY 2023 Budget represents one of the most important documents presented to and approved by the City Commission. It serves as the operational and financial plan for the delivery of City services as well as a communications device to the public regarding City activities.

Preparation of this year's budget presented numerous challenges. The current economic pressures resulting from inflation have significantly impacted City finances and operations. Increased cost of goods and services coupled with the 30-year Compact Agreement with the Seminole Tribe of Florida not materializing, forced us to take a more strategic approach to funding decisions for FY 2023. As such, we prioritized labor requirements to provide exemplary levels of service; maintenance of our facilities, equipment, and infrastructure; and public safety. These priorities were determined after considering the City's ability to sustain the costs into an uncertain economic future.

We remain dedicated to providing the highest level of service in the most cost efficient manner possible by continuously enhancing productivity and performance accountability. The City of Coconut Creek has made being an innovative, inclusive, and progressive community with a well-defined vision, mission, and core values a priority. We are confident the budget presented will accomplish these goals, successfully balancing the provision of exceptional levels of service; providing an extensive array of amenities; exercising proactive and environmental mindfulness; and preserving a welcoming business climate.

The budget presented for your consideration, provides sufficient operating revenues to support current operating expenditures; maintains adequate general fund reserves; provides adequate contingency reserves for unforeseen emergencies; provides sufficient maintenance and replacement funding to ensure capital facilities and equipment are properly maintained; and maintains the quality of life and level of service to which citizens have become accustomed.

Vision 2030 Implementation and Annual Budget Development

The City of Coconut Creek is committed to ensuring that Coconut Creek continues to be exceptional, responsive, and sustainable. To accomplish these goals, the City utilized a strategic planning process that identified and aligned the needs and desires of the community it serves with available resources. In FY 2021, the City developed Vision 2030, the City's strategic plan. This plan serves as a 10-year vision for our community; provides goals and objectives; influences the City's budgeting process; guides the implementation of the City's full range of services; and serves as a guiding road map to achieving our high standards.

Implementation of the plan Vision 2030 plan began in FY 2022. Through a variety of forums to include a cross-departmental implementation team, community outreach and engagement activities, social media and print campaigns, staff education, and the annual budget process, this plan has come to life. Development of the budget began several months ago with planning, analysis, review, and assessments. Utilizing the strategic plan, guidance from the City Commission, and requests and input from our constituents, the FY 2023 Budget focuses on addressing our community needs, desires, and priorities. This budget provides for the provision of superior public safety services, continues investment in capital projects and City infrastructure, maintains current service levels, and supports economic development.

COVID-19 Response

In 2021, the City was awarded \$8.6M in funding from the U.S. Department of Treasury under the American Rescue Plan Act (ARPA). The Coronavirus State and Local Fiscal Recovery Funds (SLFRF) program, a part of the American Rescue Plan, delivered \$350 billion to state, local, and tribal governments across the country to respond, recover, and mitigate the effects of the COVID-19 public health emergency. With these resources, the City has been able to replace lost revenues to sustain government services and retain jobs that otherwise may have been reduced, modified, or eliminated. Additionally, by partnering with local non-profit agencies we have been able to provide resources and implement a plethora of programs that support the economic stabilization for Coconut Creek households and businesses. This includes providing small business stabilization grants and technical assistance to Coconut Creek small businesses; delivering meals to City seniors who otherwise would not be able to have meals; providing fresh produce, frozen proteins, nonperishable goods and fresh milk to residents impacted by the pandemic; and providing much needed mental health, housing, and job training services to our residents that will contribute to the overall economic recovery of the City of Coconut Creek.

The City continues to work diligently to overcome the challenges presented by the pandemic. It seemed for a short period the worst of pandemic was behind us, however, we continue to see the emergence of new variants, increased cases, and a community that feels its impacts. The pandemic is ever-changing, but our efforts to provide quality services, ensure the safety of our residents, visitors, and staff and provide much needed assistance to our community was, and continues to be a top priority.

Planning and Economic Development

As the City's development begins to thrive again, the Sustainable Development Department remains proactive and innovative in addressing our City's needs. Coconut Creek prides itself in creating a unique sense of place with community investment as a means of attracting new businesses and supporting existing businesses. Despite the fiscal impacts and construction delays the pandemic has on our community, taxable values saw solid increases. The City's assessed value of properties as reported by the Property Appraiser is \$5.2 billion, an increase of \$440.9 million or 9.19% from the prior year's final valuation. Assessed values from new construction increased by \$439,450 or 0.01%, and property value reassessments increased by \$440.4 million or 9.18% even though homesteaded properties increased by only 3%.

Tax base diversification and job creation through the expansion of our commercial base is essential. New and existing developments in Coconut Creek not only increase our tax base but provide new jobs in the City.

The following are commercial projects that will be under construction in FY 2023:

- *Leder Hillsboro Business Park* – Proposed as the third and final phase of the Leder Hillsboro Business Park, the new Extra Space Self-Storage facility is designed to complement the existing structures within the campus. Completion of the business park is consistent with the City's established vision and will be a major contribution to the Hillsboro Corridor Redevelopment Area established in the City's redevelopment grant awarded through Broward County.
- *Marketplace at Hillsboro* - Some of the proposed amenities at the Marketplace at Hillsboro on the northeast corner of Hillsboro Boulevard and Lyons Road will include "butterfly themed signage," pedestrian plazas, outdoor dining areas, solar roof panels and electric vehicle charging stations. It will also include the addition of Cali Coffee and additional retail options. This project is a significant redevelopment opportunity for the Hillsboro Corridor Redevelopment Area and is consistent with the vision previously established in the City's redevelopment grant awarded through Broward County.
- *Mazda Auto Dealership* – This redevelopment project on Sample Road adds over 106,000 square feet of commercial development to the City. It includes construction of a modern automobile showroom, additional administrative offices, a state of the art service center, and a three-story parking garage. Sustainable components of this development include a greenway to provide pedestrian connectivity, roof-mounted solar panels, charging benches, electric vehicle charging stations, water bottle refill stations, and a commitment to using sustainable cleaning products. Completion of this project will bring over 80 new jobs to the City.
- *First Baptist Church* – This eight acre site is located on the southeast corner of Hillsboro Boulevard and NW 51st Terrace. Parking lot, classrooms, an outdoor playground, basketball court, administrative offices, and a multi-purpose room were completed in previous phases. The final phases will provide a large principal worship hall and additional classrooms.

- *Cheesecake Factory* – This sit-down restaurant with covered outdoor dining will be located along Lyons Road, on the south side of the main entrance of The Promenade. The restaurant is expected to open in the summer of 2023.

In addition to the aforementioned commercial projects, the following residential projects that will be progressing in FY 2023:

- *Eden Homes* – This project is located at a two-acre site in the heart of the South Creek area adjacent to the Broward College campus and consists of six, energy efficient, two-story custom homes with modern architecture on a secluded cul-de-sac.

The projects listed above will generate additional building permit, property tax, and fire assessment revenues. The development of Coconut Creek's MainStreet area continues to be a priority. Currently, the property is under contract with a group of developers. The MainStreet project is envisioned to be a destination location, serving as a central gathering place for the community with a new public safety building as well as an amphitheater, open space, shopping, dining, and cultural activities.

Sustainability Initiatives

The Vision 2030 strategic planning process highlighted the community's continued support for our environment. In response, the City will expand efforts that began with a Green Plan to a Climate Action Plan. This updated plan will retain some unrealized action items from the Green Plan and add new elements in alignment with Broward County's Climate Action Plan. It will be a dynamic document with the ability to identify and address our most important climate issues such as elimination of emissions and reduction of greenhouse gasses (GHG). Additionally, the City will continue to add electric vehicle charging stations throughout the City available for public use.

Last year, the State of Florida placed a priority on identifying vulnerable areas relative to elements of climate change such as flooding and sea level rise. As such, the City will be completing a Vulnerability Assessment that will identify current and future climate change concerns. Once complete, the assessment will serve as a tool to ensure infrastructure upgrades are resilient; assist with the development of future capital improvement projects; provide relevant updates to our Climate Action Plan and resilience response; secure grant funding; educate our community; and provide the State of Florida with data it needs to comprehensively plan for the future.

Solid Waste and Recycling

Solid Waste and Recycling are going through transitional phases globally, due to market shifts and changes in business and daily life. Locally, after dissolution of the Broward County Resource Recovery Board (RRB) in 2013, Broward County cities found it necessary to independently contract for solid waste disposal and recycling processing services. Since then, there has been a decrease in market demand for recyclable materials as well as a reduction in the number of companies and facilities operating in the market. This has resulted in less competition, less processing options, and ultimately, higher disposal costs. Currently, all Broward County municipalities are in collaboration with Broward County to establish and implement a regional

solid waste system to address short and long-term opportunities and challenges associated with providing solid waste disposal and recyclable material processing services. The goal is to develop a system based on a long-term, comprehensive plan to provide for efficient, effective, and environmentally sensitive means by which to process and/or dispose of solid waste, yard waste, bulk waste, construction and demolition debris, household hazardous waste, and recyclable materials. The City is directly involved in this process and participates on both the Broward County Solid Waste Working Group and the affiliated Technical Advisory Committee which are currently working on the framework to establish a county-wide Solid Waste and Recycling Authority.

Transportation and Traffic Congestion

Traffic and congestion is a regional issue in South Florida. Coconut Creek, as part of the region, experiences these challenges and continues to focus on smart growth so that we are able to minimize travel demand. We are also focused on providing alternate means of transportation. The City has consistently supported infrastructure improvement projects that aid with advancing mobility options at both the local and regional level. In FY 2022, the City secured grant funding from the Broward Metropolitan Planning Organization (MPO) to develop a Mobility Hub Master Plan for the MainStreet area. Successful development of this plan will identify places in the MainStreet area that bring people together, develop alternative methods of transportation within the MainStreet area to get them there such as public transit, bikes, car share, etc. and identify funding opportunities.

Consistent with Vision 2030, the City is seeking to prepare a comprehensive Transit Master Plan that establishes a long-term vision for our local shuttle system to optimize passenger service for Coconut Creek residents, workers, and visitors. The plan will address the City's transportation needs by identifying transit service gaps; develop a strategy to address the passenger demand due to land use changes and/or new development/redevelopment; and identify the changing mobility needs with multimodal connectivity throughout the City. The City is also working with the MPO and Florida Department of Transportation (FDOT) related to several regional transportation projects. Most recently, the Lyons Road Mobility Improvement Project was completed. This major project, from Atlantic Boulevard north to the Sawgrass Expressway, included complete re-milling and repaving of the roadway along with new designated bike lanes, sidewalks, drainage improvements, and crosswalks enhancements. Federal funding in the amount of \$3.9 million has been requested for the addition of pedestrian safety lighting along the entire corridor.

In 2018, Broward County voters approved a 30-year one cent sales surtax to improve traffic signalization, roadways, intersections, pedestrian mobility options, public transportation (bus and rail), and to fund future investments in Broward's transportation system. This revenue stream also provides some much needed dollars to 31 municipalities which currently fund its transportation programs through stagnated local option gas taxes and general revenue funds. In FY 2022, Coconut Creek has begun work on two approved projects: (1) the addition of ADA compliant bus shelter and bus stops along City maintained streets and (2) the milling and resurfacing of City streets via the Comprehensive Street Improvement Program. The Comprehensive Street Improvement Program is a multi-phase \$22.7 million dollar project. With the construction of Phase I and the design Phase II complete, the City will use \$3.0 million awarded under the Broward County Transportation Surtax funds to offset Phase II construction costs. In addition, construction of a multipurpose pathway along Sample Road is pending final

approval by the Broward County oversight board. The City will continue to submit eligible projects to Broward County for consideration for surtax funding.

Public Safety

Police

Last year, our nationally accredited Police Department completed its first re-accreditation process. Department operations are assessed with areas of focus related to appropriate staffing of the department given the current workload, community demographics, crime levels, the organizational structure and division/unit processes. This review of our agency reflects a progressive and well-managed police department, with a high degree of professionalism and service as well as a focus on community needs and relationship building. Even with these exemplary remarks, our Police Department continuously seeks ways to enhance service delivery, be leaders in community policing, and improve the sense of safety within the community. The 2020 to 2021 crime rate decreased by 3.08% preserving Coconut Creek as one of the “Top 50 Safest City in Florida” by Safewise, an organization that conducts studies all over the country to help identify at-risk communities.

In alignment with Vision 2030, the Police Department will focus on enhancing community safety and well-being. In FY 2023, a digital application will be launched for residents that will allow for emergency notifications and include safety features such as a panic button feature and real-time tip reporting. Approved funding in the amount of \$19,290 for the addition of a Police Bloodhound is included. The addition of this canine provides another resource for officers to utilize during criminal and non-criminal investigations. The Bloodhound will be specifically trained to track missing persons and juveniles by trailing an individual’s unique scent for long distances and will also be utilized as an emotional support canine. The handling officer and canine will attend school functions and community events.

In 2014, the City transferred police dispatch services to Broward County as part of a new county regional E-911 communications system with promised streamlined operations, increased service through regionalization, and reduced costs. However, since that time there have been numerous complaints from our community as well as police and fire operations prompting the City to explore alternatives. In response to the growing concerns about service delivery, the City entered into an interlocal agreement with the City of Coral Springs to provide E-911 emergency communication services for police, fire, and emergency medical services (EMS) to our City. The Police Department, in conjunction with the Fire Rescue Department and other City staff, continue to work collaboratively with Coral Springs to deploy all necessary software, hardware, and logistics for the Police and Fire/EMS emergency communications system. The transition of services is scheduled for November 8th, 2022.

Fire

We take great pride in our newly launched Coconut Creek Fire Rescue Department. Fully operational September 26, 2021, it is a well-organized, community-focused, data-driven, strategic, fully equipped, and properly staffed and trained fire rescue department. As a newly established department, among the top priorities is to maintain the current Insurance Services Office (ISO) Public Protection Class 1 rating and actively pursue accreditation from both the Commission on Fire Accreditation International (CFAI) and the Commission on Accreditation of

Ambulance Services (CAAS). Both accreditations demonstrate a high standard of quality for fire protection and EMS services.

To address the need for an additional fire station and improve response times in the central area of the City, Temporary Fire Station #113 was completed in FY 2021. Construction of a permanent Fire Station #113 is planned in future years as development of the MainStreet area continues.

Parks and Recreation

The City of Coconut Creek is proud to have one of the best Parks and Recreation Departments in the state providing the highest level of leisure play, fitness, special events, and customer service through various programs and services in our 18 parks, two community centers, and two fitness facilities. The City is dedicated to the continuation of providing recreational, cultural, and educational, opportunities that respond to the evolving needs within our community and this upcoming fiscal year will be no exception.

Expanding and enhancing these types of programs will continue to be a priority in FY 2023 with the development of Lakeside Park which will include sport courts and other amenities; installation of a Culture and Arts Wall at the Recreation Complex to promote local artists; and creation of environmental education events utilizing parks and greenways. In an effort to engage residents, gather feedback, and assess customer satisfaction about Parks and Recreation's programs, activities, and facilities, funding for a Remote Survey Program is included in the FY 2023 Budget.

Information Technology

The Information Technology (IT) Department continues to expand and enhance its Security Awareness Training program and improve upon its vulnerability management and remediation processes. The IT Department is working to enhance cyber-resilience through evaluation and assessment of our cybersecurity strategy; off-site redundancy; cybersecurity posture; exploitation; and ransomware.

This year, the IT Department has successfully completed the installation of dedicated fiber optic infrastructure. Continuous improvement of City technology, including our website and social media platforms, is critical for the effective communication, engagement, and provision of services to our residents, businesses, and the public. With that, the fiber optic installation affords the City's administrative buildings better access to our systems, greater networking capacity, and more flexibility for future expansion of new systems.

FINANCIAL HIGHLIGHTS

The City of Coconut Creek is committed to ensuring service excellence, operational efficiency continuous quality improvement, and fiscal accountability. To prudently ensure that our resources are allocated efficiently and effectively, the following is recommended and included in the FY 2023 Adopted Budget:

- Total FY 2023 Budget for all City funds is \$178,331,410 or \$599,820 less than FY 2022.
- The Property Tax Millage Rate will remain the same at 6.4463 mills; a 9.19% increase over the rollback rate of 5.9040 mills. The rollback rate is the rate that generates the same amount of tax revenue as the current year less new construction.
- The annual Fire Assessment fees for single-family and multi-family homes is \$257.40 and \$231.66 respectively, a 10% increase.
- The annual Solid Waste Collection and Disposal rate for single-family homes is \$329.70 per year, a 4.0% increase from the current rate of \$317.04. This includes cleaning and sanitizing of the solid waste bin twice a year, the Household Hazardous Waste Program, and the Recycling Drop-off Centers.
- Water and Sewer Rates are scheduled by ordinance to increase by the greater of 2.5% or inflation, effective April 1, 2023.
- Stormwater Rates are scheduled by ordinance to increase 10.6%. This equates to \$0.44 per month from \$4.15 to \$4.59 for single-family homes.
- FY 2023 Capital Budget invests \$21,578,070 for capital improvements throughout the City.
- Staffing will remain unchanged at 505.75 FTE's.

The City's financial standing is solid; generating sufficient revenues to meet increased costs for quality municipal service delivery standards that our constituents have come to expect. The City budget is financed through a wide variety of revenues and accounted for by the use of Funds. There are four major operating funds: General Fund, Street Maintenance and Construction Fund, Water and Wastewater Operating Fund, and Stormwater Fund. Working as a team, City staff ensures the focus of budget requests are based on the City's short- and long-term community goals and are structured to facilitate rapid changes in technology, markets, and customer expectations proactively rather than reactively.

General Fund

The General Fund is the largest of the City's operating funds, accounting for over one-half of the total City budget. Police, Fire Rescue, Parks and Recreation, Public Works, Sustainable Development, Information Technology and administrative departments are the principal functions supported by this fund.

The City projects property tax revenue of \$32.1 million accounting for approximately 31% of anticipated General Fund revenue. The balance of revenues is generated primarily from charges for services, intergovernmental revenues, utility taxes, and franchise fees. The revenue required to fund the FY 2023 General Fund Budget is \$76,141,490 excluding transfers in and appropriated fund balance.

The FY 2023 General Fund budget totals \$103,500,190 which is a 4% or \$4,328,470 increase over the FY 2022 General Fund budget of \$99,171,720.

The increase is primarily attributed to an increase in operating expenses of \$4,350,780, transfers out to the Capital Improvement Fund of \$3.2 million, and contingency of \$500,000. These increases are offset by decreases in resources available of \$3.1 million, non-operating expenses of \$574,510, and a decrease in capital outlay of \$43,300. Fund balance reserves at September 30, 2022 is projected to be approximately \$25.8 million, which is appropriated in the revenue budget in FY 2023. Of this amount, \$11.5 million is included to balance the budget so as to not over generate revenues since it is anticipated that not all budgeted amounts will be expended.

Street Maintenance and Construction Fund

Major revenue sources in the Street Maintenance and Construction Fund include intergovernmental revenues such as grants, state revenue sharing, and local option gas taxes. By state law, funding may only be expended for street construction and maintenance programs. The City is also working diligently to leverage Broward County Transportation Surtax funds to help offset community transportation operating costs. Funding for parking lot rehabilitation and street maintenance totaling \$150,000 is budgeted.

Enterprise Funds

Enterprise Funds, which include the City's Water/Wastewater Operating Fund, Water/Wastewater Capital Improvement Fund, and Stormwater Fund, are self-supporting based upon the revenue received for services rendered. Thus, these funds do not receive any tax revenues. Total FY 2023 budgeted revenue for the enterprise funds is \$26 million excluding appropriated fund balance.

Other Funds

The Transportation Surtax Fund is used to account for proceeds from the Broward County Transportation Surtax Program. These funds will be used to improve traffic signalization, roadways, intersections and public transportation and fund future investments in Broward's transportation system. City projects funded through this Program include Bus Shelter and Bus Stop Rehabilitation, Sample Road Multi-Purpose Pathway, and the Comprehensive Streets Improvement Program.

The Community Improvement Fund accounts for proceeds received from the Seminole Tribe of Florida, Inc. in accordance with a municipal services provider agreement (MSPA) approved in 1999. These funds have been restricted by City ordinance to be used for capital improvements, land purchase, professional services for the MainStreet area, and payments for loans or other debt incurred for authorized projects. Approximately \$3.7 million in revenue is projected for this fund in FY 2023. The City obtained a total of \$20 million in financing in FY 2017 and FY 2018 for funding the Comprehensive Street Improvement Program (Phase I), Lakeside Park Expansion, Facility Roof Replacement, and other capital projects. The debt service on these loans will be paid from the Community Improvement Fund over the next 10 years.

The Seminole Mitigation Fund is used to account for proceeds received from the Seminole Tribe of Florida, Inc. in accordance with a mitigation agreement promulgated from additional Seminole property becoming federal trust lands. These funds may only be used for operating cost impacts and capital improvement projects in the MainStreet area. Approximately \$2.9 million in revenue is projected for FY 2023. \$1.5 million of these funds will be transferred to the General Fund to

offset the costs of police and fire services. Funding for the design of the Public Safety Complex and the purchase of a Quint Fire Truck for Fire Station #94 is included in FY 2023.

The Parks Improvement Fund, Utility Undergrounding Fund, and Public Safety Fund are all capital projects funds for which revenues are derived from developers in the form of impact fees and are used to offset capital investments needed as a result of their development. These funds have been used to build park amenities, underground utility lines, and pay for police and fire capital expenditures.

All budgeted funds are fully described in the Budget Structure section and summarized in the Budget Overview section of this document.

Additional New Requests

Additional new programs based on input from the City Commission, our residents and staff are summarized below:

To expand the City's recycling efforts, funding in the amount of \$25,000 is included to fund a pilot glass recycling program at the current south Drop-Off Center. Recycled glass will be turned into silica grade sand and will be offered to residents for beneficial reuse.

A sidewalk concrete planer which allows for grinding down uplifted sections to mitigate trip hazards and extend the life of sidewalks, in lieu of replacing an entire slab of concrete is funded. This equipment costs \$6,100 and will allow for timely, proactive, and cost effective maintenance.

Capital Improvement Program

The City's Public Works, Utilities and Engineering, Information Technology, and Parks and Recreation Departments continue to do an incredible job managing and maintaining City infrastructure through our comprehensive Five-Year Capital Improvement Program (CIP). Fiscal Year 2023 funds numerous City-wide CIP projects totaling \$21,578,070. The majority of these funds are for recurring CIP projects that maintains City infrastructure and is detailed in the CIP section of this FY 2023 Adopted Budget along with the following items:

Project	FY 2023 Funding
Public Safety Building (Design)	\$4,300,000
Lakeside Park Improvements	3,588,750
Pedestrian Lighting Enhancements	1,200,000
Fire Rescue Equipment Replacement Program (Quint Fire Truck - FS #94)	850,000
Cyber Resilience, Security Leadership and Disaster Recovery	579,960
Fire Station #94 Improvements (Hurricane Bi-fold Doors)	500,000
Oak Trails Park Expansion (Design)	
South Creek Bridges	200,000
Recreation Complex Building Rehabilitation (Design)	200,000
NW 74th Place Sidewalk Improvements	50,000

Details of all capital projects can be found in the CIP section of this document.

CONCLUSION

Coconut Creek has embraced its vision of being an innovative, inclusive, and progressive community with a small-town personal touch. The initiatives and programs within this budget prioritize the needs of our residents and businesses and support the City's mission to provide exceptional, responsive, and sustainable services for the Coconut Creek community.

I would like to extend our sincere appreciation to all of the department directors and their staff for their commitment, support, and work in the preparation of this document. I would also like to thank you, the City Commission, for your guidance, continued support, and dedication to maintaining the "Butterfly Capital of the World" as a beautiful award-winning City to work, live, and play.

Respectfully submitted,



KAREN M. BROOKS
City Manager



PETA-GAY LAKE
Director of Finance and Administrative Services



Profile







COCONUT CREEK

The City of Coconut Creek is a full-service municipality located within the northern central portion of Broward County, the second most populated county in the State. The City was created in 1967 by the Legislature of the State of Florida and is approximately 12 square miles. Coconut Creek is located just north of Fort Lauderdale and abuts unincorporated Palm Beach County to the north. Location is key, and with easy access to major highways, airports, and the Atlantic Ocean, Coconut Creek is the ideal location for both individuals and businesses. The City is less than 15 miles west of the beach, and the sub-tropical climate provides comfortable living year-round. With an estimated population of 57,937, Coconut Creek has been ranked the “10th Best Places to Raise a Family in Broward County” by Niche.com and Safewise, a community ratings website, named Coconut Creek as the 24th safest city in Florida.

The City has been developed primarily for residential purposes with a proportionate mix of singles, families, and retirees. Because the tax burden rests mostly on residential properties, the City has various economic development initiatives, partners, and networks to encourage new businesses to locate within the City.

Coconut Creek operates under a Commission-Manager form of government. Five Commissioners are elected at-large from the City’s five districts to serve staggered four-year terms. Annually, of the five elected Commissioners, a Mayor and Vice-Mayor are elected by the Commission at the first commission meeting subsequent to the second Tuesday in March. Together, the Mayor and Commission are responsible for the legislative functions of the City, including setting City policy, passing local ordinances, approving the City’s Comprehensive Annual Budget, and appointing a City Manager and City Attorney.

The City Manager oversees the administrative functions of the City. This includes overseeing the day-to-day operations of the City; hiring staff; submitting an annual operating and capital improvement budget to the Commission; as well as providing recommendations to, and carrying out the policies and ordinances of the City Commission.

Residents of Coconut Creek enjoy many recreational facilities within the City limits, including eighteen local parks and two county parks: 625-acre Tradewinds Park and 247-acre Fern Forest Park. The City’s largest park, Sabal Pines Park, includes many inviting amenities such as baseball and soccer fields; tennis court; basketball courts; a roller hockey rink; playgrounds; pavilions; a nature trail; and, a two-story facility that overlooks the entire park, and a beautiful lake. Recently, the City of Coconut Creek has added three new outdoor pickleball courts at the City’s Community Center. Also, the City recently adopted the Parks and Recreation Master Plan, a 10-year vision and action plan for the parks, recreation, and open space and trail systems. Included in the plan are full development of Lakeside Park and Oak Trails Park, both of which the City recently acquired additional adjacent land for growth of recreational amenities.



Kids to Parks Day 2022



In a continuing effort to create and maintain a healthy balance between new growth and development, while ensuring environmental and resource conservation, the City has a progressive planning approach to creating a unique life-style for its residents and businesses. MainStreet, an innovative planning project that embraces the City's desire for sustainability with progressive design standards, will create a pedestrian-oriented, mixed-use downtown development in the center of Coconut Creek. Currently, MainStreet is home to the Promenade at Coconut Creek, MainStreet's first commercial development, and Monarch Station, MainStreet's first residential development. Further development of this area is also included in the Parks and Recreation Master Plan to ensure the city's legacy of parks and open spaces will continue throughout MainStreet's growth.



The Promenade at Coconut Creek, MainStreet's first commercial development.

Since its incorporation in 1967, Coconut Creek has become an award-winning City with designations such as an Audubon Sustainable Community, an ISO Class 1 certified Fire Rescue Department, and a fully accredited Police Department through the Commission for Florida Law Enforcement Accreditation, Inc. (CFA). Hard work and a commitment to its residents through strategic planning has continued to make Coconut Creek an award-winning City with recognitions by outside agencies through the presentation of various awards and certificates, including:



10th Best City to Raise a Family in Broward County designation by Niche



20th for Best Places to Live in Florida designation by Areavibes



20th Best City to Live in Broward County designation by Niche



24th Safest City in Florida designation by Safewise



Telly Award for CreekTV: CreekTALK Kids



Distinguished Budget Presentation Award designation by Government Finance Officers Association (GFOA) for FY2022



Annual Comprehensive Financial Report (ACFR) Award designation by Government Finance Officers Association (GFOA) for FY2021



Popular Annual Financial Reporting (PAFR) Award designation by Government Finance Officers Association (GFOA) for FY2021



Healthiest Employers by South Florida Business Journal designation Florida Blue for policies and initiatives promoting the health and well-being of our employees



Full Reaccreditation designation by the Commission for Florida Law Enforcement Accreditation



2022 FAPPO Award of Excellence designation by Florida Association of Public Procurement Officials for meeting or exceeding benchmarks in public procurement



NIGP Outstanding Agency Accreditation designation by National Purchasing Institute (NPI) for excellence in public procurement

Once known for its wilderness and farmlands, Coconut Creek has evolved into a diverse, thriving community. The City plans to continue its mission to provide exceptional, responsive, and sustainable services for its residents, businesses, and visitors. Progressive architecture that is based on function and style, coupled with development that encourages mixed use of land, creates a sense of purpose while simultaneously ensuring a sustainable future. The City remains committed to fostering economic development, providing cultural, educational, and recreational opportunities, and making Coconut Creek “An innovative, inclusive, and progressive community with a small-town personal touch.”



CITY OF COCONUT CREEK AT A GLANCE



Date of Incorporation	February 20, 1967
Form of Government	Commission-Manager
Area (Including water)	12.78 sq. miles
Total Adopted Fiscal Year 2023 Budget in millions	\$178,331,410
<i>(Includes Enterprise Funds)</i>	



City Demographics

Population (as of April 1, 2022)	57,937
Median Age *	40.8
Median Household Income **	\$65,578
Average Household Size **	2.51 people
Percentage of Single Households	30.9%
Percentage of Married Households	69.1%
Percentage of Families with Children	60.3%
Median Market Value	\$270,233
Registered Voters	47,712

* Source: World Population Review and Statistical Atlas

** Source: U.S. Census Bureau



Police Department

Number of Stations	1
Sworn Officers	110
Civilians	36

Fire Rescue Department



Number of Fire Stations	3
Fire Fighters	76
Civilians	5
Fire Engine/Ladder	4
EMS Transport Units	5
FY22 Total Fire/EMS Runs	8,015
FY22 Avg. Response Time Fire/EMS	6:16



Major Employers

Employees

Seminole Coconut Creek Casino	1,530
Broward County School Board	1,592
Broward College North	750
Publix	692
Atlantic Technical Center	479
City of Coconut Creek	480
Al Hendrickson Toyota	282
Walmart	263
Vista BMW	237
Cusano's Bakery	209



Public Schools Located in the City

School	Enrollment
Elementary	
Coconut Creek Elementary	468
Tradewinds Elementary	996
Winston Park Elementary	1,006
Middle School	
Lyons Creek Middle	1,767
High School	
Atlantic Technical High School	678
Coconut Creek High School	1,916
Monarch High School	2,406
Dave Thomas Education Center	549
College / Technical Schools	
Atlantic Technical Center	3,782
Broward College North	21,199



Existing Land Usage (%)

Residential	47%
Commercial	7%
Industrial/Office	2%
Recreational	13%
Water Bodies	11%
Other	20%



Utility System

Quantity

Active Accounts (as of June 30, 2022)	
Water	12,107
Capacity per day (thousand gallons)	
Water (tgd) max.	8,500
Sewer (tgd) max.	6,540
Miles of Water and Sewer Mains	
Water	285
Sewer	239
Fire Hydrants	2,002
Lift Stations	59



Solid Waste Collection

Number

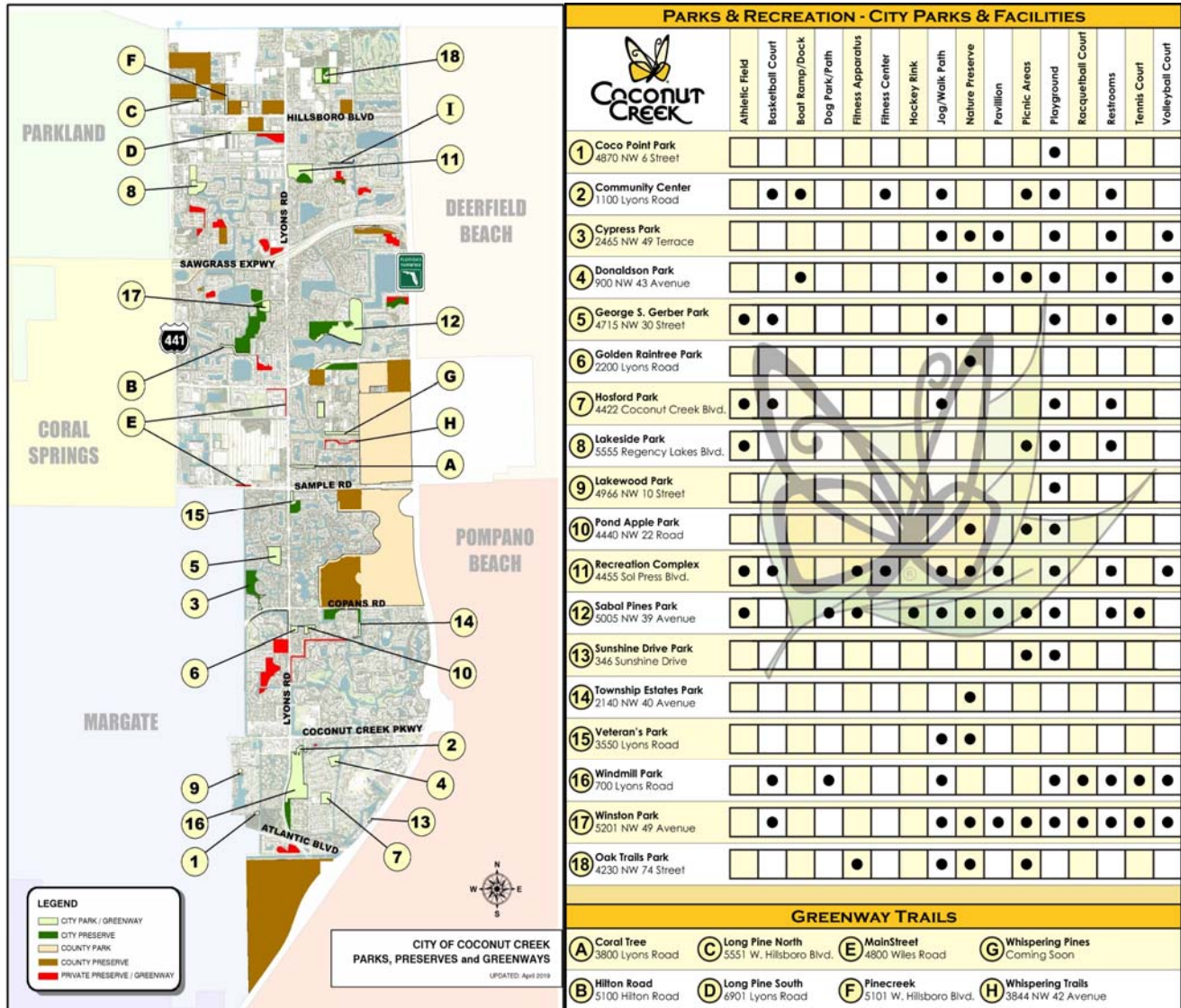
Residential Accounts	8,682
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CITY OF COCONUT CREEK AT A GLANCE



Parks and Recreation

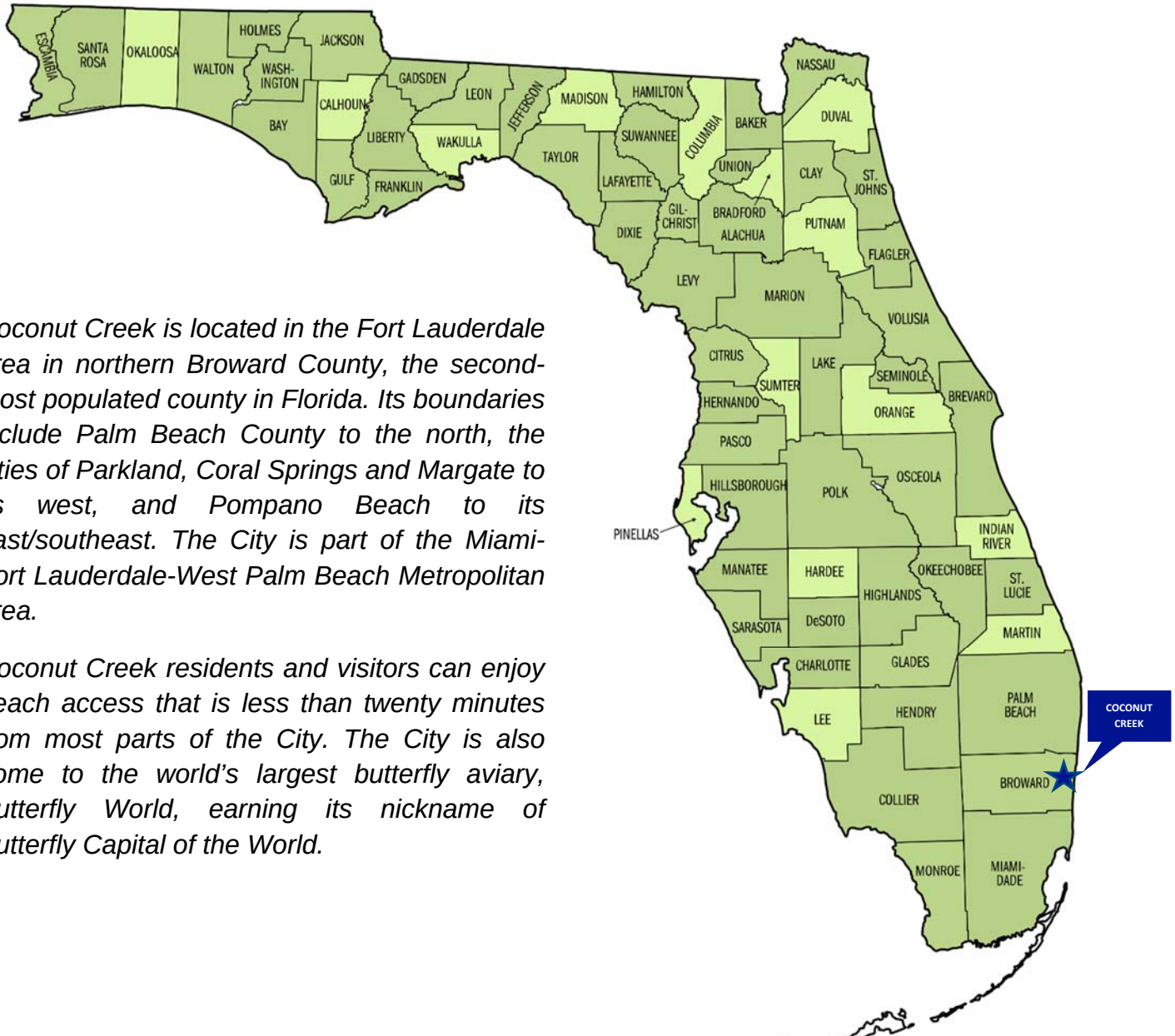


The City offers many athletic, fitness and recreational activities and programs in its facilities and parks. Our amenities include gymnasiums; fitness centers; meeting rooms; baseball, football, lacrosse, and soccer fields; basketball, racquetball, tennis and volleyball courts; picnic shelters; playgrounds; and boat ramps.





LOCATION

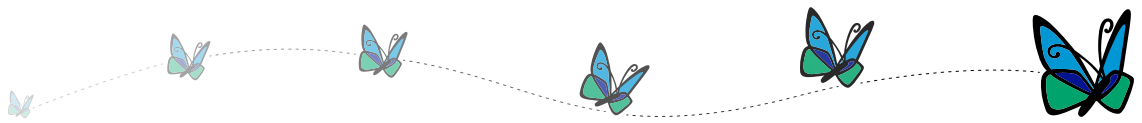


Coconut Creek is located in the Fort Lauderdale area in northern Broward County, the second-most populated county in Florida. Its boundaries include Palm Beach County to the north, the cities of Parkland, Coral Springs and Margate to its west, and Pompano Beach to its east/southeast. The City is part of the Miami-Fort Lauderdale-West Palm Beach Metropolitan area.

Coconut Creek residents and visitors can enjoy beach access that is less than twenty minutes from most parts of the City. The City is also home to the world's largest butterfly aviary, Butterfly World, earning its nickname of Butterfly Capital of the World.



City Hall : 4800 West Copans Road, Coconut Creek, FL, 33063 : 954-973-6770
City Hall Hours of Operation: Monday through Thursday - 7:00 a.m. to 6:00 p.m.



HISTORY OF COCONUT CREEK

The area that now encompasses Coconut Creek, Margate, North Lauderdale, Tamarac, and parts of Coral Springs was primarily farmland or Florida wilderness. Early settlers of the area farmed land west of Pompano Beach for decades. Today, roads have been named after some of these pioneer families such as Lyons, Blount, Sample, McNab, Wiles, and Hammond.

In 1956, the City of Pompano Beach, on the far northeastern side of Broward County, had been thriving and growing for several decades. Just a few miles or so to the west, the Town of Margate was formed the previous year and would be incorporated as a City, six years later. The area in between was acres and acres of farmland where beans, peppers, tomatoes, eggplant, and pumpkins were grown.

Pompano Beach real estate developer R.E. Bateman envisioned the land as more than just farmland. Instead, he saw an investment opportunity. Approaching 15 feet above sea level, the area was well-drained. There were trees everywhere, particularly native pines. These, coupled with an abundance of rock, caused Bateman to speculate why the area had not been farmed - there was too much clearing and root-stumping to do. However, he thought, if as many of the trees as possible were retained, it could be developed into beautiful home sites.

Bateman purchased several hundred acres west of the Turnpike and north of Atlantic Boulevard, named it "Edgefield," and started clearing the land that literally was on the edge of several farm fields. Deciding later that his neighborhood in progress needed a more tropical name, Bateman rechristened it after the Dade County communities, Coconut Grove and Indian Creek Hence: Coconut Creek Homes.

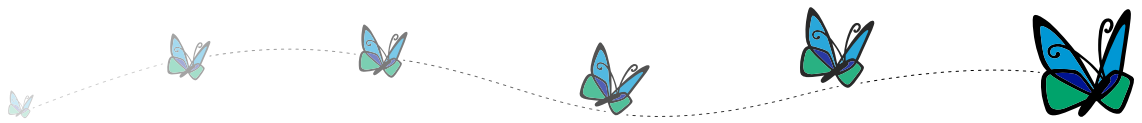
Bateman's neighborhood project began to thrive in the early 1960s when builder Jack Brown joined the endeavor. Jack Brown Properties had set up an office on Northwest 45th Avenue and began building homes in the area, marketing it as a tropical, natural paradise far from the urban centers of Miami and Fort Lauderdale.

"Coconut Creek is, in the minds of many, the ideal Florida," Brown writes in an early promotional brochure. "A serene and verdant spot removed from the tumult of the tourist world, an oasis of peace and beauty in the heart of the Gold Coast... In developing Coconut Creek, we have striven to preserve Mother Nature's handiwork of wooded land and rambling waters, embellishing vast acres with coconut palms."

Aside from brochures and traditional advertising, promotional events were organized in an effort to attract potential buyers to the area. One of the most popular promotional events utilized the neighborhood's many canals. The widened section of the canal between Northwest 43rd Avenue and Northwest 45th Avenue created Lake Julie and the adjoining lagoon. In 1964-1965, area ski clubs held exhibition shows on these waters every Sunday afternoon. Every month, these shows brought in hundreds of spectators from all over the country.

Brown's marketing efforts worked and by 1965, the neighborhood grew to nearly 200 occupied homes. Residents from the Coconut Creek Home Owners Association began sponsoring neighborhood picnics, holiday parties and other community events. They were also civically active, working to get streetlights and other improvements initiated.

The area proved to be attractive not only to residents looking to buy in the rural northwest, but to other forces as well. Further development, beyond the little neighborhood, was already in the works: the Broward County School Board obtained 115 acres of land in the area to build the North Broward Junior College campus.



By 1963, both Margate and Pompano Beach were expressing interest in annexing the Coconut Creek Homes into their cities. The two had asked the State Legislature to include the neighborhood in their reserve areas, but Coconut Creek residents protested, asking to be left out of any possible reserve area. In 1965, Margate and Pompano Beach agreed on reserve area boundaries, which placed the Coconut Creek neighborhood in the Pompano reserve. However, Coconut Creek homeowners petitioned the Legislature a second time to be left as they were. The petition, coupled with a separate reserve dispute between Pompano and Deerfield Beach, kept the neighborhood out of any other jurisdiction a second time. However, the residents were wary of having to fight every two years to keep their autonomy and knew that eventual annexation was inevitable.

Homeowners Association President John M. Reed appointed a committee to begin studying four future situations: annexation into Margate, annexation into Pompano Beach, remain an unincorporated neighborhood, or create a brand new city.

In 1966, the committee recommended the incorporation of a new city and the choice was taken to the neighborhood residents for a final vote. On November 3, 1966, the majority favored beginning the incorporation process.

The newly named Committee of Incorporation of Coconut Creek hired Fort Lauderdale attorney Robert A. Urban to handle the legalities of incorporation and began taking contributions from residents to handle the costs of starting the new city.

On February 19th, 236 out of 260 eligible voters turned out at Calvary Presbyterian Church and approved incorporation 163 to 73. The petitions and the ballot results were presented to the Circuit Court and the State Legislature for approval, which was granted.

"The incorporation of the City of Coconut Creek is now an accomplished reality," new Mayor Gardner C. George wrote a supporter in a March 1, 1967 letter. "The required two-thirds majority vote, the elected slate of officials, and the City seal have been accepted by the court. All officials have now been sworn in, and your new City is actually in operation."

The new City operated under the Florida State Statutes until a City Charter was drawn up and adopted. Lacking a City Hall, the new council and administration began working from their homes and held official public meetings at Calvary Presbyterian Church until a permanent municipal headquarters was operational. Residents also elected their first officials: Gardner C. George, Mayor; James H. Bush, William H. Davis, Myrtle C. Reed, Harold G. Smith, and Hollis W. Wacaster, council members; Helen M. Donaldson, City Clerk; and Jack M. Cooper, Marshall. The adoption of the Charter occurred November 2, 1971.

Adopted from the *Quad City News*, November 19, 1987

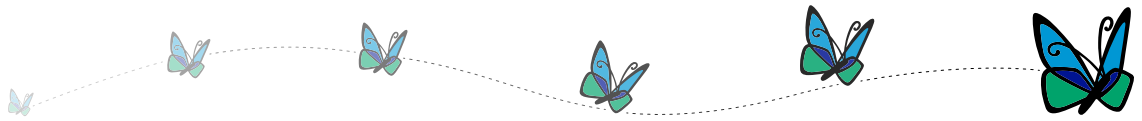


COCONUT CREEK HIGHLIGHTS

- | | | | |
|-------------|---|-------------|--|
| 1967 | The City of Coconut Creek is incorporated. | 1998 | The Coconut Creek Community Center is dedicated as Rowe Community Center. |
| 1970 | The City's first school, Coconut Creek Elementary, opens; City Census: 1,359 residents. | 1999 | The City's Municipal Service Provider Agreement with the Seminole Tribe is approved; Lakeside Park is dedicated. |
| 1971 | The City's Charter is adopted; the City of Coconut Creek Police Department is created. | 2000 | Coconut Creek Casino opens; the City contracts with the City of Margate for fire and EMS services; Lyons Creek Middle School opens; City Census: 45,517 residents. |
| 1972 | Coconut Creek High School opens; the City of Coconut Creek Volunteer Fire Department is created. | 2002 | The City is declared the City "Butterfly Capital of the World;" the City celebrates its 35th Anniversary. |
| 1973 | The Coconut Creek Community Center opens. | 2003 | The inaugural Butterfly Celebration and 5K "Butterfly Run" is held. |
| 1980 | City Census: 6,288 residents. | 2004 | City receives the Emerald Award from Broward County for environmental preservation leadership; MainStreet Master Plan is unveiled to residents. |
| 1982 | The Coconut Creek Public Safety Department is established by City Charter, phasing out volunteer firefighters. | 2005 | Coconut Creek Community Center Grand Opening; MainStreet design is approved by the State; City named "Community Wildlife Habitat" by the National Wildlife Federation. 2007 The City celebrates its 40th anniversary; the ground breaking of the first MainStreet project, the Promenade at Coconut Creek, is held. |
| 1983 | Coconut Creek Plaza, the first major shopping area in the City, is completed. | 2008 | The City celebrates the commercial ribbon cutting/ground breaking for several major developments including JM Lexus and El Dorado Home Furnishing Center. |
| 1986 | Government Center opens. | 2009 | The Promenade at Coconut Creek shopping center grand opening is held. |
| 1987 | The City celebrates its 20th anniversary. | 2010 | The City is recognized for its Reclaimed Water Project from the Broward branch of the American Society of Civil Engineers; Money Magazine ranks Coconut Creek 48th (out of 100) Best Places to Live; City Census: 52,934 residents. |
| 1988 | Butterfly World at Tradewinds Park South opens; the City receives their first Tree City USA designation award; Ted Thomas Activity Center is dedicated. | 2011 | The City is awarded Audubon Sustainable Community Certification from Audubon International; the City is honored by ICLEI-Local Governments for Climate Protection Achievements. |
| 1989 | Veterans Park is dedicated. | | |
| 1990 | Winston Park Nature Center opens; Winston Park Elementary opens; City Census: 27,485 residents. | | |
| 1992 | The City celebrates its 25th anniversary; Cocoplum Park and Windmill Park open; SOS Children's Village Foster Care Neighborhood opens. | | |
| 1993 | The Public Safety North Substation is dedicated; the City's first bus shuttle service begins operation; Holiday Fantasy of Lights opens at Tradewinds Park. | | |
| 1994 | The Recreation Complex opens. | | |
| 1996 | Tradewinds Elementary School opens. | | |
| 1997 | Cocoplum Park is rededicated as George S. Gerber Memorial Park; the City celebrates its 30th anniversary. | | |



- 2012** The City receives the Playful City designation for its initiatives to reduce childhood obesity by creating innovative programs to get children active, playing, and healthy.
- 2013** The Public Works/Emergency Operations Center Administration Building is completed; the City is awarded the Green Leaf Award from the Broward League of Cities.
- 2014** The City is recognized as the 9th Top City to Live in Florida by Movoto Real Estate Brokerage; the City's first hotel, Hampton Inn and Suites, opens.
- 2015** The Sun Sentinel ranks Coconut Creek as one of the best mid-sized employers in the Tri-county area; the City earns a Gold-Level Certification under the Florida Green Building Coalition's (FGBC) Green Local Government Program; Cusano's Bakery opens its manufacturing and distribution facility; the City's first movie theater, SilverSpot Movie Theater, opens in the Promenade.
- 2016** Coconut Creek is ranked as the 10th safest place to live in Florida among large cities by ValuePenguin; five gold medals are earned for *Let's Move!* Making the City #1 in the country; Cooper's Hawk opens in the Promenade.
- 2017** Coconut Creek celebrates its 50th anniversary; the City earns a Class 1 rating from the Insurance Services Office (ISO) for the overall effectiveness of the City's Fire Department, a Healthy Weight Community Champion designation from the State Surgeon General; Fire Station #50 is completed.
- 2018** Windmill Park has a grand re-opening after undergoing major renovation; Seminole land goes into Trust; Monarch Station, MainStreet's first residential development, is completed; the City is recognized as the 9th safest City in Florida by SafeHome.org; Texas Roadhouse opens in the City.
- 2019** The Police Department receives accreditation through the Commission for Florida Law Enforcement Accreditation, Inc. (CFA), the highest honor a law enforcement agency can receive; City is named Tree City USA for the 30th consecutive year by the Arbor Day Foundation; voters approve a one-cent surtax to assist with improvements on the county's transportation system; Teen Political Forum, along with three new advisory boards (Education, Public Safety and Communication), is implemented; planning phase of the Parks & Recreation Master Plan is completed.
- 2020** The City is awarded a \$1 million grant from Broward County for the Hillsboro Corridor Redevelopment project; the Parks and Recreation Master Plan is adopted; the City is recognized as 11th "Best Places to Live in Florida" and ranked 26th "Safest City" among Florida's 50 Safest Cities by Safewise; the City's first pet lodge, Pet Paradise, opens on Hillsboro Boulevard; Naked Taco opens in the Promenade; the City is recognized by Government Fleet Magazine as a notable fleet in the Leading Fleets Program; Cocolsland and CocoParadise, the City's splash pad parks are completed.
- 2021** The Coconut Creek Fire Rescue Department is established; City adopts its updated 10-year strategic plan-Vision 2030; the Police Department receives re-accreditation through the Commission for Florida Law Enforcement Accreditation, Inc.(CFA), the United States Police Canine Association (USPCA) Certification, and the Florida Department of Law Enforcement (FDLE) Canine Team Certification; City launches CocoNEWS, CreekTALK Kids, and CreekFIT Online Training in response to COVID-19; Unity in Our Community program is developed to proactively address continued improvements in social justice in the Coconut Creek community.
- 2022** Implementation of the Parks and Recreation Master Plan begins; the City is Awarded Healthiest Employer designation by South Florida Journal; City Commission approves the future arrival of the Cheesecake Factory in the Promenade; Lyons Road Mobility Project completed; Coconut Creek hosts its first Juneteenth event.



DEMOGRAPHICS

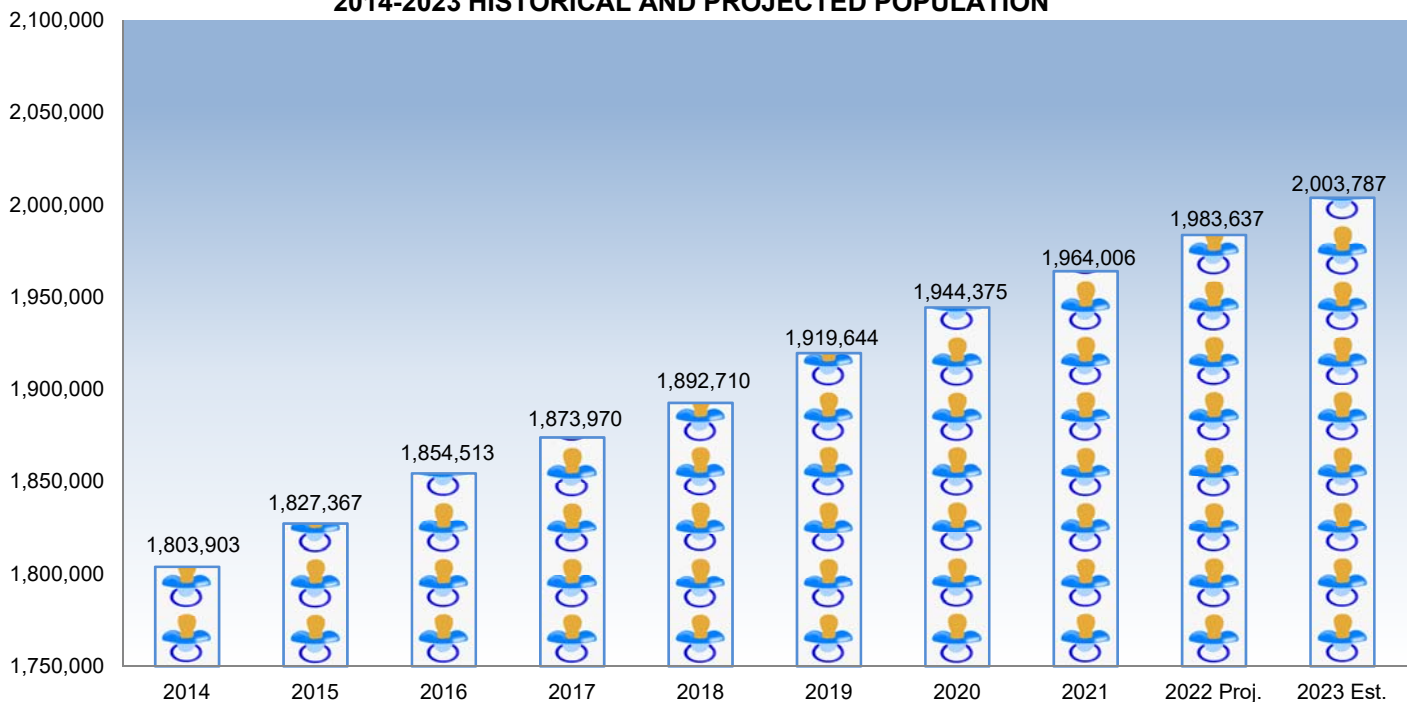
Population Demographics

Every ten years, the Census Bureau conducts a complete accounting of every resident in the United States. Census results are used to determine: (1) Revenue Sharing from State and Federal Governments; (2) New School Construction; (3) Healthcare Services for the Elderly; (4) Federal, State, and Local Legislative Districts; (5) Forecasts of Housing and Transportation Needs; (6) Disaster Relief; and (7) New Roads (state revenue sharing and other estimates are updated annually).

Florida's current population is comprised of retirees, health care workers, workers in the tourism and hospitality industries, and northeasterners who find the state's lack of income tax and low property taxes attractive. Despite this attraction, the population growth rate has slowed when compared to growth rates in the past. With the state's projected negative natural growth rate and rising cost of housing, this trend is expected to continue through the next few years.

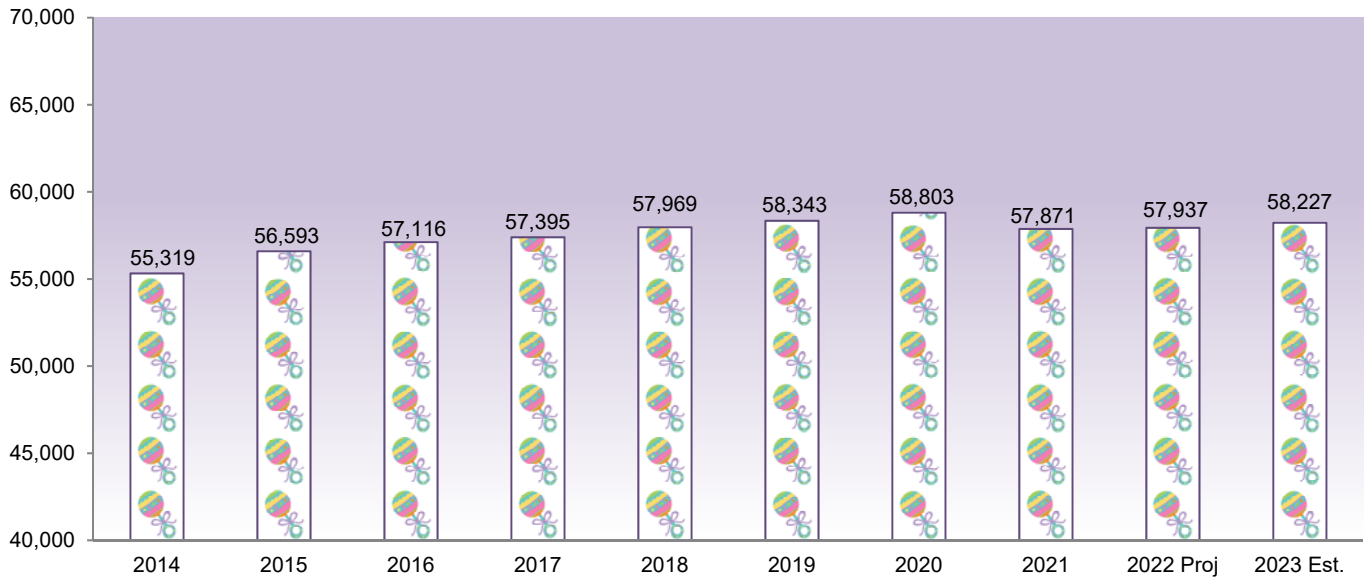
Broward County has continuously been one of the fastest growing counties in Florida. For the past ten years, Broward County experienced a population growth of 11.1%. The City of Coconut Creek experienced a population growth of 7.7% for the same period, both outpacing the national growth trend of 7.4%. In the last year, the population growth experienced a slight increase primarily fueled by the effects of the pandemic, a rebounding job market, and new developments. Minimal growth is expected for both Broward County and Coconut Creek, with a projected growth of 1.0% and 0.5% between 2022 and 2023, respectively.

**BROWARD COUNTY
2014-2023 HISTORICAL AND PROJECTED POPULATION**



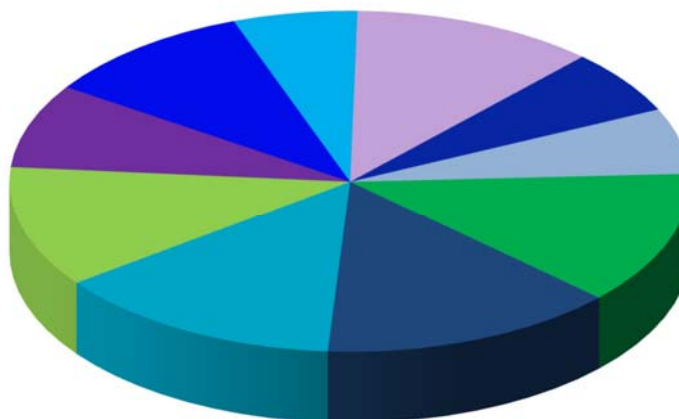


CITY OF COCONUT CREEK 2014-2023 HISTORICAL AND PROJECTED POPULATION

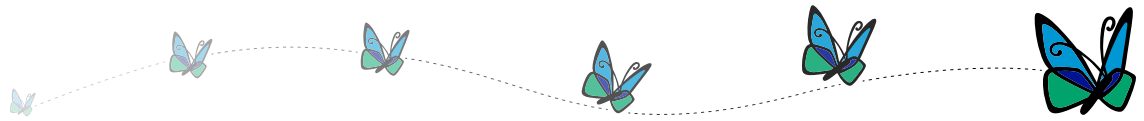


The above graph illustrates Coconut Creek's population from 2014 to 2023. Overall, both the City and the county populations have shown modest increases and are expected to continue to increase for the next several years. It is important to monitor population trends. If the City's population declines disproportionately to other cities in the county, its share of intergovernmental revenues and other population driven revenues could decline. The City is currently ranked 70th in population for the State of Florida according to the World Population Review.

CITY OF COCONUT CREEK POPULATION BY AGE



Under 5	5.9%	5 to 14	11.6%	15 to 19	6.1%	20 to 24	6.2%
25 to 34	12.7%	35 to 44	14.1%	45 to 54	13.8%	55 to 64	11.6%
65 to 74	8.0%	75+	10.0%				

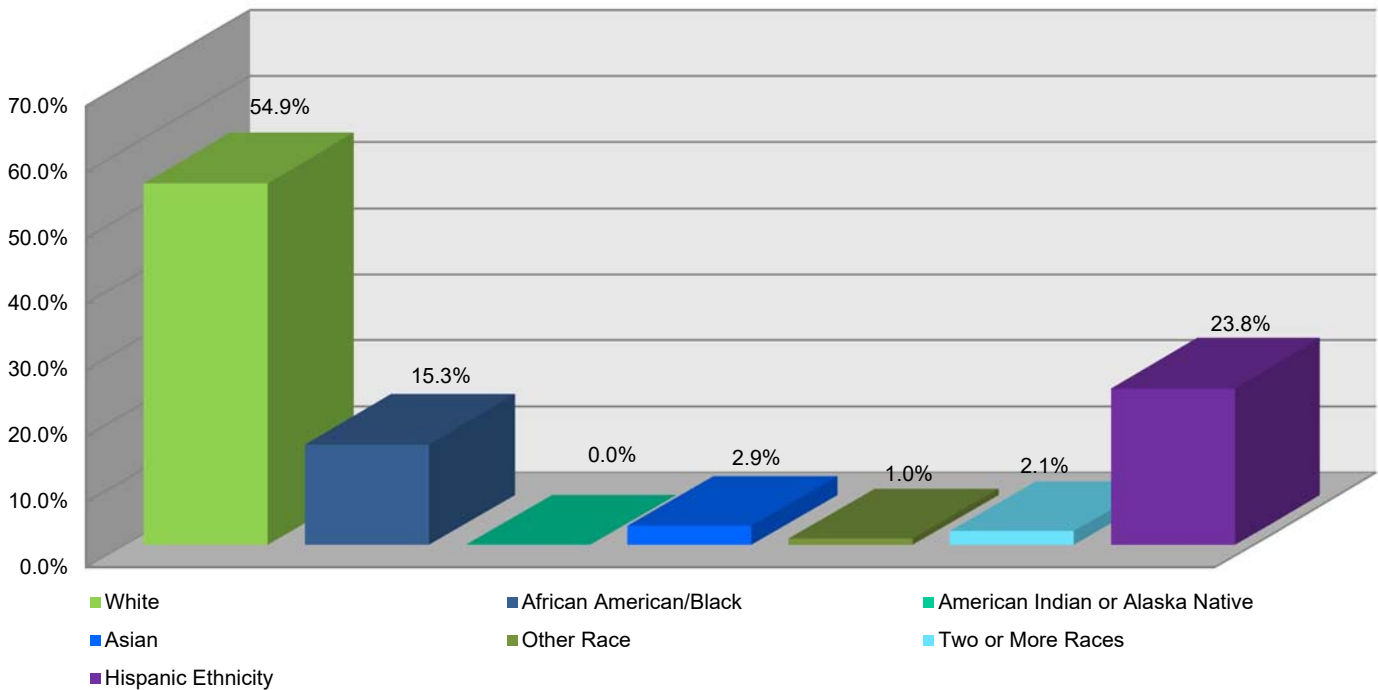


Currently, females represent 52.4% of the City's population, and males represent 47.6% of the City's population. In 2022, the median age for Broward County and Coconut Creek was 40.5 and 40.8, respectively. For 2022, the two most prominent age groups in the City's demography is 35 to 44 years old and 45 to 54 years old, representing 14.1% and 13.8%, respectively. The group least represented in our demographics is under the age of 5 and 15 to 19 years old, both showing a total of 12% of the total population. However, 18.0% are over the age of 65. This is reflective of Coconut Creek being named one of the top cities to retire in Broward County for 2022.

Population by Race / Ethnicity

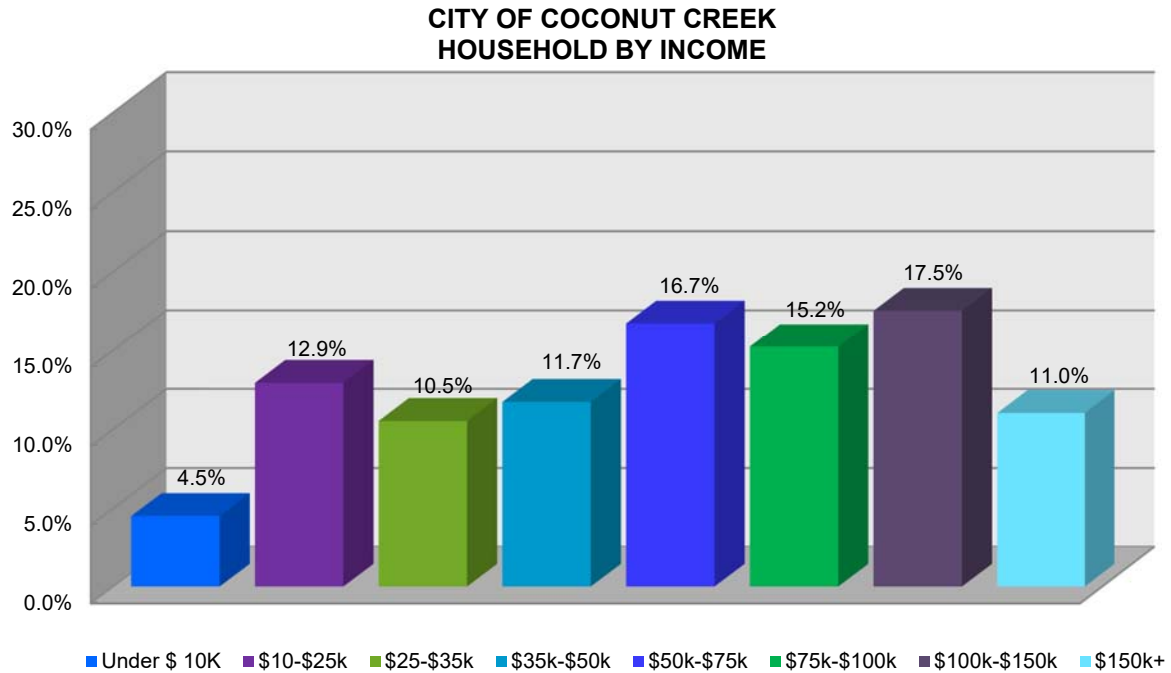
In Broward County, African Americans/Blacks and Hispanics, predominant race represent 57.8% of the population. In Coconut Creek, the predominant race/ethnicity category is White at 54.9%, with African Americans/Blacks and Hispanics representing 39.1% of the City population. As shown in the graph below, the race and ethnicity category least represented in this analysis is American Indian or Alaska Native. The World Population Review statistics indicates continued growth of the Hispanic and African American/Black, populations. This is coupled with a modest decline in the White non-Hispanic population, resulting in a more ethnically diverse population.

**CITY OF COCONUT CREEK
POPULATION BY RACE AND ETHNICITY**





Households by Income



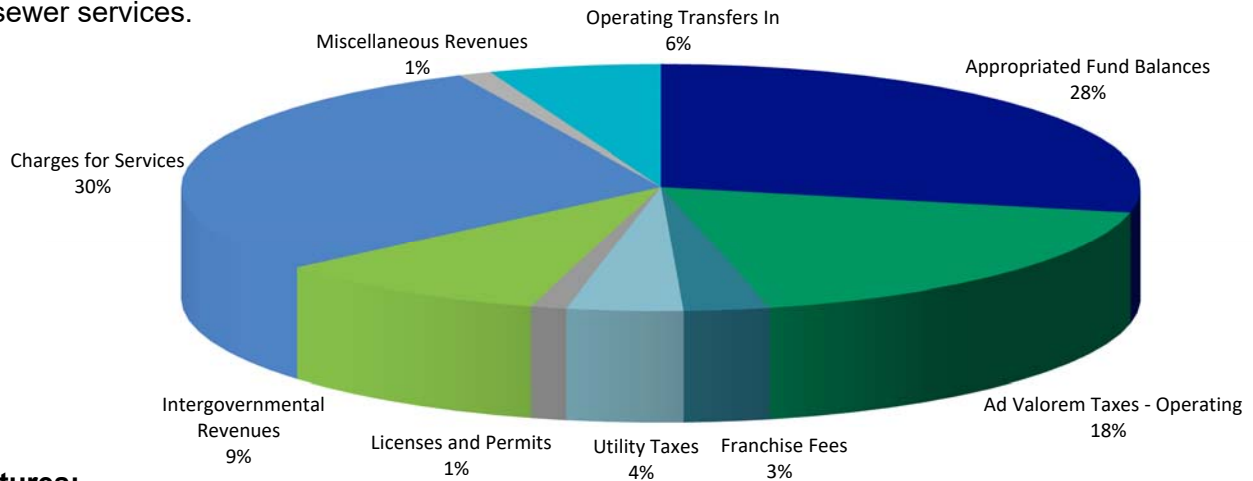
In 2022, the predominant household income category in Coconut Creek is \$100K-150K, and the income group least represented in this analysis is under \$10K.

Sources: U.S. Census Bureau, 2010 Census,, Sun-Sentinel, Business Insider, Bureau of Economic and Business Research, Niche, University of Florida, Bureau of Economic and Business Research, and World Population Review

FY2023 BUDGET HIGHLIGHTS

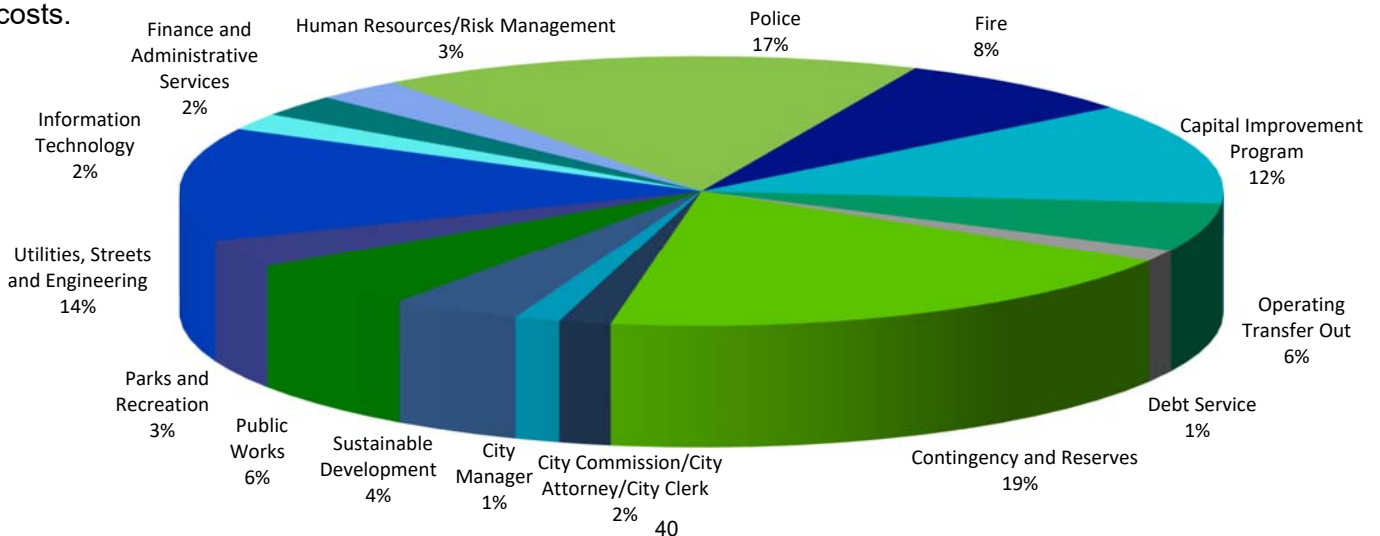
Revenues

- The operating millage rate for FY23 will remain the same at 6.4463 mills per \$1,000 valuation on taxable property
- Assessed property values increased 9.19% from the prior year, inclusive of new construction and additions of 0.01% and reassessments of 9.18%
- Fire Assessment rates for FY23 increased to: Single Family \$257.40; Multi-Family \$231.66; and Mobile Homes \$128.70
- Single Family Solid Waste Assessment increased 4.0% from the prior year to \$329.70
- Total revenues amount to approximately \$127.9 million, an increase of approximately \$197,200 from the FY22 Adopted Budget
- Revenue decreases are primarily due to American Rescue Plan funding. This decrease is partially offset by increased Property Taxes, Fire Special Assessment, and charges for the provision of water and sewer services.



Expenditures:

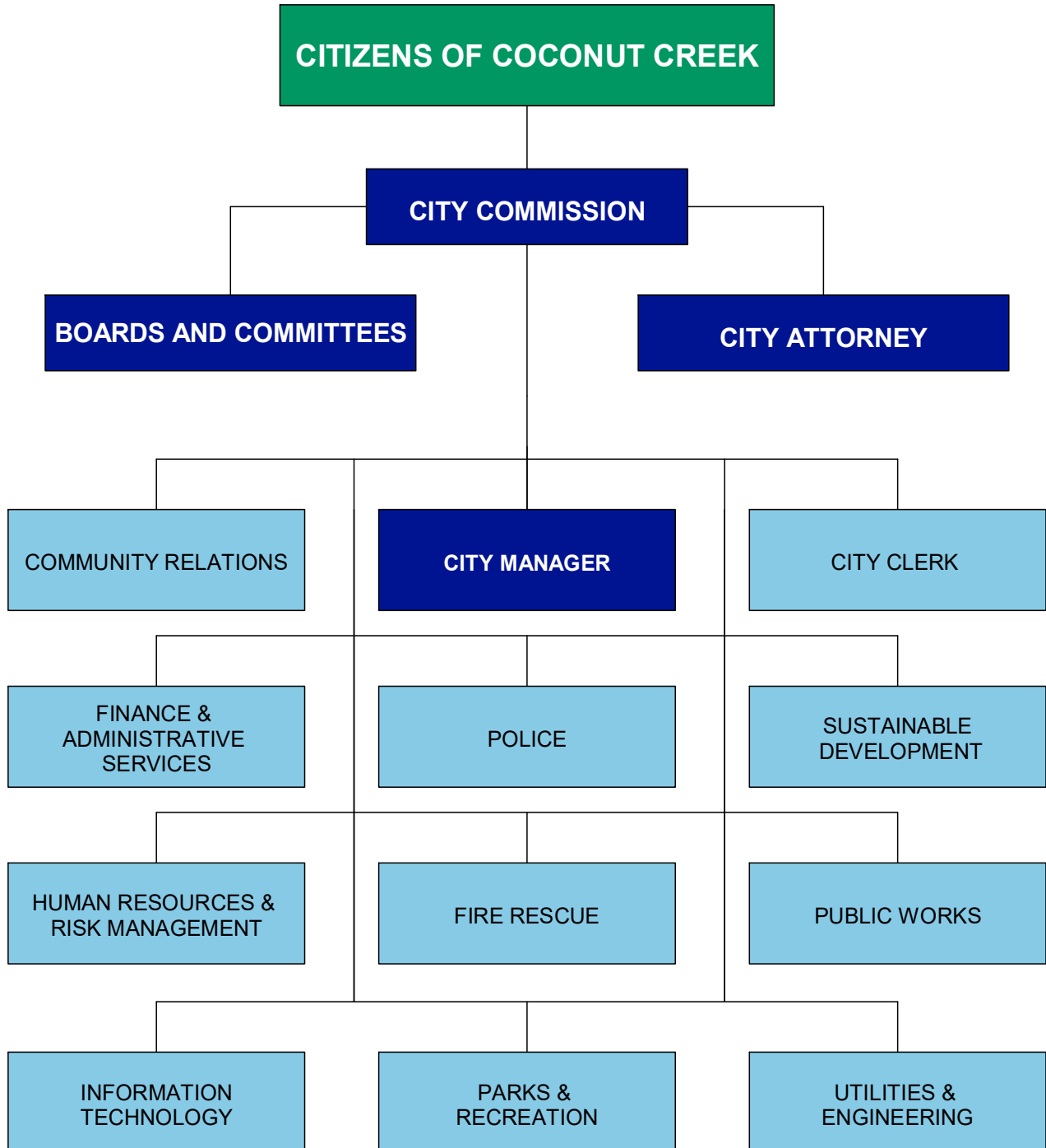
- Full-Time Equivalents (FTEs) will remain unchanged at 505.75
- The City invested \$21.6 million in capital improvements throughout the City
- Total expenditures amount to approximately \$144.9 million, an increase of \$5.8 million from the FY22 Adopted Budget
- Expenditure decreases are primarily due to American Rescue Plan funding, transfer out, and changes in capital needs from year to year. This decrease is partially offset by increased personal services costs.

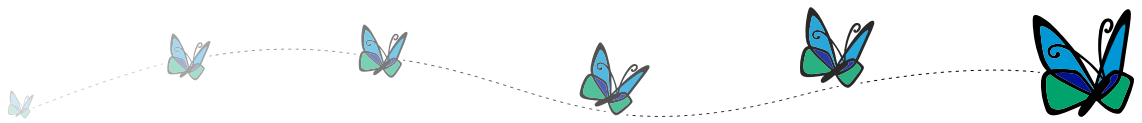




COCONUT CREEK GOVERNMENTAL STRUCTURE

FTE: 505.75 EXP: \$178,331,410





DEPARTMENT / FUND MATRIX

The Department/Fund Matrix displays the relationship between the City's functional units (department/division), major funds, and non-major funds in aggregate for Fiscal Year 2023. As seen below, most departments are funded from the General Fund. However, there are some departments that are funded from other funds as well. Funds are allocated for each department in order to continue operations while maintaining a high quality of service throughout the entire fiscal year. Allocated funds are based on a number of variables including, but not limited to: programs, funding restrictions, staffing, operations, projects, and other specific functions within each individual department.

Department/Division	General (Major)	Street Maintenance & Construction (Major)	Transportation Surtax (Major)	Community Improvement (Major)	Capital Improvement Program (Major)	Public Safety (Major)	2009 Capital Projects (Major)	Capital Projects Financing (Major)	Water and Wastewater (Major)	Stormwater Management (Major)	*Non-Major Funds (in aggregate)
City Commission	X										
City Attorney	X			X							
City Manager:											
City Manager	X										
Community Relations	X										
City Clerk	X										
Finance:											
Finance and Administrative Services	X										
Utility Billing and Customer Service								X			
Information Technology	X			X							
Human Resources:											
Human Resources	X										
Risk Management	X										
Sustainable Development:											
Urban Design and Development	X		X	X							X
Building	X										
Community Enhancement	X										
Economic Development	X										
Police	X			X							X
Fire Rescue	X						X				X
Parks and Recreation	X			X			X				
Public Works:											
Facilities and Property Maintenance	X		X	X			X				X
Fleet Services	X			X		X					
Community Transportation		X									
Utilities and Engineering:											
Engineering	X			X							
Utilities Operations								X			X
Stormwater Management										X	
Street Maintenance Operations		X	X	X							

* Non-major funds include Affordable Housing Fund, Community Development Block Grant Fund, State Housing Initiative Fund, Seminole Mitigation Fund, Capital Improvement Revenue Bonds Fund, Parks Improvement Fund, Utility Underground Fund, General Trust Fund, Federal Law Enforcement Trust Fund, Local Law Enforcement Trust Fund, Grants Funds, and Water/Sewer Capital Improvement Fund.



COMMISSION - MANAGER GOVERNMENT

The City of Coconut Creek uses the Commission-Manager form of government. Each Commissioner is elected "at large" for a four-year term. In March of each year, a Mayor and Vice-Mayor are elected by the five Commissioners to serve for a one-year term. The regular City Commission meetings are held on the second and fourth Thursdays of each month. The Commission represents all of the citizens of Coconut Creek and is responsible for setting municipal policies not designated by the state budget and setting tax and fee rates. The Mayor presides at meetings of the Commission and is recognized as head of the City Government for all official functions. The Vice-Mayor serves as acting Mayor in the absence of the Mayor.



KAREN M. BROOKS
CITY MANAGER

The City Manager is appointed by, and is directly responsible to, the City Commission. The appointee is chosen solely on the basis of administrative qualifications and experience in municipal affairs. As the administrative head of the City, the City Manager carries out the policies that are made by the Commission and directs and coordinates the work of all City departments. It is their job to keep the Commission informed of the conditions and needs of the City and to make recommendations for action as the need arises. The City Manager also presents the Comprehensive

Annual Budget for the Commission's consideration and upon its enactment, sees that its provisions are upheld. The Commission-Manager form of government is ideal for a maturing city, such as Coconut Creek, as it affords the unification of authority and political responsibility in a professional administrator. The system fosters democracy and efficiency in a government that is highly responsive to the needs of the City's citizens.



JOSHUA RYDELL
MAYOR
DISTRICT E



SANDRA L. WELCH
VICE-MAYOR
DISTRICT C



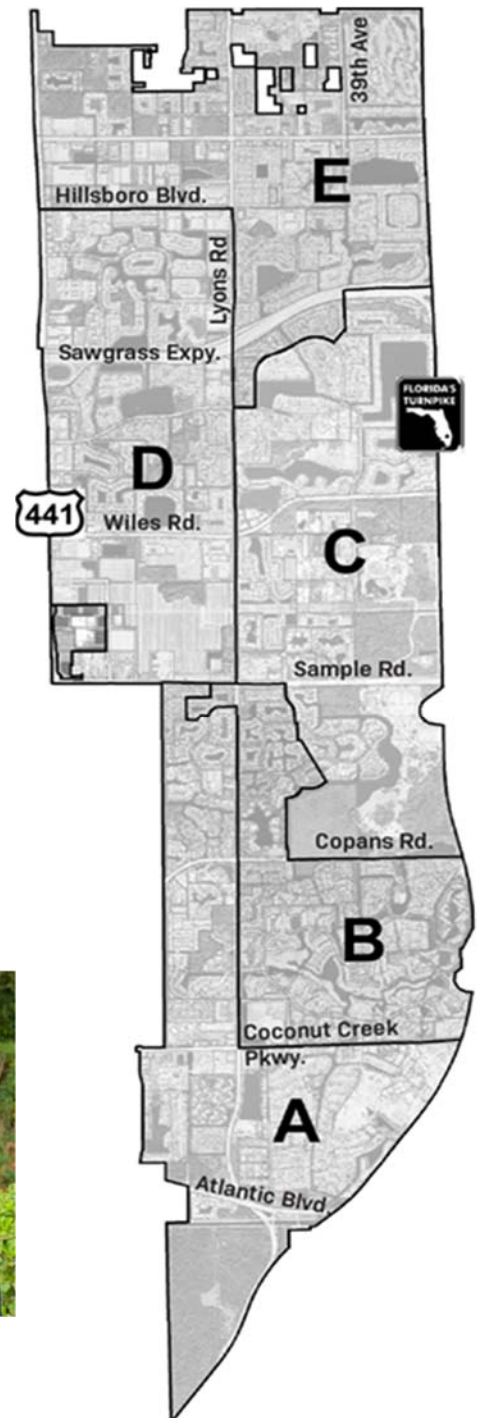
REBECCA A. TOOLEY
COMMISSIONER
DISTRICT A



JACQUELINE RAILLEY
COMMISSIONER
DISTRICT B



JOHN A. BRODIE
COMMISSIONER
DISTRICT D



Strategic Planning







STRATEGIC PLAN

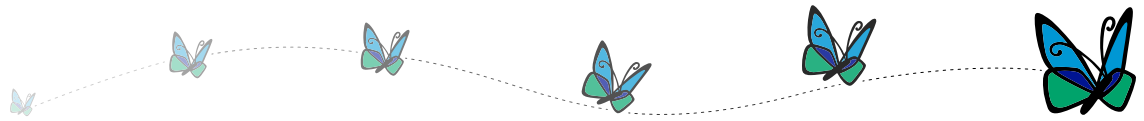
The City of Coconut Creek is committed to ensuring that Coconut Creek continues to be exceptional, responsive, and sustainable. To accomplish these goals, the City utilized a strategic planning process that identified and aligned the needs and desires of the community it serves with available resources. Built on the foundation of over 20 years of deliberate and thoughtful strategic planning, the City's Strategic Plan is used as a road map for establishing the priorities that will lead the community of Coconut Creek to an improved quality of life and a sustainable future. Strategic planning provides City staff with a guiding road map to achieving our high standards.

Vision 2030 Strategic Plan

In the fall of 2019, in collaboration with our community through extensive outreach, analysis of needs and desires, a review of local and national trends, and important information provided by City staff, Vision 2030 was developed. Alongside the City of Coconut Creek Comprehensive Plan, Vision 2030 reflects the values of the community. Both articulate a long-term community vision and growth framework. Vision 2030 also outlines a new 10-year vision for our community, provides short- and mid-term objectives, influences the City's budgeting process, and guides the implementation of the City's full range of services that make a positive difference every day in our community, including:

- Police
- Fire Rescue
- Public Works – Street, Facilities, and Fleet Maintenance; Transportation and Transit Infrastructure & Operations
- Utilities & Engineering – Engineering, Water, Wastewater, and Stormwater
- Sustainable Development – Planning, Building, Economic Development, and Code Enforcement
- Parks and Recreation - Recreation, Parks and Natural Areas, and Cultural Activities
- Support Services – Leadership, Human Resources, Information Technology, Communication, Finance and Administrative Services, City Clerk, and Legal Services

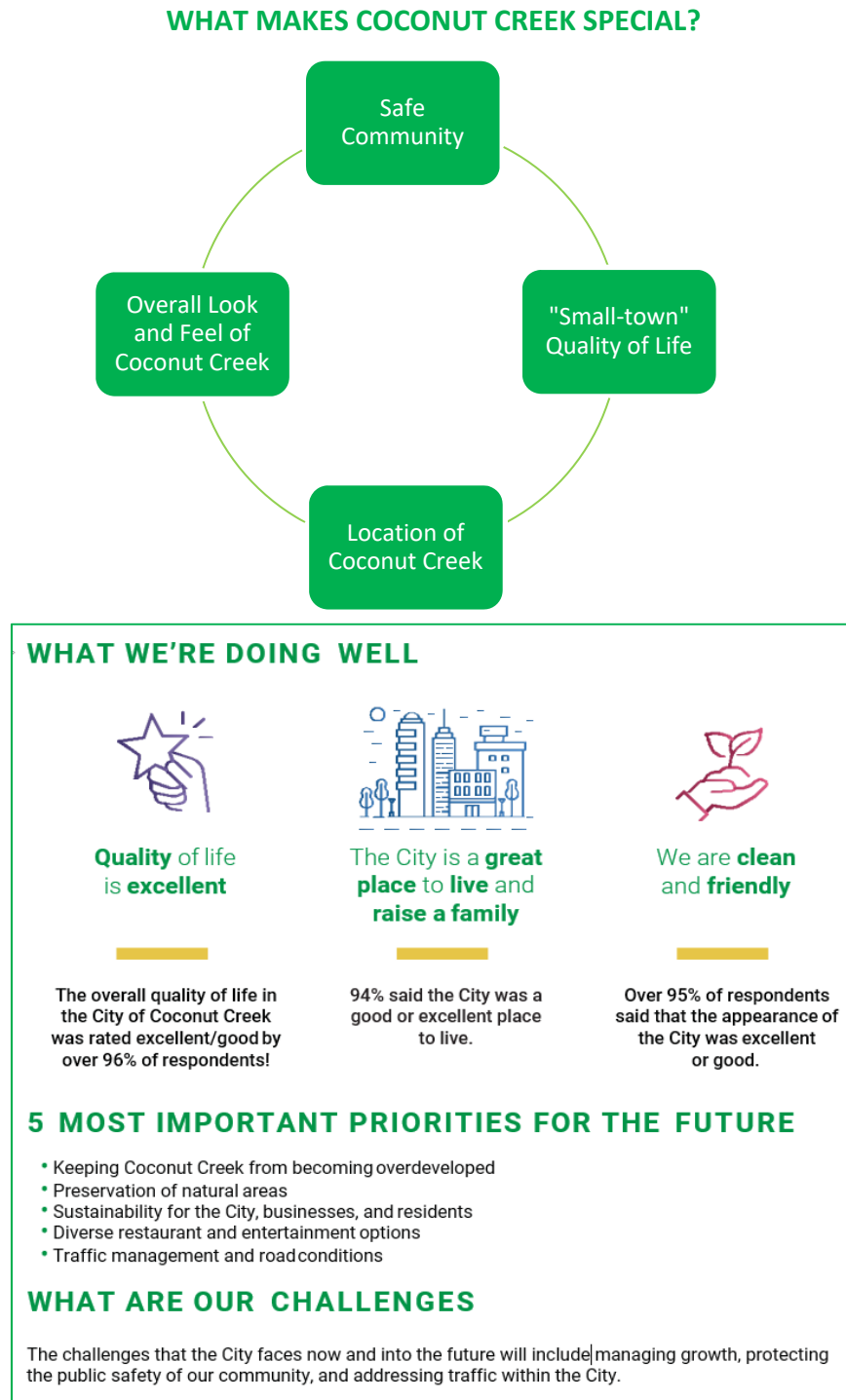




Vision 2030 Planning Process

The Vision 2030 Strategic Plan was created in a collaborative process that included a robust public participation effort. Several approaches were used to gather feedback. Two online surveys were conducted with over 780 respondents and 3,000 specific comments; thousands of comments were left on white boards and sticky notes at the 2020 Butterfly Festival; the Advisory Group met and reviewed information and documents for a combined 72 hours of work; City staff met over the course of two years with many hours of planning and research; and two virtual community meetings were held to gain community input to help shape the vision of the Coconut Creek community. The following graphic illustrates some of the outcomes from the aforementioned outreach efforts.

Figure 1: Outreach Feedback





The framework for Vision 2030 is driven by a vision for the future. That vision is achieved through the mission and driven by the core values. This planning process resulted in a plan that provides high-level direction to our leadership team and staff through an updated Vision Statement, Mission Statement, and set of Core Values:

Figure 2: Vision Statement, Mission Statement, and Core Values

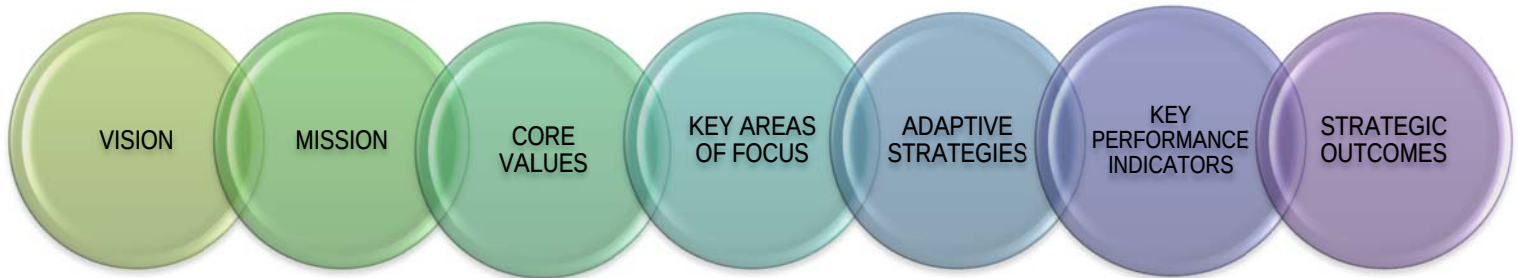
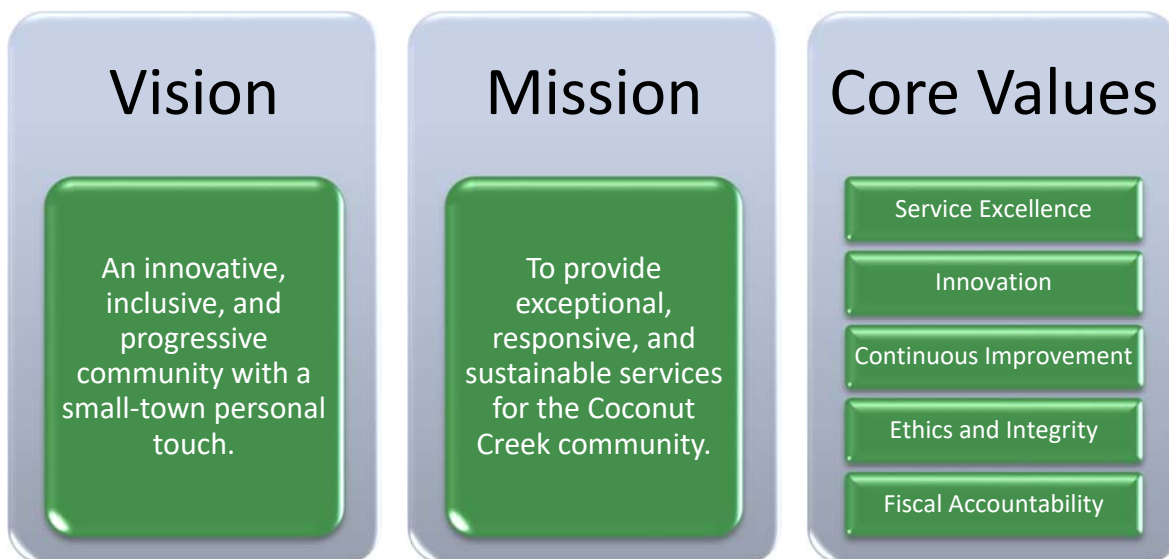


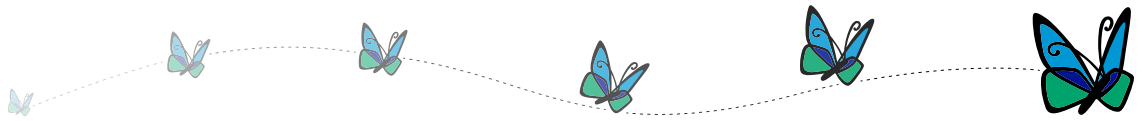
Figure 3: Vision 2030 Strategic Framework



These components will drive our Key Areas of Focus, Adaptive Strategies, Key Performance Indicators, and Strategic Outcomes, and provide a common set of priorities to ensure we continue to meet the evolving needs of our community. The five long-term Key Areas of Focus and related Strategic Goals, serve as a priority focus for the City, and Adaptive Strategies will allow flexibility and innovation. The success of Vision 2030 will be measured by both Key Performance Indicators and long-term Strategic Outcomes.

How is Vision 2030 Used?

To achieve the City’s Mission, Vision and Core Values, the Strategic Plan serves as the foundation for the development of the annual budget and focuses on continuous improvement in five Key Areas of Focus with specific Strategic Outcomes. Those Strategic Outcomes will be achieved through Strategic Goals with SMART Objectives (Specific, Measurable, Achievable, Realistic, and Timely) and will include Key Performance Indicators to measure success and progress. Additionally, there are Adaptive Strategies to guide the community through the coming years.



Key Areas of Focus

The City's annual budget has been developed supporting five Key Areas of Focus. Key Areas of Focus were developed based on a community wide survey, personal interviews, community input at meetings, and prior strategic planning work. These are the most important areas the City will focus on to address the needs of the community. While each area has unique characteristics, it should be noted that City investment in a single area impacts more than one focus area. A detailed description of each Key Focus Area is illustrated on the next page.

Figure 4: Key Areas of Focus

Adaptable and Progressive Mobility

The City will plan for multimodal mobility options that are safe, accessible, dependable, technologically advanced, and well maintained.

Sustainable Environment

The City is a leader in sustainability and will address issues of environmental preservation and climate change in all areas of service. The City will have protected open space to preserve natural areas and will promote sustainable practices within the community. Programs, projects, and services will be developed with sustainability in mind.

High Performance Government

The City will be fiscally responsible, responsive, innovative, and strategic, with experienced, professional staff who are customer service focused. Communication will be transparent and tailored to meet the needs of the diverse community.

Smart Growth

The City will embrace growth while maintaining its small-town welcoming feeling and atmosphere. The MainStreet project will include shopping, dining, and cultural activities and will be a destination location, serving as a central gathering place for the community. The City will support a vibrant and healthy business economy with a mix of commercial businesses that are unique and diverse. The housing mix will have options for multi-generational buyers and renters.

Safety and Quality of Life

The City will continue to prioritize a high level of safety and proactive community policing and fire rescue services. The City will provide a wide range of diverse and inclusive recreational and cultural programming to community members. The City will continue to support the safety, health and well-being of residents, business owners and visitors.

Each Key Areas of Focus includes Strategic Goals with Success Measurements that will be used to develop key performance indicators to measure the success of accomplishing the goals. Outlines of each Key Areas of Focus, Strategic Goals, and Success Measurements are discussed on the following pages.



Adaptable and Progressive Mobility



The City will plan for multimodal mobility options that are safe, accessible, dependable, technologically advanced, and well maintained. Having adaptable and progressive mobility in the City means:

- Vital and appealing transit-oriented activity centers and destinations throughout the City
- Integrated land use and transportation planning and investments
- Transportation facilities and networks that are reliable, affordable, efficient, connected, and comfortable
- Capacity and systems for effective traffic flow and minimal congestion
- Programs that facilitate well-informed decisions
- Growing and leveraging changing transportation technologies

Strategic Goals

1. Expand safe and walkable/bikeable options across the community
2. Plan for transportation technology
 - a. Charging stations
 - b. Ride-Share
 - c. Fiber optics
3. Increase public transportation opportunities
4. Invest in maintenance of all mobility systems

Success Measurements

- Traffic congestion
- Transportation costs
- Accessibility to transportation choices
- Safety
- Condition of transportation-related infrastructure



Sustainable Environment



The City is a leader in sustainability and will address issues of environmental preservation and climate change in all areas of service. The City will protect open space to preserve natural areas and will promote sustainable practices within the community. Programs, projects, and services will be developed with sustainability in mind. Having a sustainable environment means:

- Creating and preserving opportunities and land where residents can readily access nature
- Continuing a strong focus on exceptional natural resource stewardship and ecologically sound and sustainable operations
- Addressing abrupt and long-term climate changes increasing business risk to supply chains, infrastructure, and facilities
- Protecting and improving the quality of air, water, and night skies
- Conserving resources, including energy and water, and cultivating a healthy ecosystem
- Careful stewardship of, and access to, open lands and natural areas
- A comprehensive and connected system of natural areas and open space
- Partnerships with local, regional, state, and national affiliates to achieve desired goals and outcomes
- Integrating renewable energy technologies for the electric grid
- Solid waste reduction and diversion
- Promoting the use of sustainable building and site design techniques

Strategic Goals

1. Protect open space
2. Encourage businesses and community members to adopt green initiatives
3. Plan ahead for progressive technologies and business methods
4. Focus on climate change and resilience
5. Update and accomplish the goals established in the City of Coconut Creek Green Plan

Success Measurements

- Identify and implement initiatives that achieve the City's environmental goals and objectives
- Environmental quality
- Climate change and community resilience



High Performance Government



The City will be fiscally responsible, responsive, innovative, and strategic, with experienced, professional staff who are customer service focused. Communication will be transparent and tailored to meet the needs of the diverse community. A high performing government includes:

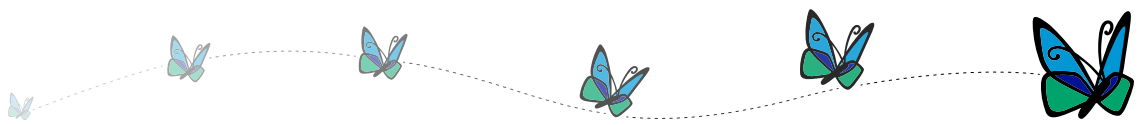
- Effective and efficient local governance where all community voices are valued
- Fiscal sustainability and transparency
- A collaborative and community-based approach to problem solving
- Core processes that are consistently used across the organization
- An organizational culture of continuous improvement in all areas
- A systems approach, driven by data, to effectively solve problems, creatively pursue opportunities for improvement and develop innovative solutions
- A workforce of talented people who care deeply about public service and trust
- City-wide strategies and standards for meaningful and inclusive involvement in governance and decision-making
- Succession planning to ensure retention of institutional knowledge

Strategic Goals

1. Proactively create collaborative communication
2. Implement and update Vision 2030
3. Continue to invest in, retain and develop high performing staff
4. Seek all possible federal, state and local grant opportunities

Success Measurements

- Financial cost and sustainability of City government
- Condition of City facilities and technology
- Satisfaction with City services
- Employee engagement among City of Coconut Creek employees
- Public engagement and participation
- Equity of City programs and resource allocation
- Transparency and ethical practices

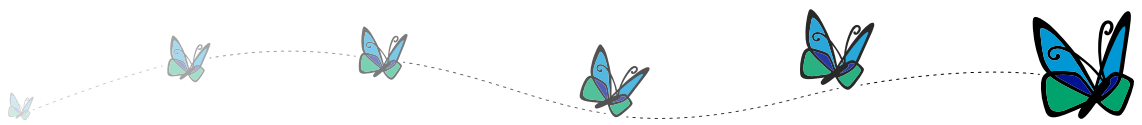


Smart Growth



The City will embrace growth while maintaining its small-town welcoming feeling and atmosphere. The MainStreet project will include shopping, dining, and cultural activities and will be a destination location, serving as a central gathering place for the community. The City will support a vibrant and healthy business economy with a mix of commercial businesses that are unique and diverse. The housing mix will have options for multi-generational buyers and renters. Smart Growth means:

- Equitable access to City services, amenities, and information for all neighborhoods
- Encouraging an inclusive, equitable community that embraces diversity
- Creating a distinctive and attractive community that is appealing to workers, visitors and residents and reflects community values
- Preserving character-defining features that make Coconut Creek unique
- Reducing the impacts of our built environment on the natural environment
- Managing where and how the City grows in the future
- Encouraging the development of quality and affordable housing options for residents of all income levels
- Maintaining our unique character and sense of place
- Requiring adequate public facilities and infrastructure to serve existing development and new growth
- Thriving and growing local, unique, and creative businesses
- Engaging businesses to understand the numerous challenges they may face
- Connecting and developing qualified workers with employers by aligning education and workforce resources to create opportunities for upward career and wage mobility
- Maintaining the City's position as a strong regional center with cultural, natural and community amenities
- Encouraging investment and innovation to enable local businesses to start, sustain and renew through the use of technology
- Ensuring development and redevelopment opportunities can meet our employment space needs
- Coordinating efforts among City, regional, state, and federal programs to create a strong, resilient regional economic center
- Supporting an innovative, creative, and entrepreneurial atmosphere
- Efficient and transparent City processes and services that address the needs of local businesses



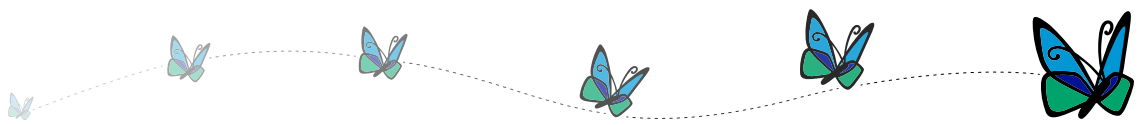
Strategic Goals

1. Continue to support a mix of housing (apartments, condos, single family, and townhomes)
2. Complete the MainStreet project
3. Protect the small-town feeling and look
4. Enhance technological connectivity

Success Measurements

- Employment/unemployment
- Cost of living compared to income
- Housing availability and affordability
- Quality and reliability of critical infrastructure





Safety and Quality Life



The City will continue to prioritize a high level of safety and proactive community policing and fire rescue services; provide a wide range of diverse and inclusive recreational and cultural programming to community members; and continue to support the safety, health and well-being of residents, business owners and visitors. Having a safe community with a high quality of life means:

- Enforcement of laws to address behaviors that affect neighborhood quality
- Providing residents with opportunities to live healthy, safe, and active lifestyles
- Ensuring the legacy of parks, trails, natural areas, and cultural and recreational facilities for future generations
- Enhancing equitable access to cultural and recreation service offerings and facilities
- Providing a wide variety of high-quality recreation services and cultural opportunities
- Working with partner agencies to ensure the well-being of the community through behavioral and mental health services
- Creating an interconnected regional and local trail network of parks and accessible recreational facilities
- A safe and welcoming City in which to live, work, learn and play
- Proactive and skilled police and fire services
- Safe, reliable, and best practice floodplain management
- An active emergency management system focused on prevention, preparedness and recovery with key partnerships in place to effectively respond to emergency situations
- Mitigating risks posed by hazards to businesses and property

Strategic Goals

1. Promote arts, culture and entertainment across the City
2. Enhance community health, safety and well-being
3. Continue to be a leader in community policing
4. Outstanding local emergency preparedness and response

Success Measurements

- Health conditions among the public
- Accessibility to quality parks, trails, and recreational opportunities
- Timeliness and quality of emergency response
- Public compliance with laws and regulations
- Emergency preparedness and recovery
- Preserve the community's sense of place with a high value on natural areas, culture, recreation, and park systems



- Quality of cultural venues, events, programs, and resources
- Vibrancy of the creative industry
- Appreciation, respect, and welcoming of all people and cultures

Vision 2030 Implementation and Annual Budget Development

Through various paths such as the budget and daily activities, this plan will come to life and be continuously updated and improved. A key part of that will be the implementation plan as well as a regular reporting process to the City Commission. A cross-departmental collaborative team was developed to implement Vision 2030. With the launch of the implementation of Vision 2030 in FY22, the FY23 budget was aligned across the five Key Areas of Focus and allocated to support policies and initiatives that drive improvement in each outcome. The series of tables that follow provide a summary of the City's Vision 2030 Key Areas of Focus; the supporting Strategic Goal; and some of the budgeted programs and services that support these Key Areas of Focus and Goals included in the FY23 budget.

Key Area of Focus	Strategic Goal	Budgeted Programs/Services
Adaptable and Progressive Mobility	Expand Safe and Walkable / Bikeable Options Across the Community	Traffic Calming Studies City Mobility Initiatives (greenways, bike lanes, etc.) Hillsboro Boulevard Corridor Project
	Plan for Transportation Technology	Facilities Electric Vehicle Charging Station Program
	Increase Public Transportation Opportunities	Butterfly Express Trolley
	Invest in Maintenance of All Mobility Systems	Comprehensive Streets Improvement Program Complete Streets Program Mobility Hub Master Plan Transit Master Plan
Sustainable Environment	Protect Open Space	Arbor Day Free Tree Giveaway
	Encourage Business and Community Members to Adopt Green Initiatives	Partnership with Broward County on Conservation Pays Program Household Hazardous Waste Disposal Events Recycling Drop-Off Center (North and South)
	Plan Ahead for Progressive Technologies and Business Methods	Online Code Fine Payment System Electronic Sign-in for City Meetings Public Record Request Software
	Focus on Climate Change and Resilience	"Living Green" CreekTalk Series Glass Recycling Program Climate Action Plan Vulnerability Assessment Arbor Day Free Tree Giveaway
	Update and Accomplish the Goals Established in the City of Coconut Creek Green Plan	Sustainability Initiatives Outreach Program



Key Area of Focus	Strategic Goal	Budgeted Programs/Services
High Performance Government	Proactively Create Collaborative Communication	Ambassador Program Citizen's Academy Cocogram, Facebook, Twitter, LinkedIn, Instagram, Next Door, and CreekTV Teen Political Forum Comprehensive Community Engagement Plan Town Hall Budget Meetings Resident Survey - Focus Group Meetings
	Implement and Update Vision 2030	Unity in Our Community Vision 2030 Implementation Team
	Continue to Invest in, Retain and Develop High Performing Staff	Diversity, Equity, and Inclusive Recruitment Initiatives Annual Simunitions De-Escalation Training Programs Partnership with Florida Atlantic University, Broward College, and Atlantic Technical Center (Internship Program) Mental Health Education Programs Coco Academy City-wide Volunteer Program
	Seek All Possible Federal, State, and Local Grant Opportunities	Broward County Redevelopment Grant – Hillsboro Corridor Broward MPO – Mobility Hub Master Plan State Earmarks/Appropriations
Smart Growth	Continue to Support a Mix of Housing (Apartments, Condos, Single Family, and Townhomes)	Abandoned Property Registration Program Economic Development Incentive Program Facilitate Development to Strengthen Tax Base, including the expansion of Leder Hillsboro Business Park, Eden Homes, M&S Office, Market Place at Hillsboro, and El Dorado Plaza
	Complete the MainStreet Project	MainStreet Development Project
	Protect the Small Town Feeling and Look	Butterfly theme and Public Art Signs at Major Entranceways to the City and at City Facilities Coconut Creek / Seminole Education Foundation Farmer's Market Utility Box Wrapping Program Neighborhood Enhancement Grant Program Small Business Academy
	Enhance Technological Connectivity	Transition of Dispatch Communication Services from Broward County to Coral Springs



Key Area of Focus	Strategic Goal	Budgeted Programs/Services
Safety and Quality of Life	Promote Arts, Culture, and Entertainment Across the City	Partnership with Junior Achievement World Critters in the Creek Youth Recreation Theater Program Summer Concert Series Jazz Under the Stars Home Grown Concert Series Butterfly Planting and Gardening Coconut Creek Culture Series Culture and Arts Program Juneteenth Event Butterfly Festival Culture and Arts Walls
	Enhance Community Health, Safety, Well-Being	Traffic Safety and Enforcement Plan Crime Trend Analysis Bicyclists and Motorists Safety Program Creek Fit Polar Club Group Exercise Program Transition of Dispatch Communication Services from Broward County to Coral Springs Intergovernmental Agreements with Various Schools for Use of Facilities for Youth Athletic Leagues Participation in Neighborhood Association Meetings LeadsOnline Parks and Recreation Master Plan Implementation App Armor ALERT System
	Continue to be a Leader in Community Policing	Addition of (1) Police Canine-Bloodhound Annual Simunitions De-Escalation Training Programs Intelligence-led Policing Efforts School Safety K-9 Program Do the Right Thing Coconut Creek, Inc. Park Walk and Talk Program Police Explorer Program D.A.R.E. Program Residential/Commercial Crime Prevention Inspections
	Outstanding Local Emergency Preparedness and Response	CocoALERT S.A.F.E. Program Community Emergency Response Team (CERT) Program Community Emergency Preparedness Classes Annual Emergency Management Preparedness Training Comprehensive Emergency Management Plan Emergency Economic Development Business Stabilization Grant Program



KEY PERFORMANCE SCORECARD

Key Performance Indicators, often referred to as Performance Measures, are specific measures of progress and achievement. They can be measured at least annually and often more regularly such as quarterly or even monthly. These measurements will offer guidance and course correction as the bigger picture, longer term outcomes are achieved.

In FY22, as part of Vision 2030 implementation process, the City's overall performance measures and department specific performance measures were revised to align with the Five Key Areas of Focus and their corresponding Strategic Goals. The revision of these Key Performance Indicators will allow the City to monitor the success and report the progress of the City's current Vision 2030 Strategic Goals.



The City's Key Performance Indicator Scorecard is reported according to the strategic goals associated with the Five Key Areas of Focus: Adaptable Progressive Mobility, Sustainable Environment, High Performance Government, Smart Growth, and Safety and Quality of Life. Key Performance Indicators can be thought of as priorities of the community. Each of the Key Areas of Focus Strategic Goals are represented with outcome performance measures. Each measurement has a target goal, which is determined based on benchmarking of similar organizations, the City's historical data, and the City's desired outcome. The measurements represent the effectiveness of accomplishing the respective goals.



Through the planning process, staff prepared department specific performance measures to provide a narrower version of the City's Key Performance Scorecard, aligning their departmental Key Areas of Focus with the corresponding City-wide Strategic Goals. Departmental scorecards are used at all levels of the organization to prioritize operational activities, allocate funding, respond to the needs of our residents, and maintain and improve the qualities that continue to make Coconut Creek a great place to live and work. The City's Key Performance Scorecard, outlined with each goal, associated measures, and applicable target amounts, is located on the next page.



KEY PERFORMANCE SCORECARD

	Strategic Goals	Measures	FY20 Actual	FY21 Actual	FY22 Target	FY22 Actual	FY23 Target
Adaptable and Progressive Mobility	Plan for Transportation Technology	of applicable fleet converted to Electric and/or Alternate Vehicles					1
	Plan for Transportation Technology	of Electric Vehicle (EV) charging stations installed					12
	Increase Public Transportation Opportunities	of passengers per year (shuttle trolley)	65,063	39,571	3,000	57,9	73,000
	Expand safe and walkable/bikeable options across the community	of City parks connected to each other via sidewalk, bike lane, or multipurpose trail					70
Sustainable Environment	Plan Ahead for Progressive Technologies and Business Methods	of CIPs with sustainable components					7
	Plan Ahead for Progressive Technologies and Business Methods	of scheduled preventative maintenance completed	5		100	7	9
	Plan Ahead for Progressive Technologies and Business Methods	of new public displays utilizing green and sustainable technology	2			1	
High Performance Government	Continue to Invest in, Retain and Develop High Performing Staff	of supervisory positions filled internally (City-wide)	3	57	0	0	0
	Proactively Create Collaborative Communication	of community outreach initiatives					1 2
	Continue to Invest in, Retain and Develop High Performing Staff	of surveyed positions with salary range midpoints at or above the 50th percentile, benchmarked against surrounding public employers	52	77	0	0	0
	Continue to Invest in, Retain and Develop High Performing Staff	Retention rate	9	96	100	99	100
	Continue to Invest in, Retain and Develop High Performing Staff	Average years of service			10	9	10
	Continue to Invest in, Retain and Develop High Performing Staff	Average of training hours per employee	0	3	3	5	5
	Continue to Invest in, Retain and Develop High Performing Staff	General Fund expenditures per capita	\$1,0	\$1,103	\$1, 0	\$1,171	\$1,522
	Continue to Invest in, Retain and Develop High Performing Staff	General Fund revenues per capita	\$1,10	\$1,1	\$1,351	\$1,330	\$1,3 2
	Continue to Invest in, Retain and Develop High Performing Staff	General Fund unassigned fund balance/total expenditures	37	5	22		22
	Continue to Invest in, Retain and Develop High Performing Staff	of projects completed within budget	100	100	100	100	100
	Continue to Invest in, Retain and Develop High Performing Staff	of budgeted projects completed within pre-established timeframes	3	5	100		100

* Data not available for this reporting period

** Data affected by COVID-19

*** New for FY23

**** Data affected by implementing a Fire Rescue Department and hiring all personnel externally

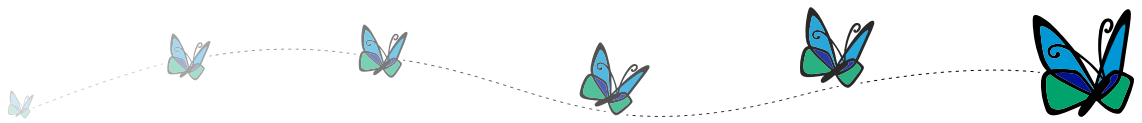


KEY PERFORMANCE SCORECARD

	Strategic Goals	Measures	FY20 Actual	FY21 Actual	FY22 Target	FY22 Actual	FY23 Target
Smart Growth	Protect the Small Town Feeling and Look	Total hours worked by volunteers	1,172	3,332	5,650	12,61	13,100
	Continue to Invest in, Retain and Develop High Performing Staff	Non-residential taxable value/total taxable value	23	23	23	22	23
Safety and Quality of Life	Enhance Community Health, Safety and Well-Being	of resident/non-resident participation in program activities	/ 12	6 / 1	91 / 9	5 / 15	91 / 9
	Enhance Community Health, Safety and Well-Being	Average fire rescue response time for emergency call (in minutes)	7 09	7 1	6 25	6 16	6 00
	Enhance Community Health, Safety and Well-Being	Average emergency response time (in minutes) (dispatch to on-scene)	06	1	0	30	
	Enhance Community Health, Safety and Well-Being	Officers per 1,000 residents	2.0	1.9	2.0	1.9	1.9
	Enhance Community Health, Safety and Well-Being	Customer perception of safety (survey)			95		95
	Outstanding Local Emergency Preparedness and Response	of emergency preparedness classes and drills provided		3		30	

* Data not available for this reporting period

** Data affected by COVID-19



COMPREHENSIVE PLAN

The City of Coconut Creek's Comprehensive Plan was originally adopted in 1989. A substantial revision was completed in 2003 to satisfy both the requirements of the 1996 adopted Evaluation and Appraisal Report and for the Broward County Planning Council Certification. The plan was again amended in 2007 as a result of the 2005 Evaluation and Appraisal Report. In conjunction with the City's Strategic Plan – Vision 2030, the Comprehensive Plan is used to guide future growth, development, and vision for the City.

The Comprehensive Plan is comprised of the following elements:

-  Future Land Use
-  Transportation
-  Housing
-  Infrastructure
-  Conservation
-  Recreation and Open Space
-  Intergovernmental Coordination
-  Capital Improvement
-  Water Supply Plan
-  Public School Facilities

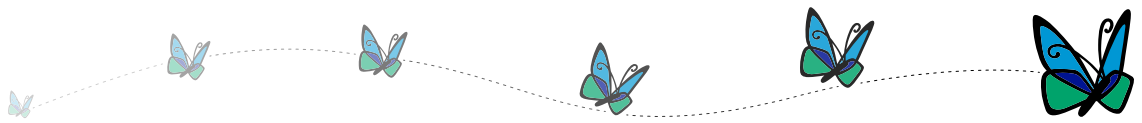
FUTURE LAND USE

The Future Land Use Element of the Coconut Creek Comprehensive Plan outlines the principles and performance standards to be followed for the control and distribution of land development intensity and population densities. Existing land uses are evaluated, and the proposed distribution, location, and extent of future land uses are designated. The principles and standards for implementing the Future Land Use Plan are specifically defined in the City's Land Development Code and include the required controls and subdivision regulations. The land use regulations are the foremost means of implementing the guidelines in the Future Land Use Element.

The Future Land Use Element is the cornerstone of the Coconut Creek Comprehensive Plan. The land use guidelines are presented as statements of goals, objectives, and policies intended to provide the citizens and officials of the City with an effective framework for managing and directing the City's development. The use of land within the City's boundaries will continue to define the shape and character of the City in the future. In 2015 the City adopted a series of smart growth goals, objectives, and policies intended to strengthen our vision for a sustainable future.

TRANSPORTATION

The Transportation Element is closely linked to the Future Land Use Element, as the nature, density, and intensity of land use determine transportation needs and, in turn, the transportation system impacts the way land is used and the pace of development. A variety of modes of transportation are taken into consideration in the formulation of a safe and efficient circulation network. The objective of the Transportation Element is to analyze the existing transportation conditions, identify trends and issues, project future demands, and recommend improvements to meet demands and provide accessibility to all land uses in a convenient and economical manner. To further implement the goals, objectives, and policies of the Transportation Element, the City will be preparing a Citywide Transit Master Plan and Mobility Hub Study.



HOUSING

The Housing Element identifies potential deficits in the supply of housing. Its purpose is to analyze housing trends and potential housing problems. Through land development regulations supported by the Housing Element, appropriate plans and policies can be developed to accomplish the goal of a diversified, affordable, ample, and quality housing supply.

Unlike the facilities and services addressed in other elements of the Comprehensive Plan, building and maintaining housing is the responsibility of the private sector. The City's role is to create the framework for the location, quantity, quality, and type of housing through zoning maps, land development regulations, minimum housing codes and fair housing ordinances.

The Housing Element provides housing data presented in tables to facilitate the understanding of the housing data requirements. The element is based on the latest United States Census and estimates provided by the Shimberg Center at the University of Florida.

INFRASTRUCTURE

The Infrastructure Element is separated into four sub-elements: Potable Water, Sanitary Sewer, Solid Waste, and Drainage and Natural Groundwater Aquifer Recharge.

The purpose of this element is to provide for public facilities necessary to service both the current and projected demands represented by future land use projections. The specific services addressed in this element are those that are commonly known as infrastructure.

The Level of Service Standards that are adopted for these facilities are those that are established by the entity that owns, controls, and/or operates the facility. Coconut Creek does not own, operate, or control any primary drainage facilities, the potable water treatment plant, the sanitary sewer treatment facility, or any solid waste facilities. With the exception of drainage facilities, the City contracts with other entities for the use of these facilities.

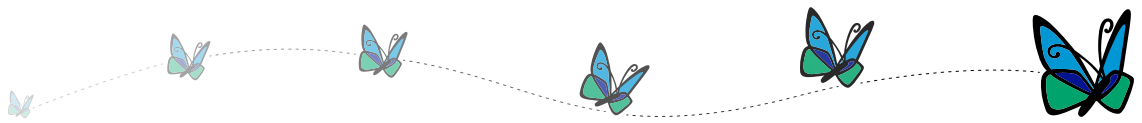
CONSERVATION

The purpose of the Conservation Element is to promote the conservation and preservation of natural resources. The Florida Department of Environmental Protection has defined natural resources as rivers, lakes, wetlands, air, minerals, wildlife, and native vegetation.

Various federal, state, regional, and local agencies are responsible for programs, policies, and standards related to environmental protection and conservation within the City. Authorization for the permitting of activities near or within environmentally sensitive lands is governed by both state and Broward County agencies. Air quality, water quality, and protection of natural resources are addressed at the county level and the City of Coconut Creek coordinates its conservation and protection of natural resources with the appropriate County agencies that have jurisdiction.

RECREATION AND OPEN SPACE

Recreation and open space is an important component of the community. The diversification of a city creates a healthy environment for growth in all sectors. Residential, commercial, and industrial areas benefit from the various amenities associated with parks, recreation, and open space. Areas designated for recreation and open space provide a place for City residents to relax, participate in sports, or educate themselves through programs or cultural events. Open space plays an important role in the quality of the urban environment. Landscape buffers, lakes, linear parks, and nature preserves create pockets of open space throughout the City with some that link to County facilities. To further implement the goals, objectives, and policies of the Recreation and Open Space Element, the City's Parks and Recreation Master Plan will continue to guide park enhancement and capital planning.



INTERGOVERNMENTAL COORDINATION

The Intergovernmental Coordination Element identifies and eliminates compatible goals, objectives, policies, and development proposed in the local comprehensive plans. The Intergovernmental Coordination Element also determines and responds to the need for coordination with adjacent local and county governments and federal, state, and regional agencies.

The City of Coconut Creek has experienced limited problems in the coordination of activities or issues of common concern with other units of government. The mechanisms that are currently in place and utilized by the City and other governmental agencies interacting with the City are very effective in communicating needs and concerns of special interest.

CAPITAL IMPROVEMENTS

The Capital Improvement Program (CIP) concentrates on the development of a long-range framework in which physical projects may be planned while at the same time implementing projects within the City's financial capabilities. The comprehensive program is prepared for the ensuing five years and is based upon the requirements of the community for all types of public improvements.

Projects included in the City's CIP were derived from needs assessments performed by City staff. Departments submitted projects that encompassed both the improvement of the City's physical development as well as the improvement of the particular programs and services that are provided to the public. Each department estimated the project's cost and assigned a project manager. The departments then determined the priority level and identified the source of possible funding across five fiscal years. Additionally, the departments justified and identified costs extending beyond the five years, if any, and identified any annual impact on the operating budget. After initial compilation, the projects were organized and reports generated. The Finance and Administrative Services Director assisted the City Manager in the assessment and priority ranking of projects for City Commission consideration. After the City Commission's review and approval, funded projects are implemented.

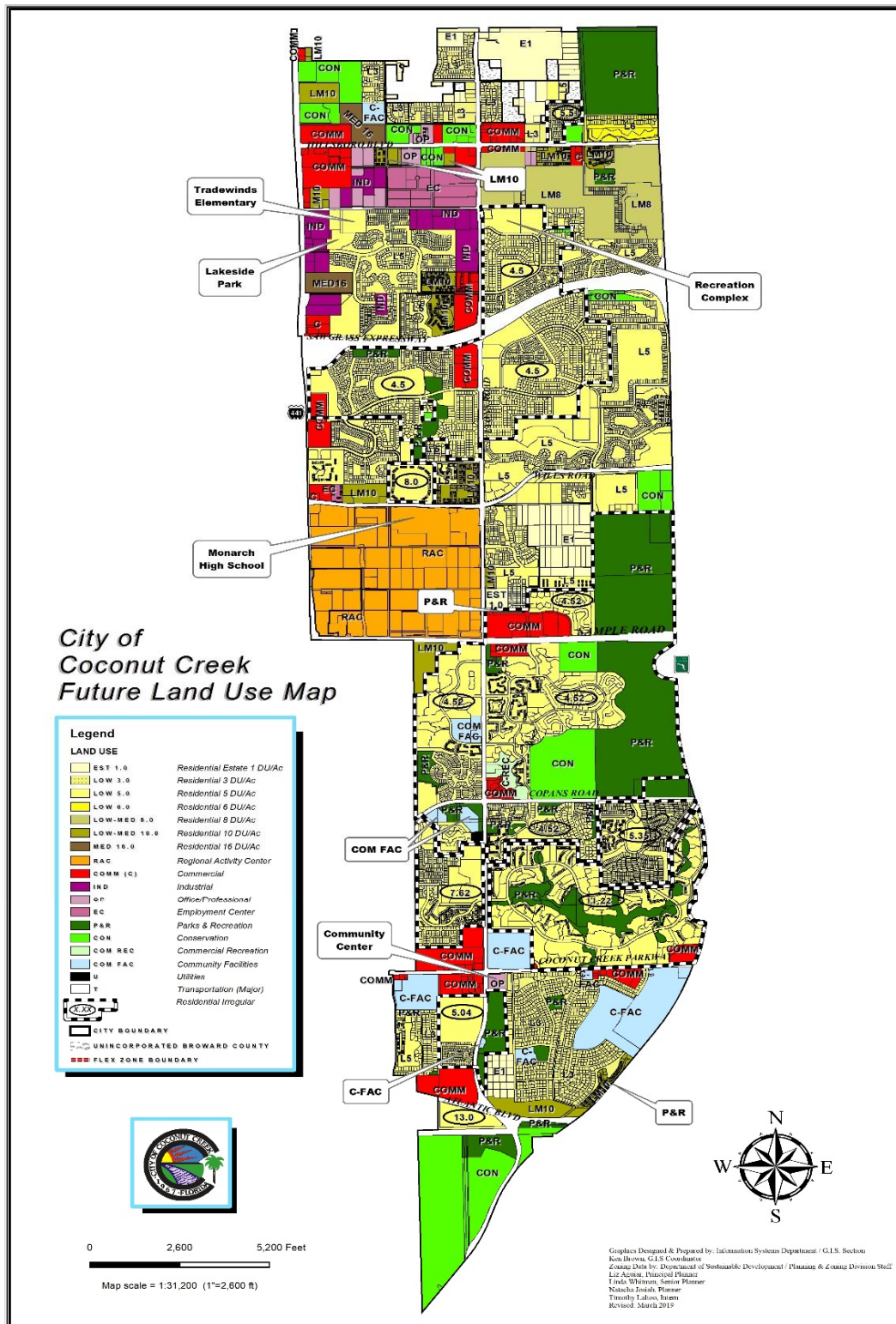
WATER SUPPLY PLAN

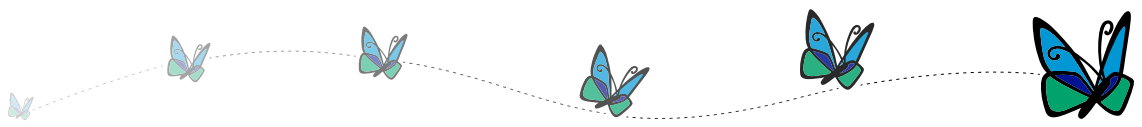
The Water Supply Plan is a supplemental element to the original Comprehensive Plan. The purpose of the Water Supply Plan is to identify and plan for the water supply sources and facilities needed to serve existing and new development within the City's jurisdiction. The City obtains their water directly from the Broward County's District 2A Water Treatment Plant and services the residents of the City north of Coconut Creek Parkway. The City of Margate provides the water for the area south of Coconut Creek Parkway. These entities are responsible for ensuring that enough capacity is available for existing and future customers within their service area. The City of Coconut Creek Water Supply Plan references the initiatives already identified in Broward County's Water Supply Plan and the City of Margate's Water Supply Plan. The City first adopted the required Water Supply Plan in 2008. As required by the State, this plan was updated in 2022.

PUBLIC SCHOOL FACILITIES ELEMENT

The Public School Facilities Element is a supplemental element to the original Comprehensive Plan. The purpose of this element is to strengthen the ties between school planning, general land use, and comprehensive planning. The 2005 State Legislature mandated that the availability of public schools be made a prerequisite for the approval of residential construction and directed a closer integration of planning for school capacity with comprehensive planning. The 2005 legislative mandates include a provision requiring local governments to adopt a public school facility element as a part of their comprehensive plans to establish a framework for the planning of public schools (s. 163.3177(12), F.S.). Local governments were granted approximately three years to adopt a public school facilities element. The City adopted this element in 2008 and it remains a component of our plan. Subsequent updates to this element relating to concurrency requirements were adopted in 2012.

COMPREHENSIVE PLAN LAND USE MAP





ECONOMIC OUTLOOK

National Economic Growth

The worldwide pandemic launched a global health crisis and devastated the nation's economy including non-essential business closures, social disruption, and staggering unemployment figures. Larger firms and enterprises entered the crisis with the ability to cover expenses for several months. On the contrary, smaller businesses with minimal fiscal reserves and limited access to formal credit were hit more severely by income losses stemming from the pandemic. Large or small, businesses nationwide are still feeling the effects of the pandemic thus ultimately significantly impacting the nation's economy especially supply and demand.



The pandemic caused the greatest supply-demand imbalance the nation has seen in several years. Supply chain issues can be attributed to a variety of factors including difficulty acquiring the necessary materials for production; labor shortages due to increased COVID-19 cases which leads to a shortage of products; and delays in shipment to distribution centers and retail outlets due to bottlenecks at U.S. ports. Moreover, at the onset of the pandemic, the U.S. government, in an effort to stimulate the economy, passed several pieces of legislation resulting in generous unemployment benefits paid to low-wage workers and the provision of direct payments to families. A shortage of products coupled with strong consumer demand, results in a significant supply/demand curve imbalance. This imbalance can further be seen in the fluctuations in national economic growth.

Prior to the COVID-19 pandemic, the economic growth rate averaged 2.5% annually for the last several years. The first two quarters of 2020 brought significant decreases in the national growth rates with the inception of COVID-19, realizing -5.1% and -31.2% respectively. In the second half of the year, schools, restaurants, retailers, and other businesses closures were lifted and the nation benefitted immensely resulting in a 33.8% increase in the third quarter and 4.5% increase in the fourth quarter. This upswing continued through 2021 with the year ending with a 5.7% increase. Unfortunately, the first two quarters of 2022 have not been as resilient, realizing a decrease of 1.6% and 0.6% respectively. The decrease experienced in the second quarter is a reflection of decreases in private inventory investment, residential fixed investment, federal government spending, and state and local government spending that were partially offset by increases in exports and consumer spending. The GDP performance is expected to continue to fluctuate. Wells Fargo economist anticipate positive growth for the third and fourth quarters, forecasting an overall growth rate of 1.9% for 2022 and -0.1% projected for 2023 further showing signs of economic volatility.

Increased consumer spending continues to be the largest contributor to economic growth accounting for about two-thirds of U.S. economic activity. U.S. consumer spending increased more than expected in August at .4% but stubbornly high inflation continues to dampen demand. Rising consumer prices and interest rates appears to be affecting spending as consumers are tapping excess savings to offset high prices on basic necessities-potentially limiting a rebound in economic growth. Despite these economic conditions, consumer confidence reached 103.6 in August, the highest since April, which economist indicate are supported in particular by jobs, wages, and slowly declining gas prices.

The pandemic has impacted the housing market almost overnight. Over the past two years, the housing market has experienced extreme demand and limited supply, which has led to massive price hikes in mortgages. High mortgage rates, record-high home prices, and limited inventory are making it harder and harder to afford a home,



and these conditions are not likely to change soon. Additionally, previous state-imposed eviction moratoriums allowed tenants to stay in their rentals, whether or not they were paying the rent. Although helpful for renters struggling with income loss, it caused a disruption in the natural eviction cycle. With eviction moratoriums lifted, the rental market was flooded with vacancies as inventory, however this number of renters outpaced the number of available rentals. The aforementioned factors have an increased need for rentals allowing landlords to capitalize on these market conditions. The effects of this can be seen in the massive monthly rental hikes felt nationwide in the past year. The U.S. rental vacancy reported for the second quarter was 5.6%, a 0.2% decrease over the first quarter reporting of 5.8%.

Americans remain cautious as the nation continues to respond and recover to the pandemic through monetary and fiscal policies, vaccinations, and other COVID relief efforts. With the pandemic still looming over the nation, increasing inflation, and the overall uncertainty that plagues the economy, consumers are concerned about their financial security-bracing themselves for a recession in the near future.

State Economic Growth

The COVID-19 pandemic affected every state around the nation and Florida was no exception. The effects of the coronavirus pandemic took a toll on the Florida economy with the state's unemployment rates hitting record highs and the state government experiencing a multi-billion dollar revenue shortfall. While all Florida industries were impacted by the pandemic-induced economic contraction, Florida's leisure and hospitality industry bore the brunt of this downturn, with tourism becoming almost non-existent due to stay-at-home orders and mandatory closings. Since then, however, there has been a surge in Florida's economy. The state has outpaced the nation's growth rate, ending 2021 with 6.9% growth rate increase, higher than the national growth rate of 5.7%. Florida has continued this trend into 2022, experiencing a 1.6% increase in the second quarter surpassing the national growth rate of -0.6%. Economist project this trend to continue proving Florida has successfully adapted to the new normal way of life. The positive growth Florida has experienced can be attributed to steadily increasing vaccinations rates, low unemployment, a thriving real estate market due to increased remote work availability, and a rebounding tourism market.

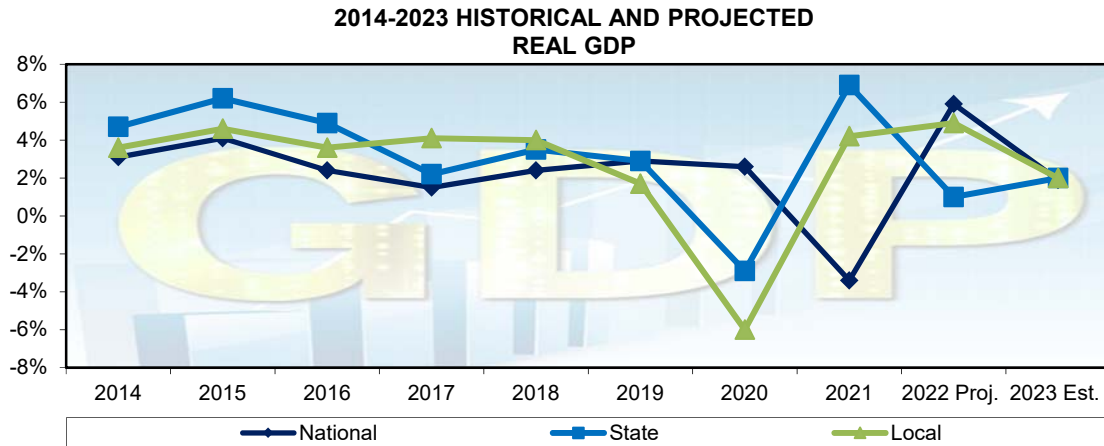
Personal income growth is another important gauge of the state's economic health. Pandemic monetary relief efforts contributed to the large increases experienced in 2021. Despite federal support measures fading, Florida's personal income has remained steady realizing increases in the first and second quarters of 4.4% and 7.6% respectively. Much of the credit for the state's increased personal income growth can be attributed to the surge in migration to Florida by high wage earners and workers returning to their jobs or leveraging the tight labor market into better paying opportunities offsetting much of the loss of the massive government relief measures. Economist predict 2022 to end with an increase of 6.4% and continued growth increases at or above 4% in future years. Even with the aforementioned positive indicators, the state has not returned its pre-pandemic condition.

Although the state's economic growth is positive, one cannot ignore a recent major concern that looms over the state and nation as a whole: inflation. Unfortunately, high prices; supply chain disruptions resulting in not enough goods to meet demand; too much money in circulation; and international challenges are hitting Florida hard. Florida's high cost of living, substantial sales tax, and low median income relative to other states have residents



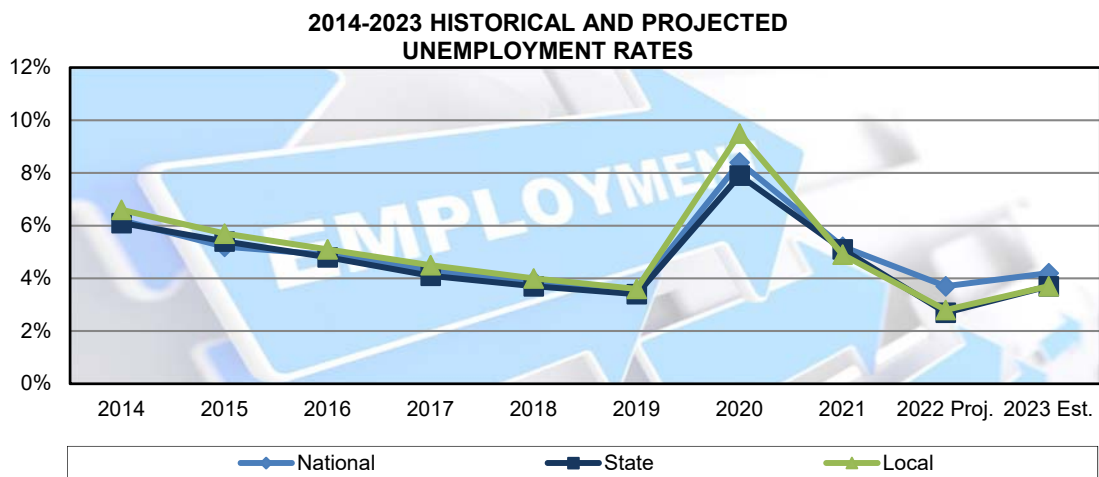


struggling to afford basic necessities like shelter, groceries, and gas. In the U.S., consumer prices rose by 1.3% in the month of June alone — reflecting a leap of 9.1% total from one year ago, as announced in the Consumer Price Index (CPI) by the U.S. Bureau of Labor Statistics (BLS). The prices for the Miami-Fort Lauderdale-West Palm Beach metro area skyrocketed by 10.6% in June on a year-over-year basis with housing costs being the major contributor to the increase. During the pandemic, Florida’s population swelled. Florida has been a prime market for housing and commercial real estate, but the high demand with low inventory has caused inflated housing prices and an increase in cash offers on homes. Despite the challenges brought on by the pandemic and talks of a possible recession in the near future, Florida remains cautiously optimistic about its economic future.



Employment

The national unemployment rate for August 2022 has returned to pre-pandemic rates, decreasing to 3.7%, after spiking to a monumental 14.7% in April 2020 amid the pandemic. The unemployment rate in Miami-Fort Lauderdale-West Palm Beach Metro Area yielded similar numbers for the same time period, 16.4% and 2.8% respectively. With services returning to pre-pandemic operations and employers adding jobs for 26 consecutive months, Florida has been able to keep its unemployment rate at record lows despite national economic conditions. Economist are optimistic that Florida’s unemployment rate will continue to outpace the national unemployment rate as employers continue to add jobs in leisure, hospitality, education, and health services industries.





The City proactively evaluates service levels and streamlines its programs to meet the requirements of its residents, constantly balancing available resources with competing priorities. During FY22, the City reallocated staffing based on the needs and demands of the City, reflecting a net decrease 6.25 FTE's in the Parks and Recreation, Public Works, and Utility and Engineering Departments. In FY23, the City's staffing will remain unchanged at 505.75 FTE's.

Housing and Economic Development

As the City's development begins to thrive again, the Sustainable Development Department remains proactive and innovative in addressing our City's needs. Coconut Creek prides itself in creating a unique sense of place with community investment as a means of attracting new businesses and supporting existing businesses. Despite the fiscal impacts and construction delays the pandemic has had on our community, taxable values saw solid increases for eleventh consecutive year and this trend is expected to continue. The City's assessed value of properties as reported by the Property Appraiser is \$5.2 billion, an increase of \$440.9 million or 9.19% from the prior year's final valuation. Assessed values from new construction increased by \$439,450 or 0.01%, and property value reassessments increased by \$440.4 million or 9.18% even though homesteaded properties increased by only 3%. The continued growth and development of the City is dependent upon the economic condition of the country, South Florida, and particularly that of Broward County. With the exceptional quality of life, its inviting, family-oriented environment, and numerous business advantages, the City of Coconut Creek continues to attract new investment.



The Cheesecake Factory is best known for a wide variety of flavored cheesecakes and an innovative menu featuring large portions.

The development of Coconut Creek's MainStreet area continues to progress. This pedestrian-oriented development will serve as a sustainable, mixed-use downtown environment organized around substantial and contiguous recreational open space while making Coconut Creek both a local and regional destination. Efficient development of land resources, compact development with a variety of housing choices, flexibility in use and design, alternative transportation options, and green building techniques are fundamental criteria of MainStreet. The overall MainStreet development program is extensive and is anticipated to include up to 2,000 dwelling units, over 200,000 square feet of non-residential uses, the potential for 1,300 hotel rooms, large recreation and open space components, and 15 acres of conservation for the existing cypress wetland. As new developments unfold and existing developments continue to enhance and expand sites in the MainStreet area, the City of Coconut Creek continues to be a prime area for economic development.

The *Promenade at Coconut Creek* was the first Leadership in Energy and Environmental Design (LEED®) Silver Certified project completed under the City's MainStreet Design Standards. Major businesses at the Promenade, such as Silverspot Cinema, Truli Italian Food and Drink, Starbucks, Sephora, Naked Taco, Cooper's Hawk, World of Beer, Bar Louie, DSW Shoes, and Lane Bryant continue to thrive not simply from the economic benefits of green building design, but also from continuous promotional and special events. In 2023, the much anticipated Cheesecake Factory will be added to the Promenade's shops.

The MainStreet area is also the home to the Seminole Tribe of Florida Coconut Creek Casino. The casino includes a vehicle parking structure, small retail village, and two restaurants. The Seminole Tribe has received zoning approval from the City for a future major 300,000 square foot expansion that includes another parking structure, lodging, additional retail and restaurant space, an auditorium, and an expansion of gaming activity. With such a major expansion planned, the City has undertaken discussions directly with the Seminole Tribe to



evaluate and solve development impacts related to the City. In the coming years, the City must continue to assess the impacts of the expansion and ensure that any plans to expand complement the City's MainStreet area plans, particularly in the areas of retail, entertainment, and hospitality. The Seminole expansion will create numerous full-time jobs and have a positive impact on individual lives within the tri-county area. With Monarch Station, MainStreet's first residential development, completed in 2018, the City will continue to be proactive in developing future use of the MainStreet area in an effort to create and define optimal development opportunities.

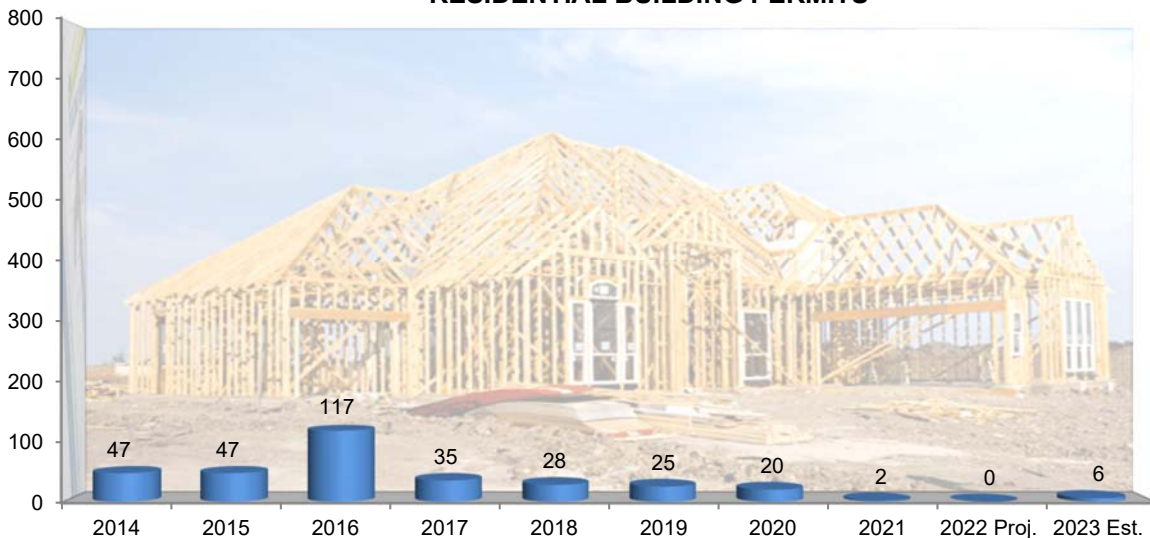
To further support the City's economic development initiatives, the Economic Development Incentive Program was established. Program benefits include: stabilization of the existing business community; establishment of new businesses; aid in job retention and creation; business expansion; and improvement of the overall appearance and sustainability of the community. These programs continue to be available to businesses within the City. In FY23, \$250,000 has been budgeted for economic development purposes.

The continued development of the City, both residential and commercial, indicates a strong economy making Coconut Creek the ideal location to live, work, and play. Approved developments anticipated to be under construction in FY23 include Leder Hillsboro Business Park, Marketplace at Hillsboro, Mazda Auto Dealership, First Baptist Church, and Eden Homes.

Expansion

Historically, the City has experienced steady residential development due to the construction of major multi-family developments. Many major development projects were delayed or halted altogether due to the pandemic. With projects resuming activity during FY22, an estimated 6 residential permits will be issued in FY23 for the completion of the Eden Homes development.

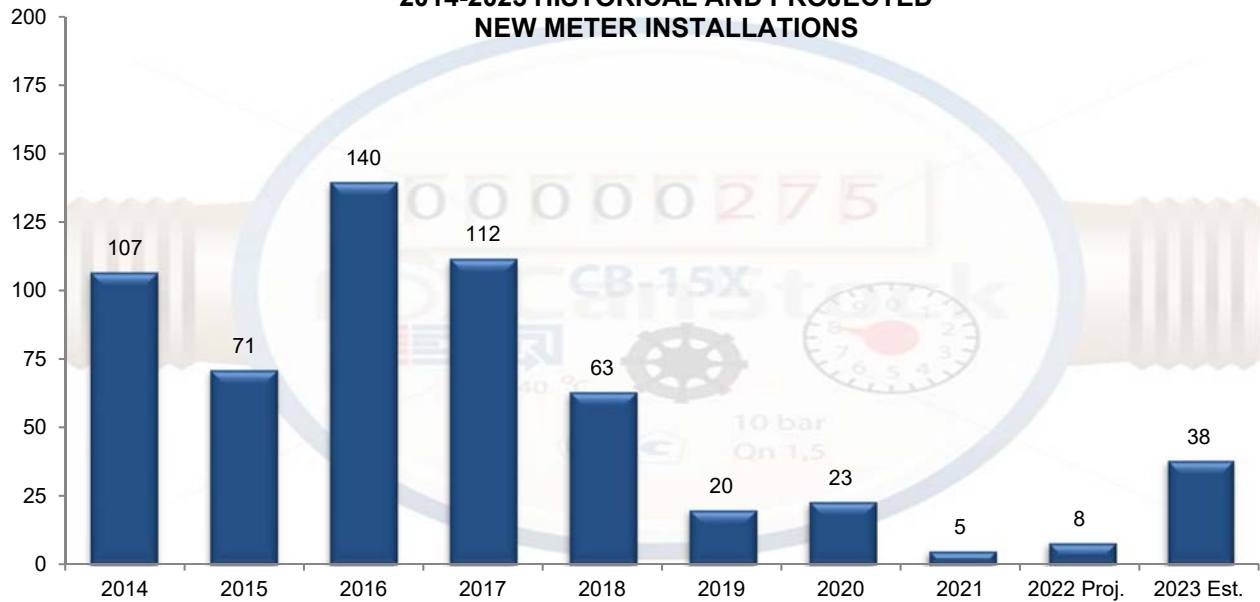
**2014-2023 HISTORICAL AND PROJECTED
RESIDENTIAL BUILDING PERMITS**



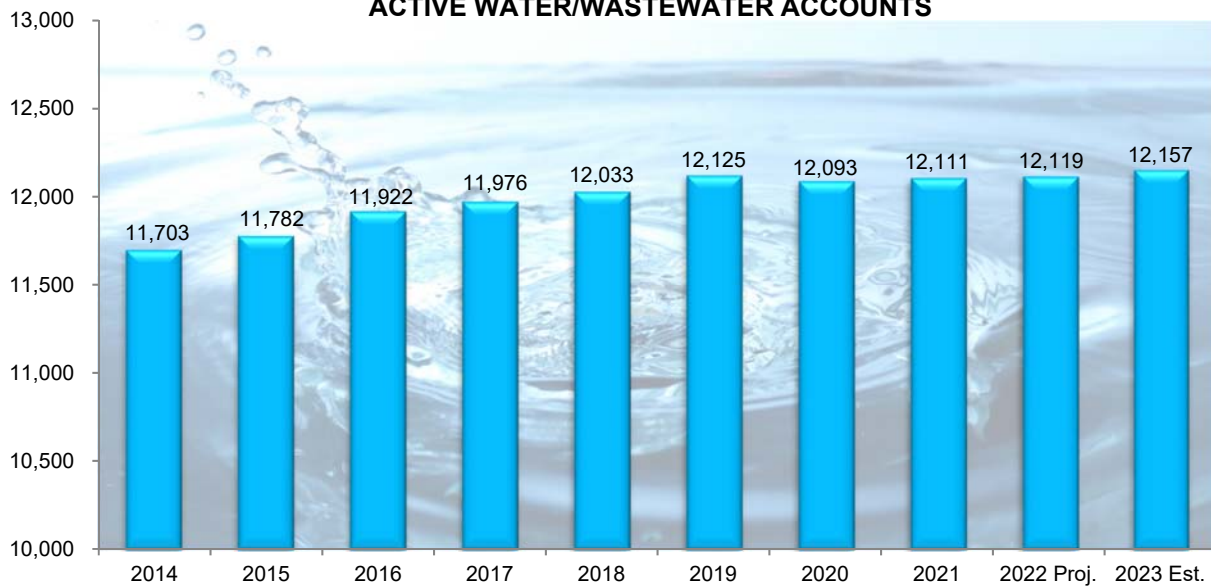
Besides providing water and wastewater services to the northern part of the City, the City also services a portion of the City of Parkland and a portion of unincorporated Broward County. We anticipate an additional meter installations and new accounts in 2023 due to the onboarding of new developments including Leder Hillsboro Business Park, Marketplace at Hillsboro, Mazda Auto Dealership, Cheesecake Factory, and Eden Homes.



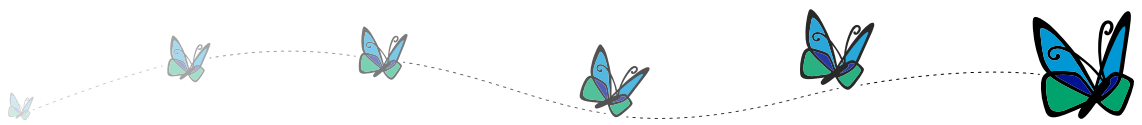
**2014-2023 HISTORICAL AND PROJECTED
NEW METER INSTALLATIONS**



**2014-2023 HISTORICAL AND PROJECTED
ACTIVE WATER/WASTEWATER ACCOUNTS**



Overall, the City of Coconut Creek remains financially stable. This has been extremely advantageous as the City has navigated the COVID-19 pandemic and diligently works to overcome all challenges posed by the current economy. We will continue to monitor and make changes as needed to continue to serve our community with the highest level of customer service, maintain service levels, and invest in the maintenance of capital infrastructure. Our commitment to superior levels of service while ensuring the safety of our residents, visitors, and staff was, and continues to be, the City's top priority.



LEGISLATIVE ISSUES

The City's legislative concerns, especially in the long term, fall into two basic categories. First, the issue of "home rule", where the authority of the City's elected officials is being assumed by other levels of government. The City's ability to make decisions, both administratively and fiscally, allows for the development and implementation of community-based solutions for community-based issues, which are an essential component of an effective, efficient government. Second, unfunded mandates are a significant financial threat to the City. These mandates may appear in the form of requiring additional services or additional benefits to residents and employees but without a corresponding funding source. These unfunded mandates can compromise our City's ability to provide essential and discretionary services deemed appropriate by the local community.



Of the more than 3,600 bills filed this year, only 285 made it to the governor for signature. Of the bills submitted for signature and passed into law, few had significant impact on the City of Coconut Creek.

Property Tax: Property tax relief is a continuous topic in the Florida Legislature and the 2022 Legislative Session was no different. One measure that may potentially affect the City of Coconut Creek is the joint resolution for the provision of an additional \$50,000 homestead exemption on the property's assessed value greater than \$100,000 and up to \$150,000 to classroom teachers, law enforcement officers,

correctional officers, firefighters, emergency medical technicians, paramedics, child welfare service providers, an active-duty member of the United States Armed Services or a member of the Florida National Guard. The joint resolution limits the additional exemption to non-school property taxes. A homestead property owner who qualifies for this exemption must be employed full-time on January 1 and must annually submit an application, including proof of employment, to the property appraiser. The additional homestead exemption only applies to non-school property taxes. If approved by at least 60% of electors at the November 2022 general election, the constitutional amendment will take effect on January 1, 2023 and will impact the City's revenues negatively by approximately \$100,000.

Cybersecurity: The bill requires all local government employees with access to the government's network to complete a basic cybersecurity training within 30 days after they begin employment and annually thereafter. All local government technology employees and employees with access to highly sensitive information will be required to complete more advanced cybersecurity training. The Florida Digital Service will develop and provide these trainings. The bill also requires local governments to adopt cybersecurity standards that safeguard their data, information technology and information technology resources to ensure availability, confidentiality and integrity. The standards must be consistent with generally accepted best practices for cybersecurity, including the National Institute of Standards and Technology (NIST) and Technology Cybersecurity Framework. Municipalities with a population over 25,000 must comply by January 1, 2024.

Housing: Legislation allows a municipality or county, regardless of zoning or a comprehensive plan, to approve mixed-use residential development projects if 10% of the units included in the project are used for affordable housing.

Public Records: This expands exemptions from public records by adding an exemption related to personal information in written crash reports. Crash report data in computerized databases are now confidential and exempt. Crash reports held by an agency may be made available 60 days after the report is filed to any person or entity eligible to access crash reports.



Sales Tax: The adopted bill provides tax relief to individual, families, and businesses across the state via sales tax holidays. Sales tax holidays include: Disaster Preparedness Week-savings for Floridians preparing for the upcoming hurricane season; Back-to-School-savings for school supplies for the 2022-2023 school year; and Freedom Week- savings for outdoor recreational items activities and events. Legislation also provided a one-year sales tax relief for other items including or children's clothing, shoes, and diapers; and certain ENERGY STAR certified refrigerators, refrigerator/freezer combinations, water heaters, and clothes washers and dryers. A two-year sales tax relief for impact-resistant windows, doors, and garage doors was also approved.

Environmental Protection: HB 105 authorizes cities and counties to restrict smoking within the boundaries of any public beach or park they own. The bills specify that municipalities can restrict smoking within the boundaries of a beach or park that is owned by the county but located within the city, as long as it does not conflict with any county ordinance. The bill also prevents cities and counties from restricting unfiltered cigars.

CS/HB 7053 makes various revisions to current law relating to statewide resiliency funding and planning, including: authorizing the use of Resilient Florida Grant Program funds for preconstruction activities for projects in municipalities and counties meeting certain population thresholds, but not for projects that adapt critical assets to flooding and sea-level rise; extending by one year the dates by which the Comprehensive Statewide Flood Vulnerability and Sea-Level Rise Data Set and the Assessment must be completed; requiring the Florida Flood Hub to provide tidal and storm surge flooding data to cities and counties for vulnerability assessments; and requires DEP to rank and include in its annual Statewide Flooding and Sea Level Rise Resilience Plan all eligible projects that were submitted and to include a detailed overview describing how the plan was developed.

Building Regulations: HB 423 revises the requirements to qualify for the building inspector or plans examiner certification exams and increases the time local building officials must issue a certificate of occupancy or a notice of deficiencies for permits unrelated to single- or two-family dwellings.

Other Legislative Issues: Legislation passed the \$109.9 billion "Freedom First" budget which gives Floridians the freedom to use their incomes to support their families, instead of supporting more government. The approved budget provides for a gas tax holiday that lowers the price of gas in Florida by 25.3 cents; funds projects that support workforce training opportunities; infrastructure improvements for highways, bridges, and ports; and the restoration and maintenance of the Freedom Tower. Additionally, it provides local government law enforcement and first responders with \$1,000 bonus payments and funds and the Law Enforcement Recruitment Bonus Payment Program - which issues signing bonuses of up to \$5,000 for new recruits and out-of-state officers moving to Florida. The budget also includes \$5 million for scholarships to help students complete the required training to become a law enforcement officer.

Other proposals relating to community associations building inspections, supportive housing, property insurance, and legalization of marijuana but did not gain sufficient momentum to move forward. However, these topics are likely to come up for discussion at the next Legislative Session, which could increase the City's unfunded mandates and may have an effect on the City of Coconut Creek residents or employees.

The City continuously evaluates current and potential legislative issues and actively seeks ways to reduce the impact on service levels. In addition, the City constantly evaluates current services and differentiates needs versus wants in order to ensure a sustainable economic future. For more detailed information on some of the changes made for FY23, please refer to the Budget Message section of this document.





EMERGING ISSUES



Sustainability Initiatives

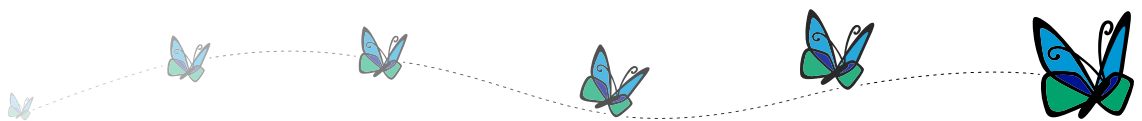
Following Vision 2020 in 2009, the City developed and adopted a 10-year Green Plan that established a framework for achieving environmental leadership by addressing both community-wide programs and government operations. The Green Plan monitored and tracked elements of the City's "green" efforts through the reporting year 2020. Coconut Creek remains an active participant in the South Florida Regional Climate Compact (SFRCC), a collaboration of experts, academia, government employees, and elected officials within the counties of Palm Beach, Broward, Miami-Dade, and Monroe, that identifies and addresses climate change and the effects in our region. Through this affiliation and a close working relationship with Broward County, the City has been able to leverage data available on a local and regional level and assign quantifiable figures to activities in the City. As the state and region have become more sensitive to the effects of climate change, Coconut Creek has taken a more collaborative approach for added efficiency and to ensure the City's goals are in alignment with SFRCC and Broward County. Continued planning, monitoring, and measuring are essential to provide long-term benefits to the health and well-being of the community and will ensure Coconut Creek remains unique, competitive, and a leader in climate action, mitigation, and resiliency in South Florida.

Vision 2030 highlighted the community's continued support for our environment. In response, the City will expand the efforts that began with the Green Plan and produce a Climate Action Plan. This new plan will retain some unrealized action items from the Green Plan and add mitigation and resiliency elements to align more closely with Broward County's goals in its Climate Action Plan. The Plan will also continue to promote a safe alternative mode of mobility throughout the City for pedestrians, cyclists and equestrians; strive for reduced greenhouse gas (GHG) emissions; actively seek opportunities to repurpose rights-of-way to enhance connectivity for pedestrians, bicyclists, and public transit; and focus on non-motorized connectivity improvements on services, schools, parks, civic uses, regional connections, and commercial uses via our Complete Streets Program.

In 2021, the State of Florida placed a priority on identifying vulnerable areas relative to elements of climate change such as flooding and sea level rise. As such, the City will complete a Vulnerability Assessment that will identify not only immediate, but also future climate change concerns; examine flooding and heat with a focus on social concerns; provide direction for the City's Capital Improvement Program (CIP); refine the Climate Action Plan and resilience response; leverage City funding through the pursuit of grant awards; and provide the State of Florida with the data it needs to comprehensively plan for the future. The assessment includes an outreach component to effectively involve the community and bring awareness of the process and the outcomes.

To further support the City's sustainability efforts, the City is seeking to expand the use of electric vehicles as part of the City's fleet as well increase the installation of additional electric vehicle charging stations throughout the City.

By the end of 2023 all charging stations will be identified in the City and incorporated into the City's GIS mapping system. This will allow the areas that lack this needed infrastructure to be identified to ensure availability to all. The City remains committed to the expansion of solar use, community outreach on other climate-related topics, and continued collaboration with Broward County.



The City of Coconut Creek continues to be highly recognized as a sustainable community and awarded for its “green” initiatives, wildlife preservation, and activities to create a more sustainable future for residents, businesses, and visitors. In addition to receiving the Tree City USA designation for the past 33 years and the Community Wildlife Habitat certification for the past 16 years, the City has also been a GOLD-certified Green Local Government with the Florida Green Building Coalition and certified as an Audubon International Sustainable Community since 2010.

City Mobility

The City has been planning and developing a network of trails that aim to provide pedestrians and bicyclists with recreational opportunities within a safe alternative

mode of mobility throughout the City, thus reducing the need for automobile use and creating a more ‘walkable’ and ‘livable’ community. While residents may be aware of a trail near their neighborhood, they may not be aware of the larger network. To support this initiative, as part of the Parks and Recreation Master Plan, the City is working to create visible trail heads, consistent icons, and maps which will identify various trailways and their connections with public transportation, parks, public facilities, and major attractions in Coconut Creek. This is an important sustainable element as the community continues to grow. In FY23, improvements at Oak Trails Park and Lakeside Park will be evaluated.

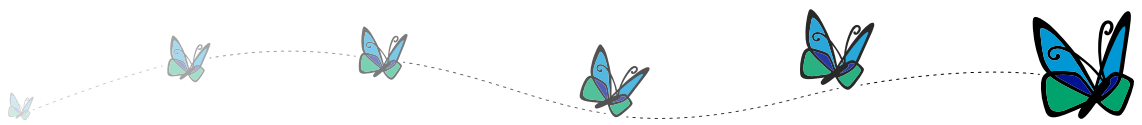
Complete Streets

Complete Streets is a city, county, state, and nation-wide initiative that aims to create a safe and efficient transportation network that promotes the health and mobility of all residents and visitors by providing high quality multi-modal (pedestrian, bicycle, transit and automobile) access. As the City has expanded bicycle access via the Complete Streets Program, bicyclist and motorist education within the community has become priority. A Bicyclists and Motorists Safety Program was launched to provide an overview of Florida laws as it pertains to bicyclists and motorists sharing the roadway. The safety initiative focuses on encouraging safer choices on the part of bicyclists and motorists to help reduce injuries and deaths on the roads.

To further support this initiative, the City of Coconut Creek has focused on applying this policy to all roadway projects. This includes projects involving new construction, reconstruction, retrofits, repaving, rehabilitation, or changes in the allocation of pavement space on an existing roadway as well as those that involve new privately built roads and easements intended for public use. Complete Streets elements may be achieved through single projects such as the Comprehensive Street Improvements Program and the Hillsboro Corridor Project. These elements may also be incorporated through a series of smaller improvements or maintenance activities like the Street Maintenance Program.

The City actively looks for opportunities to repurpose rights-of-way to enhance connectivity for pedestrians, bicyclists, and public transit and will mainly focus on non-motorized connectivity improvements on services, schools, parks, civic uses, regional connections and commercial uses. Every City department is engaged in the formulation of Complete Streets Guidelines. When possible, the City leverages the resources of other governmental agencies to achieve these new requirements.





Traffic and Congestion

Traffic and congestion is clearly a regional issue in the south Florida metropolitan area. Coconut Creek, as part of the south Florida region, experiences these challenges and continues to focus on smart growth so that we are able to minimize travel demand and provide alternate means of transportation. In conjunction with the Broward Metropolitan Planning Organization (MPO) and Florida Department of Transportation (FDOT), the City completed the Lyons Road Mobility Project. This \$15.5 million project, from Atlantic Boulevard north to the Sawgrass Expressway, included complete re-milling and repaving of the roadway along with new buffered bicycle lanes, sidewalk connections, drainage improvements, and crosswalks enhancements. Federal funding has been requested in the amount of \$3.9 million that would allow the addition pedestrian safety lighting along the entire corridor.



Coconut Creek is closely monitoring several transportation projects led by other agencies as they move through their planning phases to mitigate any negative impacts to our City and our residents. These projects include the widening of the Sawgrass Expressway, the Sawgrass/Turnpike Interchange, the Florida Turnpike from Wiles Road south to I-595 and the implementation of the SW 10th

Street Connector. Planned expansions of roadway and intersections, such as Copans Road, are closely coordinated with our regional partners to minimize impacts to our neighborhoods.

In November 2018, Broward County voters approved a 30-year one cent sales surtax to improve traffic signalization, roadways, intersections, pedestrian mobility options, public transportation (bus and rail), and to fund future investments in Broward's transportation system. This revenue stream will provide some much needed funding to 31 municipalities which currently fund its transportation programs through stagnated local option gas taxes and general revenue funds. Coconut Creek was recently awarded \$7 million for the addition of ADA compliant bus shelter and bus stops along City maintained streets, design of a multi-purpose pathway along Sample Road, and the milling and resurfacing of City streets via the Comprehensive Street Improvement Program. This funding will allow Coconut Creek to further enhance our roadways for years to come.

Seminole Tribe of Florida Coconut Creek Casino

The City of Coconut Creek is unique in that the Seminole Tribe of Florida has sovereign federal trust land within City limits. In 1999, the City and the Seminole Tribe negotiated a Municipal Services Provider Agreement, which provides for annual payments to compensate for impacts the Seminole Casino Coconut Creek has on the community. Funding received from the Seminole Tribe through this agreement is primarily restricted to community capital improvement projects and financing related to capital improvement projects.

In FY18, the Bureau of Indian Affairs approved the Seminole Tribe's request to add approximately 47 acres surrounding the casino to federal trust lands. Approximately \$66 million in taxable value was removed from the tax rolls resulting in the City losing many jurisdictional rights in favor of federal regulations. However, the City and the Seminole Tribe negotiated a Mitigation Agreement that assures the Seminole Tribe will honor its commitments in the Planned MainStreet Development District and compensate the City an equal amount for all lost taxes and fees in the General Fund. Furthermore, the Seminole Tribe agreed to pay the City an additional \$2.75 million per year, adjusted annually based on the consumer price index. Approximately \$3.5 million of these proceeds will be accumulated in a Seminole Mitigation Special Revenue Fund to be used for improvements within the MainStreet area as well as other expenses or improvements to mitigate the impact of the land becoming sovereign land. To support education initiatives, \$279,000 will fund an educational foundation for the benefit of Coconut Creek residents and students.



Wastewater Discharge

Learning from several historical drought years, and realizing Lake Okeechobee is a fragile and complex environment, the South Florida Water Management District (SFWMD) implemented permanent water restrictions throughout South Florida. Since potable water is becoming a limited resource, the SFWMD is mandating that local government agencies look for alternate water supplies. Broward County Water and Wastewater Services (WWS), which is the bulk supplier of our potable water, has identified the deeper Floridian Aquifer as the alternate source to meet the City's future demands. Based on a recent mandate by the State Legislature, all wastewater discharge into the ocean must cease by 2025. This will require a higher level of treatment before wastewater can be disposed of by such means as reclaimed water and/or deep well injection, both of which are expensive options. The mandates for potable water and wastewater treatment may result in increases in the utility rates for customers throughout the region. Broward County continues to evaluate options comply with the mandate with minimal impacts to customers.



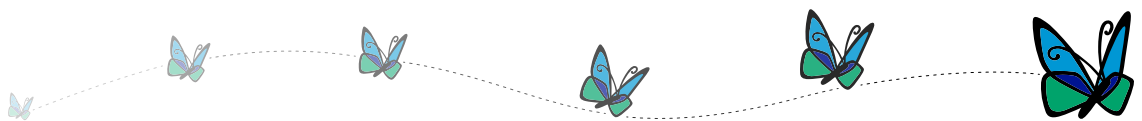
The City continuously evaluates the impact of such ongoing changes and has made the first step towards ensuring the funding of these upcoming issues. The City implemented a new rate structure to help align the City's revenues with the increasing expenses associated with providing water and sewer services. A Master Plan update and rate study was completed to ensure current and future capital improvement programs will meet the needs of the City in future years.

MainStreet Development Water and Wastewater Impacts

With the continuous growth of the City and the development of MainStreet a City priority, planning for the future management of the City's potable water supply is imperative. The Federal Environmental Protection Agency (EPA) regularly updates water quality standards that must be complied with by local distributors of drinking water. The chemicals necessary to provide clean and safe drinking water must be managed in real-time and adjusted in coordination with each other in order to maintain an appropriate balance. The Utilities and Engineering Department staff currently monitor these chemicals and control injection rates at the water storage tanks to comply with EPA regulations.



In order to more efficiently regulate water quality, the City is looking into a comprehensive water quality control system that communicates with existing instrumentation in real time and calibrates flow rates of chemicals to ensure chemical balance and safe drinking water. This advanced system can monitor current chemical levels, automatically adjusts flowrates, and notify staff of concerns utilizing a communication system. Implementation of this comprehensive water quality control system will ensure Coconut Creek residents continue to have reliable and safe drinking water for years to come.



The development of the MainStreet area also requires an upgrade to the City's wastewater transmission system. With such a large increase in planned usage in a localized area, another master lift station will be needed to manage wastewater flow out of the City to Broward County for treatment. Construction of another master lift station will provide additional wastewater flow and mitigate the strain on other lift stations within the City's wastewater network. In addition, the new master lift station is intended to include redundant connections between the west and east sides of the City to ensure continuous and safe flow of wastewater during routine maintenance and repairs on portions of the transmission system.



Reclaimed Water Project

One way the City is actively working to address future water issues and improve conditions for its residents, while contributing to the preservation of natural resources, is through the use of reclaimed water. The City of Coconut Creek provides reclaimed water to various sections of the City. Broward County has offered to provide up to 3 million gallons of reclaimed water per day to the City per the City's Reclaimed Water Master Plan, which will include the expansion of reclaimed water services to the MainStreet development. Using reclaimed water provides reductions in cost, fertilizer usage, drinking supplies, and minimizes disposals into our waterways that can contribute to a reduction in the nutrients in our bays and rivers. The use of reclaimed water ensures only the highest quality, clear, and essentially pathogen-free water is distributed.

The City remains proactive in addressing the emerging and ongoing issues that will impact the level of services it provides to its residents. Through proper planning, effective allocation of resources, and dedication from its employees, the City of Coconut Creek has been successful in remaining financially stable while continuing to expand services and programs, invest in infrastructure, and promote economic development.

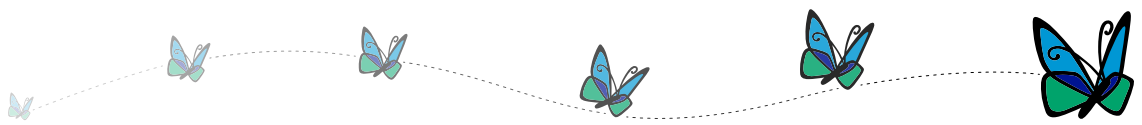




Budget Structure







BUDGETARY & FINANCIAL POLICIES

The City of Coconut Creek Budgetary and Financial Policies provide the basic framework for the overall fiscal management of the City. These policies serve as guidelines that determine whether or not specific requests ever reach implementation. When a department seeks the financial support from the Commission, it is best for all concerned that the framework for making decisions be clearly understood.

The policies are grouped into three categories: financial planning, revenue, and expenditures.

Financial planning policies consist of operating, cash management and investments, capital improvements, accounting and financial reporting, organizational, and financial stability. Revenue policies include revenue while expenditure policies include debt and reserve. These policies are used in the development of current activities and planning for future programs. They are complied with and are reviewed at least annually and updated as needed.



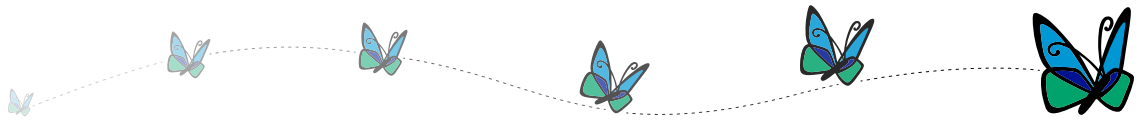
A balance must be struck between revenues and expenditures, so that the public can realize the benefits of a strong and stable government. It is important to understand that this policy is applied to budget entities over periods of time that extend beyond current appropriations. By law, budgets cannot exceed available resources, which is defined as revenues generated in the current period added to balances carried forward from prior years. Temporary shortages, or operating deficits can and do occur, but they are not tolerated as extended trends. The City cannot develop a legacy of shortages or a legacy of utilizing one-time resources and expect the continued delivery of services in the future, the very reason for which it exists. Therefore, the City

will live within its means. All departments supported by the resources of this City must function within the limits of the financial resources identified or available specifically to them.



The City shall annually adopt a balanced budget in which available and anticipated resources are equal to, or exceed, operating expenditures. Any increase in expenditures, decrease in revenues, or combination of the two that result in a budget imbalance will require budget revision, rather than spending unappropriated surpluses or designated reserves to support ongoing operations.

The City's budget is a balanced budget.



BUDGETARY & FINANCIAL POLICIES

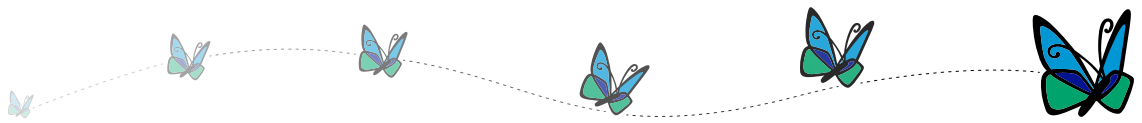
Financial Planning

Operating Budget Policies

1. The City's budget will support City Commission goals, objectives, and policies in meeting the needs of the community.
2. The City will continue to support a scheduled level of maintenance and replacement of its infrastructure and fleet.
3. The City will continuously evaluate its service delivery system according to established efficiency and effectiveness criteria.
4. The City will evaluate its use of intergovernmental service contracts to preclude unwarranted duplication of service in overlapping jurisdictions and ensure an effective and efficient service delivery system to the community.
5. The City will comply with mandatory federal, state, and local laws and, when appropriate, will comply with industry and professional requirements or standards.
6. The operating impact of the Capital Improvement Program (CIP) projects will be reviewed prior to any project being included in the operating budget.
7. The City will develop and maintain accounting and budgetary control systems to adequately safeguard the assets held in public trust.
8. The City will prepare its budget using a Balanced Budget; each fund's revenues plus other sources equal its expenditures/expenses plus other uses.
9. Transfer of funds between Personal Services, Operating, and Capital Outlay categories is discouraged.
10. When possible, current operations will be funded by current revenues. The use of unencumbered prior period balances in all funds shall be scrutinized and carefully limited.
11. The City will consider General Fund requests for new or expanded programs during the course of the regular budget process. Only under priority circumstances will such requests be considered during the course of the year.

Cash Management and Investment Policies

1. The City will follow its adopted Investment Policy when handling public funds. The Investment/Portfolio Policy is contained in a separate document.
2. The City will collect revenues aggressively, including past due bills of any type, and may utilize an outside collection agency to accomplish this.
3. Except under extenuating circumstance, the City will deposit all funds within twenty-four (24) business hours of receipt.



4. The Finance and Administrative Services Department will prepare an investment report on a monthly basis.

Capital Improvement Program (CIP) Policies

1. The City will develop and update a five-year CIP on an annual basis.
2. In the development of the CIP, the City will review the operational impact of each project.
3. The Finance & Administrative Services Department will review and evaluate each project, based on established criteria, prior to any project being included in the CIP.
4. The City will maintain an appropriate mix of debt and pay-as-you-go funding for capital projects.
5. The operating impact of each capital project shall be incorporated into annual operating budgets. Capital assets shall be purchased and maintained on a regular schedule. Within legal limits and the constraints of operating budgets, debt may be issued for the purchase of capital assets, including major renovations.
6. The Finance & Administrative Services Department will monitor the status of capital improvement projects.

Accounting and Financial Reporting Policies

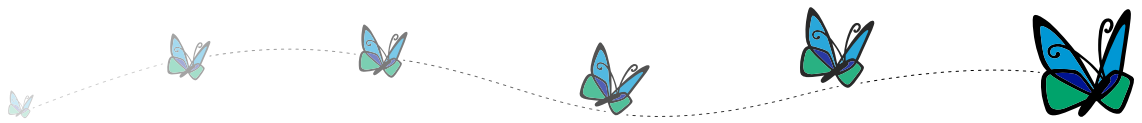
1. An independent audit will be performed annually with the subsequent issue of an official annual financial statement.
2. The City will produce an Annual Comprehensive Financial Report (ACFR) in accordance with Generally Accepted Accounting Principles (GAAP) as mandated by the Governmental Accounting Standards Board (GASB) within 180 days of the end of the fiscal year.
3. The City will maintain an accounting and financial reporting system that conforms to GAAP, federal, state, and local laws and regulations.

Organizational Policies

1. The City will review the organizational structure regularly to assure that residents receive the highest level of service in the most efficient manner.
2. The City will be committed to maintaining and improving the productivity of staff through a productive working environment, appropriate equipment, necessary training, and adequate supplies and materials.
3. Employee compensation will be reviewed regularly to ensure the City is competitive with the market and comparable public entities.

Financial Stability Policies

1. The City will hold a strategic planning session annually to review long-range goals of the City and to identify goals and objectives for the upcoming fiscal year.
2. The City will review and evaluate its existing debt obligations and future borrowing needs annually.
3. The City will prepare and update its five-year CIP annually.

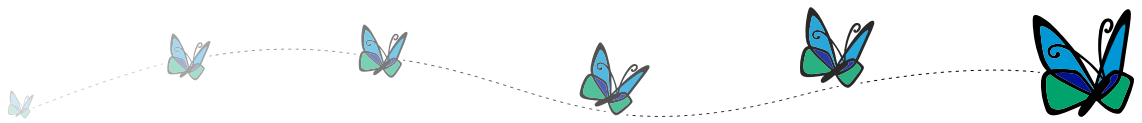


4. The City will continuously monitor revenues and expenditures to ensure responsible fiscal management of the City.
5. The City will maintain a General Fund Hurricane Emergency Reserve Account in an amount of 5% of the total subsequent fiscal year expenditures, less capital outlay and transfers out budgeted for the fund.

Revenue

Revenue Policies

1. The City will attempt to maintain a diversified and stable revenue system to avoid reliance on any one revenue source and will attempt to minimize the dependence on property taxes.
2. The City will pursue alternative revenue sources as an additional source of funds.
3. Market rates and charges levied by other public and private organizations for similar services should be considered when establishing tax rates, fees, and charges.
4. New ongoing operating costs will be funded with permanent, ongoing revenue sources; one-time operating costs may be funded by one-time revenue sources to ensure fund balance integrity.
5. New and expanded unrestricted revenue streams should be first applied to support existing programs prior to funding new or expanded programs.
6. The City will pursue federal, state, and local grants but will strictly limit financial support of these programs to avoid commitments, which continue beyond funding availability.
7. General Fund expenditures for mandated and priority programs are to be made against current revenue sources, and not dependent upon uncertain reserves or fluctuating prior period cash balances.
8. Special Revenue Funds are supported by special levies and fees, grants, or intergovernmental revenues. Expenditures in these funds are strictly limited to the mandates of the funding source. Special Revenue Funds are not to be used to subsidize other funds, except as required or permitted by program regulations.
9. Enterprise Funds are expected to derive the majority of their revenues from user fees and charges. Enterprises should strive to become self-supporting entities through periodic reviews of its fee structure, charges for services, and other operating revenues and expenditures.



Expenditures

Debt Policies

1. The City will review and evaluate its existing debt obligations and future borrowing needs annually.
2. The City will not issue long-term debt to finance current operations.
3. The City will publish and distribute an official statement for each bond and note issued.
4. The City will adhere to the bond covenant requirements of each debt issuance.
5. Capital projects financed by the issuance of bonded debt will be financed for a period not to exceed the expected useful life of the project.

Reserve Policies

1. The City will maintain an Unrestricted Fund Balance percentage established and maintained for the General Fund, based on the predictability of revenues, volatility of expenditures, and liquidity requirements.
2. The City shall maintain a General Fund Hurricane Emergency Reserve Account in an amount of five (5%) percent of the total current fiscal year expenditures, less capital outlay and transfers out budgeted for the fund. For purposes of this calculation, the expenditures shall be the budget as originally adopted in September for the subsequent year. This amount will be considered committed funds and can only be changed by a majority vote of the City Commission.
3. In addition to the Hurricane Emergency Reserve Account, the City shall maintain in the General Fund an Unrestricted Fund Balance equivalent to a minimum of twenty (20%) percent, which represents approximately two and half (2 ½) months of working capital, of the total current fiscal year expenditures, less capital outlay and transfers out budgeted for the fund.





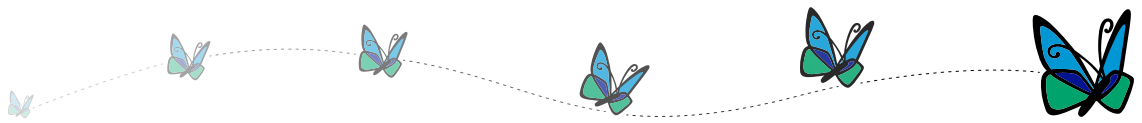
STRATEGIC PRIORITY BUDGET

The Line Item Budget is the traditional budget used in many local governments. Its format is the simplest because it parallels the object of expenditure series used in the accounting system. The budget is built entirely on inputs to the fiscal process, not concerning itself with results. The budget is entirely oriented toward control and governs what is to be purchased. The Strategic Priority Budget methodology expands upon the Line Item Budget concept giving citizens, Commission members, management, and employees a better understanding of government's role in the community. Thus, the Strategic Priority Budget provides a mechanism to allow elected officials to make better informed decisions, engage citizens in the budgeting process, and align available resources with community priorities.

Coconut Creek's budget process has transitioned from a Line Item Budget to a Strategic Priority Budget that continues the provision of line item detail while asking pertinent questions such as, "Where are we now?", "Where do we want to be?", "How will we get there?", and many others. It assumes that in an environment of competing priorities, elected officials must choose between different and competing items. For example, they may find it necessary to choose between all or some of their recreational programming and all or some of their public works activities. Under this methodology, the programs and services offered by the City are based on the community's priorities as identified in Vision 2030, the City's Strategic Plan, and available resources.

The Fiscal Year 2023 Budget is designed to be comprehensive, raising visionary issues for discussion and deliberation by the Coconut Creek public and the City Commission, and linking funding decisions to priorities in the strategic plan.





BUDGET PROCESS

Budget Adoption

The City Charter requires the City Manager to submit to the City Commission a Proposed Budget with a Budget Message and a Five-Year Capital Improvement Program no later than August 1st of each year. After the budget is submitted, the City Commission holds a budget workshop to gain a better understanding of the Proposed Budget. Town Hall meeting(s) are held as needed and two public hearings are held in September. For the budget to become effective, two ordinances and a resolution must be passed. The first ordinance adopts the operating millage, the second ordinance adopts the Operating and Capital Improvement Budget, and the resolution adopts the Five-Year Capital Improvement Program.

Budget Amendments

From time to time, it becomes necessary to modify the adopted budget. The procedure for amending the budget depends upon the type of change that is needed.

The first budget amendment occurs within the first few weeks of the fiscal year. The City Charter grants the authority to re-appropriate funds for capital expenditures not yet complete.

The City Commission, by ordinance, may make the following types of budget amendments:

Supplemental Appropriations - When there are revenues in excess of those estimated in the budget, supplemental appropriations may be made for the year up to the amount of such excess

Emergency Appropriations - To meet a public emergency affecting life, health, property, or the public peace, the Commission may make emergency appropriations and, to the extent there are no available unappropriated revenues, authorize the issuance of emergency notes

Reduction of Impending Deficits - If it appears that a revenue shortfall will make it insufficient to meet the amount of expenditures appropriated, the Commission may reduce one or more programs, goals, or appropriations

Transfer of Appropriations - The City Commission may transfer part or all of any unencumbered appropriation balance from one department, office, or agency to another

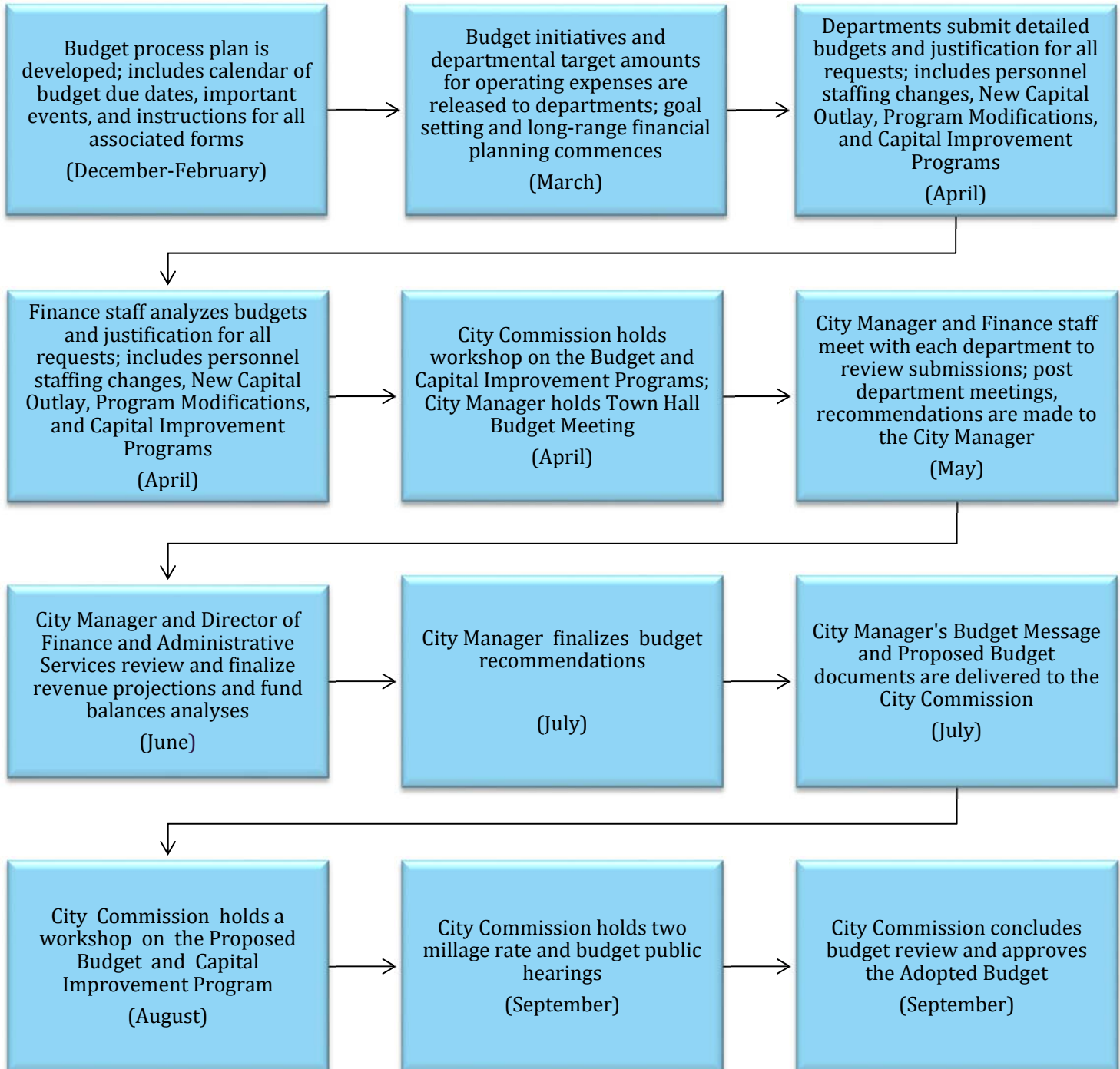
At any time during the fiscal year the City Manager may approve a transfer of part or all of any unencumbered fund appropriation balance among programs within a department in the General Fund. The transfer of funding may not exceed the total appropriation of the fund.

The City Manager may approve a transfer of part or all of any unencumbered fund appropriation balance among programs within or between a department, office, or agency in all other funds. The transfer of funding may not exceed the total appropriation of the fund.





The City's fiscal year runs from October 1st through September 30th. The Budget Process begins in December with budgetary planning and continues for the next several months with budget preparation until final budget adoption, which occurs in September. The following are highlights of this annual budget process:





BUDGET PROCESS CALENDAR

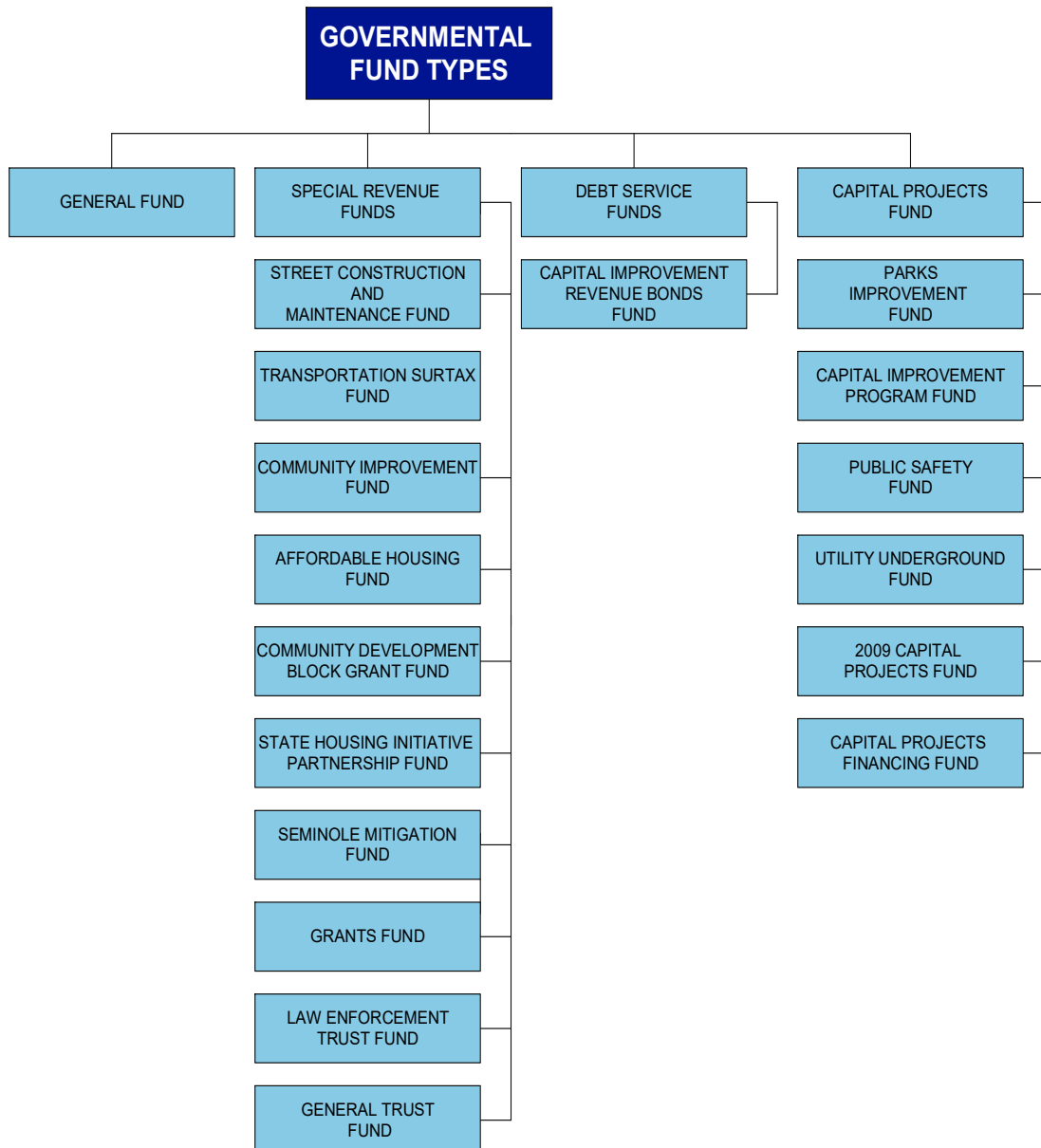
DATES	ACTIVITY/REQUIREMENT
March 1-3	Budget Coordinator Training Budget Manager Training
March 7	Budget Kick Off / Budget Central Opens Budget Initiatives and Department Targets Released Goal Setting / Long-Range Planning Commences
March 31	FY 2022 Expenditure Projections
April 7	FY 2023 Program Performance Measures Overtime Analysis Form
April 14	Program Budget Entry Program and Core Services Forms Over Target Reconciliation Form (as applicable) Commission Budget Workshop (1 st Meeting)
April 20	Town Hall Budget Meeting
April 22	Fund/Division (FY 2022 Accomplishments updated and FY 2023 Objectives) Revenue Estimation Forms (as applicable)
April 29	Program Modification Request Form Capital Outlay Request Form Capital Improvement Program Budget Form Organizational Chart
May 2-5	Review and Recommendation of Program Modifications: -Vehicles -Computer Equipment -New Personnel/Personnel Changes
May 16-18	City Manager/Department Budget Meetings
August 15	Commission Budget Workshop (2 nd Meeting)
September 12	1 st Public Hearing to Tentatively Set Tax Millage Rate and Adopt Budget
September 22	2 nd Public Hearing to Formally Set Tax Millage Rate and Formally Adopt FY 2023 Budget



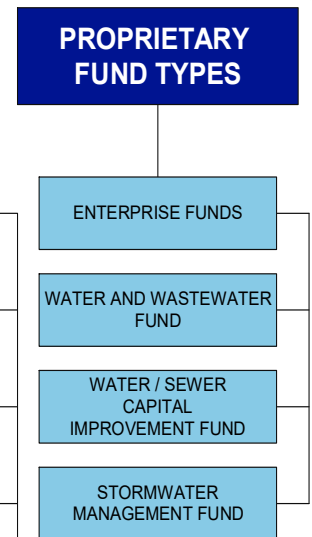
BUDGETARY BASIS

Budgetary Basis refers to the basis of accounting, Accrual or Modified Accrual, used to estimate financing sources and uses in the budget. Accrual Basis indicates revenues are recorded when they are earned (whether or not cash is received at the time) and expenditures are recorded when goods and services are received (whether cash disbursements are made at the time or not). Modified Accrual is the method under which revenues and other financial resource increments are recognized when they become susceptible to accrual; that is, when they become both "measurable" and "available" to finance expenditures of the current period. "Available" means collectible in the current period or soon enough thereafter to be used to pay the liabilities of the current period. The City of Coconut Creek uses both Accrual and Modified Accrual Basis for budget development. The basis used for budget development depends on the type of fund as show in the illustration below.

Modified Accrual Basis of Budgeting



Accrual Basis of Budgeting





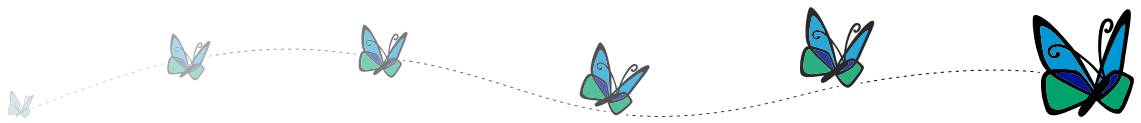
General Governmental Funds' budgets (for example, the General Fund and the Street Maintenance and Construction Fund) are prepared on a modified accrual basis. Briefly, this means that obligations of the City (for example, outstanding purchase orders) are budgeted as expenditures, but revenues are recognized only when they are measurable and available.

The Enterprise Funds (for example, the Water and Wastewater Fund) also recognize expenditures as encumbrances when a commitment is made (for example, through a purchase order). Revenues, on the other hand, are recognized as revenue when service is provided.

In all cases (General Governmental and Enterprise Funds), when goods and services are not received by year-end, the encumbrances lapse.

The Annual Comprehensive Financial Report (ACFR) shows the status of the City's finances in accordance with Generally Accepted Accounting Principles (GAAP). In most cases, this conforms to the way the City prepares its budget. One exception is compensated absence liabilities that are expected to be liquidated with expendable available financial resources; these are accrued as earned by employees (GAAP) as opposed to being expended when paid (Budget).





FUND DESCRIPTIONS

Governmental accounting systems should be organized and operated on a fund basis. Individual resources are allocated to, and accounted for, in separate accounting entities, identified as funds, based upon the purposes for which they are to be spent and the means by which spending activities are legally controlled.

Governmental units should establish and maintain those funds required by law and sound financial administration. Only the minimum number of funds consistent with legal and operating requirements should be established because unnecessary funds result in inflexibility, undue complexity, and inefficient financial administration.

Individual funds are classified into three broad categories: Governmental, Proprietary, and Fiduciary. The City of Coconut Creek does not utilize any Fiduciary Fund Types. All funds are appropriated.

A major fund is defined as a fund that reports at least 10% of total governmental assets, liabilities, revenues, or expenditures and at least 5% of combined City assets, liabilities, revenues, or expenditures. A government agency may choose to classify a fund as a major fund if that fund has particular importance to financial users. By definition, the General Fund is always considered a major fund. The remaining major funds are the Street Construction and Maintenance Fund, Transportation Surtax Fund, Grants Fund, Community Improvement Fund, 2009 Capital Project Fund, Capital Projects Financing Fund, Public Safety Fund, Capital Improvement Program Fund, Water and Wastewater Fund, and Stormwater Management Fund. The other non-major funds consist of all Special Revenue Funds (except for the Streets Construction and Maintenance Fund), Debt Service Fund, Utility Underground Fund, all other Capital Projects Funds, the Water/Sewer Capital Improvement Fund.

GOVERNMENTAL FUND TYPES

Governmental Fund Types are subdivided into four sections: General Fund, Special Revenue Funds, Debt Service Funds, and Capital Project Funds.

General Fund - The general operating fund used to account for most of the day to day activities of the City.

Special Revenue Funds - Account for the proceeds of specific revenue sources that are legally restricted to expenditures for specified purposes.

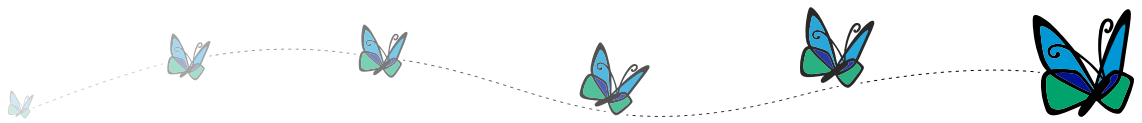
Debt Service Funds - Account for the accumulation of resources for, and the payment of, general long-term debt principal and interest.

Capital Project Funds - Account for financial resources to be used for the acquisition or construction of major capital facilities or related machinery and equipment.



FUND 01 - GENERAL FUND (MAJOR FUND)

The General Fund of a government unit serves as the primary reporting vehicle for current government operations. The General Fund, by definition, accounts for all current financial resources not required by law or administrative action to be accounted for in another fund. The major sources of revenue for the General Fund include: ad valorem taxes, franchise taxes, utility taxes, user fee charges, and intergovernmental revenues.

 **FUND 11 - STREET CONSTRUCTION AND MAINTENANCE FUND (MAJOR FUND)**

The Street Construction and Maintenance Fund is a Special Revenue Fund used to account for revenues received from state and county agencies, which, by state law may only be expended for street construction and maintenance programs.

 FUND 12 - TRANSPORTATION SURTAX FUND (MAJOR FUND)

The Transportation Surtax Fund is a Special Revenue Fund used to account for proceeds from the Broward County Transportation Surtax Program. These funds will be used to improve traffic signalization, roadways, intersections, pedestrian mobility options, public transportation (bus and rail), and fund future investments in Broward's transportation system. Funding for Comprehensive Streets Improvement Programs, Bus Shelter and Bus Stop Rehabilitation, and Sample Road Multi-Purpose Pathway are included in this fund.

 FUND 14 - COMMUNITY IMPROVEMENT FUND (MAJOR FUND)

The Community Improvement Fund is a Special Revenue Fund used to account for proceeds received from the Seminole Tribe of Florida in accordance with a municipal services agreement. The funds have been restricted by City Ordinance to be used for capital improvements, including the 2017A, 2017B, and 2021 Capital Improvement Revenue Notes debt service payments.

 FUND 15 - AFFORDABLE HOUSING FUND

The Affordable Housing Fund is a Special Revenue Fund used to account for fees charged to developers as a means to fund the City's Affordable Housing Program for the benefit of current and future residents.

 FUND 16 - COMMUNITY DEVELOPMENT BLOCK GRANT (CDBG) FUND

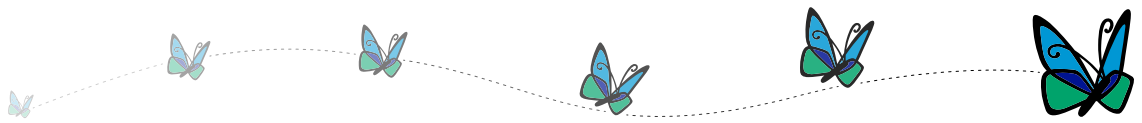
The Community Development Block Grant (CDBG) Fund is a Special Revenue Fund used to account for funds received from the U.S. Department of Housing and Urban Development (HUD). The funds will be used to sustain neighborhoods, promote economic development, and provide improved community facilities and services.

 FUND 17 - STATE HOUSING INITIATIVE PARTNERSHIP (SHIP) FUND

The State Housing Initiative Partnership (SHIP) Fund is a Special Revenue Fund used to account for state funding through the State Housing Initiatives Partnership Program. The funds will be used in accordance to the City's Local Housing Assistance Plan (LHAP) that outlines the programs that will be undertaken to assist very low to moderate income households to expand production of and preserve affordable housing.

 FUND 18 - SEMINOLE MITIGATION FUND

The Seminole Mitigation Fund is a Special Revenue Fund used to account for proceeds received from the Seminole Tribe of Florida in accordance with the *Fee to Trust Lands Mitigation Agreement*. Funds will be used for capital improvements, such as design of the new Public Safety building, purchase of quint fire truck for fire station #94, and any other expenses or improvements to mitigate the impact of the lands going into Trust.



FUND 61 - GENERAL TRUST FUND

The General Trust Fund is used to account for various grants, trusts, and donations set aside for specific purposes, including the funding of capital improvement projects. Due to the nature of this fund, projected revenues cannot be calculated and therefore are not included as part of the City's budget.



FUND 62 & 63 - LAW ENFORCEMENT TRUST FUND

The Law Enforcement Trust Fund is a Special Revenue Fund used to account for revenues received from federal, state, and local law enforcement forfeitures and seizures which are restricted for use for law enforcement purposes.



FUND 65 - GRANTS FUND (MAJOR FUND)

The Grants Fund is a Special Revenue Fund used to account for revenues for various grant programs and held for a specific purpose. The expenditures are directly related to conditions of the revenues received.



FUND 21 - CAPITAL IMPROVEMENT REVENUE BONDS FUND

The Capital Improvement Revenue Bonds Fund is a Debt Service Fund set up to meet note/bond requirements by making the principal and interest payments in accordance with the debt service schedules. Three different note issues are serviced through this fund: (1) Series 2017A, Capital Improvement Revenue Note, (2) Series 2017B, Capital Improvement Revenue Note, both used for the Comprehensive Street Improvement and Lakeside Park Expansion projects, and (3) Series 2021 Capital Revenue Note that provides additional funds for the Comprehensive Street Improvement Program, Facility Roof Replacement Program, and improvements to Lakewood, Coco Point, and Donaldson Parks.



FUND 31 - PARKS IMPROVEMENT FUND

The Parks Improvement Fund is a Capital Projects Fund used to account for fees charged to developers in lieu of dedicating land. This fund finances the acquisition, construction, and expansion of City park facilities.



FUND 32 – CAPITAL PROJECTS FINANCING FUND (MAJOR FUND)

The Capital Projects Financing Fund is used to account for the Comprehensive Street Program, Lakeside Park Expansion, Facility Roof Replacement Program, and improvements to Lakewood, Coco Point, and Donaldson Parks.



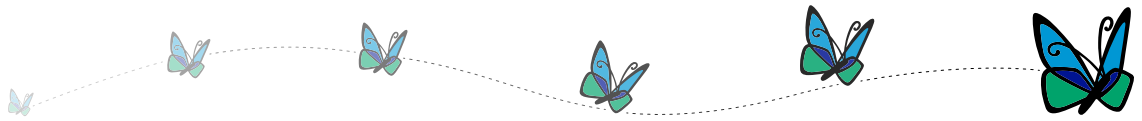
FUND 33 - 2009 CAPITAL PROJECTS FUND (MAJOR FUND)

The 2009 Capital Project Fund is used to account for the Undergrounding of Aboveground Utility Lines project, the Facilities Electric Vehicle Charging Station Program, and the Government Center Rehabilitation projects.



FUND 35 - UTILITY UNDERGROUND FUND

The Utility Underground Fund is used to account for the fees charged to developers in lieu of placing utilities underground for all new construction or substantial reconstruction.

 **FUND 36 - PUBLIC SAFETY FUND (MAJOR FUND)**

The Public Safety Fund is used to account for fees charged to developers to ensure that the City's level of service for police and fire/rescue will not be adversely affected by the development growth.

 FUND 39 - CAPITAL IMPROVEMENT PROGRAM FUND (MAJOR FUND)

The Capital Improvement Program Fund is used to account for the City's Capital Improvement Program. Programs funded from include Vehicle Replacement Program, Playground Replacement Program, Technology Refresh Program, and the construction, renovation, or expansion of City facilities.

PROPRIETARY FUND TYPES

Proprietary Fund Types are subdivided into two sections: Internal Service Funds and Enterprise Funds.

Internal Service Funds – Account for the goods and services provided by one department to another within government on a cost-reimbursement basis. These are used as internal services. The City does not have any Internal Service Funds.

Enterprise Funds - Account for operations that are financed and operated in a manner similar to private business enterprises. These are used to report activity for which a fee is charged to external users for goods or services:

 FUND 41 - WATER AND WASTEWATER FUND (MAJOR FUND)

The Water and Wastewater Fund is an Enterprise Fund that accounts for water and wastewater services provided to residents of Coconut Creek, Parkland, and sections of Unincorporated Broward County. Coconut Creek does not have its own water or sewer plant, and therefore purchases water from Broward County for resale and collects and transmits wastewater to Broward County for disposal and treatment.

 FUND 42 - WATER/SEWER CAPITAL IMPROVEMENT FUND

The Water/Sewer Capital Improvement Fund is an Enterprise Fund used to provide funding for expansion of utility infrastructure as a result of new development. Its primary source of revenue is from impact fees charged to the developers.

 FUND 45 - STORMWATER MANAGEMENT FUND (MAJOR FUND)

The Stormwater Management Fund is an Enterprise Fund used to provide funding for stormwater maintenance and capital improvements to the residents of the City and includes necessary programs required for compliance with the National Pollutant Discharge Elimination System (NPDES) Permit.



Budget Overview







PROPERTY VALUE AND TAX MILLAGE SUMMARY

2021 Final Gross Taxable Value After Value Adjustment Board Changes (Was \$4,831,621,300 at 10/01/21)	\$ 4,795,645,742	
Increase in 2021 Taxable Value Due to Reassessments	440,473,336	9.18%
Current Year Adjusted Taxable Value	5,236,119,078	
Current Year New Taxable Value (New Construction & Additions etc.)	439,450	0.01%
Current Year Gross Taxable Value for Operating Purposes	\$ 5,236,558,528	9.19%

	FY22 ADOPTED TAX RATE	ROLLED BACK RATE	FY23 ADOPTED TAX RATE	INCREASE (DECREASE) OVER	
				FY22 TAX RATE	ROLLED BACK RATE
OPERATING MILLAGE	6.4463	5.9040	6.4463	0.0%	9.19%

	MILLS	REVENUE GENERATED	
		GROSS	NET (5% Discount)
ADOPTED FY23 OPERATING MILLAGE RATE & TAX REVENUE	6.4463	\$ 33,756,427	\$ 32,068,606
FY22 OPERATING MILLAGE RATE & TAX REVENUE	6.4463	\$ 30,914,171	\$ 29,368,463
ADOPTED CHANGE OVER FY22	0.0000	\$ 2,842,256	\$ 2,700,144

FY23 REVENUE @ PRIOR YEAR TAX RATE	6.4463	\$ 33,756,427	\$ 32,068,606
FY23 REVENUE @ ROLLED BACK RATE	5.9040	\$ 30,916,642	\$ 29,370,809

PROPERTY TAX MILLAGE RATE IMPACT

FY22 MUNICIPAL TAXABLE VALUE	TOTAL TAX WITH CURRENT MILLAGE (6.4463)	FY23 MUNICIPAL TAXABLE VALUE	TOTAL TAX WITH ADOPTED MILLAGE (6.4463)	CHANGE IN TAXES
\$ 350,000	\$ 2,256	\$ 350,000	\$ 2,256	\$ -
\$ 300,000	\$ 1,934	\$ 300,000	\$ 1,934	\$ -
\$ 250,000	\$ 1,612	\$ 250,000	\$ 1,612	\$ -
\$ 200,000	\$ 1,289	\$ 200,000	\$ 1,289	\$ -
\$ 150,000	\$ 967	\$ 150,000	\$ 967	\$ -
\$ 100,000	\$ 645	\$ 100,000	\$ 645	\$ -
\$ 75,000	\$ 483	\$ 75,000	\$ 483	\$ -



MUNICIPAL MILLAGE RATE AND FIRE FEE COMPARISON FY2022 - FY2023

RANK	CITIES	FY22 ADOPTED OPERATING MILLAGE RATE	FY22 ADOPTED FIRE FEES	FY23 ADOPTED OPERATING MILLAGE RATE	FY23 ADOPTED FIRE FEES
1	Unincorporated	2.3353	\$190.00	2.3353	\$190.00
2	Weston	3.3464	\$568.08	3.3464	\$581.47
3	Lauderdale By The Sea	3.3923	\$129.85	3.5000	\$147.37
4	Hillsboro Beach	3.5000	\$0.00	3.5000	\$0.00
5	Lighthouse Point	3.5893	\$134.50	3.7539	\$134.50
6	Southwest Ranches	4.2500	\$690.00	3.9000	\$764.44
7	Fort Lauderdale	4.1193	\$311.00	4.1193	\$321.00
8	Parkland	4.2979	\$250.00	4.2979	\$290.00
9	Pompano Beach	5.1875	\$220.00	5.2705	\$250.00
10	Davie	5.6250	\$206.00	5.6250	\$206.00
11	Pembroke Pines	5.6690	\$312.32	5.6690	\$352.16
12	Plantation	5.8000	\$0.00	5.8000	\$0.00
13	Wilton Manors	5.8360	\$267.36	5.8360	\$279.98
14	Oakland Park	5.8890	\$251.00	5.8550	\$251.00
15	Cooper City	6.1250	\$267.17	5.8750	\$288.56
16	Dania Beach	5.9998	\$267.94	5.9998	\$250.81
17	Deerfield Beach	6.0018	\$235.00	6.0018	\$295.00
18	Coral Springs	6.0232	\$249.72	6.0232	\$262.72
19	Sunrise	6.0543	\$249.50	6.0543	\$249.50
20	Coconut Creek	6.4463	\$234.00	6.4463	\$257.40
21	Lazy Lake	6.5000	\$0.00	6.5000	\$0.00
22	Sea Ranch Lakes	7.2500	\$0.00	7.0000	\$0.00
23	Tamarac	7.2000	\$350.00	7.0000	\$350.00
24	Margate	7.1171	\$300.00	7.1171	\$300.00
25	Miramar	7.1172	\$398.23	7.1172	\$398.23
26	North Lauderdale	7.4000	\$229.00	7.4000	\$228.00
27	Hollywood	7.4810	\$299.00	7.4665	\$304.00
28	Lauderhill	8.1999	\$576.00	8.1999	\$550.00
29	West Park	8.5000	\$469.35	8.2000	\$469.35
30	Hallandale Beach	7.0000	\$265.06	8.2466	\$265.06
31	Pembroke Park	8.5000	\$0.00	8.5000	\$0.00
32	Lauderdale Lakes	8.6000	\$333.84	8.6000	\$333.84



BUDGET SUMMARY

The ADOPTED Operating Budget Expenditures of the City of Coconut Creek are 1.8% Less Than Last Year's Total Operating Expenditures.

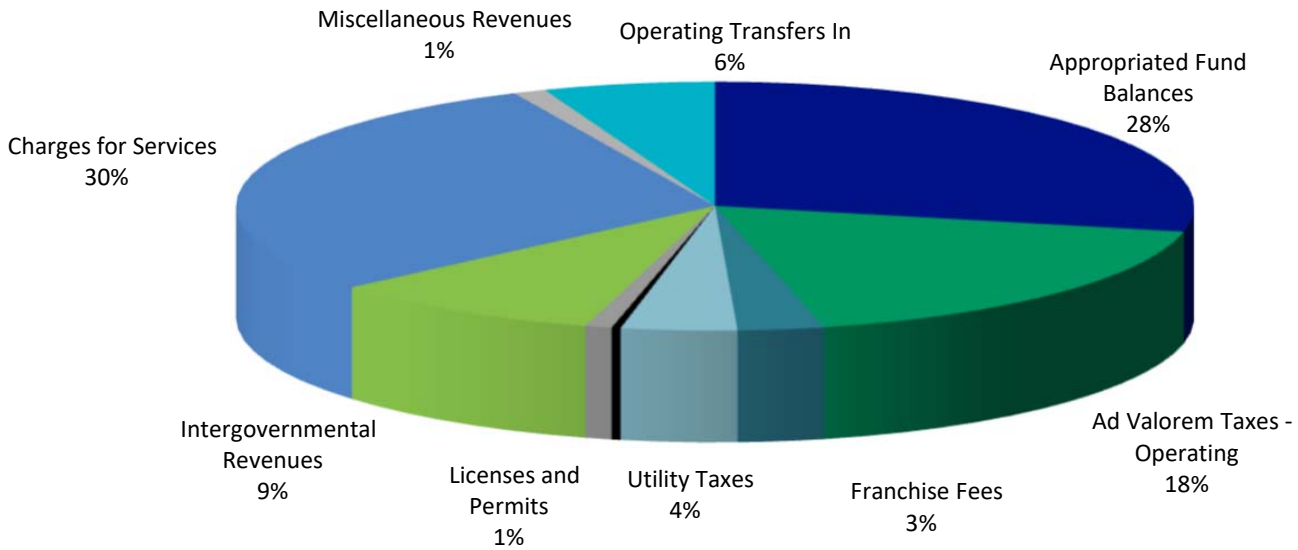
	Millage Rate Per \$1000	General Fund	Special Revenue Funds	Debt Service Funds	Capital Projects Funds	Enterprise Funds	Total All Funds
Estimated Revenues:							
Ad Valorem Taxes - Operating	6.4463	\$32,118,610	\$0	\$0	\$0	\$0	\$32,118,610
Franchise Fees/Utility Taxes		12,240,920	-	-	-	-	12,240,920
Licenses and Permits		1,670,440	-	-	-	-	1,670,440
Intergovernmental Revenues		8,050,540	8,464,460	-	-	150,000	16,665,000
Charges for Services		20,212,120	6,590,380	-	-	25,706,170	52,508,670
Fines and Forfeitures		367,500	-	-	-	-	367,500
Impact Fees		-	98,970	-	342,820	69,000	510,790
Miscellaneous Revenues		1,481,360	14,270	-	38,650	65,800	1,600,080
Total Estimated Revenues		\$ 76,141,490	\$ 15,168,080	\$ -	\$ 381,470	\$ 25,990,970	\$ 117,682,010
Operating Transfers In		1,608,700	-	2,465,860	6,195,500	-	10,270,060
Appropriated Fund Balances/Retained Earnings		25,750,000	11,985,000	65,000	3,230,000	9,349,340	50,379,340
TOTAL ESTIMATED REVENUES & BALANCES		\$ 103,500,190	\$ 27,153,080	\$ 2,530,860	\$ 9,806,970	\$ 35,340,310	\$ 178,331,410
Expenditures/Expenses:							
City Commission/City Attorney		\$1,941,200	\$0	\$0	\$0	\$0	\$1,941,200
City Manager		2,546,940	-	-	-	-	2,546,940
City Clerk		973,170	-	-	-	-	973,170
Sustainable Development		4,995,240	2,187,120	-	-	-	7,182,360
Public Works		9,290,030	968,630	-	-	-	10,258,660
Parks and Recreation		6,069,840	-	-	-	-	6,069,840
Utilities, Streets and Engineering		871,750	1,098,130	-	-	22,340,970	24,310,850
Information Technology		3,589,380	-	-	-	-	3,589,380
Insurance Services/Risk Management		2,945,300	-	-	-	-	2,945,300
Finance and Administrative Services		2,849,610	-	-	-	1,784,550	4,634,160
Human Resources		1,917,560	-	-	-	-	1,917,560
Police		29,904,780	-	-	-	-	29,904,780
Fire Rescue		13,620,030	-	-	-	-	13,620,030
Non-Departmental		489,860	250,000	-	-	-	739,860
Debt Service		-	-	2,465,860	-	-	2,465,860
Total Expenditures		\$ 82,004,690	\$ 4,503,880	\$ 2,465,860	\$ -	\$ 24,125,520	\$ 113,099,950
Operating Transfers Out		6,195,500	4,072,410	-	2,150	-	10,270,060
Capital Improvement Program		-	10,812,960	-	7,307,500	3,422,610	21,543,070
Contingency and Reserves		15,300,000	7,763,830	65,000	2,497,320	7,792,180	33,418,330
TOTAL EXPENDITURES & BALANCES		\$ 103,500,190	\$ 27,153,080	\$ 2,530,860	\$ 9,806,970	\$ 35,340,310	\$ 178,331,410



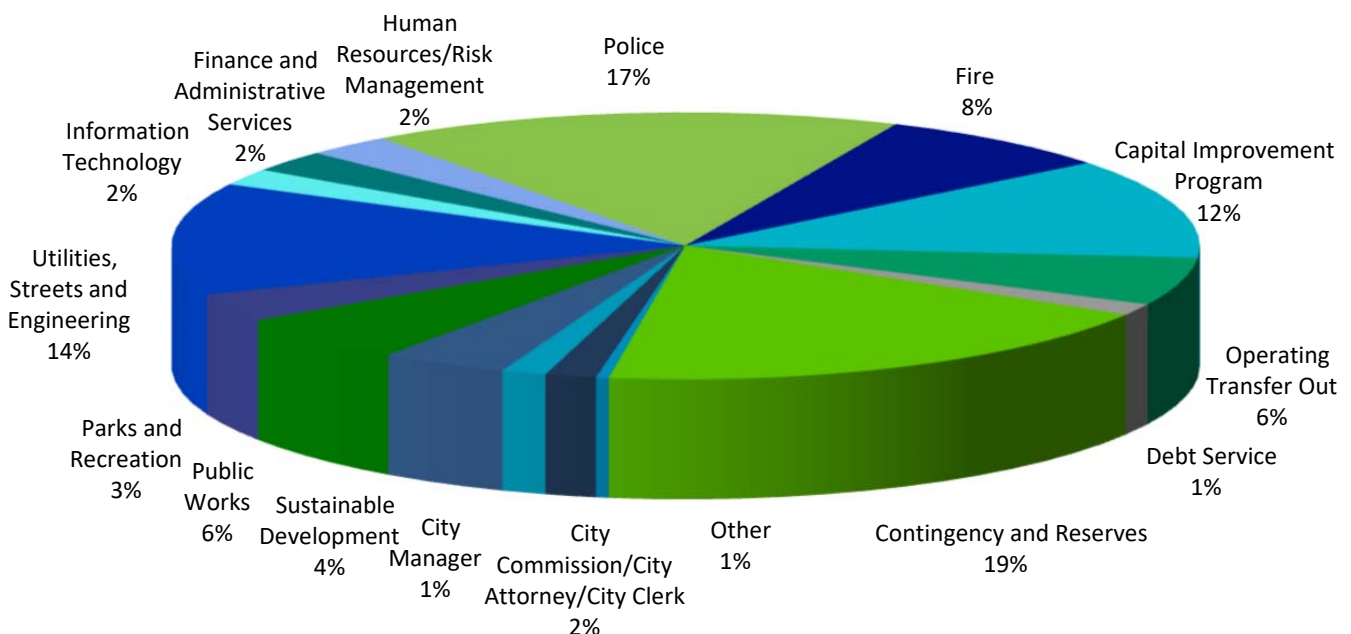
BUDGET SUMMARY (ALL FUNDS)

\$178,331,410

Revenues by Source



Expenditures by Department





FUND SUMMARIES

	FY21 ACTUAL	ADOPTED FY22 BUDGET	ADOPTED FY23 BUDGET	\$ INCREASE (DECREASE)
GOVERNMENTAL FUNDS				
GENERAL FUND (01)-MAJOR FUND				
<i>Means of Financing</i>				
Property Taxes	\$28,957,718	\$29,634,770	\$32,118,610	\$2,483,840
Franchise Fees	4,536,761	4,648,090	5,251,170	603,080
Utility Taxes	6,497,292	6,626,250	6,989,750	363,500
Licenses/Permits	1,391,062	2,018,350	1,670,440	(347,910)
Intergovernmental Revenues	8,807,344	5,822,060	8,050,540	2,228,480
Charges for Services	17,435,610	19,708,600	20,212,120	503,520
Fines and Forfeitures	181,087	335,500	367,500	32,000
Miscellaneous Revenues	904,579	754,600	1,481,360	726,760
Transfer In Community Imp. Fund	19,116	18,300	6,550	(11,750)
Transfer In Seminole Mitigation Fund	700,000	1,500,000	1,500,000	-
Transfer In Underground Utility Fund	5,484	5,200	2,150	(3,050)
Transfer In Law Enforce. Trust Fund	100,000	100,000	100,000	-
Transfer In General Trust Fund	114,330	-	-	-
Transfer In Grants Fund	-	7,000,000	-	(7,000,000)
Appropriated Fund Balance	-	21,000,000	25,750,000	4,750,000
	\$69,650,383	\$99,171,720	\$103,500,190	\$4,328,470
<i>Estimated Requirements</i>				
Personal Services	\$41,615,569	\$61,125,610	\$63,989,560	\$2,863,950
Operating Expenses	20,952,979	15,492,330	16,979,160	1,486,830
Capital Outlay	1,055,992	453,300	410,000	(43,300)
Non-Operating Expenses	394,188	1,200,480	625,970	(574,510)
Transfer Out Capital Improvement Fund	1,000,000	3,000,000	6,195,500	3,195,500
Contingency	-	500,000	1,000,000	500,000
Resources Available	-	17,400,000	14,300,000	(3,100,000)
	\$65,018,728	\$99,171,720	\$103,500,190	\$4,328,470
STREET CONSTRUCTION AND MAINTENANCE FUND (11)-MAJOR FUND				
<i>Means of Financing</i>				
Intergovernmental Revenues	\$2,240,175	\$2,182,490	\$2,310,270	\$127,780
Miscellaneous Revenues	(1,001)	650	700	50
Appropriated Fund Balance	-	100,000	500,000	400,000
	\$2,239,174	\$2,283,140	\$2,810,970	\$527,830
<i>Estimated Requirements</i>				
Personal Services	\$683,472	\$868,840	\$946,880	\$78,040
Operating Expenses	1,176,479	1,332,730	1,363,780	31,050
Capital Outlay	84,260	-	6,100	6,100
Resources Available	-	81,570	344,210	262,640
	\$1,944,211	\$2,283,140	\$2,660,970	\$377,830
Capital Improvement Program	22,351	-	150,000	150,000
	\$1,966,562	\$2,283,140	\$2,810,970	\$527,830



FUND SUMMARIES

	FY21 ACTUAL	ADOPTED FY22 BUDGET	ADOPTED FY23 BUDGET	\$ INCREASE (DECREASE)
GOVERNMENTAL FUNDS - continued				
TRANSPORTATION SURTAX FUND (12)-MAJOR FUND				
<i>Means of Financing</i>				
Intergovernmental Revenues	\$0	\$0	\$3,368,000	\$3,368,000
	\$0	\$0	\$3,368,000	\$3,368,000
<i>Estimated Requirements</i>				
Capital Improvement Program	\$0	\$0	\$3,368,000	\$3,368,000
	\$0	\$0	\$3,368,000	\$3,368,000
COMMUNITY IMPROVEMENT FUND (14)-MAJOR FUND				
<i>Means of Financing</i>				
Charges for Services	\$3,228,756	\$3,353,730	\$3,651,480	\$297,750
Miscellaneous Revenues	180	18,300	6,550	(11,750)
Appropriated Fund Balance	-	5,500,000	6,375,000	875,000
	\$3,228,936	\$8,872,030	\$10,033,030	\$1,161,000
<i>Estimated Requirements</i>				
Operating Expenses	\$54,123	\$173,400	\$175,000	\$1,600
Transfer Out General Fund	19,116	18,300	6,550	(11,750)
Transfer Out Debt Service Fund	2,408,267	2,458,610	2,465,860	7,250
Resources Available	-	6,221,720	7,385,620	1,163,900
	\$2,481,506	\$8,872,030	\$10,033,030	\$1,161,000
AFFORDABLE HOUSING FUND (15)				
<i>Means of Financing</i>				
Impact Fees	\$24,368	\$196,430	\$98,970	(\$97,460)
Miscellaneous Revenue	370	4,550	1,920	(2,630)
Appropriated Fund Balance	-	1,300,000	1,270,000	(30,000)
	\$24,738	\$1,500,980	\$1,370,890	(\$130,090)
<i>Estimated Requirements</i>				
Operating Expenses	\$15,596	\$5,000	\$0	(\$5,000)
Non-operating Expenses	-	1,495,980	1,370,890	(125,090)
	\$15,596	\$1,500,980	\$1,370,890	(\$130,090)
COMMUNITY DEVELOPMENT BLOCK GRANT FUND (16)				
<i>Means of Financing</i>				
Intergovernmental Revenues	\$4,721	\$1,712,130	\$1,006,230	(\$705,900)
Appropriated Fund Balance	-	15,000	-	(15,000)
	\$4,721	\$1,727,130	\$1,006,230	(\$720,900)
<i>Estimated Requirements</i>				
Operating Expenses	\$72,240	\$1,282,130	\$641,230	(\$640,900)
Capital Outlay	-	430,000	-	(430,000)
Resources Available	-	15,000	-	(15,000)
	\$72,240	\$1,727,130	\$641,230	(\$1,085,900)
Capital Improvement Program	-	-	365,000	365,000
	\$72,240	\$1,727,130	\$1,006,230	(\$720,900)



FUND SUMMARIES

	FY21 ACTUAL	ADOPTED FY22 BUDGET	ADOPTED FY23 BUDGET	\$ INCREASE (DECREASE)
GOVERNMENTAL FUNDS - continued				
STATE HOUSING INITIATIVE PARTNERSHIP FUND (17)				
<i>Means of Financing</i>				
Intergovernmental Revenues	\$27,444	\$0	\$0	\$0
	\$27,444	\$0	\$0	\$0
<i>Estimated Requirements</i>				
Operating Expenses	\$652,164	\$0	\$0	\$0
	\$652,164	\$0	\$0	\$0
SEMINOLE MITIGATION FUND (18)				
<i>Means of Financing</i>				
Charges for Services	\$2,646,655	\$2,723,480	\$2,938,900	\$215,420
Miscellaneous Revenue	3,664	16,350	5,100	(11,250)
Appropriated Fund Balance	-	3,345,000	3,740,000	395,000
	\$2,650,319	\$6,084,830	\$6,684,000	\$599,170
<i>Estimated Requirements</i>				
Transfer Out General Fund	\$700,000	\$1,500,000	\$1,500,000	\$0
Resources Available	-	4,084,830	34,000	(4,050,830)
	\$700,000	\$5,584,830	\$1,534,000	(\$4,050,830)
Capital Improvement Program	2,614,512	500,000	5,150,000	4,650,000
	\$3,314,512	\$6,084,830	\$6,684,000	\$599,170
DEBT SERVICE/CAPITAL IMPROVEMENT REVENUE BONDS FUND (21)				
<i>Means of Financing</i>				
Miscellaneous Revenues	\$8,737	\$0	\$0	\$0
Loan Proceeds	8,360,000	-	-	-
Transfer In Community Improv. Fund	2,408,267	2,458,610	2,465,860	7,250
Appropriated Fund Balance	-	50,000	65,000	15,000
	\$10,777,004	\$2,508,610	\$2,530,860	\$22,250
<i>Estimated Requirements</i>				
Debt Service	\$10,760,697	\$2,458,610	\$2,465,860	\$7,250
Resources Available	-	50,000	65,000	15,000
	\$10,760,697	\$2,508,610	\$2,530,860	\$22,250
PARKS IMPROVEMENT FUND (31)				
<i>Means of Financing</i>				
Impact Fees	\$0	\$315,000	\$10,000	(\$305,000)
Miscellaneous Revenues	(252)	650	-	(650)
Appropriated Fund Balance	-	-	60,000	60,000
	(\$252)	\$315,650	\$70,000	(\$245,650)
<i>Estimated Requirements</i>				
Resources Available	\$0	\$315,650	\$70,000	(\$245,650)
	\$0	\$315,650	\$70,000	(\$245,650)
Capital Improvement Program	132,931	-	-	-
	\$132,931	\$315,650	\$70,000	(\$245,650)



FUND SUMMARIES

	FY21 ACTUAL	ADOPTED FY22 BUDGET	ADOPTED FY23 BUDGET	\$ INCREASE (DECREASE)
GOVERNMENTAL FUNDS - continued				
<u>CAPITAL PROJECTS FINANCING FUND (32)-MAJOR FUND</u>				
<i>Means of Financing</i>				
Miscellaneous Revenues	(\$3,979)	\$40,400	\$13,300	(\$27,100)
Appropriated Fund Balance	-	4,400,000	1,900,000	(2,500,000)
	(\$3,979)	\$4,440,400	\$1,913,300	(\$2,527,100)
<i>Estimated Requirements</i>				
Non-operating Expenses	(\$4,000)	\$0	\$0	\$0
Resources Available	-	1,967,400	795,300	(\$1,172,100)
	(\$4,000)	\$1,967,400	\$795,300	(\$1,172,100)
Capital Improvement Program	1,795,816	2,473,000	1,118,000	(1,355,000)
	\$1,791,816	\$4,440,400	\$1,913,300	(\$2,527,100)
<u>2009 CAPITAL PROJECTS FUND (33)-MAJOR FUND</u>				
<i>Means of Financing</i>				
Miscellaneous Revenues	\$0	\$0	\$13,000	\$13,000
Appropriated Fund Balance	-	40,000	42,000	2,000
	\$0	\$40,000	\$55,000	\$15,000
<i>Estimated Requirements</i>				
Resources Available	\$0	\$5,000	\$25,000	\$20,000
	\$0	\$5,000	\$25,000	\$20,000
Capital Improvement Program	23,338	35,000	30,000	(5,000)
	\$23,338	\$40,000	\$55,000	\$15,000
<u>UTILITY UNDERGROUND FUND (35)</u>				
<i>Means of Financing</i>				
Miscellaneous Revenues	\$206	\$5,200	\$2,150	(\$3,050)
Appropriated Fund Balance	-	720,000	110,000	(610,000)
	\$206	\$725,200	\$112,150	(\$613,050)
<i>Estimated Requirements</i>				
Transfer Out General Fund	\$5,484	\$5,200	\$2,150	(\$3,050)
Resources Available	-	116,890	110,000	(6,890)
	\$5,484	\$122,090	\$112,150	(\$9,940)
Capital Improvement Program	36,347	603,110	-	(603,110)
	\$41,831	\$725,200	\$112,150	(\$613,050)
<u>PUBLIC SAFETY FUND (36)-MAJOR FUND</u>				
<i>Means of Financing</i>				
Impact Fees	\$81,998	\$475,180	\$332,820	(\$142,360)
Miscellaneous Revenues	(366)	5,200	1,400	(3,800)
Appropriated Fund Balance	-	789,900	1,018,000	228,100
	\$81,632	\$1,270,280	\$1,352,220	\$81,940
<i>Estimated Requirements</i>				
Capital Outlay	\$342,199	\$0	\$0	\$0
Resources Available	-	1,270,280	1,352,220	81,940
	\$342,199	\$1,270,280	\$1,352,220	\$81,940



FUND SUMMARIES

	FY21 ACTUAL	ADOPTED FY22 BUDGET	ADOPTED FY23 BUDGET	\$ INCREASE (DECREASE)
GOVERNMENTAL FUNDS - continued				
<u>CAPITAL IMPROVEMENT PROGRAM FUND (39)-MAJOR FUND</u>				
<i>Means of Financing</i>				
Intergovernmental Revenues	\$81,068	\$0	\$0	\$0
Miscellaneous Revenues	(6,390)	1,019,650	8,800	(1,010,850)
Transfer In General Fund	1,000,000	3,000,000	6,195,500	3,195,500
Appropriated Fund Balance	-	445,000	100,000	(345,000)
	\$1,074,678	\$4,464,650	\$6,304,300	\$1,839,650
<i>Estimated Requirements</i>				
Resources Available	\$0	\$36,450	\$144,800	\$108,350
	\$0	\$36,450	\$144,800	\$108,350
Capital Improvement Program	2,918,259	4,428,200	6,159,500	1,731,300
	\$2,918,259	\$4,464,650	\$6,304,300	\$1,839,650
<u>FEDERAL LAW ENFORCEMENT TRUST FUND (62)</u>				
<i>Means of Financing</i>				
Miscellaneous Revenues	\$148,692	\$0	\$0	\$0
Appropriated Fund Balance	-	100,000	100,000	-
	\$148,692	\$100,000	\$100,000	\$0
<i>Estimated Requirements</i>				
Operating Expenses	\$58,471	\$0	\$0	\$0
Capital Outlay	130,934	-	-	-
Transfer Out General Fund	100,000	100,000	100,000	-
	\$289,405	\$100,000	\$100,000	\$0
Capital Improvement Program	303,262	-	-	-
	\$592,668	\$100,000	\$100,000	\$0
<u>GRANTS FUND (65)-MAJOR FUND</u>				
<i>Means of Financing</i>				
Intergovernmental Revenues	\$611,261	\$6,998,730	\$1,779,960	(\$5,218,770)
Appropriated Fund Balance	-	4,298,730	-	(4,298,730)
	\$611,261	\$11,297,460	\$1,779,960	(\$9,517,500)
<i>Estimated Requirements</i>				
Operating Expenses	\$78,926	\$1,597,460	\$0	(\$1,597,460)
Capital Outlay	103,476	-	-	-
Transfer Out General Fund	-	\$7,000,000	-	(7,000,000)
	\$182,402	\$8,597,460	\$0	(\$8,597,460)
Capital Improvement Program	167,681	2,700,000	1,779,960	(920,040)
	\$350,083	\$11,297,460	\$1,779,960	(\$9,517,500)



FUND SUMMARIES

	FY21 ACTUAL	ADOPTED FY22 BUDGET	ADOPTED FY23 BUDGET	\$ INCREASE (DECREASE)
ENTERPRISE FUNDS				
<u>WATER AND WASTEWATER FUND (41)-MAJOR FUND</u>				
<i>Means of Financing</i>				
Intergovernmental Revenue	\$0	\$0	\$150,000	\$150,000
Charges for Services	22,613,184	22,640,900	23,575,500	934,600
Miscellaneous Revenues	(1,116)	130,500	53,900	(76,600)
Transfer In Water/Sewer Capital Imp. Fund	1,829,500	-	-	-
Appropriated Retained Earnings	-	3,872,710	3,824,340	(48,370)
	<u>\$24,441,568</u>	<u>\$26,644,110</u>	<u>\$27,603,740</u>	<u>\$959,630</u>
<i>Estimated Requirements</i>				
Personal Services	\$3,335,883	\$4,185,840	\$4,286,360	\$100,520
Operating Expenses	17,822,829	17,100,840	17,965,440	864,600
Capital Outlay	216,158	76,500	-	(76,500)
Non-operating Expenses	1,667	45,000	45,000	-
Reserves for Renewal and Replacement	-	1,285,930	1,321,940	36,010
Contingency	-	1,000,000	1,000,000	-
	<u>\$21,376,537</u>	<u>\$23,694,110</u>	<u>\$24,618,740</u>	<u>\$924,630</u>
Capital Improvement Program	1,967,165	2,950,000	2,985,000	35,000
	<u>\$23,343,702</u>	<u>\$26,644,110</u>	<u>\$27,603,740</u>	<u>\$959,630</u>
<u>WATER/SEWER CAPITAL IMPROVEMENT FUND (42)</u>				
<i>Means of Financing</i>				
Impact Fees	\$67,391	\$325,000	\$69,000	(\$256,000)
Miscellaneous Revenues	1,426,163	20,250	4,400	(15,850)
Appropriated Retained Earnings	-	500,000	525,000	25,000
	<u>\$1,493,554</u>	<u>\$845,250</u>	<u>\$598,400</u>	<u>(\$246,850)</u>
<i>Estimated Requirements</i>				
Operating Expenses	\$627,741	\$0	\$0	\$0
Resources Available	-	845,250	598,400	(246,850)
	<u>\$627,741</u>	<u>\$845,250</u>	<u>\$598,400</u>	<u>(\$246,850)</u>
Capital Improvement Program	750,167	-	-	-
	<u>\$1,377,908</u>	<u>\$845,250</u>	<u>\$598,400</u>	<u>(\$246,850)</u>
<u>STORMWATER MANAGEMENT FUND (45)-MAJOR FUND</u>				
<i>Means of Financing</i>				
Charges for Services	\$1,808,934	\$1,920,190	\$2,130,670	\$210,480
Miscellaneous Revenues	1,107	19,600	7,500	(12,100)
Appropriated Retained Earnings	-	4,700,000	5,000,000	300,000
	<u>\$1,810,041</u>	<u>\$6,639,790</u>	<u>\$7,138,170</u>	<u>\$498,380</u>
<i>Estimated Requirements</i>				
Personal Services	\$723,134	\$920,710	\$972,900	\$52,190
Operating Expenses	660,626	788,400	855,820	67,420
Capital Outlay	27,000	21,500	-	(21,500)
Resources Available	-	4,609,180	4,871,840	262,660
	<u>\$1,410,760</u>	<u>\$6,339,790</u>	<u>\$6,700,560</u>	<u>\$360,770</u>
Capital Improvement Program	124,515	300,000	437,610	137,610
	<u>\$1,535,275</u>	<u>\$6,639,790</u>	<u>\$7,138,170</u>	<u>\$498,380</u>



FUND SUMMARIES

	FY21 ACTUAL	ADOPTED FY22 BUDGET	ADOPTED FY23 BUDGET	\$ INCREASE (DECREASE)
Major Funds* (Aggregate)				
<i>Means of Financing</i>				
Property Taxes	\$28,957,718	\$29,634,770	\$32,118,610	\$2,483,840
Franchise Fees	4,536,761	4,648,090	5,251,170	603,080
Utility Taxes	6,497,292	6,626,250	6,989,750	363,500
Licenses/Permits	1,391,062	2,018,350	1,670,440	(347,910)
Intergovernmental Revenues	11,739,849	15,003,280	15,658,770	655,490
Charges for Services	45,086,485	47,623,420	49,569,770	1,946,350
Fines and Forfeitures	181,087	335,500	367,500	32,000
Impact Fees	81,998	475,180	332,820	(142,360)
Miscellaneous Revenues	893,014	1,988,900	1,586,510	(402,390)
Transfers In	3,768,430	11,623,500	7,804,200	(3,819,300)
Appropriated Fund Balance	-	45,146,340	44,509,340	(637,000)
	\$103,133,695	\$165,123,580	\$165,858,880	\$735,300
<i>Estimated Requirements</i>				
Personal Services	\$46,358,058	\$67,101,000	\$70,195,700	\$3,094,700
Operating Expenses	40,667,037	36,485,160	37,339,200	854,040
Capital Outlay	1,829,085	551,300	416,100	(135,200)
Non-operating Expenses	391,855	1,245,480	670,970	(574,510)
Transfers Out	3,427,382	12,476,910	8,667,910.00	(3,809,000)
Contingency	-	1,500,000	2,000,000.00	500,000
Resources Available/Reserves	-	32,877,530	30,540,930.00	(2,336,600)
	\$92,673,416	\$152,237,380	\$149,830,810	(\$2,406,570)
Capital Improvement Program	7,019,125	12,886,200	16,028,070	3,141,870
	\$99,692,542	\$165,123,580	\$165,858,880	\$735,300

* The Major Funds consist of the General Fund (01), the Street Construction and Maintenance Fund (11), the Transportation Surtax Fund (12), the Community Improvement Fund (14), the Capital Projects Financing Fund (32), the 2009 Capital Projects Fund (33), the Public Safety Fund (36), the Capital Improvement Program Fund (39), the Water and Wastewater Fund (41), the Stormwater Management Fund (45), and the Grants Fund (65).



FUND SUMMARIES

	FY21 ACTUAL	ADOPTED FY22 BUDGET	ADOPTED FY23 BUDGET	\$ INCREASE (DECREASE)
Other Funds* (Aggregate)				
Means of Financing				
Intergovernmental Revenues	\$32,165	\$1,712,130	\$1,006,230	(\$705,900)
Charges for Services	2,646,655	2,723,480	2,938,900	215,420
Impact Fees	91,759	836,430	177,970	(658,460)
Miscellaneous Revenues	1,587,581	47,000	13,570	(33,430)
Loan Proceeds	8,360,000	-	-	-
Transfers In	2,408,267	2,458,610	2,465,860	7,250
Appropriated Fund Balance	-	6,030,000	5,870,000	(160,000)
	\$15,126,427	\$13,807,650	\$12,472,530	(\$1,335,120)
Estimated Requirements				
Personal Services	\$0	\$0	\$0	\$0
Operating Expenses	1,426,211	1,287,130	641,230	(645,900)
Capital Outlay	130,934	430,000	-	(430,000)
Non-operating Expenses	-	1,495,980	1,370,890	(125,090)
Transfers Out	805,484	1,605,200	1,602,150	(3,050)
Debt Service	10,760,697	2,458,610	2,465,860	7,250
Resources Available	-	5,427,620	877,400	(4,550,220)
	\$13,123,326	\$12,704,540	\$6,957,530	(\$5,747,010)
Capital Improvement Program	3,837,220	1,103,110	5,515,000	4,411,890
	\$16,960,546	\$13,807,650	\$12,472,530	(\$1,335,120)

* Other Funds consist of all Special Revenue Funds (except the Street Construction and Maintenance Fund, Transportation Surtax Fund, and Community Improvement Fund), the Debt Service Fund (21), Parks Improvement Fund (31), Utility Undergrounding Fund (35), and the Water/Sewer Capital Improvement Fund (42).



FUND SUMMARIES

	FY21 ACTUAL	ADOPTED FY22 BUDGET	ADOPTED FY23 BUDGET	\$ INCREASE (DECREASE)
All Funds				
<i>Means of Financing</i>				
Property Taxes	\$28,957,718	\$29,634,770	\$32,118,610	\$2,483,840
Franchise Fees	4,536,761	4,648,090	5,251,170	603,080
Utility Taxes	6,497,292	6,626,250	6,989,750	363,500
Licenses/Permits	1,391,062	2,018,350	1,670,440	(347,910)
Intergovernmental Revenues	11,772,013	16,715,410	16,665,000	(50,410)
Charges for Services	47,733,140	50,346,900	52,508,670	2,161,770
Fines and Forfeitures	181,087	335,500	367,500	32,000
Impact Fees	173,756	1,311,610	510,790	(800,820)
Miscellaneous Revenues	2,480,595	2,035,900	1,600,080	(435,820)
Loan Proceeds	8,360,000	-	-	-
Transfers In	6,176,696	14,082,110	10,270,060	(3,812,050)
Appropriated Fund Balance	-	51,176,340	50,379,340	(797,000)
	\$118,260,120	\$178,931,230	\$178,331,410	(\$599,820)
<i>Estimated Requirements</i>				
Personal Services	\$46,358,058	\$67,101,000	\$70,195,700	\$3,094,700
Operating Expenses	42,093,248	37,772,290	37,980,430	208,140
Capital Outlay	1,960,019	981,300	416,100	(565,200)
Non-operating Expenses	391,855	2,741,460	2,041,860	(699,600)
Transfers Out	4,232,866	14,082,110	10,270,060	(3,812,050)
Debt Service	10,760,697	2,458,610	2,465,860	7,250
Contingency	-	1,500,000	2,000,000	500,000
Resources Available	-	38,305,150	31,418,330	(6,886,820)
	\$105,796,745	\$164,941,920	\$156,788,340	(\$8,153,580)
Capital Improvement Program	10,856,345	13,989,310	21,543,070	7,553,760
	\$116,653,090	\$178,931,230	\$178,331,410	(\$599,820)

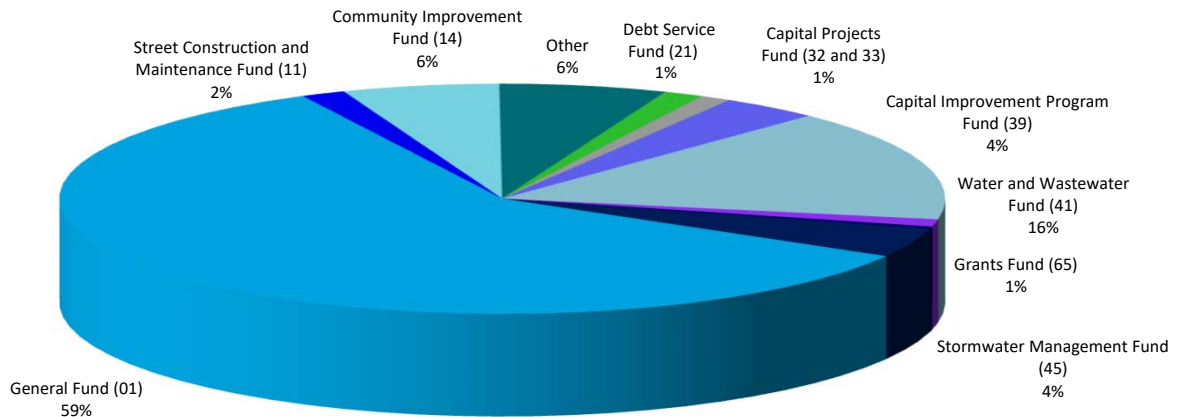


SUMMARY OF BUDGETED FUNDS

\$178,331,410

	FY22 ADOPTED BUDGET	PERCENT of TOTAL	FY23 ADOPTED BUDGET	PERCENT of TOTAL	DOLLAR CHANGE	PERCENT CHANGE
General Fund (01)	\$99,171,720	55.5%	\$103,500,190	58.0%	\$4,328,470	4.4%
Street Construction and Maintenance Fund (11)	2,283,140	1.3%	2,810,970	1.6%	527,830	23.1%
Transportation Surtax Fund (12)	-	0.0%	3,368,000	1.9%	3,368,000	100.0%
Community Improvement Fund (14)	8,872,030	5.0%	10,033,030	5.6%	1,161,000	13.1%
Affordable Housing Fund (15)	1,500,980	0.8%	1,370,890	0.8%	(130,090)	-8.7%
Community Development Block Grant Fund (16)	1,727,130	1.0%	1,006,230	0.6%	(720,900)	-41.7%
Seminole Mitigation Fund (18)	6,084,830	3.4%	6,684,000	3.7%	599,170	9.8%
Debt Service Fund (21)	2,508,610	1.4%	2,530,860	1.4%	22,250	0.9%
Parks Improvement Fund (31)	315,650	0.2%	70,000	0.0%	(245,650)	-77.8%
Capital Projects Financing Fund (32)	4,440,400	2.5%	1,913,300	1.1%	(2,527,100)	-56.9%
2009 Capital Projects Fund (33)	40,000	0.0%	55,000	0.0%	15,000	37.5%
Utility Underground Fund (35)	725,200	0.4%	112,150	0.1%	(613,050)	-84.5%
Public Safety Fund (36)	1,270,280	0.7%	1,352,220	0.8%	81,940	6.5%
Capital Improvement Program Fund (39)	4,464,650	2.5%	6,304,300	3.5%	1,839,650	41.2%
Water and Wastewater Fund (41)	26,644,110	14.9%	27,603,740	15.4%	959,630	3.6%
Water/Sewer Capital Improvement Fund (42)	845,250	0.5%	598,400	0.3%	(246,850)	-29.2%
Stormwater Management Fund (45)	6,639,790	3.7%	7,138,170	4.0%	498,380	7.5%
Federal Law Enforcement Trust Fund (62)	100,000	0.1%	100,000	0.1%	-	0.0%
Grants Fund (65)	11,297,460	6.3%	1,779,960	1.0%	(9,517,500)	-84.2%
TOTAL	\$178,931,230	100.0%	\$178,331,410	100.0%	(\$599,820)	-0.3%

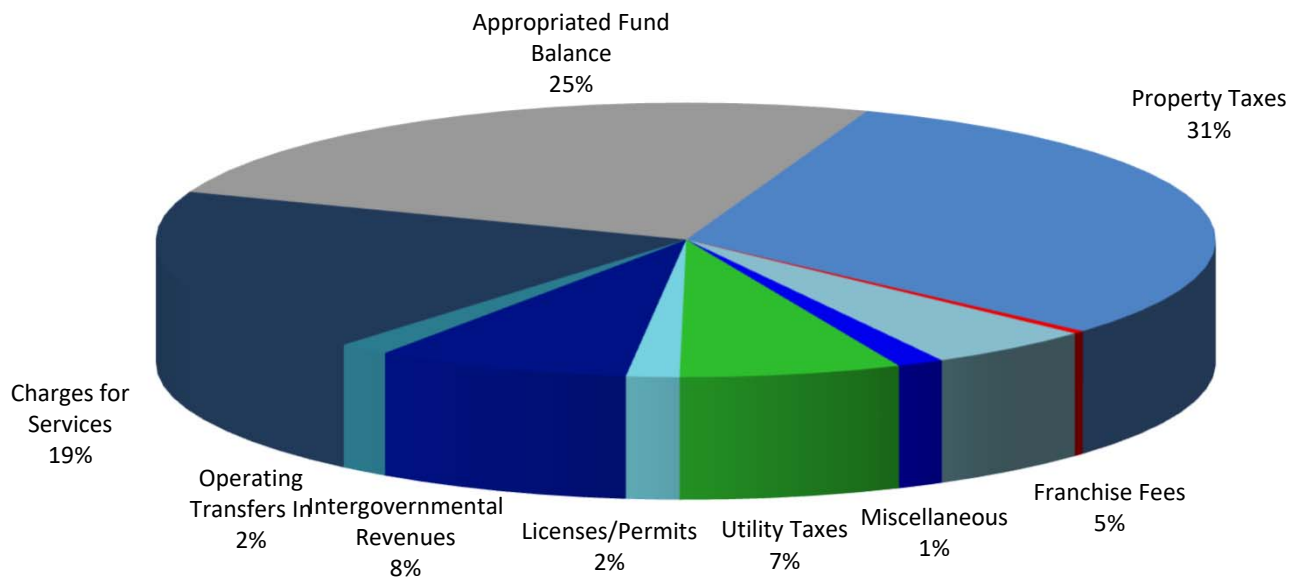
FISCAL YEAR 2023 BUDGET BY FUNDS



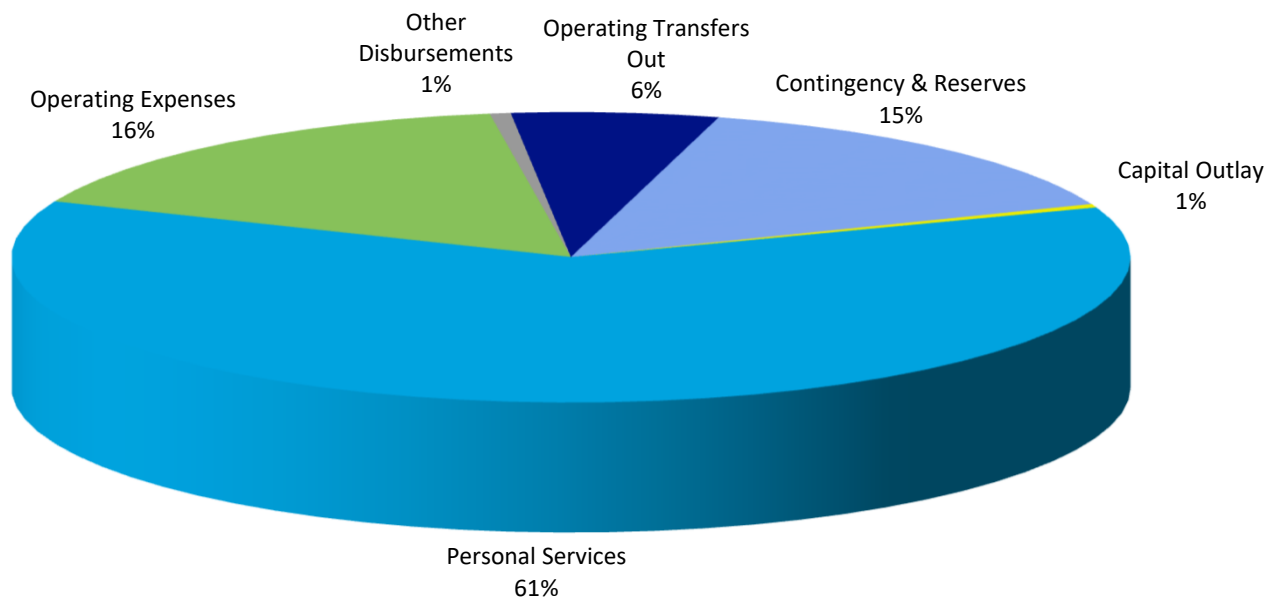


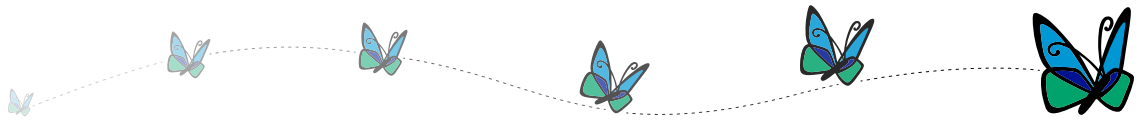
BUDGET OVERVIEW - GENERAL FUND \$103,500,190

REVENUE BY SOURCE



EXPENDITURES BY CATEGORY





BUDGET OVERVIEW - GENERAL FUND

General Fund (01)

	ADOPTED Budget FY22	ADOPTED Budget FY23	\$ Change	% Change
Total Cost	\$99,171,720	\$103,500,190	\$4,328,470	4.4%

MAJOR VARIANCES

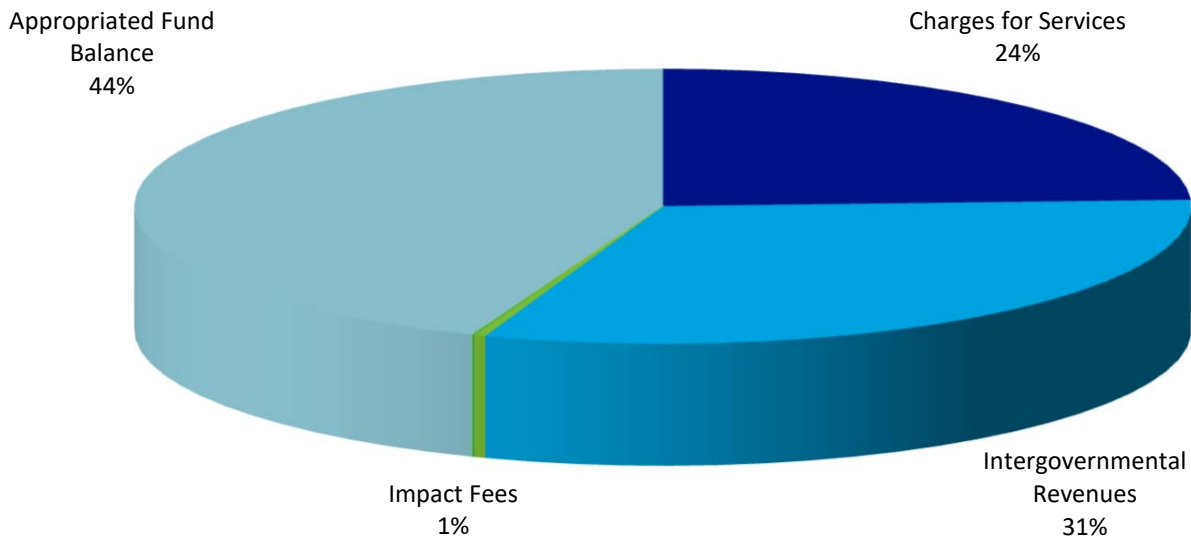
INCREASES	
\$3,195,500	Increase in Transfer Out to the Capital Improvement Program Fund
\$2,863,950	Increase in Personal Services costs related to staffing changes, salary, retirement, health insurance, and pay-for-performance adjustments
\$366,310	Increase in contractual costs associated with the transition of E-911 communication services from Broward County to the City of Coral Springs
\$500,000	Increase in Contingency
\$351,800	Increase in auto liability, general liability, and property damage insurance premiums
\$313,800	Increase in fuel costs
\$100,100	Increase in election costs
\$30,810	Relatively minor increases in operating costs spread over several departments
DECREASES	
(\$3,100,000)	Decrease in Resources Available
(\$150,000)	Decrease in COVID-19 mitigation costs
(\$100,500)	Decrease in worker's compensation insurance premiums
(\$43,300)	Decrease in Capital Outlay due to changes in capital needs from year to year

ADOPTED OPERATING MILLAGE FY22	ADOPTED OPERATING MILLAGE FY23	% CHANGE
6.4463	6.4463	0.0%

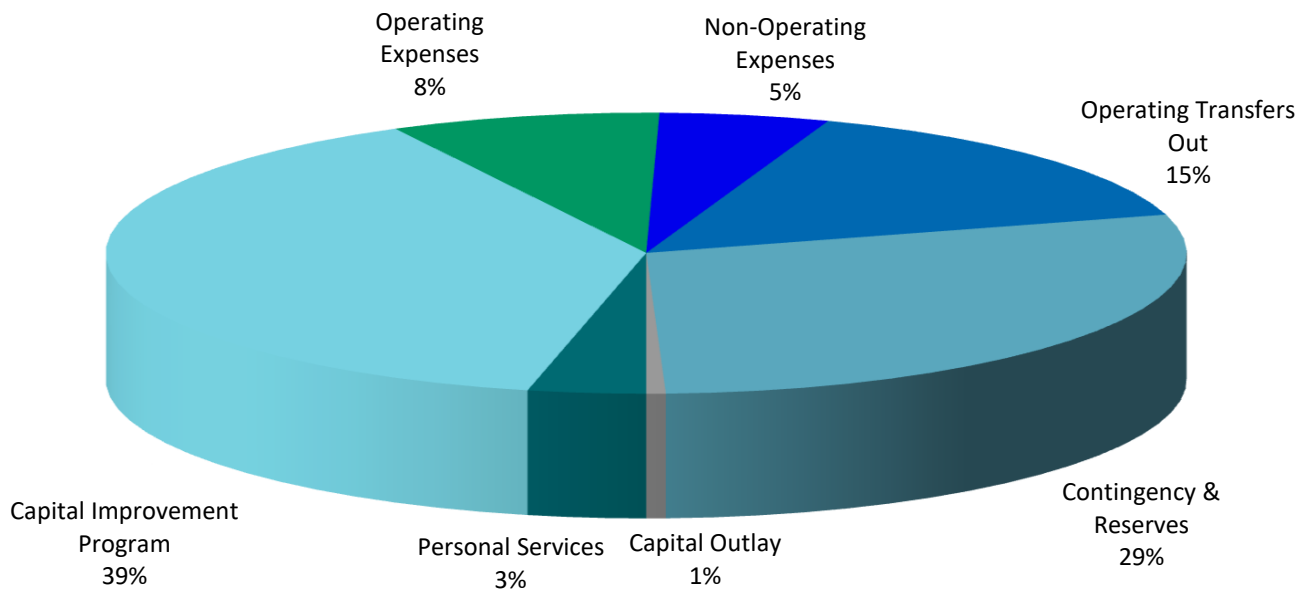


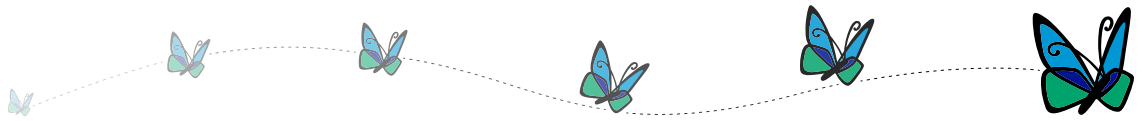
BUDGET OVERVIEW - SPECIAL REVENUE FUNDS \$27,153,080

REVENUE BY SOURCE



EXPENDITURES BY CATEGORY





BUDGET OVERVIEW - SPECIAL REVENUE FUNDS

Street Construction and Maintenance Fund (11)

	ADOPTED Budget FY22	ADOPTED Budget FY23	\$ Change	% Change
Total Cost	\$2,283,140	\$2,810,970	\$527,830	23.1%

MAJOR VARIANCES	
INCREASES	
\$262,640	Increase in Resources Available
\$150,000	Increase in Capital Improvement Program
\$78,040	Increase in Personal Services costs due to staffing changes, salary, health insurance, retirement, and pay-for-performance adjustments
\$22,700	Increase in maintenance costs
\$8,350	Relatively minor increases in operating costs spread across multiple accounts
\$6,100	Increase in Capital Outlay due to changes in capital needs from year to year

Transportation Surtax Fund (12)

	ADOPTED Budget FY22	ADOPTED Budget FY23	\$ Change	% Change
Total Cost	\$0	\$3,368,000	\$3,368,000	100.0%

MAJOR VARIANCES	
INCREASE	
\$3,368,000	Increase in Capital Improvement Program



BUDGET OVERVIEW - SPECIAL REVENUE FUNDS

Community Improvement Fund (14)

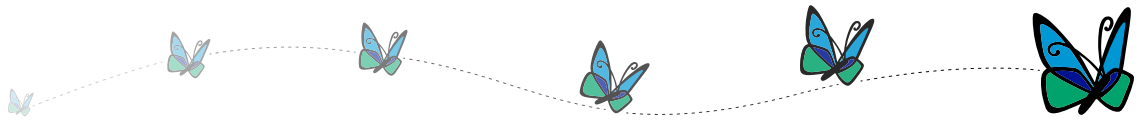
	ADOPTED Budget FY22	ADOPTED Budget FY23	\$ Change	% Change
Total Cost	\$8,872,030	\$10,033,030	\$1,161,000	13.1%

MAJOR VARIANCES	
INCREASES	
\$1,163,900	Increase in Resources Available
\$7,250	Increase in Transfer Out to the Debt Service Fund
\$1,600	Increase in professional services and property maintenance fees
DECREASE	
(\$11,750)	Decrease in Transfer Out to the General Fund

Affordable Housing Fund (15)

	ADOPTED Budget FY22	ADOPTED Budget FY23	\$ Change	% Change
Total Cost	\$1,500,980	\$1,370,890	(\$130,090)	-8.7%

Major Variances	
DECREASE	
(\$130,090)	Decrease in Affordable Housing Program Expenses



BUDGET OVERVIEW - SPECIAL REVENUE FUNDS

Community Development Block Grant Fund (16)

	ADOPTED Budget FY22	ADOPTED Budget FY23	\$ Change	% Change
Total Cost	\$1,727,130	\$1,006,230	(\$720,900)	-41.7%

Major Variances	
INCREASE	
\$365,000	Increase in Capital Improvement Program
DECREASES	
(\$640,900)	Decrease in operating expenditures for various CDBG programs
(\$430,000)	Decrease in Capital Outlay due to changes in capital needs from year to year
(\$15,000)	Decrease in Resources Available

Seminole Mitigation Fund (18)

	ADOPTED Budget FY22	ADOPTED Budget FY23	\$ Change	% Change
Total Cost	\$6,084,830	\$6,684,000	\$599,170	9.8%

MAJOR VARIANCES	
INCREASE	
\$4,650,000	Increase in Capital Improvement Program
DECREASE	
(\$4,050,830)	Decrease in Resources Available



BUDGET OVERVIEW - SPECIAL REVENUE FUNDS

Law Enforcement Trust Fund (62)

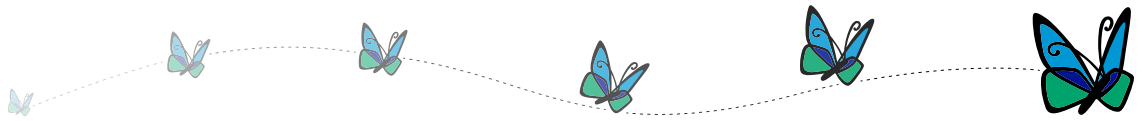
	ADOPTED Budget FY22	ADOPTED Budget FY23	\$ Change	% Change
Total Cost	\$100,000	\$100,000	\$0	0.0%

MAJOR VARIANCES	
\$0	No variance

Grants Fund (65)

	ADOPTED Budget FY22	ADOPTED Budget FY23	\$ Change	% Change
Total Cost	\$11,297,460	\$1,779,960	(\$9,517,500)	-84.2%

MAJOR VARIANCES	
DECREASES	
(\$7,000,000)	Decrease in Transfer Out to the General Fund
(\$1,597,460)	Decrease in operating expenditures for various American Rescue Plan programs
(\$920,040)	Decrease in Capital Improvement Program

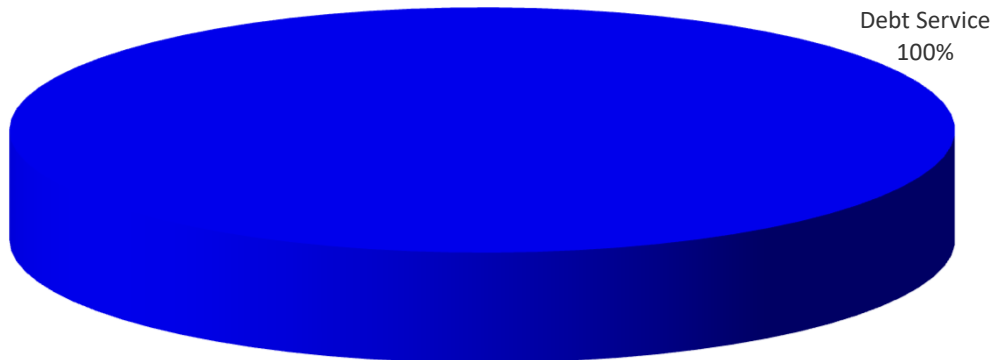


BUDGET OVERVIEW - DEBT SERVICE FUND
\$2,530,860

REVENUE BY SOURCE



EXPENDITURES BY CATEGORY



**Capital Improvement
Revenue Bonds Fund (21)**

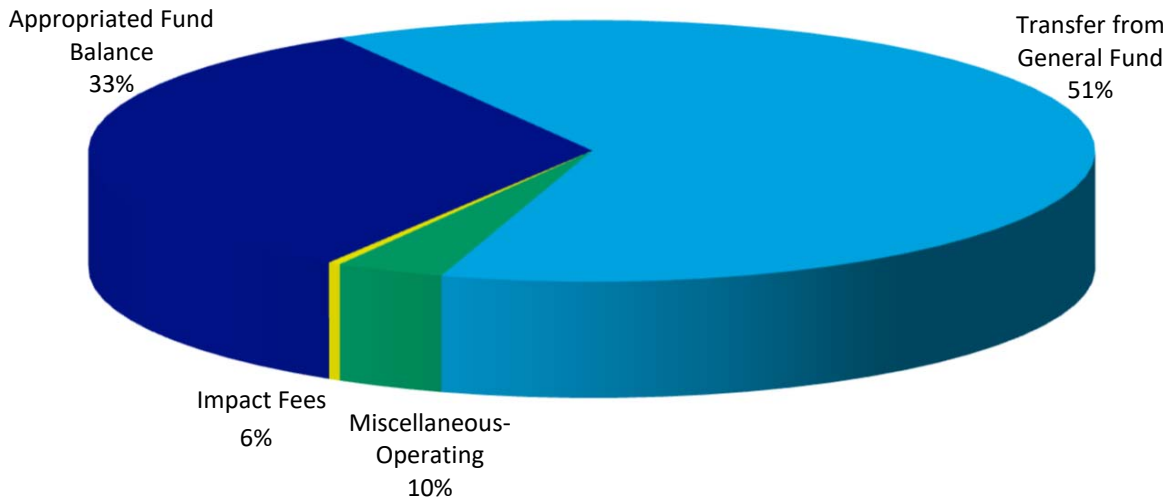
	ADOPTED Budget FY22	ADOPTED Budget FY23	\$ Change	% Change
Total Cost	\$2,508,610	\$2,530,860	\$22,250	0.9%

MAJOR VARIANCES	
INCREASES	
\$15,000	Increase in Resources Available
\$7,250	Increase in Debt Service payments

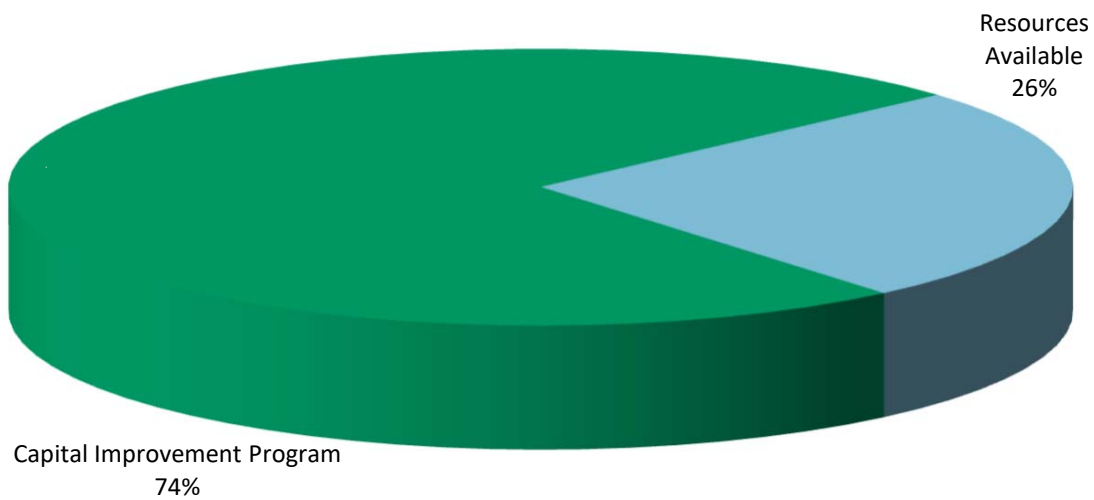


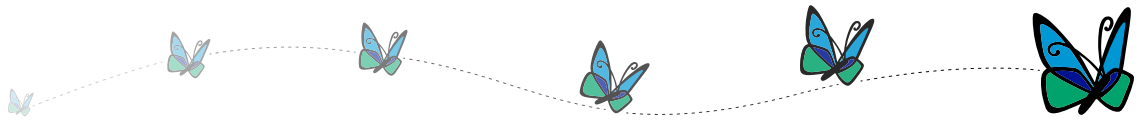
BUDGET OVERVIEW - CAPITAL PROJECTS FUNDS \$9,806,970

REVENUE BY SOURCE



EXPENDITURES BY CATEGORY





BUDGET OVERVIEW - CAPITAL PROJECTS FUNDS

Parks Improvement Fund (31)

	ADOPTED Budget FY22	ADOPTED Budget FY23	\$ Change	% Change
Total Cost	\$315,650	\$70,000	(\$245,650)	-77.8%

MAJOR VARIANCES	
DECREASE	
(\$246,650)	Decrease in Resources Available

Capital Projects Financing Fund (32)

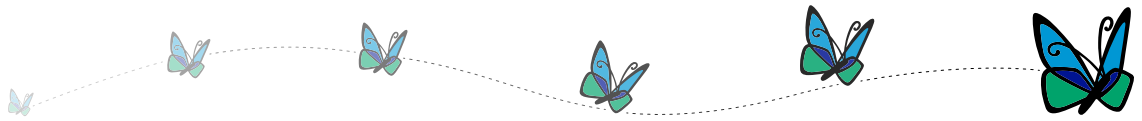
	ADOPTED Budget FY22	ADOPTED Budget FY23	\$ Change	% Change
Total Cost	\$4,440,400	\$1,913,300	(\$2,527,100)	-56.9%

MAJOR VARIANCES	
DECREASES	
(\$1,355,000)	Decrease in Capital Improvement Program
(\$1,172,100)	Decrease in Resources Available

2009 Capital Projects Fund (33)

	ADOPTED Budget FY22	ADOPTED Budget FY23	\$ Change	% Change
Total Cost	\$40,000	\$55,000	\$15,000	37.5%

MAJOR VARIANCES	
INCREASE	
\$20,000	Increase in Resources Available
DECREASE	
(\$5,000)	Decrease in Capital Improvement Program



BUDGET OVERVIEW - CAPITAL PROJECTS FUNDS

Utility Underground Fund (35)

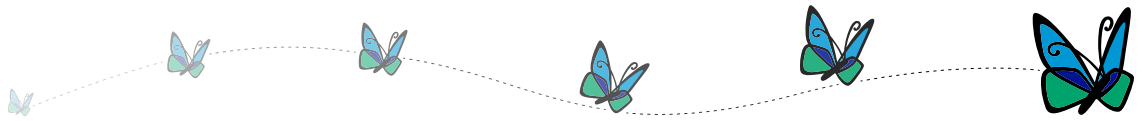
	ADOPTED Budget FY22	ADOPTED Budget FY23	\$ Change	% Change
Total Cost	\$725,200	\$112,150	(\$613,050)	-84.5%

MAJOR VARIANCES	
DECREASES	
(\$603,110)	Decrease in Capital Improvement Program
(\$6,890)	Decrease in Resources Available
(\$3,050)	Decrease in Transfer Out to the General Fund

Public Safety Fund (36)

	ADOPTED Budget FY22	ADOPTED Budget FY23	\$ Change	% Change
Total Cost	\$1,270,280	\$1,352,220	\$81,940	6.5%

MAJOR VARIANCES	
INCREASE	
\$81,940	Increase in Resources Available



BUDGET OVERVIEW - CAPITAL PROJECTS FUNDS

Capital Improvement Program Fund (39)

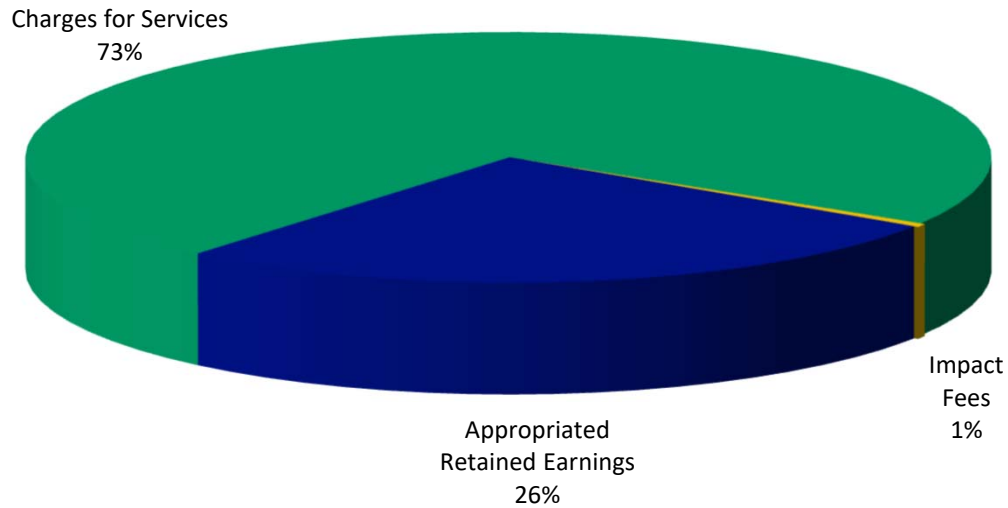
	ADOPTED Budget FY22	ADOPTED Budget FY23	\$ Change	% Change
Total Cost	\$4,464,650	\$6,304,300	\$1,839,650	41.2%

MAJOR VARIANCES	
INCREASES	
\$1,731,300	Increase in Capital Improvement Program
\$108,350	Increase in Resources Available

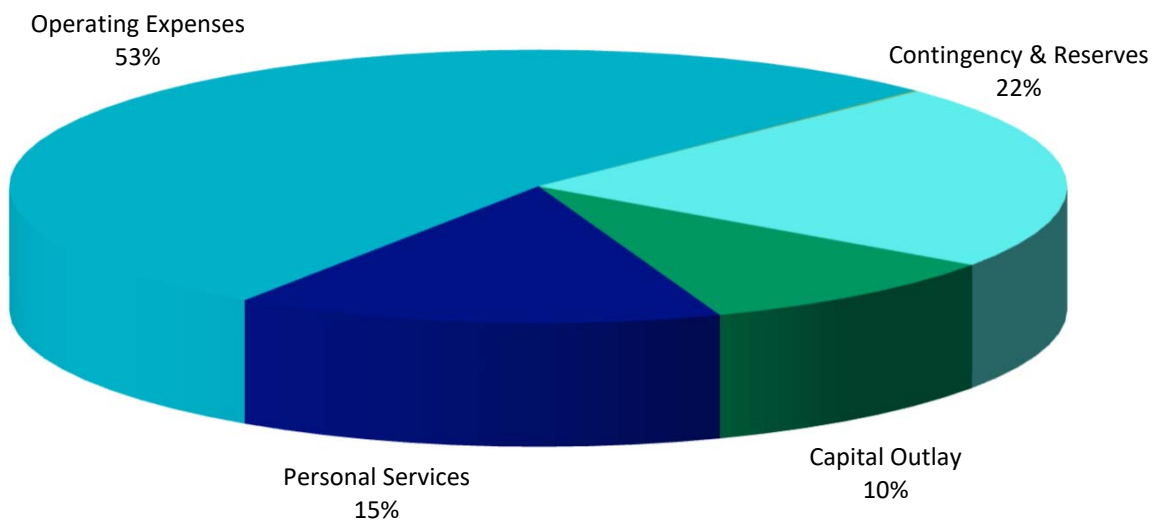


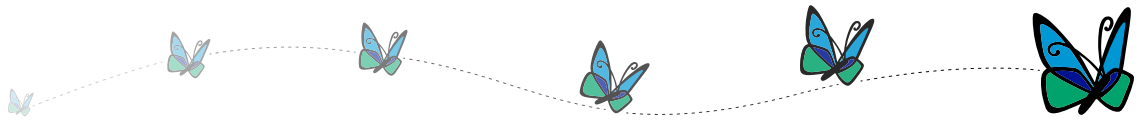
BUDGET OVERVIEW - ENTERPRISE FUNDS \$35,340,310

REVENUE BY SOURCE



EXPENDITURES BY CATEGORY



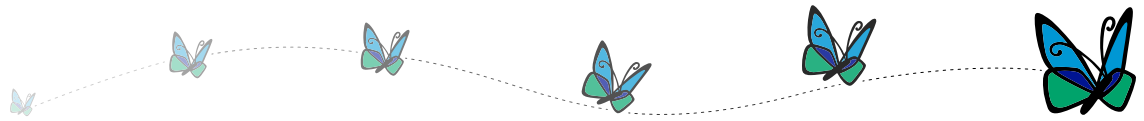


BUDGET OVERVIEW - ENTERPRISE FUNDS

Water and Wastewater Fund (41)

	ADOPTED Budget FY22	ADOPTED Budget FY23	\$ Change	% Change
Total Cost	\$26,644,110	\$27,603,740	\$959,630	3.6%

MAJOR VARIANCES	
INCREASES	
\$600,000	Increase in water and water meter fees paid to Broward County
\$137,180	Increase in contractual and professional services
\$133,030	Increase in administrative service costs
\$100,520	Increase in Personal Services costs related to staffing changes, salary, health insurance, retirement, and pay-for-performance adjustments
\$65,200	Increase in maintenance costs
\$39,190	Relatively minor increases in operating costs spread across multiple accounts
\$36,010	Increase in Reserves for Repair and Replacement of infrastructure
\$35,000	Increase in Capital Improvement Program
DECREASES	
(\$110,000)	Decrease in sewer fees paid to Broward County
(\$76,500)	Decrease in Capital Outlay due to changes in capital needs from year to year



BUDGET OVERVIEW - ENTERPRISE FUNDS

Water and Sewer Capital Improvement Fund (42)

	ADOPTED Budget FY22	ADOPTED Budget FY23	\$ Change	% Change
Total Cost	\$845,250	\$598,400	(\$246,850)	-29.2%

MAJOR VARIANCES

DECREASE

(\$246,850) Decrease in Resources Available

Stormwater Management Fund (45)

	ADOPTED Budget FY22	ADOPTED Budget FY23	\$ Change	% Change
Total Cost	\$6,639,790	\$7,138,170	\$498,380	7.5%

MAJOR VARIANCES

INCREASES

\$137,610 Increase in Capital Improvement Program

\$52,190 Increase in Personal Services costs due to salary, health insurance, retirement, and pay-for-performance adjustments

\$262,660 Increase in Resources Available

\$34,540 Increase in maintenance costs

\$20,320 Increase in administrative costs

\$12,560 Relatively minor increases in operating costs spread across multiple accounts

DECREASE

(\$21,500) Decrease in Capital Outlay due to changes in capital needs from year to year



SUMMARY OF CHANGES IN FUND BALANCES

Fund Balance/Net Position

Fund Balance/Net position is the difference between assets and liabilities within a fund. Governments seek to maintain adequate levels of fund balance/net position to mitigate current and future financial risks and to ensure stable tax rates. Fund balance/net position is also crucial consideration in long-term financial planning. Credit agencies carefully monitor levels of unreserved fund balances in the government's General Fund to evaluate a government's creditworthiness.

Over the past years, the City has been able to maintain a healthy fund balance/net position through growth management, strategic planning, and constant cost containment.

	MAJOR FUNDS										
		Street Construction and Maintenance Fund	Transportation Surtax Fund	Community Improvement Fund	2009 Capital Projects Fund	Capital Projects Financing Fund	Public Safety Fund	Capital Improvement Fund	Water and Wastewater Fund	Stormwater Management Fund	Other Funds (Aggregate)
	General Fund										
FY23 Budgeted Revenues & Other Sources	\$ 77,750,190	\$2,310,970	\$3,368,000	\$3,658,030	\$13,000	\$ 13,300	\$334,220	\$6,204,300	\$ 23,779,400	\$2,138,170	\$6,602,530
FY23 Budgeted Expenditures & Other Uses	89,200,190	2,466,760	3,368,000	2,647,410	30,000	1,118,000	-	6,159,500	26,281,800	2,266,330	11,595,130
Net Change in Fund Balance/ Net Position	(11,450,000)	(155,790)	-	1,010,620	(17,000)	(1,104,700)	334,220	44,800	(2,502,400)	(128,160)	(4,992,600)
Estimated FY22 Ending Fund Balance/Net Position	25,750,000	500,000	-	6,375,000	42,000	1,900,000	1,018,000	100,000	\$3,824,340	5,000,000	5,870,000
Projected FY23 Ending Fund Balance/Net Position	\$14,300,000	\$344,210	\$0	\$7,385,620	\$25,000	\$795,300	\$1,352,220	\$144,800	\$1,321,940	\$4,871,840	\$877,400

* All estimates are unaudited and based on preliminary year-end results.

Changes in Fund Balances/Net Position (Major Funds)

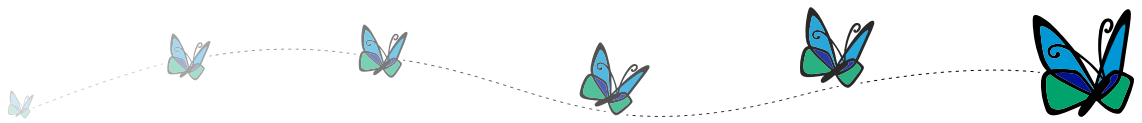
The City of Coconut Creek adheres to a Fund Balance Policy. The purpose of the policy is to ensure that the City maintains adequate fund balance and reserves in the City's General Fund to provide the capacity to: (1) provide sufficient cash flow for daily financial needs; (2) secure and maintain investment grade bond ratings; (3) offset significant economic downturns or revenue shortfalls; and (4) provide funds for unforeseen expenditures related to emergencies.

The General Fund is the primary operating fund of the City. The City's projected fund balance for FY23 is 15% of budgeted expenditures (excluding capital outlay and transfers out). The historic and projected General Fund ending Unassigned Fund Balances are illustrated below:

FY18	FY19	FY20	FY21	FY22 Estimate	FY23 Budget
\$20,801,629	\$22,535,814	\$20,984,125	\$28,590,139	\$17,400,000	\$14,300,000

In FY23, the City is budgeted to use \$11,450,000 of fund balance primarily for the funding of enhancements to Lakeside Park of \$3.5 million and other capital improvement projects. However, the City is projected to use less than the budgeted amount because the use of the General Fund's fund balance incorporates the assumption that 100% of the expenditures budgeted will not be spent due to vacancies, cost savings, and residual dollars left in each department. The budget was prepared to support current operating expenditures; maintain adequate general fund reserves; provide adequate contingency reserves for unforeseen emergencies; provide sufficient maintenance and replacement funding to ensure capital facilities and equipment are properly maintained; and maintain the quality of life and level of service to which citizens have become accustomed.

The Street Construction and Maintenance Fund includes intergovernmental revenues such as state revenue sharing and local option gas taxes which are used to fund the Community Bus Program, maintain our streets and roadways, and, when possible, fund capital improvement projects. Fund balance is accumulated over time and has been used to fund various capital improvement projects, including the Street Maintenance Program and the Parking Lot Rehabilitation Program.



The Transportation Surtax Fund is used to account for proceeds from the Broward County Transportation Surtax Program. These funds will be used to improve traffic signalization, roadways, intersections, pedestrian mobility options, public transportation (bus and rail), and fund future investments in Broward's transportation system. Projects previously funded include Bus Shelter and Bus Stop Rehabilitation, Sample Road Multi-Purpose Pathway, and Comprehensive Streets Improvement Program.

The Community Improvement Fund is used to account for proceeds received from the Seminole Tribe of Florida in accordance with a municipal services agreement. The funds have been restricted by City Ordinance to be used for capital improvements and the 2017A, 2017B, and 2021 Capital Improvement Revenue Notes debt service payments.

The Community Development Block Grant (CDBG) Fund is used to account for funds received from the U.S. Department of Housing and Urban Development (HUD). The funds will be used to sustain neighborhoods, promote economic development, and provide improved community facilities and services. Funding is included in FY23 for the HVAC Replacement Program.

The Seminole Mitigation Fund is used to account for proceeds received from the Seminole Tribe of Florida in accordance with the Fee to Trust Lands Mitigation Agreement. Funds will be used for capital improvements, such as design of the new Public Safety building, purchase of quint fire truck for Fire Station #94, and any other expenses or improvements to mitigate the impact of the lands going into Trust.

The Capital Projects Financing Fund is used to account for the \$20 million in financing obtained in FY 2017 and FY 2018. Funds have been used to fund the Comprehensive Street Improvements Program, Lakeside Park expansion and roof replacement, and Government Center Rehabilitation project. Funding will also be used for improvements to Oak Trails Park expansion, Fire Station #94 Improvements, and the design of the Recreation Complex Building Rehabilitation.

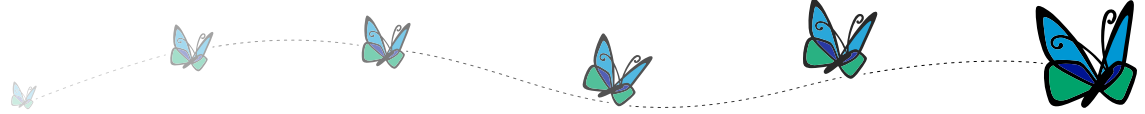
The 2009 Capital Projects Fund is used to account for the City's Capital Improvement Projects that are funded by the Series 2009 \$10 Million Capital Improvement Revenue Note. In previous years, this fund has provided funding for the Government Center Rehabilitation, Public Works Building/EOC, and Undergrounding of Aboveground Utility Lines projects. The Electric Vehicle Charging Station Program is recommended for funding in FY23. This fund will be closed upon completion of its capital projects.

The Public Safety Improvement Fund is used to account for fees charged to developers to ensure that the City's level of service for police and fire/rescue will not be adversely affected by development growth. Accumulated fund balance will be used to fund projects as they arise.

The Capital Improvement Program Fund is used to account for the City's Governmental Capital Improvement Program (CIP). The projects funded can be found behind the CIP tab of the budget on pages 361-451. These projects were funded from a transfer from the General Fund and accumulated fund balance.

The Water and Wastewater Fund remains financially stable, having the necessary resources to cover operations, maintenance, and the expansion of the utility system. FY23's net position represents activities for the current fiscal year. Accumulated net position fluctuates from year to year based on the timing of capital expenses.

The Stormwater Management Fund remains financially stable, having the necessary resources to cover operations, maintenance, and improvements to the stormwater system. FY23's net position represents activities for the current fiscal year. Accumulated net position fluctuates from year to year based on the timing of capital expenses.



GOVERNMENTAL FUNDS EXPENDITURE SUMMARY

The respective expenditure estimates for FY24 and FY25 are based on formulas with consideration given to economic and historical data, State forecasts, expected growth, contracts, and other legal documents. The forecasted increase in personal services expenditures covers the cost of salary adjustments, overtime growth as a result of salary increases, retirement plan funding, group insurance funding, and workers compensation funding. It also assumes minimum staffing increases based on population demands and is not intended to cover the impact of increased levels of service or new programs. Other expenditures are projected to accommodate current service delivery levels and to provide for an increase sufficient to allow for expenditures to keep pace with inflation and population demands.

	FY21 ACTUAL	ADOPTED FY22 BUDGET	ADOPTED FY23 BUDGET	FORECAST FY24 FY25	
<u>GENERAL FUND (01)-MAJOR FUND</u>					
<i>Estimated Requirements</i>					
Personal Services	\$41,615,569	\$61,125,610	\$63,989,560	\$67,189,040	\$70,548,510
Operating Expenses	20,952,979	15,492,330	16,979,160	17,299,720	17,838,610
Capital Outlay	1,055,992	453,300	410,000	500,000	500,000
Non-Operating Expenses	394,188	1,200,480	625,970	638,500	651,270
Transfer Out Capital Improvement Fund	1,000,000	3,000,000	6,195,500	4,000,000	4,000,000
Contingency	-	500,000	1,000,000	500,000	500,000
Resources Available	-	17,400,000	14,300,000	15,100,000	12,900,000
TOTAL GENERAL FUND	\$65,018,728	\$99,171,720	\$103,500,190	\$105,227,260	\$106,938,390
<u>STREET CONSTRUCTION AND MAINTENANCE FUND (11)-MAJOR FUND</u>					
<i>Estimated Requirements</i>					
Personal Services	\$683,472	\$868,840	\$946,880	\$912,290	\$957,920
Operating Expenses	1,176,479	1,332,730	1,363,780	1,359,390	1,327,070
Capital Outlay	84,260	-	6,100	-	-
Resources Available	-	81,570	344,210	437,600	565,410
Capital Improvement Program	22,351	150,000	150,000	-	-
TOTAL STREET CONSTRUCTION AND MAINTENANCE FUND	\$1,966,562	\$2,433,140	\$2,810,970	\$2,709,280	\$2,850,400
<u>TRANSPORTATION SURTAX FUND (12)-MAJOR FUND</u>					
<i>Estimated Requirements</i>					
Capital Improvement Program	\$0	\$0	\$3,368,000	\$4,800,000	\$3,000,000
TOTAL TRANSPORTATION SURTAX FUND	\$0	\$0	\$3,368,000	\$4,800,000	\$3,000,000
<u>COMMUNITY IMPROVEMENT FUND (14)-MAJOR FUND</u>					
<i>Estimated Requirements</i>					
Operating Expenses	\$54,123	\$173,400	\$175,000	\$181,250	\$187,750
Transfer Out General Fund	19,116	18,300	6,550	73,860	84,850
Transfer Out Debt Service Fund	2,408,267	2,458,610	2,465,860	2,466,560	2,471,360
Resources Available	-	6,221,720	7,385,620	8,484,720	9,670,550
TOTAL COMMUNITY IMPROVEMENT FUND	\$2,481,506	\$8,872,030	\$10,033,030	\$11,206,390	\$12,414,510
<u>AFFORDABLE HOUSING FUND (15)</u>					
<i>Estimated Requirements</i>					
Operating Expenses	\$15,596	\$5,000	\$0	\$5,000	\$5,000
Non-operating Expenses	-	1,495,980	1,370,890	1,517,870	1,669,910
Resources Available	-	-	-	-	-
TOTAL AFFORDABLE HOUSING FUND	\$15,596	\$1,500,980	\$1,370,890	\$1,522,870	\$1,674,910
<u>COMMUNITY DEVELOPMENT BLOCK GRANT FUND (16)</u>					
<i>Estimated Requirements</i>					
Operating Expenses	\$72,240	\$1,282,130	\$641,230	\$0	\$0
Capital Outlay	-	430,000	-	-	-
Resources Available	-	15,000	-	-	-
TOTAL COMMUNITY DEVELOPMENT BLOCK GRANT FUND	\$72,240	\$1,727,130	\$1,006,230	\$0	\$0
<u>STATE HOUSING INITIATIVE PARTNERSHIP FUND (17)</u>					
<i>Estimated Requirements</i>					
Operating Expenses	\$652,164	\$0	\$0	\$0	\$0
TOTAL STATE HOUSING INITIATIVE PARTNERSHIP FUND	\$652,164	\$0	\$0	\$0	\$0
<u>SEMINOLE MITIGATION FUND (18)</u>					
<i>Estimated Requirements</i>					
Transfer Out General Fund	\$700,000	\$1,500,000	\$1,500,000	\$1,500,000	\$1,500,000
Resources Available	-	4,084,830	34,000	918,730	3,149,890
Capital Improvement Program	2,614,512	500,000	5,150,000	628,000	-
TOTAL SEMINOLE MITIGATION FUND	\$3,314,512	\$6,084,830	\$6,684,000	\$3,046,730	\$4,649,890



GOVERNMENTAL FUNDS EXPENDITURE SUMMARY (continued)

	FY21 ACTUAL	ADOPTED FY22 BUDGET	ADOPTED FY23 BUDGET	FORECAST FY24 FY25	
<u>DEBT SERVICE/CAPITAL IMPROVEMENT REVENUE BONDS FUND (21)</u>					
<i>Estimated Requirements</i>					
Debt Service	\$10,760,697	\$2,458,610	\$2,465,860	\$2,466,560	\$5,917,030
Resources Available	-	50,000	65,000	65,000	65,000
TOTAL DEBT SERVICE/CAPITAL IMPROVEMENT REVENUE BONDS FUND	<u>\$10,760,697</u>	<u>\$2,508,610</u>	<u>\$2,530,860</u>	<u>\$2,531,560</u>	<u>\$5,982,030</u>
<u>PARKS IMPROVEMENT FUND (31)</u>					
<i>Estimated Requirements</i>					
Resources Available	\$0	\$315,650	\$70,000	\$170,000	\$270,000
Capital Improvement Program	132,931	-	-	-	-
TOTAL PARKS IMPROVEMENT FUND	<u>\$132,931</u>	<u>\$315,650</u>	<u>\$70,000</u>	<u>\$170,000</u>	<u>\$270,000</u>
<u>CAPITAL PROJECTS FINANCING FUND (32)-MAJOR FUND</u>					
<i>Estimated Requirements</i>					
Non-operating Expenses	(\$4,000)	\$0	\$0	\$0	\$0
Resources Available	-	1,967,400	795,300	3,017,460	11,052,710
Capital Improvement Program	1,795,816	2,473,000	1,118,000	7,977,840	2,164,750
TOTAL CAPITAL PROJECTS FINANCING FUND	<u>\$1,791,816</u>	<u>\$4,440,400</u>	<u>\$1,913,300</u>	<u>\$10,995,300</u>	<u>\$13,217,460</u>
<u>2009 CAPITAL PROJECTS FUND (33)-MAJOR FUND</u>					
<i>Estimated Requirements</i>					
Resources Available	\$0	\$5,000	\$25,000	\$0	\$0
Capital Improvement Program	23,338	35,000	30,000	-	-
TOTAL 2009 CAPITAL PROJECT FUND	<u>\$23,338</u>	<u>\$40,000</u>	<u>\$55,000</u>	<u>\$0</u>	<u>\$0</u>
<u>UTILITY UNDERGROUND FUND (35)</u>					
<i>Estimated Requirements</i>					
Transfer Out General Fund	\$5,484	\$5,200	\$2,150	\$2,220	\$2,290
Resources Available	-	116,890	110,000	110,000	110,000
Capital Improvement Program	36,347	603,110	-	-	-
TOTAL UTILITY UNDERGROUND FUND	<u>\$41,831</u>	<u>\$725,200</u>	<u>\$112,150</u>	<u>\$112,220</u>	<u>\$112,290</u>
<u>PUBLIC SAFETY FUND (36)-MAJOR FUND</u>					
<i>Estimated Requirements</i>					
Capital Outlay	\$342,199	\$0	\$0	\$0	\$0
Resources Available	-	1,270,280	1,352,220	1,823,670	2,295,170
TOTAL PUBLIC SAFETY FUND	<u>\$342,199</u>	<u>\$1,270,280</u>	<u>\$1,352,220</u>	<u>\$1,823,670</u>	<u>\$2,295,170</u>
<u>CAPITAL IMPROVEMENT PROGRAM FUND (39)-MAJOR FUND</u>					
<i>Estimated Requirements</i>					
Resources Available	\$0	\$36,450	\$144,800	\$0	\$0
Capital Improvement Program	2,918,259	4,428,200	6,159,500	4,164,800	4,020,000
TOTAL CAPITAL IMPROVEMENT PROGRAM FUND	<u>\$2,918,259</u>	<u>\$4,464,650</u>	<u>\$6,304,300</u>	<u>\$4,164,800</u>	<u>\$4,020,000</u>
<u>LAW ENFORCEMENT TRUST FUND (62)</u>					
<i>Estimated Requirements</i>					
Operating Expenses	\$58,471	\$0	\$0	\$0	\$0
Capital Outlay	130,934	-	-	-	-
Capital Improvement Program	303,262	-	-	-	-
Transfer Out General Fund	100,000	100,000	100,000	100,000	100,000
TOTAL LAW ENFORCEMENT TRUST FUND	<u>\$592,668</u>	<u>\$100,000</u>	<u>\$100,000</u>	<u>\$100,000</u>	<u>\$100,000</u>
<u>GRANTS FUND (65)</u>					
<i>Estimated Requirements</i>					
Operating Expenses	\$78,926	\$1,597,460	\$0	\$0	\$0
Capital Outlay	103,476	-	-	-	-
Capital Improvement Program	167,681	2,700,000	1,779,960	-	-
Transfer Out General Fund	-	7,000,000	-	-	-
TOTAL LAW ENFORCEMENT TRUST FUND	<u>\$350,083</u>	<u>\$11,297,460</u>	<u>\$1,779,960</u>	<u>\$0</u>	<u>\$0</u>



ENTERPRISE FUNDS EXPENDITURE SUMMARY

The respective expenditure estimates for FY24 and FY25 are based on formulas with consideration given to economic and historical data, State forecasts, expected growth, contracts, and other legal documents. The forecasted increase in personal services expenditures covers the cost of salary adjustments, overtime growth as a result of salary increases, retirement plan funding, group insurance funding, and workers compensation funding. It also assumes minimum staffing increases based on population demands and is not intended to cover the impact of increased levels of service or new programs. Other expenditures are projected to accommodate current service delivery levels and to provide for an increase sufficient to allow for expenditures to keep pace with inflation and population demands.

	FY21 ACTUAL	ADOPTED FY22 BUDGET	ADOPTED FY23 BUDGET	FORECAST	
				FY24	FY25
<u>WATER AND WASTEWATER FUND (41)-MAJOR FUND</u>					
<i>Estimated Requirements</i>					
Personal Services	\$3,335,883	\$4,185,840	\$4,286,360	\$4,500,680	\$4,725,720
Operating Expenses	17,822,829	17,100,840	17,965,440	18,504,410	19,059,550
Capital Outlay	216,158	76,500	-	75,000	75,000
Non-operating Expenses	1,667	45,000	45,000	45,000	45,000
Reserves for Renewal and Replacement	-	1,285,930	1,321,940	1,358,890	1,396,840
Contingency	-	1,000,000	1,000,000	1,000,000	1,000,000
Capital Improvement Program	1,967,165	2,950,000	2,985,000	2,545,000	2,520,000
TOTAL WATER AND WASTEWATER FUND	<u>\$23,343,702</u>	<u>\$26,644,110</u>	<u>\$27,603,740</u>	<u>\$28,028,980</u>	<u>\$28,822,110</u>
<u>WATER/SEWER CAPITAL IMPROVEMENT FUND (42)</u>					
<i>Estimated Requirements</i>					
Operating Expenses	\$627,741	\$0	\$0	\$0	\$0
Resources Available	-	845,250	598,400	603,400	608,900
Capital Improvement Program	750,167	-	-	-	-
TOTAL WATER/SEWER CAPITAL IMPROVEMENT FUND	<u>\$1,377,908</u>	<u>\$845,250</u>	<u>\$598,400</u>	<u>\$603,400</u>	<u>\$608,900</u>
<u>STORMWATER MANAGEMENT FUND (45)</u>					
<i>Estimated Requirements</i>					
Personal Services	\$723,134	\$920,710	\$972,900	\$1,021,550	\$1,072,630
Operating Expenses	660,626	788,400	855,820	881,500	907,950
Capital Outlay	27,000	21,500	-	50,000	50,000
Resources Available	-	4,609,180	4,871,840	4,767,740	4,650,710
Capital Improvement Program	124,515	300,000	437,610	350,000	350,000
TOTAL STORMWATER MANAGEMENT FUND	<u>\$1,535,275</u>	<u>\$6,639,790</u>	<u>\$7,138,170</u>	<u>\$7,070,790</u>	<u>\$7,031,290</u>

Revenue Analysis







GENERAL FUND REVENUE DETAIL

The respective revenue estimates for FY24 and FY25 are based on formulas with consideration given to economic and historical data, State forecasts, expected growth, contracts, and other legal documents. The forecast assumes current service delivery levels, but provides for an increase sufficient to cover increases in expenditures to keep pace with inflation and population demands.

	FY21 ACTUAL	ADOPTED FY22 BUDGET	ADOPTED FY23 BUDGET	FORECAST FY24	FORECAST FY25
<u>Ad Valorem Taxes-Operating</u>					
01-V31110 AD VALOREM TAXES	\$29,969,649	\$ 31,146,080	\$ 33,756,430	\$35,106,690	\$36,510,960
01-V31111 DISCOUNTS	(1,088,002)	(1,557,310)	(1,687,820)	(1,755,340)	(1,825,550)
01-V31112 PENALTIES	43,111	30,000	30,000	31,500	33,080
01-V31120 PRIOR YEAR AD VALOREM	32,960	16,000	20,000	20,000	20,000
<u>Ad Valorem Taxes-Operating</u>	<u>\$28,957,718</u>	<u>\$29,634,770</u>	<u>\$32,118,610</u>	<u>\$33,402,850</u>	<u>\$34,738,490</u>
<u>Franchise Fees/Utility Taxes</u>					
01-V32310 FRANCHISE-ELECTRIC	\$2,968,840	\$3,000,000	\$3,520,000	\$3,590,400	\$3,662,210
01-V32370 FRANCHISE-REFUSE	1,519,562	1,580,000	1,674,170	1,724,400	1,776,130
01-V32390 FRANCHISE-TOWING	35,167	52,090	41,000	42,230	44,350
01-V32340 FRANCHISE-GAS	13,193	16,000	16,000	16,000	16,000
01-V31410 UTILITY TAX-ELECTRIC	3,985,010	4,161,200	4,400,000	4,532,000	4,667,960
01-V31430 UTILITY TAX-WATER	930,331	935,000	945,000	963,900	983,180
01-V31440 UTILITY TAX-GAS	35,580	40,000	40,000	40,000	40,000
01-V31500 COMMUNICATIONS SERVICE TAX	1,546,371	1,490,050	1,604,750	1,500,000	1,400,000
<u>Franchise Fees/Utility Taxes</u>	<u>\$11,034,054</u>	<u>\$11,274,340</u>	<u>\$12,240,920</u>	<u>\$12,408,930</u>	<u>\$12,589,830</u>
<u>Licenses and Permits</u>					
01-V31610 BUSINESS TAX-CITY	\$303,742	\$325,000	\$335,000	\$335,000	\$335,000
01-V31611 BUSINESS TAX-ESCAPED	1,404	2,000	2,500	2,500	2,500
01-V32210 BUILDING PERMITS	392,400	376,000	391,000	400,000	400,000
01-V32211 PRIMARY PERMIT FEE	466,546	1,082,850	700,140	735,150	771,910
01-V32215 LANDSCAPE PERMITS	7,683	10,000	6,000	10,000	10,000
01-V32220 ELECTRICAL PERMITS	46,087	43,000	47,000	47,000	47,000
01-V32230 PLUMBING PERMITS	41,753	48,000	48,000	48,000	48,000
01-V32235 MECHANICAL PERMITS	84,633	85,000	85,000	85,000	85,000
01-V32237 MISCELLANEOUS SERVICE FEES	2,700	-	-	-	-
01-V32240 PLAN EXAM FEE	6,270	9,000	6,000	8,000	8,000
01-V32241 COST RECOVERY-PLAN REVIEW	18,625	15,000	25,000	25,000	25,000
01-V32245 BLDG PERMIT EDUCATION FD	9,157	9,500	9,500	9,500	9,500
01-V32247 MECH LIEN LAW PROC FEE	5,538	5,500	5,500	5,500	5,500
01-V32260 CERTIFICATE OF OCCUPANCY	1,500	1,000	3,300	3,300	3,300
01-V32901 OTHER LICENSES, FEES, PERMIT	1,100	3,500	3,500	3,500	3,500
01-V32910 ZONING CERTIFICATE	1,925	3,000	3,000	3,000	3,000
<u>Licenses and Permits</u>	<u>\$1,391,062</u>	<u>\$2,018,350</u>	<u>\$1,670,440</u>	<u>\$1,720,450</u>	<u>\$1,757,210</u>
<u>Intergovernmental Revenues</u>					
01-V33151 FEMA DISASTER RELIEF	\$106,383	\$0	\$0	\$0	\$0
01-V33169 OTHER HUMAN SERVICES	2,567,468	150,000	-	-	-
01-V33486 FDEP GRANT	-	-	1,135,650	-	-
01-V33512 STATE REVENUE SHARING	1,800,433	1,712,780	1,995,850	2,035,770	2,076,490
01-V33514 STATE-MOBILE HOME TAX	29,419	28,000	28,000	28,000	28,000
01-V33515 ALCOHOLIC BEVERAGE LIC	15,945	16,000	16,000	16,000	16,000
01-V33518 LOCAL GOVT 1/2 CENT SALES	4,187,306	3,802,720	4,750,600	4,845,620	4,942,540
01-V33521 FIREFIGHTERS SUPP COMP	2,877	22,560	34,440	34,440	34,440
01-V33547 GAS TAX REBATE	29,005	30,000	30,000	30,000	30,000
01-V33820 OCCUP LICENSE-COUNTY	68,508	60,000	60,000	60,000	60,000
<u>Intergovernmental Revenues</u>	<u>\$8,807,344</u>	<u>\$5,822,060</u>	<u>\$8,050,540</u>	<u>\$7,049,830</u>	<u>\$7,187,470</u>



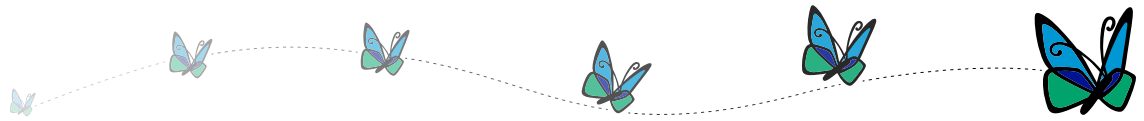
GENERAL FUND REVENUE DETAIL (continued)

	FY21 ACTUAL	ADOPTED FY22 BUDGET	ADOPTED FY23 BUDGET	FORECAST	
				FY24	FY25
<u>Charges for Services</u>					
01-V34114 TELETYPE SERVICES	\$90,994	\$0	\$0	\$0	\$0
01-V34210 POLICE SERVICES	688,676	680,000	650,000	650,000	650,000
01-V34211 POLICE REPORTS	6,495	7,500	7,500	7,650	7,800
01-V34212 ID CARDS/FINGERPRINTS	4,665	5,500	5,000	5,100	5,210
01-V34213 SRO SUBSIDY	771,000	744,000	758,880	758,880	758,880
01-V34216 CONTRACT LAW ENFORCEMENT SERVICES	164,777	342,160	186,400	201,320	217,440
01-V34217 OTHER POLICE SERVICES	7,103	7,000	7,000	7,000	7,000
01-V34220 FIRE INSPECTIONS	131,166	210,000	210,000	214,200	218,480
01-V34222 FIRE SERVICES	-	-	28,560	28,560	28,560
01-V32250 ENGINEERING FEE	150,431	435,000	235,000	246,750	259,090
01-V34260 EMS TRANSPORT FEES	954,278	1,000,000	1,000,000	1,000,000	1,000,000
01-V34250 ZONING	96,450	65,000	80,000	80,000	80,000
01-V34251 VARIANCE FEES	-	-	-	-	-
01-V34252 OCCUP & USE INSPECT FEE	9,730	20,000	20,000	20,000	20,000
01-V34221 PUBLIC FIRE SERVICES FEES	-	-	217,680	222,040	226,480
01-V34291 PUBLIC SAFETY SERVICES	55,600	-	-	-	-
01-V34720 SPORTS CARD-NON RESIDENT	7,800	15,000	-	-	-
01-V34721 ATHLETICS/LEAGUES PROGRAMS	53,320	175,000	150,000	153,000	156,060
01-V34722 SUMMER PROGRAM FEES	119,650	326,100	271,100	326,100	326,100
01-V34790 OTHER PARKS & REC FEES	19,420	20,000	20,200	20,000	20,000
01-V34290 MISCELLANEOUS FIRE SVC FEES	-	1,500	1,500	1,500	1,500
01-V34724 REC PROGRAMS/ACTIVITIES	94,716	108,000	100,000	102,000	104,040
01-V34725 FITNESS PROGRAM	73,208	140,000	150,000	151,500	153,010
01-V34728 CERTIFIED 5K/10K RUN	3,050	20,000	20,000	20,000	20,000
01-V34733 CONCESSION SALES	3,170	-	6,000	6,000	6,000
01-V34747 SPECIAL EVENTS	-	2,600	-	-	-
01-V34759 SPECIAL FACILITY FEES	154,687	148,000	163,000	163,000	163,000
01-V33910 SEMINOLE PAYMENT IN LIEU OF TAXES	960,684	1,004,840	1,061,450	1,167,600	1,284,360
01-V34910 ADMINISTRATIVE FEES	2,615,120	2,660,540	2,793,570	2,877,380	2,963,700
01-V34911 ADMINISTRATIVE FEES	250,000	250,000	250,000	250,000	250,000
01-V34912 ADMINISTRATIVE FEES	398,430	406,400	426,720	439,520	452,710
01-V32511 FIRE SPECIAL ASSESSMENT	8,881,723	10,066,240	10,582,240	11,640,470	12,804,520
01-V32520 RECYCLING SPECIAL ASSESSMENT	36,569	146,850	84,810	84,810	84,810
01-V36313 FIRE PLAN REVIEW	17,971	19,680	15,140	20,000	20,000
01-V36220 TOWER LEASES	614,728	681,690	710,370	738,790	768,340
Charges for Services	\$17,435,610	\$19,708,600	\$20,212,120	\$21,603,170	\$23,057,090
<u>Fines and Forfeitures</u>					
01-V35110 COURT FINES	\$124,767	\$200,000	\$220,000	\$250,000	\$300,000
01-V35130 POLICE ASSESSMENTS	7,871	8,000	20,000	20,000	20,000
01-V35410 CODE ENFORCEMENT CITATIONS	48,215	125,000	125,000	125,000	125,000
01-V35910 OTHER FINES	234	2,500	2,500	2,500	2,500
Fines and Forfeitures	\$181,087	\$335,500	\$367,500	\$397,500	\$447,500
<u>Miscellaneous Revenues</u>					
01-V36110 INTEREST EARNINGS	\$244,534	\$203,600	\$388,140	\$399,790	\$411,790
01-V36111 INTEREST EARNINGS-TAXES	573	1,000	1,000	1,000	1,000
01-V36130 NET CHANGE-FMV OF INVEST	(135,008)	-	-	-	-
01-V36210 RENTAL OF FACILITIES	5,725	6,000	6,000	6,000	6,000
01-V36212 PSAP LEASE AGREEMENT	125,697	128,210	130,780	133,400	136,060
01-V36590 SALE OF FIXED ASSETS	198,490	50,000	50,000	50,000	50,000
01-V36988 BLDG. AMIN. & INSPECTIONS	2,879	3,000	3,000	3,000	3,000
01-V36981 ADMIN FEE-SOLID WASTE	47,423	50,000	50,000	50,000	50,000
01-V36990 OTHER MISCELLANEOUS REV	157,249	24,290	392,740	350,000	350,000
01-V36991 PUBLIC RECORDS REQUESTS	4,918	3,000	3,500	4,000	4,500
01-V36993 CHARGES FOR LIEN INFO	136,497	115,500	126,200	128,730	131,310
01-V36996 INS. SUBROGATION-VEHICLES	115,602	110,000	220,000	220,000	220,000
01-V36997 INS. SUBROGATION-PROPERTY	-	60,000	110,000	110,000	110,000
Miscellaneous Revenues	\$904,579	\$754,600	\$1,481,360	\$1,455,920	\$1,473,660



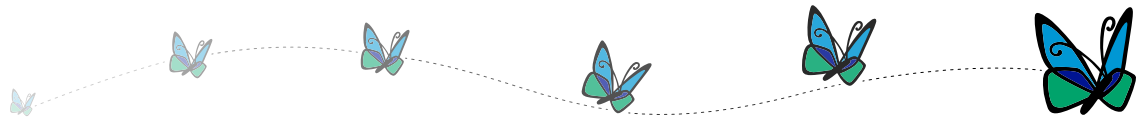
GENERAL FUND REVENUE DETAIL (continued)

	FY21 ACTUAL	ADOPTED FY22 BUDGET	ADOPTED FY23 BUDGET	FORECAST	
				FY24	FY25
<u>Appropriated Fund Balance</u>					
01-V38000 PRIOR YEAR SURPLUS	\$0	\$21,000,000	\$25,750,000	\$25,512,530	\$24,000,000
<u>Appropriated Fund Balance</u>	<u>\$0</u>	<u>\$21,000,000</u>	<u>\$25,750,000</u>	<u>\$25,512,530</u>	<u>\$24,000,000</u>
<u>Operating Transfers In</u>					
01-V38118 TRANSFER IN-SEMINOLE MITIGATION FUND	\$700,000	\$1,500,000	\$1,500,000	\$1,500,000	\$1,500,000
01-V38125 TRANSFER IN-COMM IMP FUND	19,116	18,300	6,550	73,860	84,850
01-V38135 TRANSFER IN-UTILITY UNDGRND FUND	5,484	5,200	2,150	2,220	2,290
01-V38161 TRANSFER IN- GENERAL TRUST FUND	114,330	-	-	-	-
01-V38162 TRANSFER IN-LAW ENF. TRUST FUND	100,000	100,000	100,000	100,000	100,000
01-V38165 TRANSFER IN-GRANTS FUND	-	7,000,000	-	-	-
<u>Operating Transfers In</u>	<u>\$938,930</u>	<u>\$8,623,500</u>	<u>\$1,608,700</u>	<u>\$1,676,080</u>	<u>\$1,687,140</u>
<u>TOTAL GENERAL FUND</u>	<u>\$69,650,383</u>	<u>\$99,171,720</u>	<u>\$103,500,190</u>	<u>\$105,227,260</u>	<u>\$106,938,390</u>



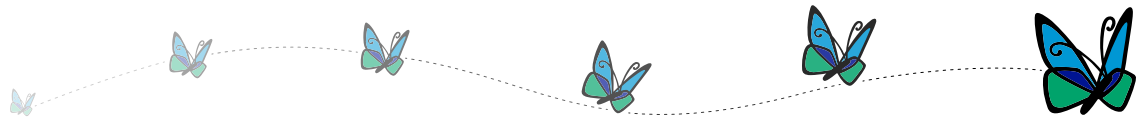
SPECIAL REVENUE FUND REVENUE DETAIL

	FY21 ACTUAL	ADOPTED FY22 BUDGET	ADOPTED FY23 BUDGET	FORECAST	
				FY24	FY25
<u>STREET AND CONSTRUCTION MAINTENANCE FUND (11)</u>					
<u>Intergovernmental Revenues</u>					
11-V31241 FIRST LOCAL OPT FUEL TAX	\$556,978	\$583,560	\$610,820	\$629,150	\$648,030
11-V31242 SECOND LOCAL OPT FUEL TAX	390,501	413,370	430,130	443,040	456,340
11-V33439 FDOT GRANT	26,705	-	-	-	-
11-V33512 STATE REVENUE SHARING	497,343	460,800	502,090	517,160	532,680
11-V33815 COUNTY CONTR LOC BUS SERV	768,648	724,760	767,230	775,000	775,000
<u>Intergovernmental Revenues</u>	<u>\$2,240,175</u>	<u>\$2,182,490</u>	<u>\$2,310,270</u>	<u>\$2,364,350</u>	<u>\$2,412,051</u>
<u>Miscellaneous Revenues</u>					
11-V36110 INTEREST EARNINGS	\$125	\$650	\$700	\$720	\$750
11-V36130 NET CHANGE-FMV OF INVEST	(1,127)	-	-	-	-
<u>Miscellaneous Revenues</u>	<u>(\$1,001)</u>	<u>\$650</u>	<u>\$700</u>	<u>\$720</u>	<u>\$750</u>
<u>Appropriated Fund Balance</u>					
11-V38000 PRIOR YEAR SURPLUS	\$0	\$100,000	\$500,000	\$344,210	\$437,600
<u>Appropriated Fund Balance</u>	<u>\$0</u>	<u>\$100,000</u>	<u>\$500,000</u>	<u>\$344,210</u>	<u>\$437,600</u>
<u>TOTAL STREET & CONST. MAINT. FUND</u>	<u>\$2,239,174</u>	<u>\$2,283,140</u>	<u>\$2,810,970</u>	<u>\$2,709,280</u>	<u>\$2,850,400</u>
<u>TRANSPORTATION SURTAX FUND (12)</u>					
<u>Intergovernmental Revenues</u>					
12-V31261 COUNTY TRANSPORTATION SYSTEM SURTAX	\$0	\$0	\$3,368,000	\$4,800,000	\$3,000,000
<u>Intergovernmental Revenues</u>	<u>\$0</u>	<u>\$0</u>	<u>\$3,368,000</u>	<u>\$4,800,000</u>	<u>\$3,000,000</u>
<u>TOTAL TRANSPORTATION SURTAX FUND</u>	<u>\$0</u>	<u>\$0</u>	<u>\$3,368,000</u>	<u>\$4,800,000</u>	<u>\$3,000,000</u>
<u>COMMUNITY IMPROVEMENT FUND (14)</u>					
<u>Charges for Services</u>					
14-V34920 SEMINOLE MUN SVC FEES	\$3,228,756	\$3,353,730	\$3,651,480	\$3,746,910	\$3,844,940
<u>Charges for Services</u>	<u>\$3,228,756</u>	<u>\$3,353,730</u>	<u>\$3,651,480</u>	<u>\$3,746,910</u>	<u>\$3,844,940</u>
<u>Miscellaneous Revenues</u>					
14-V36110 INTEREST EARNINGS	\$19,116	\$18,300	\$6,550	\$73,860	\$84,850
14-V36130 NET CHANGE-FMV OF INVEST	(18,936)	-	-	-	-
<u>Miscellaneous Revenues</u>	<u>\$180</u>	<u>\$18,300</u>	<u>\$6,550</u>	<u>\$73,860</u>	<u>\$84,850</u>
<u>Appropriated Fund Balance</u>					
14-V38000 PRIOR YEAR SURPLUS	\$0	\$5,500,000	\$6,375,000	\$7,385,620	\$8,484,720
<u>Appropriated Fund Balance</u>	<u>\$0</u>	<u>\$5,500,000</u>	<u>\$6,375,000</u>	<u>\$7,385,620</u>	<u>\$8,484,720</u>
<u>TOTAL COMMUNITY IMPROVEMENT FUND</u>	<u>\$3,228,936</u>	<u>\$8,872,030</u>	<u>\$10,033,030</u>	<u>\$11,206,390</u>	<u>\$12,414,510</u>



SPECIAL REVENUE FUND REVENUE DETAIL (continued)

		FY21 ACTUAL	ADOPTED FY22 BUDGET	ADOPTED FY23 BUDGET	FORECAST FY24	FORECAST FY25
<u>AFFORDABLE HOUSING FUND (15)</u>						
<u>Impact Fees</u>						
15-V32440 AFFORDABLE HOUSING IMPACT		\$24,368	\$196,430	\$98,970	\$150,000	\$150,000
	<u>Impact Fees</u>	<u>\$24,368</u>	<u>\$196,430</u>	<u>\$98,970</u>	<u>\$150,000</u>	<u>\$150,000</u>
<u>Miscellaneous Revenues</u>						
15-V36110 INTEREST EARNINGS		\$4,990	\$4,550	\$1,920	\$1,980	\$2,040
15-V36130 NET CHANGE-FMV OF INVEST		(4,619)	-	-	-	-
	<u>Miscellaneous Revenues</u>	<u>\$370</u>	<u>\$4,550</u>	<u>\$1,920</u>	<u>\$1,980</u>	<u>\$2,040</u>
<u>Appropriated Fund Balance</u>						
15-V38000 PRIOR YEAR SURPLUS		\$0	\$1,300,000	\$1,270,000	\$1,370,890	\$1,522,870
	<u>Appropriated Fund Balance</u>	<u>\$0</u>	<u>\$1,300,000</u>	<u>\$1,270,000</u>	<u>\$1,370,890</u>	<u>\$1,522,870</u>
TOTAL AFFORDABLE HOUSING FUND		<u>\$24,738</u>	<u>\$1,500,980</u>	<u>\$1,370,890</u>	<u>\$1,522,870</u>	<u>\$1,674,910</u>
<u>COMMUNITY DEVELOPMENT BLOCK GRANT FUND (CDBG) (16)</u>						
<u>Intergovernmental Revenues</u>						
16-V33150 CDBG GRANT		\$4,721	\$1,712,130	\$1,006,230	\$0	\$0
	<u>Intergovernmental Revenues</u>	<u>\$4,721</u>	<u>\$1,712,130</u>	<u>\$1,006,230</u>	<u>\$0</u>	<u>\$0</u>
<u>Appropriated Fund Balance</u>						
16-V38000 PRIOR YEAR SURPLUS		\$0	\$15,000	\$0	\$0	\$0
	<u>Appropriated Fund Balance</u>	<u>\$0</u>	<u>\$15,000</u>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>
TOTAL CDBG GRANT FUND		<u>\$4,721</u>	<u>\$1,727,130</u>	<u>\$1,006,230</u>	<u>\$0</u>	<u>\$0</u>
<u>STATE HOUSING INITIATIVE PARTNERSHIP FUND (SHIP) (17)</u>						
<u>Intergovernmental Revenues</u>						
17-V33550 SHIP PROCEEDS		\$27,444	\$0	\$0	\$0	\$0
	<u>Intergovernmental Revenues</u>	<u>\$27,444</u>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>
TOTAL SHIP GRANT FUND		<u>\$27,444</u>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>



SPECIAL REVENUE FUND REVENUE DETAIL (continued)

	FY21 ACTUAL	ADOPTED FY22 BUDGET	ADOPTED FY23 BUDGET	FORECAST	
				FY24	FY25
<u>SEMINOLE MITIGATION FUND (18)</u>					
<u>Charges for Services</u>					
18-V34921 SEMINOLE MITIGATION FEES	\$2,646,655	\$2,723,480	\$2,938,900	\$3,012,380	\$3,087,690
Charges for Services	<u>\$2,646,655</u>	<u>\$2,723,480</u>	<u>\$2,938,900</u>	<u>\$3,012,380</u>	<u>\$3,087,690</u>
<u>Miscellaneous Revenues</u>					
18-V36110 INTEREST EARNINGS	\$18,593	\$16,350	\$5,100	\$350	\$15,470
18-V36130 NET CHANGE-FMV OF INVEST	(14,929)	-	-	-	-
Miscellaneous Revenues	<u>\$3,664</u>	<u>\$16,350</u>	<u>\$5,100</u>	<u>\$350</u>	<u>\$15,470</u>
<u>Appropriated Fund Balance</u>					
18-V38000 PRIOR YEAR SURPLUS	\$0	\$3,345,000	\$3,740,000	\$34,000	\$1,546,730
Appropriated Fund Balance	<u>\$0</u>	<u>\$3,345,000</u>	<u>\$3,740,000</u>	<u>\$34,000</u>	<u>\$1,546,730</u>
TOTAL SEMINOLE MITIGATION FUND	<u>\$2,650,319</u>	<u>\$6,084,830</u>	<u>\$6,684,000</u>	<u>\$3,046,730</u>	<u>\$4,649,890</u>
<u>LAW ENFORCEMENT TRUST FUND (62)</u>					
<u>Miscellaneous Revenues</u>					
62-V35125 CONFISCATED PROPERTY - DOJ	\$150,250	\$0	\$0	\$0	\$0
62-V36110 INTEREST EARNINGS	3,229	-	-	-	-
62-V36130 NET CHANGE-FMV OF INVEST	(4,788)	-	-	-	-
Miscellaneous Revenues	<u>\$148,692</u>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>
<u>Appropriated Fund Balance</u>					
62-V38000 PRIOR YEAR SURPLUS	\$0	\$100,000	\$100,000	\$100,000	\$100,000
Appropriated Fund Balance	<u>\$0</u>	<u>\$100,000</u>	<u>\$100,000</u>	<u>\$100,000</u>	<u>\$100,000</u>
TOTAL LAW ENFORCEMENT TRUST FUND	<u>\$148,692</u>	<u>\$100,000</u>	<u>\$100,000</u>	<u>\$100,000</u>	<u>\$100,000</u>
<u>GRANTS FUND (65)</u>					
<u>Intergovernmental Revenues</u>					
65-V33120 FED-CRIMINAL JUSTICE GRANTS	\$108,591	\$0	\$0	\$0	\$0
65-V33123 BULLETPROOF VEST GRANT	8,977	-	-	-	-
65-V33169 FED GRANT - OTHER HUMAN SERVICES	96,346	4,298,730	-	-	-
65-V33420 STATE POLICE GRANTS	5,120	-	-	-	-
65-V33433 FRDAP	318,932	-	-	-	-
65-V33439 FDOT GRANT	73,295	-	-	-	-
65-V38940 GRANTS AND DONATIONS	-	2,700,000	1,779,960	-	-
Intergovernmental Revenues	<u>\$611,261</u>	<u>\$6,998,730</u>	<u>\$1,779,960</u>	<u>\$0</u>	<u>\$0</u>
<u>Appropriated Fund Balance</u>					
65-V38000 PRIOR YEAR SURPLUS	\$0	\$4,298,730	\$0	\$0	\$0
Appropriated Fund Balance	<u>\$0</u>	<u>\$4,298,730</u>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>
TOTAL GRANTS FUND	<u>\$611,261</u>	<u>\$11,297,460</u>	<u>\$1,779,960</u>	<u>\$0</u>	<u>\$0</u>



DEBT SERVICE FUND REVENUE DETAIL

	FY21 ACTUAL	ADOPTED FY22 BUDGET	ADOPTED FY23 BUDGET	FORECAST FY24	FY25
<u>DEBT SERVICE FUND (21)</u>					
<u>Miscellaneous Revenues</u>					
21-V36110 INTEREST EARNINGS	\$7,401	\$0	\$0	\$0	\$0
21-V36130 NET CHANGE-FMV OF INVEST	1,336	-	-	-	-
Miscellaneous Revenues	\$8,737	\$0	\$0	\$0	\$0
<u>Debt Proceeds</u>					
21-V38420 DEBT SRVC FUND LOAN PROCEEDS	\$8,360,000	\$0	\$0	\$0	\$0
Debt Proceeds	\$8,360,000	\$0	\$0	\$0	\$0
<u>Operating Transfers In</u>					
21-V38114 TRANSFER IN-COMMUNITY IMP	\$2,408,267	\$2,458,610	\$2,465,860	\$2,466,560	\$5,917,030
Operating Transfers In	\$2,408,267	\$2,458,610	\$2,465,860	\$2,466,560	\$5,917,030
<u>Appropriated Fund Balance</u>					
21-V38000 PRIOR YEAR SURPLUS	\$0	\$50,000	\$65,000	\$65,000	\$65,000
Appropriated Fund Balance	\$0	\$50,000	\$65,000	\$65,000	\$65,000
TOTAL DEBT SERVICE FUND	\$10,777,003	\$2,508,610	\$2,530,860	\$2,531,560	\$5,982,030



CAPITAL PROJECTS FUND REVENUE DETAIL

	FY21 ACTUAL	ADOPTED FY22 BUDGET	ADOPTED FY23 BUDGET	FORECAST	
				FY24	FY25
<u>PARKS IMPROVEMENT FUND (31)</u>					
<u>Impact Fees</u>					
31-V32460 PKS & REC IMPACT FEES	\$0	\$315,000	\$10,000	\$100,000	\$100,000
Impact Fees	<u>\$0</u>	<u>\$315,000</u>	<u>\$10,000</u>	<u>\$100,000</u>	<u>\$100,000</u>
<u>Miscellaneous Revenues</u>					
31-V36110 INTEREST EARNINGS	\$645	\$650	\$0	\$0	\$0
31-V36130 NET CHANGE-FMV OF INVEST	(897)	-	-	-	-
Miscellaneous Revenues	<u>(\$252)</u>	<u>\$650</u>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>
<u>Appropriated Fund Balance</u>					
31-V38000 PRIOR YR SURPLUS	\$0	\$0	\$60,000	\$70,000	\$170,000
Appropriated Fund Balance	<u>\$0</u>	<u>\$0</u>	<u>\$60,000</u>	<u>\$70,000</u>	<u>\$170,000</u>
TOTAL PARKS IMPROVEMENT FUND	<u>(\$252)</u>	<u>\$315,650</u>	<u>\$70,000</u>	<u>\$170,000</u>	<u>\$270,000</u>
<u>CAPITAL PROJECTS FINANCING FUND (32)</u>					
<u>Miscellaneous Revenues</u>					
32-V38420 LOAN PROCEEDS	\$0	\$0	\$0	\$10,000,000	\$10,000,000
32-V36110 INTEREST EARNINGS	41,826	40,400	13,300	200,000	200,000
32-V36130 NET CHANGE-FMV OF INVEST	(45,805)	-	-	-	-
Miscellaneous Revenues	<u>(\$3,979)</u>	<u>\$40,400</u>	<u>\$13,300</u>	<u>\$10,200,000</u>	<u>\$10,200,000</u>
<u>Appropriated Fund Balance</u>					
32-V38000 PRIOR YR SURPLUS	\$0	\$4,400,000	\$1,900,000	\$795,300	\$3,017,460
Appropriated Fund Balance	<u>\$0</u>	<u>\$4,400,000</u>	<u>\$1,900,000</u>	<u>\$795,300</u>	<u>\$3,017,460</u>
TOTAL CAPITAL PROJECTS FINANCING FUND	<u>(\$3,979)</u>	<u>\$4,440,400</u>	<u>\$1,913,300</u>	<u>\$10,995,300</u>	<u>\$13,217,460</u>
<u>2009 CAPITAL PROJECTS FUND (33)</u>					
<u>Miscellaneous Revenues</u>					
33-V36110 INTEREST EARNINGS	\$0	\$0	\$13,000	\$0	\$0
Miscellaneous Revenues	<u>\$0</u>	<u>\$0</u>	<u>\$13,000</u>	<u>\$0</u>	<u>\$0</u>
<u>Appropriated Fund Balance</u>					
33-V38000 PRIOR YEAR SURPLUS	\$0	\$40,000	\$42,000	\$0	\$0
Appropriated Fund Balance	<u>\$0</u>	<u>\$40,000</u>	<u>\$42,000</u>	<u>\$0</u>	<u>\$0</u>
TOTAL 2009 CAPITAL PROJECTS FUND	<u>\$0</u>	<u>\$40,000</u>	<u>\$55,000</u>	<u>\$0</u>	<u>\$0</u>
<u>UTILITY UNDERGROUND FUND (35)</u>					
<u>Miscellaneous Revenues</u>					
35-V36110 INTEREST EARNINGS	\$5,484	\$5,200	\$2,150	\$2,220	\$2,290
35-V36130 NET CHANGE-FMV OF INVEST	(5,277)	-	-	-	-
Miscellaneous Revenues	<u>\$206</u>	<u>\$5,200</u>	<u>\$2,150</u>	<u>\$2,220</u>	<u>\$2,290</u>
<u>Appropriated Fund Balance</u>					
35-V38000 PRIOR YEAR SURPLUS	\$0	\$720,000	\$110,000	\$110,000	\$110,000
Appropriated Fund Balance	<u>\$0</u>	<u>\$720,000</u>	<u>\$110,000</u>	<u>\$110,000</u>	<u>\$110,000</u>
TOTAL UTILITY UNDERGROUND FUND	<u>\$206</u>	<u>\$725,200</u>	<u>\$112,150</u>	<u>\$112,220</u>	<u>\$112,290</u>



CAPITAL PROJECTS FUND REVENUE DETAIL (continued)

	FY21 ACTUAL	ADOPTED FY22 BUDGET	ADOPTED FY23 BUDGET	FORECAST	
				FY24	FY25
<u>PUBLIC SAFETY FUND (36)</u>					
<u>Impact Fees</u>					
36-V32410 POLICE IMPACT FEES	\$65,445	\$320,150	\$248,800	\$320,000	\$320,000
36-V32411 FIRE IMPACT FEES	16,553	155,030	84,020	150,000	150,000
<u>Impact Fees</u>	<u>\$81,998</u>	<u>\$475,180</u>	<u>\$332,820</u>	<u>\$470,000</u>	<u>\$470,000</u>
<u>Miscellaneous Revenues</u>					
36-V36110 INTEREST EARNINGS	\$4,831	\$5,200	\$1,400	\$1,450	\$1,500
36-V36130 NET CHANGE-FMV OF INVEST	(5,197)	-	-	-	-
<u>Miscellaneous Revenues</u>	<u>(\$366)</u>	<u>\$5,200</u>	<u>\$1,400</u>	<u>\$1,450</u>	<u>\$1,500</u>
<u>Appropriated Fund Balance</u>					
36-V38000 PRIOR YEAR SURPLUS	\$0	\$789,900	\$1,018,000	\$1,352,220	\$1,823,670
<u>Appropriated Fund Balance</u>	<u>\$0</u>	<u>\$789,900</u>	<u>\$1,018,000</u>	<u>\$1,352,220</u>	<u>\$1,823,670</u>
<u>TOTAL PUBLIC SAFETY FUND</u>	<u>\$81,632</u>	<u>\$1,270,280</u>	<u>\$1,352,220</u>	<u>\$1,823,670</u>	<u>\$2,295,170</u>
<u>CAPITAL IMPROVEMENT PROGRAM FUND (39)</u>					
<u>Intergovernmental Revenues</u>					
39-V33433 FRDAP	\$81,068	\$0	\$0	\$0	\$0
<u>Intergovernmental Revenues</u>	<u>\$81,068</u>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>
<u>Miscellaneous Revenues</u>					
39-V36110 INTEREST EARNINGS	\$19,551	\$19,650	\$8,800	\$20,000	\$20,000
39-V36130 NET CHANGE-FMV OF INVEST	(25,940)	-	-	-	-
39-V36987 SEMINOLE COMPACT	-	1,000,000	-	-	-
<u>Miscellaneous Revenues</u>	<u>(\$6,390)</u>	<u>\$1,019,650</u>	<u>\$8,800</u>	<u>\$20,000</u>	<u>\$20,000</u>
<u>Operating Transfers In</u>					
39-V38101 TRANSFER IN-GENERAL FUND	\$1,000,000	\$3,000,000	\$6,195,500	\$4,000,000	\$4,000,000
<u>Operating Transfers In</u>	<u>\$1,000,000</u>	<u>\$3,000,000</u>	<u>\$6,195,500</u>	<u>\$4,000,000</u>	<u>\$4,000,000</u>
<u>Appropriated Fund Balance</u>					
39-V38000 PRIOR YEAR SURPLUS	\$0	\$445,000	\$100,000	\$144,800	\$0
<u>Appropriated Fund Balance</u>	<u>\$0</u>	<u>\$445,000</u>	<u>\$100,000</u>	<u>\$144,800</u>	<u>\$0</u>
<u>TOTAL CAPITAL IMPROVEMENT PROG FUND</u>	<u>\$1,074,679</u>	<u>\$4,464,650</u>	<u>\$6,304,300</u>	<u>\$4,164,800</u>	<u>\$4,020,000</u>



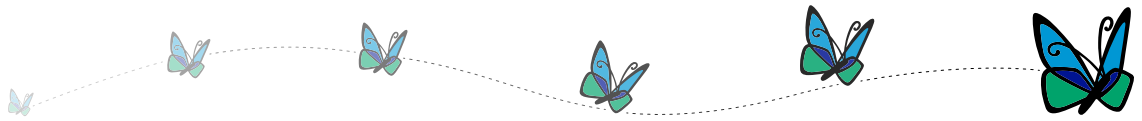
ENTERPRISE FUND REVENUE DETAIL

	FY21 ACTUAL	ADOPTED FY22 BUDGET	ADOPTED FY23 BUDGET	FORECAST	
				FY24	FY25
<u>WATER AND WASTEWATER FUND (41)</u>					
<u>Intergovernmental Revenues</u>					
41-V33438 STATE GRANTS-SEWER PROJECTS	\$0	\$0	\$150,000	\$0	\$0
Intergovernmental Revenues	<u>\$0</u>	<u>\$0</u>	<u>\$150,000</u>	<u>\$0</u>	<u>\$0</u>
<u>Charges for Services</u>					
41-V34331 WATER SALES	\$13,295,830	\$13,300,000	\$13,850,000	\$14,265,500	\$14,693,470
41-V34332 METER SET FEES	4,214	6,000	6,000	6,000	6,000
41-V34333 RECLAIMED WATER SALES	340	3,000	1,500	3,000	3,000
41-V34334 BACKFLOW PREVENTION	110,641	126,900	138,000	138,000	138,000
41-V34351 SEWER SALES	9,018,365	9,000,000	9,375,000	9,656,250	9,945,940
41-V34365 W/S-OTHER INCOME	78,413	100,000	100,000	100,000	100,000
41-V34369 FIRE LINE	105,381	105,000	105,000	105,000	105,000
Charges for Services	<u>\$22,613,184</u>	<u>\$22,640,900</u>	<u>\$23,575,500</u>	<u>\$24,273,750</u>	<u>\$24,991,410</u>
<u>Miscellaneous Revenues</u>					
41-V36110 INTEREST EARNINGS	\$150,859	\$130,500	\$53,900	\$100,000	\$125,000
41-V36130 NET CHANGE-FMV OF INVEST	(132,561)	-	-	-	-
41-V36410 GAIN/LOSS DISPOSAL	(48,575)	-	-	-	-
41-V36983 COLLECTION FEES	86	-	-	-	-
41-V36990 OTHER MISCELLANEOUS REV	29,074	-	-	-	-
Miscellaneous Revenues	<u>(\$1,116)</u>	<u>\$130,500</u>	<u>\$53,900</u>	<u>\$100,000</u>	<u>\$125,000</u>
<u>Appropriated Fund Balance</u>					
41-V38000 PRIOR YEAR SURPLUS	\$0	\$3,872,710	\$3,824,340	\$3,655,230	\$3,705,700
Appropriated Fund Balance	<u>\$0</u>	<u>\$3,872,710</u>	<u>\$3,824,340</u>	<u>\$3,655,230</u>	<u>\$3,705,700</u>
<u>Operating Transfers In</u>					
41-V38142 TRANSFER IN-WATER/SEWER CAPITAL IMP. FUND	\$1,829,500	\$0	\$0	\$0	\$0
Operating Transfers In	<u>\$1,829,500</u>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>
TOTAL WATER AND WASTEWATER FUND	<u>\$24,441,568</u>	<u>\$26,644,110</u>	<u>\$27,603,740</u>	<u>\$28,028,980</u>	<u>\$28,822,110</u>
<u>WATER/SEWER CAPITAL IMPROVEMENT FUND (42)</u>					
<u>Impact Fees</u>					
42-V32420 WATER/SEWER IMPACT FEES	\$67,391	\$325,000	\$69,000	\$0	\$0
Impact Fees	<u>\$67,391</u>	<u>\$325,000</u>	<u>\$69,000</u>	<u>\$0</u>	<u>\$0</u>
<u>Miscellaneous Revenues</u>					
42-V36110 INTEREST EARNINGS	\$18,923	\$20,250	\$4,400	\$5,000	\$5,500
42-V36130 NET CHANGE-FMV OF INVEST	(23,487)	-	-	-	-
42-V38940 GRANTS & DONATIONS-OTHER	1,430,727	-	-	-	-
Miscellaneous Revenues	<u>\$1,426,163</u>	<u>\$20,250</u>	<u>\$4,400</u>	<u>\$5,000</u>	<u>\$5,500</u>
<u>Appropriated Fund Balance</u>					
42-V38000 PRIOR YEAR SURPLUS	\$0	\$500,000	\$525,000	\$598,400	\$603,400
Appropriated Fund Balance	<u>\$0</u>	<u>\$500,000</u>	<u>\$525,000</u>	<u>\$598,400</u>	<u>\$603,400</u>
TOTAL WATER/SEWER CAPITAL IMP. FUND	<u>\$1,493,554</u>	<u>\$845,250</u>	<u>\$598,400</u>	<u>\$603,400</u>	<u>\$608,900</u>



ENTERPRISE FUND REVENUE DETAIL (continued)

		FY21 ACTUAL	ADOPTED FY22 BUDGET	ADOPTED FY23 BUDGET	FORECAST	
					FY24	FY25
<u>STORMWATER MANAGEMENT FUND (45)</u>						
<u>Charges for Services</u>						
45-V34372	STORMWATER FEES	\$1,808,934	\$1,920,190	\$2,130,670	\$2,183,950	\$2,238,550
	<u>Charges for Services</u>	<u>\$1,808,934</u>	<u>\$1,920,190</u>	<u>\$2,130,670</u>	<u>\$2,183,950</u>	<u>\$2,238,550</u>
<u>Miscellaneous Revenues</u>						
45-V36110	INTEREST EARNINGS	\$22,343	\$19,600	\$7,500	\$15,000	\$25,000
45-V36130	NET CHANGE-FMV OF INVEST	(20,080)	-	-	-	-
45-V36410	GAIN/LOSS DISPOSAL	(1,156)	-	-	-	-
	<u>Miscellaneous Revenues</u>	<u>\$1,107</u>	<u>\$19,600</u>	<u>\$7,500</u>	<u>\$15,000</u>	<u>\$25,000</u>
<u>Appropriated Fund Balance</u>						
45-V38000	PRIOR YEAR SURPLUS	\$0	\$4,700,000	\$5,000,000	\$4,871,840	\$4,767,740
	<u>Appropriated Retained Earnings</u>	<u>\$0</u>	<u>\$4,700,000</u>	<u>\$5,000,000</u>	<u>\$4,871,840</u>	<u>\$4,767,740</u>
	<u>TOTAL STORMWATER MGMT FUND</u>	<u>\$1,810,041</u>	<u>\$6,639,790</u>	<u>\$7,138,170</u>	<u>\$7,070,790</u>	<u>\$7,031,290</u>

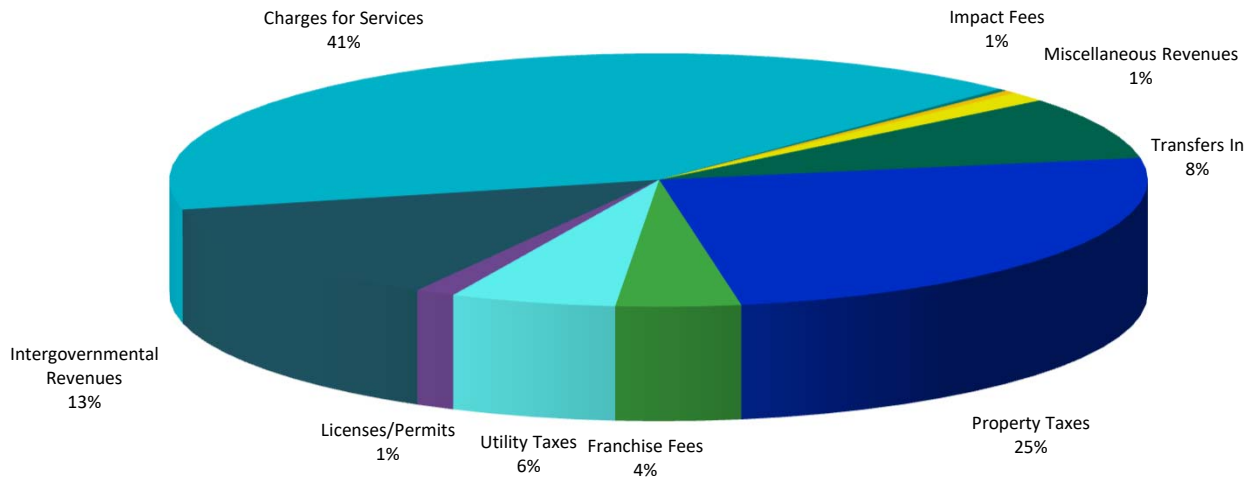


ANALYSIS OF REVENUE SOURCES

Trends and Forecast

The graph below represents FY2023 budgeted general revenues totaling \$127,952,070 excluding loan proceeds and appropriated fund balances.

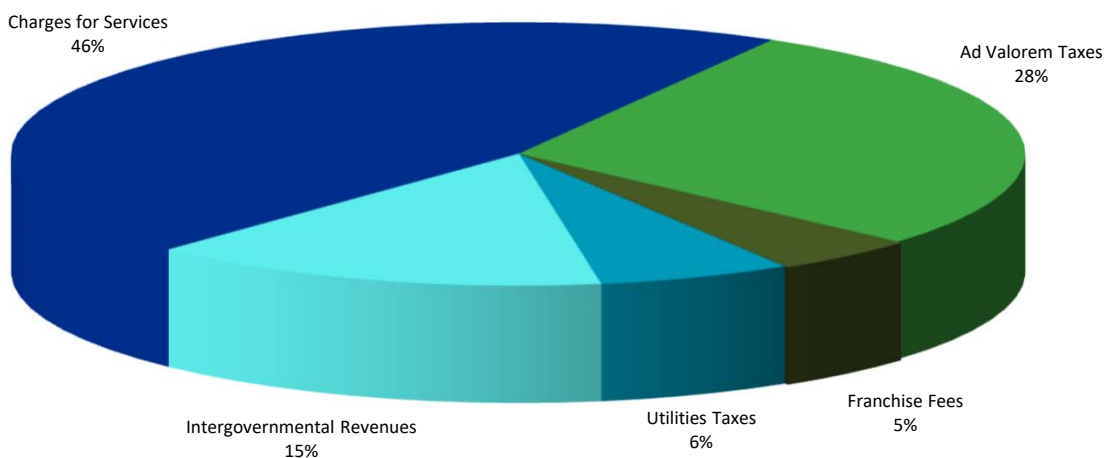
FY2023 BUDGETED REVENUES



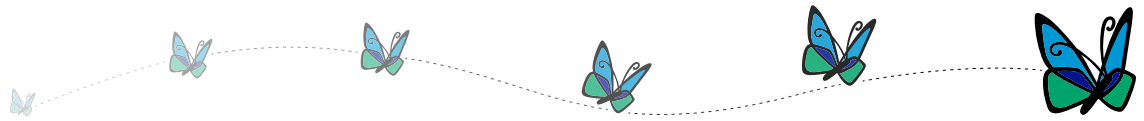
Major revenue sources for the City of Coconut Creek are charges for services, property taxes, intergovernmental revenues, utility taxes, and franchise fees. These major revenues account for approximately 96% of FY2023 budgeted revenues not including operating transfers in or 89% of FY2023 budgeted revenues including operating transfers in.

The graph below illustrates the percentage breakdown of each major revenue source against the total of all major revenues (\$113,533,200).

FY2023 MAJOR REVENUE SOURCES



The following pages will discuss each major revenue source, the underlying assumptions for each revenue estimate, and significant revenue trends.

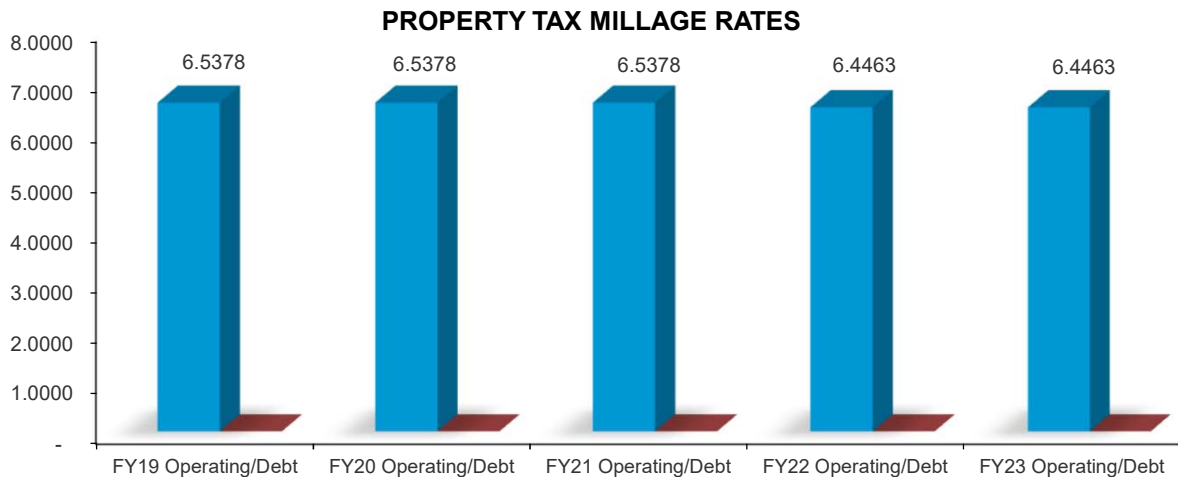
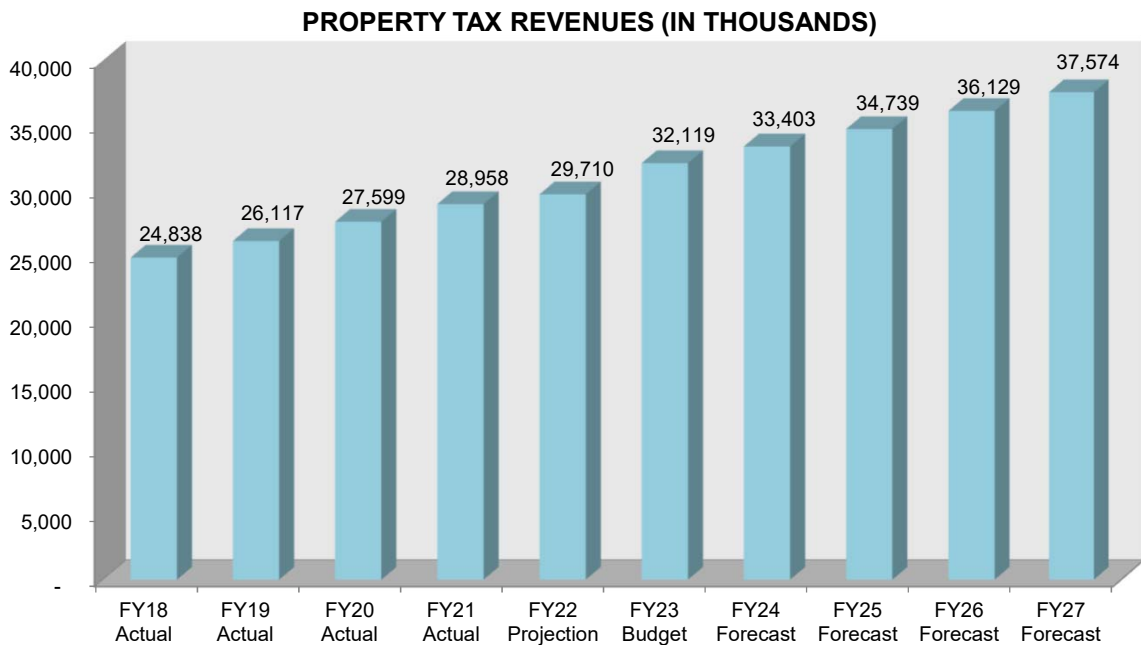


ANALYSIS OF REVENUE SOURCES

Trends and Forecast

Property Tax

The single largest revenue source funding Coconut Creek's general operations continues to be property taxes. The graph below illustrates the historic, FY2022 projected, and FY2023 budgeted property tax revenues for the City. As illustrated, there is no debt millage and the FY2023 operating millage will remain the same at 6.4463 mills. Property tax revenue is expected to increase by \$2,483,840, as a result of an increase in taxable value due to reassessments and new construction. The property tax revenue forecasts were determined based on a financial forecast analysis prepared by staff.





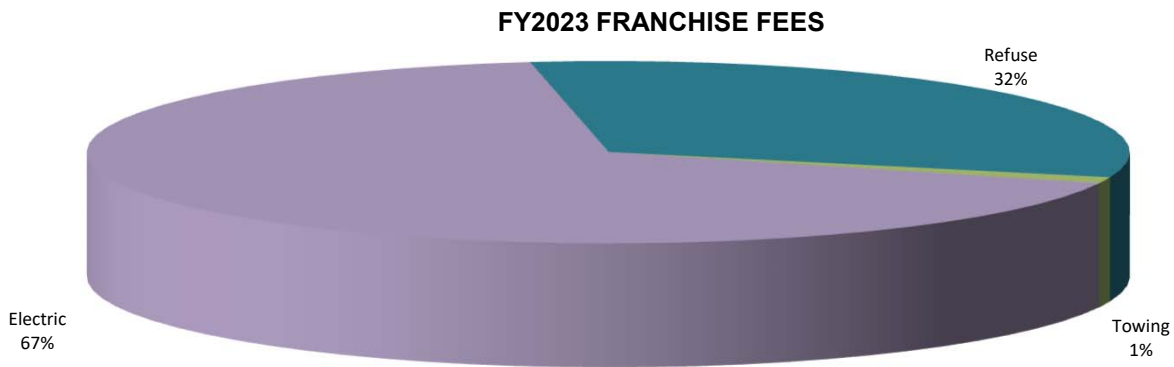
ANALYSIS OF REVENUE SOURCES

Trends and Forecast

Franchise Fees

Franchise Fees are negotiated fixed fees to a company or utility for the use of municipal right-of-ways (poles, lines, pipes, etc.) and may include the value of the right for the utility to be the exclusive provider of its services within the City. The City has franchise agreements for electricity, solid waste, towing, and propane gas.

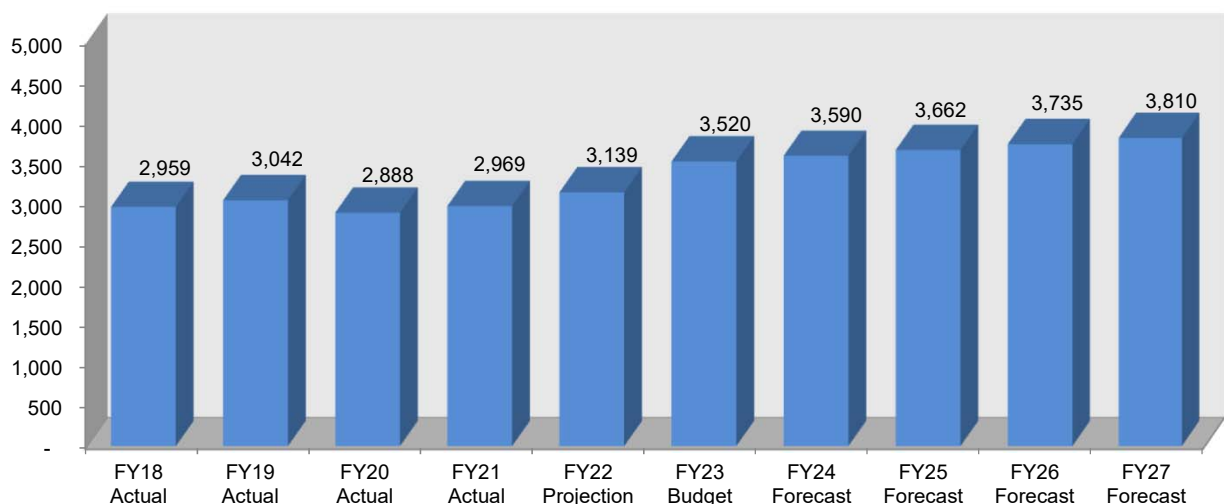
The graph below illustrates each type of franchise fee as a percentage of total franchise fees (\$5,251,170).



Franchise Fee-Electric

The City's largest franchise agreement is for electricity. The franchise fee for electricity is a fee charged to Florida Power and Light (FPL) to provide services to Coconut Creek residents. The current fee is 5.9% of the total annual gross revenues FPL receives from the citizens of Coconut Creek. It is expected to grow slowly in future years. The revenue estimates were determined based on a financial forecast analysis prepared by staff based on historical data and the current economic environment.

FRANCHISE FEE-ELECTRIC (IN THOUSANDS)





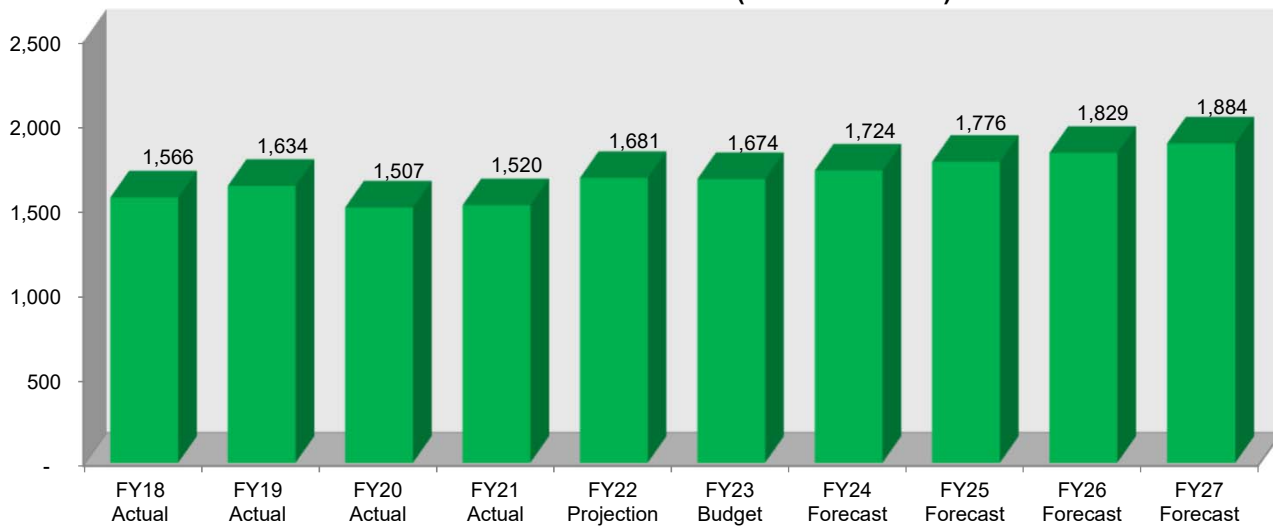
ANALYSIS OF REVENUE SOURCES

Trends and Forecast

Franchise Fee-Refuse

The City has a franchise agreement for solid waste services. The franchise fee is for the collection, hauling, and disposal of solid waste. The franchise fee is a flat rate which is subject to annual increases. An increase is anticipated to in FY2023 as the economy recovers from the effects of the pandemic, as well this revenues will increase with the growth of the City. The revenue estimates were determined based on a financial forecast analysis prepared by staff and the contractual increases in the franchise fee.

FRANCHISE FEE-REFUSE (IN THOUSANDS)

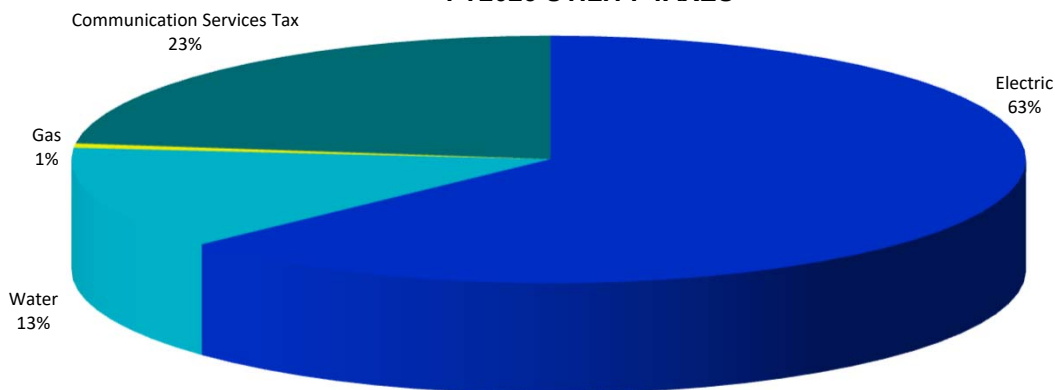


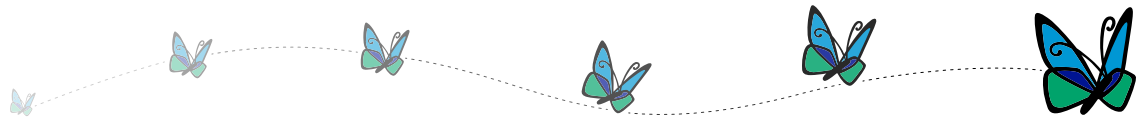
Utility Taxes

The City collects utility taxes for electric, water, gas, and communication services. Minimal increases in utility taxes are anticipated for FY2023. As with the franchise fees, revenue derived from utility taxes is expected to increase gradually with the growth of the City.

The graph below illustrates each utility tax as a percentage of total utility taxes (\$6,989,750).

FY2023 UTILITY TAXES





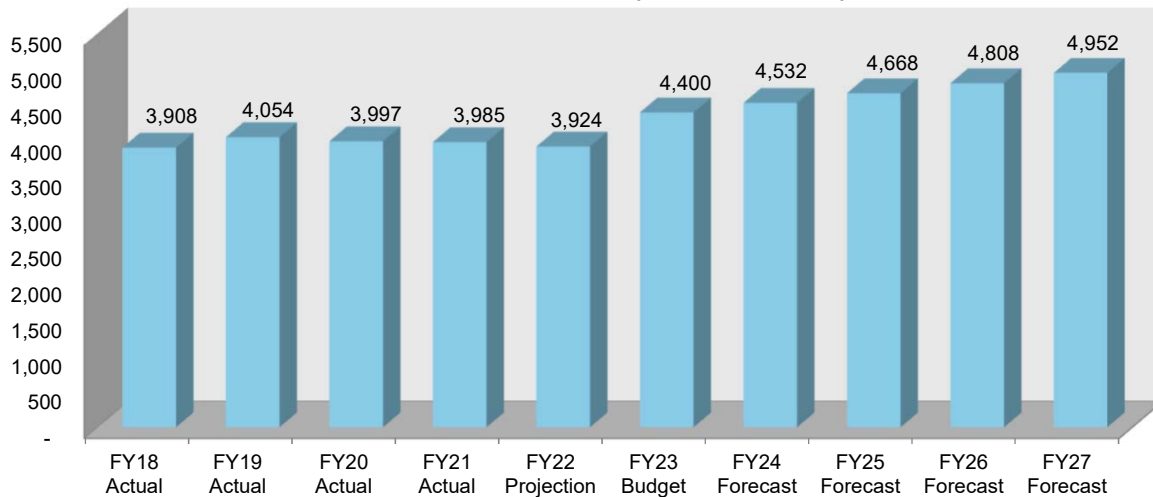
ANALYSIS OF REVENUE SOURCES

Trends and Forecast

Utility Tax-Electric

The City collects utility taxes for electricity equal to 10% of the total utility receipts FPL collects from the citizens of Coconut Creek. This revenue has seen increases in the past year as the economy shows signs of recovery from the pandemic and is trending to increase in FY2023 as developments are completed. The revenue estimates were determined based on a financial forecast analysis prepared by staff based on historical data and the current economic environment.

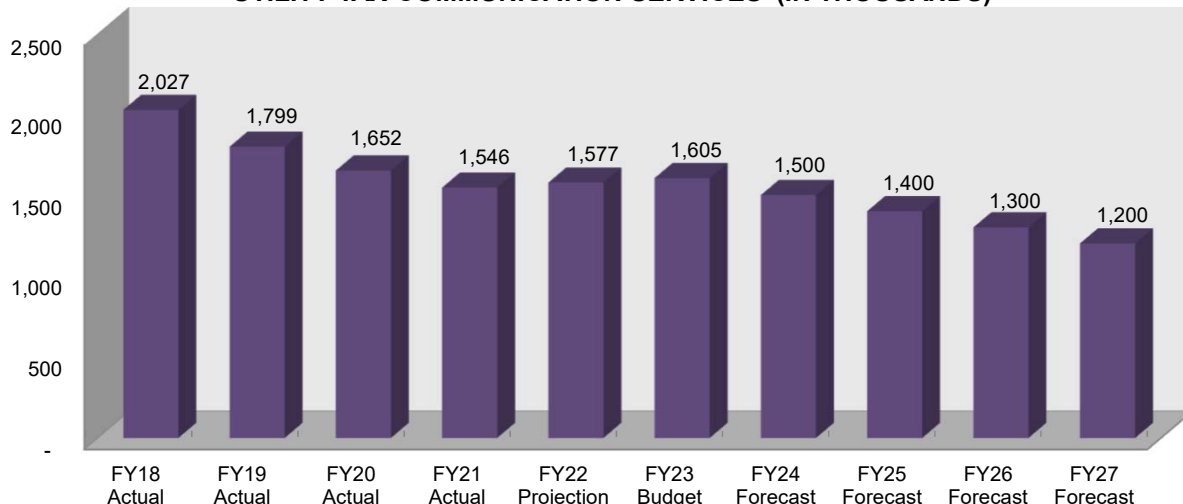
UTILITY TAX-ELECTRIC (IN THOUSANDS)



Utility Tax-Communication Services Tax (CST)

As of 2001, Communications Service Tax (CST) replaced the Telecommunications Utility Service Tax, Telecommunications Franchise Fees, and Cable TV Franchise Fees. The CST is charged at the maximum rate per Florida Statutes at 5.22% on all communications services, including voice, data, audio, video or any other information or signal transmitted by any medium that originates within the City and terminates within the state. The CST is collected and distributed by the State of Florida. Revenue estimates are projected by the state to be used by local agencies during budget preparation. Revenue forecasts were determined based on a financial analysis prepared by staff based on historical data and the current economic environment.

UTILITY TAX-COMMUNICATION SERVICES (IN THOUSANDS)





ANALYSIS OF REVENUE SOURCES

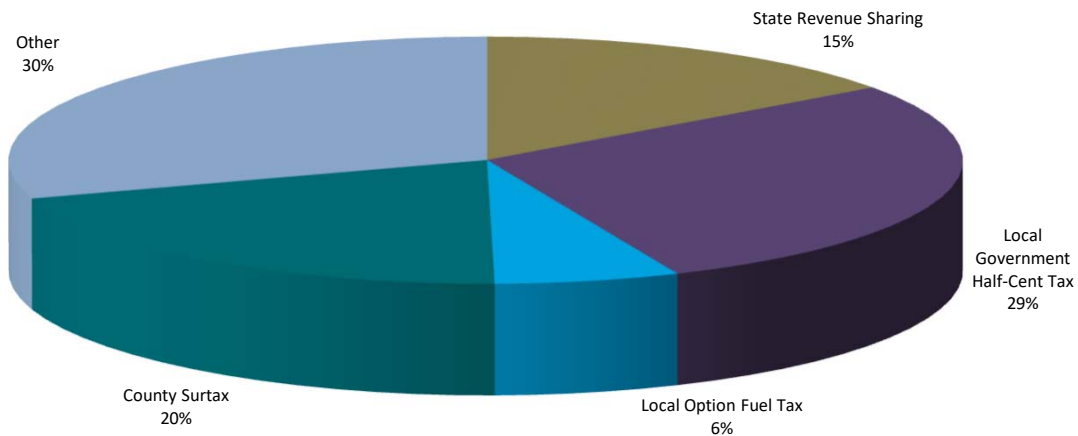
Trends and Forecast

Intergovernmental Revenues

Intergovernmental revenue consists of revenues that are received from other government agencies. The majority of these revenues consist of the one-cent County Surtax, State Sales Tax, State Shared Revenue, and Local Option Fuel Tax. Other revenues in this category consist of federal, state, and local grants and shared revenue from the County.

The graph below illustrates the percentage of each intergovernmental revenue type against the total of all intergovernmental revenues (\$16,665,000).

FY2023 INTERGOVERNMENTAL REVENUES



Broward County Transportation Surtax

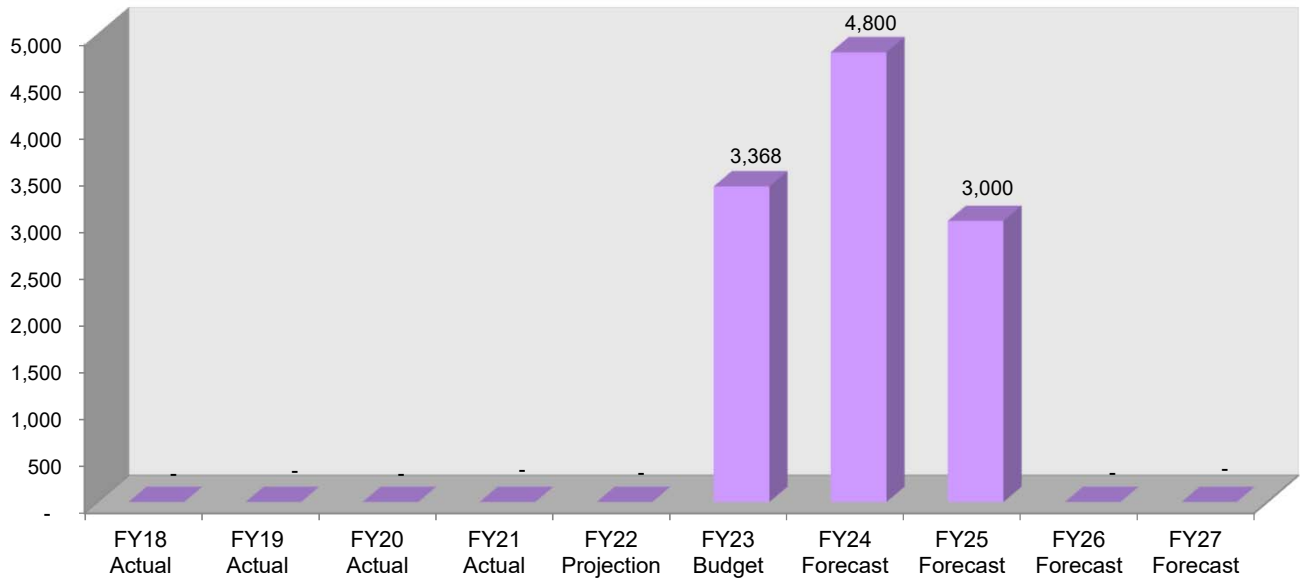
In November 2018, Broward County voters approved a 30-year one cent surtax to improve traffic signalization, roadways, intersections, pedestrian mobility options, public transportation (bus and rail), and fund future investments in Broward's transportation system. This revenue stream will provide some financial relief to 31 municipalities, including Coconut Creek, who currently funds its transportation programs through local option gas tax revenues and general revenue funds (derived from property taxes and other sources). The surtax will provide much needed funding to address aging transportation infrastructure and traffic congestion. Broward County has approved approximately \$3.8 million in surtax funding for new capital and repair and maintenance for three projects that have included in the Capital Improvement Program (CIP) - Comprehensive Streets Improvement Program, Bus Shelter and Bus Stop Rehabilitation, and the Sample Road Multi-Purpose Pathway. The financial forecast reflects the City's intent to pursue surtax funding for eligible projects to leverage City resources. If future funding is not awarded the City will have to consider other revenue sources.



ANALYSIS OF REVENUE SOURCES

Trends and Forecast

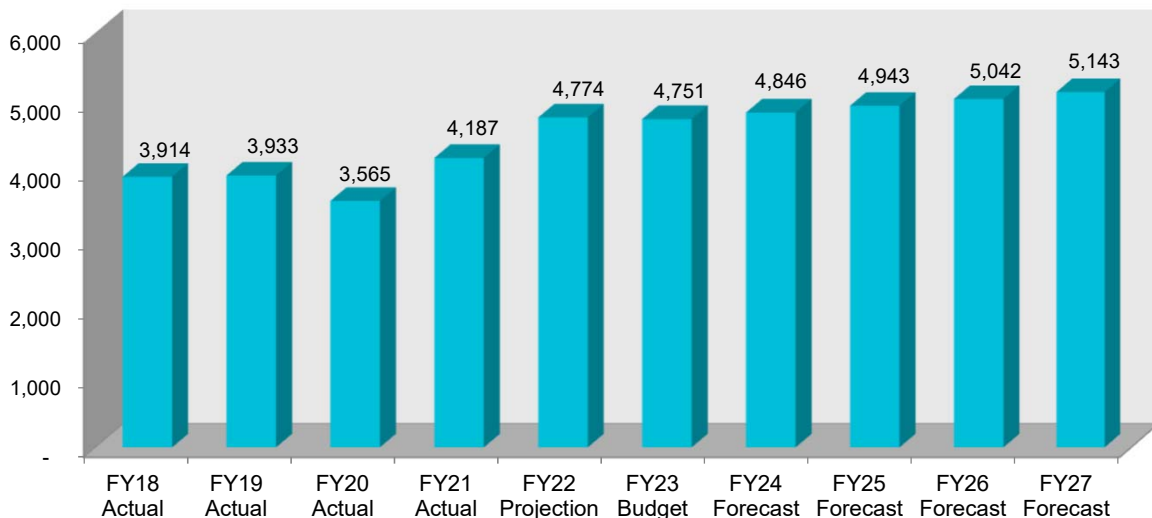
BROWARD COUNTY TRANSPORTATION SURTAX (IN THOUSANDS)



Local Government Half-Cent Tax

The State of Florida collects the Local Government Half-Cent Sales Tax. The state distributes net sales tax revenues to counties and municipalities that meet strict eligibility requirements. Allocation formulas serve as the basis for this distribution and its primary focus is to provide relief from ad valorem and utility taxes in addition to providing counties and municipalities with revenues for local programs. With a recovering economy, an increase has been budgeted for FY2023 with gradual increases expected in future years. Estimated revenue is provided by the state each year. Revenue forecasts were determined based on a financial analysis prepared by staff based on historical data and the current economic environment.

LOCAL GOVERNMENT HALF-CENT TAX (IN THOUSANDS)





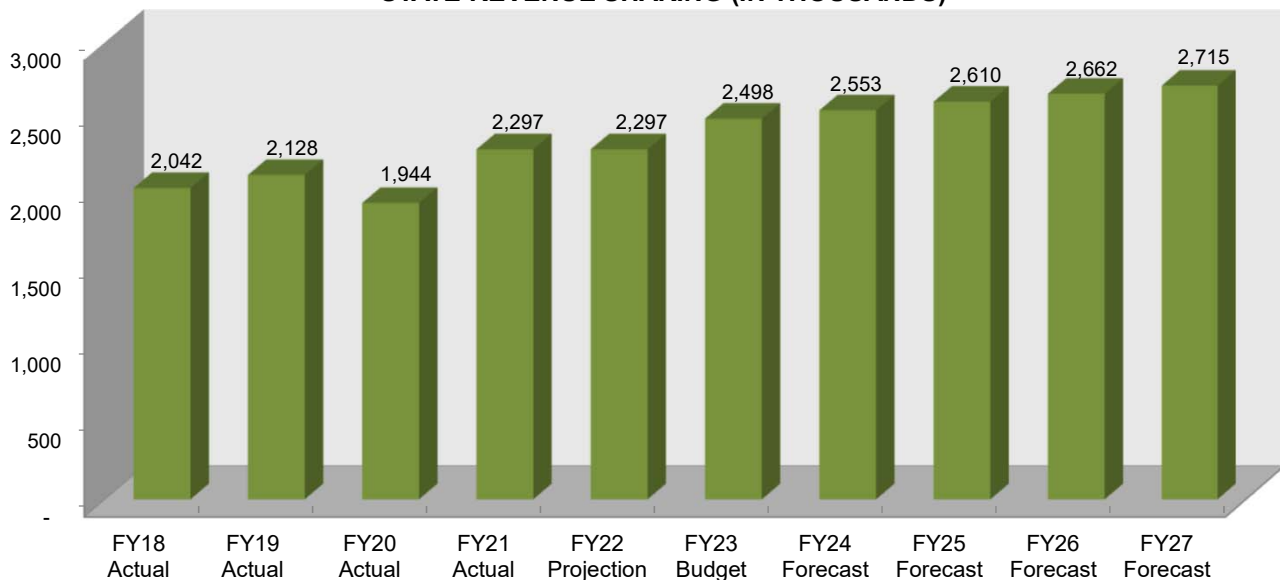
ANALYSIS OF REVENUE SOURCES

Trends and Forecast

State Revenue Sharing

State revenue is generated from three sources: (1) a percentage of sales and use tax collections, (2) 12.5% of the state alternative fuel user decal fee collections, and (3) the net collections from a one-cent municipal fuel tax. The State of Florida collects the revenue and disburses directly to municipalities. An allocation formula serves as the basis for the distribution of these revenues, which is provided by the State of Florida. General Fund collects 78.8% of the total with the remaining 21.2% accounted for in the Street Construction and Maintenance, Special Revenue Fund. The City is anticipated to see increases in this revenue source in FY2023 and future years. Revenue forecasts were determined based on a financial analysis prepared by staff based on historical data and the current economic environment.

STATE REVENUE SHARING (IN THOUSANDS)



Local Option Fuel Tax

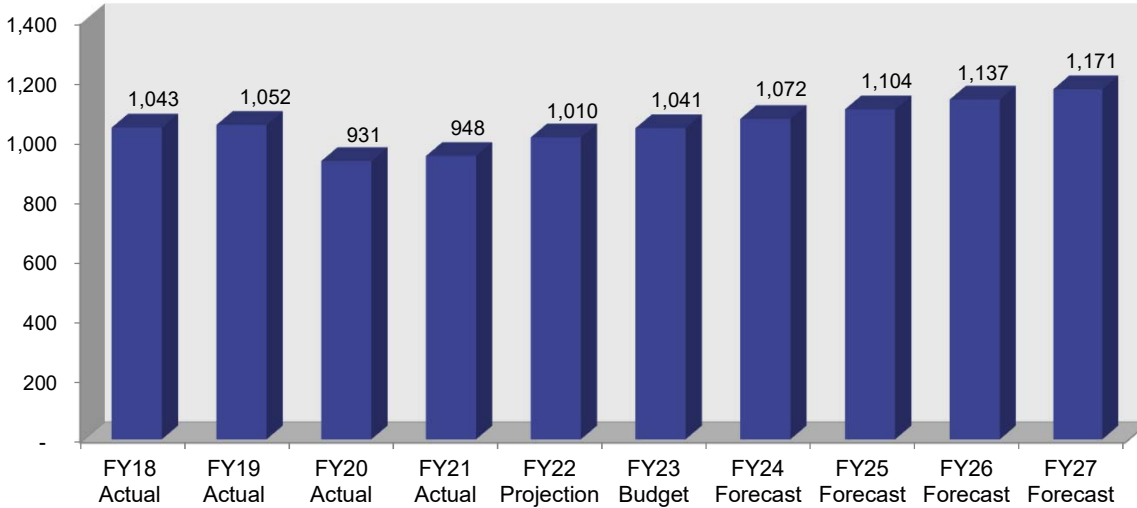
Broward County levies a total of 12 cents per gallon of which 10 cents is shared with the cities. The 10 cents is comprised of the full 6 cents (original) allowed by Florida Statute §336.025(1)(a) and 4 cents (additional) allowed by Florida Statute §336.025(1)(b). The first tax is applicable to all motor fuel and diesel fuel (formerly called special fuel) sold at wholesale in the County, while the second exempts diesel fuel. The first local option gas tax of 6 cents is shared with the City through an interlocal agreement while the second local option gas tax of 4 cents is shared through two additional agreements. The City of Coconut Creek receives revenue proceeds from the aforementioned taxes to fund costs associated with the development, construction, maintenance, and operation of the City's transportation services. Revenue forecasts were determined based on a financial analysis prepared by staff based on historical data and the current economic environment.



ANALYSIS OF REVENUE SOURCES

Trends and Forecast

LOCAL OPTION FUEL TAX (IN THOUSANDS)

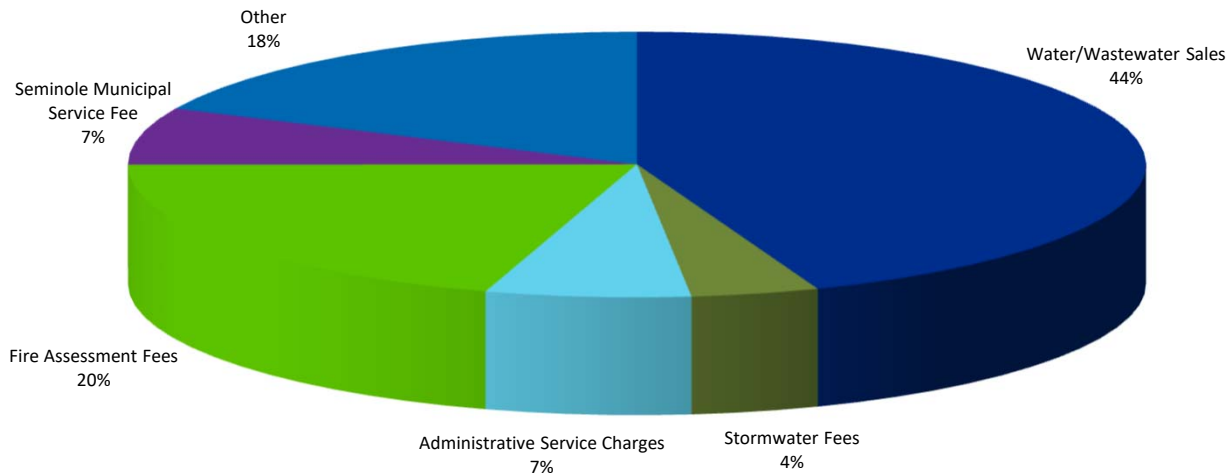


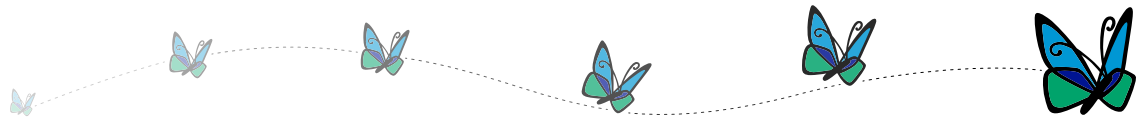
Charges for Services

Charges for Services represents fees charged as a result of direct benefit or in lieu of other charges. Water and wastewater sales account for a significant portion of revenues in the charges for services category. The other major revenues in this category include Stormwater Fees, Administrative Charges, Fire Assessment Fees, Seminole Mitigation Fees, and the Seminole Municipal Service Fee. Other charges for services include parks and recreation fees, miscellaneous police fees, EMS transport fees, and other miscellaneous fees. An increase is anticipated to in FY2023 with the growth of the City and as the economy recovers from the effects of the pandemic.

The graph below illustrates the percentage of each charges for services type against the total of all charges for services (\$52,508,670).

FY2023 CHARGES FOR SERVICES





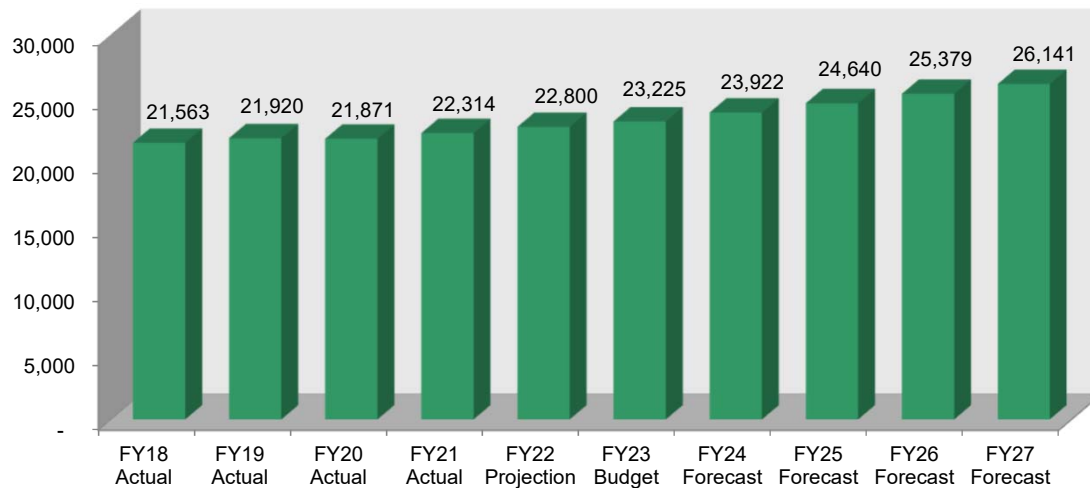
ANALYSIS OF REVENUE SOURCES

Trends and Forecast

Water and Wastewater Sales

The City provides water to residential and commercial dwellings in a safe and efficient manner and transports the wastewater from these dwellings. The City pays Broward County for bulk water and for wastewater disposal and transmission under a larger user agreement. Based on the results of a water and wastewater rate study completed in FY2017, the City adopted a rate structure that allowed for gradual annual increases. Rate increases are driven by an increase in operating expenses, user-fee charges from Broward County, and funding future capital projects. The City anticipates an increase in revenues due to the rate increase and population growth from the prior year.

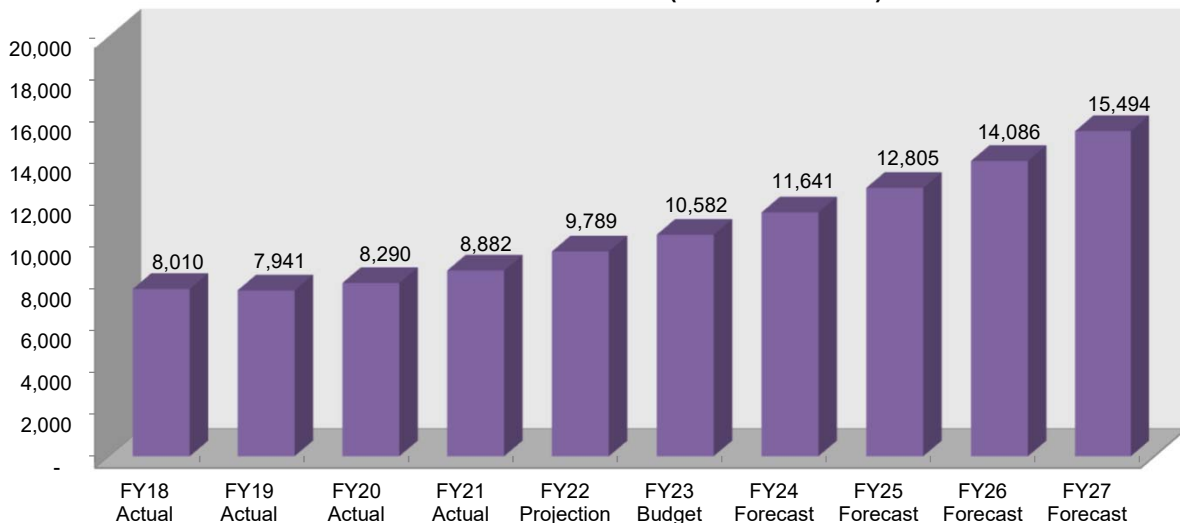
WATER AND WASTEWATER SALES (IN THOUSANDS)

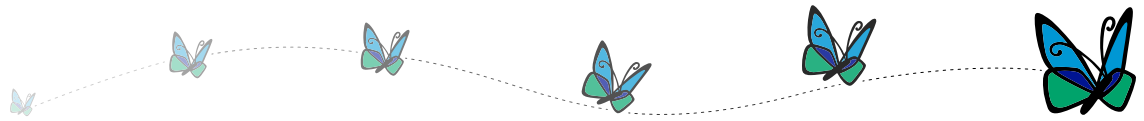


Fire Assessment Fee

Fire Assessment Fee revenues represent a percentage of recovery cost for providing fire services in the City. Single family, multi-family, and mobile home dwellers pay a set fee each year and commercial businesses pay based on the square footage of their building. In FY2021, a fire assessment study was completed. An increase in fire assessment fees is projected due to the expansion of fire services associated with development of the City.

FIRE ASSESSMENT FEE (IN THOUSANDS)





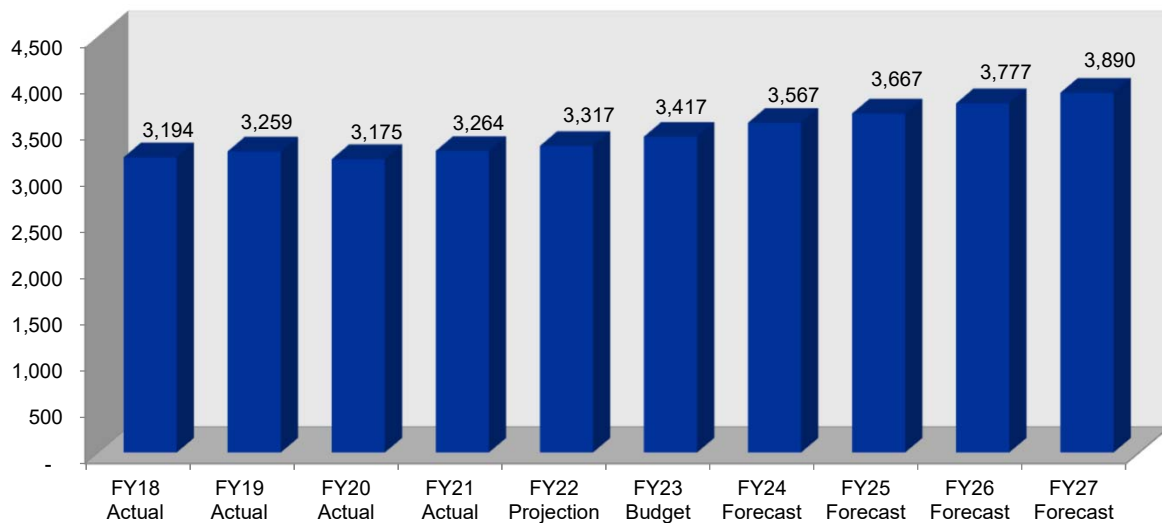
ANALYSIS OF REVENUE SOURCES

Trends and Forecast

Administrative Service Charges

Administrative service charges are paid by the Street Construction and Maintenance Fund, the Water/Wastewater Fund, and the Stormwater Management Fund to the General Fund for information technology, risk management, human resources, finance, and legal services provided to the Public Works and Utilities and Engineering Departments. In FY2019, the cost allocation method, upon which the revenues are based, was updated. These revenues will increase based on the respective annual increase and changes in level of service required for each service department. These charges are offset by an expense in each fund that utilizes the services.

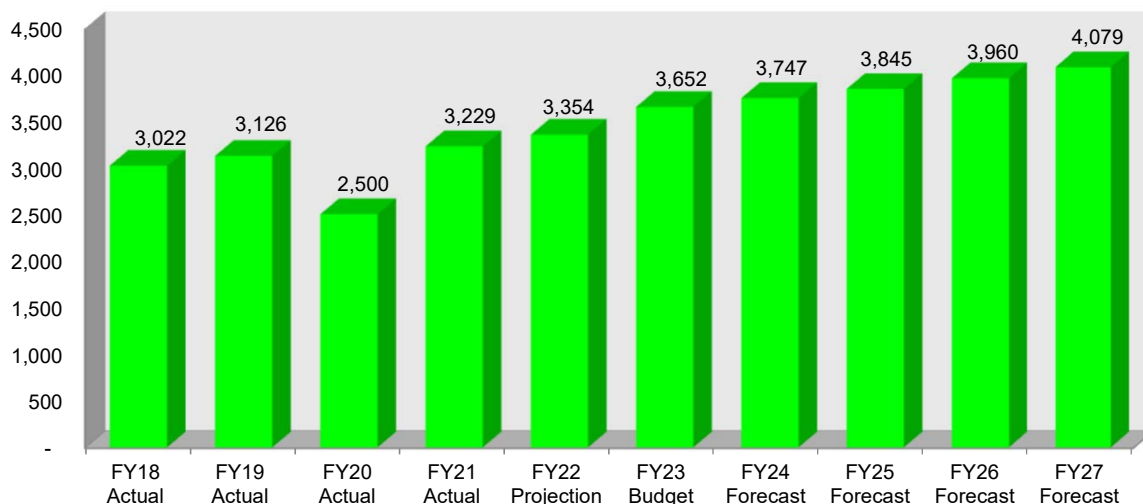
ADMINISTRATIVE SERVICE CHARGES (IN THOUSANDS)

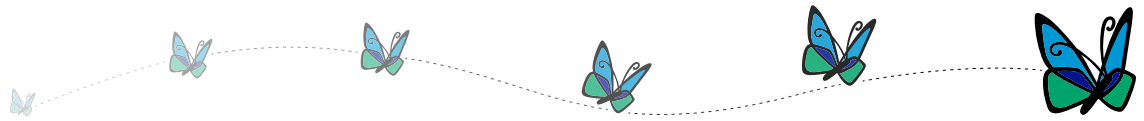


Seminole Municipal Service Fee

The City is unique in having a Seminole Reservation within City boundaries. The Seminole Tribe of Florida, Inc. currently operates the Seminole Casino Coconut Creek. Through a Municipal Services Provider Agreement, the Seminole Tribe pays fees for municipal services provided around their site. The contract is a long-term agreement that provides for inflationary increases as well as increases contingent upon changes in the types of gaming permitted.

SEMINOLE MUNICIPAL SERVICE FEE (IN THOUSANDS)



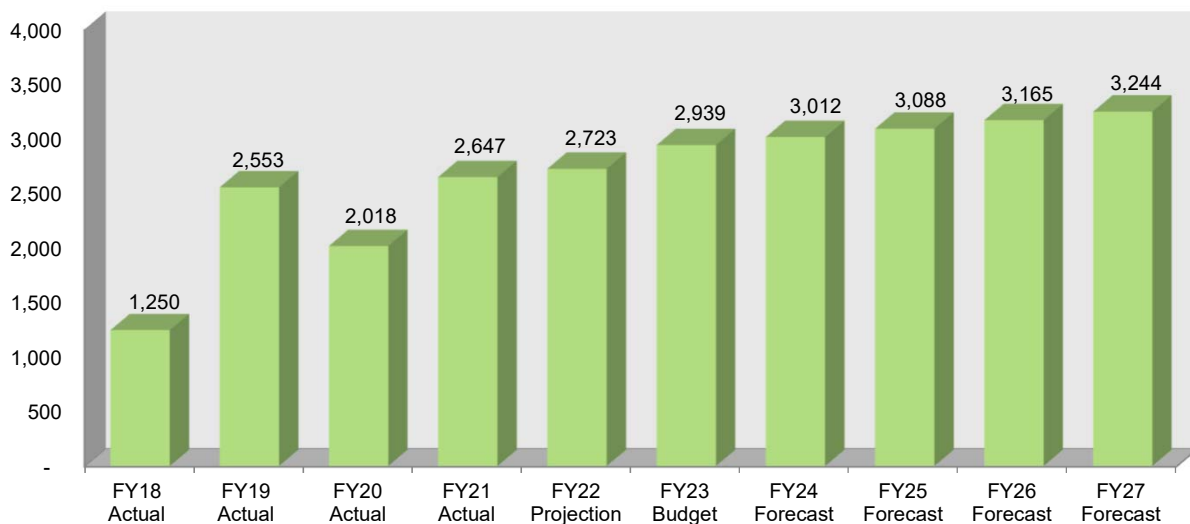


ANALYSIS OF REVENUE SOURCES

Trends and Forecast

The Seminole Mitigation Fund is used to account for proceeds received from the Seminole Tribe of Florida Inc. in accordance with a mitigation agreement promulgated from additional lands going into trust. The City will receive \$2.5 million with annual CPI increases. Of this amount, \$1,500,000 is transferred to the General Fund to defray costs associated with the expansion of the Police and Fire Rescue services. Funding will also be used to finance capital improvements, such as Fire Rescue Equipment Replacement Program and Public Safety Building.

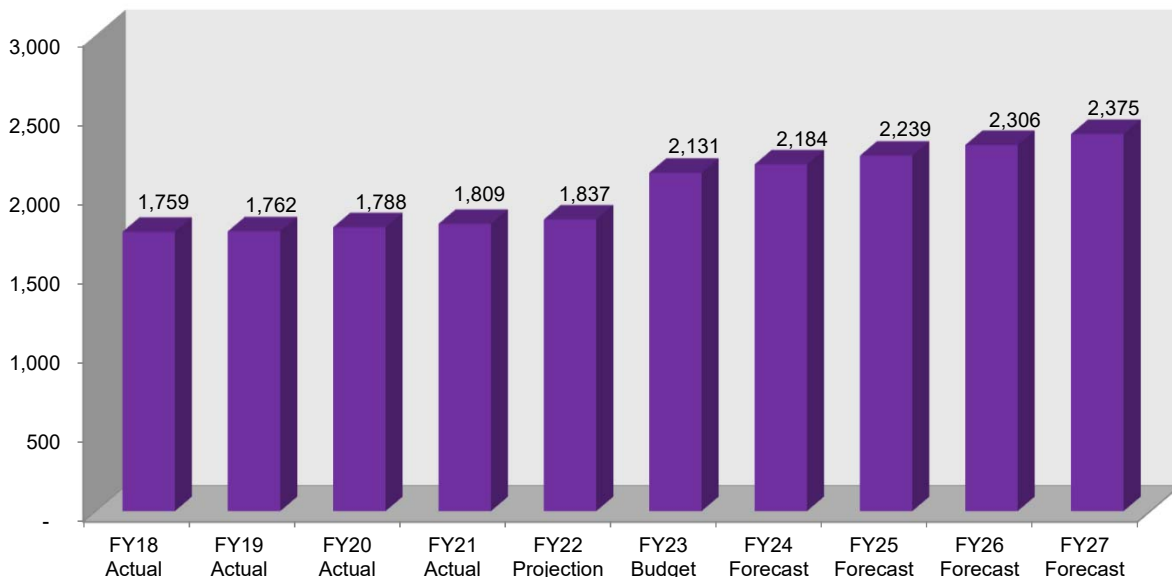
SEMINOLE MITIGATION FEE (IN THOUSANDS)



Stormwater Fee

Stormwater Fees are collected to support the requirements of a federal mandated National Pollutant Discharge Elimination System Permit. The Stormwater Fee is charged to residential and commercial dwellings. A stormwater rate increase of 10.6%, effective October 1, 2022, is scheduled. The revenue estimates were determined by an independent consultant and are based on rate increase and new construction.

STORMWATER FEE (IN THOUSANDS)

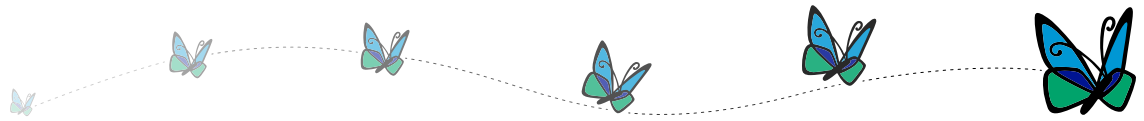




Program Summaries







SUMMARY OF PROGRAM MODIFICATIONS

ADOPTED

Department/Division		Request	Personnel	Operating/ Capital	Cost	Page No.
Police	0161	Police Canine	2,790	16,500	19,290	266
Parks and Recreation	0183	Culture and Arts Walls - Recreation Complex	-	11,500	11,500	289
Parks and Recreation	0183	Remote Survey Program	-	9,220	9,220	288
Total-General Fund			\$ 2,790	\$ 37,220	\$ 40,010	
Public Works	6197	Glass Recycling Program	-	25,000	25,000	299
Total-General Trust Fund Fund			\$ -	\$ 25,000	\$ 25,000	
Total-Recommended			\$ 2,790	\$ 62,220	\$ 65,010	



SUMMARY OF CAPITAL OUTLAY

ADOPTED

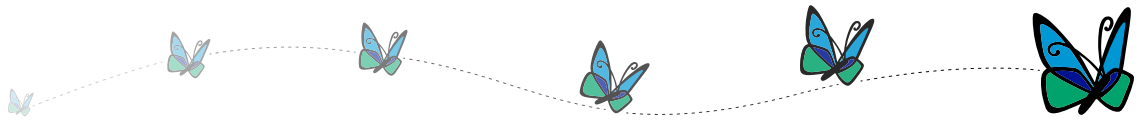
Department/Division		Request	Cost	Page No.
Utilities & Engineering	1179	Concrete Planer	6,100	322
Total-Street Construction and Maintenance Fund			\$ 6,100	
Total-Recommended			\$ 6,100	



SUMMARY OF CAPITAL IMPROVEMENT PROGRAM

ADOPTED

Department	Request	Cost	Page No.
Information Technology	Technology Refresh Program	221,840	364
Parks and Recreation	Lakeside Park Improvements	3,588,750	373
Parks and Recreation	Fitness Equipment Replacement Program	212,000	366
Police	Police Officer Equipment Replacement Program	471,950	362
Public Works	Vehicle Replacement Program	511,300	361
Public Works	Sports Lighting Replacement Program	250,000	363
Public Works	Parks Improvement Program	70,000	368
Public Works	City Facility Lighting Improvement Program	220,000	365
Public Works	Irrigation Pump Station Replacement Program	125,000	367
Public Works	Outdoor Park Amenities Replacement Program	68,660	369
Public Works	Shade Structure	45,000	372
Public Works	Flooring/Carpet Replacement Program	50,000	370
Public Works	Boardwalk Rehabilitation	25,000	376
Utilities & Engineering	South Creek Bridges	200,000	374
Utilities & Engineering	Traffic Calming Program	50,000	371
Utilities & Engineering	NW 74th Place Sidewalk Improvements	50,000	375
Total-Capital Improvement Program Fund		\$ 6,159,500	
Utilities & Engineering	Street Maintenance Program	100,000	393
Utilities & Engineering	Parking Lot Rehabilitation Program	50,000	394
Total-Street Construction and Maintenance Fund		\$ 150,000	
Public Works	Bus Shelter and Bus Stop Rehabilitation	3,168,000	395
Utilities & Engineering	Comprehensive Street Improvement Program	200,000	396
Total-Transportation Surtax Fund		\$ 3,368,000	
Public Works	HVAC Replacement Program	365,000	398
Total-Community Development Block Grant (CDBG) Fund		\$ 365,000	
Public Works	Public Safety Building	4,300,000	400
Public Works	Fire Rescue Equipment Replacement Program	850,000	399
Total-Seminole Mitigation Fund		\$ 5,150,000	
Parks and Recreation	Oak Trail Park Expansion	418,000	401
Public Works	Fire Station #94 Improvements	500,000	418
Public Works	Recreation Complex Building Rehabilitation	200,000	419
Total-Capital Project Financing Fund		\$ 1,118,000	
Public Works	Facilities Electric Vehicle Charging Station Program	30,000	426
Total-2009 Capital Project Fund		\$ 30,000	



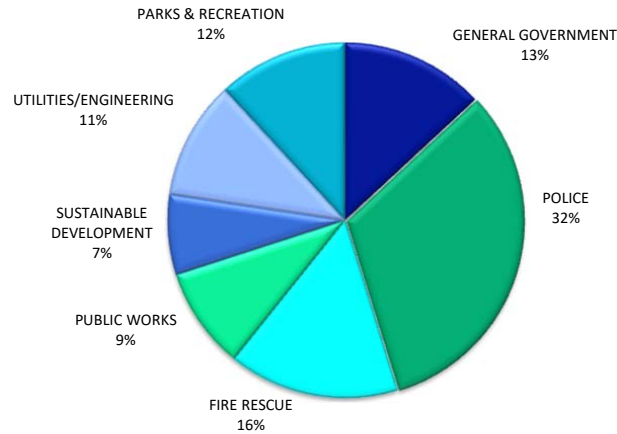
SUMMARY OF CAPITAL IMPROVEMENT PROGRAM

ADOPTED

Department	Request	Cost	Page No.
Utilities & Engineering	Wastewater Pump Station Rehabilitation Program	350,000	427
Utilities & Engineering	Wastewater Conveyance System Improvement Program	350,000	428
Utilities & Engineering	Water Meter and Box Replacement Program	350,000	429
Utilities & Engineering	Water Meter Connection Lines Retrofit Program	300,000	430
Utilities & Engineering	Water Distribution System Improvement Program	300,000	431
Utilities & Engineering	Water Valve Replacement Program	300,000	432
Utilities & Engineering	Standby Generator and Bypass Pump Replacement Program	275,000	433
Utilities & Engineering	Electrical Control Panel Rehabilitation Program	210,000	434
Utilities & Engineering	Wastewater Access Structure Rehabilitation Program	200,000	435
Utilities & Engineering	Wastewater Force Main Isolation Valves Rehabilitation Program	150,000	436
Utilities & Engineering	Copans Road Wastewater Transmission System Improvements	100,000	438
Utilities & Engineering	SCADA Telemetry System	50,000	437
Utilities & Engineering	Sabal Pines Park Yard Retrofit	50,000	439
Total-Water and Wastewater Fund		\$ 2,985,000	
Utilities & Engineering	Stormwater Drainage Improvement Program	300,000	442
Utilities & Engineering	Comprehensive Street Improvement Program	87,610	396
Utilities & Engineering	Concrete Curbing Program	50,000	443
Total-Stormwater Management Fund		\$ 437,610	
Sustainable Development	Tree Canopy Restoration Program	35,000	444
Total-General Trust Fund		\$ 35,000	
Information Technology	Cyber Resilience, Security Leadership and Disaster Recovery	579,960	446
Public Works	Pedestrian Lighting	1,200,000	445
Total-Grants Fund		\$ 1,779,960	
Total-Recommended		\$ 21,578,070	



FY23 STAFFING BY FUNCTION



Staffing Comparison by Fund and Department/Division

DEPT/ DIV #	FUND DIVISION	DEPARTMENT	AUTHORIZED			ADOPTED	FY22/FY23
			FY20	FY21	FY22	FY23	Net Change
GENERAL FUND							
0111	General Government	City Commission	5.25	5.25	4.25	4.25	0.00
0113	General Government	City Attorney	4.00	4.00	4.00	4.00	0.00
0115	General Government	Community Relations	4.50	4.50	4.50	4.50	0.00
0121	General Government	City Clerk	5.00	5.00	5.00	5.00	0.00
0131	General Government	City Manager	4.00	4.00	5.00	5.00	0.00
0141	Financial Services	Finance & Administrative Services	17.50	19.50	19.50	19.50	0.00
0144	General Government	Information Technology	13.00	14.00	14.00	14.00	0.00
0145	General Government	Human Resources and Risk Mgt.	9.00	10.00	10.00	10.00	0.00
0151	Sustainable Development	Urban Design and Development	11.00	11.00	11.00	11.00	0.00
0153	Sustainable Development	Building	19.00	19.00	19.00	19.00	0.00
0154	Sustainable Development	Community Enhancement	7.00	7.00	7.00	7.00	0.00
0161	Police	Police	160.50	160.50	162.50	162.50	0.00
0163	Fire Rescue	Fire Rescue	6.50	78.50	78.50	78.50	0.00
0170	Utilities and Engineering	Engineering	7.00	6.00	6.00	6.00	0.00
0173	Public Works	Facilities and Property Maintenance	32.50	34.50	34.50	34.50	0.00
0175	Public Works	Fleet Services	1.00	1.00	1.00	1.00	0.00
0183	Parks & Recreation	Parks & Recreation	64.25	62.50	60.00	60.00	0.00
TOTAL GENERAL FUND			371.00	446.25	445.75	445.75	0.00
STREET CONSTRUCTION AND MAINTENANCE FUND							
1177	Public Works	Community Transportation	12.50	11.50	11.50	11.50	0.00
TOTAL STREET CONSTRUCTION AND MAINTENANCE FUND			12.50	11.50	11.50	11.50	0.00
ENTERPRISE FUNDS							
4143	Financial Services	Utility Billing and Customer Service	10.00	10.00	10.00	10.00	0.00
4191	Utilities and Engineering	Utility Operations	29.50	29.50	29.50	29.50	0.00
4595	Utilities and Engineering	Stormwater Management	10.00	10.00	9.00	9.00	0.00
TOTAL ENTERPRISE FUNDS			49.50	49.50	48.50	48.50	0.00
TOTAL ALL FUNDS			433.00	507.25	505.75	505.75	0.00

The FY23 Adopted Budget reflects a net change of 0.00 FTE's from FY22 authorized FTE's.



FY22 STAFFING CHANGES

DEPT/ DIV #	FUNCTION	DEPARTMENT	FY21 AUTHORIZED	FY22 ADOPTED	NET CHANGE	FY22 ADOPTED	FY22 AUTHORIZED	NET CHANGE
GENERAL FUND								
0111	General Government	City Commission	5.25	5.25	0.00	5.25	4.25	(1.00)
0113	General Government	City Attorney	4.00	4.00	0.00	4.00	4.00	0.00
0115	General Government	Community Relations	4.50	4.50	0.00	4.50	4.50	0.00
0121	General Government	City Clerk	5.00	5.00	0.00	5.00	5.00	0.00
0131	General Government	City Manager	4.00	4.00	0.00	4.00	5.00	1.00
0141	Financial Services	Finance & Administrative Services	19.50	19.50	0.00	19.50	19.50	0.00
0144	General Government	Information Technology	14.00	14.00	0.00	14.00	14.00	0.00
0145	General Government	Human Resources and Risk Mgmt.	10.00	10.00	0.00	10.00	10.00	0.00
0151	Sustainable Development	Urban Design and Development	11.00	11.00	0.00	11.00	11.00	0.00
0153	Sustainable Development	Building	19.00	19.00	0.00	19.00	19.00	0.00
0154	Sustainable Development	Community Enhancement	7.00	7.00	0.00	7.00	7.00	0.00
0161	Police	Police	160.50	162.50	2.00	162.50	162.50	0.00
0163	General Government	Fire Rescue	78.50	78.50	0.00	78.50	78.50	0.00
0170	Utilities and Engineering	Utilities-Engineering	6.00	6.00	0.00	6.00	6.00	0.00
0173	Public Works	Facilities and Property Maintenance	34.50	37.25	2.75	37.25	34.50	(2.75)
0175	Public Works	Fleet Services	1.00	1.00	0.00	1.00	1.00	0.00
0183	Parks & Recreation	Parks & Recreation	62.50	62.50	0.00	62.50	60.00	(2.50)
TOTAL GENERAL FUND			446.25	451.00	4.75	451.00	445.75	(5.25)
STREET CONSTRUCTION AND MAINTENANCE FUND								
1177	Public Works	Community Transportation	11.50	11.50	0.00	11.50	11.50	0.00
TOTAL STREET CONSTRUCTION AND MAINTENANCE FUND			11.50	11.50	0.00	11.50	11.50	0.00
ENTERPRISE FUNDS								
4143	Financial Services	Utility Billing	10.00	10.00	0.00	10.00	10.00	0.00
4191	Utilities and Engineering	Utilities-Utility Operations	29.50	29.50	0.00	29.50	29.50	0.00
4595	Utilities and Engineering	Utilities-Stormwater	10.00	10.00	0.00	10.00	9.00	(1.00)
TOTAL ENTERPRISE FUNDS			49.50	49.50	0.00	49.50	48.50	(1.00)
TOTAL ALL FUNDS			507.25	512.00	4.75	512.00	505.75	(6.25)

Changes made during FY22 reflect a net decrease of 6.25 FTE's from FY22 adopted FTE's specifically as follows:

Additions

-  1.00 FTE in the City Manager Department due to the transfer of a Senior Staff Assistant from the City Commission Department.

Deletions

-  1.00 FTE in the City Commission Department due to the transfer of a Senior Staff Assistant to the City Manager Department.
-  1.50 FTE in the Parks and Recreation Department due to the conversion of six part-time Recreation Attendants to three full-time Recreation Attendants.
-  1.00 FTE in the Parks and Recreation Department due to the conversion of four part-time Fitness Attendants to two full-time Fitness Attendants.
-  1.00 FTE in the Public Works Department due to the deletion of a Facilities Attendant.
-  1.00 FTE in the Public Works Department due to the deletion of a Maintenance Service Worker I.
-  0.75 FTE in the Public Works Department due to the deletion of a part-time Customer Service Representative.
-  1.00 FTE in the Utilities and Engineering Department due to the deletion of a Utilities Engineer.

Other Changes

-  The Community Relations Department reclassified a Multimedia Specialist to a Multimedia Program Manager.
-  The Information Technology Department reclassified an IT Security Analyst to an IT Security Manager.
-  The Information Technology Department reclassified an IT Specialist to an IT Security Analyst.
-  The Public Works Department reclassified a Senior Bus Driver to a Bus Driver.
-  The Public Works Department reclassified a Maintenance Service Worker I to a Maintenance Service Worker II.
-  The Public Works Department reclassified a Senior Lead Worker to a Facilities Maintenance Supervisor.
-  The Public Works Department reclassified a Lead Worker to a Senior Lead Worker.
-  The Public Works Department reclassified a Public Works Coordinator to a Solid Waste and Recycling Specialist.
-  The Public Works Department reclassified a Maintenance Service Worker I to a Maintenance Service Worker III.
-  The Sustainable Development Department retitled a Senior Planner to a Sustainability Manager.
-  The Utilities and Engineering Department reclassified an Electrician to a Senior Electrician.
-  The Utilities and Engineering Department reclassified an Engineering Manager to a Wastewater Supervisor.
-  The Utilities and Engineering Department reclassified a Deputy Director to an Assistant Director.
-  The City re-evaluates current operations as personnel vacancies occur and makes necessary changes to be responsive to evolving operations and foster continuous quality improvements for our residents, employees, and services.

Department Summaries

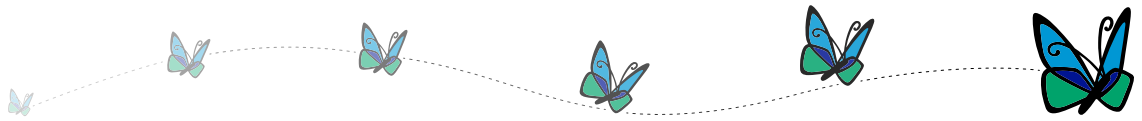




City Commission







CITY COMMISSION (0111)

	ACTUAL FY21	ADOPTED BUDGET FY22	ADOPTED BUDGET FY23	% CHANGE
TOTAL COST	\$579,477	\$631,780	\$607,440	-3.9%

PERSONAL SERVICES (\$24,640)

The variance is primarily due to the transfer of the Senior Staff Assistant position in FY22 from the City Commission to City Manager Department in addition to salary, health insurance, retirement, and pay-for-performance adjustments.

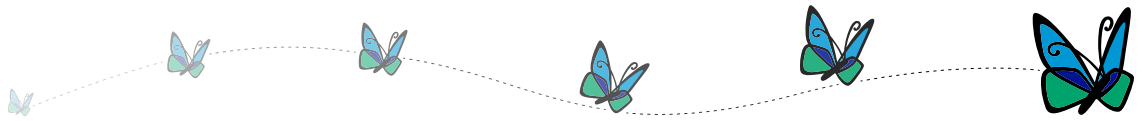
OPERATING EXPENSES \$300

No major variance.

OTHER DISBURSEMENTS \$0

No variance.

PERSONNEL COMPLEMENT					
TITLE	FULL- TIME	PART-TIME/ TEMP	FY23 FTE ADOPTED	FY22 FTE TOTAL	TOTAL ADOPTED CHANGE
City Commissioner	0	5	3.75	3.75	0.00
Intern	0	1	0.50	0.50	0.00
TOTAL	0	6	4.25	4.25	0.00



CITY COMMISSION (0111)

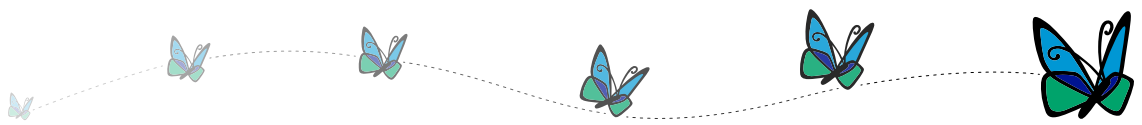
01 GENERAL FUND

		ACTUAL FY21 EXPENDITURE	ADOPTED FY22 BUDGET	ADOPTED FY23 BUDGET
PERSONAL SERVICES				
1200	REGULAR SALARIES	\$209,932	\$232,510	\$208,870
1410	OVERTIME	144	-	-
2100	FICA TAXES	17,906	20,550	18,740
2200	RETIREMENT-EMPLOYER	86,554	94,460	108,390
2300	GROUP INSURANCE	78,373	98,080	85,300
2305	LONG TERM DISABILITY	583	1,030	880
2310	BASIC LIFE ADD & STD	979	1,290	1,100
2710	COMMISSION ALLOWANCE	36,735	36,000	36,000
TOTAL PERSONAL SERVICES		431,205	483,920	459,280
OPERATING EXPENSES				
3190	PRO SER-OTHER	28,250	-	-
3450	PUBLIC SERVICE ACTIVITIES	362	-	-
4001	TRAINING AND TRAVEL	7,392	16,000	16,000
4400	RENTAL AND LEASES	781	890	1,190
4700	PRINTING	1,302	1,000	1,000
4800	PROMOTIONAL ACTIVITIES	1,614	5,000	5,000
5100	OFFICE SUPPLIES	1,076	1,200	1,200
5410	MEMBERSHIPS/DUES	16,923	17,300	17,300
5430	PUBLICATIONS/SUBSCRIPTIONS	-	500	500
TOTAL OPERATING EXPENSES		57,700	41,890	42,190
OTHER DISBURSEMENTS				
8210	GRANTS TO PRIVATE ORGANIZATIONS	90,572	105,970	105,970
TOTAL OTHER DISBURSEMENTS		90,572	105,970	105,970
TOTAL EXPENDITURES		\$579,477	\$631,780	\$607,440

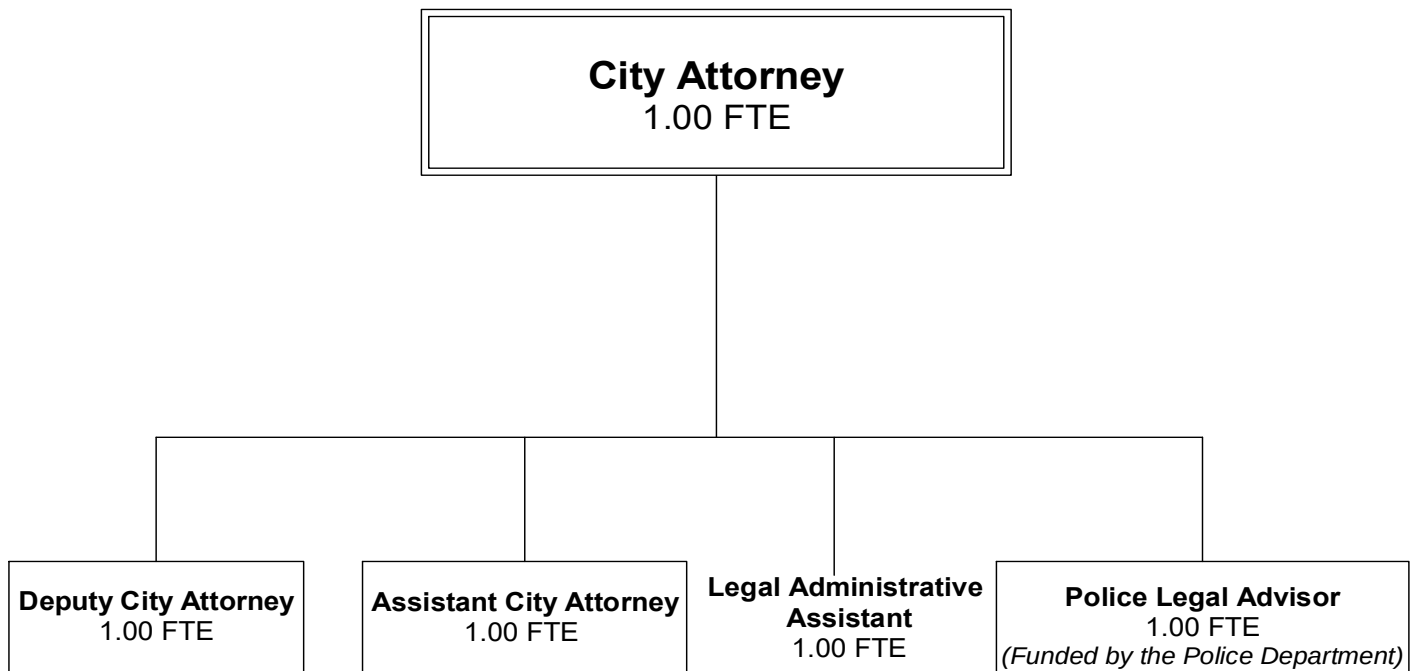
City Attorney







**CITY ATTORNEY
ADOPTED FISCAL YEAR 2023
FTE: 4.00 EXP: \$ 1,333,760**





CITY ATTORNEY (0113)

Mission Statement

To provide effective and timely legal representation to the City Commission and City Administration.

Program Services

The City Attorney's Office provides legal advice and support to the City Commission and City Administration. The office also addresses legal issues at their inception to avoid crisis response coordinates with and assists other departments with all legal matters represents the City Commission, City Administration, and all boards and committees in all matters of law pertaining to their official duties prepares and/or reviews all necessary legal documents including deeds, easements, ordinances, and resolutions drafts and/or reviews all contracts and agreements for property, services, programs, and projects performs legal research and prepares legal and ethics opinions as required. The office also provides City representation in civil actions and proceedings, files causes of action at the direction of the City Commission, and otherwise represents the City as a plaintiff or defendant when the City's interest so requires.

FY22 Accomplishments	Key Area of Focus	Strategic Goal
Provided legal advice on ethics issues, Sunshine law, public records, and parliamentary procedures	High Performance Government	Continue to Invest in, Retain and Develop High Performing Staff
Provided updates regarding case law and legislative changes impacting the City, City Commission, City boards, and City staff	High Performance Government	Continue to Invest in, Retain and Develop High Performing Staff
Assisted departments with updates to the City's Code and Policies in order to comply with federal, state, and local laws	High Performance Government	Continue to Invest in, Retain and Develop High Performing Staff
Provided legal review of contracts and policies and of federal legislation, as well as federal, state, and county emergency orders, and assisted departments in response to COVID-19	Safety and Quality of Life	Outstanding Local Emergency Preparedness and Response
Continued legal review of documents for the transition of dispatch communication services from Broward County to the City of Coral Springs	Safety and Quality of Life	Enhance Community Health, Safety and Well-Being
Continued legal review of County Agreements regarding the sale of Alpha 250 property and recycling options after the sale of Sun Bergeron	Sustainable Environment	Plan Ahead for Progressive Technologies and Business Methods
Continued legal review of contracts and policies to ensure a smooth transition of fire rescue services from Margate to Coconut Creek	Safety and Quality of Life	Enhance Community Health, Safety and Well-Being



CITY ATTORNEY (0113)

FY23 Objectives	Key Area of Focus	Strategic Goal
Continue legal review of Agreements regarding the sale of Alpha 250 property and creation of the Solid Waste Disposal and Recyclable Materials Processing Authority of Broward County, Florida	Sustainable Environment	Plan Ahead for Progressive Technologies and Business Methods
Continue legal review of contracts and policies and of federal legislation, as well as federal, state, and county emergency orders, and assist departments in response to COVID-19	Safety and Quality of Life	Outstanding Local Emergency Preparedness and Response
Continue legal review of documents regarding proposed Turnpike Expansion	Smart Growth	Protect the Small Town Feeling and Look
Provide legal advice on ethics issues, Sunshine law, public records, and parliamentary procedures	High Performance Government	Continue to Invest in, Retain and Develop High Performing Staff
Provide updates regarding case law and legislative changes impacting the City, City Commission, City boards, and City staff	High Performance Government	Continue to Invest in, Retain and Develop High Performing Staff
Assist departments with updates to the City's Code and Policies/Procedures in order to comply with federal, state, and local laws	High Performance Government	Continue to Invest in, Retain and Develop High Performing Staff
Continue legal review of documents for the transition of dispatch communication services from Broward County to Coral Springs	Safety and Quality of Life	Enhance Community Health, Safety and Well-Being
Provide legal review of MainStreet submittals	Smart Growth	Complete the MainStreet Project



CITY ATTORNEY (0113)

	ACTUAL FY21	ADOPTED BUDGET FY22	ADOPTED BUDGET FY23	% CHANGE
TOTAL COST	\$992,293	\$1,208,250	\$1,333,760	10.4%

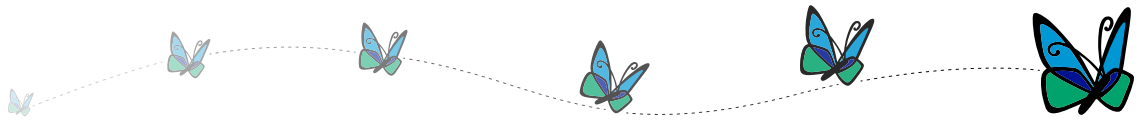
PERSONAL SERVICES \$125,700

The variance is primarily due to salary, health insurance, retirement, and pay-for-performance adjustments.

OPERATING EXPENSES (\$190)

No major variance.

PERSONNEL COMPLEMENT					
TITLE	FULL- TIME	PART-TIME/ TEMP	FY23 FTE ADOPTED	FY22 FTE TOTAL	TOTAL ADOPTED CHANGE
City Attorney	1	0	1.00	1.00	0.00
Deputy City Attorney	1	0	1.00	1.00	0.00
Assistant City Attorney	1	0	1.00	1.00	0.00
Legal Administrative Assistant	1	0	1.00	1.00	0.00
TOTAL	4	0	4.00	4.00	0.00



CITY ATTORNEY (0113)

01 GENERAL FUND

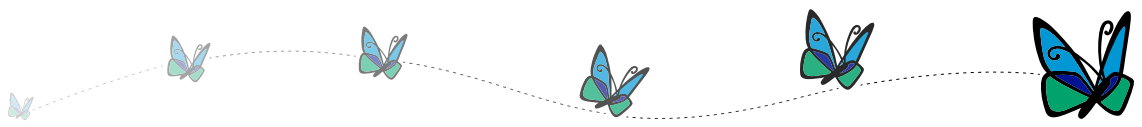
		ACTUAL FY21 EXPENDITURE	ADOPTED FY22 BUDGET	ADOPTED FY23 BUDGET
PERSONAL SERVICES				
1200	REGULAR SALARIES	\$647,571	\$726,590	\$804,050
1510	LONGEVITY	1,500	1,500	1,500
1570	OTHER BENEFITS	2,700	2,700	2,700
2100	FICA TAXES	38,713	58,100	64,540
2200	RETIREMENT-EMPLOYER	157,902	183,460	216,740
2300	GROUP INSURANCE	67,067	80,140	88,660
2305	LONG TERM DISABILITY	1,016	1,590	1,590
2310	BASIC LIFE ADD & STD	1,487	1,900	1,900
2700	VEHICLE ALLOWANCE	16,800	16,800	16,800
TOTAL PERSONAL SERVICES		934,757	1,072,780	1,198,480
OPERATING EXPENSES				
3112	OUTSIDE LEGAL COUNSEL	37,775	101,200	101,200
3300	COURT REPORTING SERVICES	-	7,120	7,120
4001	TRAINING AND TRAVEL	6,141	11,000	11,000
4400	RENTAL AND LEASES	1,488	1,760	1,160
4700	PRINTING	13	200	200
5100	OFFICE SUPPLIES	559	1,000	1,000
5410	MEMBERSHIPS/DUES	2,934	3,570	3,170
5430	PUBLICATIONS/SUBSCRIPTIONS	8,627	9,620	10,430
TOTAL OPERATING EXPENSES		57,535	135,470	135,280
TOTAL EXPENDITURES		\$992,293	\$1,208,250	\$1,333,760



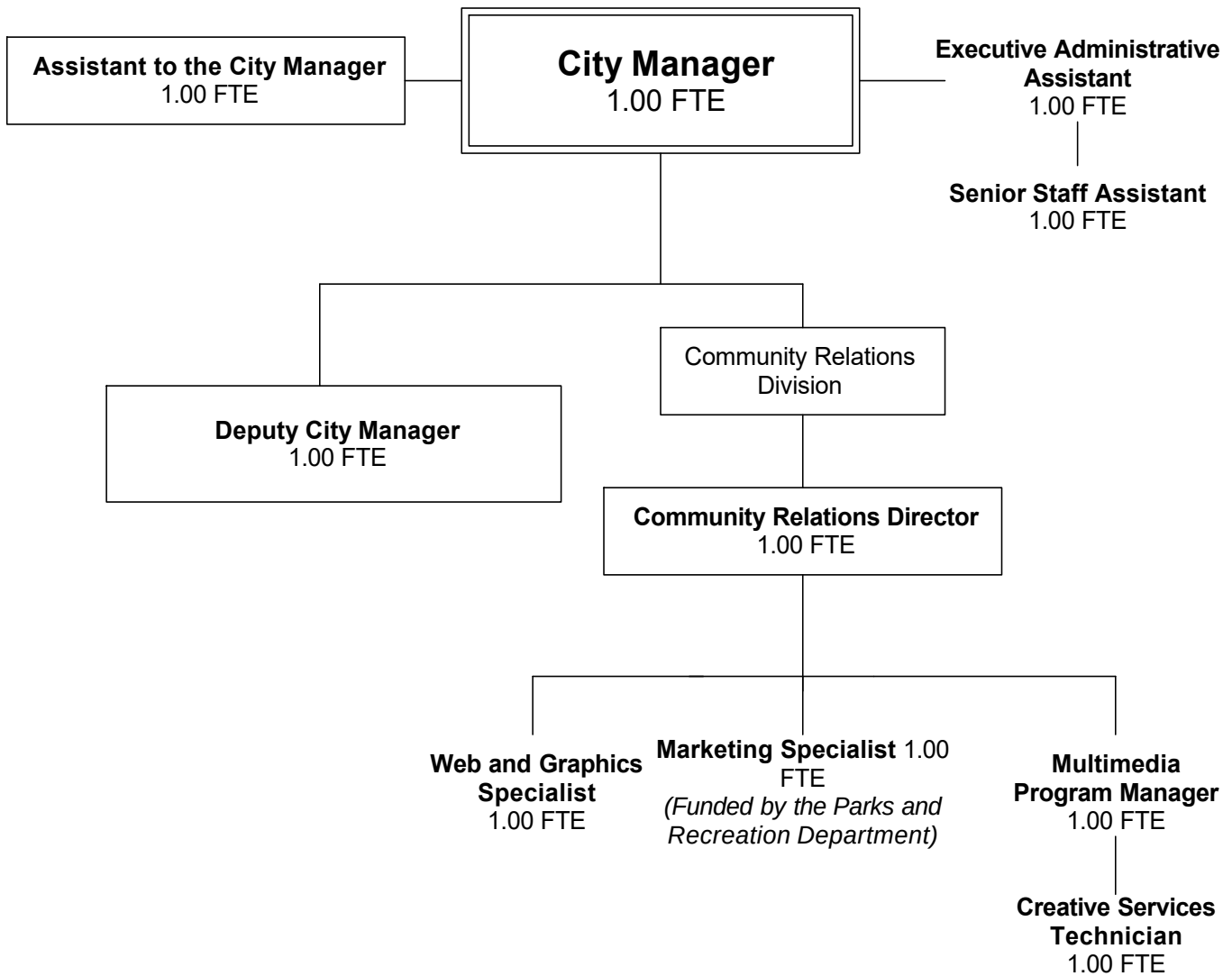
City Manager







CITY MANAGER'S OFFICE ADOPTED FISCAL YEAR 2023 FTE: 9.50 EXP: \$ 2,296,940





CITY MANAGER KEY PERFORMANCE INDICATORS						
Key Focus Areas/ Strategic Goals	Measure	FY20 Actual	FY21 Actual	FY22 Target	FY22 Actual	FY23 Target
High Performance Government						
Proactively Create Collaborative Communication	City-wide customer satisfaction (survey)	*	92%	95%	*	95%
Proactively Create Collaborative Communication	# of community outreach initiatives	**	**	**	**	4
Continue to Invest in, Retain and Develop High Performing Staff	Average # of training hours per employee	*	*	*	44	25
Continue to Invest in, Retain and Develop High Performing Staff	Retention rate	100%	100%	100%	100%	100%
Continue to Invest in, Retain and Develop High Performing Staff	Average years of service	14	16	17	17	18

* Data not available for this reporting period

** New for FY23



CITY MANAGER (0131)

Mission Statement

To provide the highest level of service for the residents and businesses of Coconut Creek.

Program Services

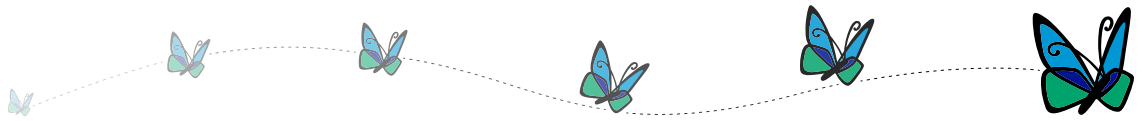
The City Manager, serving at the direction of the City Commission, is the Chief Executive Officer of the City. The City Manager is responsible for the efficient administration of all City departments to provide effective delivery of municipal services and programs. The City Manager makes recommendations to the City Commission to adopt policies through ordinances and resolutions, and implements them in the context of a shared vision through the various administrative and operating departments. It is the goal of the City Manager's Office to continue to develop and communicate a shared vision, focus on citizens' service requirements, and encourage adjustments of services and programs in a changing environment to realize the City's vision.

FY22 Accomplishments	Key Area of Focus	Strategic Goal
Provided oversight of Coconut Creek Fire Rescue Department transition to ensure operational excellence	Safety and Quality of Life	Outstanding Local Emergency Preparedness and Response
Continued to coordinate COVID-19 response to include securing CARES Act and ARPA funding	Safety and Quality of Life	Outstanding Local Emergency Preparedness and Response
Continued to work with the Metropolitan Planning Organization (MPO) and Broward County to maximize Coconut Creek transportation projects funded by the Mobility Advancement Program (MAP)	Adaptable and Progressive Mobility	Invest in Maintenance of all Mobility Systems
Continued to actively monitor the Florida Turnpike expansion process for areas impacting the City	Safety and Quality of Life	Enhance Community Health, Safety and Well-Being
Continued to monitor solid waste disposal issues within Broward County and worked with the Solid Waste Working Group and Technical Advisory Committee (TAC) to create a comprehensive solid waste system for Broward County	Sustainable Environment	Update and Accomplish the Goals Established in the City of Coconut Creek Green Plan
Finalized Vision 2030, the City's ten year strategic plan	High Performance Government	Implement and Update Vision 2030
Implemented Unity in Our Community initiatives	High Performance Government	Implement and Update Vision 2030
Designed and implemented a monthly Ambassador Program to engage the community on important issues and increase participation	High Performance Government	Proactively Create Collaborative Communication



CITY MANAGER (0131)

FY23 Objectives	Key Areas of Focus	Strategic Goal
Implement Vision 2030 through City and staff events	High Performance Government	Implement and Update Vision 2030
Conduct resident survey to assess overall satisfaction and make improvements as needed	High Performance Government	Implement and Update Vision 2030
Continue to facilitate the transition of dispatch communication services from Broward County to Coral Springs	Safety and Quality of Life	Enhance Community Health, Safety and Well-Being
Continue to actively monitor the Florida Turnpike expansion process for areas impacting the City	Smart Growth	Protect the Small Town Feeling and Look
Continue to monitor solid waste disposal issues within Broward County and work with the Solid Waste Working Group and Technical Advisory Committee (TAC) to create a comprehensive solid waste system for Broward County	Sustainable Environment	Update and Accomplish the Goals Established in the City of Coconut Creek Green Plan
Continue to work with the Metropolitan Planning Organization (MPO) and Broward County to maximize Coconut Creek transportation projects funded by the Mobility Advancement Program (MAP)	Adaptable and Progressive Mobility	Invest in Maintenance of all Mobility Systems
Develop a program for new city facilities in the MainStreet project area to include Public Safety Complex, amphitheater, and other amenities	Smart Growth	Complete the MainStreet Project
Maximize grant opportunities including appropriations	High Performance Government	Seek All Possible Federal, State and Local Grant Opportunities



CITY MANAGER (0131)

	ACTUAL FY21	ADOPTED BUDGET FY22	ADOPTED BUDGET FY23	% CHANGE
TOTAL COST	\$1,100,826	\$1,248,110	\$1,457,760	16.8%

PERSONAL SERVICES

\$208,040

The variance is primarily due to the transfer of the Senior Staff Assistant position in FY22 from the City Commission Department to City Manager's Office in addition to salary, health insurance, retirement, and pay-for-performance adjustments.

OPERATING EXPENSES

\$1,610

The variance is due to increased lease costs.

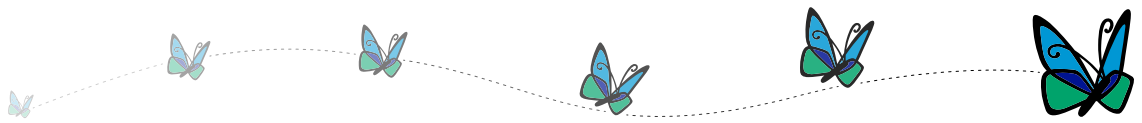
PERSONNEL COMPLEMENT					
TITLE	FULL-TIME	PART-TIME/TEMP	FY23 FTE ADOPTED	FY22 FTE TOTAL	TOTAL ADOPTED CHANGE
City Manager	1	0	1.00	1.00	0.00
Deputy City Manager	1	0	1.00	1.00	0.00
Assistant to the City Manager	1	0	1.00	1.00	0.00
Executive Administrative Assistant	1	0	1.00	1.00	0.00
Senior Staff Assistant	1	0	1.00	1.00	0.00
TOTAL	5	0	5.00	5.00	0.00



CITY MANAGER (0131)

01 GENERAL FUND

		ACTUAL FY21 EXPENDITURE	ADOPTED FY22 BUDGET	ADOPTED FY23 BUDGET
PERSONAL SERVICES				
1200	REGULAR SALARIES	\$762,437	\$855,700	\$1,010,620
1410	OVERTIME	-	-	500
1510	LONGEVITY	5,000	5,500	5,500
1570	OTHER BENEFITS	3,600	3,600	3,600
2100	FICA TAXES	42,124	69,580	79,430
2200	RETIREMENT-EMPLOYER	158,105	169,270	178,290
2300	GROUP INSURANCE	74,594	77,960	111,200
2305	LONG TERM DISABILITY	1,009	1,590	1,820
2310	BASIC LIFE ADD & STD	1,477	1,900	2,180
2700	VEHICLE ALLOWANCE	18,000	18,000	18,000
	TOTAL PERSONAL SERVICES	1,066,346	1,203,100	1,411,140
OPERATING EXPENSES				
4001	TRAINING AND TRAVEL	15,522	16,000	16,000
4400	RENTAL AND LEASES	2,121	960	2,570
4700	PRINTING	-	1,060	1,060
4800	PROMOTIONAL ACTIVITIES	4,053	7,000	7,000
4820	RECOGNITION PROGRAM	5,440	10,700	10,700
4914	EMERGENCY PREPARATIONS	-	1,000	1,000
5100	OFFICE SUPPLIES	1,508	1,300	1,300
5410	MEMBERSHIPS/DUES	5,659	5,990	5,990
5430	PUBLICATIONS/SUBSCRIPTIONS	177	1,000	1,000
	TOTAL OPERATING EXPENSES	34,480	45,010	46,620
TOTAL EXPENDITURES		\$1,100,826	\$1,248,110	\$1,457,760



COMMUNITY RELATIONS

CORE SERVICES DESCRIPTIONS

Public Information & Marketing

The Public Information and Marketing Program plans, designs, and disseminates effective communication to inform and educate the public and news media about City events, initiatives, programs, and projects through a variety of outlets, including the City's website; banner program; CocoGRAM; CreekTV; CreekTALK; CocoALERT; Year in Review; surveys; brochures; and social media to increase transparency and attempt to encourage residents to take some type of action.

Media Relations

The Media Relations Program includes ongoing activities to ensure the City has a strong public image and educates the public about the City and its services. Media Relations are conducted through various media outlets, such as newspapers, television, online publications, and magazines.

Community & Business Relations

The Community and Business Relations Program is established to maintain and enhance interactive citizen participation and provide a learning experience for our residents. The program promotes the City's responsibility in taking an active interest in the community's well-being. This is done through programs such as the Citizen's Academy, Speaker's Bureau, Town Hall Meetings, Ambassador Program, Small Business Academy, and collaboration with the Coral Springs Coconut Creek Regional Chamber of Commerce.

Indirect Cost

Indirect Cost encompasses both personnel and operating dollars that support general management, leadership (department head), department oversight of performance/outcomes and problem solving (senior management), and other centralized administrative support functions (the portion that is non-programmatic).



COMMUNITY RELATIONS KEY PERFORMANCE INDICATORS						
Key Area of Focus/ Strategic Goal	Measure	FY20 Actual	FY21 Actual	FY22 Target	FY22 Actual	FY23 Target
High Performance Government						
Proactively Create Collaborative Communication	# of visitors to the City's website	249,843	315,082	274,000	250,769	300,000
Proactively Create Collaborative Communication	# of CreekTV/CreekTalk productions	78	73 **	70	62	70
Proactively Create Collaborative Communication	# of social media subscribers	*	23,007	23,500	24,994	24,000
Proactively Create Collaborative Communication	Resident satisfaction with City communications (survey)	***	***	***	***	95%
Proactively Create Collaborative Communication	Average response time on resident requests via Customer Request Management	37 hours	40 hours	46 hours	36 hours	48 hours
Proactively Create Collaborative Communication	# of community outreach initiatives	***	***	***	***	5
Continue to Invest in, Retain and Develop High Performing Staff	Average # of training hours per employee	*	*	*	*	25
Continue to Invest in, Retain and Develop High Performing Staff	Retention rate	100%	100%	100%	100%	100%
Continue to Invest in, Retain and Develop High Performing Staff	Average years of service	7	8	9	10	11
Safety and Quality of Life						
Promote Arts, Culture and Entertainment Across the City	% of promotions that highlight arts, culture and entertainment	***	***	***	***	20%
Promote Arts, Culture and Entertainment Across the City	# of non-profits assisted through Special Events Assistance Program	13	11	10	11	10
Smart Growth						
Protect the Small Town Feeling and Look	% of promotions that highlight residents	***	***	***	***	20%

* Data not available for this reporting period

** Data affected by COVID-19

*** New for FY23



COMMUNITY RELATIONS (0115)

Mission Statement

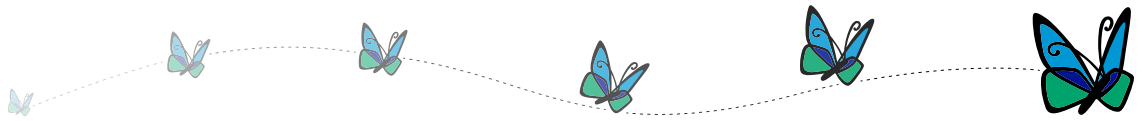
To plan, design, and execute effective programs to inform and educate the public and news media about City initiatives.

Program Services

The Community Relations Division reports directly to the City Manager. Its primary responsibilities include public relations and community outreach and the marketing and managing of CreekTV, the City's website, City social media sites, the Speaker's Bureau, and the Citizen's Academy.

FY22 Accomplishments	Key Area of Focus	Strategic Goal
Launched CreekTV Sports to highlight student and resident athletes and sports figures	Smart Growth	Protect the Small-Town Feeling and Look
Promoted Coconut Creek as a safe, small-town, and sustainable community	Smart Growth	Protect the Small-Town Feeling and Look
Modernized signage throughout the City including parks	Smart Growth	Protect the Small-Town Feeling and Look
Continued to promote diverse programs, initiatives, and culture specific holidays as part of our Unity in Our Community initiative	Safety and Quality of Life	Promote Arts, Culture and Entertainment Across the City

FY23 Objectives	Key Area of Focus	Strategic Goal
Promote the Ambassador Program to engage and empower residents with the knowledge and tools to be effective City advocates	High Performance Government	Proactively Create Collaborative Communication
Develop and promote a recycling option for vinyl banner materials	Sustainable Environment	Encourage Businesses and Community Members to Adopt Green Initiatives
Produce videos and social media content that promote arts, culture, entertainment, City history, and City events	Safety and Quality of Life	Promote Arts, Culture and Entertainment Across the City
Continue the enhancement of the City's website while remaining ADA compliant	High Performance Government	Proactively Create Collaborative Communication



COMMUNITY RELATIONS (0115)

	ACTUAL FY21	ADOPTED BUDGET FY22	ADOPTED BUDGET FY23	% CHANGE
TOTAL COST	\$661,332	\$930,610	\$839,180	-9.8%

PERSONAL SERVICES

\$48,480

The variance is primarily due to salary, health insurance, retirement, and pay-for-performance adjustments.

OPERATING EXPENSES

(\$139,910)

The net decrease is due to decreased publication and promotional costs. These decreases are partially offset by increased subscription and sign costs.

OTHER DISBURSEMENTS

\$0

No variance.

PERSONNEL COMPLEMENT					
TITLE	FULL-TIME	PART-TIME/ TEMP	FY23 FTE ADOPTED	FY22 FTE TOTAL	TOTAL ADOPTED CHANGE
Director	1	0	1.00	1.00	0.00
Creative Services Technician	1	0	1.00	1.00	0.00
Intern	0	1	0.50	0.50	0.00
Multimedia Program Manager	1	0	1.00	1.00	0.00
Web and Graphics Specialist	1	0	1.00	1.00	0.00
TOTAL	4	1	4.50	4.50	0.00



COMMUNITY RELATIONS (0115)

01 GENERAL FUND

		ACTUAL FY21 EXPENDITURE	ADOPTED FY22 BUDGET	ADOPTED FY23 BUDGET
PERSONAL SERVICES				
1200	REGULAR SALARIES	\$405,368	\$458,320	\$487,870
1410	OVERTIME	138	1,000	1,000
1510	LONGEVITY	2,500	2,500	3,000
1570	OTHER BENEFITS	1,380	1,380	1,380
2100	FICA TAXES	27,507	35,690	37,900
2200	RETIREMENT-EMPLOYER	43,779	49,470	57,230
2300	GROUP INSURANCE	59,353	71,060	79,520
2305	LONG TERM DISABILITY	930	1,510	1,510
2310	BASIC LIFE ADD & STD	1,357	1,790	1,790
2700	VEHICLE ALLOWANCE	6,000	6,000	6,000
	TOTAL PERSONAL SERVICES	548,312	628,720	677,200
OPERATING EXPENSES				
3190	PRO SER-OTHER	1,000	25,000	25,000
4001	TRAINING AND TRAVEL	1,300	3,150	3,150
4400	RENTAL AND LEASES	352	1,320	1,320
4710	CITY PUBLICATIONS	51,991	190,000	50,000
4800	PROMOTIONAL ACTIVITIES	5,290	17,500	11,100
4806	CREEK TV	3,833	5,250	5,250
5100	OFFICE SUPPLIES	722	1,500	1,500
5310	SIGNS	21,817	20,000	24,000
5410	MEMBERSHIPS/DUES	450	1,650	1,140
5430	PUBLICATIONS/SUBSCRIPTIONS	3,618	11,520	14,520
	TOTAL OPERATING EXPENSES	90,372	276,890	136,980
OTHER DISBURSEMENTS				
8205	SPECIAL EVENTS ASSISTANCE	22,648	25,000	25,000
	TOTAL OTHER DISBURSEMENTS	22,648	25,000	25,000
TOTAL EXPENDITURES		\$661,332	\$930,610	\$839,180



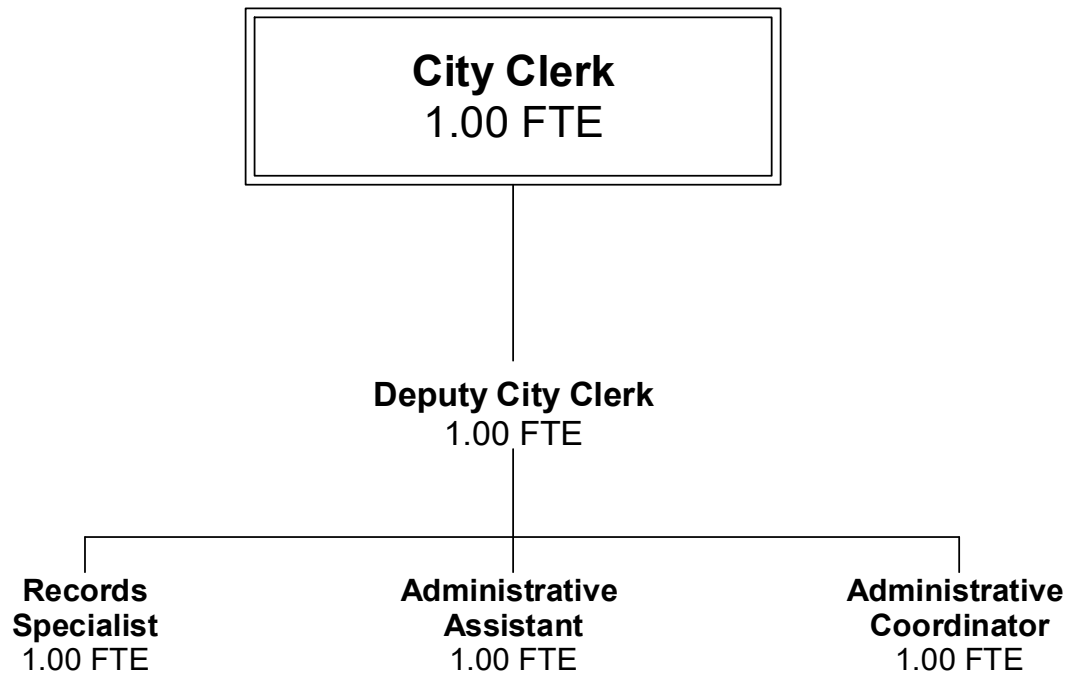
City Clerk

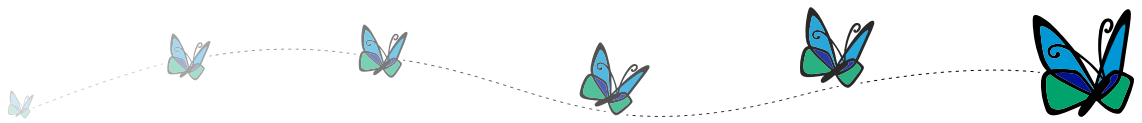






CITY CLERK
ADOPTED FISCAL YEAR 2023
FTE: 5.00 EXP: \$ 973,170





CITY CLERK

CORE SERVICES DESCRIPTIONS

Elections

The Elections Program, by Charter, officiates the proper conduct of City elections, including placement of advertising; serving as the Filing Officer to candidates in all phases of their candidacy including acceptance of campaign treasurer reports and qualifying documents; working in partnership with the County Supervisor of Elections for the securing of polling place locations; coordinating the opening and closing of polling places on election day; and swearing-in of elected officials.

Records Management

The Records Management Program supports both internal and external customers, including responding to public records requests. Responsibilities include maintaining all official City records; coordinating all phases of document/records management, including the storage, monitoring, and destruction of City records; scanning and retrieving electronic documents in accordance with Florida Statutes; providing internal training on records management; implementing a City-wide file code index system for all record formats; and recording documents with the County.

Agenda Management

The Agenda Management Program provides for compliance with legal advertising as required by Florida Statutes and City Charter; preparing City Commission and Advisory Board agendas and minutes; serving as the liaison to City Boards and Committees; completing the legislative function with the codification of Ordinances; and attesting City documents as keeper of the City seal.

Indirect Cost

Indirect Cost encompasses both personnel and operating dollars that support general management, leadership (department head), department oversight of performance/outcomes and problem solving (senior management), and other centralized administrative support functions (the portion that is non-programmatic).

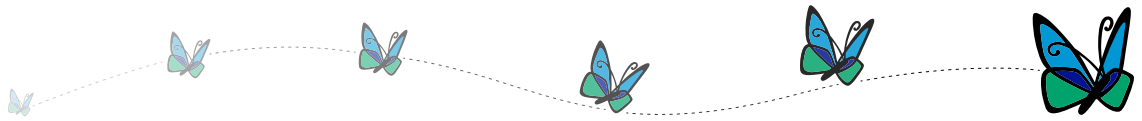


CITY CLERK KEY PERFORMANCE INDICATORS						
Key Focus Areas/ Strategic Goals	Measure	FY20 Actual	FY21 Actual	FY22 Target	FY22 Actual	FY23 Target
High Performance Government						
Continue to Invest in, Retain and Develop High Performing Staff	Average # of training hours per employee	74 **	42	65	40	50
Continue to Invest in, Retain and Develop High Performing Staff	Retention rate	80%	75%	100%	100%	100%
Continue to Invest in, Retain and Develop High Performing Staff	Average years of service	8	7	8	6	7
Sustainable Environment						
Plan Ahead for Progressive Technologies and Business Methods	% of time candidate list is posted to website within one business day after qualification period ends	*	100%	*	*	100%
Plan Ahead for Progressive Technologies and Business Methods	% of time sample ballot information for Municipal Elections is posted on website within one business day of receipt from Supervisor of Elections (SOE)	*	100%	*	*	100%
Plan Ahead for Progressive Technologies and Business Methods	% of campaign finance reports available for public inspection within 3 business days	***	***	***	***	100%
Plan Ahead for Progressive Technologies and Business Methods	% of non-extensive public records requests fulfilled within 5 business days of request	94%	94%	100%	94%	95%
Plan Ahead for Progressive Technologies and Business Methods	% of approved meeting minutes with no corrections made by Commission	100%	100%	100%	100%	100%
Plan Ahead for Progressive Technologies and Business Methods	% of agendas available online 7 days prior to meeting	100%	100%	100%	100%	100%
Plan Ahead for Progressive Technologies and Business Methods	% of Commission meeting minutes on agenda for Commission approval within 2 regular Commission meetings	88%	94%	100%	100%	100%

* Non-election year (Data not available for this reporting period)

** Data affected by COVID-19

*** New for FY23



CITY CLERK (0121)

Mission Statement

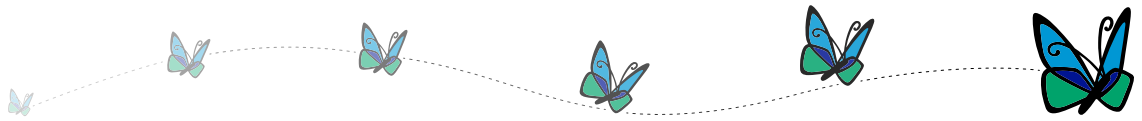
To serve as an information resource center by providing efficient accessibility to the legislative, administrative, legal, and historical records of the City.

Program Services

The City Clerk Department serves the City Commission, City Manager, City departments, the residents of the City, and the general public as an information resource center. The functions performed by this department include the preparation and publication of the City Commission agendas and minutes of the meetings; preparation and monitoring of legal advertising in accordance with Florida Statutes; codification of Ordinances; coordination and management of the City's Records Management Program; and administration of City elections. As the City's official record keeper, the City Clerk attests all agreements and contracts entered into by the City, provides archival services, and is the keeper of the City seal.

FY22 Accomplishments	Key Area of Focus	Strategic Goal
Continued the strategic inventory of the City's permanent records in preparation for implementation of an electronic repository	Sustainable Environment	Plan Ahead for Progressive Technologies and Business Methods
Implemented an electronic filing system to streamline the filing of campaign treasurer reports for municipal elections	Sustainable Environment	Plan Ahead for Progressive Technologies and Business Methods
Implemented an expanded online Public Records Request System utilizing a software for added efficiency	Sustainable Environment	Plan Ahead for Progressive Technologies and Business Methods

FY23 Objectives	Key Area of Focus	Strategic Goal
Continue the strategic inventory of the City's records that have a permanent retention	Sustainable Environment	Plan Ahead for Progressive Technologies and Business Methods
Develop an electronic repository software for City records by utilizing the IT Governance process	Sustainable Environment	Plan ahead for progressive technologies and business methods
Expand Records Management Training Program to include digital records management practices	High Performance Government	Continue to Invest in, Retain and Develop High Performing Staff



CITY CLERK (0121)

	ACTUAL FY21	ADOPTED BUDGET FY22	ADOPTED BUDGET FY23	% CHANGE
TOTAL COST	\$714,800	\$843,190	\$973,170	15.4%

PERSONAL SERVICES \$38,710

The variance is primarily due to salary, health insurance, retirement, and pay-for-performance adjustments.

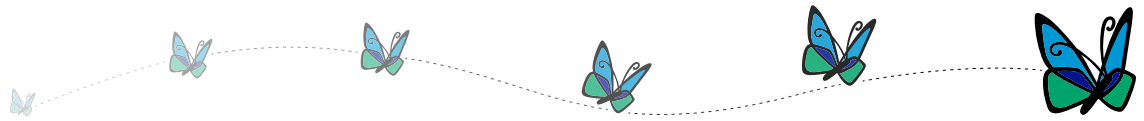
OPERATING EXPENSES \$108,270

The net increase is primarily due to increased election and contractual services costs. These increases are partially offset by decreased professional services and advertisement costs.

CAPITAL OUTLAY (\$17,000)

The variance is due to changes in capital needs from year to year.

PERSONNEL COMPLEMENT					
TITLE	FULL-TIME	PART-TIME/ TEMP	FY23 FTE ADOPTED	FY22 FTE TOTAL	TOTAL ADOPTED CHANGE
City Clerk	1	0	1.00	1.00	0.00
Deputy City Clerk	1	0	1.00	1.00	0.00
Administrative Assistant	1	0	1.00	1.00	0.00
Administrative Coordinator	1	0	1.00	1.00	0.00
Records Specialist	1	0	1.00	1.00	0.00
TOTAL	5	0	5.00	5.00	0.00



CITY CLERK (0121)

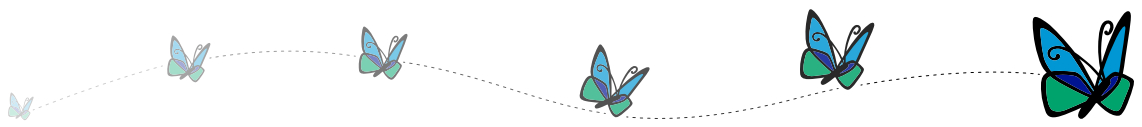
01 GENERAL FUND

		ACTUAL FY21 EXPENDITURE	ADOPTED FY22 BUDGET	ADOPTED FY23 BUDGET
PERSONAL SERVICES				
1200	REGULAR SALARIES	\$384,682	\$439,460	\$460,760
1410	OVERTIME	559	1,000	1,000
1510	LONGEVITY	2,500	2,500	2,000
1570	OTHER BENEFITS	1,575	1,800	1,800
2100	FICA TAXES	28,076	34,580	36,260
2200	RETIREMENT-EMPLOYER	72,034	81,090	87,620
2300	GROUP INSURANCE	40,231	78,570	80,920
2305	LONG TERM DISABILITY	774	1,480	1,560
2310	BASIC LIFE ADD & STD	1,170	1,780	1,850
2700	VEHICLE ALLOWANCE	7,200	7,200	14,400
	TOTAL PERSONAL SERVICES	538,800	649,460	688,170
OPERATING EXPENSES				
3190	PRO SER-OTHER	34,497	45,650	-
3412	CONTRACT SER- OTHER	2,423	-	49,750
3192	CODIFICATION OF ORDINANCE	7,634	13,500	13,500
4001	TRAINING AND TRAVEL	1,810	8,100	8,100
4400	RENTAL AND LEASES	2,464	3,830	3,830
4675	R/M IT	-	47,050	60,130
4700	PRINTING	52	200	200
4800	PROMOTIONAL ACTIVITIES	174	350	500
4905	ELECTIONS	98,175	17,040	117,140
4910	ADVERTISEMENTS	22,462	32,600	26,640
4920	OTHER CURRENT CHARGES - MISC.	2,079	3,000	-
5100	OFFICE SUPPLIES	2,603	3,700	3,600
5410	MEMBERSHIPS/DUES	1,283	1,400	1,150
5430	PUBLICATIONS/SUBSCRIPTIONS	343	310	460
	TOTAL OPERATING EXPENSES	176,000	176,730	285,000
CAPITAL OUTLAY				
6415	COMPUTER SOFTWARE	-	17,000	-
	TOTAL CAPITAL OUTLAY	-	17,000	-
	TOTAL EXPENDITURES	\$714,800	\$843,190	\$973,170

Finance & Administrative Services



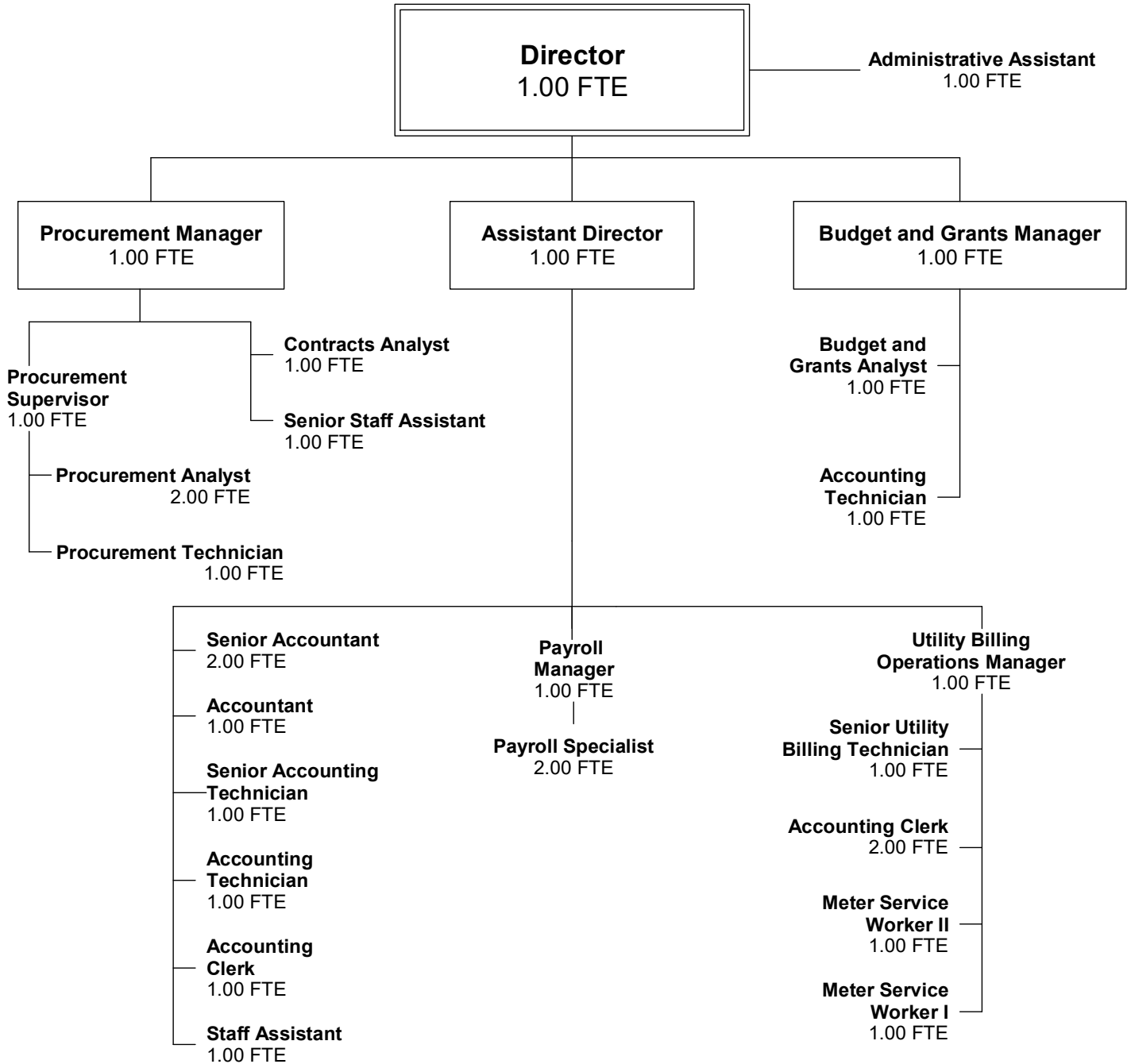


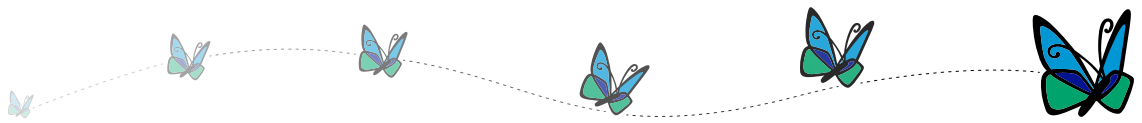


FINANCE AND ADMINISTRATIVE SERVICES

ADOPTED FISCAL YEAR 2023

FTE: 29.50 EXP: \$ 4,634,160





FINANCE AND ADMINISTRATIVE SERVICES

CORE SERVICES DESCRIPTION

Customer Services

Customer Services provides general customer service and account management services for all water and sewer utility accounts; ensures that accounts are administered in a fair and equitable manner; resolves account issues related to overdue bills and/or termination/reinstitution of water service based on account status; and conducts lien searches needed for real estate closings for attorneys and title companies. Customer Services also provides services to internal departments, including centralized reception, and City-wide postage.

Utility Billing

The Utility Billing Division is responsible for timely, accurate meter reading in addition to the invoicing and collection for all water and sewer utility accounts.

Procurement

The Procurement Division assists departments in securing goods and services for the City using ethical and competitive procurement methods. Additionally, the division assists departments with the development of bid solicitations, request for proposals, request for qualifications, and letters of interest; administers and negotiates contracts for a wide range of services; and manages the City's contract management system to ensure contract compliance and vendor performance. Other division responsibilities include processing purchase requisitions, determining appropriate procurement methods, obtaining quotes, developing standard contract language, and administering the City's procurement policies and procedures.

Budget & Financial Planning

The Budget and Financial Planning function responsibilities include strategic and fiscal planning, administration of the annual budget and the five-year Capital Improvement Program (CIP), analysis of operational productivity, and data collection for the Key Performance Indicator Scorecard.

Accounting, Financial Reporting, & Treasury

The Accounting, Financial Reporting, and Treasury Program responsibilities include financial reporting, special projects, contracts, grant administration, treasury management, and debt issuance. This function is also responsible for preparation of the Annual Comprehensive Financial Report (ACFR) and the Popular Annual Financial Report (PAFR); cash disbursements; payroll processing and reporting; fixed asset reporting; accounts receivable; and accounts payable.

Indirect Cost

Indirect Cost encompasses both personnel and operating dollars that support general management, leadership (department head), department oversight of performance/outcomes and problem solving (senior management), and other centralized administrative support functions (the portion that is non-programmatic).



FINANCE AND ADMINISTRATIVE SERVICES KEY PERFORMANCE INDICATORS						
Key Focus Areas/ Strategic Goals	Measure	FY20 Actual	FY21 Actual	FY22 Target	FY22 Actual	FY23 Target
High Performance Government						
Seek All Possible Federal, State, and Local Grant Opportunities	of operations and CIP leveraged by grant funding					5
Proactively Create Collaborative Communication	of community outreach initiatives					12
Continue to Invest in, Retain and Develop High Performing Staff	Average customer wait time per call (minutes)	2 33	2 0	2 00	1 9	2 00
Continue to Invest in, Retain and Develop High Performing Staff	of work orders completed					9,000
Continue to Invest in, Retain and Develop High Performing Staff	of internal audits completed					10
Continue to Invest in, Retain and Develop High Performing Staff	Average of training hours per employee	39	5	5	53	5
Continue to Invest in, Retain and Develop High Performing Staff	Retention rate	100	100	100	100	100
Continue to Invest in, Retain and Develop High Performing Staff	Average years of service	6	6	7	7	
Continue to Invest in, Retain and Develop High Performing Staff	of formal solicitations issued	1	16	20	17	20
Continue to Invest in, Retain and Develop High Performing Staff	Non-residential taxable value/total taxable value	23	23	23	22	23
Continue to Invest in, Retain and Develop High Performing Staff	Gross residential ad valorem taxes per capita	\$ 7	\$509	\$515	\$533	\$555
Continue to Invest in, Retain and Develop High Performing Staff	General Fund expenditures per capita	\$1,0	\$1,103	\$1, 0	\$1,171	\$1,522
Continue to Invest in, Retain and Develop High Performing Staff	General Fund revenues per capita	\$1,10	\$1,1	\$1,351	\$1,330	\$1,3 2
Continue to Invest in, Retain and Develop High Performing Staff	General Fund unassigned fund balance/total expenditures	37	5	22		22
Continue to Invest in, Retain and Develop High Performing Staff	Overall debt per capita	\$377	\$336	\$336	\$315	\$315
Safety and Quality Life						
Enhance Community Health, Safety and Well-Being	Customer satisfaction (survey)					95
Smart Growth						
Enhance Technological Connectivity	of utility accounts receiving electronic bills		7	50	9	50
Enhance Technological Connectivity	of utility billing account holders utilizing online bill payment	6		50	57	50
Sustainable Environment						
Plan Ahead For Progressive Technologies and Business Methods	of programs/processes automated					5
Plan Ahead For Progressive Technologies and Business Methods	of days to identify and resolve water loss					1
Proactively create collaborative communication	of meters inspected					,000

* Data not available for this reporting period

** Data affected by COVID-19

*** New for FY23



FINANCE AND ADMINISTRATIVE SERVICES (0141)

Mission Statement

Provide prudent financial services with integrity, innovation, and efficiency.

Program Services

The Finance and Administrative Services Department consists of Accounting, Treasury, Budget, and Procurement functions, and works closely with the City Manager's Office on issues relating to financial reporting, budgets, investments, special projects, contracts, grant administration, retirement, and debt issuance. The Accounting function provides the City with accurate financial information including governmental accounting, preparation of the Annual Comprehensive Financial Report (ACFR) and the Popular Annual Financial Report (PAFR), cash disbursements, payroll processing, fixed asset reporting, accounts receivable, and accounts payable. The Treasury function maintains the City's financial resources including collecting, monitoring, and investing revenues. The Budget function provides financial planning and administration of the annual budget and the five-year Capital Improvement Program, analysis of operational productivity, and special projects. The Procurement function secures goods, services, equipment, leases, and construction using ethical, fair, and transparent competitive procurement methods. Procurement processes requisitions, obtains quotations, solicits formal competitive bids, disposes of surplus, performs City-wide contract management, and administers the Procurement Card Program.

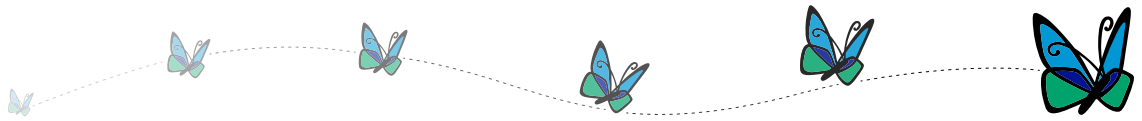
FY22 Accomplishments	Key Area of Focus	Strategic Goal
Transitioned and implemented banking services	Sustainable Environment	Plan Ahead for Progressive Technologies and Business Methods
Provided financial oversight for use of ARPA funding, including coordinating reimbursement process	High Performance Government	Seek All Possible Federal, State and Local Grant Opportunities
Implemented budget, payroll, accounting, and procurement processes to bring Fire/EMS services in-house	High Performance Government	Continue to Invest in, Retain and Develop High Performing Staff
Developed and implemented an online payment process for the miscellaneous accounts receivable system	Sustainable Environment	Plan Ahead for Progressive Technologies and Business Methods

FY23 Objectives	Key Area of Focus	Strategic Goal
Conduct research, evaluate, and implement investment management services	Sustainable Environment	Plan Ahead for Progressive Technologies and Business Methods
Implement Vendor Outreach Program to educate vendors on how to conduct business with the City	High Performance Government	Proactively Create Collaborative Communication



FINANCE AND ADMINISTRATIVE SERVICES (0141)

FY23 Objectives (Continued)	Key Area of Focus	Strategic Goal
Incorporate Vision 2030 in the budget process and work with departments to develop a 10-year objectives and associated performance measures	High Performance Government	Implement and Update Vision 2030
Identify and evaluate efficient use of environmentally safe/ recycled products for commodity purchases	Sustainable Environment	Encourage Businesses and Community Members to Adopt Green Initiatives
Develop and implement an online payroll tax submittal process	Sustainable Environment	Plan Ahead for Progressive Technologies and Business Methods



FINANCE AND ADMINISTRATIVE SERVICES (0141)

	ACTUAL FY21	ADOPTED BUDGET FY22	ADOPTED BUDGET FY23	% CHANGE
TOTAL COST	\$2,140,483	\$2,639,440	\$2,849,610	8.0%

PERSONAL SERVICES

\$210,110

The variance is primarily due to salary, health insurance, retirement, and pay-for-performance adjustments.

OPERATING EXPENSES

\$60

No major variance.

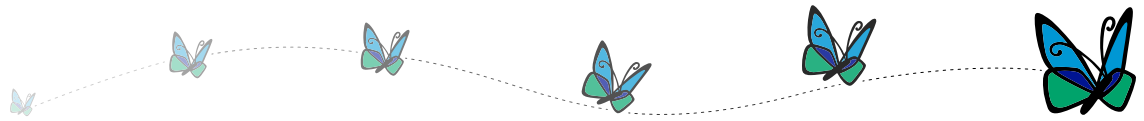
CAPITAL OUTLAY

\$0

No variance.

PERSONNEL COMPLEMENT

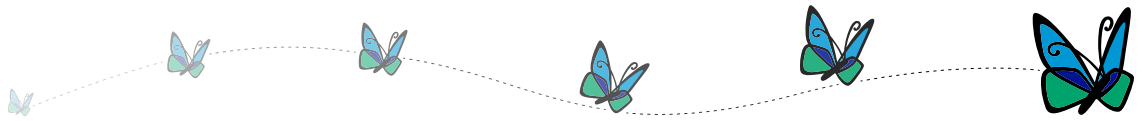
TITLE	FULL- TIME	PART-TIME/ TEMP	FY23 FTE ADOPTED	FY22 FTE TOTAL	TOTAL ADOPTED CHANGE
Director	1	0	1.00	1.00	0.00
Accountant	1	0	1.00	1.00	0.00
Accounting Technician	2	0	2.00	2.00	0.00
Administrative Assistant	1	0	1.00	1.00	0.00
Budget and Grants Analyst	1	0	1.00	1.00	0.00
Budget and Grants Manager	1	0	1.00	1.00	0.00
Contracts Analyst	1	0	1.00	1.00	0.00
Intern	0	1	0.50	0.50	0.00
Payroll Manager	1	0	1.00	1.00	0.00
Payroll Specialist	2	0	2.00	2.00	0.00
Procurement Analyst	2	0	2.00	2.00	0.00
Procurement Manager	1	0	1.00	1.00	0.00
Procurement Technician	1	0	1.00	1.00	0.00
Senior Accountant	1	0	1.00	1.00	0.00
Senior Accounting Technician	1	0	1.00	1.00	0.00
Senior Staff Assistant	1	0	1.00	1.00	0.00
Staff Assistant	1	0	1.00	1.00	0.00
TOTAL	19	1	19.50	19.50	0.00



FINANCE AND ADMINISTRATIVE SERVICES (0141)

01 GENERAL FUND

		ACTUAL FY21 EXPENDITURE	ADOPTED FY22 BUDGET	ADOPTED FY23 BUDGET
PERSONAL SERVICES				
1200	REGULAR SALARIES	\$1,336,779	\$1,540,080	\$1,675,760
1410	OVERTIME	4,818	3,500	6,000
1510	LONGEVITY	6,000	6,000	7,000
1570	OTHER BENEFITS	4,650	4,500	4,500
2100	FICA TAXES	96,577	119,650	130,190
2200	RETIREMENT-EMPLOYER	181,089	210,290	247,800
2300	GROUP INSURANCE	177,216	271,030	289,740
2305	LONG TERM DISABILITY	3,215	5,780	6,050
2310	BASIC LIFE ADD & STD	4,824	6,750	7,050
2700	VEHICLE ALLOWANCE	11,700	10,800	14,400
TOTAL PERSONAL SERVICES		1,826,868	2,178,380	2,388,490
OPERATING EXPENSES				
3190	PRO SER-OTHER	52,572	72,180	95,390
3200	AUDIT	44,150	75,270	76,000
3412	CONTRACT SER-OTHER	129,606	148,650	134,010
4001	TRAINING AND TRAVEL	11,495	26,850	26,850
4100	TELEPHONE	64	-	-
4200	POSTAGE	11,447	31,600	31,600
4400	RENTAL AND LEASES	5,772	6,450	6,750
4605	R/M-CONTRACTS	718	800	820
4675	R/M IT	-	24,980	15,520
4700	PRINTING	34,330	36,000	36,100
4800	PROMOTIONAL ACTIVITIES	251	2,500	2,650
4920	OTHER CURRENT CHARGES - MISC.	2,902	5,710	5,100
5100	OFFICE SUPPLIES	5,323	5,000	5,000
5105	COPY PAPER-CITYWIDE	8,644	14,000	14,000
5110	EQUIPMENT-MINOR	1,553	2,000	2,000
5410	MEMBERSHIPS/DUES	4,608	8,000	8,260
5430	PUBLICATIONS/SUBSCRIPTIONS	182	1,070	1,070
TOTAL OPERATING EXPENSES		313,616	461,060	461,120
TOTAL EXPENDITURES		\$2,140,483	\$2,639,440	\$2,849,610



NON-DEPARTMENTAL

(0199)

01 GENERAL FUND

	ACTUAL FY21 EXPENDITURE	ADOPTED FY22 BUDGET	ADOPTED FY23 BUDGET
OTHER DISBURSEMENTS			
9901 CONTINGENCY	\$0	\$500,000	\$1,000,000
9903 FUND BALANCE RESERVE	-	17,400,000	14,300,000
TOTAL OTHER DISBURSEMENTS	\$0	17,900,000	15,300,000
TOTAL EXPENDITURES	\$0	\$17,900,000	\$15,300,000

(0198)

OPERATING EXPENSES			
3190 PRO SER-OTHER	\$228,606	\$250,410	\$249,560
4819 INCENTIVE PROGRAM	26,054	40,300	45,300
4914 EMERGENCY PREPARATIONS	297,200	150,000	-
TOTAL OPERATING EXPENSES	551,860	440,710	294,860
OTHER DISBURSEMENTS			
8211 ECON DEV INCENT. PROGRAM	199,932	74,510	-
8220 NEIGHBORHOOD ENHANCEMENT GRANTS	31,035	195,000	195,000
9139 TRANSFER TO FUND 39	1,000,000	3,000,000	6,195,500
TOTAL OTHER DISBURSEMENTS	1,230,967	3,269,510	6,390,500
TOTAL EXPENDITURES	\$1,782,827	\$3,710,220	\$6,685,360



UTILITY BILLING AND CUSTOMER SERVICE (4143)

Mission Statement

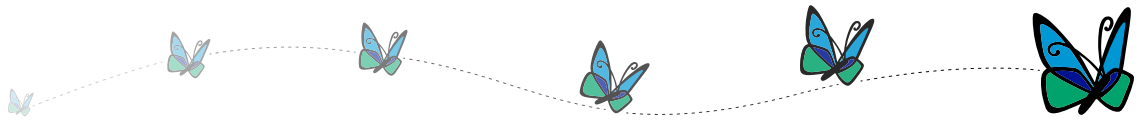
To provide prudent financial services with integrity, innovation, and efficiency.

Program Services

A division of the Finance and Administrative Services Department, Utility Billing and Customer Service is responsible for meter reading; the accurate billing of water and sewer services; and the processing of payments and customer service inquiries, including complaints, and various other issues via walk-ins, telephone, and correspondence. This division provides these services to approximately 12,100 customers and maintains an environment that promotes quality customer service in the most effective and efficient manner, while enforcing the City's policies, procedures, and Code of Ordinances.

FY22 Accomplishments	Key Area of Focus	Strategic Goal
Increased utilization of Interactive Voice Response (IVR) by 5%	Sustainable Environment	Plan Ahead for Progressive Technologies and Business Methods
Increased online payments by 10% via utilization of web platform	Sustainable Environment	Plan Ahead for Progressive Technologies and Business Methods
Completed internal audits to proactively identify and address water loss	Sustainable Environment	Plan Ahead for Progressive Technologies and Business Methods
Issued Request for Proposals (RFP) for a consultant to assist in the implementation and deployment of the automatic meter reading project	Sustainable Environment	Plan Ahead for Progressive Technologies and Business Methods

FY23 Objectives	Key Area of Focus	Strategic Goal
Increase online payments by 10% via utilization of web platform	Sustainable Environment	Plan Ahead for Progressive Technologies and Business Methods
Initiate and transition towards the use of digital record keeping for all meter read reporting	Sustainable Environment	Plan Ahead for Progressive Technologies and Business Methods
Conduct outreach programs to educate residents that support the successful acceptance of an improved metering infrastructure (AMR/AMI)	High Performance Government	Proactively Create Collaborative Communication
Issue Request for Proposals (RFP) for a vendor to conduct the Automated Meter Reading (AMR) or Automatic Metering Infrastructure (AMI) upgrade and implementation	Sustainable Environment	Plan Ahead for Progressive Technologies and Business Methods



UTILITY BILLING AND CUSTOMER SERVICE (4143)

	ACTUAL FY21	ADOPTED BUDGET FY22	ADOPTED BUDGET FY23	% CHANGE
TOTAL COST	\$1,100,736	\$1,596,000	\$1,784,550	11.8%

PERSONAL SERVICES \$76,870

The variance is primarily due to salary, health insurance, retirement, and pay-for-performance adjustments.

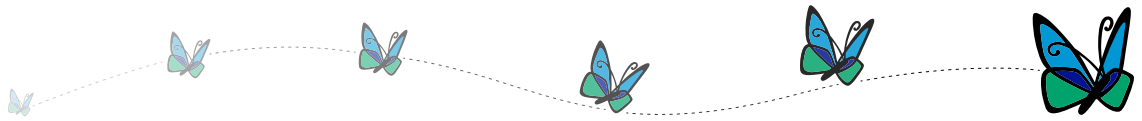
OPERATING EXPENSES \$111,680

The variance is primarily due to increased professional services costs associated with meter reading services.

OTHER DISBURSEMENTS \$0

No variance.

PERSONNEL COMPLEMENT					
TITLE	FULL-TIME	PART-TIME/TEMP	FY23 FTE ADOPTED	FY22 FTE TOTAL	TOTAL ADOPTED CHANGE
Assistant Director	1	0	1.00	1.00	0.00
Accounting Clerk	3	0	3.00	3.00	0.00
Meter Service Worker I	1	0	1.00	1.00	0.00
Meter Service Worker II	1	0	1.00	1.00	0.00
Senior Accountant	1	0	1.00	1.00	0.00
Procurement Supervisor	1	0	1.00	1.00	0.00
Senior Utility Billing Technician	1	0	1.00	1.00	0.00
Utility Billing Operations Manager	1	0	1.00	1.00	0.00
TOTAL	10	0	10.00	10.00	0.00



UTILITY BILLING AND CUSTOMER SERVICE (4143)

41 WATER/WASTEWATER FUND

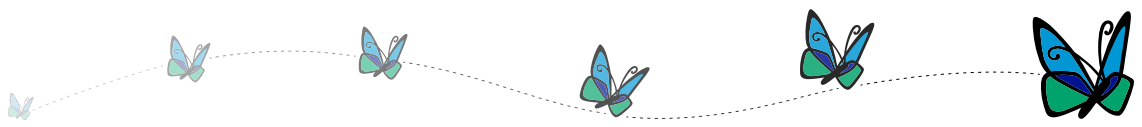
		ACTUAL FY21 EXPENDITURE	ADOPTED FY22 BUDGET	ADOPTED FY23 BUDGET
PERSONAL SERVICES				
1200	REGULAR SALARIES	\$516,756	\$718,770	\$774,110
1410	OVERTIME	11,261	15,000	15,000
1510	LONGEVITY	2,500	3,500	3,000
1570	OTHER BENEFITS	2,760	2,760	3,660
2100	FICA TAXES	39,587	56,980	60,790
2200	RETIREMENT-EMPLOYER	42,122	82,280	94,930
2201	PENSION EXPENSE	(26,041)	-	-
2300	GROUP INSURANCE	101,515	170,240	174,770
2305	LONG TERM DISABILITY	1,318	2,900	2,970
2310	BASIC LIFE ADD & STD	2,012	3,440	3,510
2601	OTHER POSTEMPLOYMENT BENEFITS	24,437	-	-
2700	VEHICLE ALLOWANCE	4,800	4,800	4,800
TOTAL PERSONAL SERVICES		723,027	1,060,670	1,137,540
OPERATING EXPENSES				
3190	PRO SER-OTHER	166,153	207,150	317,150
3200	AUDIT	26,100	26,180	26,660
3412	CONTRACT SER-OTHER	165,797	187,300	182,500
4001	TRAINING AND TRAVEL	1,305	13,000	14,500
4605	R/M-CONTRACTS	2,924	4,800	6,800
4616	CAR WASH SERVICES	10	250	-
4630	R/M-EQUIPMENT	2,780	3,000	3,000
4700	PRINTING	-	3,500	3,500
4916	BAD DEBTS	(2,064)	40,000	40,000
5100	OFFICE SUPPLIES	1,472	1,500	1,500
5220	UNIFORMS	557	800	750
5240	OPER SUPPLIES-OTHER	1,223	1,750	1,750
5410	MEMBERSHIPS/DUES	365	400	700
5430	PUBLICATIONS/SUBSCRIPTIONS	152	700	3,200
TOTAL OPERATING EXPENSES		366,774	490,330	602,010
CAPITAL OUTLAY				
6430	MACHINERY AND EQUIPMENT	9,268	-	-
TOTAL CAPITAL OUTLAY		9,268	-	-
OTHER DISBURSEMENTS				
9300	INTEREST EXPENSE	1,667	45,000	45,000
TOTAL OTHER DISBURSEMENTS		1,667	45,000	45,000
TOTAL EXPENDITURES		\$1,100,736	\$1,596,000	\$1,784,550



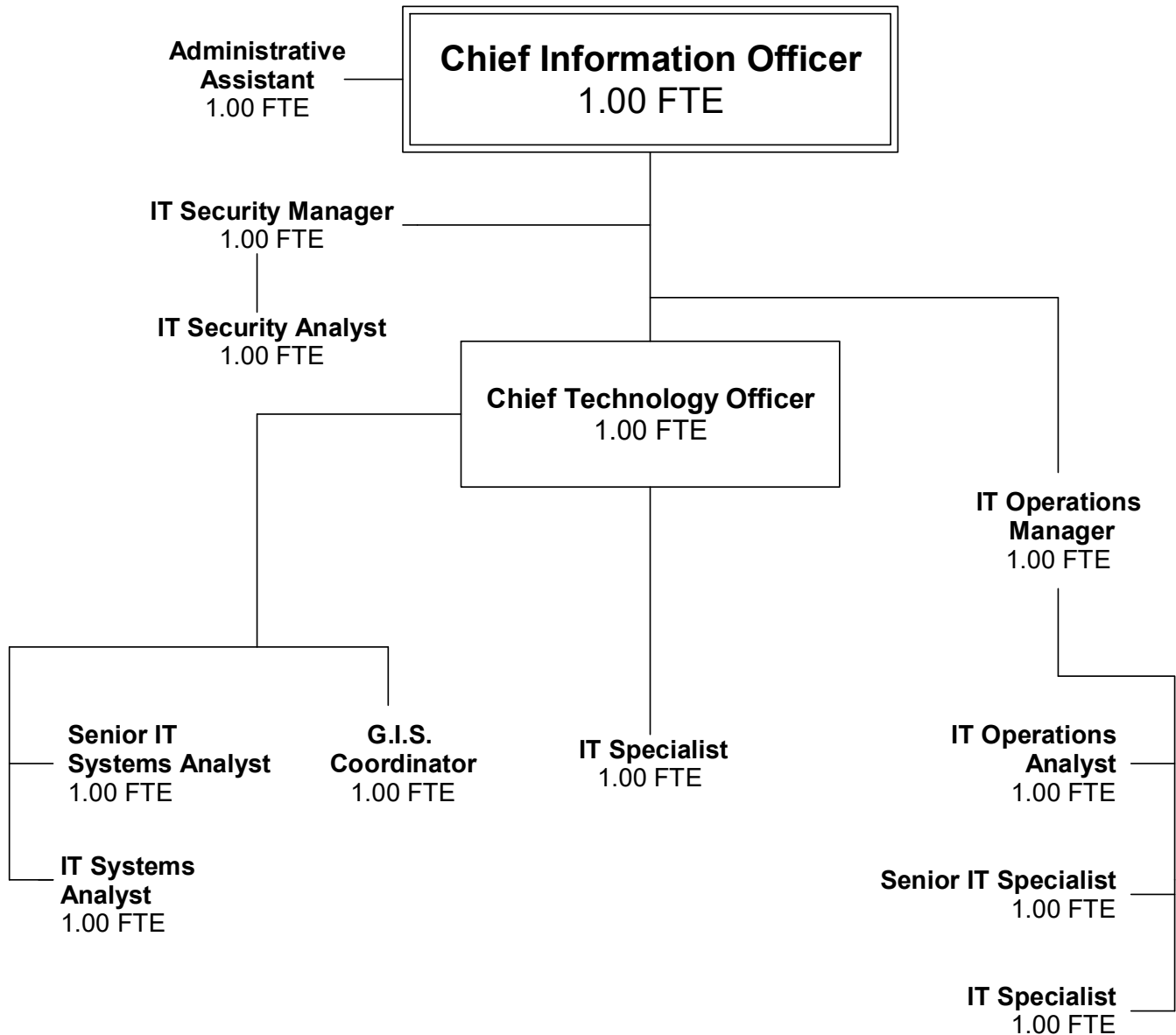
Information Technology

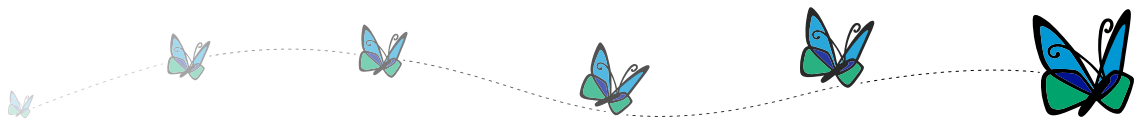






INFORMATION TECHNOLOGY ADOPTED FISCAL YEAR 2023 FTE: 14.00 EXP: \$ 3,589,380





INFORMATION TECHNOLOGY

CORE SERVICES DESCRIPTION

Technology Planning

Technology Planning is the process of projecting the technical evolution of a program or system to achieve its future vision or end-state. It serves as the companion to the City's business or mission objectives driven by desired outcomes of the City's strategic initiatives. Technology planning includes technology forecasting, IT governance, security, change management, projections, and proper technology upgrades.

Customer Service & Support

Customer Service and Support incorporates the service life-cycle performance measurement with improvement efforts to service strategy, design, and transition. The program focuses on increasing the efficiency, maximizing the effectiveness, and optimizing the cost of services and the underlying IT service processes.

System Administration

System Administration encompasses the continuous maintenance, configuration, and reliable operation of an IT asset or service through its production lifecycle. The program provides guidance on promoting efficient usage to ensure that City initiatives and business objectives are accomplished.

Application Services

Application Services facilitates the selection, design, implementation, and maintenance of software services. This program ensures transition planning, implementation, training, and support; service asset and configuration management; release and deployment management; service validation, testing, and evaluation; knowledge management; data management; and GIS mapping and layer development.

Security, Policies, & Standards

Security, Policies, and Standards is the framework to which sustained and secured technology operations are supported in compliance with best practices, standards, regulations, and procedures. The program involves the development and maintenance of security policy documentation as well as workforce cybersecurity education and training.

Indirect Cost

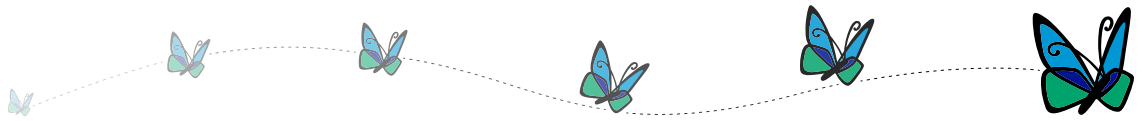
Indirect Cost includes both personnel and operating dollars that support general management, leadership (department head), department oversight of performance/outcomes and problem solving (senior management), and other centralized administrative support functions (the portion that is non-programmatic).



INFORMATION TECHNOLOGY KEY PERFORMANCE INDICATORS						
Key Focus Areas/ Strategic Goals	Measure	FY20 Actual	FY21 Actual	FY22 Target	FY22 Actual	FY23 Target
Sustainable Environment						
Plan Ahead for Progressive Technologies and Business Methods	% of Service Desk Requests resolved within Service Level Agreement (SLA) timeframes	87%	84%	100%	85%	100%
Plan Ahead for Progressive Technologies and Business Methods	% of technology refresh completed within 90 days	**	**	**	**	100%
Plan Ahead for Progressive Technologies and Business Methods	% of services restored within Service Level Agreement (SLA) timeframe	100%	73%	100%	84%	100%
Plan Ahead for Progressive Technologies and Business Methods	% of uptime for City applications and services	99%	100%	100%	99%	100%
Plan Ahead for Progressive Technologies and Business Methods	% of planned system maintenance completed	81%	85%	100%	89%	100%
Plan Ahead for Progressive Technologies and Business Methods	% of governance projects approved within 45 days of sponsor approval	**	**	**	**	100%
Proactively Create Collaborative Communication	# of programs/processes automated	**	**	**	**	15
Smart Growth						
Enhance Technological Connectivity	% of latest software releases, patches, and upgrades/updates completed	94%	94%	92%	93%	100%
High Performance Government						
Proactively Create Collaborative Communication	Customer satisfaction (survey)	100%	99%	100%	99%	100%
Continue to Invest in, Retain and Develop High Performing Staff	% of projects completed within pre-established timeframes	56%	69%	100%	69%	100%
Continue to Invest in, Retain and Develop High Performing Staff	% of time system restoration is completed within 24 hours	100%	100%	100%	100%	100%
Continue to Invest in, Retain and Develop High Performing Staff	Average # of training hours per employee	23 *	42	30	22	30
Continue to Invest in, Retain and Develop High Performing Staff	Retention rate	100%	100%	100%	100%	100%
Continue to Invest in, Retain and Develop High Performing Staff	Average years of service	15	13	14	14	14
Continue to Invest in, Retain and Develop High Performing Staff	% of projects completed within budget	100%	100%	100%	100%	100%
Seek All Possible Federal, State and Local Grant Opportunities	% of operations and CIP leveraged by grant funding	**	**	**	**	20%

* Data affected by COVID-19

** New for FY23



INFORMATION TECHNOLOGY (0144)

Mission Statement

To provide enterprise technology solutions to City leaders and staff so they can meet their goals and deliver effective and efficient services to our customers.

Program Services

The Information Technology (IT) Department works with all City departments to effectively use technology and improve services provided to the residents and businesses of the City of Coconut Creek. Services are provided through the use of centralized storage virtualization helping to reduce hardware costs and lower the City's technology carbon footprint, which promotes its green initiatives. The City-wide network is maintained and supported by numerous software applications. Additionally, the department ensures all City information and information-based services are acquired, monitored, tuned, maintained, and kept current in the most cost-effective manner possible. All systems are maintained, secured, and appropriately backed up to ensure data availability, data integrity, and data confidentiality.

FY22 Accomplishments	Key Area of Focus	Strategic Goal
Continued to transition the dispatch communication services from Broward County Dispatch to Coral Springs	Safety and Quality of Life	Enhance Community Health, Safety and Well-Being
Designed data center hardware upgrade and resilience for the Emergency Operations Center (EOC)	Sustainable Environment	Plan Ahead for Progressive Technologies and Business Methods
Evaluated and conceptualized cybersecurity strategy in order to improve cyber-resilience, response to threats, and overall cybersecurity posture	Sustainable Environment	Plan Ahead for Progressive Technologies and Business Methods
Completed the final phase of the City-wide security camera installation project	Safety and Quality of Life	Enhance Community Health, Safety and Well-Being

FY23 Objectives	Key Area of Focus	Strategic Goal
Complete Commission Chambers improvements to enhance audio-visual quality and improve overall interaction and presentation	Sustainable Environment	Plan Ahead for Progressive Technologies and Business Methods
Complete the transition of the dispatch communication services from Broward County Dispatch to Coral Springs	Safety and Quality of Life	Enhance Community Health, Safety and Well-Being
Complete data center hardware upgrade and resilience for the Emergency Operations Center (EOC)	Sustainable Environment	Plan Ahead for Progressive Technologies and Business Methods
Enhancement of applications to support the City's documents and records management system	Sustainable Environment	Plan Ahead for Progressive Technologies and Business Methods



INFORMATION TECHNOLOGY (0144)

	ACTUAL FY21	ADOPTED BUDGET FY22	ADOPTED BUDGET FY23	% CHANGE
TOTAL COST	\$2,566,341	\$3,175,360	\$3,589,380	13.0%

PERSONAL SERVICES

\$206,810

The variance is primarily due to the reclassification of the IT Security Analyst and IT Specialist positions in FY22 in addition to salary, health insurance, retirement, and pay-for-performance adjustments.

OPERATING EXPENSES

\$7,210

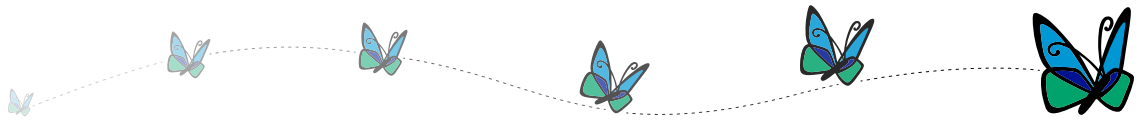
The net increase is primarily due to increased contractual services, telephone, and subscription costs. These increases are partially offset by decreased training, maintenance, and computer software costs.

CAPITAL OUTLAY

\$200,000

The variance is due to changes in capital needs from year to year.

PERSONNEL COMPLEMENT					
TITLE	FULL- TIME	PART-TIME/ TEMP	FY23 FTE ADOPTED	FY22 FTE TOTAL	TOTAL ADOPTED CHANGE
Chief Information Officer	1	0	1.00	1.00	0.00
Chief Technology Officer	1	0	1.00	1.00	0.00
Administrative Assistant	1	0	1.00	1.00	0.00
GIS Coordinator	1	0	1.00	1.00	0.00
Information Technology Operations Analyst	1	0	1.00	1.00	0.00
Information Technology Operations Manager	1	0	1.00	1.00	0.00
Information Technology Security Analyst	1	0	1.00	1.00	0.00
Information Technology Security Manager	1	0	1.00	1.00	0.00
Information Technology Specialist	2	0	2.00	2.00	0.00
Information Technology Systems Analyst	1	0	1.00	1.00	0.00
Intern	0	2	1.00	1.00	0.00
Senior Information Technology Specialist	1	0	1.00	1.00	0.00
Senior Information Technology Systems Analyst	1	0	1.00	1.00	0.00
TOTAL	13.00	2.00	14.00	14.00	0.00



INFORMATION TECHNOLOGY (0144)

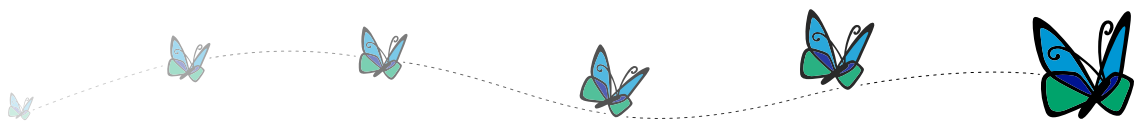
01 GENERAL FUND

		ACTUAL FY21 EXPENDITURE	ADOPTED FY22 BUDGET	ADOPTED FY23 BUDGET
PERSONAL SERVICES				
1200	REGULAR SALARIES	\$1,316,149	\$1,527,380	\$1,658,820
1210	REIMBURSEMENT	(51,863)	-	-
1410	OVERTIME	19,202	14,000	18,000
1510	LONGEVITY	13,167	11,500	13,000
1570	OTHER BENEFITS	8,100	9,900	9,000
2100	FICA TAXES	93,448	119,110	130,750
2200	RETIREMENT-EMPLOYER	194,582	217,920	254,420
2300	GROUP INSURANCE	123,781	194,410	216,710
2305	LONG TERM DISABILITY	2,723	4,810	4,940
2310	BASIC LIFE ADD & STD	3,995	5,630	5,830
2700	VEHICLE ALLOWANCE	13,200	13,200	13,200
TOTAL PERSONAL SERVICES		1,736,484	2,117,860	2,324,670
OPERATING EXPENSES				
3190	PRO SER-OTHER	825	50,300	50,300
3412	CONTRACT SER-OTHER	39,531	47,500	50,400
3414	CONTRACT SER-IT	-	-	25,000
4001	TRAINING AND TRAVEL	8,773	19,000	17,000
4100	TELEPHONE	163,067	177,970	181,520
4400	RENTAL AND LEASES	727	860	860
4630	R/M-EQUIPMENT	3,672	24,000	17,500
4675	R/M-IT	400,715	448,600	440,730
4914	EMERGENCY PREPARATIONS	6,610	2,000	2,000
4920	OTHER CURRENT CHARGES	969	1,010	-
5100	OFFICE SUPPLIES	2,548	4,500	4,000
5110	EQUIPMENT-MINOR	19,950	30,000	30,000
5115	TELEPHONE SYSTEM SUPPLIES	4,726	5,570	4,570
5120	COMPUTER SUPPLIES	1,576	3,500	3,000
5130	COMPUTER SOFTWARE	84,027	27,000	21,510
5140	IN-HOUSE TRAINING SUPPLIES	-	250	-
5410	MEMBERSHIPS/DUES	325	1,280	1,130
5430	PUBLICATIONS/SUBSCRIPTIONS	9,246	14,160	15,190
TOTAL OPERATING EXPENSES		747,287	857,500	864,710
CAPITAL OUTLAY				
6414	COMPUTER EQUIPMENT	26,448	200,000	400,000
6430	MACHINERY AND EQUIPMENT	10,704	-	-
6870	INTANGIBLE ASSETS	45,418	-	-
TOTAL CAPITAL OUTLAY		82,570	200,000	400,000
TOTAL EXPENDITURES		\$2,566,341	\$3,175,360	\$3,589,380

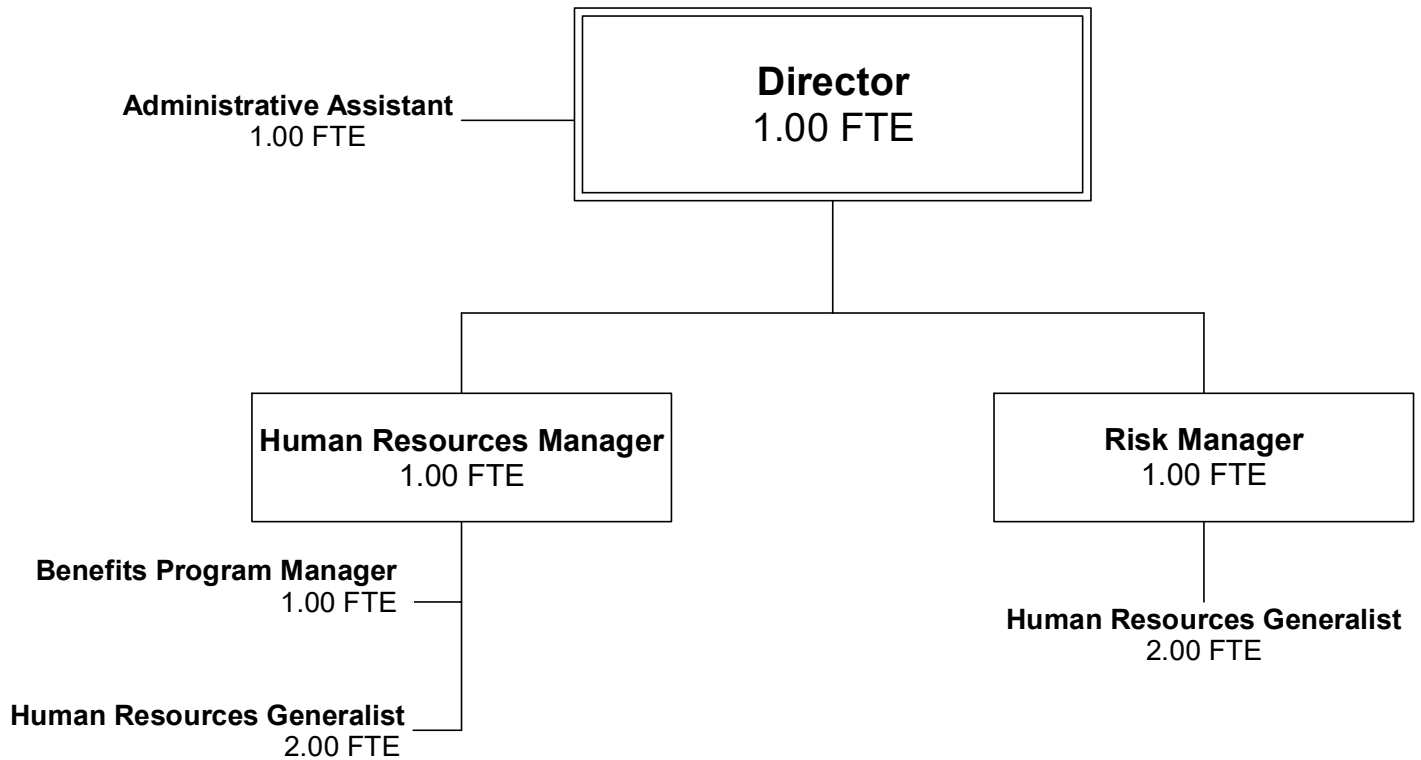
Human Resources

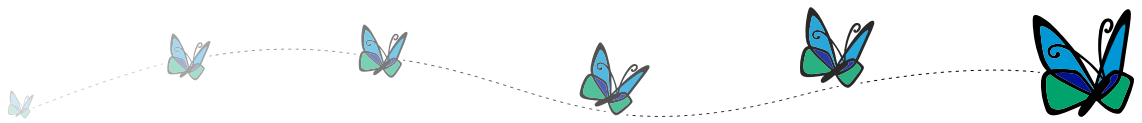






HUMAN RESOURCES AND RISK MANAGEMENT ADOPTED FISCAL YEAR 2023 FTE: 10.00 EXP: \$ 4,862,860





HUMAN RESOURCES AND RISK MANAGEMENT

CORE SERVICES DESCRIPTION

Workforce Planning & Employment

The Workforce Planning and Employment Program ensures the workforce is aligned with the City's needs. Functions include workforce planning; staffing and position analyses; job description development; position control; recruitment, hiring and onboarding; ensuring accurate completion of required employment documentation; facilitating and processing transfers, promotions, demotions, and organizational separations; and maintaining all associated documentation and personnel files while ensuring compliance with all related laws and regulations.

Labor Relations

The Labor Relations Program focuses on labor-related issues, including negotiating and administering collective bargaining agreements; establishing and monitoring workplace policies and procedures to ensure consistent application; investigating/resolving employee complaints; issuing disciplinary actions as needed; and responding to grievances, while ensuring compliance with all applicable laws and regulations.

Employee Development & Engagement

The Employee Development and Engagement Program focuses on developing and retaining employees who are committed to the betterment of the City. Functions include training and development; performance evaluations; performance improvement plans; professional development plans; employee surveys; team-building; and employee morale and engagement initiatives to increase individual and organizational effectiveness.

Safety

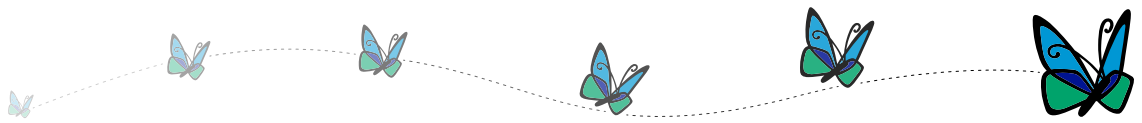
The Safety Program focuses on evaluating, developing, implementing, and administering programs, plans, and policies that foster a safe and secure work and business environment as well as ensuring compliance with all applicable laws and regulations. The Safety Program includes managing the City's health and safety program; managing the City's Drug Free Workplace Program; coordinating compliance training for City staff; evaluating fitness-for-duty and return-to-work criteria; and serving as the Americans with Disabilities Act (ADA) Coordinator for the City.

Risk Management

The Risk Management Program focuses on evaluating, procuring and administering policies that protects the City from liability. The Risk Management Program includes managing and administering the City's property, casualty, liability, and workers' compensation insurance programs; evaluating potentially unfunded liabilities; conducting risk analyses; assisting with financial audits; and ensuring periodic property appraisals are completed to protect the City's assets.

Compensation & Benefits

The Compensation and Benefits Program focuses on developing, selecting, implementing, administering, and evaluating employee benefits; wellness programs; compensation policies/programs; and pay structures based upon internal equity and external market conditions for all employee groups, while ensuring the City's compliance with all applicable laws and regulations.



Indirect Cost

Indirect Cost encompasses both personnel and operating dollars that support general management, leadership (department head), department oversight of performance/outcomes and problem solving (senior management), and other centralized administrative support functions (the portion that is non-programmatic).

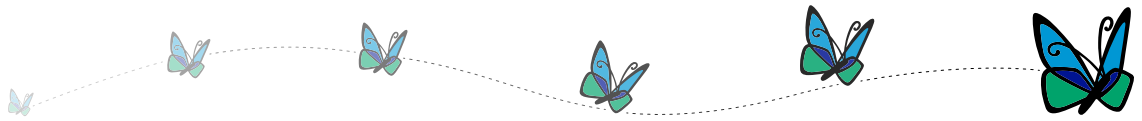


HUMAN RESOURCES AND RISK MANAGEMENT KEY PERFORMANCE INDICATORS						
Key Focus Areas/ Strategic Goals	Measure	FY20 Actual	FY21 Actual	FY22 Target	FY22 Actual	FY23 Target
High Performance Government						
Proactively Create Collaborative Communication	# of community outreach initiatives	***	***	***	***	4
Continue to Invest in, Retain and Develop High Performing Staff	% of surveyed positions with salary range midpoints at or above the 50th percentile, benchmarked against surrounding public employers	52%	77%	80%	80%	80%
Continue to Invest in, Retain and Develop High Performing Staff	% of new employees completing probationary period (City-wide)	80%	94%	80%	82%	85%
Continue to Invest in, Retain and Develop High Performing Staff	% of supervisory positions filled internally (City-wide)	83%	57%**	80%	80%	80%
Continue to Invest in, Retain and Develop High Performing Staff	Average # of training hours per employee	44	29 *	40	49	40
Continue to Invest in, Retain and Develop High Performing Staff	Retention rate	100%	100%	100%	100%	100%
Continue to Invest in, Retain and Develop High Performing Staff	Average years of service	7	6	7	7	8
Safety and Quality Life						
Enhance Community Health, Safety and Well-Being	# of safety incidents resulting in lost work days	3 *	6	<10	16	<12
Enhance Community Health, Safety and Well-Being	# of automobile accidents (employee at-fault)	13	20	<20	22	<25

* Data affected by COVID-19

** Data affected by implementing a Fire Rescue Department and hiring all personnel externally

*** New for FY23



HUMAN RESOURCES AND RISK MANAGEMENT (0145)

Mission Statement

To provide proactive guidance and direction to management and employees, recruit and retain the best qualified employees, provide a highly motivated work environment, and enhance the financial security of the City and the health and welfare of our employees and their families.

Program Services

The Human Resources and Risk Management Department (HR) provides administrative, personnel, and Risk Management services to all departments of the City, serving as a conduit among employees, management, external customers, insurance companies, and benefits providers. HR performs the centralized functions of workforce planning and employment, professional development, compensation and benefits administration, safety, risk management, and employee and labor relations, including negotiating and administering collective bargaining agreements. HR also facilitates employee motivation and retention efforts, succession planning, and performance management, while ensuring compliance with all legal requirements. In its Risk Management capacity, HR manages organizational loss prevention activities and implements strategies that reduce, eliminate, transfer, or assume identified risk from the organization and the employees, with an emphasis on safety and wellness.

FY22 Accomplishments	Key Area of Focus	Strategic Goal
Facilitated all personnel needs during the first year of Coconut Creek Fire Rescue Department implementation	High Performance Government	Continue to Invest in, Retain and Develop High Performing Staff
Engaged in collective bargaining with the three Police Benevolent Association (PBA) units and the International Association of Fire Fighters (IAFF) unit	High Performance Government	Continue to Invest in, Retain and Develop High Performing Staff
Reevaluated the Equal Employment Opportunity (EEO) Plan and Diversity, Equity, and Inclusion in the Workplace training following the addition of Fire Rescue personnel and recalibrated goals as necessary	High Performance Government	Continue to Invest in, Retain and Develop High Performing Staff
Managed COVID-19 emergency efforts related to a variety of safety and personnel matters, including transitioning from pandemic protocol toward endemic protocol	Safety and Quality of Life	Outstanding Local Emergency Preparedness and Response

FY23 Objectives	Key Area of Focus	Strategic Goal
Expand mental health education and resources available to employees	High Performance Government	Continue to Invest in, Retain and Develop High Performing Staff



HUMAN RESOURCES AND RISK MANAGEMENT (0145)

FY23 Objectives (Continued)	Key Area of Focus	Strategic Goal
Evaluate technology resources to further streamline processes and reduce paper	Sustainable Environment	Plan Ahead for Progressive Technologies and Business Methods
Ensure all recruitment and retention efforts focus on diversity, equity, and inclusion	High Performance Government	Continue to Invest in, Retain and Develop High Performing Staff
Launch safety educational program to prevent/reduce shoulder and back injuries (most recent leading types of workplace injuries)	High Performance Government	Continue to Invest in, Retain and Develop High Performing Staff
Implement a City-wide cancer awareness program	Safety and Quality of Life	Continue to Invest in, Retain and Develop High Performing Staff



HUMAN RESOURCES (0145)

	ACTUAL FY21	ADOPTED BUDGET FY22	ADOPTED BUDGET FY23	% CHANGE
TOTAL COST	\$1,360,745	\$1,778,930	\$1,917,560	7.8%

PERSONAL SERVICES

\$135,290

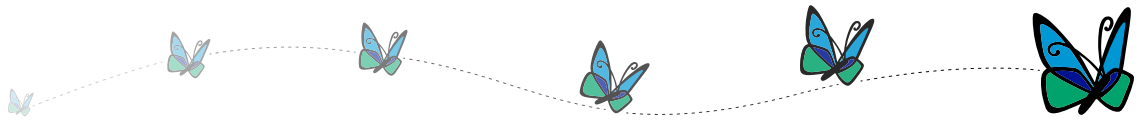
The variance is primarily due to salary, health insurance, retirement, and pay-for-performance adjustments.

OPERATING EXPENSES

\$3,340

The net increase is primarily due to increased promotional and professional services costs. These increases are partially offset by decreased maintenance and printing costs.

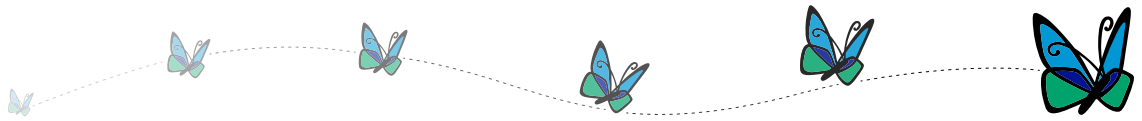
PERSONNEL COMPLEMENT					
TITLE	FULL- TIME	PART-TIME/ TEMP	FY23 FTE ADOPTED	FY22 FTE TOTAL	TOTAL ADOPTED CHANGE
Director	1	0	1.00	1.00	0.00
Administrative Assistant	1	0	1.00	1.00	0.00
Benefits Program Manager	1	0	1.00	1.00	0.00
Human Resources Manager	1	0	1.00	1.00	0.00
Human Resources Generalist	4	0	4.00	4.00	0.00
Intern	0	1	1.00	1.00	0.00
Risk Manager	1	0	1.00	1.00	0.00
TOTAL	9	1	10.00	10.00	0.00



HUMAN RESOURCES (0145)

01 GENERAL FUND

		ACTUAL FY21 EXPENDITURE	ADOPTED FY22 BUDGET	ADOPTED FY23 BUDGET
PERSONAL SERVICES				
1200	REGULAR SALARIES	\$925,249	\$1,005,130	\$1,102,270
1410	OVERTIME	826	3,000	3,000
1510	LONGEVITY	3,500	4,500	5,000
1570	OTHER BENEFITS	4,150	7,200	7,200
2100	FICA TAXES	67,260	78,280	85,980
2200	RETIREMENT-EMPLOYER	108,072	117,600	135,970
2300	GROUP INSURANCE	72,669	131,120	142,500
2305	LONG TERM DISABILITY	1,912	3,230	3,320
2310	BASIC LIFE ADD & STD	2,810	3,770	3,880
2500	UNEMPLOYMENT COMPENSATION	24,186	25,000	25,000
2700	VEHICLE ALLOWANCE	14,400	14,400	14,400
	TOTAL PERSONAL SERVICES	1,225,035	1,393,230	1,528,520
OPERATING EXPENSES				
3120	PRO SER-PHYSICALS	63,310	82,460	85,870
3190	PRO SER-OTHER	15,618	32,730	31,760
3412	CONTRACT SER-OTHER	11,120	51,950	51,950
4001	TRAINING AND TRAVEL	437	10,500	10,500
4003	SAFETY TRAINING	4,021	33,000	33,000
4400	RENTAL AND LEASES	1,130	1,400	1,400
4675	R/M-IT	-	13,560	12,300
4700	PRINTING	-	2,970	1,100
4800	PROMOTIONAL ACTIVITIES	8,127	29,100	33,200
4804	SAFETY PROMOTIONAL ACTIVITIES	5,512	7,000	7,000
4910	ADVERTISEMENTS	1,248	6,590	6,600
4915	EMPLOYEE TUITION REIMB	15,047	60,000	60,000
4920	OTHER CURRENT CHRGS-MISC	-	30,000	30,000
5100	OFFICE SUPPLIES	3,065	3,300	3,300
5110	EQUIPMENT-MINOR	1,164	2,300	2,300
5140	IN-HOUSE TRAINING SUPPLIES	2,211	12,100	12,600
5410	MEMBERSHIPS/DUES	2,801	5,240	4,760
5430	PUBLICATIONS/SUBSCRIPTIONS	900	1,500	1,400
	TOTAL OPERATING EXPENSES	135,710	385,700	389,040
TOTAL EXPENDITURES		\$1,360,745	\$1,778,930	\$1,917,560



RISK MANAGEMENT (0133)

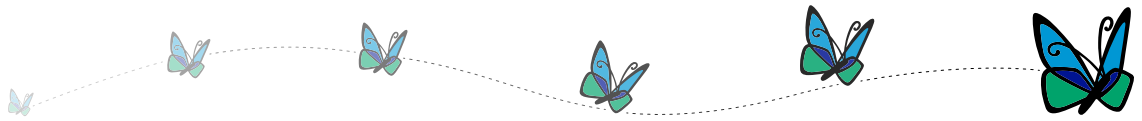
	ACTUAL FY21	ADOPTED BUDGET FY22	ADOPTED BUDGET FY23	% CHANGE
TOTAL COST	\$1,963,157	\$2,694,000	\$2,945,300	9.3%

OPERATING EXPENSES \$251,300

The net increase is due to anticipated increases in auto liability, general liability, auto damage, and property damage insurance premiums. This increase is offset by anticipated decreases in worker's compensation premiums.

OTHER DISBURSEMENTS \$0

No variance.



RISK MANAGEMENT (0133)

01 GENERAL FUND

		ACTUAL FY21 EXPENDITURE	ADOPTED FY22 BUDGET	ADOPTED FY23 BUDGET
OPERATING EXPENSES				
3412	CONTRACT SER-OTHER	\$0	\$3,000	\$3,000
4510	PROPERTY DAMAGE-SIR	52,028	60,000	110,000
4520	AUTO DAMAGE-SIR	176,832	110,000	220,000
4530	WORKERS COMPENSATION-SIR	-	3,500	2,000
4540	GENERAL LIABILITY-SIR	-	60,000	60,000
4556	UST POLLUTION PREMIUM	-	4,000	4,000
4560	WORKERS' COMP PREMIUM	574,790	949,000	850,000
4570	AUTO LIABILITY PREMIUM	191,550	230,000	240,000
4580	PROPERTY DAMAGE PREMIUM	515,150	570,000	662,500
4590	GENERAL LIABILITY PREMIUM	452,807	604,500	693,800
TOTAL OPERATING EXPENSES		1,963,157	2,594,000	2,845,300
OTHER DISBURSEMENTS				
9904	INSURANCE RESERVES	-	100,000	100,000
TOTAL OTHER DISBURSEMENTS		-	100,000	100,000
TOTAL EXPENDITURES		\$1,963,157	\$2,694,000	\$2,945,300

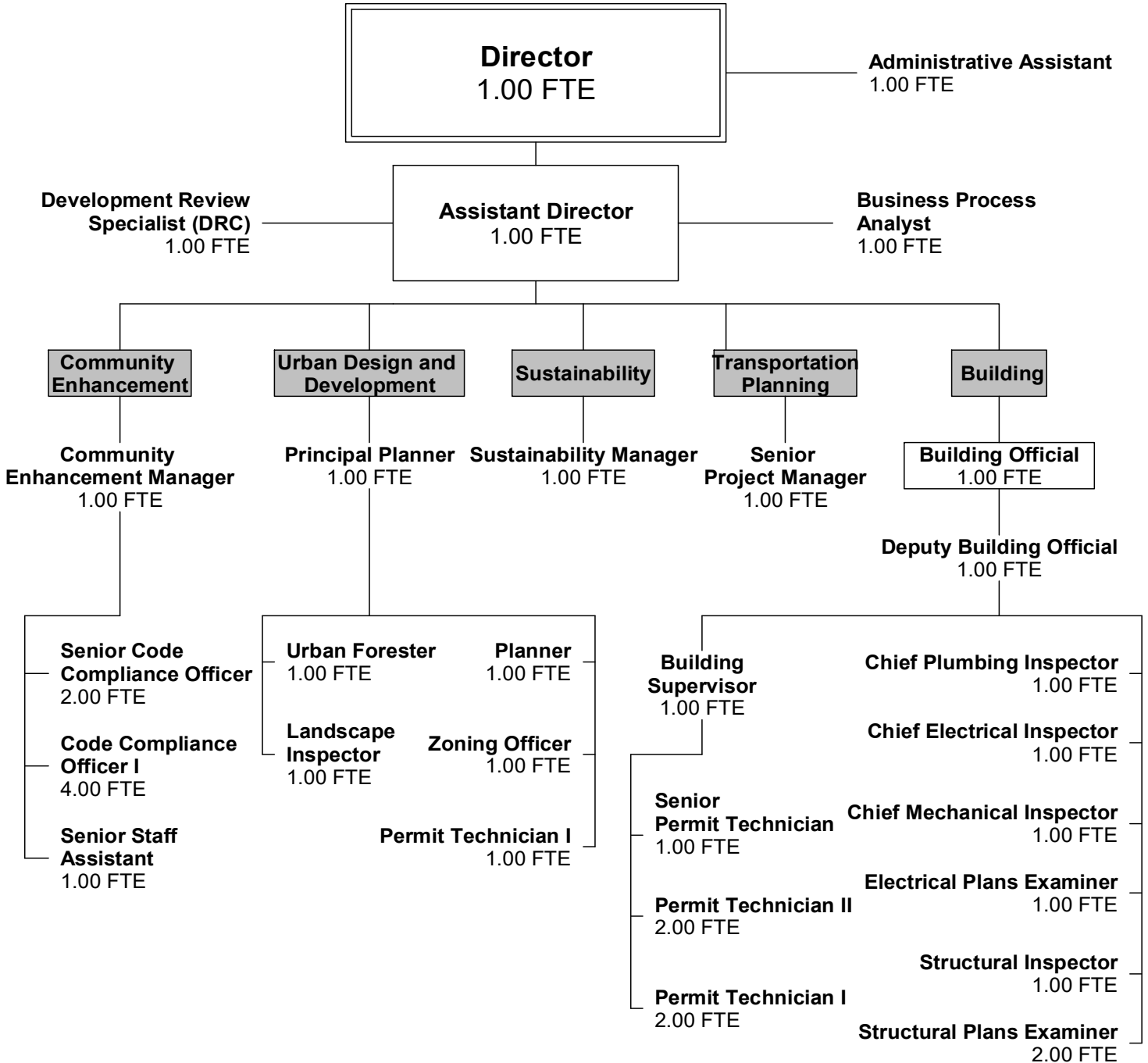
Sustainable Development

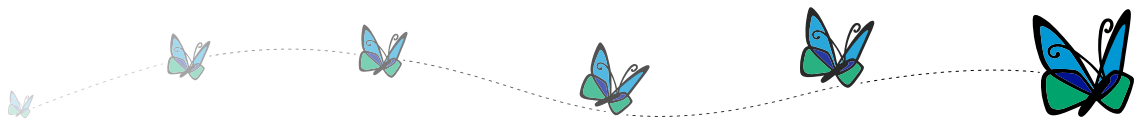






SUSTAINABLE DEVELOPMENT ADOPTED FISCAL YEAR 2023 FTE: 37.00 EXP: \$ 5,245,240





SUSTAINABLE DEVELOPMENT

CORE SERVICES DESCRIPTION

Urban Design & Development

The Urban Design and Development Program establishes the foundation for ensuring a well-designed community. In addition to both short and long-range planning activities, the services include a variety of special projects and studies including transportation, beautification, and greenways.

Community Enhancement

The Community Enhancement Program is the City's proactive approach to maintaining and improving the quality and appearance of commercial and residential property and structures located within the City in accordance with the Code of Ordinances. The Community Enhancement Program is also responsible for Special Magistrate proceedings. The Special Magistrate is a licensed attorney who conducts hearings involving code enforcement issues much like an informal court proceeding.

Housing Services

The Housing Program is responsible for assuring a sustainable mix of housing types in the City through the implementation and administration of all federal, state, and local community grant programs. Initiatives include administering home buyer and housing rehabilitation programs in addition to community benefitting projects. These services are being transitioned to Broward County with the Department's role gradually being reduced over the next year.

Economic Development

The purpose of the Economic Development Program is to stabilize the existing business community; facilitate the establishment of new businesses; aid in job retention, job creation, and business expansion; and improve overall community viability, appearance, and sustainability.

Building Services

The Building Services Program is responsible for the administration of the Florida Building Code, the 40-year-old Building Inspection process, Special Event Permitting, and assessments related to unsafe structures.

Sustainability

The City's Sustainability Program is a multi-disciplinary, multi-department program whose practices include conservation, resilience, preservation, preparedness, and systemic thinking within City operations, the larger community, and regionally. The Sustainability Program is responsible for promoting, encouraging, facilitating and implementing environmental, economic, and socially responsible practices. The program is also accountable for tracking "green" initiatives and providing reports and feedback which help the City achieve its sustainable goals.

Indirect Cost

Indirect Cost encompasses both personnel and operating dollars that support general management, leadership (department head), department oversight of performance/outcomes and problem solving (senior management), and other centralized administrative support functions (the portion that is non-programmatic).



SUSTAINABLE DEVELOPMENT KEY PERFORMANCE INDICATORS						
Key Focus Areas/ Strategic Goals	Measure	FY20 Actual	FY21 Actual	FY22 Target	FY22 Actual	FY23 Target
Adaptable and Progressive Mobility						
Expand Safe and Walkable/Bikeable Options Across the Community	# of linear feet of greenway completed	2,050	0	1,900	262	1,020
Plan for Transportation Technology	# of Electric Vehicle (EV) charging stations installed	***	***	***	***	12
Sustainable Environment						
Plan Ahead for Progressive Technologies and Business Methods	# of new public displays utilizing green and sustainable technology	2	4	4	1	4
Protect Open Space	# of new trees/palms planted annually	***	***	***	***	1,200
Update and Accomplish the Goals Established in the City of Coconut Creek Green Plan	% of Leadership in Energy and Environmental Design (LEED) or other certified projects	***	***	***	***	50%
Smart Growth						
Continue to Support a Mix of Housing (Apartments, Condos, Single Family, and Townhomes)	# of residents assisted through City housing assistance programs	1	61 **	45	97	38
Continue to Support a Mix of Housing (Apartments, Condos, Single Family, and Townhomes)	# of businesses assisted through business assistance grants	***	***	***	***	2
High Performance Government						
Proactively Create Collaborative Communication	# of community outreach initiatives	***	***	***	***	12
Seek all Possible Federal, State and Local Grant Opportunities	% of operations and CIP leveraged by grant funding	***	***	***	***	50%
Continue to Invest in, Retain and Develop High Performing Staff	% of projects completed within budget	***	***	***	***	100%
Continue to Invest in, Retain and Develop High Performing Staff	% of budgeted projects completed within pre-established timeframes	***	***	***	***	100%
Continue to Invest in, Retain and Develop High Performing Staff	Average # of training hours per employee	20 **	15 **	24	25	24
Continue to Invest in, Retain and Develop High Performing Staff	Retention rate	100%	97%	100%	100%	100%
Continue to Invest in, Retain and Develop High Performing Staff	Average years of service	9	9	10	9	10
Safety and Quality Life						
Enhance Community Health, Safety and Well-Being	Customer satisfaction (survey)	80%	87%	100%	83%	100%
Enhance Community Health, Safety and Well-Being	Insurance Services Office (ISO) rating	***	***	***	***	3
Enhance Community Health, Safety and Well-Being	# of public zoning inquiries	1,041	653	800	712	800
Enhance Community Health, Safety and Well-Being	% of site inspections performed within 7 days	100%	100%	100%	100%	100%
Enhance Community Health, Safety and Well-Being	% of inspections scheduled online	41%	52%	75%	61%	75%
Enhance Community Health, Safety and Well-Being	% of minor permits processed within 1 business day	21%	25%	25%	10%	25%



SUSTAINABLE DEVELOPMENT KEY PERFORMANCE INDICATORS						
Key Focus Areas/ Strategic Goals	Measure	FY20 Actual	FY21 Actual	FY22 Target	FY22 Actual	FY23 Target
Safety and Quality Life (Continued)						
Enhance Community Health, Safety and Well-Being	% of time final orders are prepared within 2 business days from receipt from Special Magistrate	100%	100%	100%	100%	100%
Enhance Community Health, Safety and Well-Being	% of code violations corrected by voluntary compliance	92%	91%	90%	90%	90%

* Data not available for this reporting period

** Data affected by COVID-19

*** New for FY23



ECONOMIC DEVELOPMENT (0134)

Mission Statement

To promote a diverse economic tax base in the City of Coconut Creek and to improve the economic and social well-being of its residents and the community.

Program Services

The purpose of the Economic Development Program is to stabilize the existing business community; facilitate the establishment of new businesses; aid in job retention, job creation, and business expansion; and improve overall community vitality, appearance, and sustainability.

FY22 Accomplishments	Key Area of Focus	Strategic Goal
Explored and evaluated federal, state, and local funding opportunities to develop new business incentives programs	High Performance Government	Seek All Possible Federal, State and Local Grant Opportunities
Established new relationships with local, state, and national economic development organization to enhance the City's local business community	High Performance Government	Proactively Create Collaborative Communication
Continued to pursue new business and relocation of existing business for properties in the MainStreet area	Smart Growth	Complete the MainStreet Project

FY23 Objectives	Key Area of Focus	Strategic Goal
Collaborate with the MainStreet Development team to create a desirable commercial component for the City	Smart Growth	Complete the MainStreet Project
Develop a follow up Business Assistance Program to complement the Butterfly Assistance Program to continue to assist the City's small business community	High Performance Government	Seek All Possible Federal, State and Local Grant Opportunities
Establish and maintain a relevant business assistance website with updated available resources for small businesses within the City	Smart Growth	Enhance Technological Connectivity



ECONOMIC DEVELOPMENT (0134)

	ACTUAL FY21	ADOPTED BUDGET FY22	ADOPTED BUDGET FY23	% CHANGE
TOTAL COST	\$70,600	\$250,000	\$250,000	0.0%

OPERATING EXPENSES

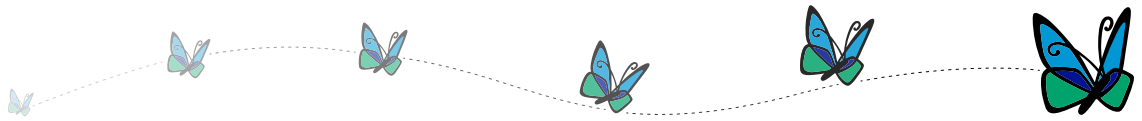
\$0

No variance.

OTHER DISBURSEMENT

\$0

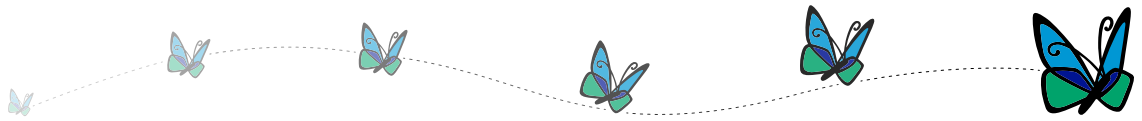
No variance.



ECONOMIC DEVELOPMENT (0134)

01 GENERAL FUND

		ACTUAL FY21 EXPENDITURE	ADOPTED FY22 BUDGET	ADOPTED FY23 BUDGET
OPERATING EXPENSES				
3190	PRO SER-OTHER	\$13,100	\$32,500	\$32,500
4001	TRAINING AND TRAVEL	-	5,000	5,000
4700	PRINTING	-	5,000	5,000
5410	MEMBERSHIPS/DUES	7,500	7,500	7,500
TOTAL OPERATING EXPENSES		20,600	50,000	50,000
OTHER DISBURSEMENTS				
8211	ECON DEV INCEN PROGRAM	50,000	200,000	200,000
TOTAL OTHER DISBURSEMENTS		50,000	200,000	200,000
TOTAL EXPENDITURES		\$70,600	\$250,000	\$250,000



URBAN DESIGN AND DEVELOPMENT (0151)

Mission Statement

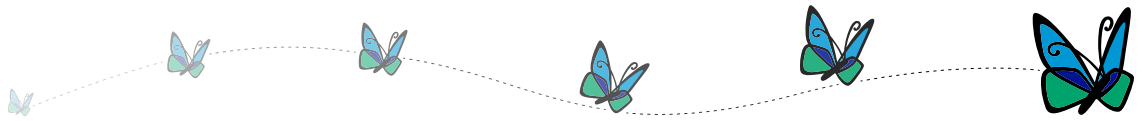
To take a leadership role in local government by incorporating progressive sustainable technologies and innovative, cutting edge design concepts into future development, and redevelopment projects in the City.

Program Services

The Urban Design and Development Division establishes the foundation for ensuring a well-planned community. Division responsibilities include compliance reviews at several different levels; beautification; administration of the City's Green Plan; and City representation on the Planning and Zoning Board, Affordable Housing Advisory Board, and Environmental Advisory Board.

FY22 Accomplishments	Key Area of Focus	Strategic Goal
Enhanced the Traffic Management Team to provide more City-wide traffic calming studies within the City	Adaptable and Progressive Mobility	Invest in Maintenance of All Mobility Systems
Finalized the City's Green Plan implementation and initiated the transition into a more comprehensive Climate Action Plan	Sustainable Environment	Update and Accomplish the Goals Established in the City of Coconut Creek Green Plan
Continued to coordinate with other City departments to successfully execute City projects funded by the Broward County Transportation Surtax program	Adaptable and Progressive Mobility	Invest in Maintenance of All Mobility Systems
Completed the design of art walk along Florida State Road 7 consistent with the new FDOT pedestrian enhancements	Adaptable and Progressive Mobility	Invest in Maintenance of All Mobility Systems

FY23 Objectives	Key Area of Focus	Strategic Goal
Complete the construction of art walk along Florida State Road 7 consistent with the new FDOT pedestrian enhancements	Adaptable and Progressive Mobility	Expand Safe and Walkable/Bikeable Options Across the Community
Implement new development impact fees to meet the demand of continued residential and commercial development	Smart Growth	Continue to Support a Mix of Housing (Apartments, Condos, Single Family, and Townhomes)
Complete new vulnerability assessment requirement to further pursue federal and state grant opportunities	High Performance Government	Seek All Possible Federal, State and Local Grant Opportunities
Continue to review, evaluate and process development applications for MainStreet	Smart Growth	Complete the MainStreet Project



URBAN DESIGN AND DEVELOPMENT (0151)

	ACTUAL FY21	ADOPTED BUDGET FY22	ADOPTED BUDGET FY23	% CHANGE
TOTAL COST	\$1,103,222	\$1,485,980	\$1,543,520	3.9%

PERSONAL SERVICES \$57,920

The variance is primarily due to salary, health insurance, retirement, and pay-for-performance adjustments.

OPERATING EXPENSES (\$380)

No major variance.

PERSONNEL COMPLEMENT					
TITLE	FULL-TIME	PART-TIME/ TEMP	FY23 FTE ADOPTED	FY22 FTE TOTAL	TOTAL ADOPTED CHANGE
Assistant Director	1	0	1.00	1.00	0.00
Community Enhancement Manager	1	0	1.00	1.00	0.00
Landscape Inspector	1	0	1.00	1.00	0.00
Permit Technician I	1	0	1.00	1.00	0.00
Planner	1	0	1.00	1.00	0.00
Planning Intern	0	2	1.00	1.00	0.00
Principal Planner	1	0	1.00	1.00	0.00
Senior Project Manager	1	0	1.00	1.00	0.00
Sustainability Manager	1	0	1.00	1.00	0.00
Urban Forester	1	0	1.00	1.00	0.00
Zoning Officer	1	0	1.00	1.00	0.00
TOTAL	10	2	11.00	11.00	0.00



URBAN DESIGN AND DEVELOPMENT (0151)

01 GENERAL FUND

		ACTUAL FY21 EXPENDITURE	ADOPTED FY22 BUDGET	ADOPTED FY23 BUDGET
PERSONAL SERVICES				
1200	REGULAR SALARIES	\$788,635	\$979,160	\$1,015,660
1410	OVERTIME	349	2,000	2,000
1510	LONGEVITY	6,500	7,500	8,000
1570	OTHER BENEFITS	3,435	3,300	3,780
2100	FICA TAXES	59,002	75,070	78,460
2200	RETIREMENT-EMPLOYER	90,576	103,930	124,470
2300	GROUP INSURANCE	105,119	163,740	160,260
2305	LONG TERM DISABILITY	1,965	3,530	3,520
2310	BASIC LIFE ADD & STD	2,905	4,190	4,190
2700	VEHICLE ALLOWANCE	3,600	4,800	4,800
TOTAL PERSONAL SERVICES		1,062,086	1,347,220	1,405,140
OPERATING EXPENSES				
3150	PRO SER-MICROFICHE	-	3,000	3,000
3190	PRO SER-OTHER	19,502	85,900	85,900
3412	CONTRACT SER-OTHER	-	5,250	5,250
4001	TRAINING AND TRAVEL	1,346	7,300	7,300
4400	RENTAL AND LEASES	137	150	150
4616	CAR WASH SERVICES	40	380	-
4700	PRINTING	841	4,400	4,400
4800	PROMOTIONAL ACTIVITIES	-	4,700	4,700
4812	ARBOR DAY PROGRAM	3,378	6,000	6,000
5100	OFFICE SUPPLIES	1,484	2,100	2,100
5110	EQUIPMENT-MINOR	969	3,800	3,800
5220	UNIFORMS	591	1,000	1,000
5410	MEMBERSHIPS/DUES	12,832	14,280	14,280
5430	PUBLICATIONS/SUBSCRIPTIONS	16	500	500
TOTAL OPERATING EXPENSES		41,136	138,760	138,380
TOTAL EXPENDITURES		\$1,103,222	\$1,485,980	\$1,543,520



BUILDING (0153)

Mission Statement

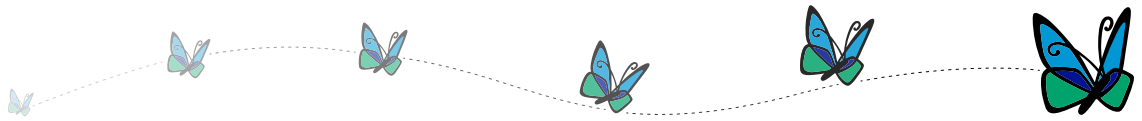
To provide the highest level of quality service related to the building trades and ensure public safety, health, and welfare of the City's residents and builders.

Program Services

The Building Division reviews and processes various types of building permits in compliance with the Florida Building Code. This division provides construction-related services to developers, contractors, and residents for development of commercial, residential, and industrial projects large and small. It also provides technical support to the Urban Design and Development Division and continues to provide technically sound and professional recommendations to other departments.

FY22 Accomplishments	Key Area of Focus	Strategic Goal
Continued to remain active in local, state, and national legislative issues that directly affect the Building Division	High Performance Government	Proactively Create Collaborative Communication
Enhanced the department capabilities of plan reviews and inspections by monitoring new trends and upgrading technology	Sustainable Environment	Plan Ahead for Progressive Technologies and Business Methods
Completed advanced training for all permit techs to receive International Code Council certification to receive higher Insurance Services Office ISO ratings	High Performance Government	Continue to Invest in, Retain and Develop High Performing Staff
Established a networking program through relevant organization affiliations for appropriate building disciplines in anticipation of addressing key needs	High Performance Government	Continue to Invest in, Retain and Develop High Performing Staff

FY23 Objectives	Key Area of Focus	Strategic Goal
Improve the internal process for tracking expired permits to ensure timely compliance with the code	High Performance Government	Continue to Invest in, Retain and Develop High Performing Staff
Establish an interdepartmental cross training program	High Performance Government	Continue to Invest in, Retain and Develop High Performing Staff
Enhance the e-permitting process for customers through education and training	Sustainable Environment	Plan Ahead for Progressive Technologies and Business Methods



BUILDING (0153)

	ACTUAL FY21	ADOPTED BUDGET FY22	ADOPTED BUDGET FY23	% CHANGE
TOTAL COST	\$2,066,682	\$2,548,530	\$2,769,910	8.7%

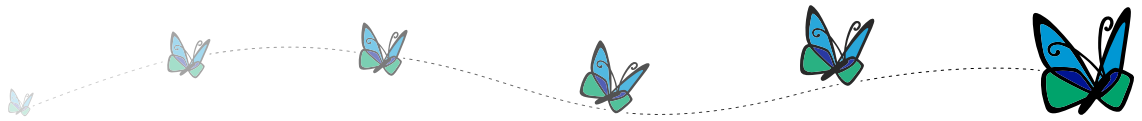
PERSONAL SERVICES \$222,510

The variance is primarily due to staffing changes and salary, health insurance, retirement, and pay-for-performance adjustments.

OPERATING EXPENSES (\$1,130)

The variance is primarily due to decreased professional services, office supplies, and minor equipment cost.

PERSONNEL COMPLEMENT					
TITLE	FULL-TIME	PART-TIME/TEMP	FY23 FTE ADOPTED	FY22 FTE TOTAL	TOTAL ADOPTED CHANGE
Director	1	0	1.00	1.00	0.00
Administrative Assistant	1	0	1.00	1.00	0.00
Building Official	1	0	1.00	1.00	0.00
Building Supervisor	1	0	1.00	1.00	0.00
Business Process Analyst	1	0	1.00	1.00	0.00
Chief Electrical Inspector	1	0	1.00	1.00	0.00
Chief Mechanical Inspector	1	0	1.00	1.00	0.00
Chief Plumbing Inspector	1	0	1.00	1.00	0.00
Deputy Building Official	1	0	1.00	1.00	0.00
Development Review Specialist	1	0	1.00	1.00	0.00
Electrical Plans Examiner	1	0	1.00	1.00	0.00
Permit Technician I	2	0	2.00	2.00	0.00
Permit Technician II	2	0	2.00	2.00	0.00
Senior Permit Technician	1	0	1.00	1.00	0.00
Structural Inspector	1	0	1.00	1.00	0.00
Structural Plans Examiner	2	0	2.00	2.00	0.00
TOTAL	19	0	19.00	19.00	0.00



BUILDING (0153)

01 GENERAL FUND

		ACTUAL FY21 EXPENDITURE	ADOPTED FY22 BUDGET	ADOPTED FY23 BUDGET
PERSONAL SERVICES				
1200	REGULAR SALARIES	\$1,505,539	\$1,753,750	\$1,876,190
1410	OVERTIME	5,828	15,000	15,000
1510	LONGEVITY	12,833	12,000	13,500
1570	OTHER BENEFITS	4,740	4,740	4,740
2100	FICA TAXES	112,404	136,570	147,080
2200	RETIREMENT-EMPLOYER	185,564	213,350	245,440
2300	GROUP INSURANCE	183,550	242,780	298,270
2305	LONG TERM DISABILITY	3,395	6,270	6,460
2310	BASIC LIFE ADD & STD	5,062	7,350	7,640
2700	VEHICLE ALLOWANCE	18,000	18,000	18,000
TOTAL PERSONAL SERVICES		2,036,914	2,409,810	2,632,320
OPERATING EXPENSES				
3130	PRO SER-COUNTY INSPECTION	13,425	100,000	100,000
3150	PRO SER-MICROFICHE	3,283	5,500	4,550
3412	CONTRACT SER-OTHER	-	5,000	5,000
4001	TRAINING AND TRAVEL	2,642	10,500	10,500
4400	RENTAL AND LEASES	844	1,140	1,140
4605	R/M-CONTRACTS	775	1,650	2,600
4616	CAR WASH SERVICES	160	630	-
4700	PRINTING	692	1,000	1,000
5100	OFFICE SUPPLIES	1,290	3,600	3,200
5110	EQUIPMENT-MINOR	1,109	1,200	1,100
5220	BUILDING UNIFORMS	1,281	2,400	2,400
5410	MEMBERSHIPS/DUES	2,823	3,100	3,100
5430	PUBLICATIONS/SUBSCRIPTIONS	1,445	3,000	3,000
TOTAL OPERATING EXPENSES		29,767	138,720	137,590
TOTAL EXPENDITURES		\$2,066,682	\$2,548,530	\$2,769,910



COMMUNITY ENHANCEMENT (0154)

Mission Statement

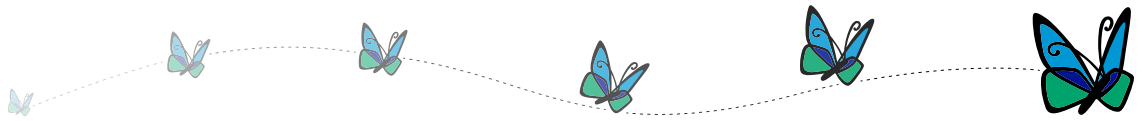
To work in partnership with the residents and business owners of Coconut Creek to promote and maintain a safe and desirable environment to live and work.

Program Services

The Community Enhancement Division administers the Special Magistrate Program for code compliance activities pertaining to the maintenance of both residential and commercial property. This division also conducts neighborhood outreach and education programs.

FY22 Accomplishments	Key Area of Focus	Strategic Goal
Created and distributed pamphlets to encourage businesses to adopt sustainable practices	Sustainable Environment	Encourage Businesses and Community Members to Adopt Green Initiatives
Increased City presence at business and plaza meetings to better educate businesses on Community Enhancement information	High Performance Government	Proactively Create Collaborative Communication
Continued to provide employee development training in order to maintain a positive work environment	High Performance Government	Continue to Invest in, Retain and Develop High Performing Staff

FY23 Objectives	Key Area of Focus	Strategic Goal
Increase City presence at homeowners' association meetings to better educate residents by distributing Community Enhancement information	High Performance Government	Proactively Create Collaborative Communication
Increase community relationships by developing a departmental process for improving efficiency on Citizen Request Management responses	Sustainable Environment	Plan Ahead for Progressive Technologies and Business Methods
Increase promotional activities associated with community enhancement grant opportunities to broaden resident and business participation	Smart Growth	Protect the Small Town Feeling and Look



COMMUNITY ENHANCEMENT (0154)

	ACTUAL FY21	ADOPTED BUDGET fire	ADOPTED BUDGET FY23	% CHANGE
TOTAL COST	\$493,534	\$650,130	\$681,810	4.9%

PERSONAL SERVICES

\$32,480

The variance is primarily due to salary, health insurance, retirement, and pay-for-performance adjustments.

OPERATING EXPENSES

(\$800)

No major variance.

PERSONNEL COMPLEMENT					
TITLE	FULL- TIME	PART-TIME/ TEMP	FY23 FTE ADOPTED	FY22 FTE TOTAL	TOTAL ADOPTED CHANGE
Code Compliance Officer I	4	0	4.00	4.00	0.00
Senior Code Compliance Officer	2	0	2.00	2.00	0.00
Senior Staff Assistant	1	0	1.00	1.00	0.00
TOTAL	7	0	7.00	7.00	0.00



COMMUNITY ENHANCEMENT (0154)

01 GENERAL FUND

		ACTUAL FY21 EXPENDITURE	ADOPTED FY22 BUDGET	ADOPTED FY23 BUDGET
PERSONAL SERVICES				
1200	REGULAR SALARIES	\$341,171	\$405,250	\$420,630
1410	OVERTIME	579	3,000	3,000
1510	LONGEVITY	1,000	1,500	2,500
1550	HOLIDAY PAY	811	-	-
1570	OTHER BENEFITS	2,800	2,880	2,880
2100	FICA TAXES	26,064	31,470	32,820
2200	RETIREMENT-EMPLOYER	35,229	43,380	50,400
2300	GROUP INSURANCE	62,387	99,470	107,050
2305	LONG TERM DISABILITY	961	1,790	1,870
2310	BASIC LIFE ADD & STD	1,497	2,100	2,170
TOTAL PERSONAL SERVICES		472,500	590,840	623,320
OPERATING EXPENSES				
3112	OUTSIDE LEGAL COUNSEL	13,875	42,800	42,800
4001	TRAINING AND TRAVEL	-	2,000	2,000
4400	RENTAL AND LEASES	1,210	1,160	1,390
4616	CAR WASH SERVICES	272	630	-
4675	R/M IT	-	500	500
4700	PRINTING	1,076	2,500	2,500
4914	EMERGENCY PREPARATIONS	-	500	500
4920	OTHER CURRENT CHARGES - MISC.	374	2,800	2,800
5100	OFFICE SUPPLIES	1,336	1,700	1,800
5110	EQUIPMENT-MINOR	993	1,200	1,200
5220	UNIFORMS	1,648	1,900	1,900
5410	MEMBERSHIPS/DUES	250	1,500	1,000
5430	PUBLICATIONS/SUBSCRIPTIONS	-	100	100
TOTAL OPERATING EXPENSES		21,034	59,290	58,490
TOTAL EXPENDITURES		\$493,534	\$650,130	\$681,810

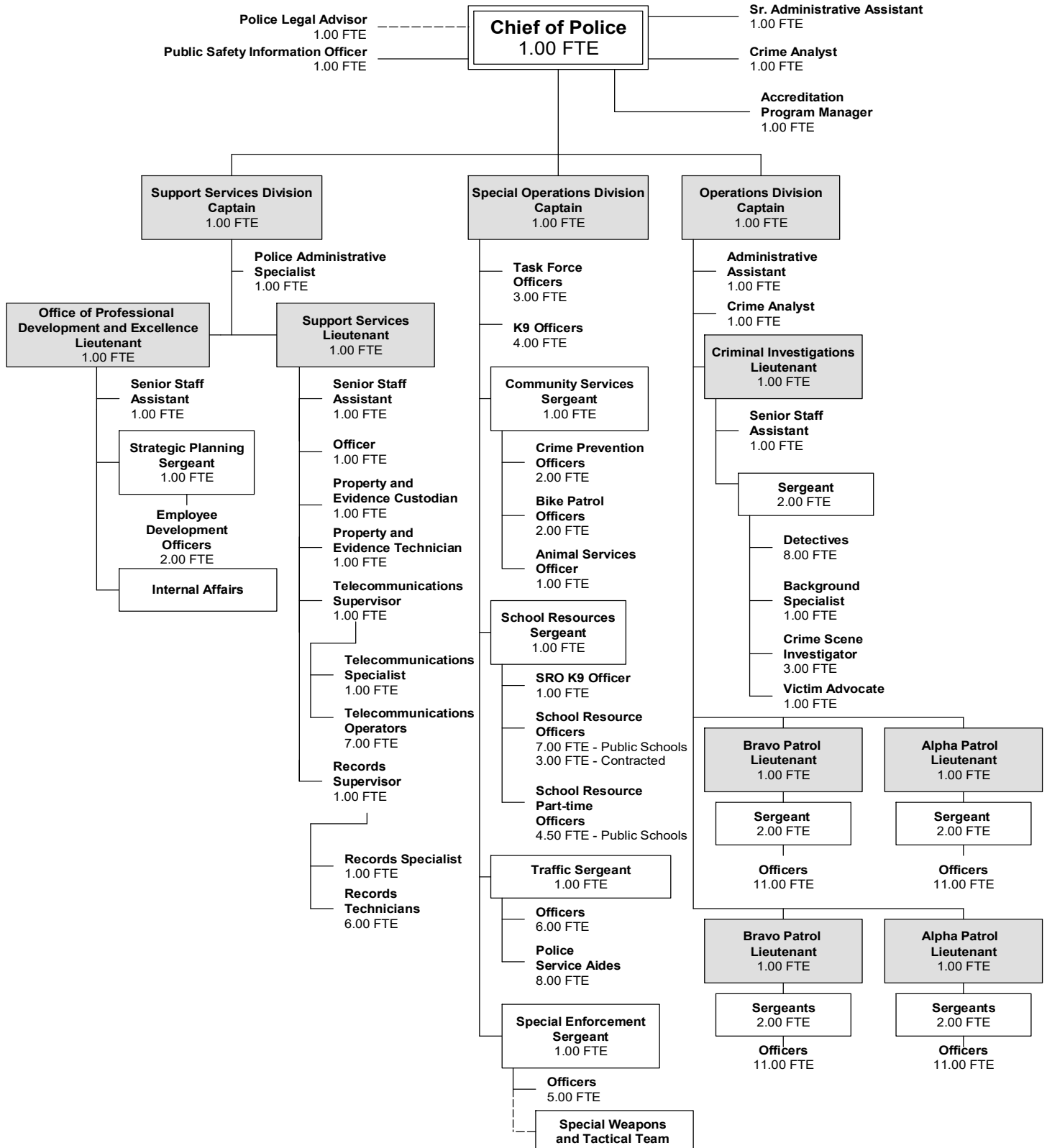
Police

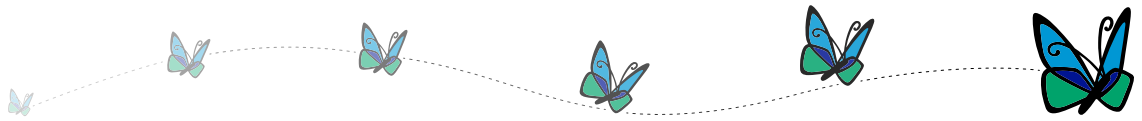






POLICE DEPARTMENT ADOPTED FISCAL YEAR 2023 FTE: 162.50 EXP: \$ 29,904,780





POLICE

CORE SERVICES DESCRIPTION

Operations

The Operations Division includes the Patrol Unit and the Criminal Investigations Unit. Division responsibilities include patrol of the City in an effort to deter crime, reduce fear, and response to all emergency and non-emergency calls for police service from the public; investigation of crimes in the City; crime scene processing; fingerprint identification; victims' rights; and forensic imaging. This division also ensures the proper collection, preservation, packaging, transportation, and documentation of physical evidence left at a crime scene while protecting it from contamination.

Special Operations

The Special Operations Division houses Community Services, School Services, Traffic Services, the Special Enforcement Team (SET), the K-9 Unit, and Special Weapons and Tactics (SWAT).

Community Services supplies a variety of services and programs that improves the quality of life through partnerships in the community including the Police Explorer Program.

School Services includes the School Resource Officer (SRO) Program, which provides police officers to the City's public schools to enhance security, promote appropriate educational curriculums, and provide student access to a law enforcement mentor/role model. The unit also provides law enforcement services for North Broward Preparatory School.

Traffic Services works to protect motorists, bicyclists, and pedestrians throughout the City. Unit responsibilities include traffic enforcement; DUI detection; traffic homicide investigation; hit and run investigation; aggressive driving determent; monitor and track traffic trends, accidents, and road conditions throughout the City; and public education to promote traffic safety.

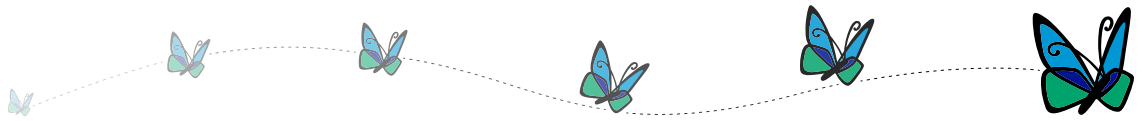
The Special Enforcement Team (SET) is responsible for tracking and suppression activities, covert investigations, intelligence-gathering, conducting searches for fugitives, and proactive police contacts for the Police Department.

The K-9 Unit is a team of specially trained police officers with their K-9 partners. The K-9 Unit provides a valuable resource to the Police Department by assisting with the apprehension of criminals, locating illegal narcotics, and finding lost/missing persons.

The Special Weapons and Tactics (SWAT) team is a specialty team utilized during high-priority/risk incidents that require specialized equipment and tactical skills to resolve calls for service in the safest possible manner.

Support Services

The Support Services Division responsibilities include maintenance of all written and computer generated reports for the Police Department. This includes processing reports, arrests, citations, public records and information requests, subpoenas, and assisting officers with case preparation. The Real Time Crime Center (RTCC) facilitates communication within the Police Department, the public, and other agencies, as well as monitors all of the City's security cameras.



The Property and Evidence Unit tracks evidence, maintains chain of custody, and destroys property and evidence as directed by state guidelines, and serves as the departmental quartermaster for the issuance of uniforms and equipment. The Office of Professional Development and Excellence Division encompasses the Employee Development Unit (training and field training programs), Internal Affairs, and departmental Strategic Planning. The Recruitment Unit is responsible for accessing, attracting, and hiring highly motivated, skilled applicants via police academies and related events.

Indirect

Indirect encompasses both personnel and operating dollars that support general management, leadership (department head), department oversight of performance/outcomes and problem solving (senior management). The Indirect Program includes the department's accreditation program, the Crime Analysis which involves systematic analysis for identifying patterns and trends in crime; and the Public Information Unit that manages the flow of information with the public through the use of media outlets and social media platforms.

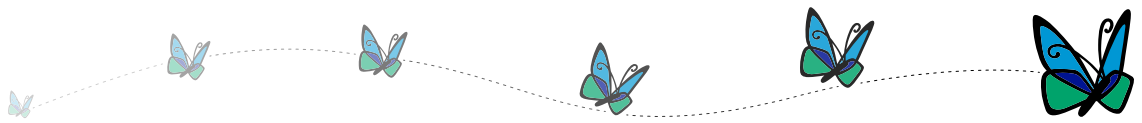


POLICE KEY PERFORMANCE INDICATORS						
Key Focus Areas/ Strategic Goals	Measure	FY20 Actual	FY21 Actual	FY22 Target	FY22 Actual	FY23 Target
Smart Growth						
Protect the Small Town Feel and Look	Total hours worked by volunteers	410 **	202 **	550	667	500
High Performance Government						
Proactively Create Collaborative Communication	# of community outreach initiatives	***	***	***	***	60
Continue to Invest in, Retain, and Develop High Performing Staff	% of first responders Crisis Intervention Training (CIT) certified	***	***	***	***	90%
Continue to Invest in, Retain, and Develop High Performing Staff	Average # of training hours per employee	90 **	33 **	75	135	80
Continue to Invest in, Retain, and Develop High Performing Staff	Retention rate	100%	99%	100%	98%	100%
Continue to Invest in, Retain, and Develop High Performing Staff	Average years of service	11	11	12	11	12
Seek All Possible Federal, State, and Local Grant Opportunities	% of operations and CIP leveraged by grant funding	***	***	***	***	20%
Safety and Quality Life						
Enhance Community Health, Safety, and Well-Being	Officers per 1,000 residents	2.0	1.9	2.0	1.9	1.9
Enhance Community Health, Safety, and Well-Being	Customer perception of safety (survey)	*	*	95%	*	95%
Enhance Community Health, Safety, and Well-Being	# K-9 apprehensions and arrests	41	58	50	59	55
Enhance Community Health, Safety, and Well-Being	# of traffic citations issued	9,625	8,365	9,000	9,083	9,500
Enhance Community Health, Safety, and Well-Being	Crime Reporting System Clearance Rate (UCR/NIBRS)	23%	28%	28%	29%	28%
Enhance Community Health, Safety, and Well-Being	Average emergency response time (in minutes) (dispatch to on-scene)	4:06	4:41	4:40	4:30	4:48
Enhance Community Health, Safety, and Well-Being	Average Non-emergency response time (in minutes) (dispatch to on-scene)	5:16	5:56	5:40	6:06	5:40

* Data not available for this reporting period

** Data affected by COVID-19

*** New for FY23



POLICE (0161)

Mission Statement

To protect and serve the Coconut Creek community.

Program Services

In an effort to enhance the quality of life for our residents and visitors, the Coconut Creek Police Department is committed to the safety of its residents and visitors and the protection of property, while creating a safe environment for all who live, work, or visit our community.

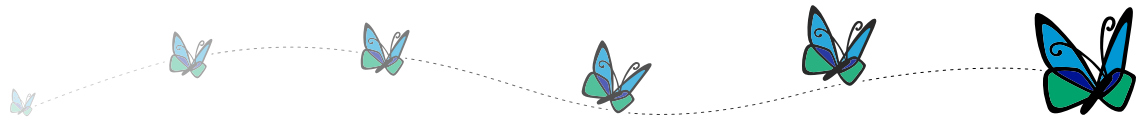
FY22 Accomplishments	Key Area of Focus	Strategic Goal
Transitioned from the Uniform Crime Reporting (UCR) System to the Florida Incident-Based Reporting System (FIBRS) for the collection of crime data	Sustainable Environment	Plan Ahead for Progressive Technologies and Business Methods
Completed the transition of dispatch communication services from Broward County to the City of Coral Springs	Safety and Quality of Life	Enhance Community Health, Safety and Well-Being
Developed and implemented Simunitions De-Escalation Training Program to provide Officers with realistic de-escalation training	High Performance Government	Continue to Invest in, Retain and Develop High Performing Staff
Explored the ALERT Safety Program allowing real time communication with the Police Department when incidents occur in participating schools and businesses, Government Center, and Community Center	Sustainable Environment	Plan Ahead for Progressive Technologies and Business Methods

FY23 Objectives	Key Area of Focus	Strategic Goal
Develop and implement a Park, Walk, and Talk Program in an effort to deter crime and break down barriers between law enforcement and the public	Safety and Quality of Life	Continue to be a Leader in Community Policing
Develop and implement a Body-Worn Camera Program	Safety and Quality of Life	Enhance Community Health, Safety and Well-Being
Research and implement a mobile application to enhance customer engagement and incident response within in the community	Sustainable Environment	Plan Ahead for Progressive Technologies and Business Methods
Conduct an agency leadership summit to elevate performance through enrichment exercises and training	High Performance Government	Continue to Invest in, Retain and Develop High Performing Staff



POLICE (0161)

FY23 Objectives (Continued)	Key Area of Focus	Strategic Goal
Research the feasibility of a Co-Response Program to mitigate mental health crises	Safety and Quality of Life	Enhance Community Health, Safety and Well-Being
Recruit and hire diverse workforce representative of the community	High Performance Government	Continue to Invest in, Retain and Develop High Performing Staff



POLICE (0161)

	ACTUAL FY21	ADOPTED BUDGET FY22	ADOPTED BUDGET FY23	% CHANGE
TOTAL COST	\$22,297,578	\$28,228,610	\$29,904,780	5.9%

PERSONAL SERVICES

\$1,364,970

The variance is due to salary, health insurance, retirement, and pay-for-performance adjustments.

OPERATING EXPENSES

\$469,500

The variance is primarily due to increased maintenance, minor equipment, contractual services, supplies, and E-911 Dispatch Services costs.

CAPITAL OUTLAY

(\$158,300)

The variance is due to changes in capital needs from year to year.

FY23 Capital Outlay Needs:

Police Canine-Bloodhound

\$10,000

\$10,000

PERSONNEL COMPLEMENT

TITLE	FULL-TIME	PART-TIME/ TEMP	FY23 FTE ADOPTED	FY22 FTE TOTAL	TOTAL ADOPTED CHANGE
Chief of Police	1	0	1.00	1.00	0.00
Accreditation Program Manager	1	0	1.00	1.00	0.00
Administrative Assistant	1	0	1.00	1.00	0.00
Animal Services Officer	1	0	1.00	1.00	0.00
Background Specialist	1	0	1.00	1.00	0.00
Captain	3	0	3.00	3.00	0.00
Crime Analyst	2	0	2.00	2.00	0.00
Crime Scene Investigator	3	0	3.00	3.00	0.00
Legal Advisor	1	0	1.00	1.00	0.00
Lieutenant	7	0	7.00	7.00	0.00
Officer	88	6	92.50	92.50	0.00
Police Administrative Specialist	1	0	1.00	1.00	0.00
Police Records Specialist	1	0	1.00	1.00	0.00
Police Records Supervisor	1	0	1.00	1.00	0.00
Police Records Technician	6	0	6.00	6.00	0.00
Police Service Aide	8	0	8.00	8.00	0.00
Property and Evidence Custodian	1	0	1.00	1.00	0.00
Property and Evidence Technician	1	0	1.00	1.00	0.00
Public Safety Information Officer	1	0	1.00	1.00	0.00
Senior Administrative Assistant	1	0	1.00	1.00	0.00
Senior Staff Assistant	3	0	3.00	3.00	0.00
Sergeant	15	0	15.00	15.00	0.00
Telecommunications Operator	7	0	7.00	7.00	0.00
Telecommunications Specialist	1	0	1.00	1.00	0.00
Telecommunications Supervisor	1	0	1.00	1.00	0.00
Victim Advocate	1	0	1.00	1.00	0.00
TOTAL	158	6	162.50	162.50	0.00



POLICE (0161)

01 GENERAL FUND

		ACTUAL FY21 EXPENDITURE	ADOPTED FY22 BUDGET	ADOPTED FY23 BUDGET
PERSONAL SERVICES				
1200	REGULAR SALARIES	\$12,816,278	\$15,357,040	\$15,785,760
1410	OVERTIME	100,259	75,000	100,000
1420	OVERTIME-POLICE	382,147	350,000	425,000
1510	LONGEVITY	404,849	464,770	415,680
1520	INCENTIVE PAY	96,690	106,440	103,200
1540	COURT PAY	26,978	65,000	65,000
1550	HOLIDAY PAY	341,562	300,000	400,000
1560	SPECIAL DUTY	459,357	460,000	460,000
1570	OTHER BENEFITS	80,040	85,020	93,120
2100	FICA TAXES	1,064,450	1,304,830	1,363,550
2200	RETIREMENT-EMPLOYER	3,316,207	3,910,970	4,392,550
2300	GROUP INSURANCE	1,524,899	2,093,950	2,332,040
2305	LONG TERM DISABILITY	30,567	54,730	55,680
2310	BASIC LIFE ADD & STD	45,221	64,160	65,300
2700	VEHICLE ALLOWANCE	7,200	7,200	7,200
TOTAL PERSONAL SERVICES		20,696,703	24,699,110	26,064,080
OPERATING EXPENSES				
3120	PRO SER-PHYSICALS	2,303	9,750	7,750
3190	PRO SER-OTHER	19,937	40,500	26,600
3300	COURT REPORTING SERVICES	415	3,100	3,100
3412	CONTRACT SER-OTHER	154,882	242,550	254,680
3490	E-911 DISPATCH SERVICES	870,406	2,262,570	2,628,880
3500	INVESTIGATIVE EXPENSES	760	4,000	4,000
4001	TRAINING AND TRAVEL	66,848	122,200	125,200
4002	POLICE EDUCATION FUND	7,883	8,000	8,000
4400	RENTAL AND LEASES	58,664	89,400	97,090
4605	R/M-CONTRACTS	5,500	18,750	62,750
4616	CAR WASH SERVICES	7,428	10,120	-
4630	R/M-EQUIPMENT	13,773	21,300	22,000
4650	R/M-BUILDING	-	-	25,000
4670	R/M-OTHER	10,723	4,000	4,000
4675	R/M-IT	-	25,690	48,590
4700	PRINTING	8,620	9,000	9,000
4800	PROMOTIONAL ACTIVITIES	21,435	32,670	36,470
4810	YOUTH CRIME PREVENT PRGM	11,287	12,000	15,000
4910	ADVERTISEMENTS	433	1,400	1,900
4914	EMERGENCY PREPARATIONS	14,027	2,980	2,980
4920	OTHER CURRENT CHRGS-MISC	4,959	26,300	26,500
5100	OFFICE SUPPLIES	3,759	9,860	18,390
5110	EQUIPMENT-MINOR	19,732	22,300	41,660
5111	PD EQUIPMENT REPLACEMENT	-	35,250	17,000
5130	COMPUTER SOFTWARE	153	10,680	-
5155	PHOTOGRAPHIC SUPPLIES	1,541	2,500	2,500
5220	UNIFORMS	79,514	92,550	85,900
5240	OPER SUPPLIES-OTHER	58,003	118,200	121,500
5252	CANINE PROGRAM	24,032	20,000	28,500
5410	MEMBERSHIPS/DUES	3,696	10,750	12,050
5430	PUBLICATIONS/SUBSCRIPTIONS	81,600	92,830	93,710
TOTAL OPERATING EXPENSES		1,552,311	3,361,200	3,830,700
CAPITAL OUTLAY				
6414	COMPUTER EQUIPMENT	-	2,800	-
6415	COMPUTER SOFTWARE	-	15,000	-
6420	VEHICLES	16,250	-	10,000
6430	MACHINERY AND EQUIPMENT	32,314	150,500	-
TOTAL CAPITAL OUTLAY		48,565	168,300	10,000
TOTAL EXPENDITURES		\$22,297,578	\$28,228,610	\$29,904,780

☒ RECURRING
 ☒ RECOMMENDED
☐ ONE TIME
 ☐ NOT RECOMMENDED

Title	
-------	--

Police Canine-Bloodhound

Department	Total Cost
Police	\$ 19,290

Justification	Strategic Goal(s):
1. Enhance Customer Satisfaction: By providing a seamless and personalized shopping experience, the company aims to increase customer loyalty and repeat purchases. 2. Optimize Operational Efficiency: Streamlining the supply chain and inventory management processes will reduce costs and improve delivery times. 3. Expand Market Reach: Utilizing digital marketing strategies and social media platforms will help the company reach a wider audience and drive sales growth. 4. Innovate Product Offerings: Investing in research and development will enable the company to introduce new, high-quality products that meet market demands. 5. Strengthen Financial Performance: Implementing robust financial controls and monitoring key performance indicators will ensure the company remains profitable and sustainable.	1. Customer Satisfaction: Increase customer satisfaction scores by 15% within the next 12 months. 2. Operational Efficiency: Reduce operational costs by 10% and improve delivery times by 20% within the next 18 months. 3. Market Reach: Increase online sales by 25% and expand into two new international markets within the next 24 months. 4. Product Innovation: Launch three new product lines that meet or exceed market expectations within the next 18 months. 5. Financial Performance: Maintain a consistent profit margin of 15% and achieve a 5% increase in annual revenue within the next 12 months.

The Police Department has four apprehension/drug trained canines and one firearms/gunpowder detection canine. The Bloodhound canine, donated by the Jimmy Ryce Foundation, provides another resource for officers to utilize during criminal and non-criminal investigations. The proposed Bloodhound will be specifically trained to track missing persons and juveniles by trailing an individuals unique scent for long distances. The Bloodhound will also be utilized as an emotional support canine. The handling officer and canine will attend school functions and community events.

Outstanding local Emergency Preparedness and Response
Continue to be a Leader in Community Policing
Enhance Community Health, Safety, and Well-Being
Protect the Small-Town Feeling and Look
Continue to Invest in, Retain, and Develop High Performing
Staff

Summary of Required Resources

Program(s)	FTE	Personnel	Operating	Total
Special Operations	1.00	141,520	16,500	158,020
Operations	(1.00)	(138,730)	-	(138,730)
				-
				-
				-
				-
				-
Total	-	\$ 2,790	\$ 16,500	\$ 19,290

Resource Supplement

Personnel				
FTE	Description	Salary	Fringe	Cost
1.00	Police Officer	101,080	40,440	\$ 141,520
(1.00)	Police Officer	(99,090)	(39,640)	(138,730)
				-
				-
				-
			Total	\$ 2,790

Operating Expenses/Capital Outlay

Account Number	Description	Cost
0161-4001	Canine Handler Training	\$ 3,000
0161-5252	Canine Insurance, Equipment and Food	3,500
0161-6420	Canine Vehicle Equipment	10,000
		-
		-
	Total	\$ 16,500

Revenues

Account Number	Description	Cost
		\$ -
		-
		-
		-
	Total	\$ -



Fire Rescue



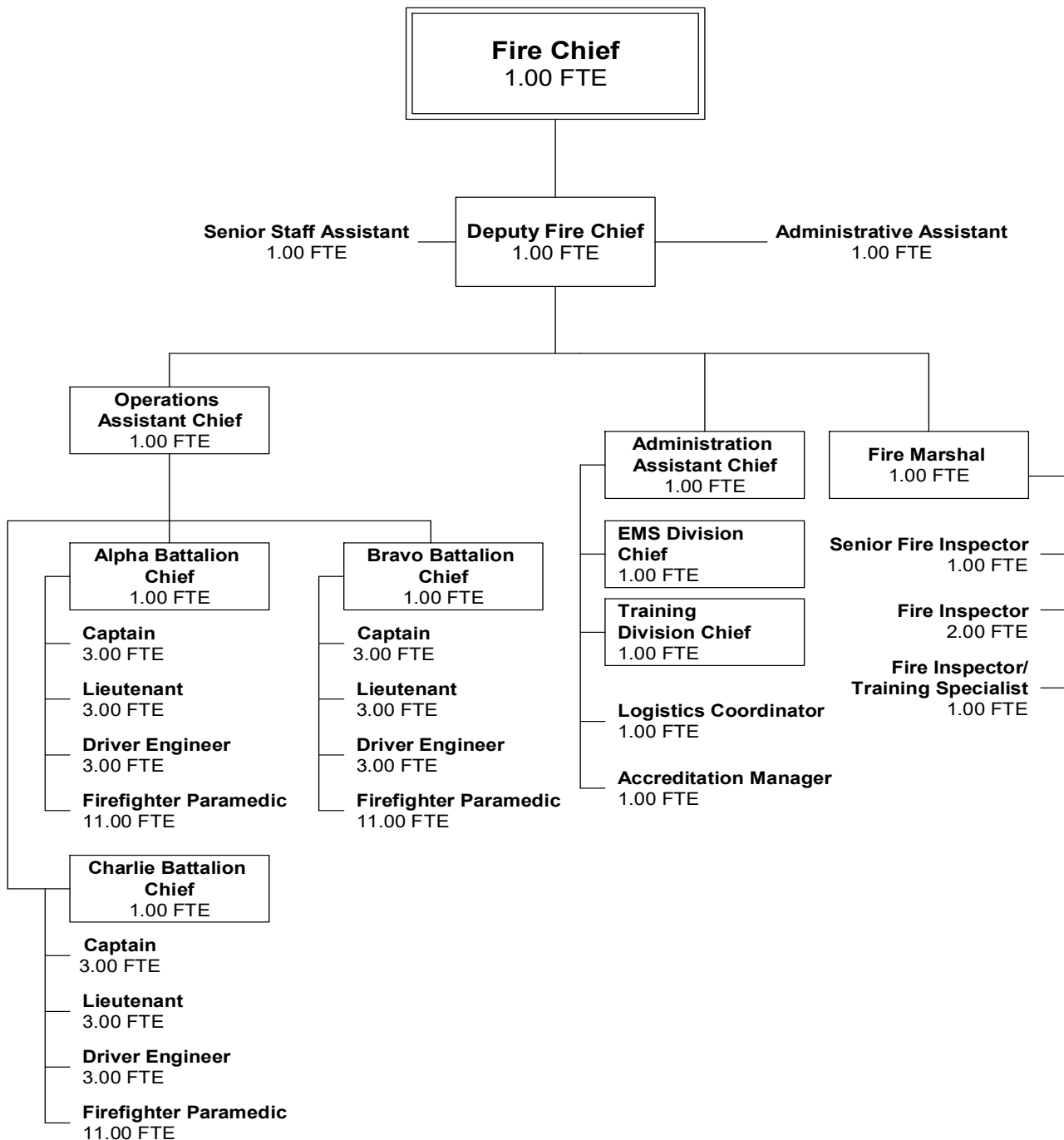


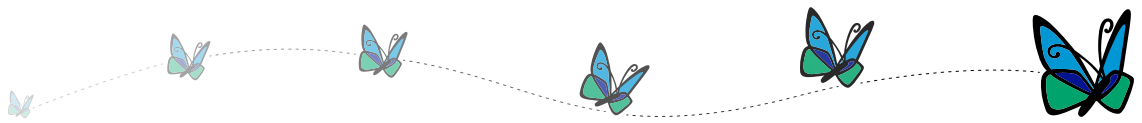


FIRE RESCUE

ADOPTED FISCAL YEAR 2023

FTE: 78.50 EXP: \$ 13,620,030





FIRE RESCUE

CORE SERVICES DESCRIPTION

Emergency Preparedness

The Emergency Preparedness Program responsibilities include state and local emergency preparedness training; and planning, coordination, and participation in mitigation strategies.

Public Education & Training

The Public Education and Training Program focuses on Community Risk Reduction through activities to include CPR and first aid training; fire safety and fire extinguisher use education; community emergency response; and accident and injury prevention.

Fire Facilities & Equipment

The Fire Facilities and Equipment Program is responsible for the inspection, maintenance, and certification of fire and health safety equipment located throughout City facilities. Program responsibilities include maintenance of fire and medical equipment, fire extinguishers, fire alarm systems, gas monitoring, Automatic External Defibrillators (AED), kitchen hoods, and fire extinguishing systems.

Fire Safety Inspections

The Fire Safety Inspection Program ensures compliance with Florida statutes and fire codes. Program activities include inspection of buildings, review of plans for new construction, inspection and re-inspection of construction sites, and participation in special magistrate hearings.

Administration

The Administration Division is responsible for the administration of the Fire Rescue Department, including the monitoring of response times, ensuring adequate staffing levels, scheduling, and equipment inventory maintenance. Division responsibilities include in-depth fire scene investigations, fire origin determination, Fire Rescue accreditation, and resolution of all fire service related issues.

Operations

The Operations Division primary responsibility is to provide the most efficient and highest level of fire rescue, emergency medical, and life safety services possible. Additional responsibilities include response and mitigation of emergency and non-emergency calls for service, and fire response and medical training to ensure members maintain required certifications and expertise in fire response and medical procedures.

Indirect Cost

Indirect Cost encompasses both personnel and operating dollars that support general management, leadership (department head), department oversight of performance/outcomes and problem solving (senior management), and other centralized administrative support functions (the portion that is non-programmatic).



FIRE RESCUE KEY PERFORMANCE INDICATORS						
Key Focus Areas/ Strategic Goals	Measure	FY20 Actual	FY21 Actual	FY22 Target	FY22 Actual	FY23 Target
Adaptable and Progressive Mobility						
Invest in Maintenance of All Mobility Systems	% of intersections with traffic signals that have pre-emption devices installed	***	***	***	***	67%
Smart Growth						
Protect the Small-Town Feeling and Look	Total hours worked by volunteers	231	20 **	100	0	100
High Performance Government						
Proactively Create Collaborative Communication	# of community outreach initiatives	***	***	***	***	75
Continue to Invest in, Retain, and Develop High Performing Staff	% of fire and EMS service complaints investigated within 48 hours	*	*	100%	100%	100%
Continue to Invest in, Retain, and Develop High Performing Staff	Average # of training hours per employee	66 **	103	100	304	200
Continue to Invest in, Retain, and Develop High Performing Staff	Retention Rate	100%	89%	100%	100%	100%
Continue to Invest in, Retain, and Develop High Performing Staff	Average years of service	5	4	5	1	2
Seek All Possible Federal, State, and Local Grant Opportunities	% of operations and CIP leveraged by grant funding	***	***	***	***	5%
Continue to Invest in, Retain, and Develop High Performing Staff	# of internal audits completed	***	***	***	***	400
Safety and Quality Life						
Enhance Community Health, Safety, and Well-Being	Customer satisfaction (survey)	100%	100%	100%	100%	100%
Enhance Community Health, Safety, and Well-Being	% of annual commercial and residential inspections completed	***	***	***	***	100%
Enhance Community Health, Safety, and Well-Being	% of City fire system alarm and Automated External Defibrillator (AED) failures investigated within 24 hours	100%	100%	100%	100%	100%
Enhance Community Health, Safety, and Well-Being	# of emergency preparedness classes and drills provided	4 **	3 **	8	30	8
Enhance Community Health, Safety, and Well-Being	Average fire rescue response time for emergency call (in minutes)	7:09	7:18	6:25	6:16	6:00
Enhance Community Health, Safety, and Well-Being	Fire/EMS incident response time within 8 minutes or less (dispatch to on-scene)	72%	67%	90%	83%	90%
Enhance Community Health, Safety, and Well-Being	12 month historical average of EMS collections	*	34%	40%	37%	40%
Enhance Community Health, Safety, and Well-Being	Return of spontaneous circulation from cardiac arrest (ROSC)	25%	*	25%	44%	30%

* Data not available for this reporting period

** Data affected by COVID-19

*** New for FY23



FIRE RESCUE (0163)

Mission Statement

To ensure that the residents receive the most efficient and highest level of fire rescue, emergency medical, and life safety services possible.

Program Services

The Fire Rescue Department's mission is to ensure the highest level of fire rescue and emergency management services are provided to the residents of the City. The department also performs construction plan reviews, construction inspections, annual fire inspections, re-inspections, fire violation complaints, develops and presents fire safety public education programs, assists in the emergency preparedness of the City, and coordinates the City's Community Emergency Response Team (CERT), and responds to emergency and non-emergency fire and EMS calls for service.

FY22 Accomplishments	Key Area of Focus	Strategic Goals
Continued to assist with transitioning of the dispatch communication services from Broward County to the City of Coral Springs	Safety and Quality of Life	Enhance Community Health, Safety and Well-Being
Sought local, state or federal grants to leverage City funding	High Performance Government	Seek All Possible Federal, State and Local Grant Opportunities
Developed and implemented a process to become an accredited Fire Rescue Department	High Performance Government	Continue to Invest in, Retain and Develop High Performing Staff
Conducted a bi-annual implementation review of the Fire/EMS service delivery and City-wide needs assessment of Fire/EMS services	Safety and Quality of Life	Enhance Community Health, Safety and Well-Being
Continued to monitor COVID-19 infection and vaccination rates for residents to prevent a resurgence of COVID-19	Safety and Quality of Life	Outstanding Local Emergency Preparedness and Response
Implemented COVID-19 vaccination program for residents	Safety and Quality of Life	Outstanding Local Emergency Preparedness and Response
Assessed and evaluated operations to develop the culture of the Coconut Creek Fire Rescue Department	High Performance Government	Continue to Invest in, Retain and Develop High Performing Staff
Completed annual update to the City's Comprehensive Emergency Management Plan (CEMP)	Safety and Quality of Life	Outstanding Local Emergency Preparedness and Response



FIRE RESCUE (0163)

FY23 Objectives	Key Area of Focus	Strategic Goals
Conduct post implementation review of transitioning of the dispatch communication services from Broward County to the City of Coral Springs to assess overall satisfaction	Safety and Quality of Life	Enhance Community Health, Safety and Well-Being
Complete the annual update to the City's Comprehensive Emergency Management Plan (CEMP)	Safety and Quality of Life	Outstanding Local Emergency Preparedness and Response
Expand and enhance community-based programming to include a Paramedic Program and Drowning Prevention Program	Safety and Quality of Life	Enhance Community Health, Safety and Well-Being
Pursue accreditation from both the Commission on Fire Accreditation International (CFAI) and the Commission on Accreditation of Ambulance Services (CAAS)	Safety and Quality of Life	Enhance Community Health, Safety and Well-Being
Continue to enhance education and screening processes for cancer, sleep, and behavioral health awareness	High Performance Government	Continue to Invest in, Retain and Develop High Performing Staff
Research and evaluate alternative methods for completing fire inspections utilizing progressive technology	Sustainable Environment	Plan Ahead for Progressive Technologies and Business Methods



FIRE RESCUE (0163)

	ACTUAL FY21	ADOPTED BUDGET FY22	ADOPTED BUDGET FY23	% CHANGE
TOTAL COST	\$12,927,028	\$13,790,190	\$13,620,030	-1.2%

PERSONAL SERVICES \$138,490

The variance is primarily due to salary, health insurance, retirement, and pay-for-performance adjustments.

OPERATING EXPENSES \$191,350

The net increase is primarily due to increased leasing and professional services costs. This increase is partially offset by decreased maintenance costs.

OTHER DISBURSEMENTS (\$500,000)

The variance is due to the removal of Fire Services Reserves in FY23.

PERSONNEL COMPLEMENT					
TITLE	FULL- TIME	PART-TIME/ TEMP	FY23 FTE ADOPTED	FY22 FTE TOTAL	TOTAL ADOPTED CHANGE
Fire Chief	1	0	1.00	1.00	0.00
Deputy Fire Chief	1	0	1.00	1.00	0.00
Accreditation Manager	1	0	1.00	1.00	0.00
Administrative Assistant	1	0	1.00	1.00	0.00
Assistant Chief	2	0	2.00	2.00	0.00
Battalion Chief	3	0	3.00	3.00	0.00
Captain	9	0	9.00	9.00	0.00
Division Chief	2	0	2.00	2.00	0.00
Driver Engineer	9	0	9.00	9.00	0.00
Fire Inspector	2	0	2.00	2.00	0.00
Fire Inspector/Training Specialist	1	0	1.00	1.00	0.00
Fire Marshal	1	0	1.00	1.00	0.00
Firefighter Paramedic	33	0	33.00	33.00	0.00
Intern	0	1	0.50	0.50	0.00
Lieutenants	9	0	9.00	9.00	0.00
Logistics Coordinator	1	0	1.00	1.00	0.00
Senior Fire Inspector	1	0	1.00	1.00	0.00
Senior Staff Assistant	1	0	1.00	1.00	0.00
TOTAL	78	1	78.50	78.50	0.00



FIRE RESCUE (0163)

01 GENERAL FUND

		ACTUAL FY21 EXPENDITURE	ADOPTED FY22 BUDGET	ADOPTED FY23 BUDGET
PERSONAL SERVICES				
1200	REGULAR SALARIES	\$761,655	\$7,660,960	\$7,711,280
1410	OVERTIME	12,931	12,000	16,000
1430	OVERTIME-FIRE	6,631	375,000	400,000
1510	LONGEVITY	1,500	1,500	2,000
1520	INCENTIVE PAY	3,240	93,720	47,760
1550	HOLIDAY PAY	1,367	20,020	229,570
1560	SPECIAL DUTY	-	20,000	20,000
1570	OTHER BENEFITS	5,920	28,320	28,320
2100	FICA TAXES	58,898	628,340	646,700
2200	RETIREMENT-EMPLOYER	167,027	2,006,530	2,254,140
2300	GROUP INSURANCE	59,997	1,600,250	1,237,170
2305	LONG TERM DISABILITY	1,158	29,290	29,000
2310	BASIC LIFE ADD & STD	1,721	34,150	33,830
2700	VEHICLE ALLOWANCE	6,900	7,200	-
TOTAL PERSONAL SERVICES		1,088,947	12,517,280	12,655,770
OPERATING EXPENSES				
3190	PRO SER-OTHER	20,124	96,000	148,000
3412	CONTRACT SER-OTHER	10,825,415	-	-
4001	TRAINING AND TRAVEL	1,452	45,000	52,800
4400	RENTAL AND LEASES	1,421	7,700	159,670
4605	R/M-CONTRACTS	12,230	97,200	76,000
4616	CAR WASH SERVICES	195	1,000	-
4630	R/M-EQUIPMENT	12,141	60,000	66,800
4675	R/M- IT	-	53,890	55,100
4700	PRINTING	1,171	3,050	2,300
4800	PROMOTIONAL ACTIVITIES	4,870	10,000	10,000
4811	FIRE PREVENTION PROGRAM	8,731	17,500	17,500
4916	BAD DEBTS	1,605	-	-
4920	OTHER CURRENT CHRGS-MISC	3,914	7,990	7,990
4925	C.E.R.T.	830	2,500	2,500
5100	OFFICE SUPPLIES	3,219	4,100	4,100
5110	EQUIPMENT-MINOR	7,263	76,480	73,980
5155	PHOTOGRAPHIC SUPPLIES	308	1,000	-
5220	UNIFORMS	75,232	90,000	90,000
5240	OPER SUPPLIES-OTHER	22,763	30,000	34,200
5289	EMS SUPPLIES	72,627	150,000	145,000
5410	MEMBERSHIPS/DUES	1,740	13,870	15,150
5430	PUBLICATIONS/SUBSCRIPTIONS	2,165	5,630	3,170
TOTAL OPERATING EXPENSES		11,079,416	772,910	964,260
CAPITAL OUTLAY				
6414	COMPUTER EQUIPMENT	131,122	-	-
6430	MACHINERY AND EQUIPMENT	627,543	-	-
TOTAL CAPITAL OUTLAY		758,665	-	-
OTHER DISBURSEMENTS				
9905	FIRE SERVICES RESERVES	-	500,000	-
TOTAL CAPITAL OUTLAY		-	500,000	-
TOTAL EXPENDITURES		\$12,927,028	\$13,790,190	\$13,620,030



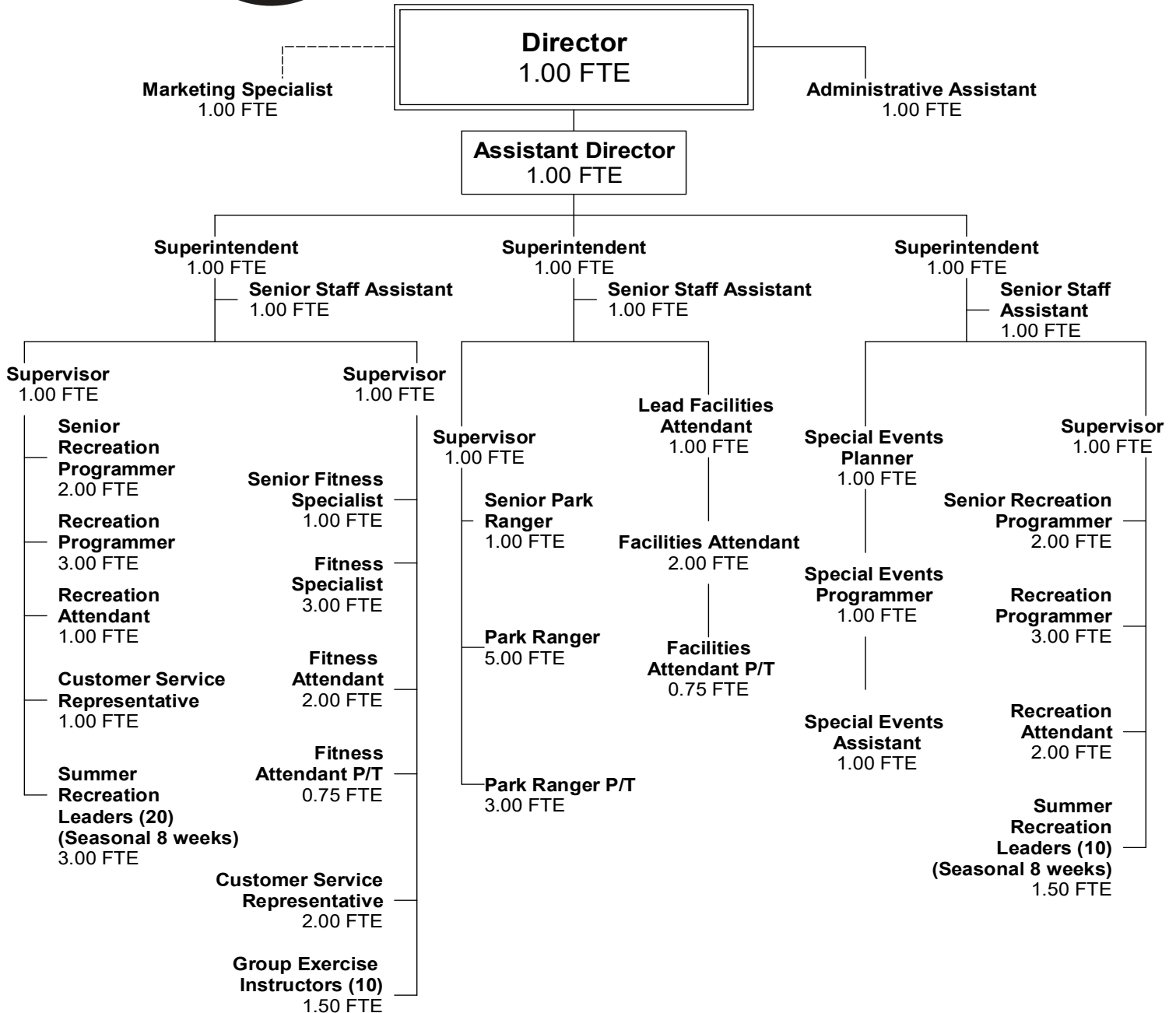
Parks & Recreation

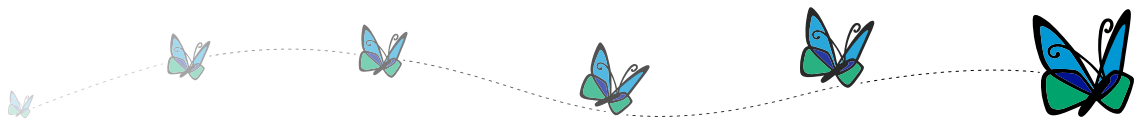






PARKS AND RECREATION ADOPTED FISCAL YEAR 2023 FTE: 60.00 EXP: \$ 6,069,840





PARKS AND RECREATION

CORE SERVICES DESCRIPTION

Recreation

The Recreation Program is responsible for the planning, promotion, programming, and implementation of well-rounded, age-appropriate, recreation activities for various age groups and abilities. Program responsibilities include participant registration, volunteer recruitment, site reservation, and site setup/breakdown. This program also handles communication, inquiries, and concerns from patrons regarding recreation programs.

Parks

The Parks Program facilitates special events, recreational and competitive programming and ensures the maintenance of all outdoor facilities and athletic fields/courts. Program responsibilities include field preparation, pressure cleaning, shelter/field permits, scheduling, garbage/debris removal, minor repairs, and playground safety checks. This program also handles communication, inquiries, and concerns from patrons and leagues regarding park services.

Fitness

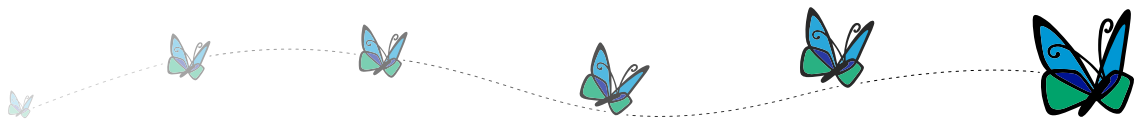
The Fitness Program is responsible for the planning, promotion, member recruitment, and implementation of a City-wide Health & Wellness Fitness Program. Program responsibilities include a variety of multi-level fitness classes, personal training, individual assessments and orientations, and the maintenance of fitness equipment. This program also handles communication, inquiries, and concerns from patrons regarding fitness programs.

Facilities

The Facilities Program is responsible for the management, maintenance, permitting, and scheduling of all recreation facilities. Program responsibilities include the delivery/pick-up of equipment, cleaning the interior and exterior of the facilities, performing minor repairs, and the set-up/breakdown for meetings hosted by groups, organizations, and recreation and athletic programs on a daily basis. This program also handles communication, inquiries, and concerns from patrons regarding facilities.

Athletics

The Athletics Program is responsible for the planning, promotion, programming, and implementation of well-rounded, age-appropriate athletics activities and leagues for various age groups and abilities. Program responsibilities include participant registration, volunteer recruitment, site reservation, and site set-up/breakdown. This program also handles communication, inquiries, and concerns from patrons regarding athletic programs.



Special Events

The Special Events Program is responsible for the planning, promotion, programming, and implementation of well-rounded, age-appropriate special events for various age groups and abilities. Program responsibilities include the coordination and recruitment of personnel, volunteers, sponsors, private and public agencies, and various groups and organizations to produce and promote City and co-sponsored special events. Responsibilities also include the recruitment of entertainment, site permits, site set-up/breakdown, and contracting with vendors to manage the staging and implementation of special events. This program also handles communication, inquiries, and concerns from patrons regarding special events.

Camps

The Camps Program provides activities for daily and seasonal camp programs. Programming elements of camps include advanced scheduling of field trips and bus transportation, securing professional services, and maintaining operational supplies necessary to stage this program. Program responsibilities include creating and implementing recreational and athletic activities, set-up/breakdown of rooms and activities, and cleaning of facilities. Department personnel oversee seasonal staff and volunteers, as well as handle communication, registration, inquiries and concerns from patrons regarding camp.

Culture and Arts

The Culture and Arts Program is responsible for the planning, promotion, programming, and implementation of well-rounded, age-appropriate cultural programs for various age groups and abilities. Program responsibilities include participant registration, volunteer recruitment, site reservation, and site set-up/breakdown. This program also handles communication, inquiries, and concerns from patrons regarding cultural programs.

Indirect Cost

Indirect Cost encompasses both personnel and operating dollars that support general management, leadership (department head), department oversight of performance/outcomes and problem solving (senior management), and other centralized administrative support functions (the portion that is non-programmatic).

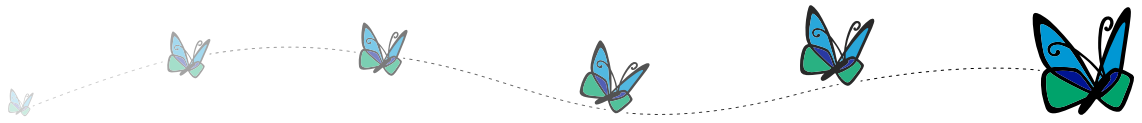


PARKS AND RECREATION KEY PERFORMANCE INDICATORS						
Key Focus Areas/ Strategic Goals	Measure	FY20 Actual	FY21 Actual	FY22 Target	FY22 Actual	FY23 Target
Adaptable and Progressive Mobility						
Expand Safe and Walkable/Bikeable Options Across the Community	% of City parks connected to each other via sidewalk, bike lane, or multipurpose trail	***	***	***	***	70%
Plan for Transportation Technology	# of e-charging vehicle stations at Parks and Recreation facilities or in City parks	***	***	***	***	10
Sustainable Environment						
Encourage Businesses and Community Members to Adopt Green Initiatives	% of special events that offer/utilize recyclable products/materials	***	***	***	***	60%
Focus on Climate Change and Resilience	# of environmental/sustainable educational public interest events	***	***	***	***	4
Smart Growth						
Protect the Small-Town Feel and Look	Total hours worked by volunteers	531 **	3,110 **	5,000	11,951	12,500
Protect the Small-Town Feel and Look	% of completion of the Parks and Recreations Master Plan	***	***	***	***	20%
Enhance Technological Connectivity	% of participants utilizing online registration for programs/activities	24% **	57% **	40%	44%	45%
High Performance Government						
Proactively Create Collaborative Communication	# of community outreach initiatives	***	***	***	***	5
Continue to Invest in, Retain and Develop High Performing Staff	Average # of training hours per employee	23 **	17	19	18	20
Continue to Invest in, Retain and Develop High Performing Staff	Retention rate	100%	100%	98%	97%	100%
Continue to Invest in, Retain and Develop High Performing Staff	Average years of service	9	9	10	8	9
Seek All Possible Federal, State and Local Grant Opportunities	% of operations and CIP leveraged by grant funding	***	***	***	***	5%
Safety and Quality Life						
Enhance Community Health, Safety and Well-Being	Customer satisfaction (survey)	70%	99%	90%	96%	95%
Enhance Community Health, Safety and Well-Being	% of resident/non-resident participation in programs/activities	88% / 12%	86% / 14%	91% / 9%	85% / 15%	91% / 9%
Enhance Community Health, Safety and Well-Being	# of park and facility permits/reservations	***	***	***	***	8,000
Enhance Community Health, Safety and Well-Being	Summer camp vacancy rate	*	8% **	7% **	0%	6%
Enhance Community Health, Safety and Well-Being	Creek Fit members retention rate	84%	76% **	80%	86%	85%
Promote Arts, Culture, and Entertainment Across the City	# of programs dedicated to arts and culture	***	***	***	***	20

* Data not available for this reporting period

** Data affected by COVID-19

*** New for FY23



PARKS AND RECREATION (0183)

Mission Statement

The Parks and Recreation Department is dedicated to enhancing the quality of life of all residents in our community by providing a diverse array of customer-oriented leisure programs.

Program Services

The Parks and Recreation Department is responsible for providing our residents of all ages and abilities with quality leisure opportunities to create a desirable community to live, play, and work. Our commitment is to meet the needs of our residents by delivering superior recreation and athletic programs; fitness and wellness programs; City-wide special events; picnic pavilions and athletic field reservations; daily facilitation of volunteer youth sports organizations; facilities maintenance; and park operations. Staff is dedicated to offering these programs and services with the highest level of customer service.

FY22 Accomplishments	Key Area of Focus	Strategic Goal
Continued the implementation of the Parks and Recreation Master Plan to further enhance recreation services to residents	Safety and Quality of Life	Enhance Community Health, Safety and Well-Being
Launched an outdoor Summer Concert Series	Safety and Quality of Life	Promote Arts, Culture and Entertainment Across the City
Developed and implemented a Culture and Arts program, that included a youth recreation theater program	Safety and Quality of Life	Promote Arts, Culture and Entertainment Across the City
Developed and implemented a virtual Coconut Creek Elementary School Spirit Challenge	Smart Growth	Protect the Small Town Feeling and Look
Developed and implemented a Polar Heart Rate Club in Creek Fit	Safety and Quality of Life	Enhance Community Health, Safety and Well-Being
Continued to provide recreational programs while ensuring public safety in response to COVID-19	Safety and Quality of Life	Enhance Community Health, Safety and Well-Being

FY23 Objectives	Key Area of Focus	Strategic Goal
Construct a Culture and Arts Wall at the Recreation Complex to promote local artists	Safety and Quality of Life	Promote Arts, Culture and Entertainment Across the City
Develop and implement environmental/sustainable educational public interest events utilizing parks and greenways to support the City's sustainable initiatives	Sustainable Environment	Encourage Businesses and Community Members to Adopt Green Initiatives



PARKS AND RECREATION (0183)

FY23 Objectives (Continued)	Key Area of Focus	Strategic Goal
Offer and promote the utilization of recyclable products/materials at City events	Sustainable Environment	Encourage Businesses and Community Members to Adopt Green Initiatives
Pursue certification for an Autism-Friendly City to ensure inclusivity	Safety and Quality of Life	Enhance Community Health, Safety and Well-Being
Develop a remote survey program to engage residents and assess customer satisfaction	High Performance Government	Proactively Create Collaborative Communication
Develop and implement a walking/running training series for the Butterfly Run	Safety and Quality of Life	Enhance Community Health, Safety and Well-Being



PARKS AND RECREATION (0183)

	ACTUAL FY21	ADOPTED BUDGET FY22	ADOPTED BUDGET FY23	% CHANGE
TOTAL COST	\$4,610,514	\$6,123,130	\$6,069,840	-0.9%

PERSONAL SERVICES

(\$15,710)

The variance is primarily due to staffing changes in FY22 in addition to salary, health insurance, retirement, and pay-for-performance adjustments.

OPERATING EXPENSES

(\$37,580)

The net decrease is primarily due to janitorial costs being budgeted in the Public Works Department in FY23. This decrease is partially offset by increased special events, contractual services, and summer recreation costs, in addition to the costs associated with the implementation of the Remote Survey Program and the construction of the Culture and Arts Walls at the Recreation Complex.

CAPITAL OUTLAY

\$0

No variance.

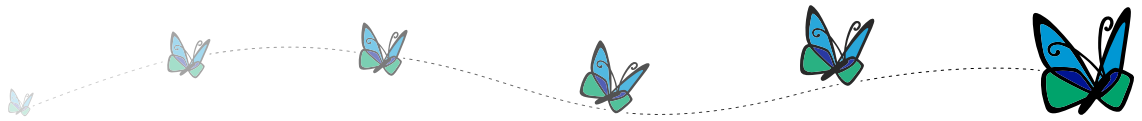
PERSONNEL COMPLEMENT					
TITLE	FULL-TIME	PART-TIME/TEMP	FY23 FTE ADOPTED	FY22 FTE TOTAL	TOTAL ADOPTED CHANGE
Director	1	0	1.00	1.00	0.00
Assistant Director	1	0	1.00	1.00	0.00
Administrative Assistant	1	0	1.00	1.00	0.00
Customer Service Representative	3	0	3.00	3.00	0.00
Facilities Attendant	2	1	2.75	2.75	0.00
Fitness Attendant	2	1	2.75	2.75	0.00
Fitness Intern	0	1	0.50	0.50	0.00
Fitness Specialist	3	0	3.00	3.00	0.00
Group Exercise Instructors	0	10	1.50	1.50	0.00
Lead Facilities Attendant	1	0	1.00	1.00	0.00
Marketing Specialist	1	0	1.00	1.00	0.00
Park Ranger	5	4	8.00	8.00	0.00
Parks & Recreation Superintendent	3	0	3.00	3.00	0.00
Parks & Recreation Supervisor	4	0	4.00	4.00	0.00
Recreation Attendant	3	0	3.00	3.00	0.00
Recreation Interns	0	2	1.00	1.00	0.00
Recreation Programmer	6	0	6.00	6.00	0.00
Senior Fitness Specialist	1	0	1.00	1.00	0.00
Senior Park Ranger	1	0	1.00	1.00	0.00
Senior Recreation Programmer	4	0	4.00	4.00	0.00
Senior Staff Assistant	3	0	3.00	3.00	0.00
Special Events Assistant	1	0	1.00	1.00	0.00
Special Events Planner	1	0	1.00	1.00	0.00
Special Events Programmer	1	0	1.00	1.00	0.00
Summer Recreation Leader	0	30	4.50	4.50	0.00
TOTAL	48	49	60.00	60.00	0.00



PARKS AND RECREATION (0183)

01 GENERAL FUND

		ACTUAL FY21 EXPENDITURE	ADOPTED FY22 BUDGET	ADOPTED FY23 BUDGET
PERSONAL SERVICES				
1200	REGULAR SALARIES	\$2,999,269	\$3,637,440	\$3,550,310
1410	OVERTIME	8,827	20,000	20,000
1510	LONGEVITY	39,333	39,500	37,000
1550	HOLIDAY PAY	13,147	15,000	15,000
1570	OTHER BENEFITS	9,085	9,720	8,760
2100	FICA TAXES	220,169	283,150	278,240
2200	RETIREMENT-EMPLOYER	383,167	452,240	472,500
2300	GROUP INSURANCE	436,691	604,910	662,590
2305	LONG TERM DISABILITY	6,765	12,260	13,080
2310	BASIC LIFE ADD & STD	10,297	14,300	15,330
2700	VEHICLE ALLOWANCE	13,200	13,200	13,200
TOTAL PERSONAL SERVICES		4,139,951	5,101,720	5,086,010
OPERATING EXPENSES				
3190	PRO SER-OTHER	-	3,000	3,000
3412	CONTRACT SER-OTHER	34,380	72,140	90,750
3450	PUBLIC SERVICE	-	2,500	5,000
4001	TRAINING AND TRAVEL	10,972	20,500	20,500
4400	RENTAL AND LEASES	5,867	7,380	7,380
4605	R/M CONTRACTS	80,413	136,430	13,000
4616	CAR WASH SERVICES	688	1,500	-
4630	R/M-EQUIPMENT	3,981	9,000	9,000
4650	R/M-BUILDING	22,325	22,000	18,000
4675	R/M IT	-	8,180	8,430
4800	PROMOTIONAL ACTIVITIES	7,126	9,750	9,750
4801	BUTTERFLY SPECIAL EVENTS	99,041	313,290	351,300
4914	EMERGENCY PREPARATIONS	249	1,000	1,000
4920	OTHER CURRENT CHRGS-MISC	4,923	7,150	7,150
5100	OFFICE SUPPLIES-NORTH	1,039	2,000	2,000
5101	OFFICE SUPPLIES-SOUTH	1,184	2,200	2,200
5102	OFFICE SUPPLIES-CENTRAL	1,102	1,000	1,000
5103	OFFICE SUPPLIES-FITNESS	418	500	500
5110	EQUIPMENT-MINOR	31,260	34,400	47,620
5220	UNIFORMS	6,280	6,280	6,280
5230	JANITORIAL SUPPLIES	9,631	12,000	12,000
5240	OPER SUPPLIES-OTHER	4,195	6,740	13,240
5242	OPER SUPPLIES-OTHER-CENTRAL	26,144	26,820	26,820
5250	SUMMER RECREATION PROGRAM	14,420	122,350	132,100
5251	ATHLETICS-NORTH	25,342	49,010	49,010
5253	REC/ACTIVITIES-NORTH	9,687	32,650	32,650
5254	FITNESS PROGRAM	3,811	9,200	9,200
5256	CERTIFIED 5K RUN	3,200	20,690	23,200
5261	ATHLETICS-SOUTH	13,741	46,070	46,070
5263	REC/ACTIVITIES-SOUTH	7,945	25,580	25,580
5410	MEMBERSHIPS/DUES	4,072	4,700	4,700
5430	PUBLICATIONS/SUBSCRIPTIONS	4,850	5,400	5,400
TOTAL OPERATING EXPENSES		438,286	1,021,410	983,830
CAPITAL OUTLAY				
6300	OTHER IMPROVEMENTS	15,191	-	-
6414	COMPUTER EQUIPMENT	1,277	-	-
6430	MACHINERY AND EQUIPMENT	15,810	-	-
TOTAL CAPITAL OUTLAY		32,277	-	-
TOTAL EXPENDITURES		\$4,610,514	\$6,123,130	\$6,069,840



FY23 PROGRAM MODIFICATION

☐ RECURRING
☒ ONE TIME
 ☒ RECOMMENDED
☐ NOT RECOMMENDED

Title

Remote Survey Program

Department	Total Cost
Parks and Recreation	\$ 9,220

Justification	Strategic Goal(s):
In an effort to engage residents and assess customer satisfaction, a Remote Survey Program is proposed. This survey program will assist the Parks and Recreation Department in gathering feedback from residents to address special events, programs, and activities.	Proactively Create Collaborative Communication Protect the Small-Town Feeling and Look Enhance Technological Connectivity Enhance Community Health, Safety, and Well-Being

Summary of Required Resources

Program(s)	FTE	Personnel	Operating	Total
Recreation	-	-	9,220	9,220
				-
				-
				-
				-
				-
				-
				-
Total	-	\$ -	\$ 9,220	\$ 9,220

Resource Supplement

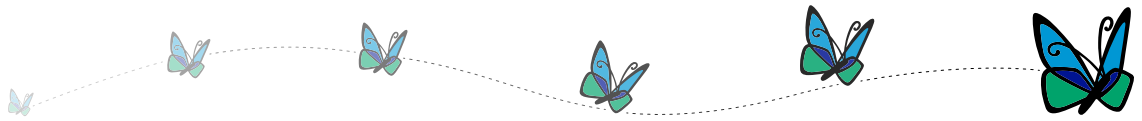
FTE	Description	Salary	Fringe	Cost
		-	-	\$ -
				-
				-
				-
				-
				-
				-
Total				\$ -

Operating Expenses/Capital Outlay

Account Number	Description	Cost
0183-5110	iPads with connectivity service, iPad covers, and iPad stands (x4)	\$ 9,220
		-
		-
		-
		-
Total		\$ 9,220

Revenues

Account Number	Description	Cost
		\$ -
		-
		-
		-
Total		\$ -



FY23 PROGRAM MODIFICATION

☐ RECURRING ☒ RECOMMENDED
☒ ONE TIME ☐ NOT RECOMMENDED

Title

Culture and Arts Walls - Recreation Complex

Department	Total Cost
Parks and Recreation	\$ 11,500

Justification	Strategic Goal(s):
With implementing and updating the City of Coconut Creek's strategic plan, Vision 2030, the Parks and Recreation Department is proposing to create a Culture and Arts Wall. The proposed wall display will showcase a variety of local and cultural art providing entertainment to the residents.	Implement and Update Vision 2030 Protect the Small-Town Feeling and Look Promote Arts, Culture, and Entertainment Across City

Summary of Required Resources

Program(s)	FTE	Personnel	Operating	Total
Culture and Arts	-	-	11,500	11,500
				-
				-
				-
				-
				-
				-
Total	-	\$ -	\$ 11,500	\$ 11,500

Resource Supplement

FTE	Description	Salary	Fringe	Cost
		-	-	\$ -
				-
				-
				-
				-
				-
Total				\$ -

Operating Expenses/Capital Outlay

Account Number	Description	Cost
0183-5240	Wall lights and display frames	\$ 6,500
0183-4650	Refabrication of two walls	5,000
		-
		-
		-
Total		\$ 11,500

Revenues

Account Number	Description	Cost
		\$ -
		-
		-
		-
Total		\$ -

Public Works



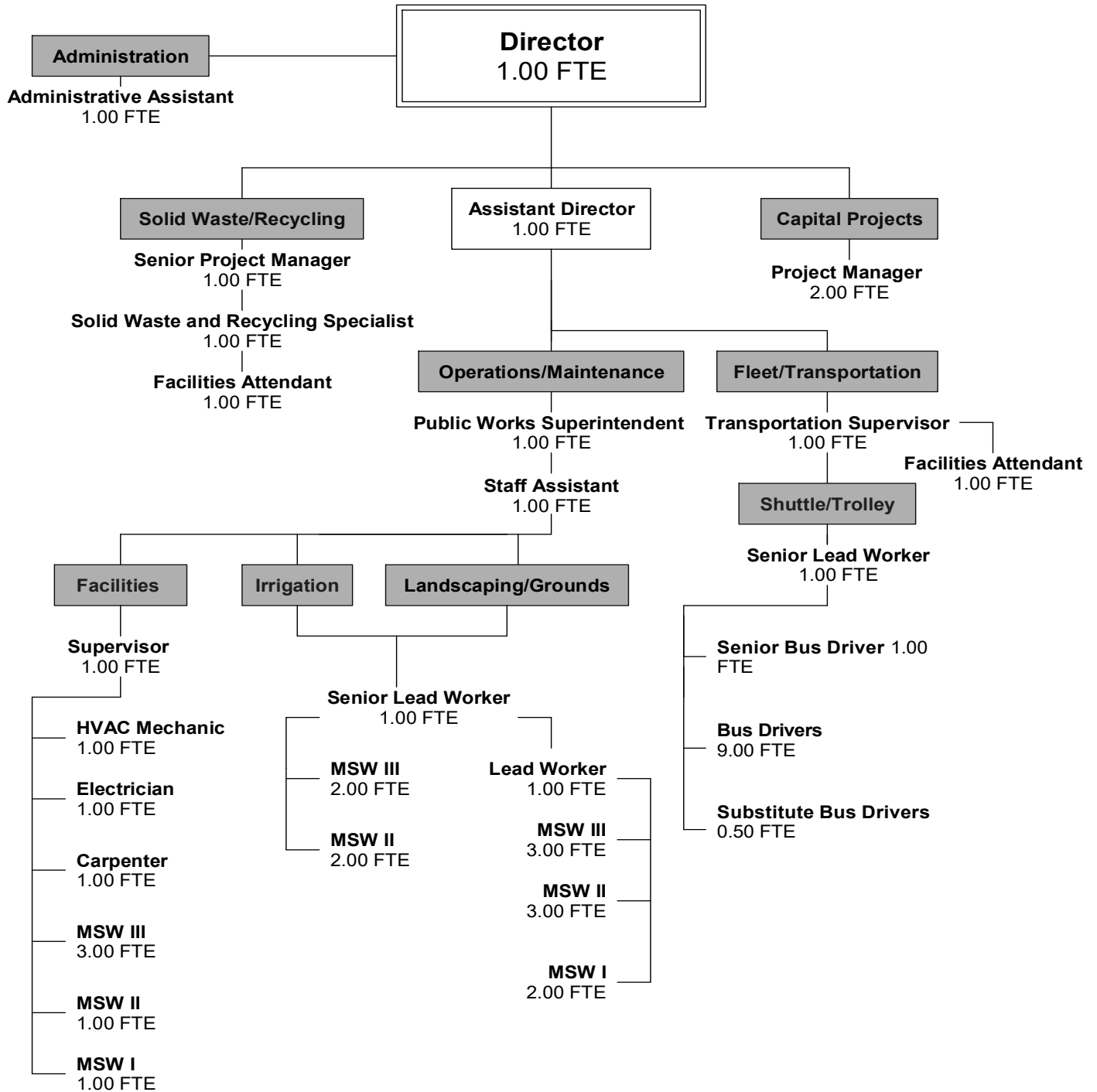


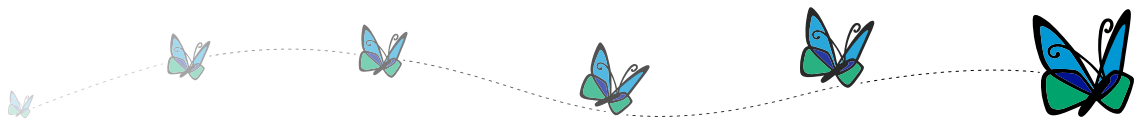


PUBLIC WORKS

ADOPTED FISCAL YEAR 2023

FTE: 47.00 EXP: \$ 10,258,660





PUBLIC WORKS

CORE SERVICES DESCRIPTION

Solid Waste, Recycling and Household Hazardous Waste (HHW)

The Solid Waste, Recycling, and Household Hazardous Waste Division's responsibilities include monitoring compliance of the City's franchised waste hauler for garbage, bulk, and yard trash collection services. The program also operates a Recycling Drop-off Center, conducts household hazardous waste events, provides for grant preparation and administration, as well as the development and implementation of a variety of community outreach/educational programs geared towards increasing single family, multi-family, and commercial recycling efforts. Additionally, this program monitors of the City's 2015 Agreement with Waste Management that sets limitations on odorous wastes and includes contract administration for procurement of auditing services to ensure agreement compliance.

Facilities and Property Maintenance

Through a combination of City staff and private contractors, the Facilities and Property Maintenance Program provides for the housekeeping, general repair, installation, and on-going preventative maintenance of over 224,000 sq. ft. of buildings, structures, and all City-owned facilities including landscaped medians; public rights-of-way; parks; athletic fields; preserves; water bodies; playgrounds; bus shelters; pavilions; scoreboards; emergency generators; solar panels; surge suppression; lightning detection; irrigation; HVAC; street, park, and ballfield lighting systems; and City playing surfaces. Debris removal resulting from inclement weather and the maintenance of over 6,000 trees is also housed under this program. Personnel is responsible for condition assessment, pruning, weeding, fertilization, planting and removal, irrigation (including reclaimed water), and pest management.

Capital Projects

The Capital Projects Program provides management oversight of all major capital projects for the construction of buildings, parks, and landscape improvements, including, but not limited to, project development, cost estimating, budgeting, planning, permitting, grant administration, and design work.

Transportation

The Transportation Division provides for operation of the City's mass transportation and fleet maintenance programs. The mass transportation program consists of free Community Bus and Butterfly Express Trolley services designed to provide safe and convenient transportation to specific areas of interest both within City limits, as well as connection points to Broward County's larger bus system. The fleet maintenance program provides for the purchase, maintenance, repair and surplus management of all City owned vehicles and equipment, as well as the City's fuel management, storage, and dispensing systems.

Indirect Cost

Indirect Cost encompasses both personnel and operating dollars that support general management, leadership (department head), department oversight of performance/outcomes and problem solving (senior management), and other centralized administrative support functions (the portion that is non-programmatic).

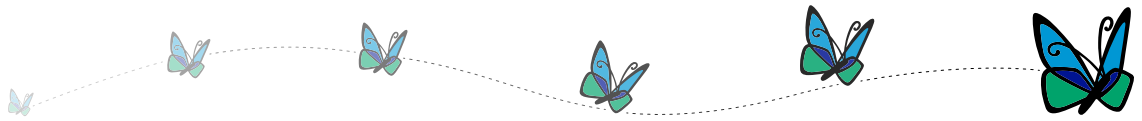


PUBLIC WORKS KEY PERFORMANCE INDICATORS						
Key Focus Areas/ Strategic Goals	Measure	FY20 Actual	FY21 Actual	FY22 Target	FY22 Actual	FY23 Target
Adaptable and Progressive Mobility						
Increase Public Transportation Opportunities	# of passengers per year (shuttle + trolley)	65,063	39,571	83,000	57,944	73,000
Increase Public Transportation Opportunities	# of passengers system wide per hour (pph) (shuttle + trolley)	9	5	9	8	9
Plan for Transportation Technology	% of applicable fleet converted to Electric and/or Alternate Vehicles	***	***	***	***	1%
Invest in Maintenance of All Mobility Systems	% of City vehicles in service that exceeds age and mileage replacement criteria	18%	11%	10%	10%	10%
Sustainable Environment						
Focus on Climate Change and Resilience	# of new trees/palms planted annually	65 **	98	60	9	100
Plan Ahead for Progressive Technologies and Business Methods	% of scheduled preventative maintenance completed	100%	97%	100%	99%	98%
Focus on Climate Change and Resilience	# of participants utilizing Drop-off Recycling Center	*	*	7,200	8,720	10,000
Focus on Climate Change and Resilience	# of tons diverted from landfill	*	29,803	40,000	39,957	40,000
Focus on Climate Change and Resilience	# of City participants at household hazardous waste and electronics recycling events	222 **	335 **	475	661	475
Plan Ahead for Progressive Technologies and Business Methods	# of facility and equipment replacements systems updated with energy efficient systems	***	***	***	***	4
Plan Ahead for Progressive Technologies and Business Methods	# of CIP's with sustainable components	***	***	***	***	7
Smart Growth						
Protect the Small-Town Feeling and Look	# of landscaping and lighting enhancements projects completed	1 **	5	1	5	2
High Performance Government						
Seek All Possible Federal, State and Local Grant Opportunities	% of operations and CIP leveraged by grant funding	***	***	***	***	5%
Continue to Invest in, Retain and Develop High Performing Staff	% of projects completed within budget	100%	100%	100%	100%	100%
Continue to Invest in, Retain and Develop High Performing Staff	% of budgeted projects completed within pre-established timeframes	90%	88%	100%	94%	100%
Continue to Invest in, Retain and Develop High Performing Staff	Average # of training hours per employee	7 **	10 **	25	9	25
Continue to Invest in, Retain and Develop High Performing Staff	Retention rate	100%	100%	100%	97%	100%
Continue to Invest in, Retain and Develop High Performing Staff	Average years of service	8	8	9	10	11
Safety and Quality Life						
Enhance Community Health, Safety and Well-Being	Customer satisfaction (survey)	89%	90%	100%	91%	100%
Enhance Community Health, Safety and Well-Being	# of safety audits and inspections of City facilities and equipment	***	***	***	***	330

* Data not available for this reporting period

** Data affected by COVID-19

*** New for FY23



FACILITIES AND PROPERTY MAINTENANCE (0173)

Mission Statement

To provide professional and cost effective construction, maintenance, repairs, renovations, and property management for all City-owned properties and facilities while protecting, enhancing, and promoting the City's natural resources

Program Services

The Facilities and Property Maintenance Division provides management and customer service support in all trades such as electrical, plumbing, carpentry, and HVAC; general facility, property, and landscape maintenance; renovation of facilities and athletic fields, common areas, and park structures; new construction; and project quality assurance services. Arborist services are provided for the management of all natural resources and City-owned properties. Staff provides contract management and administration of landscape and janitorial services as well as disaster debris management and monitoring services.

FY22 Accomplishments	Key Area of Focus	Strategic Goal
Replaced outdated and obsolete equipment with newer, more efficient units	Sustainable Environment	Plan Ahead for Progressive Technologies and Business Methods
Completed replacement of Coco Point and Lakewood Park playgrounds	Safety and Quality of Life	Enhance Community Health, Safety and Well-Being
Completed construction of new restroom building and boardwalk replacement at Sabal Pines Park	Smart Growth	Protect the Small Town Feeling and Look
Designed and installed three new Pickle Ball courts at the Community Center	Safety and Quality of Life	Promote Arts, Culture and Entertainment Across the City
Replaced underground fuel tank for emergency generator at Fire Station #94	Safety and Quality of Life	Outstanding Local Emergency Preparedness and Response
Replaced Community Center roof	Safety and Quality of Life	Enhance Community Health, Safety and Well-Being
Completed design of Government Center breezeway and courtyard	Safety and Quality of Life	Enhance Community Health, Safety and Well-Being

FY23 Objectives	Key Area of Focus	Strategic Goal
Begin Lakeside Park improvements	Safety and Quality of Life	Promote Arts, Culture and Entertainment Across the City
Replace signage at Sabal Pines Park	Safety and Quality of Life	Promote Arts, Culture and Entertainment Across the City



FACILITIES AND PROPERTY MAINTENANCE (0173)

FY23 Objectives (Continued)	Key Area of Focus	Strategic Goal
Complete replacement of Donaldson Park playground	Safety and Quality of Life	Enhance Community Health, Safety and Well-Being
Complete installation of protective ballistic glass in City Hall	Safety and Quality of Life	Enhance Community Health, Safety and Well-Being
Develop a recycling education campaign to expand the City's recycling efforts	Sustainable Environment	Encourage Businesses and Community Members to Adopt Green Initiatives



FACILITIES AND PROPERTY MAINTENANCE (0173)

	ACTUAL FY21	ADOPTED BUDGET FY22	ADOPTED BUDGET FY23	% CHANGE
TOTAL COST	\$5,513,375	\$6,388,590	\$7,063,510	10.6%

PERSONAL SERVICES

\$184,650

The variance is primarily due to staffing changes in FY22 in addition to salary, health insurance, retirement, and pay-for-performance adjustments.

OPERATING EXPENSES

\$518,270

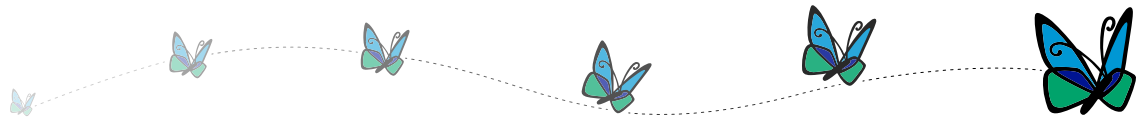
The increase is primarily due to the outsourcing of bus maintenance and tree trimming services, the transfer of the landfill audit services budget from Engineering, in addition to increased maintenance and water utility cost.

CAPITAL OUTLAY

(\$28,000)

The variance is due to changes in capital needs from year to year.

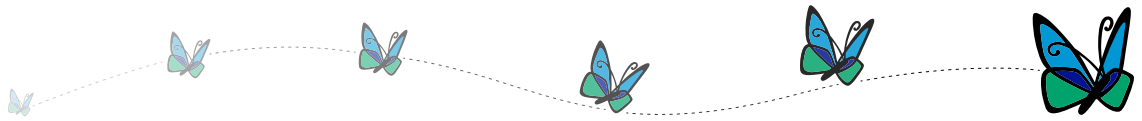
PERSONNEL COMPLEMENT					
TITLE	FULL-TIME	PART-TIME/ TEMP	FY23 FTE ADOPTED	FY22 FTE TOTAL	TOTAL ADOPTED CHANGE
Director	1	0	1.00	1.00	0.00
Assistant Director	1	0	1.00	1.00	0.00
Administrative Assistant	1	0	1.00	1.00	0.00
Carpenter	1	0	1.00	1.00	0.00
Electrician	1	0	1.00	1.00	0.00
Facilities Attendant	2	0	2.00	2.00	0.00
Facilities Maintenance Supervisor	1	0	1.00	1.00	0.00
HVAC Mechanic	1	0	1.00	1.00	0.00
Intern	0	1	0.50	0.50	0.00
Maintenance Service Worker I	3	0	3.00	3.00	0.00
Maintenance Service Worker II	6	0	6.00	6.00	0.00
Maintenance Service Worker III	8	0	8.00	8.00	0.00
Public Works Lead Worker	1	0	1.00	1.00	0.00
Project Manager	2	0	2.00	2.00	0.00
Public Works Superintendent	1	0	1.00	1.00	0.00
Senior Lead Worker	1	0	1.00	1.00	0.00
Senior Project Manager	1	0	1.00	1.00	0.00
Solid Waste and Recycling Specialist	1	0	1.00	1.00	0.00
Staff Assistant	1	0	1.00	1.00	0.00
TOTAL	34	1	34.50	34.50	0.00



FACILITIES AND PROPERTY MAINTENANCE (0173)

01 GENERAL FUND

		ACTUAL FY21 EXPENDITURE	ADOPTED FY22 BUDGET	ADOPTED FY23 BUDGET
PERSONAL SERVICES				
1200	REGULAR SALARIES	\$2,154,823	\$2,524,780	\$2,595,710
1410	OVERTIME	48,575	61,000	62,400
1510	LONGEVITY	21,500	25,000	23,000
1570	OTHER BENEFITS	14,800	14,760	15,600
2100	FICA TAXES	184,679	191,930	206,520
2200	RETIREMENT-EMPLOYER	286,448	323,400	360,010
2300	GROUP INSURANCE	394,891	512,490	571,840
2305	LONG TERM DISABILITY	5,132	9,410	10,220
2310	BASIC LIFE ADD & STD	7,808	11,050	11,970
2700	VEHICLE ALLOWANCE	13,200	13,200	14,400
TOTAL PERSONAL SERVICES		3,131,856	3,687,020	3,871,670
OPERATING EXPENSES				
3121	PRO SER-LANDFILL	-	-	75,000
3144	PRO SER-ENGINEERING	3,750	9,000	9,000
3190	PRO SER-OTHER	-	25,000	25,000
3412	CONTRACT SER-OTHER	8,966	10,000	10,000
4001	TRAINING AND TRAVEL	3,064	16,500	16,500
4310	UTILITIES-ELECTRIC	540,168	650,000	612,000
4322	UTILITIES-WATER	226,750	200,000	250,000
4400	RENTAL AND LEASES	11,500	21,030	25,740
4605	R/M-CONTRACTS	1,016,130	1,155,790	1,594,600
4630	R/M-EQUIPMENT	21,306	53,000	28,000
4650	R/M-BUILDING	142,891	157,280	165,080
4652	R/M-HVAC	48,968	46,000	58,500
4662	R/M-GROUNDS	167,847	193,000	190,490
4700	PRINTING	225	1,000	1,000
4800	PROMOTIONAL ACTIVITIES	319	5,000	5,000
4815	ENVIRONMENT/CONSERVATION	46,769	50,380	55,000
4914	EMERGENCY PREPARATIONS	1,936	5,000	5,000
4920	OTHER CURRENT CHRGS-MISC	1,972	3,700	3,700
5100	OFFICE SUPPLIES	4,668	5,500	5,500
5110	EQUIPMENT-MINOR	1,942	6,200	6,200
5220	UNIFORMS	15,657	37,660	28,000
5240	OPER SUPPLIES-OTHER	2,539	3,000	3,000
5245	REPLACE PARK FURNISHINGS	4,562	8,000	8,000
5290	MINOR TOOLS	6,086	7,500	7,500
5410	MEMBERSHIPS/DUES	2,700	3,030	3,030
5430	PUBLICATIONS/SUBSCRIPTIONS	34	1,000	1,000
TOTAL OPERATING EXPENSES		2,280,747	2,673,570	3,191,840
CAPITAL OUTLAY				
6420	VEHICLES	-	28,000	-
6430	MACHINERY AND EQUIPMENT	100,772	-	-
TOTAL CAPITAL OUTLAY		100,772	28,000	-
TOTAL EXPENDITURES		\$5,513,375	\$6,388,590	\$7,063,510



FY23 PROGRAM MODIFICATION

☐ RECURRING
☒ ONE TIME
 ☒ RECOMMENDED
☐ NOT RECOMMENDED

Title

Glass Recycling Program

Department	Total Cost
Public Works	\$ 25,000

Justification	Strategic Goal(s):
In 2020, in an effort to reduce the amount of viable recycled materials being diverted from the landfill, a Recycling drop-Off Center in the south end of the City was established. To expand the City's recycling efforts, a glass recycling program at the current south Drop-Off Center is being proposed. Glass will be turned into silica grade sand and will be offered to residents for beneficial reuse.	Encourage Business and Community Members to Adopt Green Initiatives Focus on Climate Change and Resilience

Summary of Required Resources

Program(s)	FTE	Personnel	Operating	Total
Solid Waste, Recycling & HHW	-	-	25,000	25,000
				-
				-
				-
				-
				-
				-
Total	-	\$ -	\$ 25,000	\$ 25,000

Resource Supplement

Personnel				
FTE	Description	Salary	Fringe	Cost
-		-	-	\$ -
				-
				-
				-
				-
				-
Total				\$ -

Operating Expenses/Capital Outlay

Account Number	Description	Cost
61-U27121	Expleco 2.0 Glass Processing Machine	\$ 7,000
61-U27121	Expleco 2.0 Machine Installation	7,500
61-U27121	Finished Product Packaging (sandbags, 5 gallon buckets)	7,500
61-U27121	Promotional Activities	3,000
		-
Total		\$ 25,000

Revenues

Account Number	Description	Cost
		\$ -
		-
		-
		-
Total		\$ -



FLEET SERVICES (0175)

Mission Statement

To provide quality cost effective maintenance, repair, and modifications to all City vehicles and equipment, thus increasing service life and availability.

Program Services

The Fleet Services Division provides contract administration and customer service support. The Fleet Services contractor provides maintenance/repair to all City equipment to include police units, heavy/light trucks, administrative vehicles, and large and small engine equipment (backhoes, lawn equipment, generators, chainsaws, etc.). In addition, this division facilitates necessary vehicle modifications to address the varying operational needs of the departments, as well as management of the City's fueling station. The primary focus of this division is to extend vehicle and equipment life, reduce repair costs by utilizing the City's Comprehensive Preventative Maintenance Program, and maintain a high level of service in accordance with Original Equipment Manufacturer (OEM) standards.

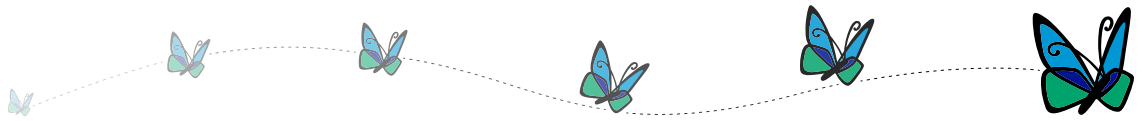
FY22 Accomplishments	Key Area of Focus	Strategic Goal
Upgraded the City fuel island to allow for continual uninterrupted fuel service	Safety and Quality of Life	Plan for Transportation Technology
Implemented the new fire fleet service contract and preventive maintenance plan, while continuing evaluation of outsourcing Fire Rescue's Large Trucks versus upgrading our Fleet Maintenance Facility and Contract to perform the maintenance and repairs in-house	Safety and Quality of Life	Outstanding Local Emergency Preparedness and Response
Began the installation of electric vehicle charging stations for municipal vehicles at City facilities	Safety and Quality of Life	Plan for Transportation Technology
Provided oversight of the City's fleet maintenance contract to ensure compliance	Adaptable and Progressive Mobility	Invest in Maintenance of All Mobility Systems
Conducted annual testing and periodic cleaning of the City's fuel to improve our vehicle and equipment reliability	Adaptable and Progressive Mobility	Invest in Maintenance of All Mobility Systems

FY23 Objectives	Key Area of Focus	Strategic Goal
Replace three city vehicles with electric vehicles to support the City's green initiatives	Safety and Quality of Life	Plan for Transportation Technology
Continue to oversee the City's fleet maintenance for contract compliance	Adaptable and Progressive Mobility	Invest in Maintenance of All Mobility Systems



FLEET SERVICES (0175)

FY23 Objectives (Continued)	Key Area of Focus	Strategic Goal
Conduct annual testing of the City's fuel and clean where applicable to improve our vehicle and equipment reliability	Adaptable and Progressive Mobility	Invest in Maintenance of All Mobility Systems
Continue installation of Municipal Charging Stations at City facilities to support our electric fleet and our green initiatives	Adaptable and Progressive Mobility	Plan for Transportation Technology
Develop a ten year master plan for improving and increasing transit services and ridership	Adaptable and Progressive Mobility	Invest in Maintenance of all Mobility Systems



FLEET SERVICES (0175)

	ACTUAL FY21	ADOPTED BUDGET FY22	ADOPTED BUDGET FY23	% CHANGE
TOTAL COST	\$1,487,340	\$1,866,110	\$2,226,520	19.3%

PERSONAL SERVICES \$12,970

The variance is primarily due to staffing changes in FY22 in addition to salary, health insurance, retirement, and pay-for-performance adjustments.

OPERATING EXPENSES \$387,440

The variance is primarily due to increased fuel and maintenance costs.

CAPITAL OUTLAY (\$40,000)

The variance is due to changes in capital needs from year to year.

PERSONNEL COMPLEMENT					
TITLE	FULL- TIME	PART-TIME/ TEMP	FY23 FTE ADOPTED	FY22 FTE TOTAL	TOTAL ADOPTED CHANGE
Transportation Supervisor	1	0	1.00	1.00	0.00
TOTAL	1	0	1.00	1.00	0.00



FLEET SERVICES (0175)

01 GENERAL FUND

		ACTUAL FY21 EXPENDITURE	ADOPTED FY22 BUDGET	ADOPTED FY23 BUDGET
PERSONAL SERVICES				
1200	REGULAR SALARIES	\$80,088	\$95,510	\$104,250
1570	OTHER BENEFITS	480	480	480
2100	FICA TAXES	5,353	7,350	7,860
2200	RETIREMENT-EMPLOYER	8,197	10,340	11,830
2300	GROUP INSURANCE	19,261	20,640	22,860
2305	LONG TERM DISABILITY	226	410	400
2310	BASIC LIFE ADD & STD	328	460	480
TOTAL PERSONAL SERVICES		113,934	135,190	148,160
OPERATING EXPENSES				
3190	PRO SER-OTHER	-	4,020	520
4001	TRAINING AND TRAVEL	65	700	700
4605	R/M-CONTRACTS	811,253	1,013,960	1,059,610
4616	CAR WASH SERVICES	203	2,260	16,200
4628	R/M-VEHICLE MODIFICATIONS	8,875	17,430	19,500
4630	R/M EQUIPMENT	-	-	15,000
4670	R/M-OTHER	6,392	9,000	9,000
4675	R/M IT	-	7,400	7,630
4920	OTHER CURRENT CHRGS-MISC	5,528	5,650	5,900
5210	FUEL	507,448	630,000	943,800
5410	MEMBERSHIPS/DUES	499	500	500
TOTAL OPERATING EXPENSES		1,340,263	1,690,920	2,078,360
CAPITAL OUTLAY				
6430	MACHINERY AND EQUIPMENT	33,143	40,000	-
TOTAL CAPITAL OUTLAY		33,143	40,000	-
TOTAL EXPENDITURES		\$1,487,340	\$1,866,110	\$2,226,520



COMMUNITY TRANSPORTATION (1177)

Mission Statement

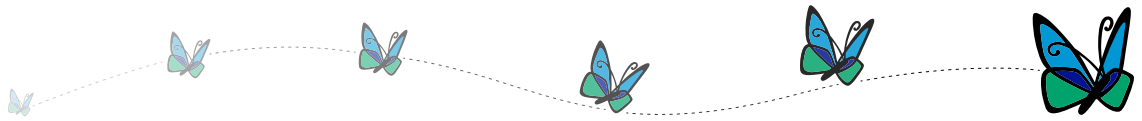
To provide clean, safe, reliable, and efficient fixed route transportation services to residents and citizens of the City of Coconut Creek and special event transportation for City sponsored activities.

Program Services

The Community Transportation Division provides local fixed route, special event, department requested transports, and emergency response transportation services.

FY22 Accomplishments	Key Area of Focus	Strategic Goal
Increased monthly community transportation ridership by over 10%	Adaptable and Progressive Mobility	Increase Public Transportation Opportunities
Increased customer satisfaction rating to 88% on the quarterly Community Bus Surveys	Adaptable and Progressive Mobility	Increase Public Transportation Opportunities
Began the design process for ADA bus stops City-wide utilizing Broward County Transportation Surtax	Adaptable and Progressive Mobility	Invest in Maintenance of All Mobility Systems

FY23 Objectives	Key Area of Focus	Strategic Goal
Redesign and install new City bus stop signage	Adaptable and Progressive Mobility	Invest in Maintenance of All Mobility Systems
Prepare a Transit Master Plan to further enhance transportation services to residents	Adaptable and Progressive Mobility	Increase Public Transportation Opportunities
Increase monthly community transportation ridership by 10%	Adaptable and Progressive Mobility	Increase Public Transportation Opportunities
Complete design of ADA accessible bus stops City-wide	Adaptable and Progressive Mobility	Invest in Maintenance of All Mobility Systems



COMMUNITY TRANSPORTATION (1177)

	ACTUAL FY21	ADOPTED BUDGET FY22	ADOPTED BUDGET FY23	% CHANGE
TOTAL COST	\$789,783	\$891,290	\$968,630	8.7%

PERSONAL SERVICES

\$78,040

The variance is primarily due to staffing changes in FY22 in addition to salary, health insurance, retirement, and pay-for-performance adjustments.

OPERATING EXPENSES

(\$700)

No major variance.

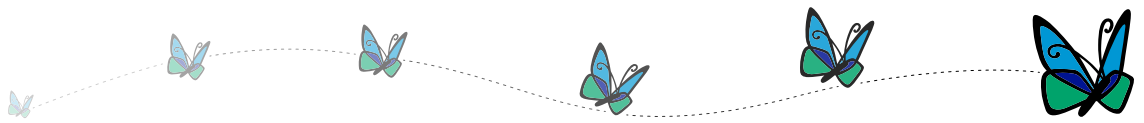
CAPITAL OUTLAY

\$0

No variance.

PERSONNEL COMPLEMENT

TITLE	FULL- TIME	PART-TIME/ TEMP	FY23 FTE ADOPTED	FY22 FTE TOTAL	TOTAL ADOPTED CHANGE
Bus Driver	9	0	9.00	9.00	0.00
Senior Bus Driver	1	0	1.00	1.00	0.00
Senior Lead Worker	1	0	1.00	1.00	0.00
Substitute Bus Driver	0	2	0.50	0.50	0.00
TOTAL	11	2	11.50	11.50	0.00



COMMUNITY TRANSPORTATION (1177)

11 STREET CONSTRUCTION & MAINTENANCE FUND

		ACTUAL FY21 EXPENDITURE	ADOPTED FY22 BUDGET	ADOPTED FY23 BUDGET
PERSONAL SERVICES				
1200	REGULAR SALARIES	\$472,077	\$557,780	\$605,040
1410	OVERTIME	25,710	15,000	24,000
1510	LONGEVITY	3,000	3,500	5,000
1550	HOLIDAY PAY	185	-	-
1570	OTHER BENEFITS	520	480	480
2100	FICA TAXES	7,949	44,370	48,260
2200	RETIREMENT-EMPLOYER	52,947	62,000	70,680
2300	GROUP INSURANCE	117,799	180,470	188,070
2305	LONG TERM DISABILITY	1,250	2,350	2,420
2310	BASIC LIFE ADD & STD	2,036	2,890	2,930
TOTAL PERSONAL SERVICES		683,472	868,840	946,880
OPERATING EXPENSES				
3190	PRO SER-OTHER	5,800	-	-
4001	TRAINING AND TRAVEL	65	1,500	1,500
4605	R/M CONTRACTS	9,704	9,600	9,600
4700	PRINTING	630	2,000	2,000
4800	PROMOTIONAL ACTIVITIES	1,882	2,000	2,000
5220	UNIFORMS	3,202	5,850	5,150
5230	JANITORIAL SUPPLIES	767	1,500	1,500
TOTAL OPERATING EXPENSES		22,051	22,450	21,750
CAPITAL OUTLAY				
6420	VEHICLES	84,260	-	-
TOTAL CAPITAL OUTLAY		84,260	-	-
TOTAL EXPENDITURES		\$789,783	\$891,290	\$968,630



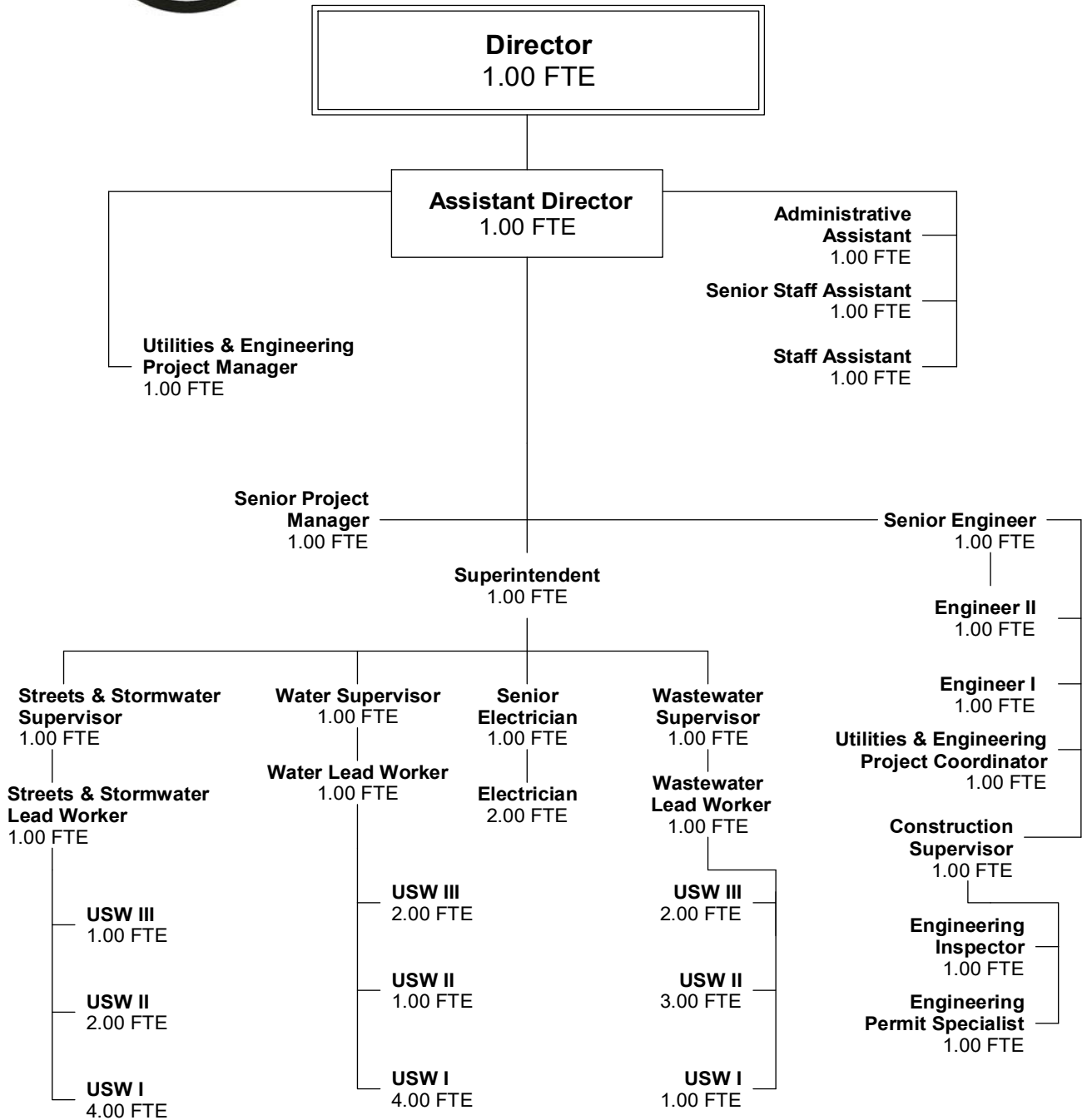
Utilities & Engineering

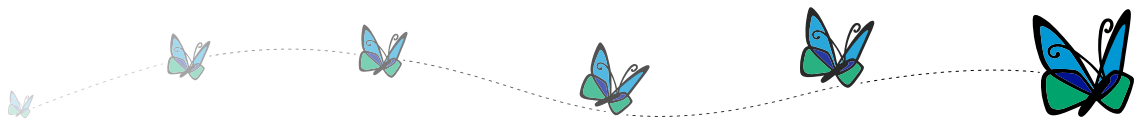






UTILITIES AND ENGINEERING ADOPTED FISCAL YEAR 2023 FTE: 44.50 EXP: \$ 32,697,240





UTILITIES AND ENGINEERING

CORE SERVICES DESCRIPTION

Permits, Licenses, & Agreements

The Permits, Licenses, and Agreements Program ensures the City obtains appropriate approval from federal, state, and local agencies to provide certain services to its residents. Program responsibilities include obtaining various permits and licenses, entering into agreements with other governmental agencies, and the submission/publication of required annual reports to the agencies having jurisdiction over its activities.

Capital Projects

The Capital Projects Program administers new construction, expansion, renovation, and/or replacement projects in the following areas: water, wastewater, reclaimed water, stormwater, roadways, dredging, and utilities belonging to FPL, Comcast, and AT&T.

Engineering

The Engineering Program reviews and approves engineering plans for compliance as it relates to water, wastewater, reclaimed water, stormwater, roadways/sidewalks, traffic engineering, and lighting construction. The program also provides engineering inspections. Both plan reviews and engineering inspections require coordination with federal, state, and local agencies to protect the health and safety of residents.

Streets Maintenance

The Streets Maintenance Program, in coordination with the Florida Department of Transportation (FDOT) and Broward County, ensures community transportation needs are met. Specific activities include maintaining sidewalks, guardrails, roadways, traffic markings and signage, and bridges.

Stormwater Operations

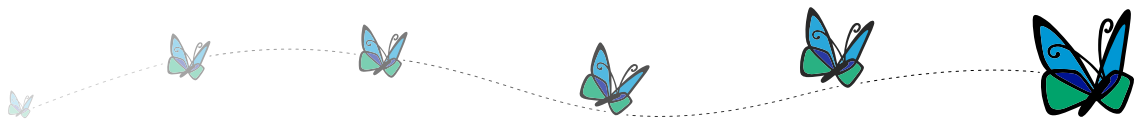
The Stormwater Operations Program provides the day-to-day operation and maintenance of the stormwater system for compliance with the federally mandated National Pollutant Discharge Elimination System (NPDES) Permit. Stormwater activities include swale maintenance, catch basin cleaning, storm drain cleaning, street sweeping, flood control, construction, upgrade and repair of stormwater infrastructure, and bridge maintenance.

Wastewater Operations

The Wastewater Operations Program provides the day-to-day operation and maintenance of the wastewater system within the service area. This program also maintains and replaces pipes within the service area.

Water Operations

The Water Operations Program provides the day-to-day operation and maintenance of the water system (including fire hydrants) within the service area. Procedures are followed to comply with standards recommended by the American Water Works Association (AWWA), and in accordance with federal, state, and local regulations.



Water Quality

The Water Quality Program manages the City's water supply, ensures the water is safe for consumption, and produces the federally mandated Consumer Confidence Report (CCR). The program also maintains a continuous system of cross connection control that systematically and effectively prevents the contamination of the City's utility system.

Lift Station Maintenance

The Lift Station Maintenance Program is responsible for repairing and cleaning pumps, testing generators, and maintaining electrical panels. The City operates and maintains 58 lift stations, including three master lift stations.

Indirect Costs

Indirect Cost encompasses both personnel and operating dollars that support general management, leadership (department head), department oversight of performance/outcomes and problem solving (senior management), and other centralized administrative support functions (the portion that is non-programmatic).

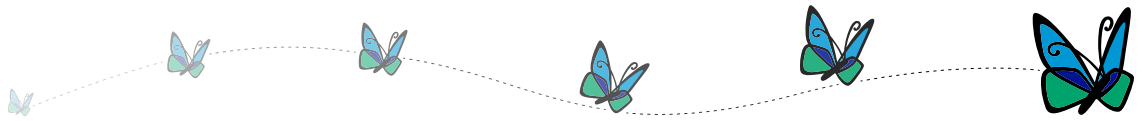


UTILITIES AND ENGINEERING KEY PERFORMANCE INDICATORS						
Key Focus Areas/ Strategic Goals	Measure	FY20 Actual	FY21 Actual	FY22 Target	FY22 Actual	FY23 Target
Adaptable and Progressive Mobility						
Invest in Maintenance of All Mobility Systems	% of sidewalk repairs addressed within 14 days	100%	100%	100%	100%	100%
Invest in Maintenance of All Mobility Systems	% of potholes addressed within 24 hours	100%	100%	100%	100%	100%
Sustainable Environment						
Plan Ahead for Progressive Technologies and Business Methods	% of scheduled preventative maintenance completed	62%	72%	100%	75%	98%
High Performance Government						
Proactively Create Collaborative Communication	# of community outreach initiatives	***	***	***	***	5
Proactively Create Collaborative Communication	% of engineering permits reviewed and/or issued within 14 calendar days	100%	95%	100%	91%	100%
Proactively Create Collaborative Communication	% of communication (utility) permits reviewed and issued within 60 calendar days	*	100%	100%	94%	100%
Continue to Invest in, Retain and Develop High Performing Staff	Average # of training hours per employee	9 **	36	40	41	40
Continue to Invest in, Retain and Develop High Performing Staff	Retention rate	100%	98%	100%	100%	100%
Continue to Invest in, Retain and Develop High Performing Staff	Average years of service	8	8	9	9	10
Continue to Invest in, Retain and Develop High Performing Staff	% of projects completed within budget	100%	99%	100%	100%	100%
Continue to Invest in, Retain and Develop High Performing Staff	% of budgeted projects completed within pre-established timeframes	100%	99%	100%	100%	100%
Seek All Possible Federal, State and Local Grant Opportunities	% of operations and CIP leveraged by grant funding	***	***	***	***	10
Safety and Quality Life						
Enhance Community Health, Safety and Well-Being	% of water system complaints addressed within 24 hours	100%	100%	100%	100%	100%
Enhance Community Health, Safety and Well-Being	% of linear feet of TV inspection of mainlines per year	11%	6%	20%	38%	20%
Enhance Community Health, Safety and Well-Being	% of access structures inspected per year	3% **	6% **	20%	33%	20%
Enhance Community Health, Safety and Well-Being	% of time Pump Stations are operational	100%	100%	100%	100%	100%
Enhance Community Health, Safety and Well-Being	% of flood inquiries addressed within 7 calendar days	***	***	***	***	100%
Enhance Community Health, Safety and Well-Being	Compliance rate of Backflow Program	98%	97%	100%	96%	100%
Enhance Community Health, Safety and Well-Being	% of hydrants returned to service within 14 calendar days	100%	83%	100%	73%	100%
Enhance Community Health, Safety and Well-Being	% of site inspections performed within 2 business days	100%	100%	100%	100%	100%
Enhance Community Health, Safety and Well-Being	% of storm drainage concerns addressed within 24 hours	100%	100%	100%	100%	100%
Enhance Community Health, Safety and Well-Being	% of curbed roadway miles swept per year	***	***	***	***	100%

* Data not available for this reporting period

** Data affected by COVID-19

*** New for FY23



ENGINEERING (0170)

Mission Statement

To promote design and construction of an effective, efficient, aesthetically pleasing and reliable public infrastructure by combining sound engineering principles with more stringent standards; to design projects in-house as well as assist other departments with engineering and project management needs.

Program Services

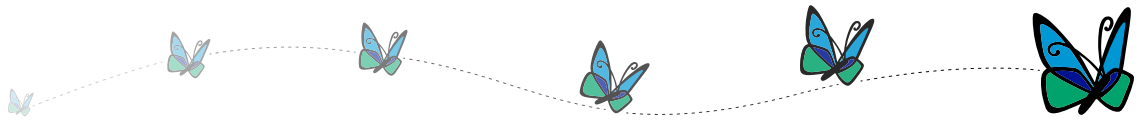
The Engineering Division functions within the Utilities and Engineering Department. It is an important part of the City's Development Review Committee (DRC) and is responsible for reviewing, issuing permits, inspecting and approving new projects within the City. This division assists in obtaining Engineering permits for City projects from various regulatory agencies. It also works closely with appropriate federal, state, and local agencies on issues related to the Flood Insurance program, traffic engineering and water management. Additionally, this division designs in-house projects and assists all other departments with engineering and project management needs.

FY22 Accomplishments	Key Area of Focus	Strategic Goal
Completed update of the Utilities and Engineering Standards Manual	Safety and Quality of Life	Enhance Community Health, Safety and Well-Being
Completed the Community Rating System (CRS) FEMA Audit for floodplain management	Safety and Quality of Life	Enhance Community Health, Safety and Well-Being
Provided Development Review Committee (DRC), building, and engineering permit plan reviews	Safety and Quality of Life	Enhance Community Health, Safety and Well-Being
Provided oversight for Lyons Road Mobility project to ensure compliance with City standards	High Performance Government	Proactively Create Collaborative Communication
Completed the survey on Johnson Road in preparation for the future undergrounding of aboveground utility lines	Sustainable Environment	Focus on Climate Change and Resilience
Coordinated with Broward County and provided construction management on the utilities expansion project in the Hillsboro Pines Unincorporated area	High Performance Government	Proactively Create Collaborative Communication
Continued to work closely with utility companies to remove redundant utility poles	High Performance Government	Proactively Create Collaborative Communication



ENGINEERING (0170)

FY23 Objectives	Key Area of Focus	Strategic Goal
Continue to seek grant opportunities for the Vinkemulder Utilities Improvement project and the Johnson Road Undergrounding project	High Performance Government	Seek All Possible Federal, State and Local Grant Opportunities
Adopt Broward County's revision of the Future Conditions 100-year Flood Elevation Map to support resiliency efforts	Sustainable Environment	Focus on Climate Change and Resilience
Continue to review MainStreet utilities and roadways expansion for compliance and impacts to the City	Smart Growth	Complete the MainStreet Project
Continue to prepare the Community Rating System (CRS) FEMA floodplain management re-certification to preserve the City's flood insurance discounted rates	Safety and Quality of Life	Enhance Community Health, Safety and Well-Being



ENGINEERING (0170)

	ACTUAL FY21	ADOPTED BUDGET FY22	ADOPTED BUDGET FY23	% CHANGE
TOTAL COST	\$586,574	\$1,080,560	\$871,750	-19.3%

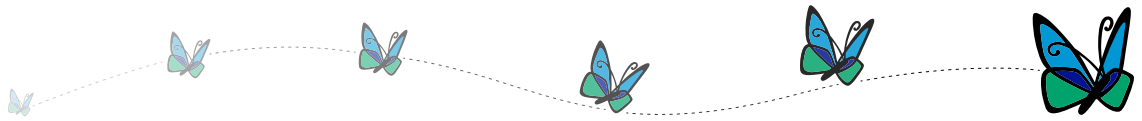
PERSONAL SERVICES (\$82,830)

The variance is primarily due to salary, health insurance, retirement, and pay-for-performance adjustments.

OPERATING EXPENSES (\$125,980)

The variance is primarily due to the landfill audit services being budgeted in the Public Works Department in FY23.

PERSONNEL COMPLEMENT					
TITLE	FULL-TIME	PART-TIME/TEMP	FY23 FTE ADOPTED	FY22 FTE TOTAL	TOTAL ADOPTED CHANGE
Construction Supervisor	1	0	1.00	1.00	0.00
Engineer I	1	0	1.00	1.00	0.00
Engineer II	1	0	1.00	1.00	0.00
Engineering Inspector	1	0	1.00	1.00	0.00
Engineering Permit Specialist	1	0	1.00	1.00	0.00
Senior Engineer	1	0	1.00	1.00	0.00
TOTAL	6	0	6.00	6.00	0.00



ENGINEERING (0170)

01 GENERAL FUND

		ACTUAL FY21 EXPENDITURE	ADOPTED FY22 BUDGET	ADOPTED FY23 BUDGET
PERSONAL SERVICES				
1200	REGULAR SALARIES	\$431,976	\$636,340	\$557,770
1410	OVERTIME	183	27,000	34,000
1510	LONGEVITY	3,000	3,500	4,000
1570	OTHER BENEFITS	3,870	3,600	4,500
2100	FICA TAXES	33,983	50,760	45,160
2200	RETIREMENT-EMPLOYER	47,432	73,030	69,890
2300	GROUP INSURANCE	41,578	110,220	107,160
2305	LONG TERM DISABILITY	1,155	2,540	2,160
2310	BASIC LIFE ADD & STD	1,694	2,980	2,500
TOTAL PERSONAL SERVICES		564,871	909,970	827,140
OPERATING EXPENSES				
3121	PRO SER-LANDFILL	1,500	125,900	-
3144	PRO SER-ENGINEERING	5,060	10,000	10,000
3190	PRO SER-OTHER	4,507	5,000	5,000
3412	CONTRACT SER-OTHER	2,100	5,500	5,500
4001	TRAINING AND TRAVEL	2,835	3,000	4,000
4605	R/M CONTRACTS	798	1,080	-
4700	PRINTING	1,355	5,000	5,000
4800	PROMOTIONAL ACTIVITIES	-	1,000	1,000
4920	OTHER CURRENT CHARGES-MISC	350	1,500	1,500
5100	OFFICE SUPPLIES	1,879	4,000	4,000
5110	EQUIPMENT-MINOR	172	1,350	1,350
5220	UNIFORMS	375	1,260	1,260
5410	MEMBERSHIPS/DUES	665	4,000	4,000
5430	PUBLICATIONS/SUBSCRIPTIONS	108	2,000	2,000
TOTAL OPERATING EXPENSES		21,703	170,590	44,610
TOTAL EXPENDITURES		\$586,574	\$1,080,560	\$871,750



STREET MAINTENANCE OPERATIONS (1179)

Mission Statement

To maintain transportation infrastructure within public right-of-ways in a safe, timely, and effective manner to enhance the quality of life within the City.

Program Services

The Street Maintenance Division maintains all City-owned streets, sidewalks, parking lots, guardrails, and bridges. The primary goal of this division is to maintain the transportation system and related infrastructure in an effective and timely manner to improve ridership and ensure public safety.

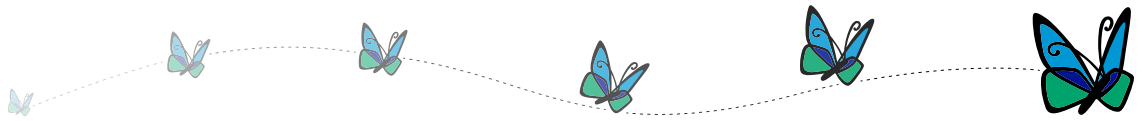
FY22 Accomplishments	Key Area of Focus	Strategic Goal
Rehabilitated/resurfaced NW 39th Avenue going south from Hillsboro Boulevard to improve mobility and driver safety	Adaptable and Progressive Mobility	Invest in Maintenance of All Mobility Systems
Repaired over 1,800 linear feet of sidewalks throughout the City to improve safety and ensure ADA compliance	Adaptable and Progressive Mobility	Invest in Maintenance of All Mobility Systems
Pressure cleaned all City-maintained roadway medians, curbs and sidewalks three times throughout the year	Adaptable and Progressive Mobility	Invest in Maintenance of All Mobility Systems
Conducted speed and volume studies, enhanced driver safety with high-visibility pavement markings and signage, and constructed speed cushions/tables including four sets of speed cushions in South Creek and two asphalt speed tables on NW 39th Avenue north of Hillsboro Boulevard	Safety and Quality of Life	Enhance Community Health, Safety and Well-Being
Began construction of the Comprehensive Street Improvement Program Phase II leveraging Broward County Transportation Surtax funding	Adaptable and Progressive Mobility	Invest in Maintenance of All Mobility Systems

FY23 Objectives	Key Area of Focus	Strategic Goal
Repair and maintain guardrails, potholes, traffic markings, and signage throughout the City as needed to improve ridership and safety	Safety and Quality of Life	Enhance Community Health, Safety and Well-Being
Repair sidewalks throughout the City as needed to improve safety and ensure ADA compliance for pedestrians	Adaptable and Progressive Mobility	Invest in Maintenance of All Mobility Systems



STREET MAINTENANCE OPERATIONS (1179)

FY23 Objectives (Continued)	Key Area of Focus	Strategic Goal
Pressure clean all City-maintained roadway medians, curbs and sidewalks throughout the City	Adaptable and Progressive Mobility	Invest in Maintenance of All Mobility Systems
Address traffic calming needs throughout the City by conducting speed and volume studies, enhancing safety with high-visibility pavement markings and signage, and constructing speed cushions/tables where necessary	Safety and Quality of Life	Enhance community health, safety and well-being
Construction to be completed for the Comprehensive Street Improvement Program Phase II	Adaptable and Progressive Mobility	Invest in Maintenance of All Mobility Systems



STREET MAINTENANCE OPERATIONS (1179)

	ACTUAL FY21	ADOPTED BUDGET FY22	ADOPTED BUDGET FY23	% CHANGE
TOTAL COST	\$904,429	\$1,060,280	\$1,098,130	3.6%

OPERATING EXPENSES \$31,750

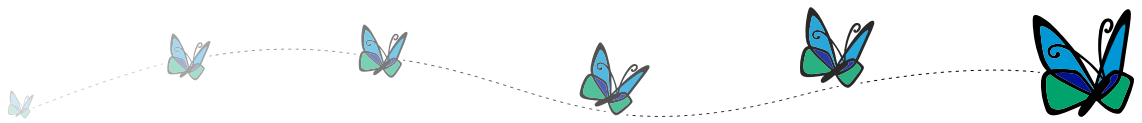
The variance is primarily due to increased maintenance costs.

CAPITAL OUTLAY \$6,100

The variance is due to changes in capital needs from year to year.

FY23 Capital Outlay Needs:

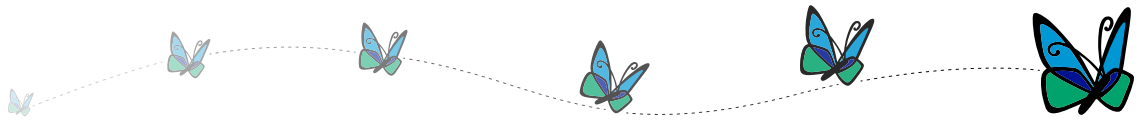
Concrete Planer	\$6,100
	\$6,100



STREET MAINTENANCE OPERATIONS (1179)

11 STREET CONSTRUCTION AND MAINTENANCE FUND

		ACTUAL FY21 EXPENDITURE	ADOPTED FY22 BUDGET	ADOPTED FY23 BUDGET
OPERATING EXPENSES				
3412	CONTRACT SER-OTHER	\$7,788	\$6,300	\$7,800
4311	UTILITIES-STREET LIGHTS	315,321	360,000	360,000
4605	R/M-CONTRACTS	505,147	552,000	560,000
4662	R/M-GROUNDS	-	10,000	11,500
4666	R/M-STREET LIGHTS	11,719	15,000	17,250
4668	R/M-STREETS	31,677	73,000	83,950
4920	OTHER CURRENT CHRGS-MISC	1,541	1,000	1,840
5110	EQUIPMENT-MINOR	2,669	2,680	3,540
5220	UNIFORMS	630	1,000	1,000
5240	OPER SUPPLIES-OTHER	4,561	5,000	5,750
5290	MINOR TOOLS	2,375	5,000	5,750
5300	ROAD MATERIALS/SUPPLIES	17,621	25,000	28,750
5310	SIGNS	3,380	4,000	4,600
5410	MEMBERSHIPS/DUES	-	300	300
TOTAL OPERATING EXPENSES		904,429	1,060,280	1,092,030
CAPITAL OUTLAY				
6430	MACHINERY AND EQUIPMENT	-	-	6,100
TOTAL CAPITAL OUTLAY		-	-	6,100
TOTAL EXPENDITURES		\$904,429	\$1,060,280	\$1,098,130



FY23 NEW CAPITAL OUTLAY

Department Name	Fund/Div. No	Fund/Div. Name	Total Cost
Utilities & Engineering	1179	Street Maintenance Operations	\$ 6,100
Concrete Planer			\$ 6,100

Trip hazards can be created when City sidewalks near trees are uplifted. A concrete planer allows for grinding down uplifted sections to mitigate trip hazards and extend the life of sidewalks, in lieu of replacing an entire slab of concrete. The proposed equipment would allow for timely, proactive, and cost effective maintenance.

Strategic Goal: Invest in Maintenance of All Mobility Systems

	\$ -
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Strategic Goal:

	\$ -
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Strategic Goal:

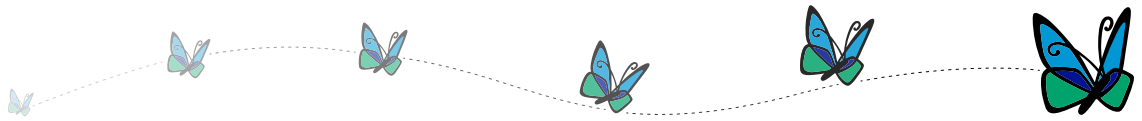
	\$ -
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Strategic Goal:

	\$ -
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Strategic Goal:

THE ITEMS IN BOLD ARE RECOMMENDED AND INCLUDED IN THE ADOPTED BUDGET



NON-DEPARTMENTAL

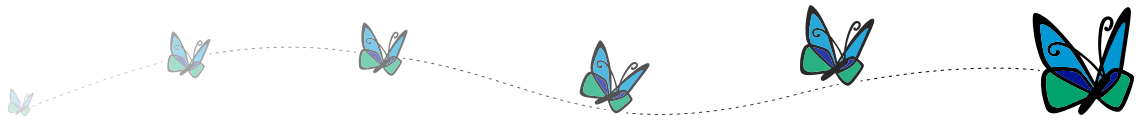
(1198)

11 STREET CONSTRUCTION AND MAINTENANCE FUND

		ACTUAL FY21 EXPENDITURE	ADOPTED FY22 BUDGET	ADOPTED FY23 BUDGET
OPERATING EXPENSES				
4924	ADMINISTRATIVE CHARGES	\$250,000	\$250,000	\$250,000
	TOTAL OPERATING EXPENSES	250,000	250,000	250,000
TOTAL EXPENDITURES		\$250,000	\$250,000	\$250,000

(1199)

OTHER DISBURSEMENTS				
9902	RESOURCES AVAILABLE	\$0	\$81,570	\$344,210
	TOTAL OTHER DISBURSEMENTS	-	81,570	344,210
TOTAL EXPENDITURES		\$0	\$81,570	\$344,210



UTILITY OPERATIONS (4191)

Mission Statement

To protect, maintain and improve the City's water, wastewater, and reclaimed water systems while delivering prompt, efficient, and courteous service.

Program Services

The Utilities Operations Division maintains the City's water, wastewater, and reclaimed water systems based on programs and procedures recommended by the American Water Works Association (AWWA) and in accordance with federal, state, and local regulations. Responsibilities include testing potable water to meet federal requirements to ensure it is safe for public consumption; locating, maintaining, repairing, and installing infrastructure; inspecting, installing, and changing water meters; exercising valves; flushing fire hydrants; managing backflow prevention programs; maintaining access structures and pump stations; cleaning sanitary wastewater lines; videotaping sanitary wastewater lines; and monitoring inflow and infiltration.

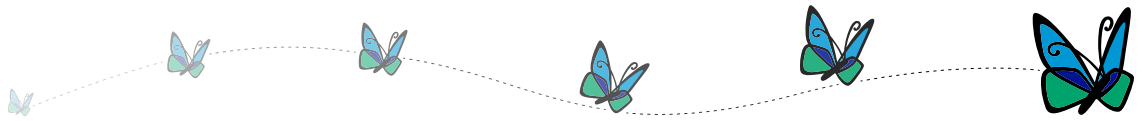
FY22 Accomplishments	Key Area of Focus	Strategic Goal
Maintained compliant potable water and uninterrupted service to residences and businesses	Safety and Quality of Life	Enhance Community Health, Safety and Well-Being
Rehabilitated wastewater Lift Stations #12, #24, #49, and #55 to ensure uninterrupted service and maintain environmental safety	Safety and Quality of Life	Enhance Community Health, Safety and Well-Being
Rehabilitated wastewater access structures in the subdivisions along Carambola Circle to reduce inflow, infiltration, and deterioration of existing wastewater structures	Safety and Quality of Life	Enhance Community Health, Safety and Well-Being
Replaced 246 5/8" water meters that were 30+ years old to ensure reliable operability and accurate consumption data	Safety and Quality of Life	Enhance Community Health, Safety and Well-Being
Completed replacement and rehabilitation of potable water service lines, fire hydrants, and isolation valves within Golden Raintree V	Safety and Quality of Life	Enhance Community Health, Safety and Well-Being
Installed a chemical injection and management system at the Hilton Road Water Storage Tank to optimize control of potable water quality	Safety and Quality of Life	Enhance Community Health, Safety and Well-Being

FY23 Objectives	Key Area of Focus	Strategic Goal
Manage regulatory compliance for potable water to ensure safe public consumption and uninterrupted service of water and wastewater services	Safety and Quality of Life	Enhance Community Health, Safety and Well-Being



UTILITY OPERATIONS (4191)

FY23 Objectives (Continued)	Key Area of Focus	Strategic Goal
Replace 240 1" and larger water meters that are 30+ years old to ensure reliable operability and accurate consumption data	Safety and Quality of Life	Enhance Community Health, Safety and Well-Being
Install a discharge flowmeter system at Lift Station #20 to ensure compliance with FDEP flow measurement regulations	Safety and Quality of Life	Enhance Community Health, Safety and Well-Being
Rehabilitate potable water service lines, fire hydrants and isolation valves in Karanda VI	Safety and Quality of Life	Enhance Community Health, Safety and Well-Being
Clean and televise 20% or 176,300 LF of wastewater collection pipes to maintain uninterrupted service and protect the environment	Safety and Quality of Life	Enhance Community Health, Safety and Well-Being



UTILITIES OPERATIONS (4191)

	ACTUAL FY21	ADOPTED BUDGET FY22	ADOPTED BUDGET FY23	% CHANGE
TOTAL COST	\$17,660,681	\$18,151,640	\$18,718,680	3.1%

PERSONAL SERVICES

\$23,650

The variance is primarily due to staffing changes in FY22 in addition to salary, health insurance, retirement, and pay-for-performance adjustments.

OPERATING EXPENSES

\$619,890

The variance is primarily due to water and water meter fees paid to Broward County.

CAPITAL OUTLAY

(\$76,500)

The variance is due to changes in capital needs from year to year.

OTHER DISBURSEMENTS

\$0

No variance.

PERSONNEL COMPLEMENT

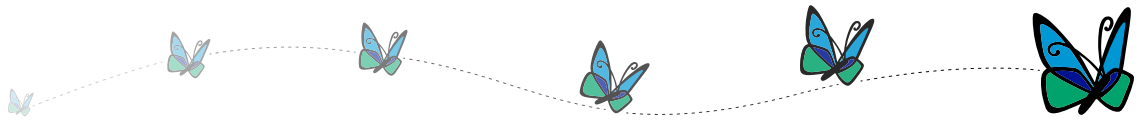
TITLE	FULL-TIME	PART-TIME/ TEMP	FY23 FTE ADOPTED	FY22 FTE TOTAL	TOTAL ADOPTED CHANGE
Director	1	0	1.00	1.00	0.00
Assistant Director	1	0	1.00	1.00	0.00
Administrative Assistant	1	0	1.00	1.00	0.00
Electrician	2	0	2.00	2.00	0.00
Senior Electrician	1	0	1.00	1.00	0.00
Senior Staff Assistant	1	0	1.00	1.00	0.00
Senior Project Manager	1	0	1.00	1.00	0.00
Staff Assistant	1	0	1.00	1.00	0.00
Intern	0	1	0.50	0.50	0.00
Superintendent	1	0	1.00	1.00	0.00
Utilities & Engineering Project Coordinator	1	0	1.00	1.00	0.00
Utilities & Engineering Project Manager	1	0	1.00	1.00	0.00
Utility Service Worker I	5	0	5.00	5.00	0.00
Utility Service Worker II	4	0	4.00	4.00	0.00
Utility Service Worker III	4	0	4.00	4.00	0.00
Wastewater Lead Worker	1	0	1.00	1.00	0.00
Wastewater Supervisor	1	0	1.00	1.00	0.00
Water Lead Worker	1	0	1.00	1.00	0.00
Water Supervisor	1	0	1.00	1.00	0.00
TOTAL	29	1	29.50	29.50	0.00



UTILITIES OPERATIONS (4191)

41 WATER/WASTEWATER FUND

		ACTUAL FY21 EXPENDITURE	ADOPTED FY22 BUDGET	ADOPTED FY23 BUDGET
PERSONAL SERVICES				
1200	REGULAR SALARIES	\$1,889,406	\$2,148,870	\$2,121,940
1410	OVERTIME	46,261	75,000	75,000
1510	LONGEVITY	17,500	17,500	17,000
1550	HOLIDAY PAY	169	-	-
1570	OTHER BENEFITS	16,410	17,040	15,240
2100	FICA TAXES	139,589	171,830	170,480
2200	RETIREMENT-EMPLOYER	167,626	254,730	272,500
2201	PENSION EXPENSE	(123,984)	-	-
2300	GROUP INSURANCE	311,188	409,090	445,770
2305	LONG TERM DISABILITY	4,564	8,220	8,140
2310	BASIC LIFE ADD & STD	6,950	9,690	9,550
2601	OTHER POSTEMPLOYMENT BENEFITS	123,975	-	-
2700	VEHICLE ALLOWANCE	13,200	13,200	13,200
TOTAL PERSONAL SERVICES		2,612,856	3,125,170	3,148,820
OPERATING EXPENSES				
3190	PRO SER-OTHER	170,711	157,000	167,440
3411	CONTRACT SER-LIFT STATION	2,880	6,000	6,900
3412	CONTRACT SER-OTHER	249,770	181,430	202,070
4001	TRAINING AND TRAVEL	24,504	19,000	19,000
4100	TELEPHONE	2,999	900	900
4310	UTILITY-ELECTRIC	131,314	160,000	160,000
4320	UTILITY-WATER	5,326,395	5,500,000	6,000,000
4321	UTILITIES-WATER METER	2,360,854	2,500,000	2,600,000
4323	UTILITIES-RECLAIMED WATER	67	5,000	5,000
4340	UTILITY-SEWER	2,167,932	2,510,000	2,400,000
4341	UTILITY-SEWER RC	1,633,961	2,100,000	2,100,000
4400	RENTAL AND LEASES	17,100	8,140	16,360
4605	R/M-CONTRACTS	98,017	247,940	192,000
4630	R/M-EQUIPMENT	84,448	98,220	107,920
4650	R/M-BUILDING	4,252	3,000	5,000
4670	R/M-OTHER	18,657	23,000	25,660
4671	R/M-WATER/SEWER LINES	85,697	74,000	85,110
4672	R/M-HYDRANTS	12,000	12,000	36,770
4673	R/M-WATER LINES	812,612	65,000	130,300
4675	R/M-IT	-	8,000	11,620
4700	PRINTING	3,170	13,000	13,000
4800	PROMOTIONAL ACTIVITIES	29,166	45,500	45,500
4914	EMERGENCY PREPARATIONS	-	2,000	2,000
4920	OTHER CURRENT CHRGS-MISC	3,749	12,000	13,060
4949	DEPRECIATION	1,415,981	-	-
5100	OFFICE SUPPLIES	5,339	4,810	4,810
5110	EQUIPMENT-MINOR	4,352	4,000	4,600
5220	UNIFORMS	9,838	13,000	13,000
5240	OPER SUPPLIES-OTHER	57,197	65,220	75,440
5290	MINOR TOOLS	9,569	20,000	25,200
5410	MEMBERSHIPS/DUES	4,793	5,950	6,900
5430	PUBLICATIONS/SUBSCRIPTIONS	337	1,000	1,160
5500	INVENTORY	93,271	84,860	93,140
TOTAL OPERATING EXPENSES		14,840,935	13,949,970	14,569,860
CAPITAL OUTLAY				
6420	VEHICLES	93,319	-	-
6430	MACHINERY AND EQUIPMENT	113,572	76,500	-
TOTAL CAPITAL OUTLAY		206,891	76,500	-
OTHER DISBURSEMENTS				
9901	CONTINGENCY	-	1,000,000	1,000,000
TOTAL OTHER DISBURSEMENTS		-	1,000,000	1,000,000
TOTAL EXPENDITURES		\$17,660,681	\$18,151,640	\$18,718,680



NON-DEPARTMENTAL

41 WATER/WASTEWATER FUND

(4198)

		ACTUAL FY21 EXPENDITURE	ADOPTED FY22 BUDGET	ADOPTED FY23 BUDGET
OPERATING EXPENSES				
4914	EMERGENCY PREPARATIONS	\$0	\$0	\$0
4924	ADMINISTRATIVE CHARGES	2,615,120	2,660,540	2,793,570
	TOTAL OPERATING EXPENSES	2,615,120	2,660,540	2,793,570

(4196)

OTHER DISBURSEMENTS				
9141	TRANSFER R&R FUND	\$0	\$1,285,930	\$1,321,940
	TOTAL OTHER DISBURSEMENTS	-	1,285,930	1,321,940
TOTAL EXPENDITURES		\$2,615,120	\$3,946,470	\$4,115,510

UTILITIES OPERATIONS

(4291)

OPERATING EXPENSES				
4949	DEPRECIATION	\$627,741	\$0	\$0
	TOTAL OPERATING EXPENSES	627,741	-	-

(4299)

OTHER DISBURSEMENTS				
9141	TRANSFER R&R FUND	\$1,829,500	\$0	\$0
9902	RESOURCES AVAILABLE	-	845,250	598,400
	TOTAL OTHER DISBURSEMENTS	-	845,250	598,400
TOTAL EXPENDITURES		\$627,741	\$845,250	\$598,400



STORMWATER (4595)

Mission Statement

To maintain stormwater drainage infrastructure within public right-of-ways and canal/lake water quality in a timely, efficient, and effective manner to enhance the quality of life within the City, protect the environment and mitigate localized flooding.

Program Services

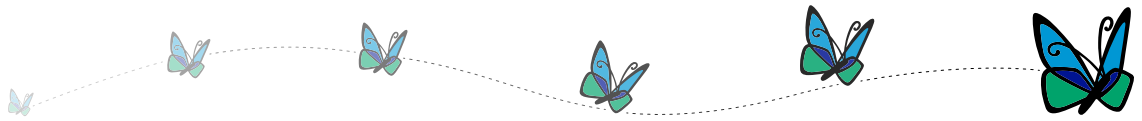
The Stormwater Division installs, maintains, and repairs all stormwater-related infrastructure including catch basins, storm pipes, headwalls, swales, and pollution control devices within public rights-of-way. The division is also responsible for street sweeping and litter/debris removal within public rights-of-way to keep pollution from entering the waterways to maintain canal/lake water quality.

FY22 Accomplishments	Key Area of Focus	Strategic Goal
Cleaned and televised over 2,800 linear feet of the stormwater pipes and over 1,000 stormwater structures throughout the City including Winston Park, Huntington Square II, Breckenridge and Commerce Square	Sustainable Environment	Protect Open Space
Engaged public in awareness of stormwater system pollution control and maintenance through community outreach including the Citizen's Academy and publication of two canal maintenance brochures	Sustainable Environment	Encourage Businesses and Community Members to Adopt Green Initiatives
Implemented routine street sweeping of residential curbed roadways to reduce pollution entering waterways	Sustainable Environment	Protect Open Space
Conducted quarterly canal water quality testing and pollution remediation per the Bacteria Pollution Control Plan (BPCP) in collaboration with neighboring cities	Sustainable Environment	Focus on Climate Change and Resilience
Prepared and submitted Cycle 4 Year 5 NPDES Permit Annual Report to FDEP documenting all inspection and maintenance activities impacting the environment related to stormwater infrastructure, wastewater infrastructure, and construction sites	High Performance Government	Proactively Create Collaborative Communication
Re-lined stormwater pipes along NW 48th Ave, NW 49th Ave, NW 50th Court and NW 50th Street in Winston Park west of Lyons Road to rehabilitate and extend life of existing infrastructure	Sustainable Environment	Protect Open Space



STORMWATER (4595)

FY23 Objectives	Key Area of Focus	Strategic Goal
Clean and televise 15% of the City's stormwater pipes in compliance with the National Pollutant Discharge Elimination System (NPDES) 5-year permit	Sustainable Environment	Protect Open Space
Engage public in awareness of stormwater system pollution control and maintenance through community outreach	Sustainable Environment	Encourage Businesses and Community Members to Adopt Green Initiatives
Inspect, repair, and strengthen headwalls and culverts City-wide to address damage caused by periodic erosion	Sustainable Environment	Focus on Climate Change and Resilience
Conduct quarterly canal water quality testing and pollution remediation per the Bacteria Pollution Control Plan (BPCP) in collaboration with neighboring cities	Sustainable Environment	Focus on Climate Change and Resilience
Prepare and submit Cycle 5 Year 1 NPDES Permit Annual Report to FDEP documenting all inspection and maintenance activities impacting the environment related to stormwater infrastructure, wastewater infrastructure, and construction sites	High Performance Government	Proactively Create Collaborative Communication
Re-line stormwater pipes throughout portions of the City that, after inspection, require rehabilitation to eliminate leaks and to mitigate root intrusion	Sustainable Environment	Protect Open Space



STORMWATER MANAGEMENT (4595)

	ACTUAL FY21	ADOPTED BUDGET FY22	ADOPTED BUDGET FY23	% CHANGE
TOTAL COST	\$1,410,760	\$6,339,790	\$6,700,560	5.7%

PERSONAL SERVICES

\$52,190

The variance is primarily due to salary, health insurance, retirement, and pay-for-performance adjustments.

OPERATING EXPENSES

\$67,420

The variance is due to increased administrative and maintenance services costs.

CAPITAL OUTLAY

(\$21,500)

The variance is due to the changes in capital needs from year to year.

OTHER DISBURSEMENTS

\$262,660

The variance is due to a budgeted increase in Resources Available.

PERSONNEL COMPLEMENT					
TITLE	FULL- TIME	PART-TIME/ TEMP	FY23 FTE ADOPTED	FY22 FTE TOTAL	TOTAL ADOPTED CHANGE
Streets & Stormwater Lead Worker	1	0	1.00	1.00	0.00
Streets & Stormwater Supervisor	1	0	1.00	1.00	0.00
Utility Service Worker I	4	0	4.00	4.00	0.00
Utility Service Worker II	2	0	2.00	2.00	0.00
Utility Service Worker III	1	0	1.00	1.00	0.00
TOTAL	9	0	9.00	9.00	0.00



STORMWATER MANAGEMENT (4595)

45 STORMWATER MANAGEMENT FUND

		ACTUAL FY21 EXPENDITURE	ADOPTED FY22 BUDGET	ADOPTED FY23 BUDGET
PERSONAL SERVICES				
1200	REGULAR SALARIES	\$541,186	\$627,050	\$646,550
1410	OVERTIME	9,731	12,000	12,000
1510	LONGEVITY	4,500	5,000	4,500
1570	OTHER BENEFITS	5,000	5,220	6,060
2100	FICA TAXES	39,305	48,980	50,810
2200	RETIREMENT-EMPLOYER	31,574	65,990	76,880
2201	PENSION EXPENSE	(51,866)	-	-
2300	GROUP INSURANCE	100,898	150,980	170,450
2305	LONG TERM DISABILITY	1,352	2,510	2,590
2310	BASIC LIFE ADD & STD	2,098	2,980	3,060
2601	OTHER POSTEMP BENEFITS	39,357	-	-
TOTAL PERSONAL SERVICES		723,134	920,710	972,900
OPERATING EXPENSES				
3190	PRO SER-OTHER	10,000	30,000	30,000
3412	CONTRACT SER-OTHER	36,166	44,250	53,190
4001	TRAINING AND TRAVEL	3,078	3,000	3,000
4400	RENTAL AND LEASES	817	5,000	5,750
4605	R/M-CONTRACTS	5,496	58,260	65,720
4630	STORMWATER OPER R/M EQUIPMENT	35	2,000	2,000
4669	STORMWATER OPER R/M STORM DRAINING	11,499	140,490	161,570
4674	STORMWATER OPER R/M BRIDGES/CULVERT	-	40,000	46,000
4700	PRINTING	-	500	500
4920	OTHER CURRENT CHRGS-MISC	19,985	34,000	34,000
4924	ADMINISTRATIVE CHARGES	398,430	406,400	426,720
4949	DEPRECIATION	168,822	-	-
5100	OFFICE SUPPLIES	986	2,000	2,000
5110	EQUIPMENT-MINOR	-	4,000	5,290
5220	UNIFORMS	3,468	5,500	5,500
5240	OPER SUPPLIES-OTHER	671	5,500	6,330
5290	MINOR TOOLS	49	5,000	5,750
5410	MEMBERSHIPS/DUES	1,124	2,500	2,500
TOTAL OPERATING EXPENSES		660,626	788,400	855,820
CAPITAL OUTLAY				
6430	MACHINERY AND EQUIPMENT	27,000	21,500	-
TOTAL CAPITAL OUTLAY		27,000	21,500	-
OTHER DISBURSEMENTS				
9902	RESOURCES AVAILABLE	-	4,609,180	4,871,840
TOTAL OTHER DISBURSEMENTS		-	4,609,180	4,871,840
TOTAL EXPENDITURES		\$1,410,760	\$6,339,790	\$6,700,560



CIP





THE CITY OF

COCONUT
CREEK

FLORIDA



FISCAL
YEAR

2023 Five Year
Capital Improvement Program



BUTTERFLY CAPITAL OF THE WORLD®

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CAPITAL IMPROVEMENT PROGRAM

Introduction

The City is responsible for providing municipal services to the public, including the acquisition or construction of needed improvements or infrastructure. The City must also furnish and maintain capital facilities and equipment, such as roadways and parks. The Capital Improvement Program (CIP) reflects the City's long-term commitment to roads, drainage systems, parks, and other public infrastructure. Additionally, this five-year plan that identifies capital projects and equipment purchases, provides a planning schedule, and identifies options for financing the plan. The comprehensive program is prepared for the ensuing five years and is based upon the requirements of the community for all types of public improvements. A CIP provides and serves to:

-  build and maintain a capital infrastructure economically;
-  complete projects on schedule and within budget;
-  provide for an annual update to the CIP schedule;
-  allow for additions of projects and adjustments due to changing priorities;
-  link proposed projects with the City vision, mission and goals, and the priorities of its residents through the City's Balanced Scorecard process;
-  address Commission and citizen desires and needs;
-  coordinate department resources and equipment;
-  effectively communicate the justification, description, and costs of projects to stakeholders;
-  act as an important implementation device for growth management;
-  identify funding sources, capital and ongoing expenditures for all projects; and
-  allow sufficient time to identify project financing and implementation measures

This commitment represents a comprehensive and direct statement of the City's commitment to investing in infrastructure. The CIP has great significance in that it touches the life of each resident and visitor through the provision of health, safety, transportation, recreation and other services and infrastructure upon which all our residents depend on.

Definitions

Capital Improvement: Any major expenditure relating to the acquisition, expansion, or rehabilitation of the City's infrastructure and major equipment purchases which generally falls into one of the following categories: land purchase; new structures; structural and non-structural improvements; major repairs; and major equipment.

Capital Improvement Project: Any project with major expenditures exceeding \$25,000 and a useful life of five (5) years or more for physical government facilities such as costs for acquisition of land or interests in land; construction of buildings or other structures, including additions or major alterations; construction of streets or utility lines; fixed equipment; and major landscaping and similar expenditures, including associated planning and design work related directly to an individual project.

Capital Improvement Budget: A list of projects, together with cost amounts and sources of funds, regardless of the project status, that is included in the City's annual budget for the year presented. The Capital Improvement Program is included as a part of the City's budget document.



CAPITAL IMPROVEMENT METHODOLOGY AND PROCESS

The CIP utilizes a multi-year format to help minimize unexpected annual capital changes from year-to-year. Each year, the capital plan is not reconstructed; it is reviewed and updated to reflect changes in the physical, economic, or political environment. This assists the City with its planning process and setting long-term capital goals. Any changes from the prior year's plan are indicated, as are new projects, upcoming projects, postponed projects, and available funding. Projects included in the Capital Improvement Program were derived from needs assessments performed by City staff. Each department is responsible for submitting all project requests and estimates to the City Manager for review, approval, and recommendation to the City Commission. Submitted projects must encompass both the improvement of the City's physical needs as well as the improvement of services provided to the public.

Using a CIP Project Form, each department estimates the project's cost, assigns a project manager, identifies the source of possible funding across the five fiscal years, provides an explanation and justification of the project, identifies costs which would extend beyond the five years, identifies any annual impact on the operating budget and prioritizes based on assessed needs. Projects are also linked to the key areas of focus from our Vision 2030 Policy Statement and support the City's Strategic Goals (see Strategic Planning Section).

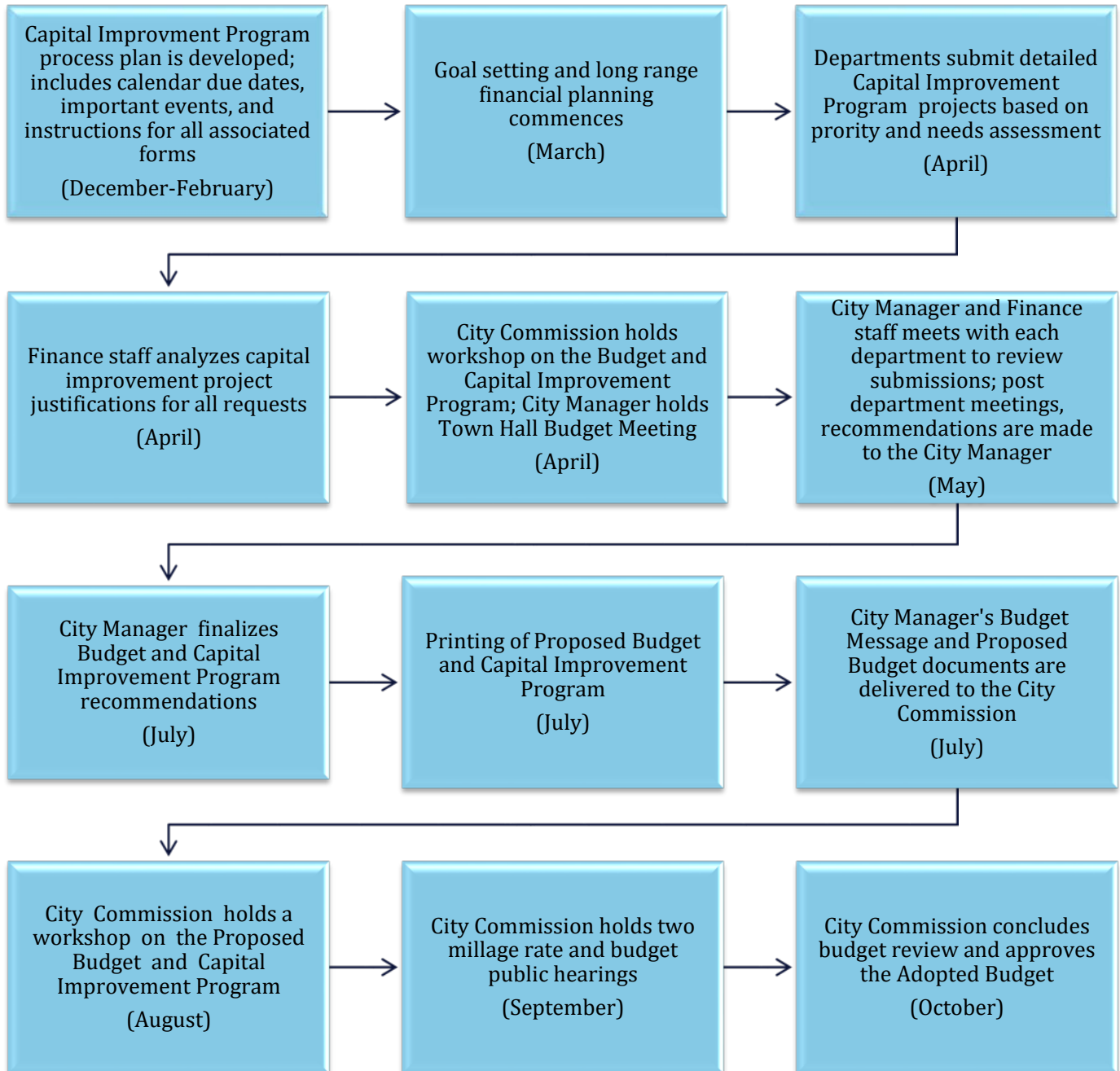
The five-year plan includes the current budget year in addition to the four succeeding years. The first year of the five-year CIP is formally adopted by the Commission as the Capital Improvement Budget for the current year, with the following four years reflecting projected, but unfunded, requirements. The City also uses the CIP to analyze the City's fiscal capability to finance and construct future capital improvements.



Creek Fit North



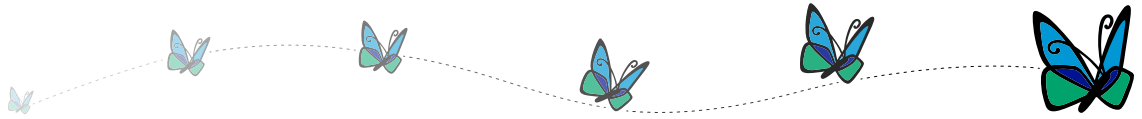
The City's fiscal year runs from October 1st through September 30th. The Capital Improvement Program Process begins in December with budgetary planning and continues for the next several months with preparation until final budget and Capital Improvement Program adoption, which occurs in September. The following are highlights of the Capital Improvement Program Process:





CIP BUDGET PROCESS CALENDAR

DATES	ACTIVITY/REQUIREMENT
March 1 – 3	Budget Coordinator Training Budget Manager Training
March 7	Budget Kick Off Budget Central Opens Goal Setting / Long-Range Planning Commences
April 14	Commission Budget Workshop (1 st Meeting)
April 20	Town Hall Budget Meeting
April 29	Capital Improvement Program Budget Form Submission
April 29–May 12	CIP Review and Preparation
May 16-19	City Manager/Department Meetings
August 15	Commission Budget Workshop (2 nd Meeting)
September 12	1 st Public Hearing to Tentatively Set Tax Millage Rate and Adopt Budget FY 2023 Budget
September 22	2 nd Public Hearing to Formally Set Tax Millage Rate and Formally Adopt FY 2023 Budget



City Climate Action Plan



The City Commission adopted the City's Green Plan in order to establish a framework for achieving environmental leadership through a series of action steps over a 10-year period. As a part of the City's updated 10-year strategic plan, Vision 2030, the City's Green Plan will transition into a newly developed Climate Action Plan. The City has incorporated the Climate Action Plan with the budget process to ensure government operations and future capital improvements assist in the City's advancement toward addressing a few environmental categories that include: energy, water, urban nature, and transportation. Therefore, each capital improvement project was reviewed and linked to specific actions in the plan. The overall objective is to clearly identify those capital improvements that advance the Climate Action Plan. For the purpose of easy identification, the City's action plan logo was inserted on those pages within the capital improvement.

Project Ranking & Prioritization

The City evaluates each potential Capital Project based on 15 criteria to determine priority and ranking of all projects requested in the CIP. The criteria are:

-  Consistency with Strategic Planning/Vision – measures the fit with the City mission, vision, goals and objectives
-  Quality of Life – the impact on residents and other project stakeholders' overall physiological well-being, social health, functional ability, morale, and/or other subjective measures
-  Public Sentiment – community input on projects and related issues
-  Federal/State Mandates – the requirement of federal or state law(s) which will be met by the project
-  Grant Availability – the relative amount of grant funding from all sources available with reasonable certainty in order to offset project costs
-  Funding Availability/Viability – the revenue stream or fund balance available now or in the future for the allocation of project costs over time
-  Department Priority – the ranking provided by the project's originating/supervising department.
-  Ongoing Operating Impact – the annual recurring impact to the operational budget of the City as estimated by the originating department
-  Revenue Generation Potential – new or increased revenue bases/sources provided upon project completion
-  Disaster Prevention – provides a means of mitigating City and resident loss or injury; or provides a means of minimizing the areas or situations affected by a disaster
-  Environmental Impact – the impact which a land development or construction project would have on the environment in the area, including population, traffic, schools, fire protection, endangered species, and community aesthetics
-  Economic Impact – the impact of the infrastructure improvement on the regional economy
-  Continuation of Established Funding – sustaining current funding mechanisms for ongoing capital, maintenance, and operating impact issues
-  Public/Private Venture Potential – project provides opportunity for funding contributions from private industry to promote municipal infrastructures
-  Intergovernmental Cooperation – project provides opportunity for federal, state, and/or local government participation and interaction



Once these criteria are considered, projects are ranked into one of three priority levels. The priorities are designated as follows:

-  **Priority I: IMPERATIVE-** Projects that cannot reasonably be postponed in order to avoid harmful or otherwise undesirable consequences
-  **Priority II: ESSENTIAL-** Projects that address clearly demonstrated needs or objectives
-  **Priority III: IMPORTANT-** Projects that benefit the community but may be delayed without detrimental effects to basic services

CIP Project Form

The Capital Improvement Program was created utilizing the information reflected on the Capital Improvement Program Form. The form facilitates data entry and centralizes the information input. The completed forms provide all of the information for compiling the recommended annual CIP update to the five-year plan and provide a tool for ongoing project information and reporting. The forms are completed for new and existing projects, including changes to scope, timing, and funding for projects currently scheduled in the CIP. Information provided for each project is used to prioritize, recommend, and implement the project. Project forms are updated throughout the process and implementation years and are used for reporting and presentation.

Identifies start and end dates, account number(s), project code(s), and total cost of the project

Identifies Broward County Transportation Surtax Project or Parks and Recreation Master Plan Project

Project name

Identifies the Strategic Goal that aligns with the five key areas of focus, project status, priority ranking, department, and project type (recurring vs. non-recurring)

A brief statement describing the project, its objective, and community needs to be met

Identifies funding source(s) for the project

Location of the project

An image, map, or architectural rendering of the project

Summarizes the revenue received for the project

Summarizes the calculations made by the requesting departments to show future operating impacts, including personnel, operating, and capital outlay

Illustrates future budget requests and actuals by category

Existing Greenway Enhancements

STRATEGIC GOAL:	Expand Safe and Walkable/Bikeable Options					START DATE:	Recurring			LOCATION:	City-wide		
STATUS:	Continuing Project					COMPLETION DATE:	Recurring						
PRIORITY:	III					ACCT. NUMBER:	3951541-6792						
DEPARTMENT:	Sustainable Development					PROJECT CODE:	6792						
PROJECT TYPE:	Recurring					PROJECT COST:	Recurring						
DESCRIPTION/JUSTIFICATION:													
This project encompasses the enhancement of existing greenway projects including butterfly marker poles, street furniture, lighting, miscellaneous trail heads, signs, and other trail amenities, including edible plants along the City's greenways.													
FUNDING SOURCES:													
FUND	FY23	FY24	FY25	FY26	FY27	TOTAL	Previously Budgeted	Revenue as of 6/30/22					
Improvement Fund (39)	\$0	\$50,000	\$50,000	\$50,000	\$50,000	\$200,000	\$0	Recurring					
TOTAL	\$0	\$50,000	\$50,000	\$50,000	\$50,000	\$200,000	\$0	Recurring					
PROJECT COMPONENTS:													
CATEGORY	FY23	FY24	FY25	FY26	FY27	TOTAL	Previously Budgeted	Expenses as of 6/30/22					
Plans and Studies	\$0	\$0	\$0	\$0	\$0	\$0	\$0	Recurring					
Construction	0	50,000	50,000	50,000	50,000	200,000	0						
Equipment /Other													
TOTAL	\$0	\$50,000	\$50,000	\$50,000	\$50,000	\$200,000	\$0	Recurring					
OPERATING IMPACT:													
CATEGORY	FY23	FY24	FY25	FY26	FY27	TOTAL	OTHER INFORMATION:						
Personnel	\$0	\$0	\$0	\$0	\$0	\$0	Operating impact includes costs associated with contractual landscape maintenance.						
Operating	13,000	13,000	13,000	13,000	13,000	65,000							
Capital Outlay													
TOTAL	\$13,000	\$13,000	\$13,000	\$13,000	\$13,000	\$65,000							



FUND DESCRIPTION

The success of the Capital Improvement Program depends on the close coordination of the physical plan with a financial plan. Although projects may be financed through regular operating funds such as the General Fund, it is generally more viable to use other funds so that capital projects do not compete with ongoing operating costs. The financial plan may require in-depth research to determine alternative means within a desired timetable to finance capital improvements. The City can borrow money through the sale of bonds. Bonds sold by the City fall into two categories: General Obligation Bonds and Revenue Bonds. A property tax levy is used to pay for General Obligation Bonds, which requires voter approval. Revenue Bonds are paid for by pledging a specific revenue stream for the repayment of debt. Federal and state aid and grant programs also play an important role in capital improvement planning, as they aid in the ability to plan for and finance projects.

The City's ability to leverage different financing alternatives helps maximize the City's Capital Improvement Program, saving the cost of inefficiencies that can occur from inadequately addressing infrastructure needs. The individual funds used to account for the City's Capital Improvement Program are listed as follows:

Governmental Funds - The funds through which most government functions typically are funded. These funds are generally used to account for tax-supported activities.



FUND 01 - GENERAL FUND (MAJOR FUND)

The General Fund of a government unit serves as the primary reporting vehicle for current government operations. The General Fund, by definition, accounts for all current financial resources not required by law or administrative action to be accounted for in another fund. The major sources of revenue for the General Fund include: ad valorem taxes, franchise taxes, utility taxes, user fee charges, and intergovernmental revenues.



FUND 11 - STREET CONSTRUCTION AND MAINTENANCE FUND (MAJOR FUND)

The Street Construction and Maintenance Fund is a Special Revenue Fund used to account for revenues received from state and county agencies, which, by state law may only be expended for street construction and maintenance programs.



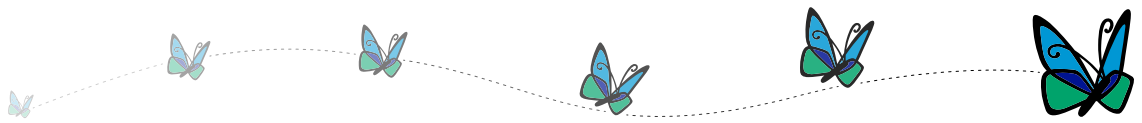
FUND 12 - TRANSPORTATION SURTAX (MAJOR FUND)

The Transportation Surtax Fund is a Special Revenue Fund used to account for proceeds from the Broward County Transportation Surtax Program. These funds will be used to improve traffic signalization, roadways, intersections, pedestrian mobility options, public transportation (bus and rail), and fund future investments in Broward's transportation system. Funding for Comprehensive Streets Improvement Programs, Bus Shelter and Bus Stop Rehabilitation, and Sample Road Multi-Purpose Pathway are included in this fund.



FUND 14 - COMMUNITY IMPROVEMENT FUND (MAJOR FUND)

The Community Improvement Fund is a Special Revenue Fund used to account for proceeds received from the Seminole Tribe of Florida in accordance with a municipal services agreement. The funds have been restricted by City Ordinance to be used for capital improvements, including the 2017A, 2017B, and 2021 Capital Improvement Revenue Notes debt service payments.



FUND 16 - COMMUNITY DEVELOPMENT BLOCK GRANT (CDBG) FUND

The Community Development Block Grant (CDBG) Fund is a Special Revenue Fund used to account for funds received from the U.S. Department of Housing and Urban Development (HUD). The funds will be used to sustain neighborhoods, promote economic development, and provide improved community facilities and services.



FUND 18 - SEMINOLE MITIGATION FUND

The Seminole Mitigation Fund is a Special Revenue Fund used to account for proceeds received from the Seminole Tribe of Florida in accordance with the *Fee to Trust Lands Mitigation Agreement*. Funds will be used for capital improvements, such as Fire Rescue Equipment Replacement Program, Public Safety Building, and any other expenses or improvements to mitigate the impact of the lands going into Trust.



FUND 31 - PARKS IMPROVEMENT FUND

The Parks Improvement Fund is a Capital Projects Fund used to account for fees charged to developers in lieu of dedicating land. It finances the acquisition, construction, and expansion of City park facilities.



FUND 32 - CAPITAL PROJECTS FINANCING FUND (MAJOR FUND)

The Capital Projects Financing Fund is used to account for the design of Oak Trails Park Expansion, Fire Station #94 Improvements, and the design of the Recreation Complex Building Rehabilitation.



FUND 33 - 2009 CAPITAL PROJECT FUND (MAJOR FUND)

The 2009 Capital Project Fund is used to account for the Facilities Electric Vehicle Charging Station Program and the Government Center Rehabilitation project.



FUND 35 - UTILITY UNDERGROUND FUND

The Utility Underground Fund is used to account for the fees charged to developers in lieu of placing utilities underground for all new construction or substantial reconstruction.



FUND 36 - PUBLIC SAFETY FUND (MAJOR FUND)

The Public Safety Fund is used to account for fees charged to developers to ensure the City's level of service for police and Fire Rescue/EMS services will not be adversely affected by the development growth.



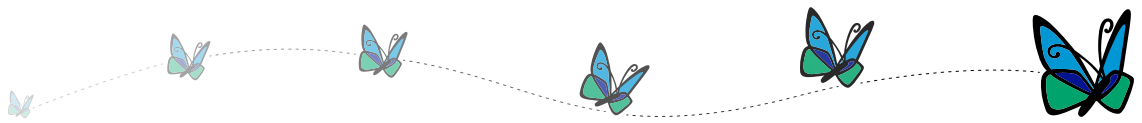
FUND 39 - CAPITAL IMPROVEMENT PROGRAM FUND (MAJOR FUND)

The Capital Improvement Program Fund is used to account for the City's Capital Improvement Program. Programs funded include Lakeside Park Improvements, Vehicle Replacement Program, Police Officer Equipment Replacement Program, Technology Refresh, South Creek Bridges, and the construction, renovation, or expansion of City facilities.



FUND 61 - GENERAL TRUST FUND

The General Trust Fund is used to account for various grants, trusts, and donations set aside for specific purposes, including the funding of capital improvement projects. Due to the nature of this fund, projected revenues cannot be calculated and therefore are not included as part of the City's budget.



FUND 62 & 63 - LAW ENFORCEMENT TRUST FUND

The Law Enforcement Trust Fund is a Special Revenue Fund used to account for revenues received from federal, state, and local law enforcement forfeitures and seizures which are restricted for use for law enforcement purposes.

FUND 65 - GRANTS FUND

The Grants Fund is a Special Revenue Fund used to account for revenues for various grant programs and held for a specific purpose. The expenditures are directly related to conditions of the revenues received.

Enterprise Funds - Account for operations that are financed and operated in a manner similar to private business enterprises. These are used to report activity for which a fee is charged to external users for goods or services:

FUND 41 - WATER AND WASTEWATER FUND (MAJOR FUND)

The Water and Wastewater Fund is an Enterprise Fund that accounts for water and wastewater services provided to residents of Coconut Creek, Parkland, and sections of Unincorporated Broward County. Coconut Creek does not have its own water or sewer plant, and therefore purchases water from Broward County for resale and collects and transmits wastewater to Broward County for disposal and treatment.

FUND 42 - WATER/SEWER CAPITAL IMPROVEMENT FUND

The Water/Sewer Capital Improvement Fund is an Enterprise Fund used to provide funding for expansion of utility infrastructure as a result of new development. Its primary source of revenue is from impact fees charged to the developers.

FUND 45 - STORMWATER MANAGEMENT FUND (MAJOR FUND)

The Stormwater Management Fund is an Enterprise Fund used to provide funding for stormwater maintenance and capital improvements to the residents of the City and includes necessary programs required for compliance with the National Pollutant Discharge Elimination System (NPDES) Permit.



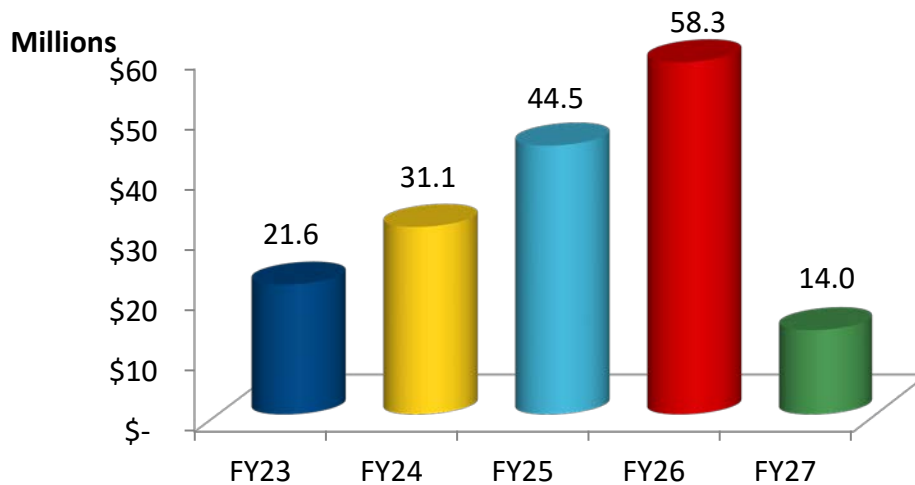
Lakeside Park



2023 CAPITAL IMPROVEMENT PROGRAM

The Fiscal Year 2023 Capital Improvement Program shows a five-year projection of the City's needs and desired services. Only 12.7% of total capital projects are slated for FY23. All future capital projects will be assessed and funding sources fully evaluated to determine whether to start or defer projects.

The chart below shows a five-year budgetary summary of the \$169.5 million five-year Capital Improvement Program:



The chart below summarizes the five-year Capital Improvement Program budget by fund:

FUND	FY23	FY24	FY25	FY26	FY27	FY23-FY27
Capital Improvement Program	\$ 6,159,500	\$ 11,008,800	\$ 5,821,730	\$ 16,707,730	\$ 4,068,060	\$ 43,765,820
Street Construction and Maintenance	\$ 150,000	\$ -	\$ -	\$ -	\$ -	\$ 150,000
Transportation Surtax	\$ 3,368,000	\$ 4,800,000	\$ 3,000,000	\$ 7,301,560	\$ 3,000,000	\$ 21,469,560
Community Development Block Grant	\$ 365,000	\$ 320,000	\$ -	\$ -	\$ -	\$ 685,000
Seminole Mitigation	\$ 5,150,000	\$ 628,000	\$ 30,636,000	\$ 30,582,000	\$ 1,727,000	\$ 68,723,000
Capital Project Financing	\$ 1,118,000	\$ 7,977,840	\$ 2,164,750	\$ 680,000	\$ 2,151,000	\$ 14,091,590
2009 Capital Project	\$ 30,000	\$ 30,000	\$ 30,000	\$ 30,000	\$ 30,000	\$ 150,000
Water and Wastewater	\$ 2,985,000	\$ 3,545,000	\$ 2,520,000	\$ 2,640,000	\$ 2,725,000	\$ 14,415,000
Stormwater Management	\$ 437,610	\$ 350,000	\$ 350,000	\$ 350,000	\$ 350,000	\$ 1,837,610
General Trust	\$ 35,000	\$ -	\$ -	\$ -	\$ -	\$ 35,000
Grants	\$ 1,779,960	\$ 2,436,000	\$ -	\$ -	\$ -	\$ 4,215,960
TOTAL	\$ 21,578,070	\$ 31,095,640	\$ 44,522,480	\$ 58,291,290	\$ 14,051,060	\$169,538,540



Capital Improvement Program Projects and Alternative Funding Sources

In November 2018, Broward County voters approved a 30-year one cent surtax to improve traffic signalization, roadways, intersections, pedestrian mobility options, public transportation (bus and rail), and fund future investments for Broward's transportation system. The revenues generated by the surtax will not only provide funding for City transportation programs but will also leverage local option gas tax revenues and general revenue funds (derived from property taxes and other sources) for other operating and capital costs. Coconut Creek submitted approximately \$78.7 million of eligible projects to Broward County to be completed over the next 30 years. In June 2020, the Oversight Board met to consider eligibility of municipal capital projects and approved three projects eligible for funding; the Comprehensive Street Improvement Program, Bus Shelter and Bus Stop Rehabilitation, and Sample Road Multi-Purpose Pathway. CIP's may be eligible for future surtax funding and are identified on each project form with an image of a penny.



Comprehensive Street Improvement Program

Over the next five years, the Transportation Surtax Fund anticipates funding the following surtax eligible projects: \$12,200,000 Comprehensive Street Improvement Program to address the rehabilitation needs of the City's roadway infrastructure; \$4,301,560 for the Sample Road Multi-Purpose Pathway that will address the widening of sidewalks along Sample Road and improved accessibility to Tradewinds Park; and \$3,168,000 for the Bus Shelter and Bus Stop Rehabilitation to address all bus stops located along City maintained streets are Americans with Disabilities (ADA) compliant as well as replacing benches and concrete pads.

In 2019, a Parks and Recreation Master Plan was completed to ensure the City continues to meet the leisure needs of its residents, and the parks and recreation system continues to contribute to the long-term sustainability and resiliency of the City. The Plan provides a 10-year vision for parks, recreation, and open space and trails as well as an action plan for implementing this vision. In FY21, the City began the implementation of the plan through multiple capital improvement projects and will continue for the next 9 years. Improvements to City parks include park amenities such as, new picnic pavilions, pickleball courts, multi-purpose paths, updated signage, adult fitness equipment, site furnishings, and outdoor table games. Future funding for various improvements to Lakeside Park, Sunshine Drive Park, Community Center Park, Pond Apple Park, Oak Trail Park, George Gerber Park, and the Recreation Complex Park have been included in the five-year Capital Improvement Program.



Bus Shelter and Bus Stop Rehabilitation

Grant and other funding sources provided by federal, state, or local agencies are considered for all qualifying projects and recorded in a grant tracking system maintained by the Finance and Administrative Services Department. Use of these is restricted to the original purpose specified in the grant documents or contract. The City is seeking Community Development Block Grant (CDBG) funding of \$365,000 for the replacement of 15 HVAC units and associated software updates at the Recreation Complex. The City was recently awarded \$150,000 from the Florida Department of Environmental Protection (FDEP) for the replacement of valves, pipes, appurtenances, and fittings within the City's water conveyance system.

Federal funding has been requested in the amount of \$3.9 million for the installation of new pedestrian lighting to the west of Lyons Road from Sample Road to Copans Road and Hilton Road to Cullum Road. Pedestrian lighting enhances the safety of pedestrians by providing visibility in low-light conditions. The City will continue to seek alternative funding sources for future years through various federal, state, and local agencies as well as state appropriations to better leverage City resources.



Sample Road Multi-Purpose Pathway



Program Funding By Source

The chart below depicts projects that are funded from other funding sources.

Capital Improvement	FY23 Adopted CIP	Grant Funding	Other Funding Activity	CIP Net Cost
Governmental Funds				
Fire Rescue Equipment Replacement Program	\$ 850,000	\$ -	\$ -	\$ 850,000
Vehicle Replacement Program	511,300	-	-	511,300
Police Officer Equipment Replacement Program	471,950	-	-	471,950
Technology Refresh Program	221,840	-	-	221,840
Sports Lighting Replacement Program	250,000	-	-	250,000
Street Maintenance Program	100,000	-	-	100,000
City Facility Lighting Improvement Program	220,000	-	-	220,000
Fitness Equipment Replacement Program	212,000	-	-	212,000
Parks Improvement Program	70,000	-	-	70,000
Irrigation Pump Station Replacement Program	125,000	-	-	125,000
Outdoor Park Amenities Replacement Program	68,660	-	-	68,660
Shade Structures	45,000	-	-	45,000
Flooring/Carpet Replacement Program	50,000	-	-	50,000
Traffic Calming Program	50,000	-	-	50,000
South Creek Bridges	200,000	-	-	200,000
Recreation Complex Building Rehabilitation	200,000	-	-	200,000
NW 74th Place Sidewalk Improvements	50,000	-	-	50,000
Boardwalk Rehabilitation	25,000	-	-	25,000
Bus Shelter and Bus Stop Rehabilitation	3,168,000	-	3,168,000	-
Lakeside Park Improvements	3,588,750	-	-	3,588,750
Oak Trail Park Expansion	418,000	-	-	418,000
Fire Station #94 Improvements	500,000	-	-	500,000
Parking Lot Rehabilitation Program	50,000	-	-	50,000
Facilities Electric Vehicle Charging Station Program	30,000	-	-	30,000
Tree Canopy Restoration Program	35,000	-	-	35,000
Pedestrian Lighting	1,200,000	-	1,200,000	-
Cyber Resilience, Security Leadership and Disaster Recovery	579,960	579,960	-	-
HVAC Replacement Program	365,000	365,000	-	-
Public Safety Building	4,300,000	-	-	4,300,000
Enterprise Funds				
Wastewater Pump Station Rehabilitation Program	350,000	-	-	350,000
Water Meter Connection Lines Retrofit Program	300,000	-	-	300,000
Water Distribution System Improvement Program	300,000	-	-	300,000
Water Valve Replacement Program	300,000	-	-	300,000
Standby Generator and Bypass Pump Replacement Program	275,000	-	-	275,000
Electrical Control Panel Rehabilitation Program	210,000	-	-	210,000
Wastewater Conveyance System Improvement Program	350,000	150,000	-	200,000
Wastewater Access Structure Rehabilitation Program	200,000	-	-	200,000
Water Meter and Box Replacement Program	350,000	-	-	350,000
Wastewater Force Main Isolation Valves Rehabilitation Program	150,000	-	-	150,000
SCADA Telemetry System	50,000	-	-	50,000
Copans Road Wastewater Transmission System Improvements	100,000	-	-	100,000
Sabal Pines Park Yard Retrofit	50,000	-	-	50,000
Stormwater Drainage Improvement Program	300,000	-	-	300,000
Concrete Curbing Program	50,000	-	-	50,000
Comprehensive Street Improvement Program	287,610	-	200,000	87,610
Total	\$ 21,578,070	\$1,094,960	\$ 4,568,000	\$15,915,110



Program Funding Variances

For FY23, a total of \$6,159,500 (or 28.5% of the total FY23 CIP budget) was approved from the Capital Improvement Fund, an increase of 39.1% or \$1,731,300 from FY22. In FY23, variances are attributed to minor funding allocation due to changes in capital needs from year to year. Major projects for the upcoming year include Lakeside Park Improvements (3,588,750), Vehicle Replacement Program (\$511,300), and Police Officer Equipment Replacement Program (\$471,950).

The Street Construction and Maintenance Fund's FY23 approved CIP budget totals \$150,000 (or 0.7% of the total FY23 CIP budget) for the Street Maintenance Program (\$100,000) and the Parking Lot Rehabilitation Program (\$50,000). These projects will address the milling and resurfacing to the City owned parking lots and roadways, as well as guardrail replacement and bridge maintenance.

The approved FY23 CIP budget for the Transportation Surtax Fund totals \$3,368,000 (or 15.6% of the total FY23 CIP budget). Funding will be used to improve traffic roadways, pedestrian mobility options, and public transportation. Funded projects include the Bus Shelter and Bus Stop Rehabilitation and Comprehensive Street Improvement Program projects.

The Community Development Block Grant Fund's FY23 approved CIP budget totals \$365,000 (or 1.7% of the total FY23 CIP budget) for the HVAC Replacement Program (\$365,000). Replacement of 15 HVAC units and their associated software updates are planned for FY23.

The Seminole Mitigation Fund FY23 approved CIP Budget totals \$5,150,000 (or 23.9% of the total FY23 CIP budget). Funding will be used for the Fire Rescue Equipment Replacement Program (\$850,000), and for the design of a Public Safety Building (\$4,300,000) in the MainStreet area to facilitate the needs of both the newly instated Fire Rescue Department and the existing Police Department.

The Capital Project Financing Fund FY23 approved CIP budget totals \$1,118,000 (or 5.2% of the total FY23 CIP budget). Projects include Fire Station #94 Improvements (\$500,000) and Recreation Complex Building Rehabilitation (\$200,000). Design for the Oak Trail Park Expansion (\$418,000) is also funded in FY23 as a part of the Parks and Recreation Master Plan implementation.

The 2009 Capital Project Fund FY23 approved CIP budget totals \$30,000 (or 0.1% of the total FY23 CIP budget) for the purchase and installation of one electric vehicle charging station at the Government Center. Addition of the charging stations will accommodate the expanding electric fleet cars the City intends to acquire in the future.

The Water and Wastewater Fund's FY23 approved CIP budget totals \$2,985,000 (or 13.8% of the total FY23 CIP budget) a 1.2% increase or \$35,000 from the prior year. The increase is primarily attributed to the current economic pressure resulting inflation resulting in an increase of goods and services associated with various recurring projects in FY23.

Funding in the amount of \$437,610 (or 2.0% of the FY23 CIP budget) is approved for the Stormwater Management Fund, an increase of \$137,610 from FY22. Funding for the Stormwater Drainage Improvements Program (\$350,000), Concrete Curbing Program (\$50,000), and Comprehensive Street Improvement Program (\$87,610) are allocated in FY23.

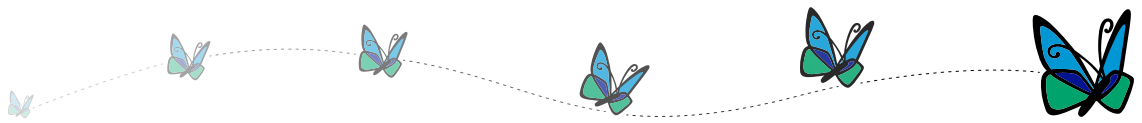
There are no projects funded from the Parks Improvement Fund, Utility Underground Fund, and Water/Sewer Capital Improvement Fund for the upcoming year.



Recurring Capital Projects

The City's capital projects can be categorized as recurring and non-recurring. Recurring projects are included in the Capital Improvement Program annually and follow a regular replacement schedule. In FY23, total Governmental Funds recurring projects totaled to \$6,843,750 or 32.0% of the total FY23 CIP budget. The FY23 Enterprise Funds recurring project totaled \$3,185,000 or 15.0% of the total FY23 CIP budget.

Capital Improvement	FY23	FY24	FY25	FY26	FY27	Total
Capital Improvement Program Fund						
Vehicle Replacement Program	\$ 511,300	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ 4,511,300
Police Officer Equipment Replacement Program	471,950	1,847,620	263,670	218,670	-	\$ 2,801,910
Technology Refresh Program	221,840	296,840	296,840	396,840	326,840	1,539,200
Sports Lighting Replacement Program	250,000	250,000	350,000	-	-	850,000
City Facility Lighting Improvement Program	220,000	270,000	640,000	820,000	920,000	2,870,000
Fitness Equipment Replacement Program	212,000	90,000	65,000	116,000	65,000	548,000
Irrigation Pump Station Replacement Program	125,000	125,000	125,000	125,000	125,000	625,000
Parks Improvement Program	70,000	860,000	300,000	300,000	300,000	1,830,000
Outdoor Park Amenities Replacement Program	68,660	91,340	50,000	50,000	50,000	310,000
Flooring/Carpet Replacement Program	50,000	27,000	-	-	-	77,000
Traffic Calming Program	50,000	50,000	50,000	50,000	50,000	250,000
Shade Structures	45,000	45,000	-	-	-	90,000
Playground Replacement Program	-	300,000	450,000	300,000	-	1,050,000
HVAC Replacement Program	-	290,000	100,000	100,000	-	490,000
Sidewalk Improvement Program	-	250,000	250,000	250,000	250,000	1,000,000
Street Maintenance Program	-	150,000	150,000	150,000	150,000	600,000
Exterior Painting Program	-	60,000	100,000	-	-	160,000
Existing Greenway Enhancements	-	50,000	50,000	50,000	50,000	200,000
Bus Shelter and Bus Stop Rehabilitation	-	20,000	20,000	20,000	20,000	80,000
Total-Capital Improvement Program Fund	\$ 2,295,750	\$ 6,072,800	\$ 4,260,510	\$ 3,946,510	\$ 3,306,840	\$ 19,882,410
Street Construction and Maintenance Fund						
Street Maintenance Program	\$ 100,000	\$ -	\$ -	\$ -	\$ -	\$ 100,000
Total-Street Construction and Maintenance Fund	\$ 100,000	\$ -	\$ -	\$ -	\$ -	\$ 100,000
Transportation Surtax Fund						
Bus Shelter and Bus Stop Rehabilitation	\$ 3,168,000	\$ -	\$ -	\$ -	\$ -	\$ 3,168,000
Total-Transportation Surtax Fund	\$ 3,168,000	\$ -	\$ -	\$ -	\$ -	\$ 3,168,000
Community Development Block Grant (CDBG) Fund						
HVAC Replacement Program	\$ 365,000	\$ -	\$ -	\$ -	\$ -	\$ 365,000
Total-Community Development Block Grant (CDBG) Fund	\$ 365,000	\$ -	\$ -	\$ -	\$ -	\$ 365,000
Seminole Mitigation Fund						
Fire Rescue Equipment Replacement Program	\$ 850,000	\$ 628,000	\$ 636,000	\$ 582,000	\$ 1,727,000	\$ 4,423,000
Total-Seminole Mitigation Fund	\$ 850,000	\$ 628,000	\$ 636,000	\$ 582,000	\$ 1,727,000	\$ 4,423,000
2009 Capital Project Fund						
Facilities Electric Vehicle Charging Station Program	\$ 30,000	\$ 30,000	\$ 30,000	\$ 30,000	\$ 30,000	\$ 150,000
Total- 2009 Capital Project Fund	\$ 30,000	\$ 30,000	\$ 30,000	\$ 30,000	\$ 30,000	\$ 150,000
Water and Wastewater Fund						
Wastewater Pump Station Rehabilitation Program	\$ 350,000	\$ 350,000	\$ 350,000	\$ 350,000	\$ 350,000	\$ 1,750,000
Wastewater Conveyance System Improvement Program	350,000	350,000	350,000	350,000	350,000	1,750,000
Water Meter and Box Replacement Program	350,000	200,000	75,000	75,000	75,000	775,000
Water Meter Connection Lines Retrofit Program	300,000	300,000	300,000	300,000	300,000	1,500,000
Water Distribution System Improvement Program	300,000	300,000	300,000	300,000	300,000	1,500,000
Water Valve Replacement Program	300,000	300,000	400,000	400,000	400,000	1,800,000
Standby Generator and Bypass Pump Replacement Program	275,000	275,000	275,000	275,000	275,000	1,375,000
Electrical Control Panel Rehabilitation Program	210,000	70,000	70,000	140,000	275,000	765,000
Wastewater Access Structure Rehabilitation Program	200,000	200,000	200,000	200,000	200,000	1,000,000
Wastewater Force Main Isolation Valves Rehabilitation Program	150,000	200,000	200,000	200,000	200,000	950,000
SCADA Telemetry System	50,000	-	-	-	-	50,000
Exterior Painting Program	-	-	-	50,000	-	50,000
Total- Water and Wastewater Fund	\$ 2,835,000	\$ 2,545,000	\$ 2,520,000	\$ 2,640,000	\$ 2,725,000	\$ 13,265,000
Stormwater Management Fund						
Stormwater Drainage Improvement Program	\$ 300,000	\$ 300,000	\$ 300,000	\$ 300,000	\$ 300,000	\$ 1,500,000
Concrete Curbing Program	50,000	50,000	50,000	50,000	50,000	250,000
Total-Stormwater Management Fund	\$ 350,000	\$ 350,000	\$ 350,000	\$ 350,000	\$ 350,000	\$ 1,750,000
General Trust Fund						
Tree Canopy Restoration Program	\$ 35,000	\$ -	\$ -	\$ -	\$ -	\$ 35,000
Total-General Trust Fund	\$ 35,000	\$ -	\$ -	\$ -	\$ -	\$ 35,000
Grand Total - Recommended	\$ 10,028,750	\$ 9,625,800	\$ 7,796,510	\$ 7,548,510	\$ 8,138,840	\$ 43,138,410



Operating Impact

The impact of capital project operating costs on the annual budget requires careful consideration. Operating costs are a fundamental element of the City's Capital Improvement Program and the overall budget development process.

Reliable operating cost estimates are necessary from the onset of each budget cycle, as the City must determine specific ongoing expenses it will incur once a project has been completed. For example, once a pump station becomes active it requires personnel, fuel, electricity, oil, and lubricants in order to operate. And, since project components are often completed in phases, partially constructed projects generally have associated operating costs which will need to be funded in future fiscal years.

Factors such as location, size, and number of pump stations, the number of gated culvert structures, and other factors determine the number of personnel and operating costs. A new structure may be operated from the City's already existing control room which may result in no new personnel added for operations. However, some new structures may be located in secluded areas and need to be fully staffed with all new personnel.

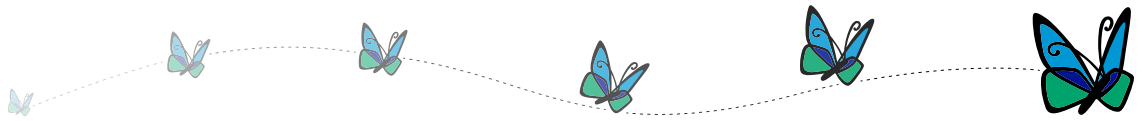
Routinely, when new personnel are hired for these types of capital projects, they are hired before the completion of the project and placed at a similar structure for training. In terms of budgeting, the project's initial operational impact may begin before completion of the project in its entirety.

Customarily, recurring capital projects do not have an operating impact on the City's current or future budgets. Such projects may be scheduled for replacement, rehabilitation, or dredging. On occasion, there may be some operational cost savings for recurring projects. For example, the Street Maintenance Program may reduce operating expenditures associated with repairing potholes, etc. Many of the new construction or major improvements require additional operating costs such as tree management, mowing, electricity, fuel, and various maintenance costs such as oil, solvents, and equipment rentals.

Capital improvement projects with operating impacts that affect future budgets are displayed on the CIP forms with a brief description of the impact. The chart below summarizes the estimated annual personnel, operating, and capital outlay fiscal operating impact for the City's recurring and non-recurring capital projects.

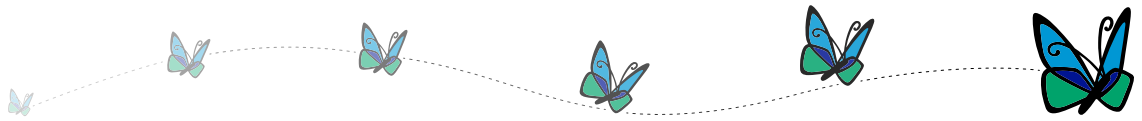


Community Center



Total projected five-year operating impact for all current capital projects is estimated at **(\$374,000)**. This includes a recurring operating impact of **(\$627,500)** and a non-recurring operating impact of \$253,500. A brief narrative of the specific impacts is also listed.

-  Artificial Turf Sports Fields \$67,500 – costs to purchase necessary equipment, supplies, and maintenance
-  Automatic Meter Reading Conversion **(\$140,000)** – anticipated labor cost savings
-  Bus Shelter and Bus Stop Rehabilitation **(\$2,500)** – anticipated maintenance cost savings
-  City Facility Lighting Improvement Program **(\$5,000)** – anticipated electricity cost savings
-  Electrical Control Panel Rehabilitation Program **(\$50,000)** – anticipated repair cost savings
-  Existing Greenways Enhancements \$52,000 – costs associated with contractual landscape maintenance
-  Facilities Electric Vehicle Charging Station Program \$15,000 – anticipated annual electrical costs
-  Fitness Equipment Replacement Program **(\$13,500)** – savings from equipment trade-ins
-  Hillsboro Corridor Project \$40,000 – costs to landscape, irrigation, and maintenance
-  HVAC Replacement Program **(\$5,000)**– anticipated energy cost savings
-  Irrigation Pump Station Replacement Program **(\$2,500)** – anticipated electricity cost savings
-  Linear Pathway \$50,000 – costs associated with contractual landscape maintenance
-  Lyons Road / Coconut Creek Parkway / Atlantic Boulevard Median Improvements \$125,000 – costs associated with contractual landscape maintenance
-  Pedestrian Lighting \$19,000 – anticipated electricity cost
-  Public Safety Building \$36,000 – costs associated with contractual janitorial maintenance, landscaping, and utility expenses
-  SCADA Telemetry System \$175,000 – costs for cellular communication, cambium infrastructure maintenance, and license renewal
-  Security Camera Installation \$50,000 – costs to repair and replace existing camera after the initial three year maintenance expires
-  Sport Lighting Replacement Program **(\$2,500)** – anticipated electricity cost savings
-  Wastewater Access Structure Rehabilitation Program **(\$125,000)** – anticipated wastewater treatment cost savings
-  Wastewater Conveyance System Improvement **(\$500,000)** – anticipated savings from Broward County treatment fees
-  Wastewater Pump Station Rehabilitation Program **(\$150,000)** – anticipated electricity and maintenance cost savings
-  Water Valve Replacement Program **(\$7,500)** – anticipated maintenance and materials cost savings
-  Winston Park Preserve Path to Hilton Road Greenway \$25,000 – anticipated maintenance cost
-  Vehicle Replacement Program **(\$25,000)** – anticipated maintenance cost savings



Future Planning for Capital Improvement Projects

Planning for capital improvements is a matter of prudent financial management as well as a sound development plan. The extent to which an infrastructure improvement meets the strategic planning and vision for the future of the City of Coconut Creek is a critical factor in determining priority in the overall plan. Capital improvement planning provides the following benefits:

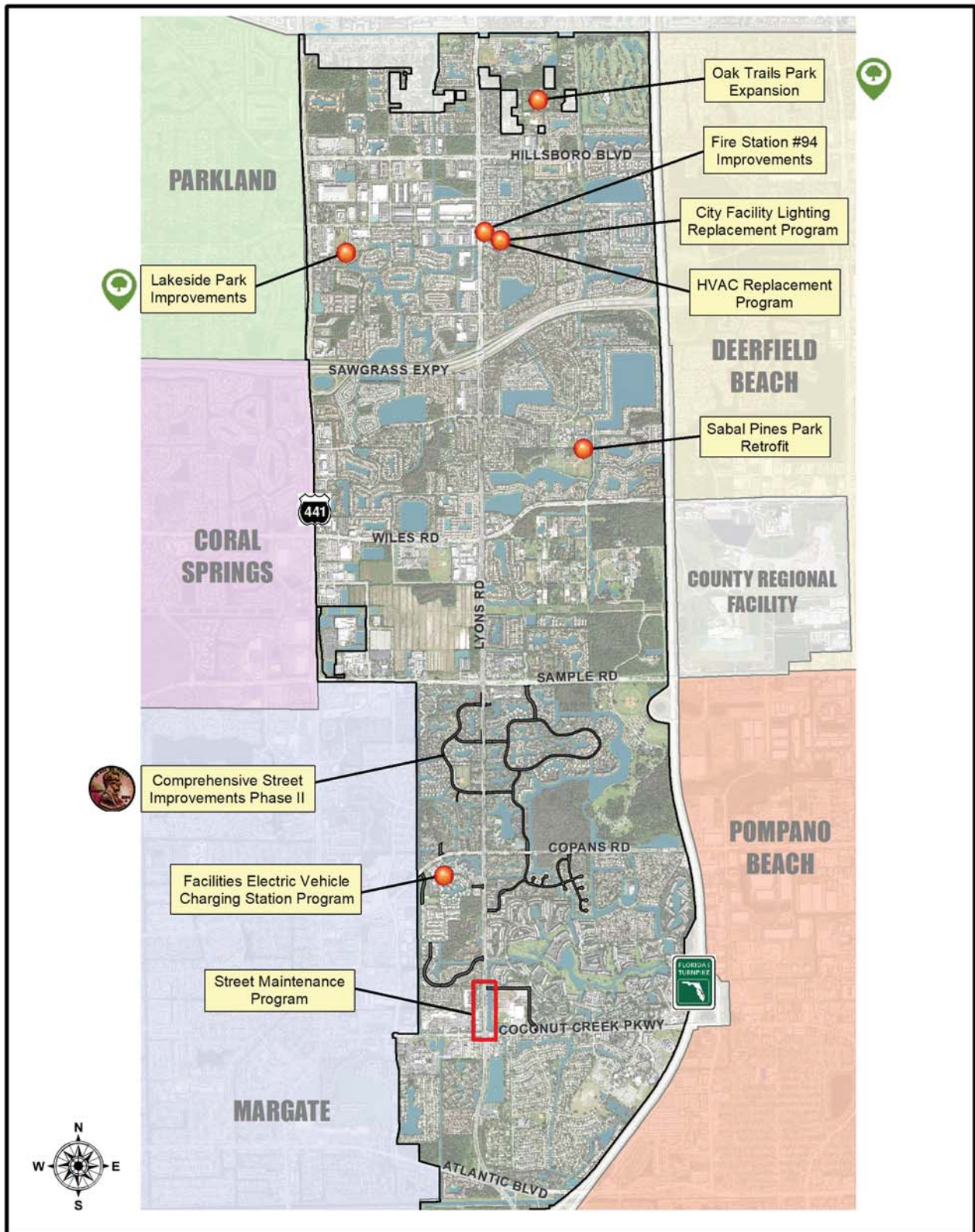
-  allows for a systematic evaluation of all potential projects at the same time
-  identifies timing of related projects, grant funding, and the fiscal ability of the City to undertake the projects
-  provides for the ability to stabilize debt and consolidate projects to reduce borrowing costs
-  focuses on preserving a governmental entity's infrastructure while ensuring the efficient use of public funds
-  provides an opportunity to foster cooperation among departments and identifies priorities
-  increases transparency by providing information on planned capital projects to the residents of the City of Coconut Creek

In recent years, a vast array of new federal and state regulations, primarily in areas of environmental preservation, have imposed tremendous costs upon local units of government for capital improvements in order to comply with the mandated laws. Although some programs are combined with financial aid to encourage and assist cities in gaining compliance, the local share of costs often runs into the millions of dollars. Once built, facilities must be maintained and operated which imposes tremendous ongoing costs for labor and materials. The ability to sustain future operating costs is as important in planning a Capital Improvement Program as the ability to finance the actual construction. Additionally, rapidly changing technology often contributes to capital project planning. While costly, modernization of facilities and equipment can often help reduce maintenance and operating costs significantly over the long run. There is a constant need to rebuild and/or replace facilities which have begun to deteriorate due to age. This is particularly true with water and sewer lines, streets, and bridges. The impact of these various factors contribute to generating capital improvements and highlight the need for sound fiscal planning in the preparation of Coconut Creek's Capital Improvement Program. The future development, growth, and general well-being of our citizens are directly related to an affordable and realistic Capital Improvement Program.



Sabal Pines Park

CAPITAL IMPROVEMENT PROJECTS BY LOCATION



- Parks and Recreation Master Plan Project
- Broward County Transportation Surtax Project

CAPITAL IMPROVEMENT PROGRAM BY FUND

Adopted

Page Number	Capital Improvement	FY23	FY24	FY25	FY26	FY27	Total	Previously Budgeted
FUND 01	General Fund-Non Recurring							
373	Lakeside Park Improvements	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,350,000
401	Oak Trail Park Expansion	-	-	-	-	-	-	2,835,160
FUND 01	Total-General Fund	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 5,185,160
FUND 39	Capital Improvement Program Fund-Recurring							
361	Vehicle Replacement Program	\$ 511,300	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ 4,511,300	\$ 815,800
362	Police Officer Equipment Replacement Program	471,950	1,847,620	263,670	218,670	-	2,801,910	439,340
363	Sports Lighting Replacement Program	250,000	250,000	350,000	-	-	850,000	-
364	Technology Refresh Program	221,840	296,840	296,840	396,840	326,840	1,539,200	225,040
365	City Facility Lighting Improvement Program	220,000	270,000	640,000	820,000	920,000	2,870,000	80,000
366	Fitness Equipment Replacement Program	212,000	90,000	65,000	116,000	65,000	548,000	60,000
367	Irrigation Pump Station Replacement Program	125,000	125,000	125,000	125,000	125,000	625,000	120,000
368	Parks Improvement Program	70,000	860,000	300,000	300,000	300,000	1,830,000	122,500
369	Outdoor Park Amenities Replacement Program	68,660	91,340	50,000	50,000	50,000	310,000	30,000
370	Flooring/Carpet Replacement Program	50,000	27,000	-	-	-	77,000	-
371	Traffic Calming Program	50,000	50,000	50,000	50,000	50,000	250,000	125,000
372	Shade Structures	45,000	45,000	-	-	-	90,000	-
377	Playground Replacement Program	-	300,000	450,000	300,000	-	1,050,000	300,000
398	HVAC Replacement Program	-	290,000	100,000	100,000	-	490,000	400,000
378	Sidewalk Improvement Program	-	250,000	250,000	250,000	250,000	1,000,000	217,500
393	Street Maintenance Program	-	150,000	150,000	150,000	150,000	600,000	150,000
379	Exterior Painting Program	-	60,000	100,000	-	-	160,000	-
380	Existing Greenway Enhancements	-	50,000	50,000	50,000	50,000	200,000	-
395	Bus Shelter and Bus Stop Rehabilitation	-	20,000	20,000	20,000	20,000	80,000	-
446	Cyber Resilience, Security Leadership and Disaster Recovery	-	-	-	-	-	-	420,040
445	Pedestrian Lighting	-	-	-	-	-	-	100,000
	Total-Capital Improvement Program Fund-Recurring	\$ 2,295,750	\$ 6,072,800	\$ 4,260,510	\$ 3,946,510	\$ 3,306,840	\$ 19,882,410	\$ 3,605,220
	Capital Improvement Program Fund-Non Recurring							
373	Lakeside Park Improvements	\$ 3,588,750	\$ -	\$ -	\$ -	\$ -	\$ 3,588,750	\$ 600,000
374	South Creek Bridges	200,000	500,000	500,000	500,000	500,000	2,200,000	-
375	NW 74th Place Sidewalk Improvements	50,000	200,000	-	-	-	250,000	-
376	Boardwalk Rehabilitation	25,000	-	-	-	-	25,000	735,000
381	Government Center Rehabilitation	-	3,000,000	-	-	-	3,000,000	2,303,498
382	Artificial Turf Sport Fields	-	800,000	800,000	-	-	1,600,000	-
383	Body-Worn Camera Program	-	236,000	261,220	261,220	261,220	1,019,660	-
384	Fleet Building Bay Doors Replacement	-	200,000	-	-	-	200,000	-
385	Enterprise Resource Planning (ERP) Solution	-	-	-	12,000,000	-	12,000,000	-
386	Sound System	-	-	-	-	-	-	90,000
387	Community Center Enhancements	-	-	-	-	-	-	89,000
401	Oak Trail Park Expansion	-	-	-	-	-	-	200,000
388	Linear Pathway	-	-	-	-	-	-	284,020
389	Hillsboro Corridor Project	-	-	-	-	-	-	660,000
390	Security Camera Installation	-	-	-	-	-	-	298,369
391	Rowe Community Center Improvements	-	-	-	-	-	-	88,113
392	Facility Room Dividers	-	-	-	-	-	-	151,919
421	Facility Roof Replacement Program	-	-	-	-	-	-	152,703
	Total-Capital Improvement Program Fund-Non Recurring	\$ 3,863,750	\$ 4,936,000	\$ 1,561,220	\$ 12,761,220	\$ 761,220	\$ 23,883,410	\$ 5,652,621
FUND 39	Total-Capital Improvement Program Fund	\$ 6,159,500	\$ 11,008,800	\$ 5,821,730	\$ 16,707,730	\$ 4,068,060	\$ 43,765,820	\$ 9,257,841

CAPITAL IMPROVEMENT PROGRAM BY FUND

Adopted

Page Number	Capital Improvement	FY23	FY24	FY25	FY26	FY27	Total	Previously Budgeted
FUND 11	Street Construction and Maintenance Fund-Recurring							
393	Street Maintenance Program	\$ 100,000	\$ -	\$ -	\$ -	\$ -	\$ 100,000	\$ -
	Total-Street Construction and Maintenance Fund-Recurring	\$ 100,000	\$ -	\$ -	\$ -	\$ -	\$ 100,000	\$ -
FUND 11	Street Construction and Maintenance Fund-Non Recurring							
394	Parking Lot Rehabilitation Program	\$ 50,000	\$ -	\$ -	\$ -	\$ -	\$ 50,000	\$ -
396	Comprehensive Street Improvement Program	-	-	-	-	-	-	500,000
	Total-Street Construction and Maintenance Fund-Non Recurring	\$ 50,000	\$ -	\$ -	\$ -	\$ -	\$ 50,000	\$ 500,000
FUND 11	Total-Street Construction and Maintenance Fund	\$ 150,000	\$ -	\$ -	\$ -	\$ -	\$ 150,000	\$ 500,000
FUND 12	Transportation Surtax Fund-Recurring							
395	Bus Shelter and Bus Stop Rehabilitation	\$ 3,168,000	\$ -	\$ -	\$ -	\$ -	\$ 3,168,000	\$ 432,000
	Total-Transportation Surtax Fund-Recurring	\$ 3,168,000	\$ -	\$ -	\$ -	\$ -	\$ 3,168,000	\$ 432,000
	Transportation Surtax Fund-Non Recurring							
396	Comprehensive Street Improvement Program	\$ 200,000	\$ 3,000,000	\$ 3,000,000	\$ 3,000,000	\$ 3,000,000	\$ 12,200,000	\$ 3,000,000
447	Vinkemulder Road Improvements	-	1,800,000	-	-	-	1,800,000	-
397	Sample Road Multi-Purpose Pathway	-	-	-	4,301,560	-	4,301,560	330,600
	Total-Transportation Surtax Fund-Non Recurring	\$ 200,000	\$ 4,800,000	\$ 3,000,000	\$ 7,301,560	\$ 3,000,000	\$ 18,301,560	\$ 3,330,600
FUND 12	Total-Broward County Transportation Surtax Fund	\$ 3,368,000	\$ 4,800,000	\$ 3,000,000	\$ 7,301,560	\$ 3,000,000	\$ 21,469,560	\$ 3,762,600
FUND 16	Community Development Block Grant (CDBG) Fund-Recurring							
398	HVAC Replacement Program	\$ 365,000	\$ -	\$ -	\$ -	\$ -	\$ 365,000	\$ -
	Total-Community Development Block Grant (CDBG) Fund-Recurring	\$ 365,000	\$ -	\$ -	\$ -	\$ -	\$ 365,000	\$ -
	Community Development Block Grant (CDBG) Fund-Non Recurring							
377	Playground Replacement Program	\$ -	\$ 320,000	\$ -	\$ -	\$ -	\$ 320,000	\$ -
	Total-Community Development Block Grant (CDBG) Fund-Non Recurring	\$ -	\$ 320,000	\$ -	\$ -	\$ -	\$ 320,000	\$ -
FUND 16	Total-Community Development Block Grant (CDBG)	\$ 365,000	\$ 320,000	\$ -	\$ -	\$ -	\$ 685,000	\$ -
FUND 18	Seminole Mitigation Fund-Recurring							
399	Fire Rescue Equipment Replacement Program	\$ 850,000	\$ 628,000	\$ 636,000	\$ 582,000	\$ 1,727,000	\$ 4,423,000	\$ -
	Total-Seminole Mitigation Fund-Recurring	\$ 850,000	\$ 628,000	\$ 636,000	\$ 582,000	\$ 1,727,000	\$ 4,423,000	\$ -
FUND 18	Seminole Mitigation Fund-Non Recurring							
400	Public Safety Building	\$ 4,300,000	\$ -	\$ 30,000,000	\$ 30,000,000	\$ -	\$ 64,300,000	\$ 522,200
	Total-Seminole Mitigation Fund-Non Recurring	\$ 4,300,000	\$ -	\$ 30,000,000	\$ 30,000,000	\$ -	\$ 64,300,000	\$ 522,200
FUND 18	Total-Seminole Mitigation Fund	\$ 5,150,000	\$ 628,000	\$ 30,636,000	\$ 30,582,000	\$ 1,727,000	\$ 68,723,000	\$ 522,200
FUND 31	Parks Improvement Fund-Non Recurring							
425	Winston Park Preserve Path to Hilton Road Greenway	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 429,331
FUND 31	Total-Parks Improvement Fund	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 429,331
FUND 32	Capital Project Financing Fund-Non Recurring							
401	Oak Trail Park Expansion	\$ 418,000	\$ 3,145,800	\$ -	\$ -	\$ -	\$ 3,563,800	\$ 114,940
402	Sunshine Drive Park Improvements	-	480,000	-	-	-	480,000	22,500
403	Community Center Park Improvements	-	186,000	1,339,000	-	-	1,525,000	110,000
404	Pond Apple Park Improvements	-	41,040	295,750	-	-	336,790	-
405	George Gerber Park Improvements	-	-	-	280,000	1,950,000	2,230,000	-
406	Recreation Complex Park Improvements	-	-	-	-	201,000	201,000	-
407	Winston Park Improvements	-	-	-	-	-	-	-
408	Sabal Pines Park Improvements	-	-	-	-	-	-	-
409	Greenways and Trails Improvements	-	-	-	-	-	-	-
410	Cypress Park Improvements	-	-	-	-	-	-	-

CAPITAL IMPROVEMENT PROGRAM BY FUND

Adopted

Page Number	Capital Improvement	FY23	FY24	FY25	FY26	FY27	Total	Previously Budgeted
411	Veterans Park Improvements	-	-	-	-	-	-	-
412	Additional Park Land Improvements	-	-	-	-	-	-	-
413	Hosford Park Improvements	-	-	-	-	-	-	-
414	Windmill Park Improvements	-	-	-	-	-	-	-
415	Lakewood Park Improvements	-	-	-	-	-	-	247,500
416	Coco Point Park Improvements	-	-	-	-	-	-	142,500
417	Donaldson Park Improvements	-	-	-	-	-	-	213,000
373	Lakeside Park Improvements	-	-	-	-	-	-	2,784,250
418	Fire Station #94 Improvements	500,000	-	-	-	-	500,000	200,000
419	Recreation Complex Building Rehabilitation	200,000	700,000	-	-	-	900,000	-
420	Undergrounding of Aboveground Utility Lines	-	2,200,000	-	-	-	2,200,000	-
421	Facility Roof Replacement Program	-	600,000	80,000	-	-	680,000	4,373,735
394	Parking Lot Rehabilitation Program	-	500,000	450,000	400,000	-	1,350,000	878,808
422	South Creek Traffic Improvements	-	125,000	-	-	-	125,000	175,000
396	Comprehensive Street Improvement Program	-	-	-	-	-	-	6,749,812
381	Government Center Rehabilitation	-	-	-	-	-	-	950,000
423	Lyons Road / Coconut Creek Parkway / Atlantic Boulevard Median Improvements	-	-	-	-	-	-	600,000
390	Security Camera Installation	-	-	-	-	-	-	100,017
424	Police Station Improvements	-	-	-	-	-	-	425,000
425	Winston Park Preserve Path to Hilton Road Greenway	-	-	-	-	-	-	117,585
391	Rowe Community Center Improvements	-	-	-	-	-	-	209,000
	Total-Capital Project Financing Fund-Non Recurring	\$ 1,118,000	\$ 7,977,840	\$ 2,164,750	\$ 680,000	\$ 2,151,000	\$ 14,091,590	\$ 18,413,647
FUND 32	Total-Capital Project Financing Fund	\$ 1,118,000	\$ 7,977,840	\$ 2,164,750	\$ 680,000	\$ 2,151,000	\$ 14,091,590	\$ 18,413,647
FUND 33	2009 Capital Project Fund-Recurring							
426	Facilities Electric Vehicle Charging Station Program	\$ 30,000	\$ 30,000	\$ 30,000	\$ 30,000	\$ 30,000	\$ 150,000	\$ 35,000
	Total- 2009 Capital Project-Recurring	\$ 30,000	\$ 30,000	\$ 30,000	\$ 30,000	\$ 30,000	\$ 150,000	\$ 35,000
	2009 Capital Project Fund-Non Recurring							
381	Government Center Rehabilitation	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,895,812
420	Undergrounding of Aboveground Utility Lines	-	-	-	-	-	-	2,658,781
421	Facility Roof Replacement Program	-	-	-	-	-	-	25,000
	Total-Capital Project Fund-Non Recurring	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 4,554,594
FUND 33	Total-2009 Capital Project Fund	\$ 30,000	\$ 30,000	\$ 30,000	\$ 30,000	\$ 30,000	\$ 150,000	\$ 4,589,594
FUND 35	Utility Underground Fund-Non Recurring							
420	Undergrounding of Aboveground Utility Lines	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	1,303,688
FUND 35	Total-Utility Underground Fund	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,303,688
FUND 41	Water and Wastewater Fund-Recurring							
427	Wastewater Pump Station Rehabilitation Program	\$ 350,000	\$ 350,000	\$ 350,000	\$ 350,000	\$ 350,000	\$ 1,750,000	\$ 350,000
428	Wastewater Conveyance System Improvement Program	350,000	350,000	350,000	350,000	350,000	1,750,000	300,000
429	Water Meter and Box Replacement Program	350,000	200,000	75,000	75,000	75,000	775,000	125,000
430	Water Meter Connection Lines Retrofit Program	300,000	300,000	300,000	300,000	300,000	1,500,000	250,000
431	Water Distribution System Improvement Program	300,000	300,000	300,000	300,000	300,000	1,500,000	200,000
432	Water Valve Replacement Program	300,000	300,000	400,000	400,000	400,000	1,800,000	200,000
433	Standby Generator and Bypass Pump Replacement Program	275,000	275,000	275,000	275,000	275,000	1,375,000	275,000
434	Electrical Control Panel Rehabilitation Program	210,000	70,000	70,000	140,000	275,000	765,000	150,000
435	Wastewater Access Structure Rehabilitation Program	200,000	200,000	200,000	200,000	200,000	1,000,000	200,000
436	Wastewater Force Main Isolation Valves Rehabilitation Program	150,000	200,000	200,000	200,000	200,000	950,000	150,000
437	SCADA Telemetry System	50,000	-	-	-	-	50,000	50,000
379	Exterior Painting Program	-	-	-	50,000	-	50,000	-
	Total-Water and Wastewater Fund-Recurring	\$ 2,835,000	\$ 2,545,000	\$ 2,520,000	\$ 2,640,000	\$ 2,725,000	\$ 13,265,000	\$ 2,250,000

CAPITAL IMPROVEMENT PROGRAM BY FUND

Adopted

Page Number	Capital Improvement	FY23	FY24	FY25	FY26	FY27	Total	Previously Budgeted
	Water and Wastewater Fund-Non Recurring							
438	Copans Road Wastewater Transmission System Improvements	\$ 100,000	\$ 1,000,000	\$ -	\$ -	\$ -	\$ 1,100,000	\$ 4,647,595
439	Sabal Pines Park Yard Retrofit	50,000	-	-	-	-	50,000	760,000
440	Meter Reading Conversion	-	-	-	-	-	-	5,000,000
	Total-Water and Wastewater Fund-Non Recurring	\$ 150,000	\$ 1,000,000	\$ -	\$ -	\$ -	\$ 1,150,000	\$ 10,407,595
FUND 41	Total-Water and Wastewater Fund	\$ 2,985,000	\$ 3,545,000	\$ 2,520,000	\$ 2,640,000	\$ 2,725,000	\$ 14,415,000	\$ 12,657,595
	Water/Sewer Capital Improvement Fund-Non Recurring							
441	Wastewater Master Pump Station	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,518,110
447	Vinkemulder Road Improvements	-	-	-	-	-	-	175,280
FUND 42	Total-Water/Sewer Capital Improvement Fund	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,693,390
	Stormwater Management Fund-Recurring							
442	Stormwater Drainage Improvement Program	\$ 300,000	\$ 300,000	\$ 300,000	\$ 300,000	\$ 300,000	\$ 1,500,000	\$ 250,000
443	Concrete Curbing Program	50,000	50,000	50,000	50,000	50,000	250,000	50,000
	Total- Stormwater Management Fund-Recurring	\$ 350,000	\$ 350,000	\$ 350,000	\$ 350,000	\$ 350,000	\$ 1,750,000	\$ 300,000
	Stormwater Management Fund-Non Recurring							
396	Comprehensive Street Improvement Program	\$ 87,610	\$ -	\$ -	\$ -	\$ -	\$ 87,610	\$ 847,085
	Total- Stormwater Management Fund-Non Recurring	\$ 87,610	\$ -	\$ -	\$ -	\$ -	\$ 87,610	\$ 847,085
FUND 45	Total-Stormwater Management Fund	\$ 437,610	\$ 350,000	\$ 350,000	\$ 350,000	\$ 350,000	\$ 1,837,610	\$ 1,147,085
	General Trust Fund							
444	Tree Canopy Restoration Program	\$ 35,000	\$ -	\$ -	\$ -	\$ -	\$ 35,000	\$ -
388	Linear Pathway	-	-	-	-	-	-	50,000
389	Hillsboro Corridor Project	-	-	-	-	-	-	70,000
FUND 61	Total-General Trust Fund	\$ 35,000	\$ -	\$ -	\$ -	\$ -	\$ 35,000	\$ 120,000
	Grants Fund							
445	Pedestrian Lighting	\$ 1,200,000	\$ -	\$ -	\$ -	\$ -	\$ 1,200,000	\$ 2,700,000
446	Cyber Resilience, Security Leadership and Disaster Recovery	579,960	-	-	-	-	579,960	-
383	Body-Worn Camera Program	-	236,000	-	-	-	236,000	-
447	Vinkemulder Road Improvements	-	2,200,000	-	-	-	2,200,000	-
373	Lakeside Park Improvements	-	-	-	-	-	-	200,000
389	Hillsboro Corridor Project	-	-	-	-	-	-	640,000
396	Comprehensive Street Improvement Program	-	-	-	-	-	-	250,000
425	Winston Park Preserve Path to Hilton Road Greenway	-	-	-	-	-	-	99,754
FUND 65	Total - Grants Fund	\$ 1,779,960	\$ 2,436,000	\$ -	\$ -	\$ -	\$ 4,215,960	\$ 3,889,754
	Completed Projects							
448	Temporary Fire Station #113	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,379,659
449	Hilton Road Storage/Repump Facility Upgrades	-	-	-	-	-	-	2,914,270
450	Lyons Road Mobility Project	-	-	-	-	-	-	1,270,940
451	Sabal Pines Restrooms	-	-	-	-	-	-	485,220
	Total-Completed Projects	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 8,050,089
	Grand Total-Recommended	\$ 21,578,070	\$ 31,095,640	\$ 44,522,480	\$ 58,291,290	\$ 14,051,060	\$ 169,538,540	\$ 72,636,915



Vehicle Replacement Program

STRATEGIC GOAL: Invest in Maintenance of All Mobility Systems

START DATE: Recurring

LOCATION:

City-wide

STATUS: Continuing Project 

COMPLETION DATE: Recurring

PRIORITY: II

ACCT. NUMBER: 3971539-6795

DEPARTMENT: Public Works

PROJECT CODE: 6795

PROJECT TYPE: Recurring

PROJECT COST: Recurring

DESCRIPTION/JUSTIFICATION:

The continued replacement of City vehicles is warranted by age (between 7 and 17 years old), and/or high mileage (over 100,000 miles), and/or high repair and maintenance costs within a two year period. Based on these criteria, replacement of the following 10 vehicles is recommended in FY23:

Police - Motors	4	#1433, #1434, #1436, #1442
Police - CSA	1	#1307,
Police - Patrol	5	#1323, #1327, #1329, #1334, #1368



FUNDING SOURCES:

FUND	FY23	FY24	FY25	FY26	FY27	TOTAL	Previously Budgeted	Revenue as of 9/30/22
Capital Improvement Fund (39)	\$511,300	\$1,000,000	\$1,000,000	\$1,000,000	\$1,000,000	\$4,511,300	\$815,800	Recurring

TOTAL	\$511,300	\$1,000,000	\$1,000,000	\$1,000,000	\$1,000,000	\$4,511,300	\$815,800	Recurring
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PROJECT COMPONENTS:

CATEGORY	FY23	FY24	FY25	FY26	FY27	TOTAL	Previously Budgeted	Expenses as of 9/30/22
Plans and Studies	\$0	\$0	\$0	\$0	\$0	\$0	\$0	Recurring
Construction								
Equipment /Other	511,300	1,000,000	1,000,000	1,000,000	1,000,000	4,511,300	815,800	
TOTAL	\$511,300	\$1,000,000	\$1,000,000	\$1,000,000	\$1,000,000	\$4,511,300	\$815,800	Recurring

OPERATING IMPACT:

CATEGORY	FY23	FY24	FY25	FY26	FY27	TOTAL	OTHER INFORMATION:
Personnel	\$0	\$0	\$0	\$0	\$0	\$0	Operating impact is due to anticipated maintenance costs savings.
Operating	(5,000)	(5,000)	(5,000)	(5,000)	(5,000)	(25,000)	
Capital Outlay							
TOTAL	(\$5,000)	(\$5,000)	(\$5,000)	(\$5,000)	(\$5,000)	(\$25,000)	



Police Officer Equipment Replacement Program

STRATEGIC GOAL: Enhance Community Health, Safety, and Well-Being

START DATE: Recurring

LOCATION:

Police Department

STATUS: Continuing Project

COMPLETION DATE: Recurring

PRIORITY: I

ACCT. NUMBER: 3961521-6854

DEPARTMENT: Police

PROJECT CODE: 6854

PROJECT TYPE: Recurring

PROJECT COST: Recurring

DESCRIPTION/JUSTIFICATION:

This program addresses the need to replace Police Officer equipment at the end of their useful life. The following replacement schedule is proposed:

FY23: Portable Radios (40)	\$313,280
TASER Certification and Evidence.com Software	<u>158,670</u>
	\$471,950

FY24: Records Management System (RMS)	\$1,300,000
Portable Radios (40)	328,950
Taser Certification and Evidence.com Software	158,670
Night Vision Goggles (SWAT)	<u>60,000</u>
	\$1,847,620



FUNDING SOURCES:

FUND	FY23	FY24	FY25	FY26	FY27	TOTAL	Previously Budgeted	Revenue as of 9/30/22
Capital Improvement Fund (39)	\$471,950	\$1,847,620	\$263,670	\$218,670	\$0	\$2,801,910	\$439,340	Recurring

TOTAL	\$471,950	\$1,847,620	\$263,670	\$218,670	\$0	\$2,801,910	\$439,340	Recurring
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PROJECT COMPONENTS:

CATEGORY	FY23	FY24	FY25	FY26	FY27	TOTAL	Previously Budgeted	Expenses as of 9/30/22
Plans and Studies	\$0	\$0	\$0	\$0	\$0	\$0	\$0	Recurring
Construction								
Equipment /Other	471,950	1,847,620	263,670	218,670	0	2,801,910	439,340	
TOTAL	\$471,950	\$1,847,620	\$263,670	\$218,670	\$0	\$2,801,910	\$439,340	Recurring

OPERATING IMPACT:

CATEGORY	FY23	FY24	FY25	FY26	FY27	TOTAL	OTHER INFORMATION:
Personnel	\$0	\$0	\$0	\$0	\$0	\$0	
Operating							
Capital Outlay							
TOTAL	\$0	\$0	\$0	\$0	\$0	\$0	



Sports Lighting Replacement Program

STRATEGIC GOAL:	Enhance Community Health, Safety, and Well-Being	START DATE:	Recurring
STATUS:	Continuing Project 	COMPLETION DATE:	Recurring
PRIORITY:	II	ACCT. NUMBER:	3971572-6893
DEPARTMENT:	Public Works	PROJECT CODE:	6893
PROJECT TYPE:	Recurring	PROJECT COST:	Recurring

LOCATION:

City-wide

DESCRIPTION/JUSTIFICATION:

Many sports lighting fixtures in City parks have exceeded their expected useful life. As the fixtures age, it becomes difficult to maintain the adequate lighting for safe play on the fields. Replacement of these fixtures will ensure adequate lighting is sustained at a cost savings to the City due to the use of LED fixtures. The following replacement schedule is proposed:

FY23:	Sabal Pines Park - Baseball Fields #2	\$250,000
FY24:	Sabal Pines Park - Baseball Fields #4	\$250,000
FY25:	Sabal Pines Park - East & West Soccer Fields	\$350,000



FUNDING SOURCES:

FUND	FY23	FY24	FY25	FY26	FY27	TOTAL	Previously Budgeted	Revenue as of 9/30/22
Capital Improvement Fund (39)	\$250,000	\$250,000	\$350,000	\$0	\$0	\$850,000	\$0	Recurring

TOTAL	\$250,000	\$250,000	\$350,000	\$0	\$0	\$850,000	\$0	Recurring
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PROJECT COMPONENTS:

CATEGORY	FY23	FY24	FY25	FY26	FY27	TOTAL	Previously Budgeted	Expenses as of 9/30/22
Plans and Studies	\$0	\$0	\$0	\$0	\$0	\$0	\$0	Recurring
Construction								
Equipment /Other	250,000	250,000	350,000	0	0	850,000	0	
TOTAL	\$250,000	\$250,000	\$350,000	\$0	\$0	\$850,000	\$0	Recurring

OPERATING IMPACT:

CATEGORY	FY23	FY24	FY25	FY26	FY27	TOTAL	OTHER INFORMATION:
Personnel	\$0	\$0	\$0	\$0	\$0	\$0	Operating impact reflects savings in electric costs.
Operating	(500)	(500)	(500)	(500)	(500)	(2,500)	
Capital Outlay							
TOTAL	(\$500)	(\$500)	(\$500)	(\$500)	(\$500)	(\$2,500)	



Technology Refresh Program

STRATEGIC GOAL: Plan Ahead for Progressive Technologies and Business Methods

START DATE: Recurring

LOCATION:

City-wide

STATUS: Continuing Project

COMPLETION DATE: Recurring

PRIORITY: I

ACCT. NUMBER: 3915513-6738

DEPARTMENT: Information Technology

PROJECT CODE: 6738

PROJECT TYPE: Recurring

PROJECT COST: Recurring

DESCRIPTION/JUSTIFICATION:

This project provides for the continual upgrading of hardware, including computers, servers, routing and switching equipment, wireless bridges, tablets, projectors, security firewalls, large printers, and audio/visual equipment. This provides City-wide users the necessary tools to process information efficiently while sustaining operations and enables the City to remain in a proactive position for current technological advances. Funding requested for FY23 includes the upgrade of the City's network switch, Data Center and Storage Area Network (SAN) upgrades (7 year refresh cycle), and various scheduled hardware upgrades.



FUNDING SOURCES:

FUND	FY23	FY24	FY25	FY26	FY27	TOTAL	Previously Budgeted	Revenue as of 9/30/22
Capital Improvement Fund (39)	\$221,840	\$296,840	\$296,840	\$396,840	\$326,840	\$1,539,200	\$225,040	Recurring

TOTAL	\$221,840	\$296,840	\$296,840	\$396,840	\$326,840	\$1,539,200	\$225,040	Recurring
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PROJECT COMPONENTS:

CATEGORY	FY23	FY24	FY25	FY26	FY27	TOTAL	Previously Budgeted	Expenses as of 9/30/22
Plans and Studies	\$0	\$0	\$0	\$0	\$0	\$0	\$0	Recurring
Construction								
Equipment /Other	221,840	296,840	296,840	396,840	326,840	1,539,200	225,040	
TOTAL	\$221,840	\$296,840	\$296,840	\$396,840	\$326,840	\$1,539,200	\$225,040	Recurring

OPERATING IMPACT:

CATEGORY	FY23	FY24	FY25	FY26	FY27	TOTAL	OTHER INFORMATION:
Personnel	\$0	\$0	\$0	\$0	\$0	\$0	
Operating							
Capital Outlay							
TOTAL	\$0	\$0	\$0	\$0	\$0	\$0	



City Facility Lighting Improvement Program

STRATEGIC GOAL:	Update and Accomplish the Goals Established in the City of Coconut Creek Green Plan	START DATE:	Recurring	LOCATION:	City-wide
STATUS:	Continuing Project	COMPLETION DATE:	Recurring		
PRIORITY:	II	ACCT. NUMBER:	3971572-6505		
DEPARTMENT:	Public Works	PROJECT CODE:	6505		
PROJECT TYPE:	Recurring	PROJECT COST:	Recurring		
DESCRIPTION/JUSTIFICATION:					
This program addresses lighting improvements at City facilities and parking lots. Improvements include the replacement of less energy efficient high intensity discharge (HID) and fluorescent lights and fixtures with high efficiency LED lights and fixtures in support of the City's Green Plan. The following improvements are proposed: FY23: Recreation Complex Parking Lot FY24: Community Center Parking Lots FY25: Sabal Pines Park Building & Parking Lot FY26: Government Center Parking Lot FY27: George Gerber Park, Winston Park & Lakeside Park Parking Lots					

FUNDING SOURCES:

FUND	FY23	FY24	FY25	FY26	FY27	TOTAL	Previously Budgeted	Revenue as of 9/30/22
Capital Improvement Fund (39)	\$220,000	\$270,000	\$640,000	\$820,000	\$920,000	\$2,870,000	\$80,000	Recurring

TOTAL	\$220,000	\$270,000	\$640,000	\$820,000	\$920,000	\$2,870,000	\$80,000	Recurring
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PROJECT COMPONENTS:

CATEGORY	FY23	FY24	FY25	FY26	FY27	TOTAL	Previously Budgeted	Expenses as of 9/30/22
Plans and Studies	\$20,000	\$20,000	\$20,000	\$20,000	\$20,000	\$100,000	\$20,000	Recurring
Construction								
Equipment /Other	200,000	250,000	620,000	800,000	900,000	2,770,000	60,000	
TOTAL	\$220,000	\$270,000	\$640,000	\$820,000	\$920,000	\$2,870,000	\$80,000	Recurring

OPERATING IMPACT:

CATEGORY	FY23	FY24	FY25	FY26	FY27	TOTAL	OTHER INFORMATION:
Personnel	\$0	\$0	\$0	\$0	\$0	\$0	Operating cost savings reflects lower electrical costs due to changing bulbs to LED.
Operating	(1,000)	(1,000)	(1,000)	(1,000)	(1,000)	(5,000)	
Capital Outlay							
TOTAL	(\$1,000)	(\$1,000)	(\$1,000)	(\$1,000)	(\$1,000)	(\$5,000)	



Fitness Equipment Replacement Program

STRATEGIC GOAL:	Enhance Community Health, Safety, and Well-Being	START DATE:	Recurring	LOCATION:	Recreation Complex and Community Center
STATUS:	Continuing Project	COMPLETION DATE:	Recurring		
PRIORITY:	I	ACCT. NUMBER:	3972572-6500		
DEPARTMENT:	Parks & Recreation	PROJECT CODE:	6500		
PROJECT TYPE:	Recurring	PROJECT COST:	Recurring		

DESCRIPTION/JUSTIFICATION:

The lifespan of equipment in the fitness centers at the Recreation Complex and Community Center varies based on industry standards. As the equipment exceeds this age mark, the frequency of repairs and downtime increases. To continue to maintain safety standards and provide optimal customer service to fitness members, it is necessary to replace equipment on a rotation schedule. The fitness equipment replacement schedule is as follows:

FY23: 25 Spin Bikes and 37 Strength Equipment
FY24: 7 Bikes, 2 NuSteps, 3 Stairmasters, 2 Stepmills, and 1 Rower
FY25: 6 Treadmills (Creek Fit North),
FY26: 7 Ellipticals and 16 Strength Equipment
FY27: 6 Treadmills (Creek Fit South)



FUNDING SOURCES:

FUND	FY23	FY24	FY25	FY26	FY27	TOTAL	Previously Budgeted	Revenue as of 9/30/22
Capital Improvement Fund (39)	\$212,000	\$90,000	\$65,000	\$116,000	\$65,000	\$548,000	\$60,000	Recurring

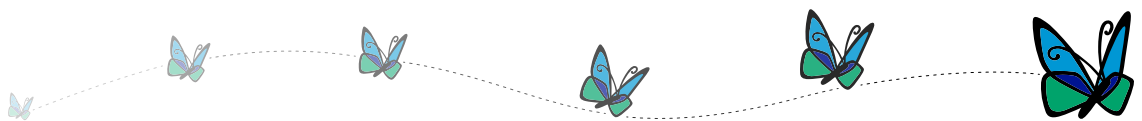
TOTAL	\$212,000	\$90,000	\$65,000	\$116,000	\$65,000	\$548,000	\$60,000	Recurring
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PROJECT COMPONENTS:

CATEGORY	FY23	FY24	FY25	FY26	FY27	TOTAL	Previously Budgeted	Expenses as of 9/30/22
Plans and Studies	\$0	\$0	\$0	\$0	\$0	\$0	\$0	Recurring
Construction								
Equipment /Other	212,000	90,000	65,000	116,000	65,000	548,000	60,000	
TOTAL	\$212,000	\$90,000	\$65,000	\$116,000	\$65,000	\$548,000	\$60,000	Recurring

OPERATING IMPACT:

CATEGORY	FY23	FY24	FY25	FY26	FY27	TOTAL	OTHER INFORMATION:
Personnel	\$0	\$0	\$0	\$0	\$0	\$0	
Operating	(6,500)	(2,000)	(1,500)	(2,000)	(1,500)	(13,500)	
Capital Outlay							
TOTAL	(\$6,500)	(\$2,000)	(\$1,500)	(\$2,000)	(\$1,500)	(\$13,500)	



Irrigation Pump Station Replacement Program

STRATEGIC GOAL:	Protect Open Space	START DATE:	Recurring
STATUS:	Continuing Project	COMPLETION DATE:	Recurring
PRIORITY:	I	ACCT. NUMBER:	3971537-6860
DEPARTMENT:	Public Works	PROJECT CODE:	6860
PROJECT TYPE:	Recurring	PROJECT COST:	Recurring

LOCATION:

City-wide

DESCRIPTION/JUSTIFICATION:

Many of the irrigation pump stations throughout the City have exceeded their expected useful life and have been repaired multiple times to keep them operational. Age, wear and tear, and frequent repairs make them costly to maintain and operationally inefficient. The following replacement schedule is proposed:

FY23:	Cypress Park and Community Center
FY24:	Wiles Road East and Hilton Greenway
FY25:	Lakewood, Coco Point and Sunshine Parks
FY26:	Pine Creek Greenway and Utilities & Engineering
FY27:	Coral Tree Greenway and Long Pine Greenway South



FUNDING SOURCES:

FUND	FY23	FY24	FY25	FY26	FY27	TOTAL	Previously Budgeted	Revenue as of 9/30/22
Capital Improvement Fund (39)	\$125,000	\$125,000	\$125,000	\$125,000	\$125,000	\$625,000	\$120,000	Recurring

TOTAL	\$125,000	\$125,000	\$125,000	\$125,000	\$125,000	\$625,000	\$120,000	Recurring
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PROJECT COMPONENTS:

CATEGORY	FY23	FY24	FY25	FY26	FY27	TOTAL	Previously Budgeted	Expenses as of 9/30/22
Plans and Studies	\$0	\$0	\$0	\$0	\$0	\$0	\$0	Recurring
Construction								
Equipment /Other	125,000	125,000	125,000	125,000	125,000	625,000	120,000	
TOTAL	\$125,000	\$125,000	\$125,000	\$125,000	\$125,000	\$625,000	\$120,000	Recurring

OPERATING IMPACT:

CATEGORY	FY23	FY24	FY25	FY26	FY27	TOTAL	OTHER INFORMATION:
Personnel	\$0	\$0	\$0	\$0	\$0	\$0	Operating impact reflects anticipated electricity costs savings.
Operating	(500)	(500)	(500)	(500)	(500)	(2,500)	
Capital Outlay							
TOTAL	(\$500)	(\$500)	(\$500)	(\$500)	(\$500)	(\$2,500)	



Parks Improvement Program

STRATEGIC GOAL:	Protect Open Space	START DATE:	Recurring
STATUS:	Continuing Project	COMPLETION DATE:	Recurring
PRIORITY:	II	ACCT. NUMBER:	3971572-6800
DEPARTMENT:	Public Works	PROJECT CODE:	6800
PROJECT TYPE:	Recurring	PROJECT COST:	Recurring

LOCATION:

City-wide

DESCRIPTION/JUSTIFICATION:

This program addresses the rehabilitation needs of City parks. The following replacement schedule is proposed:

FY23: Sabal Pines Park: Exterior Door Replacement	\$40,000
Winston Park: Racquetball Court Repairs	<u>30,000</u>
	\$70,000



FUNDING SOURCES:

FUND	FY23	FY24	FY25	FY26	FY27	TOTAL	Previously Budgeted	Revenue as of 9/30/22
Capital Improvement Fund (39)	\$70,000	\$860,000	\$300,000	\$300,000	\$300,000	\$1,830,000	\$122,500	Recurring

TOTAL	\$70,000	\$860,000	\$300,000	\$300,000	\$300,000	\$1,830,000	\$122,500	Recurring
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PROJECT COMPONENTS:

CATEGORY	FY23	FY24	FY25	FY26	FY27	TOTAL	Previously Budgeted	Expenses as of 9/30/22
Plans and Studies	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$25,000	\$10,000	Recurring
Construction	65,000	855,000	295,000	295,000	295,000	1,805,000	112,500	
Equipment /Other								
TOTAL	\$70,000	\$860,000	\$300,000	\$300,000	\$300,000	\$1,830,000	\$122,500	Recurring

OPERATING IMPACT:

CATEGORY	FY23	FY24	FY25	FY26	FY27	TOTAL	OTHER INFORMATION:
Personnel	\$0	\$0	\$0	\$0	\$0	\$0	
Operating							
Capital Outlay							
TOTAL	\$0	\$0	\$0	\$0	\$0	\$0	



Outdoor Park Amenities Replacement Program

STRATEGIC GOAL:	Protect the Small-Town Feeling and Look	START DATE:	Recurring	LOCATION:	City-wide
STATUS:	Continuing Project	COMPLETION DATE:	Recurring		
PRIORITY:	III	ACCT. NUMBER:	3971572-6709		
DEPARTMENT:	Public Works	PROJECT CODE:	6709		
PROJECT TYPE:	Recurring	PROJECT COST:	Recurring		

DESCRIPTION/JUSTIFICATION:

This program addresses the replacement of outdoor amenities that have become unsightly or unusable due to age, exposure to the elements, or vandalism. Replacements include, but are not limited to, benches, trash receptacles, tables, bleachers, grills, outdoor water fountains, and various outdoor amenities. Proposed replacements for FY23 include the replacement of outdoor bleachers at Sabal Pines Park and required replacements of benches and trash receptacles at multiple areas throughout the city.



FUNDING SOURCES:

FUND	FY23	FY24	FY25	FY26	FY27	TOTAL	Previously Budgeted	Revenue as of 9/30/22
Capital Improvement Fund (39)	\$68,660	\$91,340	\$50,000	\$50,000	\$50,000	\$310,000	\$30,000	Recurring

TOTAL	\$68,660	\$91,340	\$50,000	\$50,000	\$50,000	\$310,000	\$30,000	Recurring
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PROJECT COMPONENTS:

CATEGORY	FY23	FY24	FY25	FY26	FY27	TOTAL	Previously Budgeted	Expenses as of 9/30/22
Plans and Studies	\$0	\$0	\$0	\$0	\$0	\$0	\$0	Recurring
Construction								
Equipment /Other	68,660	91,340	50,000	50,000	50,000	310,000	30,000	
TOTAL	\$68,660	\$91,340	\$50,000	\$50,000	\$50,000	\$310,000	\$30,000	Recurring

OPERATING IMPACT:

CATEGORY	FY23	FY24	FY25	FY26	FY27	TOTAL	OTHER INFORMATION:
Personnel	\$0	\$0	\$0	\$0	\$0	\$0	
Operating							
Capital Outlay							
TOTAL	\$0	\$0	\$0	\$0	\$0	\$0	



Flooring/Carpet Replacement Program

STRATEGIC INITIATIVE:	Enhance Community Health, Safety, and Well-Being	START DATE:	Recurring
STATUS:	Continuing Project	COMPLETION DATE:	Recurring
PRIORITY:	I	ACCT. NUMBER:	3971572-6873
DEPARTMENT:	Public Works	PROJECT CODE:	6873
PROJECT TYPE:	Recurring	PROJECT COST:	Recurring

LOCATION:

City-wide

DESCRIPTION/JUSTIFICATION:

This program addresses the need to replace flooring in City facilities that have reached unacceptable conditions due to wear, permanent staining, or damage. The following replacement schedule is proposed:

FY23: Recreation Complex - Fitness Area Rubber Flooring \$50,000

FY24: Recreation Complex - Exercise Room Wood Floors \$27,000



FUNDING SOURCES:

FUND	FY23	FY24	FY25	FY26	FY27	TOTAL	Previously Budgeted	Revenue as of 9/30/22
Capital Improvement Fund (39)	\$50,000	\$27,000	\$0	\$0	\$0	\$77,000	\$0	Recurring

TOTAL	\$50,000	\$27,000	\$0	\$0	\$0	\$77,000	\$0	Recurring
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PROJECT COMPONENTS:

CATEGORY	FY23	FY24	FY25	FY26	FY27	TOTAL	Previously Budgeted	Expenses as of 9/30/22
Plans and Studies	\$0	\$0	\$0	\$0	\$0	\$0	\$0	Recurring
Construction	50,000	27,000	0	0	0	77,000	0	
Equipment /Other								
TOTAL	\$50,000	\$27,000	\$0	\$0	\$0	\$77,000	\$0	Recurring

OPERATING IMPACT:

CATEGORY	FY23	FY24	FY25	FY26	FY27	TOTAL	OTHER INFORMATION:
Personnel	\$0	\$0	\$0	\$0	\$0	\$0	
Operating							
Capital Outlay							
TOTAL	\$0	\$0	\$0	\$0	\$0	\$0	



Traffic Calming Program

STRATEGIC GOAL:	Enhance Community Health, Safety, and Well-Being	START DATE:	Recurring
STATUS:	Continuing Project	COMPLETION DATE:	Recurring
PRIORITY:	I	ACCT. NUMBER:	3991541-6856
DEPARTMENT:	Utilities & Engineering	PROJECT CODE:	6856
PROJECT TYPE:	Recurring	PROJECT COST:	Recurring

LOCATION:

City-wide

DESCRIPTION/JUSTIFICATION:

The City's Code of Ordinances allows for the installation of traffic calming devices within the City's right-of-ways. This program funds speed and volume studies, traffic analyses, and construction of traffic calming devices following review and recommendation from the City's Traffic Management Team. The addition of traffic calming devices in South Creek and NW 39th Avenue north of Hillsboro Blvd were complete in FY22. Improvements in FY23 will be based upon resident request and Traffic Team recommendations.



FUNDING SOURCES:

FUND	FY23	FY24	FY25	FY26	FY27	TOTAL	Previously Budgeted	Revenue as of 9/30/22
Capital Improvement Fund (39)	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$250,000	\$125,000	Recurring

TOTAL	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$250,000	\$125,000	Recurring
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PROJECT COMPONENTS:

CATEGORY	FY23	FY24	FY25	FY26	FY27	TOTAL	Previously Budgeted	Expenses as of 9/30/22
Plans and Studies	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$25,000	\$80,000	Recurring
Construction	45,000	45,000	45,000	45,000	45,000	225,000	45,000	
Equipment /Other								
TOTAL	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$250,000	\$125,000	Recurring

OPERATING IMPACT:

CATEGORY	FY23	FY24	FY25	FY26	FY27	TOTAL	OTHER INFORMATION:
Personnel	\$0	\$0	\$0	\$0	\$0	\$0	
Operating							
Capital Outlay							
TOTAL	\$0	\$0	\$0	\$0	\$0	\$0	



Shade Structures

STRATEGIC INITIATIVE:	Enhance Community Health, Safety, and Well-Being	START DATE:	Recurring
STATUS:	Continuing Project	COMPLETION DATE:	Recurring
PRIORITY:	I	ACCT. NUMBER:	3971539-6875
DEPARTMENT:	Public Works	PROJECT CODE:	6875
PROJECT TYPE:	Recurring	PROJECT COST:	Recurring

LOCATION:

City-wide

DESCRIPTION/JUSTIFICATION:

This project provides for the new installation of shade structures and the replacement of shade awnings. The following improvements are proposed:

FY23: Splash Pad Shade Structure - Recreation Complex \$45,000

FY24: Showmobile Shade Structure \$45,000



FUNDING SOURCES:

FUND	FY23	FY24	FY25	FY26	FY27	TOTAL	Previously Budgeted	Revenue as of 9/30/22
Capital Improvement Fund (39)	\$45,000	\$45,000	\$0	\$0	\$0	\$90,000	\$0	Recurring

TOTAL	\$45,000	\$45,000	\$0	\$0	\$0	\$90,000	\$0	Recurring
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PROJECT COMPONENTS:

CATEGORY	FY23	FY24	FY25	FY26	FY27	TOTAL	Previously Budgeted	Expenses as of 9/30/22
Plans and Studies	\$0	\$0	\$0	\$0	\$0	\$0	\$0	Recurring
Construction								
Equipment /Other	45,000	45,000	0	0	0	90,000	0	
TOTAL	\$45,000	\$45,000	\$0	\$0	\$0	\$90,000	\$0	Recurring

OPERATING IMPACT:

CATEGORY	FY23	FY24	FY25	FY26	FY27	TOTAL	OTHER INFORMATION:
Personnel	\$0	\$0	\$0	\$0	\$0	\$0	
Operating							
Capital Outlay							
TOTAL	\$0	\$0	\$0	\$0	\$0	\$0	



Lakeside Park Improvements

STRATEGIC GOAL:	Enhance Community Health, Safety, and Well-Being	START DATE:	10/2016
STATUS:	Continuing Project 	COMPLETION DATE:	09/2024
PRIORITY:	I 	ACCT. NUMBER:	0198-6100 3271572-6891 3971572-6891
DEPARTMENT:	Parks & Recreation	PROJECT CODE:	6891
PROJECT TYPE:	Non-Recurring	PROJECT COST:	\$9,523,000

LOCATION:

Johnson Road Adjacent to Lakeside Park



DESCRIPTION/JUSTIFICATION:

The City purchased a five-acre parcel of vacant land adjacent to Lakeside Park from the Broward County School Board. Athletic fields are in high demand within the City and the intent is to create an additional field on this property and incorporate it into the adjacent Lakeside Park. In FY20, the City was awarded \$200,000 from the Florida Recreation Development Assistance Program (FRDAP) to partially fund sports lighting, picnic shelters, landscaping, new parking and restroom improvements. In conjunction with the Parks and Recreation Master Plan improvements such as construction of a parking lot, batting cage, basketball courts, sand volleyball court, picnic pavilion with grill, bus shelter, and a bandshell are proposed.

FUNDING SOURCES:

FUND	FY23	FY24	FY25	FY26	FY27	TOTAL	Previously Budgeted	Revenue as of 9/30/22
Capital Projects Financing Fund (32)	\$0	\$0	\$0	\$0	\$0	\$0	\$2,784,250	\$2,784,250
Capital Improvement Fund (39)	3,588,750	0	0	0	0	3,588,750	600,000	600,000
Grants Fund (65)						0	200,000	200,000
General Fund (01)						0	2,350,000	2,350,000
TOTAL	\$3,588,750	\$0	\$0	\$0	\$0	\$3,588,750	\$5,934,250	\$5,934,250

PROJECT COMPONENTS:

CATEGORY	FY23	FY24	FY25	FY26	FY27	TOTAL	Previously Budgeted	Expenses as of 9/30/22
Plans and Studies	\$0	\$0	\$0	\$0	\$0	\$0	\$505,300	\$174,923
Construction	3,404,500	0	0	0	0	3,404,500	3,078,950	626,042
Equipment /Other	184,250	0	0	0	0	184,250	2,350,000	2,346,428
TOTAL	\$3,588,750	\$0	\$0	\$0	\$0	\$3,588,750	\$5,934,250	\$3,147,393

OPERATING IMPACT:

CATEGORY	FY23	FY24	FY25	FY26	FY27	TOTAL	OTHER INFORMATION:
Personnel	\$0	\$0	\$0	\$0	\$0	\$0	
Operating							
Capital Outlay							
TOTAL	\$0	\$0	\$0	\$0	\$0	\$0	



South Creek Bridges

STRATEGIC GOAL:	Invest in Maintenance of All Mobility Systems	START DATE:	10/2023
STATUS:	New Project	COMPLETION DATE:	09/2028
PRIORITY:	II	ACCT. NUMBER:	3991541-6707
DEPARTMENT:	Utilities & Engineering	PROJECT CODE:	6707
PROJECT TYPE:	Non-Recurring	PROJECT COST:	\$2,200,000

LOCATION:

City- wide



DESCRIPTION/JUSTIFICATION:

The City owns and maintains five (5) bridges in South Creek that are over 40 years old. This program consists of a professional analysis of the bridges integrity and their compliance with current standards, rehabilitation design plans, and necessary improvements. The analysis and design plans are proposed for FY23 with rehabilitation work anticipated to begin in FY24.

FUNDING SOURCES:

FUND	FY23	FY24	FY25	FY26	FY27	TOTAL	Previously Budgeted	Revenue as of 9/30/22
Capital Improvement Fund (39)	\$200,000	\$500,000	\$500,000	\$500,000	\$500,000	\$2,200,000	\$0	\$0

TOTAL	\$200,000	\$500,000	\$500,000	\$500,000	\$500,000	\$2,200,000	\$0	\$0
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PROJECT COMPONENTS:

CATEGORY	FY23	FY24	FY25	FY26	FY27	TOTAL	Previously Budgeted	Expenses as of 9/30/22
Plans and Studies	\$200,000	\$0	\$0	\$0	\$0	\$200,000	\$0	\$0
Construction	0	500,000	500,000	500,000	500,000	2,000,000	0	
Equipment /Other								
TOTAL	\$200,000	\$500,000	\$500,000	\$500,000	\$500,000	\$2,200,000	\$0	\$0

OPERATING IMPACT:

CATEGORY	FY23	FY24	FY25	FY26	FY27	TOTAL	OTHER INFORMATION:
Personnel	\$0	\$0	\$0	\$0	\$0	\$0	
Operating							
Capital Outlay							
TOTAL	\$0	\$0	\$0	\$0	\$0	\$0	



NW 74th Place Sidewalk Improvements

STRATEGIC GOAL:	Invest in Maintenance of All Mobility Systems	START DATE:	10/2023
STATUS:	New Project	COMPLETION DATE:	09/2024
PRIORITY:	II	ACCT. NUMBER:	3991541-6509
DEPARTMENT:	Utilities & Engineering	PROJECT CODE:	6509
PROJECT TYPE:	Non-Recurring	PROJECT COST:	\$250,000

LOCATION:

NW 74th Place



DESCRIPTION/JUSTIFICATION:

Multiple portions of the NW 74th PI sidewalk were uplifted and damaged by existing shade trees' roots. Costly repairs are needed annually to maintain Americans with Disabilities (ADA) compliance and safety. With the existing sidewalk providing the only direct pedestrian connection to the Broward County nature area and the City's desire is to keep the shade trees in place, a complete redesign of the sidewalk is necessary. Design will be completed in FY23 with construction anticipated for FY24.

FUNDING SOURCES:

FUND	FY23	FY24	FY25	FY26	FY27	TOTAL	Previously Budgeted	Revenue as of 9/30/22
Capital Improvement Fund (39)	\$50,000	\$200,000	\$0	\$0	\$0	\$250,000	\$0	\$0

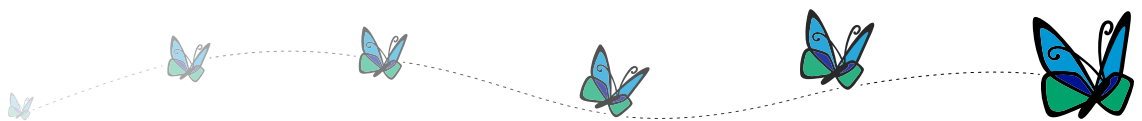
TOTAL	\$50,000	\$200,000	\$0	\$0	\$0	\$250,000	\$0	\$0
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PROJECT COMPONENTS:

CATEGORY	FY23	FY24	FY25	FY26	FY27	TOTAL	Previously Budgeted	Expenses as of 9/30/22
Plans and Studies	\$50,000	\$0	\$0	\$0	\$0	\$50,000	\$0	\$0
Construction	0	200,000	0	0	0	200,000		
Equipment /Other								
TOTAL	\$50,000	\$200,000	\$0	\$0	\$0	\$250,000	\$0	\$0

OPERATING IMPACT:

CATEGORY	FY23	FY24	FY25	FY26	FY27	TOTAL	OTHER INFORMATION:
Personnel	\$0	\$0	\$0	\$0	\$0	\$0	
Operating							
Capital Outlay							
TOTAL	\$0	\$0	\$0	\$0	\$0	\$0	



Boardwalk Rehabilitation

STRATEGIC GOAL: Protect the Small Town Feeling and Look

START DATE: 10/2018

LOCATION:

City-wide

STATUS: Continuing Project

COMPLETION DATE: 09/2023

PRIORITY: II

ACCT. NUMBER: 3951572-6597

DEPARTMENT: Public Works

PROJECT CODE: 6597

PROJECT TYPE: Non-Recurring

PROJECT COST: \$883,774

DESCRIPTION/JUSTIFICATION:

This project addresses the rehabilitation needs of the City's boardwalks at Sabal Pines Park and the Country Lakes Greenway due to exposure to the elements. The replacement of the wood boardwalk at Sabal Pines Park was completed in FY21. Design of the new stainless steel railing system to replace the degrading recycled plastic boardwalk railings at Sabal Pines Park was completed and construction of these improvements is scheduled to be completed in FY23. Additional funds for FY23 are being requested to account for the anticipated increased costs for materials.



FUNDING SOURCES:

FUND	FY23	FY24	FY25	FY26	FY27	TOTAL	Previously Budgeted	Revenue as of 9/30/22
Capital Improvement Fund (39)	\$25,000	\$0	\$0	\$0	\$0	\$25,000	\$735,000	\$735,000

TOTAL	\$25,000	\$0	\$0	\$0	\$0	\$25,000	\$858,774	\$858,774
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PROJECT COMPONENTS:

CATEGORY	FY23	FY24	FY25	FY26	FY27	TOTAL	Previously Budgeted	Expenses as of 9/30/22
Plans and Studies	\$0	\$0	\$0	\$0	\$0	\$0	\$80,000	\$78,792
Construction	25,000	0	0	0	0	25,000	455,000	398,773
Equipment /Other						0	200,000	
TOTAL	\$25,000	\$0	\$0	\$0	\$0	\$25,000	\$735,000	\$477,565

OPERATING IMPACT:

CATEGORY	FY23	FY24	FY25	FY26	FY27	TOTAL	OTHER INFORMATION:
Personnel	\$0	\$0	\$0	\$0	\$0	\$0	
Operating							
Capital Outlay							
TOTAL	\$0	\$0	\$0	\$0	\$0	\$0	



Playground Replacement Program

STRATEGIC GOAL:	Enhance Community Health, Safety, and Well-Being	START DATE:	Recurring	LOCATION:	City-wide
STATUS:	Continuing Project	COMPLETION DATE:	Recurring		
PRIORITY:	II	ACCT. NUMBER:	3971572-6501		
DEPARTMENT:	Public Works	PROJECT CODE:	6501		
PROJECT TYPE:	Recurring	PROJECT COST:	Recurring		
DESCRIPTION/JUSTIFICATION:					
This program provides for the replacement of playgrounds that have exceeded their expected useful life and require frequent repairs/maintenance to keep them safe and operational. The following replacements are proposed:					
FY24: Community Center Recreation Complex *		\$300,000			
		<u>320,000</u>			
*Contingent on grant funding		\$620,000			
FY25: Pond Apple Park		\$300,000			
Sunshine Drive Park		<u>150,000</u>			
		\$450,000			
FY26: George Gerber Park		\$300,000			

FUNDING SOURCES:

FUND	FY23	FY24	FY25	FY26	FY27	TOTAL	Previously Budgeted	Revenue as of 9/30/22
Capital Improvement Fund (39)	\$0	\$300,000	\$450,000	\$300,000	\$0	\$1,050,000	\$300,000	Recurring
CDBG Fund (16)	0	320,000	0	0	0	320,000	0	

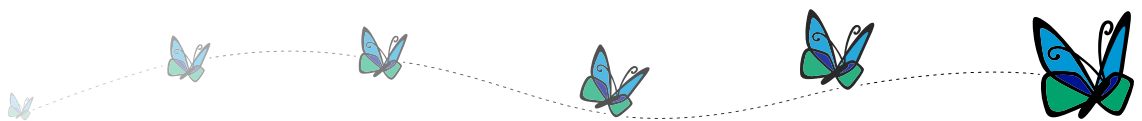
TOTAL	\$0	\$620,000	\$450,000	\$300,000	\$0	\$1,370,000	\$300,000	Recurring
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PROJECT COMPONENTS:

CATEGORY	FY23	FY24	FY25	FY26	FY27	TOTAL	Previously Budgeted	Expenses as of 9/30/22
Plans and Studies	\$0	\$0	\$0	\$0	\$0	\$0	\$0	Recurring
Construction							0	
Equipment /Other	0	620,000	450,000	300,000	0	1,370,000	300,000	
TOTAL	\$0	\$620,000	\$450,000	\$300,000	\$0	\$1,370,000	\$300,000	Recurring

OPERATING IMPACT:

CATEGORY	FY23	FY24	FY25	FY26	FY27	TOTAL	OTHER INFORMATION:
Personnel	\$0	\$0	\$0	\$0	\$0	\$0	
Operating							
Capital Outlay							
TOTAL	\$0	\$0	\$0	\$0	\$0	\$0	



Sidewalk Improvement Program

STRATEGIC GOAL:	Invest in Maintenance of All Mobility Systems	START DATE:	Recurring
STATUS:	Continuing Project	COMPLETION DATE:	Recurring
PRIORITY:	II	ACCT. NUMBER:	3991541-6715
DEPARTMENT:	Utilities & Engineering	PROJECT CODE:	6715
PROJECT TYPE:	Recurring	PROJECT COST:	Recurring

LOCATION:

City-wide

DESCRIPTION/JUSTIFICATION:

This program consists of rehabilitation and improvement of existing City sidewalks. Improvements include completing missing sidewalk links, repairing sidewalk trip hazards, replacing asphalt sidewalks with concrete, meeting Americans with Disabilities Act (ADA) requirements and other activities impacted by rehabilitation, such as drainage and landscaping replacement as needed.



FUNDING SOURCES:

FUND	FY23	FY24	FY25	FY26	FY27	TOTAL	Previously Budgeted	Revenue as of 9/30/22
Capital Improvement Fund (39)	\$0	\$250,000	\$250,000	\$250,000	\$250,000	\$1,000,000	\$217,500	Recurring

TOTAL	\$0	\$250,000	\$250,000	\$250,000	\$250,000	\$1,000,000	\$217,500	Recurring
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PROJECT COMPONENTS:

CATEGORY	FY23	FY24	FY25	FY26	FY27	TOTAL	Previously Budgeted	Expenses as of 9/30/22
Plans and Studies	\$0	\$0	\$0	\$0	\$0	\$0	\$0	Recurring
Construction	0	250,000	250,000	250,000	250,000	1,000,000	217,500	
Equipment /Other								
TOTAL	\$0	\$250,000	\$250,000	\$250,000	\$250,000	\$1,000,000	\$217,500	Recurring

OPERATING IMPACT:

CATEGORY	FY23	FY24	FY25	FY26	FY27	TOTAL	OTHER INFORMATION:
Personnel	\$0	\$0	\$0	\$0	\$0	\$0	
Operating							
Capital Outlay							
TOTAL	\$0	\$0	\$0	\$0	\$0	\$0	



Exterior Painting Program

STRATEGIC GOAL:	Enhance Community Health, Safety, and Well-Being	START DATE:	Recurring
STATUS:	Continuing Project	COMPLETION DATE:	Recurring
PRIORITY:	III	ACCT. NUMBER:	3971539-6880 4171539-6880
DEPARTMENT:	Public Works	PROJECT CODE:	6880
PROJECT TYPE:	Recurring	PROJECT COST:	Recurring

LOCATION:

City-wide

DESCRIPTION/JUSTIFICATION:

The exterior of City buildings are in need of repainting typically every 6 - 8 years depending on the severity of weather conditions. The following painting schedule is proposed:

FY24:	Public Works Fleet Building	\$60,000
FY25:	Fire Station #94	\$50,000
	Recreation Complex	<u>50,000</u>
		\$100,000
FY26:	Hilton Road Water Tank	\$50,000



FUNDING SOURCES:

FUND	FY23	FY24	FY25	FY26	FY27	TOTAL	Previously Budgeted	Revenue as of 9/30/22
Capital Improvement Fund (39)	\$0	\$60,000	\$100,000	\$0	\$0	\$160,000	\$0	Recurring
Water & Wastewater Fund (41)	0	0	0	50,000	0	50,000	0	

TOTAL	\$0	\$60,000	\$100,000	\$50,000	\$0	\$210,000	\$0	Recurring
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PROJECT COMPONENTS:

CATEGORY	FY23	FY24	FY25	FY26	FY27	TOTAL	Previously Budgeted	Expenses as of 9/30/22
Plans and Studies	\$0	\$0	\$0	\$0	\$0	\$0	\$0	Recurring
Construction								
Equipment /Other	0	60,000	100,000	50,000	0	210,000	0	
TOTAL	\$0	\$60,000	\$100,000	\$50,000	\$0	\$210,000	\$0	Recurring

OPERATING IMPACT:

CATEGORY	FY23	FY24	FY25	FY26	FY27	TOTAL	OTHER INFORMATION:
Personnel	\$0	\$0	\$0	\$0	\$0	\$0	
Operating							
Capital Outlay							
TOTAL	\$0	\$0	\$0	\$0	\$0	\$0	



Existing Greenway Enhancements

STRATEGIC GOAL:	Expand Safe and Walkable/Bikeable Options Across the Community	START DATE:	Recurring	LOCATION:	City-wide
STATUS:	Continuing Project 	COMPLETION DATE:	Recurring		
PRIORITY:	III	ACCT. NUMBER:	3951541-6792		
DEPARTMENT:	Sustainable Development	PROJECT CODE:	6792		
PROJECT TYPE:	Recurring	PROJECT COST:	Recurring		
DESCRIPTION/JUSTIFICATION:					
This project encompasses the enhancement of existing greenway projects including butterfly marker poles, street furniture, lighting, miscellaneous trail heads, signs, edible plants and other trail amenities.					

FUNDING SOURCES:

FUND	FY23	FY24	FY25	FY26	FY27	TOTAL	Previously Budgeted	Revenue as of 9/30/22
Capital Improvement Fund (39)	\$0	\$50,000	\$50,000	\$50,000	\$50,000	\$200,000	\$0	Recurring

TOTAL	\$0	\$50,000	\$50,000	\$50,000	\$50,000	\$200,000	\$0	Recurring
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PROJECT COMPONENTS:

CATEGORY	FY23	FY24	FY25	FY26	FY27	TOTAL	Previously Budgeted	Expenses as of 9/30/22
Plans and Studies	\$0	\$0	\$0	\$0	\$0	\$0	\$0	Recurring
Construction	0	50,000	50,000	50,000	50,000	200,000	0	
Equipment /Other								
TOTAL	\$0	\$50,000	\$50,000	\$50,000	\$50,000	\$200,000	\$0	Recurring

OPERATING IMPACT:

CATEGORY	FY23	FY24	FY25	FY26	FY27	TOTAL	OTHER INFORMATION:
Personnel	\$0	\$0	\$0	\$0	\$0	\$0	Operating impact includes costs associated with contractual landscape maintenance.
Operating	0	13,000	13,000	13,000	13,000	52,000	
Capital Outlay							
TOTAL	\$0	\$13,000	\$13,000	\$13,000	\$13,000	\$52,000	



Government Center Rehabilitation

STRATEGIC GOAL:	Enhance Community Health, Safety, and Well-Being	START DATE:	10/2012	LOCATION:	Government Center
STATUS:	Continuing Project	COMPLETION DATE:	09/2025		
PRIORITY:	III	ACCT. NUMBER:	3971539-6758 3371539-6758 3271539-6758		
DEPARTMENT:	Public Works	PROJECT CODE:	6758		
PROJECT TYPE:	Non-Recurring	PROJECT COST:	\$8,149,310		
DESCRIPTION/JUSTIFICATION:					
The Government Center is in need of renovation to meet the daily operational needs of City staff. Phases I through IV have been completed. Protective ballistic glass Phase V is schedule to be completed in FY23. The following is proposed:					
FY24:					
Commission Chambers Renovation		\$2,000,000			
Courtyard Renovation		1,000,000			
		\$3,000,000			

FUNDING SOURCES:

FUND	FY23	FY24	FY25	FY26	FY27	TOTAL	Previously Budgeted	Revenue as of 9/30/22
Capital Improvement Fund (39)	\$0	\$3,000,000	\$0	\$0	\$0	\$3,000,000	\$2,303,498	\$2,303,498
Capital Projects Financing Fund (32)						0	950,000	950,000
2009 Capital Project Fund (33)						0	1,895,812	1,895,812
TOTAL	\$0	\$3,000,000	\$0	\$0	\$0	\$3,000,000	\$5,149,310	\$5,149,310

PROJECT COMPONENTS:

CATEGORY	FY23	FY24	FY25	FY26	FY27	TOTAL	Previously Budgeted	Expenses as of 9/30/22
Plans and Studies	\$0	\$0	\$0	\$0	\$0	\$0	\$421,446	\$128,259
Construction	0	3,000,000	0	0	0	3,000,000	4,481,777	3,185,065
Equipment /Other						0	246,087	148,690
TOTAL	\$0	\$3,000,000	\$0	\$0	\$0	\$3,000,000	\$5,149,310	\$3,462,014

OPERATING IMPACT:

CATEGORY	FY23	FY24	FY25	FY26	FY27	TOTAL	OTHER INFORMATION:
Personnel	\$0	\$0	\$0	\$0	\$0	\$0	
Operating							
Capital Outlay							
TOTAL	\$0	\$0	\$0	\$0	\$0	\$0	



Artificial Turf Sport Fields

STRATEGIC GOAL:	Protect Open Space	START DATE:	10/2023
STATUS:	Upcoming Project	COMPLETION DATE:	09/2026
PRIORITY:	III	ACCT. NUMBER:	TBD
DEPARTMENT:	Public Works	PROJECT CODE:	TBD
PROJECT TYPE:	Non-Recurring	PROJECT COST:	\$1,600,000

LOCATION:

City Parks


DESCRIPTION/JUSTIFICATION:

Artificial fields have less field downtime and a more uniform playing surface. Currently, the City's grass fields require periodic replacement of sod in high usage areas of the field and, eventually, full sod replacement. This results in the fields being out of service for extensive periods of time. The following improvements are proposed:

FY24:	Gerber Park West Soccer Field	\$780,000
	Sabal Pines Park Field #1 and #3 Inlays	<u>20,000</u>
		\$800,000
FY25:	Gerber Park East Soccer Field	\$800,000

FUNDING SOURCES:

FUND	FY23	FY24	FY25	FY26	FY27	TOTAL	Previously Budgeted	Revenue as of 9/30/22
Capital Improvement Fund (39)	\$0	\$800,000	\$800,000	\$0	\$0	\$1,600,000	\$0	\$0

TOTAL	\$0	\$800,000	\$800,000	\$0	\$0	\$1,600,000	\$0	\$0
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PROJECT COMPONENTS:

CATEGORY	FY23	FY24	FY25	FY26	FY27	TOTAL	Previously Budgeted	Expenses as of 9/30/22
Plans and Studies	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Construction								
Equipment /Other	0	800,000	800,000	0	0	1,600,000	0	
TOTAL	\$0	\$800,000	\$800,000	\$0	\$0	\$1,600,000	\$0	\$0

OPERATING IMPACT:

CATEGORY	FY23	FY24	FY25	FY26	FY27	TOTAL	OTHER INFORMATION:
Personnel	\$0	\$0	\$0	\$0	\$0	\$0	Operating impact reflects the purchase of necessary equipment and supplies to maintain the artificial turf.
Operating	0	13,500	18,000	18,000	18,000	67,500	
Capital Outlay							
TOTAL	\$0	\$13,500	\$18,000	\$18,000	\$18,000	\$67,500	



Body-Worn Camera Program

STRATEGIC INITIATIVE: Enhance Community Health, Safety, and Well-Being

START DATE: 10/2023

LOCATION:

Police Department

STATUS: Upcoming Project

COMPLETION DATE: 09/2027

PRIORITY: I

ACCT. NUMBER: 3961521-6448

DEPARTMENT: Police

PROJECT CODE: 6448

PROJECT TYPE: Non-Recurring

PROJECT COST: \$1,255,660



DESCRIPTION/JUSTIFICATION:

The program addresses the implementation of body-worn cameras for the City's Police Department. Body-worn cameras can improve evidence collection, strengthened officer performance and accountability, enhanced agency transparency, and accurate documentation of police encounters with the public. This program would be incorporated into the Officer Safety Plan which currently includes the Taser 7 and related software. This project is contingent on grant funding to offset implementation costs associated with this program.

FUNDING SOURCES:

FUND	FY23	FY24	FY25	FY26	FY27	TOTAL	Previously Budgeted	Revenue as of 9/30/22
Capital Improvement Fund (39)	\$0	\$236,000	\$261,220	\$261,220	\$261,220	\$1,019,660	\$0	\$0
Grants Fund (65)	0	236,000	0	0	0	236,000	0	
TOTAL	\$0	\$472,000	\$261,220	\$261,220	\$261,220	\$1,255,660	\$0	\$0

PROJECT COMPONENTS:

CATEGORY	FY23	FY24	FY25	FY26	FY27	TOTAL	Previously Budgeted	Expenses as of 9/30/22
Plans and Studies	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Construction								
Equipment /Other	0	472,000	261,220	261,220	261,220	1,255,660	0	
TOTAL	\$0	\$472,000	\$261,220	\$261,220	\$261,220	\$1,255,660	\$0	\$0

OPERATING IMPACT:

CATEGORY	FY23	FY24	FY25	FY26	FY27	TOTAL	OTHER INFORMATION:
Personnel	\$0	\$0	\$0	\$0	\$0	\$0	
Operating							
Capital Outlay							
TOTAL	\$0	\$0	\$0	\$0	\$0	\$0	



Fleet Building Bay Doors Replacement

STRATEGIC GOAL:	Invest in Maintenance of All Mobility Systems	START DATE:	10/2022	LOCATION:	Government Center
STATUS:	Upcoming Project	COMPLETION DATE:	09/2024		
PRIORITY:	II	ACCT. NUMBER:	TBD		
DEPARTMENT:	Public Works	PROJECT CODE:	TBD		
PROJECT TYPE:	Non-Recurring	PROJECT COST:	\$200,000		
DESCRIPTION/JUSTIFICATION:					
The fleet maintenance building is in need of renovation to meet the daily operational needs of the staff, increase resiliency during emergencies and/or disasters, and provide a safe updated work environment. The City will seek grant funding to offset costs associated with this project. The following improvements are proposed: FY24: Replace Bay Doors \$200,000					

FUNDING SOURCES:

FUND	FY23	FY24	FY25	FY26	FY27	TOTAL	Previously Budgeted	Revenue as of 9/30/22
Capital Improvement Fund (39)	\$0	\$200,000	\$0	\$0	\$0	\$200,000	\$0	\$0

TOTAL	\$0	\$200,000	\$0	\$0	\$0	\$200,000	\$0	\$0
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PROJECT COMPONENTS:

CATEGORY	FY23	FY24	FY25	FY26	FY27	TOTAL	Previously Budgeted	Expenses as of 9/30/22
Plans and Studies	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Construction								
Equipment /Other	0	200,000	0	0	0	\$200,000		
TOTAL	\$0	\$200,000	\$0	\$0	\$0	\$200,000	\$0	\$0

OPERATING IMPACT:

CATEGORY	FY23	FY24	FY25	FY26	FY27	TOTAL	OTHER INFORMATION:
Personnel	\$0	\$0	\$0	\$0	\$0	\$0	
Operating							
Capital Outlay							
TOTAL	\$0	\$0	\$0	\$0	\$0	\$0	



Enterprise Resource Planning (ERP) Solution

STRATEGIC GOAL:	Plan Ahead for Progressive Technologies and Business Methods	START DATE:	10/2025
STATUS:	Upcoming Project	COMPLETION DATE:	09/2028
PRIORITY:	II	ACCT. NUMBER:	TBD
DEPARTMENT:	Information Technology	PROJECT CODE:	TBD
PROJECT TYPE:	Non-Recurring	PROJECT COST:	\$12,000,000

LOCATION: City-wide

DESCRIPTION/JUSTIFICATION:

An Enterprise Resource Planning Solution (ERP) is a powerful business tool that integrates various functions into one system to streamline processes and information. In an effort to remain current with new technologies and increase employee efficiency, the City will be evaluating the ERP options available to upgrade the City's software. Core processes that are essential to running a more efficient organization that will be considered include: a Financial System, Utility Billing, Inventory, Purchase Order Management, Human Resources, Building, Business Permitting and Licensing, Code Enforcement, Payroll, Parks and Recreation, and various other applications. The estimated cost for an ERP supporting an organization the size of the City is \$12,000,000.



FUNDING SOURCES:

FUND	FY23	FY24	FY25	FY26	FY27	TOTAL	Previously Budgeted	Revenue as of 9/30/22
Capital Improvement Fund (39)	\$0	\$0	\$0	\$12,000,000	\$0	\$12,000,000	\$0	\$0

TOTAL	\$0	\$0	\$0	\$12,000,000	\$0	\$12,000,000	\$0	\$0
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PROJECT COMPONENTS:

CATEGORY	FY23	FY24	FY25	FY26	FY27	TOTAL	Previously Budgeted	Expenses as of 9/30/22
Plans and Studies	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Construction								
Equipment /Other	0	0	0	12,000,000	0	12,000,000	0	
TOTAL	\$0	\$0	\$0	\$12,000,000	\$0	\$12,000,000	\$0	\$0

OPERATING IMPACT:

CATEGORY	FY23	FY24	FY25	FY26	FY27	TOTAL	OTHER INFORMATION:
Personnel	\$0	\$0	\$0	\$0	\$0	\$0	
Operating							
Capital Outlay							
TOTAL	\$0	\$0	\$0	\$0	\$0	\$0	



Sound System

STRATEGIC GOAL: Promote Arts, Culture, and Entertainment Across City

START DATE: 10/2021

LOCATION:

Recreation Complex and Community Center

STATUS: Continuing Project

COMPLETION DATE: 09/2023

PRIORITY: III

ACCT. NUMBER: 3971572-6504

DEPARTMENT: Parks & Recreation

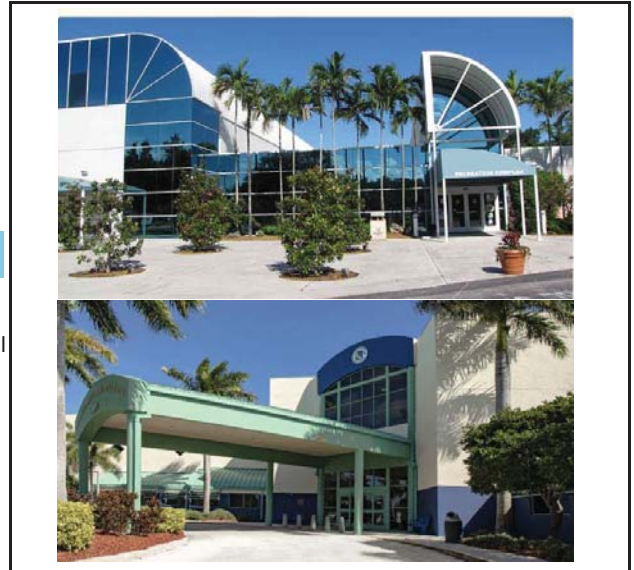
PROJECT CODE: 6504

PROJECT TYPE: Non-Recurring

PROJECT COST: \$90,000

DESCRIPTION/JUSTIFICATION:

Sounds systems are an important tool used at City facilities for large and small events. Updated sound systems are proposed for the Recreation Complex's stage, gymnasium, Cypress Room, Cocoplum Room, and Oak Room. Additional updated sound systems are needed for the Community Center's A, B, and C rooms, gymnasium, and teen activity room. A consultant will be utilized to determine the various sound systems needed for each room.



FUNDING SOURCES:

FUND	FY23	FY24	FY25	FY26	FY27	TOTAL	Previously Budgeted	Revenue as of 9/30/22
Capital Improvement Fund (39)	\$0	\$0	\$0	\$0	\$0	\$0	\$90,000	\$90,000

TOTAL	\$0	\$0	\$0	\$0	\$0	\$0	\$90,000	\$90,000
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PROJECT COMPONENTS:

CATEGORY	FY23	FY24	FY25	FY26	FY27	TOTAL	Previously Budgeted	Expenses as of 9/30/22
Plans and Studies	\$0	\$0	\$0	\$0	\$0	\$0	\$10,000	\$0
Construction								
Equipment /Other						0	80,000	
TOTAL	\$0	\$0	\$0	\$0	\$0	\$0	\$90,000	\$0

OPERATING IMPACT:

CATEGORY	FY23	FY24	FY25	FY26	FY27	TOTAL	OTHER INFORMATION:
Personnel	\$0	\$0	\$0	\$0	\$0	\$0	
Operating							
Capital Outlay							
TOTAL	\$0	\$0	\$0	\$0	\$0	\$0	



Community Center Enhancements

STRATEGIC GOAL:	Enhance Community Health, Safety, and Well-Being	START DATE:	10/2021
STATUS:	Continuing Project	COMPLETION DATE:	09/2023
PRIORITY:	III	ACCT. NUMBER:	3971572-6503
DEPARTMENT:	Public Works	PROJECT CODE:	6503
PROJECT TYPE:	Non-Recurring	PROJECT COST:	\$89,000

LOCATION:

Community Center



DESCRIPTION/JUSTIFICATION:

To enhance the amenities for the residents and provide accessibility for all events at the Community Center gymnasium, replacement of the existing rollout bleachers with retractable bleachers (\$55,000) and spray foam insulation (\$34,000) was requested in FY22. Telescopic and retractable bleachers can be stowed away easily and configured in a variety of ways to accommodate seating for sports, Americans with Disabilities (ADA) seating access requirements, and general seating for public events. Spray foam insulation will help in eliminating sound reverberation for noise control and assist with energy efficiency.

FUNDING SOURCES:

FUND	FY23	FY24	FY25	FY26	FY27	TOTAL	Previously Budgeted	Revenue as of 9/30/22
Capital Improvement Fund (39)	\$0	\$0	\$0	\$0	\$0	\$0	\$89,000	\$89,000

TOTAL	\$0	\$0	\$0	\$0	\$0	\$0	\$89,000	\$89,000
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PROJECT COMPONENTS:

CATEGORY	FY23	FY24	FY25	FY26	FY27	TOTAL	Previously Budgeted	Expenses as of 9/30/22
Plans and Studies	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Construction								
Equipment /Other						0	89,000	31,000
TOTAL	\$0	\$0	\$0	\$0	\$0	\$0	\$89,000	\$31,000

OPERATING IMPACT:

CATEGORY	FY23	FY24	FY25	FY26	FY27	TOTAL	OTHER INFORMATION:
Personnel	\$0	\$0	\$0	\$0	\$0	\$0	
Operating							
Capital Outlay							
TOTAL	\$0	\$0	\$0	\$0	\$0	\$0	



Linear Pathway

STRATEGIC GOAL:	Expand Safe and Walkable/Bikeable Options Across the Community	START DATE:	01/2022	LOCATION:	Northeast Corner of 441 and Sawgrass Expressway
STATUS:	Continuing Project 	COMPLETION DATE:	10/2024		
PRIORITY:	II	ACCT. NUMBER:	6151573-6872 3951572-6594		
DEPARTMENT:	Sustainable Development	PROJECT CODE:	6872 6594		
PROJECT TYPE:	Non-Recurring	PROJECT COST:	\$334,020		

DESCRIPTION/JUSTIFICATION:

This project creates a new linear pathway, linking the existing residential development of Casa Palma and the new hotel developments to the Regency Lakes shopping area. The addition of wayfinding signage, artwork, sidewalk, and landscaping will improve cohesion of the area and enhance walkability. This project consists of the following components:

Landscape, Lighting & Irrigation	\$217,100
Plans & Studies	50,000
Art	50,000
Benches, Trash Receptacles, & Signage	16,920
	<u>\$334,020</u>

FUNDING SOURCES:

FUND	FY23	FY24	FY25	FY26	FY27	TOTAL	Previously Budgeted	Revenue as of 9/30/22
Capital Improvement Fund (39)	\$0	\$0	\$0	\$0	\$0	\$0	\$284,020	\$334,020
General Trust Fund (61)						0	50,000	

TOTAL	\$0	\$0	\$0	\$0	\$0	\$0	\$334,020	\$334,020
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PROJECT COMPONENTS:

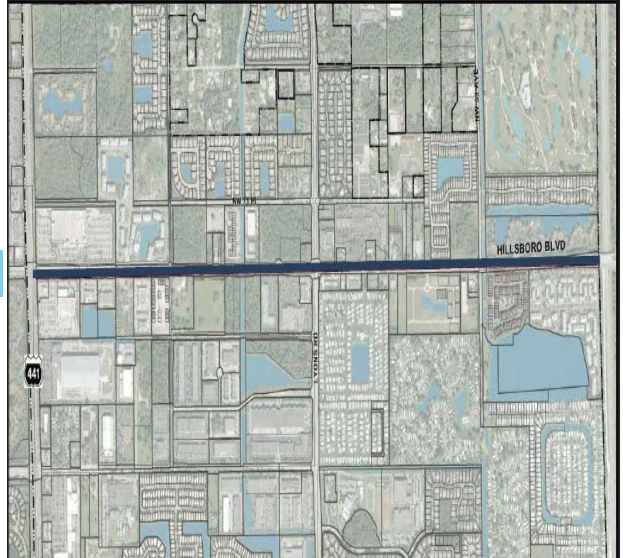
CATEGORY	FY23	FY24	FY25	FY26	FY27	TOTAL	Previously Budgeted	Expenses as of 9/30/22
Plans and Studies	\$0	\$0	\$0	\$0	\$0	\$0	\$50,000	\$814
Construction						0	234,020	
Equipment /Other						0	50,000	
TOTAL	\$0	\$0	\$0	\$0	\$0	\$0	\$334,020	\$814

OPERATING IMPACT:

CATEGORY	FY23	FY24	FY25	FY26	FY27	TOTAL	OTHER INFORMATION:
Personnel	\$0	\$0	\$0	\$0	\$0	\$0	Operating impact includes costs associated with contractual landscape maintenance.
Operating	10,000	10,000	10,000	10,000	10,000	50,000	
Capital Outlay							
TOTAL	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$50,000	



Hillsboro Corridor Project

STRATEGIC GOAL:	Expand Safe and Walkable/Bikeable Options Across the Community	START DATE:	09/2020	LOCATION:	Hillsboro Boulevard
STATUS:	Continuing Project	COMPLETION DATE:	12/2024		
PRIORITY:	I	ACCT. NUMBER:	3951541-6749 6551541-6749		
DEPARTMENT:	Sustainable Development	PROJECT CODE:	6100 6749		
PROJECT TYPE:	Non-Recurring	PROJECT COST:	\$1,370,000		
DESCRIPTION/JUSTIFICATION:					
This project includes the property acquisition of 4651 W. Hillsboro Blvd. and the redevelopment of the existing sidewalk along Hillsboro Boulevard (Lyons Road to NW 51st Terrace). Improvements include a multi-use pathway with landscape enhancements which will recreate the historic landscape of the area preserves. The City was awarded a \$1,000,000 grant from Broward County to offset project costs. Additionally, the City has specified that \$200,000 of the proceeds from the sale of Broward Redevelopment Program property acquisition be utilized for enhancement along the Hillsboro Corridor.					

FUNDING SOURCES:

FUND	FY23	FY24	FY25	FY26	FY27	TOTAL	Previously Budgeted	Revenue as of 9/30/22
Capital Improvement Fund (39)	\$0	\$0	\$0	\$0	\$0	\$0	\$660,000	\$605,320
Grants Fund (65)						0	640,000	0
General Trust Fund (61)						0	70,000	0
TOTAL	\$0	\$0	\$0	\$0	\$0	\$0	\$1,370,000	\$605,320

PROJECT COMPONENTS:

CATEGORY	FY23	FY24	FY25	FY26	FY27	TOTAL	Previously Budgeted	Expenses as of 9/30/22
Plans and Design	\$0	\$0	\$0	\$0	\$0	\$0	\$96,000	\$92,709
Construction							789,320	16,628
Equipment/Other							484,680	414,680
TOTAL	\$0	\$0	\$0	\$0	\$0	\$0	\$1,370,000	\$524,017

OPERATING IMPACT:

CATEGORY	FY23	FY24	FY25	FY26	FY27	TOTAL	OTHER INFORMATION:
Personnel	\$0	\$0	\$0	\$0	\$0	\$0	Operating impacts include costs to landscape, irrigation, and maintenance.
Operating	8,000	8,000	8,000	8,000	8,000	40,000	
Capital Outlay							
TOTAL	\$8,000	\$8,000	\$8,000	\$8,000	\$8,000	\$40,000	



Security Camera Installation

STRATEGIC GOAL:	Enhance Community Health, Safety, and Well-Being	START DATE:	10/2018
STATUS:	Continuing Project	COMPLETION DATE:	09/2022
PRIORITY:	III	ACCT. NUMBER:	3915513-6592 3215513-6592
DEPARTMENT:	Information Technology	PROJECT CODE:	6592
PROJECT TYPE:	Non-Recurring	PROJECT COST:	\$398,386

LOCATION:

City-wide

DESCRIPTION/JUSTIFICATION:

The installation of 205 surveillance cameras in our parks and public spaces will assist the City in providing our residents an additional layer of security and safety. Through security cameras, the City can both help deter crimes from happening and quickly solve crimes with material evidence after the fact. Locations for camera installation will be determined by priority. The Video Surveillance System Command Center and installation cameras in City Hall, Police Department, Commission Chambers, Utilities and Engineering Building, Community Center, Recreation Complex, Sabal Pines Park, Hilton Road Water Storage Tank, Fire Stations #94, #50, #113, and Master Lift Stations #12, #20 have been completed. Future locations are determined on an as-needed basis.



FUNDING SOURCES:

FUND	FY23	FY24	FY25	FY26	FY27	TOTAL	Previously Budgeted	Revenue as of 9/30/22
Capital Improvement Fund (39)	\$0	\$0	\$0	\$0	\$0	\$0	\$298,369	\$298,369
Capital Projects Financing Fund (32)						0	100,017	100,017

TOTAL	\$0	\$0	\$0	\$0	\$0	\$0	\$398,386	\$398,386
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PROJECT COMPONENTS:

CATEGORY	FY23	FY24	FY25	FY26	FY27	TOTAL	Previously Budgeted	Expenses as of 9/30/22
Plans and Studies	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Construction								
Equipment /Other						0	398,386	371,214
TOTAL	\$0	\$0	\$0	\$0	\$0	\$0	\$398,386	\$371,214

OPERATING IMPACT:

CATEGORY	FY23	FY24	FY25	FY26	FY27	TOTAL	OTHER INFORMATION:
Personnel	\$0	\$0	\$0	\$0	\$0	\$0	Operating impact include repair or replacement costs of existing cameras after the initial 3 year maintenance expires.
Operating	10,000	10,000	10,000	10,000	10,000	50,000	
Capital Outlay							
TOTAL	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$50,000	



Rowe Community Center Improvements

STRATEGIC GOAL:	Enhance Community Health, Safety, and Well-Being	START DATE:	10/2018
STATUS:	Continuing Project	COMPLETION DATE:	09/2023
PRIORITY:	III	ACCT. NUMBER:	3971572-6593 3271572-6593
DEPARTMENT:	Public Works	PROJECT CODE:	6593
PROJECT TYPE:	Non-Recurring	PROJECT COST:	\$297,113

LOCATION:

Rowe Center

DESCRIPTION/JUSTIFICATION:

The Rowe Community Center was utilized as a temporary fire station during the construction of Fire Station #50 and as such, several modifications were made to the interior of the building to meet the needs of the fire station staff. With Fire Station #50 completed, a building re-configuration was needed. Phase I improvements completed in FY21 included removing the existing walls and the shower and upgrading the kitchen, ceiling and flooring. Phase II improvements include the remodeling of both bathrooms, the removal of the existing commercial kitchen hood, and the installation of a card reader system for the doors.



FUNDING SOURCES:

FUND	FY23	FY24	FY25	FY26	FY27	TOTAL	Previously Budgeted	Revenue as of 9/30/22
Capital Project Financing Fund (32)	\$0	\$0	\$0	\$0	\$0	\$0	\$209,000	\$209,000
Capital Improvement Fund (39)						0	88,113	88,113

TOTAL	\$0	\$0	\$0	\$0	\$0	\$0	\$297,113	\$297,113
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PROJECT COMPONENTS:

CATEGORY	FY23	FY24	FY25	FY26	FY27	TOTAL	Previously Budgeted	Expenses as of 9/30/22
Plans and Studies	\$0	\$0	\$0	\$0	\$0	\$0	\$33,213	\$28,776
Construction						0	258,900	184,076
Equipment /Other						0	5,000	0
TOTAL	\$0	\$0	\$0	\$0	\$0	\$0	\$297,113	\$212,852

OPERATING IMPACT:

CATEGORY	FY23	FY24	FY25	FY26	FY27	TOTAL	OTHER INFORMATION:
Personnel	\$0	\$0	\$0	\$0	\$0	\$0	
Operating							
Capital Outlay							
TOTAL	\$0	\$0	\$0	\$0	\$0	\$0	



Facility Room Dividers

STRATEGIC GOAL: Enhance Community Health, Safety, and Well-Being

START DATE: 10/2018

LOCATION:

Recreation Complex and Community Center

STATUS: Continuing Project

COMPLETION DATE: 09/2023

PRIORITY: II

ACCT. NUMBER: 3971572-6595

DEPARTMENT: Parks & Recreation

PROJECT CODE: 6595

PROJECT TYPE: Non-Recurring

PROJECT COST: \$151,919

DESCRIPTION/JUSTIFICATION:

This project provides room dividers at the Community Center and Recreation Complex. The dividers are curtains or continuously hinged panels that connect together as one complete unit. These dividers facilitate quick setup time and provide efficient and convenient separation.



FUNDING SOURCES:

FUND	FY23	FY24	FY25	FY26	FY27	TOTAL	Previously Budgeted	Revenue as of 9/30/22
Capital Improvement Fund (39)	\$0	\$0	\$0	\$0	\$0	\$0	\$151,919	\$151,919

TOTAL	\$0	\$0	\$0	\$0	\$0	\$0	\$151,919	\$151,919
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PROJECT COMPONENTS:

CATEGORY	FY23	FY24	FY25	FY26	FY27	TOTAL	Previously Budgeted	Expenses as of 9/30/22
Plans and Studies	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Construction								
Equipment /Other						0	151,919	133,794
TOTAL	\$0	\$0	\$0	\$0	\$0	\$0	\$151,919	\$133,794

OPERATING IMPACT:

CATEGORY	FY23	FY24	FY25	FY26	FY27	TOTAL	OTHER INFORMATION:
Personnel	\$0	\$0	\$0	\$0	\$0	\$0	
Operating							
Capital Outlay							
TOTAL	\$0	\$0	\$0	\$0	\$0	\$0	



Street Maintenance Program

STRATEGIC GOAL: Invest in Maintenance of All Mobility Systems

START DATE: Recurring

LOCATION:

City-wide

STATUS: Continuing Project

COMPLETION DATE: Recurring

PRIORITY: I

ACCT. NUMBER: 1191541-6761
3991541-6761

DEPARTMENT: Utilities & Engineering

PROJECT CODE: 6761

PROJECT TYPE: Recurring

PROJECT COST: Recurring

DESCRIPTION/JUSTIFICATION:

As the City's roadway infrastructure is aging, the need for rehabilitation and improvements become necessary. The program includes milling and resurfacing, guardrail installation, roadway and bridge maintenance, and other related activities not covered by the Comprehensive Street Improvement Program that are in need of immediate rehabilitation. Roadway rehabilitation along NW 39th Avenue south from Hillsboro Blvd was completed in FY22. Funding requested for FY23 will address Sunrise Estates, Serko Blvd, guardrail replacement on Lyons Road from Coconut Creek Parkway to NW 15 Street, and other areas as needed.



FUNDING SOURCES:

FUND	FY23	FY24	FY25	FY26	FY27	TOTAL	Previously Budgeted	Revenue as of 9/30/22
Capital Improvement Fund (39)	\$0	\$150,000	\$150,000	\$150,000	\$150,000	\$600,000	\$150,000	Recurring
Street Construction & Maint. Fund (11)	100,000	0	0	0	0	100,000	0	
TOTAL	\$100,000	\$150,000	\$150,000	\$150,000	\$150,000	\$700,000	\$150,000	Recurring

PROJECT COMPONENTS:

CATEGORY	FY23	FY24	FY25	FY26	FY27	TOTAL	Previously Budgeted	Expenses as of 9/30/22
Plans and Studies	\$0	\$0	\$0	\$0	\$0	\$0	\$0	Recurring
Construction	100,000	150,000	150,000	150,000	150,000	700,000	150,000	
Equipment /Other								
TOTAL	\$100,000	\$150,000	\$150,000	\$150,000	\$150,000	\$700,000	\$150,000	Recurring

OPERATING IMPACT:

CATEGORY	FY23	FY24	FY25	FY26	FY27	TOTAL	OTHER INFORMATION:
Personnel	\$0	\$0	\$0	\$0	\$0	\$0	
Operating							
Capital Outlay							
TOTAL	\$0	\$0	\$0	\$0	\$0	\$0	



Parking Lot Rehabilitation Program

STRATEGIC GOAL:	Invest in Maintenance of All Mobility Systems	START DATE:	08/2019
STATUS:	Continuing Project	COMPLETION DATE:	09/2025
PRIORITY:	II	ACCT. NUMBER:	1191541-6759 3291541-6759
DEPARTMENT:	Utilities & Engineering	PROJECT CODE:	6759
PROJECT TYPE:	Non-Recurring	PROJECT COST:	\$2,278,808

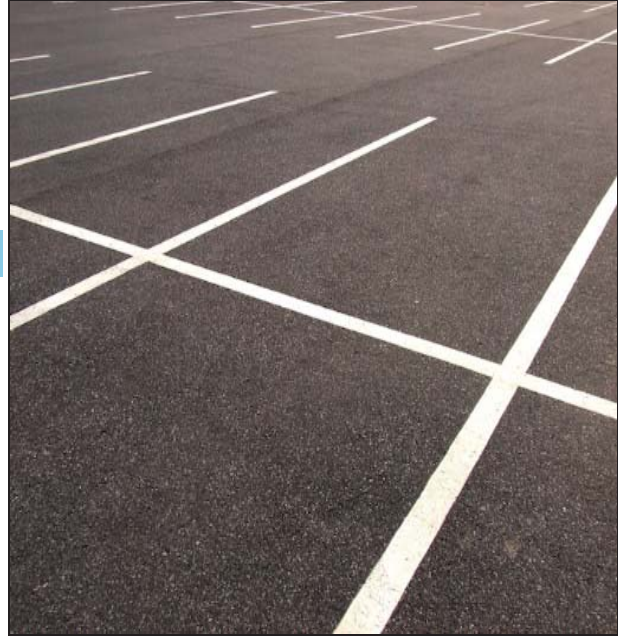
LOCATION:

City-wide

DESCRIPTION/JUSTIFICATION:

This program is to rehabilitate City-owned parking lots including access roadways. Rehabilitation will include milling and resurfacing asphalt, striping, adding and/or replacing concrete curbs, adding root barriers, repairing damaged sidewalks, improvements to meet Americans with Disabilities Act (ADA) guidelines, and other associated work. Rehabilitation of the Public Works Fleet parking lot was be completed in FY22. Future proposed rehabilitations include:

FY23:	Sabal Pines Park	FY25:	Winston Park Nature Center Cypress Park
FY24:	Sabal Pines Park	FY26:	Veterans Park Gerber Park


FUNDING SOURCES:

FUND	FY23	FY24	FY25	FY26	FY27	TOTAL	Previously Budgeted	Revenue as of 9/30/22
Capital Project Financing Fund (32)	\$0	\$500,000	\$450,000	\$400,000	\$0	\$1,350,000	\$878,808	\$878,808
Street Construction & Maint. Fund (11)	50,000	0	0	0	0	\$50,000	0	

TOTAL	\$50,000	\$500,000	\$450,000	\$400,000	\$0	\$1,400,000	\$878,808	\$878,808
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PROJECT COMPONENTS:

CATEGORY	FY23	FY24	FY25	FY26	FY27	TOTAL	Previously Budgeted	Expenses as of 9/30/22
Plans and Studies	\$50,000	\$50,000	\$50,000	\$0	\$0	\$150,000	\$150,000	\$57,918
Construction	0	450,000	400,000	400,000	0	1,250,000	728,808	529,501
Equipment /Other								
TOTAL	\$50,000	\$500,000	\$450,000	\$400,000	\$0	\$1,400,000	\$878,808	\$587,419

OPERATING IMPACT:

CATEGORY	FY23	FY24	FY25	FY26	FY27	TOTAL	OTHER INFORMATION:
Personnel	\$0	\$0	\$0	\$0	\$0	\$0	
Operating							
Capital Outlay							
TOTAL	\$0	\$0	\$0	\$0	\$0	\$0	



Bus Shelter and Bus Stop Rehabilitation

STRATEGIC GOAL:	Invest in Maintenance of All Mobility Systems	START DATE:	Recurring
STATUS:	Continuing Project	COMPLETION DATE:	Recurring
PRIORITY:	I	ACCT. NUMBER:	3971541-6775 1271541-6775
DEPARTMENT:	Public Works	PROJECT CODE:	6775
PROJECT TYPE:	Recurring	PROJECT COST:	Recurring

LOCATION:

City-wide

DESCRIPTION/JUSTIFICATION:

The City has replaced several of its 65 bus stops and shelters during recent years that were damaged or in disrepair. Broward County and the Florida Department of Transportation (FDOT) have agreed to replace or upgrade the remaining shelters under their respective jurisdictions. As such, this program is now focused on replacing benches and concrete pads where shelters do not exist. As well, this project is eligible for funding via the Broward County Transportation Surtax to ensure that all bus stops along City maintained streets are Americans with Disabilities Act (ADA) compliant. Design of the bus stop ADA improvements began in FY22 with construction scheduled to begin in FY23.



FUNDING SOURCES:

FUND	FY23	FY24	FY25	FY26	FY27	TOTAL	Previously Budgeted	Revenue as of 9/30/22
Transportation Surtax Fund (12)	\$3,168,000	\$0	\$0	\$0	\$0	\$3,168,000	\$432,000	Recurring
Capital Improvement Fund (39)	0	20,000	20,000	20,000	20,000	80,000	0	

TOTAL	\$3,168,000	\$20,000	\$20,000	\$20,000	\$20,000	\$3,248,000	\$432,000	Recurring
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PROJECT COMPONENTS:

CATEGORY	FY23	FY24	FY25	FY26	FY27	TOTAL	Previously Budgeted	Expenses as of 9/30/22
Plans and Studies	\$3,168,000	\$0	\$0	\$0	\$0	\$3,168,000	\$432,000	Recurring
Construction	0	0	0	0	0	0		
Equipment /Other	0	20,000	20,000	20,000	20,000	80,000		
TOTAL	\$3,168,000	\$20,000	\$20,000	\$20,000	\$20,000	\$3,248,000	\$432,000	Recurring

OPERATING IMPACT:

CATEGORY	FY23	FY24	FY25	FY26	FY27	TOTAL	OTHER INFORMATION:
Personnel	\$0	\$0	\$0	\$0	\$0	\$0	Operating impact includes maintenance cost savings.
Operating	(500)	(500)	(500)	(500)	(500)	(2,500)	
Capital Outlay							
TOTAL	(\$500)	(\$500)	(\$500)	(\$500)	(\$500)	(\$2,500)	



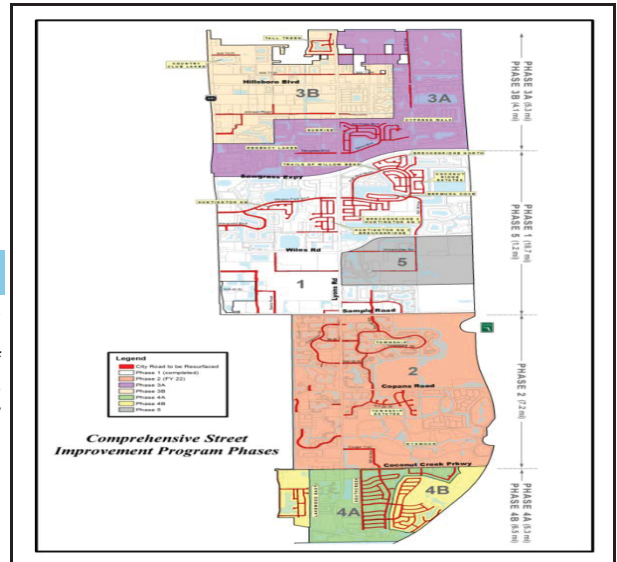
Comprehensive Street Improvement Program

STRATEGIC GOAL:	Invest in Maintenance of All Mobility Systems	START DATE:	10/2015
STATUS:	Continuing Project	COMPLETION DATE:	09/2027
PRIORITY:	I	ACCT. NUMBER:	4591538-6859 1191541-6859 3291541-6859 1291541-6859
DEPARTMENT:	Utilities & Engineering	PROJECT CODE:	6859
PROJECT TYPE:	Non-Recurring	PROJECT COST:	\$23,634,507



LOCATION:

City-wide



DESCRIPTION/JUSTIFICATION:

The City's roadway infrastructure has aged and requires rehabilitation. This is a multi-year comprehensive street improvements program, which includes milling and resurfacing, striping, sidewalk and ADA improvements, implementation of complete streets where possible, and aesthetic enhancements. Phase I has been completed. Phase II design is completed and the Broward County Transportation Surtax funding was approved. Construction anticipated to start in FY22 and is contingent on Broward County Transportation Surtax Funding.

FY23: Design for Phase III (A&B); **FY24:** Construction of Phase III (A); **FY25:** Construction of Phase III (B) and the Design of Phase IV (A&B); **FY26:** Construction of Phase IV (A); and **FY27:** Construction of Phase IV (B)

FUNDING SOURCES:

FUND	FY23	FY24	FY25	FY26	FY27	TOTAL	Previously Budgeted	Revenue as of 9/30/22
Capital Projects Financing Fund (32)	\$0	\$0	\$0	\$0	\$0	\$0	\$6,749,812	\$6,749,812
Stormwater Mgmt. Fund (45)	87,610	0	0	0	0	87,610	847,085	847,085
Transportation Surtax Fund (12)	200,000	3,000,000	3,000,000	3,000,000	3,000,000	12,200,000	3,000,000	3,000,000
Street Construction & Maint. Fund (11)						0	500,000	500,000
Grants Fund (65)						0	250,000	250,000
TOTAL	\$287,610	\$3,000,000	\$3,000,000	\$3,000,000	\$3,000,000	\$12,287,610	\$11,346,897	\$11,346,897

PROJECT COMPONENTS:

CATEGORY	FY23	FY24	FY25	FY26	FY27	TOTAL	Previously Budgeted	Expenses as of 9/30/22
Plans and Studies	\$200,000	\$0	\$200,000	\$0	\$0	\$400,000	\$1,200,000	\$535,389
Construction	87,610	3,000,000	2,800,000	3,000,000	3,000,000	11,887,610	10,146,897	7,035,961
Equipment /Other								
TOTAL	\$287,610	\$3,000,000	\$3,000,000	\$3,000,000	\$3,000,000	\$12,287,610	\$11,346,897	\$7,571,350

OPERATING IMPACT:

CATEGORY	FY23	FY24	FY25	FY26	FY27	TOTAL	OTHER INFORMATION:
Personnel	\$0	\$0	\$0	\$0	\$0	\$0	
Operating							
Capital Outlay							
TOTAL	\$0	\$0	\$0	\$0	\$0	\$0	



Sample Road Multi-Purpose Pathway

STRATEGIC GOAL:	Expand Safe and Walkable/Bikeable Options Across the Community	START DATE:	10/2025	LOCATION:	City-wide
STATUS:	Continuing Project 	COMPLETION DATE:	09/2027	  	
PRIORITY:	III	ACCT. NUMBER:	1251541-6776		
DEPARTMENT:	Sustainable Development	PROJECT CODE:	6776		
PROJECT TYPE:	Non-Recurring	PROJECT COST:	\$4,632,160		
DESCRIPTION/JUSTIFICATION:					
This project consists of the widening of sidewalks on Sample Road from Lyons Road to Florida's Turnpike, including improved accessibility to Tradewinds Park as well as shelters and other transit amenities. Design for this project was funded through the Broward County Transportation Surtax. Construction for this project is contingent on additional Broward County Transportation Surtax funding.					

FUNDING SOURCES:

FUND	FY23	FY24	FY25	FY26	FY27	TOTAL	Previously Budgeted	Revenue as of 9/30/22
Transportation Surtax Fund (12)	\$0	\$0	\$0	\$4,301,560	\$0	\$4,301,560	\$330,600	\$330,600

TOTAL	\$0	\$0	\$0	\$4,301,560	\$0	\$4,301,560	\$330,600	\$330,600
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PROJECT COMPONENTS:

CATEGORY	FY23	FY24	FY25	FY26	FY27	TOTAL	Previously Budgeted	Expenses as of 9/30/22
Plans and Studies	\$0	\$0	\$0	\$0	\$0	\$0	\$330,600	\$0
Construction	0	0	0	4,301,560	0	4,301,560	0	
Equipment /Other								
TOTAL	\$0	\$0	\$0	\$4,301,560	\$0	\$4,301,560	\$330,600	\$0

OPERATING IMPACT:

CATEGORY	FY23	FY24	FY25	FY26	FY27	TOTAL	OTHER INFORMATION:
Personnel	\$0	\$0	\$0	\$0	\$0	\$0	
Operating							
Capital Outlay							
TOTAL	\$0	\$0	\$0	\$0	\$0	\$0	



HVAC Replacement Program

STRATEGIC GOAL:	Plan Ahead for Progressive Technologies and Business Methods	START DATE:	Recurring
STATUS:	Continuing Project 	COMPLETION DATE:	Recurring
PRIORITY:	I	ACCT. NUMBER:	1671539-6754 3971539-6754
DEPARTMENT:	Public Works	PROJECT CODE:	6754
PROJECT TYPE:	Recurring	PROJECT COST:	Recurring

LOCATION:

City-wide

DESCRIPTION/JUSTIFICATION:

This program addresses the need to replace the HVAC units at the end of their useful life throughout City facilities. The following replacement schedule is proposed:

FY23: Recreation Complex HVAC Units and associated Software Update (15)*	\$365,000
<i>*Contingent on grant funding</i>	
FY24: Utilities & Engineering HVAC System	\$290,000
FY25: Sabal Pines Park (Both Buildings)	\$100,000
FY26: Rowe Center & Commission Redundant A/C	\$100,000



FUNDING SOURCES:

FUND	FY23	FY24	FY25	FY26	FY27	TOTAL	Previously Budgeted	Revenue as of 9/30/22
Capital Improvement Fund (39)	\$0	\$290,000	\$100,000	\$100,000	\$0	\$490,000	\$400,000	Recurring
CDBG Fund (16)	365,000	0	0	0	0	365,000	0	

TOTAL	\$365,000	\$290,000	\$100,000	\$100,000	\$0	\$855,000	\$400,000	Recurring
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PROJECT COMPONENTS:

CATEGORY	FY23	FY24	FY25	FY26	FY27	TOTAL	Previously Budgeted	Expenses as of 9/30/22
Plans and Studies	\$0	\$0	\$0	\$0	\$0	\$0	\$0	Recurring
Construction								
Equipment /Other	365,000	290,000	100,000	100,000	0	855,000	400,000	
TOTAL	\$365,000	\$290,000	\$100,000	\$100,000	\$0	\$855,000	\$400,000	Recurring

OPERATING IMPACT:

CATEGORY	FY23	FY24	FY25	FY26	FY27	TOTAL	OTHER INFORMATION:
Personnel	\$0	\$0	\$0	\$0	\$0	\$0	Operating impact reflects projected energy savings.
Operating	(1,000)	(1,000)	(1,000)	(1,000)	(1,000)	(5,000)	
Capital Outlay							
TOTAL	(\$1,000)	(\$1,000)	(\$1,000)	(\$1,000)	(\$1,000)	(\$5,000)	



Fire Rescue Equipment Replacement Program

STRATEGIC GOAL: Enhance Community Health, Safety, and Well-Being

START DATE: Recurring

LOCATION:

City-wide

STATUS: New Project

COMPLETION DATE: Recurring

PRIORITY: I

ACCT. NUMBER: 1862522-6318

DEPARTMENT: Fire Rescue

PROJECT CODE: 6318

PROJECT TYPE: Recurring

PROJECT COST: Recurring

DESCRIPTION/JUSTIFICATION:

This program addresses the need to replace Fire Rescue and EMS equipment at the end of its useful life. The following replacement schedule is proposed:

FY23: Fire Rescue Engine (FS #94)	\$850,000
FY24: Fire Rescue Truck (FS #50)	\$550,000
Lift Bags (2 sets of 3)	46,000
Bunker Gear (10)	32,000
	<u>\$628,000</u>
FY25: Fire Rescue Truck (FS #94)	\$550,000
Mechanical CPR Devices	54,000
Bunker Gear (10)	32,000
	<u>\$636,000</u>



FUNDING SOURCES:

FUND	FY23	FY24	FY25	FY26	FY27	TOTAL	Previously Budgeted	Revenue as of 9/30/22
Seminole Mitigation Fund (18)	\$850,000	\$628,000	\$636,000	\$582,000	\$1,727,000	\$4,423,000	\$0	Recurring

TOTAL	\$850,000	\$628,000	\$636,000	\$582,000	\$1,727,000	\$4,423,000	\$0	Recurring
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PROJECT COMPONENTS:

CATEGORY	FY23	FY24	FY25	FY26	FY27	TOTAL	Previously Budgeted	Expenses as of 9/30/22
Plans and Studies	\$0	\$0	\$0	\$0	\$0	\$0	\$0	Recurring
Construction								
Equipment /Other	850,000	628,000	636,000	582,000	1,727,000	4,423,000	0	
TOTAL	\$850,000	\$628,000	\$636,000	\$582,000	\$1,727,000	\$4,423,000	\$0	Recurring

OPERATING IMPACT:

CATEGORY	FY23	FY24	FY25	FY26	FY27	TOTAL	OTHER INFORMATION:
Personnel	\$0	\$0	\$0	\$0	\$0	\$0	
Operating							
Capital Outlay							
TOTAL	\$0	\$0	\$0	\$0	\$0	\$0	



Public Safety Building

STRATEGIC GOAL:	Outstanding Local Emergency Preparedness and Response	START DATE:	10/2021
STATUS:	Continuing Project 	COMPLETION DATE:	09/2027
PRIORITY:	I	ACCT. NUMBER:	1871572-6510
DEPARTMENT:	Public Works	PROJECT CODE:	6510
PROJECT TYPE:	Non-Recurring	PROJECT COST:	\$64,822,200

LOCATION:

MainStreet Area

DESCRIPTION/JUSTIFICATION:

With the realization of MainStreet and associated population growth, a Public Safety Building in the MainStreet area will be necessary. The current Police Department has outgrown the existing facility and the development of the MainStreet area has resulted in the need of an additional permanent Fire Station #113. The new facility will accommodate the needs of both the newly instated Fire Rescue Department and Police Department. Design is anticipated to begin in FY23 with construction slated for FY25.



FUNDING SOURCES:

FUND	FY23	FY24	FY25	FY26	FY27	TOTAL	Previously Budgeted	Revenue as of 9/30/22
Seminole Mitigation Fund (18)	\$4,300,000	\$0	\$30,000,000	\$30,000,000	\$0	\$64,300,000	\$522,200	\$522,200

TOTAL	\$4,300,000	\$0	\$30,000,000	\$30,000,000	\$0	\$64,300,000	\$522,200	\$522,200
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PROJECT COMPONENTS:

CATEGORY	FY23	FY24	FY25	FY26	FY27	TOTAL	Previously Budgeted	Expenses as of 9/30/22
Plans and Studies	\$4,300,000	\$0	\$0	\$0	\$0	\$4,300,000	\$522,200	\$22,000
Construction	0	0	30,000,000	30,000,000	0	60,000,000	0	
Equipment /Other								
TOTAL	\$4,300,000	\$0	\$30,000,000	\$30,000,000	\$0	\$64,300,000	\$522,200	\$22,000

OPERATING IMPACT:

CATEGORY	FY23	FY24	FY25	FY26	FY27	TOTAL	OTHER INFORMATION:
Personnel	\$0	\$0	\$0	\$0	\$0	\$0	Operating impact reflects cost associated with contractual janitorial maintenance, landscaping, and utility expenses
Operating	0	0	0	0	36,000	36,000	
Capital Outlay							
TOTAL	\$0	\$0	\$0	\$0	\$36,000	\$36,000	



Oak Trail Park Expansion

STRATEGIC GOAL:	Enhance Community Health, Safety, and Well-Being	START DATE:	01/2018
STATUS:	Continuing Project	COMPLETION DATE:	09/2025
PRIORITY:	I 	ACCT. NUMBER:	0198-6100 3271572-6898 3971572-6898
DEPARTMENT:	Parks & Recreation	PROJECT CODE:	6898
PROJECT TYPE:	Non-Recurring	PROJECT COST:	\$6,713,900

LOCATION:

Adjacent to Oak Trails Park



DESCRIPTION/JUSTIFICATION:

In 2007, a five-acre parcel was deeded to the City for development of Oak Trail Park which opened in 2015. Adjacent five-acre properties on each side of the park were purchased in FY18 for future park expansion. To optimize the City's existing parks and recreation resources and assets, as well as strategically plan for the future, the City adopted a Parks and Recreation Master Plan in 2019. Improvements to Oak Trails Park include construction of picnic shelters, sand volleyball courts, outdoor exercise fitness equipment, bankshot basketball court, outdoor classroom, and multi-purpose lawns/field.

FUNDING SOURCES:

FUND	FY23	FY24	FY25	FY26	FY27	TOTAL	Previously Budgeted	Revenue as of 9/30/22
Capital Projects								
Financing Fund (32)	\$418,000	\$3,145,800	\$0	\$0	\$0	\$3,563,800	\$114,940	\$114,940
Capital Improvement Fund (39)						0	200,000	200,000
General Fund (01)						0	2,835,160	2,835,160
TOTAL	\$418,000	\$3,145,800	\$0	\$0	\$0	\$3,563,800	\$3,150,100	\$3,150,100

PROJECT COMPONENTS:

CATEGORY	FY23	FY24	FY25	FY26	FY27	TOTAL	Previously Budgeted	Expenses as of 9/30/22
Plans and Studies	\$418,000	\$0	\$0	\$0	\$0	\$418,000	\$114,940	\$0
Construction	0	2,932,800	0	0	0	2,932,800	200,000	85,060
Equipment /Other	0	213,000	0	0	0	213,000	2,835,160	2,835,153
TOTAL	\$418,000	\$3,145,800	\$0	\$0	\$0	\$3,563,800	\$3,150,100	\$2,920,213

OPERATING IMPACT:

CATEGORY	FY23	FY24	FY25	FY26	FY27	TOTAL	OTHER INFORMATION:
Personnel	\$0	\$0	\$0	\$0	\$0	\$0	
Operating							
Capital Outlay							
TOTAL	\$0	\$0	\$0	\$0	\$0	\$0	



Sunshine Drive Park Improvements

STRATEGIC GOAL: Enhance Community Health, Safety, and Well-Being

STATUS: Continuing Project

PRIORITY: I

DEPARTMENT: Parks & Recreation

PROJECT TYPE: Non-Recurring

START DATE: 10/2021

COMPLETION DATE: 09/2025

ACCT. NUMBER: 3285572-6508

PROJECT CODE: 6508

PROJECT COST: \$502,500

LOCATION:

Sunshine Drive Park

DESCRIPTION/JUSTIFICATION:

To optimize the City's existing parks and recreation resources and assets as well as strategically plan for the future, the City adopted a Parks and Recreation Master Plan in 2019. The Plan provides a 10-year vision for parks, recreation, and open space and trails as well as an action plan for implementing this vision. Improvements proposed include site furnishings, picnic tables, outdoor table games, multi-purpose path with improved Americans with Disabilities Act (ADA) access, signage with wayfinding and QR codes, and public art.



FUNDING SOURCES:

FUND	FY23	FY24	FY25	FY26	FY27	TOTAL	Previously Budgeted	Revenue as of 9/30/22
Capital Projects Financing Fund (32)	\$0	\$480,000	\$0	\$0	\$0	\$480,000	\$22,500	\$22,500

TOTAL	\$0	\$480,000	\$0	\$0	\$0	\$480,000	\$22,500	\$22,500
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PROJECT COMPONENTS:

CATEGORY	FY23	FY24	FY25	FY26	FY27	TOTAL	Previously Budgeted	Expenses as of 9/30/22
Plans and Studies	\$0	\$0	\$0	\$0	\$0	\$0	\$22,500	\$0
Construction	0	390,000	0	0	0	390,000		
Equipment /Other	0	90,000	0	0	0	90,000		
TOTAL	\$0	\$480,000	\$0	\$0	\$0	\$480,000	\$22,500	\$0

OPERATING IMPACT:

CATEGORY	FY23	FY24	FY25	FY26	FY27	TOTAL	OTHER INFORMATION:
Personnel	\$0	\$0	\$0	\$0	\$0	\$0	
Operating							
Capital Outlay							
TOTAL	\$0	\$0	\$0	\$0	\$0	\$0	



Community Center Park Improvements

STRATEGIC GOAL:	Enhance Community Health, Safety, and Well-Being	START DATE:	10/2020
STATUS:	Continuing Project	COMPLETION DATE:	09/2026
PRIORITY:	I	ACCT. NUMBER:	3271572-6743
DEPARTMENT:	Parks & Recreation	PROJECT CODE:	6743
PROJECT TYPE:	Non-Recurring	PROJECT COST:	\$1,635,000

LOCATION:

Community Center Park



DESCRIPTION/JUSTIFICATION:

To optimize the City's existing parks and recreation resources and assets as well as strategically plan for the future, the City adopted a Parks and Recreation Master Plan in 2019. The Plan provides a 10-year vision for parks, recreation, and open space and trails as well as an action plan for implementing this vision. Funding for construction of new pickleball courts were approved in FY21. Improvements for Community Center Park include site furnishings, tree seating, extension fishing dock with rails, outdoor patio, artificial turf multi-purpose lawns/fields, outdoor table games, signage with wayfinding and QR codes, and public art. These improvements are planned for FY25.

FUNDING SOURCES:

FUND	FY23	FY24	FY25	FY26	FY27	TOTAL	Previously Budgeted	Revenue as of 9/30/22
Capital Projects Financing Fund (32)	\$0	\$186,000	\$1,339,000	\$0	\$0	\$1,525,000	\$110,000	\$110,000

TOTAL	\$0	\$186,000	\$1,339,000	\$0	\$0	\$1,525,000	\$110,000	\$110,000
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PROJECT COMPONENTS:

CATEGORY	FY23	FY24	FY25	FY26	FY27	TOTAL	Previously Budgeted	Expenses as of 9/30/22
Plans and Studies	\$0	\$186,000	\$0	\$0	\$0	\$186,000	\$10,000	\$18
Construction	0	0	1,111,500	0	0	1,111,500	100,000	34,793
Equipment /Other	0	0	227,500	0	0	227,500		
TOTAL	\$0	\$186,000	\$1,339,000	\$0	\$0	\$1,525,000	\$110,000	\$34,811

OPERATING IMPACT:

CATEGORY	FY23	FY24	FY25	FY26	FY27	TOTAL	OTHER INFORMATION:
Personnel	\$0	\$0	\$0	\$0	\$0	\$0	
Operating							
Capital Outlay							
TOTAL	\$0	\$0	\$0	\$0	\$0	\$0	



Pond Apple Park Improvements

STRATEGIC GOAL:	Enhance Community Health, Safety, and Well-Being	START DATE:	10/2023
STATUS:	Upcoming Project	COMPLETION DATE:	09/2025
PRIORITY:	I 	ACCT. NUMBER:	TBD
DEPARTMENT:	Parks & Recreation	PROJECT CODE:	TBD
PROJECT TYPE:	Non-Recurring	PROJECT COST:	\$336,790

LOCATION:

Pond Apple Park



DESCRIPTION/JUSTIFICATION:

To optimize the City's existing parks and recreation resources and assets as well as strategically plan for the future, the City adopted a Parks and Recreation Master Plan in 2019. The Plan provides a 10-year vision for parks, recreation, and open space and trails as well as an action plan for implementing this vision. Improvements for Pond Apple Park include site furnishings, wide walking path throughout park with improved Americans with Disabilities Act (ADA) access, outdoor table games, signage with QR codes, picnic pavilion, public art, native butterfly plantings, and Wi-Fi. These improvements are planned for FY25.

FUNDING SOURCES:

FUND	FY23	FY24	FY25	FY26	FY27	TOTAL	Previously Budgeted	Revenue as of 9/30/22
Capital Projects Financing Fund (32)	\$0	\$41,040	\$295,750	\$0	\$0	\$336,790	\$0	

TOTAL	\$0	\$41,040	\$295,750	\$0	\$0	\$336,790	\$0	\$0
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PROJECT COMPONENTS:

CATEGORY	FY23	FY24	FY25	FY26	FY27	TOTAL	Previously Budgeted	Expenses as of 9/30/22
Plans and Studies	\$0	\$41,040	\$0	\$0	\$0	\$41,040	\$0	
Construction	0	0	227,500	0	0	227,500		
Equipment /Other	0	0	68,250	0	0	68,250		
TOTAL	\$0	\$41,040	\$295,750	\$0	\$0	\$336,790	\$0	\$0

OPERATING IMPACT:

CATEGORY	FY23	FY24	FY25	FY26	FY27	TOTAL	OTHER INFORMATION:
Personnel	\$0	\$0	\$0	\$0	\$0	\$0	
Operating							
Capital Outlay							
TOTAL	\$0	\$0	\$0	\$0	\$0	\$0	



George Gerber Park Improvements

STRATEGIC GOAL:	Enhance Community Health, Safety, and Well-Being	START DATE:	10/2025
STATUS:	Upcoming Project	COMPLETION DATE:	09/2027
PRIORITY:	I 	ACCT. NUMBER:	TBD
DEPARTMENT:	Parks & Recreation	PROJECT CODE:	TBD
PROJECT TYPE:	Non-Recurring	PROJECT COST:	\$2,230,000

LOCATION:

George Gerber Park



DESCRIPTION/JUSTIFICATION:

To optimize the City's existing parks and recreation resources and assets as well as strategically plan for the future, the City adopted a Parks and Recreation Master Plan in 2019. The Plan provides a 10-year vision for parks, recreation, and open space and trails as well as an action plan for implementing this vision. Improvements proposed for FY27 include site furnishings, an 8' wide paved multi-purpose path with improved Americans with Disabilities Act (ADA) access, food truck parking, public art, signage with wayfinding and QR codes, and adult fitness equipment.

FUNDING SOURCES:

FUND	FY23	FY24	FY25	FY26	FY27	TOTAL	Previously Budgeted	Revenue as of 9/30/22
Capital Projects Financing Fund (32)	\$0	\$0	\$0	\$280,000	\$1,950,000	\$2,230,000	\$0	

TOTAL	\$0	\$0	\$0	\$280,000	\$1,950,000	\$2,230,000	\$0	\$0
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PROJECT COMPONENTS:

CATEGORY	FY23	FY24	FY25	FY26	FY27	TOTAL	Previously Budgeted	Expenses as of 9/30/22
Plans and Studies	\$0	\$0	\$0	\$280,000	\$0	\$280,000	\$0	
Construction	0	0	0	0	1,875,000	1,875,000		
Equipment /Other	0	0	0	0	75,000	75,000		
TOTAL	\$0	\$0	\$0	\$280,000	\$1,950,000	\$2,230,000	\$0	\$0

OPERATING IMPACT:

CATEGORY	FY23	FY24	FY25	FY26	FY27	TOTAL	OTHER INFORMATION:
Personnel	\$0	\$0	\$0	\$0	\$0	\$0	
Operating							
Capital Outlay							
TOTAL	\$0	\$0	\$0	\$0	\$0	\$0	



Recreation Complex Park Improvements

STRATEGIC GOAL:	Enhance Community Health, Safety, and Well-Being	START DATE:	10/2026
STATUS:	Upcoming Project	COMPLETION DATE:	TBD
PRIORITY:	I	ACCT. NUMBER:	TBD
DEPARTMENT:	Parks & Recreation	PROJECT CODE:	TBD
PROJECT TYPE:	Non-Recurring	PROJECT COST:	\$1,625,000

LOCATION:

Recreation Complex Park



DESCRIPTION/JUSTIFICATION:

To optimize the City's existing parks and recreation resources and assets as well as strategically plan for the future, the City adopted a Parks and Recreation Master Plan in 2019. The Plan provides a 10-year vision for parks, recreation, and open space and trails as well as an action plan for implementing this vision. Improvements for the Recreation Complex Park include site furnishings, outdoor table games, outdoor patio, signage with wayfinding and QR codes, mountain bike trail, lighting, pickleball courts, and public art. These improvements are planned for FY28.

FUNDING SOURCES:

FUND	FY23	FY24	FY25	FY26	FY27	TOTAL	Previously Budgeted	Revenue as of 9/30/22
Capital Projects								
Financing Fund (32)	\$0	\$0	\$0	\$0	\$201,000	\$201,000	\$0	

TOTAL	\$0	\$0	\$0	\$0	\$201,000	\$201,000	\$0	\$0
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PROJECT COMPONENTS:

CATEGORY	FY23	FY24	FY25	FY26	FY27	TOTAL	Previously Budgeted	Expenses as of 9/30/22
Plans and Studies	\$0	\$0	\$0	\$0	\$201,000	\$201,000	\$0	
Construction								
Equipment /Other								
TOTAL	\$0	\$0	\$0	\$0	\$201,000	\$201,000	\$0	\$0

OPERATING IMPACT:

CATEGORY	FY23	FY24	FY25	FY26	FY27	TOTAL	OTHER INFORMATION:
Personnel	\$0	\$0	\$0	\$0	\$0	\$0	
Operating							
Capital Outlay							
TOTAL	\$0	\$0	\$0	\$0	\$0	\$0	



Winston Park Improvements

STRATEGIC GOAL:	Enhance Community Health, Safety, and Well-Being	START DATE:	10/2027
STATUS:	Upcoming Project	COMPLETION DATE:	TBD
PRIORITY:	I 	ACCT. NUMBER:	TBD
DEPARTMENT:	Parks & Recreation	PROJECT CODE:	TBD
PROJECT TYPE:	Non-Recurring	PROJECT COST:	\$736,000

LOCATION:

Winston Park



DESCRIPTION/JUSTIFICATION:

To optimize the City's existing parks and recreation resources and assets as well as strategically plan for the future, the City adopted a Parks and Recreation Master Plan in 2019. The Plan provides a 10-year vision for parks, recreation, and open space and trails as well as an action plan for implementing this vision. Improvements proposed for FY28 include site furnishings, outdoor exercise equipment/fit court, signage with wayfinding and QR codes, upgrade asphalt to colored concrete, picnic pavilion replacements, and public art.

FUNDING SOURCES:

FUND	FY23	FY24	FY25	FY26	FY27	TOTAL	Previously Budgeted	Revenue as of 9/30/22
Capital Projects Financing Fund (32)	\$0	\$0	\$0	\$0	\$0	\$0	\$0	

TOTAL	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
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PROJECT COMPONENTS:

CATEGORY	FY23	FY24	FY25	FY26	FY27	TOTAL	Previously Budgeted	Expenses as of 9/30/22
Plans and Studies	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
Construction								
Equipment /Other								
TOTAL	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0

OPERATING IMPACT:

CATEGORY	FY23	FY24	FY25	FY26	FY27	TOTAL	OTHER INFORMATION:
Personnel	\$0	\$0	\$0	\$0	\$0	\$0	
Operating							
Capital Outlay							
TOTAL	\$0	\$0	\$0	\$0	\$0	\$0	



Sabal Pines Park Improvements

STRATEGIC GOAL: Enhance Community Health, Safety, and Well-Being

STATUS: Upcoming Project

PRIORITY: I

DEPARTMENT: Parks & Recreation

PROJECT TYPE: Non-Recurring

START DATE: 10/2028

COMPLETION DATE: TBD

ACCT. NUMBER: TBD

PROJECT CODE: TBD

PROJECT COST: \$2,980,600

LOCATION:

Sabal Pines Park

DESCRIPTION/JUSTIFICATION:

To optimize the City's existing parks and recreation resources and assets as well as strategically plan for the future, the City adopted a Parks and Recreation Master Plan in 2019. The Plan provides a 10-year vision for parks, recreation, and open space and trails as well as an action plan for implementing this vision. FY30 improvements for Sabal Pines Park include site furnishing, signage with wayfinding and QR codes, repairs to cypress pavilion, artificial turf multi-purpose lawns/field, food truck parking, outdoor exercise equipment, upgrade to asphalt walkway to concrete, and public art.



FUNDING SOURCES:

FUND	FY23	FY24	FY25	FY26	FY27	TOTAL	Previously Budgeted	Revenue as of 9/30/22
Capital Projects Financing Fund (32)	\$0	\$0	\$0	\$0	\$0	\$0	\$0	

TOTAL	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
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PROJECT COMPONENTS:

CATEGORY	FY23	FY24	FY25	FY26	FY27	TOTAL	Previously Budgeted	Expenses as of 9/30/22
Plans and Studies	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
Construction								
Equipment /Other								
TOTAL	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0

OPERATING IMPACT:

CATEGORY	FY23	FY24	FY25	FY26	FY27	TOTAL	OTHER INFORMATION:
Personnel	\$0	\$0	\$0	\$0	\$0	\$0	
Operating							
Capital Outlay							
TOTAL	\$0	\$0	\$0	\$0	\$0	\$0	



Greenways and Trails Improvements

STRATEGIC GOAL:	Enhance Community Health, Safety, and Well-Being	START DATE:	10/2029
STATUS:	Upcoming Project	COMPLETION DATE:	TBD
PRIORITY:	I 	ACCT. NUMBER:	TBD
DEPARTMENT:	Parks & Recreation	PROJECT CODE:	TBD
PROJECT TYPE:	Non-Recurring	PROJECT COST:	\$72,000

LOCATION:

City-wide



DESCRIPTION/JUSTIFICATION:

To optimize the City's existing parks and recreation resources and assets as well as strategically plan for the future, the City adopted a Parks and Recreation Master Plan in 2019. The Plan provides a 10-year vision for parks, recreation, and open space and trails as well as an action plan for implementing this vision. FY30 location improvements include: Long Pines North Greenway, Long Pine South Greenway, Hilton Road Trail, Country Lakes Greenway, Whispering Pine Greenway, Whispering Trails, Coral Greenway, and Mainstreet Greenway.

FUNDING SOURCES:

FUND	FY23	FY24	FY25	FY26	FY27	TOTAL	Previously Budgeted	Revenue as of 9/30/22
Capital Projects Financing Fund (32)	\$0	\$0	\$0	\$0	\$0	\$0	\$0	

TOTAL	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
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PROJECT COMPONENTS:

CATEGORY	FY23	FY24	FY25	FY26	FY27	TOTAL	Previously Budgeted	Expenses as of 9/30/22
Plans and Studies	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
Construction								
Equipment /Other								
TOTAL	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0

OPERATING IMPACT:

CATEGORY	FY23	FY24	FY25	FY26	FY27	TOTAL	OTHER INFORMATION:
Personnel	\$0	\$0	\$0	\$0	\$0	\$0	
Operating							
Capital Outlay							
TOTAL	\$0	\$0	\$0	\$0	\$0	\$0	



Cypress Park Improvements

STRATEGIC GOAL:	Enhance Community Health, Safety, and Well-Being	START DATE:	10/2030
STATUS:	Upcoming Project	COMPLETION DATE:	TBD
PRIORITY:	I	ACCT. NUMBER:	TBD
DEPARTMENT:	Parks & Recreation	PROJECT CODE:	TBD
PROJECT TYPE:	Non-Recurring	PROJECT COST:	\$603,250

LOCATION:

Cypress Park



DESCRIPTION/JUSTIFICATION:

To optimize the City's existing parks and recreation resources and assets as well as strategically plan for the future, the City adopted a Parks and Recreation Master Plan in 2019. The Plan provides a 10-year vision for parks, recreation, and open space and trails as well as an action plan for implementing this vision. FY31 improvements for the Cypress Park include site furnishings, outdoor table games, upgrade asphalt, signage with wayfinding and QR codes, native butterfly plantings, and public art.

FUNDING SOURCES:

FUND	FY23	FY24	FY25	FY26	FY27	TOTAL	Previously Budgeted	Revenue as of 9/30/22
Capital Projects Financing Fund (32)	\$0	\$0	\$0	\$0	\$0	\$0	\$0	

TOTAL	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
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PROJECT COMPONENTS:

CATEGORY	FY23	FY24	FY25	FY26	FY27	TOTAL	Previously Budgeted	Expenses as of 9/30/22
Plans and Studies	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
Construction								
Equipment /Other								
TOTAL	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0

OPERATING IMPACT:

CATEGORY	FY23	FY24	FY25	FY26	FY27	TOTAL	OTHER INFORMATION:
Personnel	\$0	\$0	\$0	\$0	\$0	\$0	
Operating							
Capital Outlay							
TOTAL	\$0	\$0	\$0	\$0	\$0	\$0	



Veterans Park Improvements

STRATEGIC GOAL:	Enhance Community Health, Safety, and Well-Being	START DATE:	10/2030
STATUS:	Upcoming Project	COMPLETION DATE:	TBD
PRIORITY:	I 	ACCT. NUMBER:	TBD
DEPARTMENT:	Parks & Recreation	PROJECT CODE:	TBD
PROJECT TYPE:	Non-Recurring	PROJECT COST:	\$1,302,000

LOCATION:

Veteran's Park



DESCRIPTION/JUSTIFICATION:

To optimize the City's existing parks and recreation resources and assets as well as strategically plan for the future, the City adopted a Parks and Recreation Master Plan in 2019. The Plan provides a 10-year vision for parks, recreation, and open space and trails as well as an action plan for implementing this vision. FY31 improvements for the Veterans Park include landscape design plan and walking path, wayfinding with QR codes, and public art.

FUNDING SOURCES:

FUND	FY23	FY24	FY25	FY26	FY27	TOTAL	Previously Budgeted	Revenue as of 9/30/22
Capital Projects Financing Fund (32)	\$0	\$0	\$0	\$0	\$0	\$0	\$0	

TOTAL	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
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PROJECT COMPONENTS:

CATEGORY	FY23	FY24	FY25	FY26	FY27	TOTAL	Previously Budgeted	Expenses as of 9/30/22
Plans and Studies	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
Construction								
Equipment /Other								
TOTAL	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0

OPERATING IMPACT:

CATEGORY	FY23	FY24	FY25	FY26	FY27	TOTAL	OTHER INFORMATION:
Personnel	\$0	\$0	\$0	\$0	\$0	\$0	
Operating							
Capital Outlay							
TOTAL	\$0	\$0	\$0	\$0	\$0	\$0	



Additional Park Land Improvements

STRATEGIC GOAL:	Enhance Community Health, Safety, and Well-Being	START DATE:	10/2030
STATUS:	Upcoming Project	COMPLETION DATE:	TBD
PRIORITY:	I 	ACCT. NUMBER:	TBD
DEPARTMENT:	Parks & Recreation	PROJECT CODE:	TBD
PROJECT TYPE:	Non-Recurring	PROJECT COST:	\$950,000

LOCATION:

City-wide



DESCRIPTION/JUSTIFICATION:

To optimize the City's existing parks and recreation resources and assets, as well as strategically plan for the future, the City adopted a Parks and Recreation Master Plan in 2019. The Plan provides a 10-year vision for parks, recreation, and open space and trails as well as an action plan for implementing this vision. The addition of a new park land is planned for FY31.

FUNDING SOURCES:

FUND	FY23	FY24	FY25	FY26	FY27	TOTAL	Previously Budgeted	Revenue as of 9/30/22
Capital Projects Financing Fund (32)	\$0	\$0	\$0	\$0	\$0	\$0	\$0	

TOTAL	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
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PROJECT COMPONENTS:

CATEGORY	FY23	FY24	FY25	FY26	FY27	TOTAL	Previously Budgeted	Expenses as of 9/30/22
Plans and Studies	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
Construction								
Equipment /Other								
TOTAL	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0

OPERATING IMPACT:

CATEGORY	FY23	FY24	FY25	FY26	FY27	TOTAL	OTHER INFORMATION:
Personnel	\$0	\$0	\$0	\$0	\$0	\$0	
Operating							
Capital Outlay							
TOTAL	\$0	\$0	\$0	\$0	\$0	\$0	



Hosford Park Improvements

STRATEGIC GOAL:	Enhance Community Health, Safety, and Well-Being	START DATE:	10/2031
STATUS:	Upcoming Project	COMPLETION DATE:	TBD
PRIORITY:	I 	ACCT. NUMBER:	TBD
DEPARTMENT:	Parks & Recreation	PROJECT CODE:	TBD
PROJECT TYPE:	Non-Recurring	PROJECT COST:	\$134,000

LOCATION:

Hosford Park



DESCRIPTION/JUSTIFICATION:

To optimize the City's existing parks and recreation resources and assets as well as strategically plan for the future, the City adopted a Parks and Recreation Master Plan in 2019. The Plan provides a 10-year vision for parks, recreation, and open space and trails as well as an action plan for implementing this vision. Improvements for Hosford Park include site furnishings, public access to school basketball courts, signage with QR codes, and public art. These improvements are planned for FY32.

FUNDING SOURCES:

FUND	FY23	FY24	FY25	FY26	FY27	TOTAL	Previously Budgeted	Revenue as of 9/30/22
Capital Projects Financing Fund (32)	\$0	\$0	\$0	\$0	\$0	\$0	\$0	

TOTAL	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
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PROJECT COMPONENTS:

CATEGORY	FY23	FY24	FY25	FY26	FY27	TOTAL	Previously Budgeted	Expenses as of 9/30/22
Plans and Studies	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
Construction								
Equipment /Other								
TOTAL	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0

OPERATING IMPACT:

CATEGORY	FY23	FY24	FY25	FY26	FY27	TOTAL	OTHER INFORMATION:
Personnel	\$0	\$0	\$0	\$0	\$0	\$0	
Operating							
Capital Outlay							
TOTAL	\$0	\$0	\$0	\$0	\$0	\$0	



Windmill Park Improvements

STRATEGIC GOAL:	Enhance Community Health, Safety, and Well-Being	START DATE:	10/2031
STATUS:	Upcoming Project	COMPLETION DATE:	9/1/2032
PRIORITY:	I 	ACCT. NUMBER:	3971572-6878
DEPARTMENT:	Parks & Recreation	PROJECT CODE:	6878
PROJECT TYPE:	Non-Recurring	PROJECT COST:	\$760,000

LOCATION:

Windmill Park



DESCRIPTION/JUSTIFICATION:

To optimize the City's existing parks and recreation resources and assets as well as strategically plan for the future, the City adopted a Parks and Recreation Master Plan in 2019. The Plan provides a 10-year vision for parks, recreation, and open space and trails as well as an action plan for implementing this vision. FY32 improvements for Windmill Park include site furnishings, extension dock with rails, pickleball courts, outdoor table games, signage with wayfinding and QR codes, public art, and native butterfly plantings.

FUNDING SOURCES:

FUND	FY23	FY24	FY25	FY26	FY27	TOTAL	Previously Budgeted	Revenue as of 9/30/22
Capital Projects Financing Fund (32)	\$0	\$0	\$0	\$0	\$0	\$0	\$0	

TOTAL	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
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PROJECT COMPONENTS:

CATEGORY	FY23	FY24	FY25	FY26	FY27	TOTAL	Previously Budgeted	Expenses as of 9/30/22
Plans and Studies	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
Construction								
Equipment /Other								
TOTAL	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0

OPERATING IMPACT:

CATEGORY	FY23	FY24	FY25	FY26	FY27	TOTAL	OTHER INFORMATION:
Personnel	\$0	\$0	\$0	\$0	\$0	\$0	
Operating							
Capital Outlay							
TOTAL	\$0	\$0	\$0	\$0	\$0	\$0	



Lakewood Park Improvements

STRATEGIC GOAL: Enhance Community Health, Safety, and Well-Being

START DATE: 10/2020

LOCATION:

Lakewood Park

STATUS: Continuing Project

COMPLETION DATE: 09/2023

PRIORITY: I



ACCT. NUMBER: 3271572-6782

DEPARTMENT: Parks & Recreation

PROJECT CODE: 6782

PROJECT TYPE: Non-Recurring

PROJECT COST: \$247,500

DESCRIPTION/JUSTIFICATION:

To optimize the City's existing parks and recreation resources and assets as well as strategically plan for the future, the City adopted a Parks and Recreation Master Plan in 2019. The Plan provides a 10-year vision for parks, recreation, and open space and trails as well as an action plan for implementing this vision. Improvements include site furnishing, picnic pavilion, adult exercise equipment, improved Americans with Disabilities Act (ADA) access, wayfinding with QR codes, outdoor table games, dog waste station, and native butterfly plantings.



FUNDING SOURCES:

FUND	FY23	FY24	FY25	FY26	FY27	TOTAL	Previously Budgeted	Revenue as of 9/30/22
Capital Projects Financing Fund (32)	\$0	\$0	\$0	\$0	\$0	\$0	\$247,500	\$247,500

TOTAL	\$0	\$0	\$0	\$0	\$0	\$0	\$247,500	\$247,500
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PROJECT COMPONENTS:

CATEGORY	FY23	FY24	FY25	FY26	FY27	TOTAL	Previously Budgeted	Expenses as of 9/30/22
Plans and Studies	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Construction						0	180,000	55,105
Equipment /Other						0	67,500	17,822
TOTAL	\$0	\$0	\$0	\$0	\$0	\$0	\$247,500	\$72,927

OPERATING IMPACT:

CATEGORY	FY23	FY24	FY25	FY26	FY27	TOTAL	OTHER INFORMATION:
Personnel	\$0	\$0	\$0	\$0	\$0	\$0	
Operating							
Capital Outlay							
TOTAL	\$0	\$0	\$0	\$0	\$0	\$0	



Coco Point Park Improvements

STRATEGIC GOAL:	Enhance Community Health, Safety, and Well-Being	START DATE:	10/2021
STATUS:	Continuing Project	COMPLETION DATE:	09/2023
PRIORITY:	I	ACCT. NUMBER:	3285572-6507
DEPARTMENT:	Parks & Recreation	PROJECT CODE:	6507
PROJECT TYPE:	Non-Recurring	PROJECT COST:	\$142,500

LOCATION:

Coco Point Park

DESCRIPTION/JUSTIFICATION:

To optimize the City's existing parks and recreation resources and assets as well as strategically plan for the future, the City adopted a Parks and Recreation Master Plan in 2019. The Plan provides a 10-year vision for parks, recreation, and open space and trails as well as an action plan for implementing this vision. Improvements for Coco Point Park include playground replacement, site furnishings, 5' wide paved multi-purpose path, small picnic pavilion, improved Americans with Disabilities (ADA) Act access, outdoor table games, signage with QR codes, and native butterfly plantings.



FUNDING SOURCES:

FUND	FY23	FY24	FY25	FY26	FY27	TOTAL	Previously Budgeted	Revenue as of 9/30/22
Capital Projects Financing Fund (32)	\$0	\$0	\$0	\$0	\$0	\$0	\$142,500	\$142,500

TOTAL	\$0	\$0	\$0	\$0	\$0	\$0	\$142,500	\$142,500
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PROJECT COMPONENTS:

CATEGORY	FY23	FY24	FY25	FY26	FY27	TOTAL	Previously Budgeted	Expenses as of 9/30/22
Plans and Studies	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Construction						0	75,000	0
Equipment /Other						0	67,500	6,318
TOTAL	\$0	\$0	\$0	\$0	\$0	\$0	\$142,500	\$6,318

OPERATING IMPACT:

CATEGORY	FY23	FY24	FY25	FY26	FY27	TOTAL	OTHER INFORMATION:
Personnel	\$0	\$0	\$0	\$0	\$0	\$0	
Operating							
Capital Outlay							
TOTAL	\$0	\$0	\$0	\$0	\$0	\$0	



Donaldson Park Improvements

STRATEGIC GOAL:	Enhance Community Health, Safety, and Well-Being	START DATE:	10/2021
STATUS:	Continuing Project	COMPLETION DATE:	09/2024
PRIORITY:	I	ACCT. NUMBER:	3285572-6506
DEPARTMENT:	Parks & Recreation	PROJECT CODE:	6506
PROJECT TYPE:	Non-Recurring	PROJECT COST:	\$213,000

LOCATION:

Donaldson Park

DESCRIPTION/JUSTIFICATION:

To optimize the City's existing parks and recreation resources and assets as well as strategically plan for the future, the City adopted a Parks and Recreation Master Plan in 2019. The Plan provides a 10-year vision for parks, recreation, and open space and trails as well as an action plan for implementing this vision. Improvements for the Donaldson Park include site furnishings, shade canopy, fishing dock, kayak and canoe launch, outdoor table games, signage with wayfinding and QR codes, public art, and native butterfly plantings.



FUNDING SOURCES:

FUND	FY23	FY24	FY25	FY26	FY27	TOTAL	Previously Budgeted	Revenue as of 9/30/22
Capital Projects Financing Fund (32)	\$0	\$0	\$0	\$0	\$0	\$0	\$213,000	\$213,000

TOTAL	\$0	\$0	\$0	\$0	\$0	\$0	\$213,000	\$213,000
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PROJECT COMPONENTS:

CATEGORY	FY23	FY24	FY25	FY26	FY27	TOTAL	Previously Budgeted	Expenses as of 9/30/22
Plans and Studies	\$0	\$0	\$0	\$0	\$0	\$0	\$50,000	\$0
Construction						0	120,000	
Equipment /Other						0	43,000	
TOTAL	\$0	\$0	\$0	\$0	\$0	\$0	\$213,000	\$0

OPERATING IMPACT:

CATEGORY	FY23	FY24	FY25	FY26	FY27	TOTAL	OTHER INFORMATION:
Personnel	\$0	\$0	\$0	\$0	\$0	\$0	
Operating							
Capital Outlay							
TOTAL	\$0	\$0	\$0	\$0	\$0	\$0	



Fire Station #94 Improvements

STRATEGIC GOAL:	Outstanding Local Emergency Preparedness and Response	START DATE:	10/2021
STATUS:	Continuing Project	COMPLETION DATE:	10/2023
PRIORITY:	I	ACCT. NUMBER:	3262522-6720
DEPARTMENT:	Public Works	PROJECT CODE:	6720
PROJECT TYPE:	Non-Recurring	PROJECT COST:	\$700,000

LOCATION:

Fire Station #94

DESCRIPTION/JUSTIFICATION:

This project consists of the underground fuel tank that supplies fuel to the station's standby generator and has reached the end of its useful life. The underground fuel tank was decommissioned and a new fuel tank was installed in FY22. The existing fire station rollup doors are frequently in need of parts and repairs. The replacement of the original bay doors at the station with modern new hurricane rated bi-fold doors is proposed for FY23.



FUNDING SOURCES:

FUND	FY23	FY24	FY25	FY26	FY27	TOTAL	Previously Budgeted	Revenue as of 9/30/22
Capital Projects Financing Fund (32)	\$500,000	\$0	\$0	\$0	\$0	\$500,000	\$200,000	\$200,000

TOTAL	\$500,000	\$0	\$0	\$0	\$0	\$500,000	\$200,000	\$200,000
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PROJECT COMPONENTS:

CATEGORY	FY23	FY24	FY25	FY26	FY27	TOTAL	Previously Budgeted	Expenses as of 9/30/22
Plans and Studies	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Construction								
Equipment /Other	500,000	0	0	0	0	500,000	200,000	20
TOTAL	\$500,000	\$0	\$0	\$0	\$0	\$500,000	\$200,000	\$20

OPERATING IMPACT:

CATEGORY	FY23	FY24	FY25	FY26	FY27	TOTAL	OTHER INFORMATION:
Personnel	\$0	\$0	\$0	\$0	\$0	\$0	
Operating							
Capital Outlay							
TOTAL	\$0	\$0	\$0	\$0	\$0	\$0	



Recreation Complex Building Rehabilitation

STRATEGIC GOAL: Enhance Community Health, Safety, and Well-Being

START DATE: 10/2022

LOCATION:

Recreation Complex

STATUS: New Project



COMPLETION DATE: 09/2024

PRIORITY: I

ACCT. NUMBER: 3271572-6787

DEPARTMENT: Public Works

PROJECT CODE: 6787

PROJECT TYPE: Non-Recurring

PROJECT COST: \$900,000

DESCRIPTION/JUSTIFICATION:

The Recreation Complex was constructed over twenty years ago and is in need of rehabilitation. Overall, the proposed improvements include remodeling of all offices, rooms, hallways, ceilings, lighting and bathrooms. In support of the City's Green Plan, energy-efficient lighting fixtures will be installed. Design is slated for FY23 with construction anticipated for FY24.



FUNDING SOURCES:

FUND	FY23	FY24	FY25	FY26	FY27	TOTAL	Previously Budgeted	Revenue as of 9/30/22
Capital Projects Financing Fund (32)	\$200,000	\$700,000	\$0	\$0	\$0	\$900,000	\$0	\$0

TOTAL	\$200,000	\$700,000	\$0	\$0	\$0	\$900,000	\$0	\$0
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PROJECT COMPONENTS:

CATEGORY	FY23	FY24	FY25	FY26	FY27	TOTAL	Previously Budgeted	Expenses as of 9/30/22
Plans and Studies	\$200,000	\$0	\$0	\$0	\$0	\$200,000	\$0	\$0
Construction	0	700,000	0	0	0	700,000	0	
Equipment /Other								
TOTAL	\$200,000	\$700,000	\$0	\$0	\$0	\$900,000	\$0	\$0

OPERATING IMPACT:

CATEGORY	FY23	FY24	FY25	FY26	FY27	TOTAL	OTHER INFORMATION:
Personnel	\$0	\$0	\$0	\$0	\$0	\$0	
Operating							
Capital Outlay							
TOTAL	\$0	\$0	\$0	\$0	\$0	\$0	



Undergrounding of Aboveground Utility Lines

STRATEGIC GOAL:	Focus on Climate Change and Resilience	START DATE:	01/2009	LOCATION:	City-wide
STATUS:	Continuing Project	COMPLETION DATE:	09/2024		
PRIORITY:	III	ACCT. NUMBER:	3570539-6807 3370539-6807 3370539-6866 3370539-6867		
DEPARTMENT:	Utilities & Engineering	PROJECT CODE:	6807 6866 6867		
PROJECT TYPE:	Non-Recurring	PROJECT COST:	\$6,162,469		
DESCRIPTION/JUSTIFICATION:					
This project consists of undergrounding aerial utility lines (FPL, Comcast, AT&T, etc.). The next phase consists of undergrounding the aerial utility lines on the one (1) mile section of Johnson Road starting from Lyons Road to State Road 7. The survey of the project area was completed in FY21. The City is seeking alternative funding to complete the remaining construction.					

FUNDING SOURCES:

FUND	FY23	FY24	FY25	FY26	FY27	TOTAL	Previously Budgeted	Revenue as of 9/30/22
Capital Projects Financing Fund (32)	\$0	\$2,200,000	\$0	\$0	\$0	\$2,200,000	\$0	\$0
Utility Underground Fund (35)						0	1,303,688	1,303,688
2009 Capital Project Fund (33)						0	2,658,781	2,658,781
TOTAL	\$0	\$2,200,000	\$0	\$0	\$0	\$2,200,000	\$3,962,469	\$3,962,469

PROJECT COMPONENTS:

CATEGORY	FY23	FY24	FY25	FY26	FY27	TOTAL	Previously Budgeted	Expenses as of 9/30/22
Plans and Studies	\$0	\$200,000	\$0	\$0	\$0	\$200,000	\$0	\$481,285
Construction	0	2,000,000	0	0	0	2,000,000	3,962,469	2,250,422
Equipment /Other								
TOTAL	\$0	\$2,200,000	\$0	\$0	\$0	\$2,200,000	\$3,962,469	\$2,731,707

OPERATING IMPACT:

CATEGORY	FY23	FY24	FY25	FY26	FY27	TOTAL	OTHER INFORMATION:
Personnel	\$0	\$0	\$0	\$0	\$0	\$0	
Operating							
Capital Outlay							
TOTAL	\$0	\$0	\$0	\$0	\$0	\$0	



Facility Roof Replacement Program

STRATEGIC GOAL:	Protect the Small-Town Feeling and Look	START DATE:	10/2016
STATUS:	Continuing Project	COMPLETION DATE:	09/2025
PRIORITY:	I	ACCT. NUMBER:	3971539-6895 3371539-6895 3271539-6895
DEPARTMENT:	Public Works	PROJECT CODE:	6895
PROJECT TYPE:	Non-Recurring	PROJECT COST:	\$5,231,438

LOCATION:

City-wide



DESCRIPTION/JUSTIFICATION:

This program addresses the need to replace the roofs of City facilities at the end of their useful life. The following replacements are proposed:

FY24: Public Works Fleet Building \$600,000

FY25: George Gerber Park \$80,000

FUNDING SOURCES:

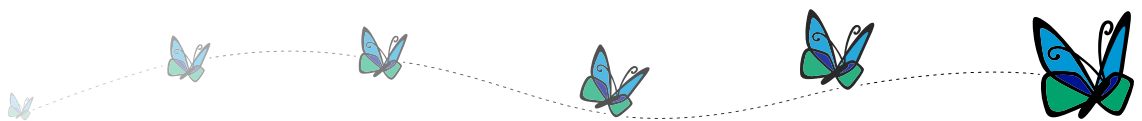
FUND	FY23	FY24	FY25	FY26	FY27	TOTAL	Previously Budgeted	Revenue as of 9/30/22
Capital Projects Financing Fund (32)	\$0	\$600,000	\$80,000	\$0	\$0	\$680,000	\$4,373,735	\$4,373,735
2009 Capital Project Fund (33)						0	25,000	25,000
Capital Improvement Fund (39)						0	152,703	152,703
TOTAL	\$0	\$600,000	\$80,000	\$0	\$0	\$680,000	\$4,551,438	\$4,551,438

PROJECT COMPONENTS:

CATEGORY	FY23	FY24	FY25	FY26	FY27	TOTAL	Previously Budgeted	Expenses as of 9/30/22
Plans and Studies	\$0	\$0	\$0	\$0	\$0	\$0	\$143,716	\$101,871
Construction	0	600,000	80,000	0	0	680,000	4,407,722	3,539,579
Equipment /Other								
TOTAL	\$0	\$600,000	\$80,000	\$0	\$0	\$680,000	\$4,551,438	\$3,641,450

OPERATING IMPACT:

CATEGORY	FY23	FY24	FY25	FY26	FY27	TOTAL	OTHER INFORMATION:
Personnel	\$0	\$0	\$0	\$0	\$0	\$0	
Operating							
Capital Outlay							
TOTAL	\$0	\$0	\$0	\$0	\$0	\$0	



South Creek Traffic Improvements

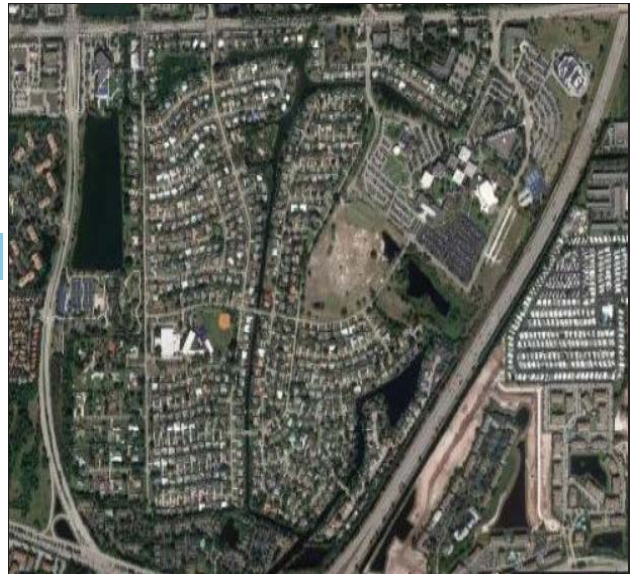
STRATEGIC GOAL:	Invest in Maintenance of All Mobility Systems	START DATE:	10/2020
STATUS:	Continuing Project	COMPLETION DATE:	09/2024
PRIORITY:	II	ACCT. NUMBER:	3251541-6885
DEPARTMENT:	Sustainable Development	PROJECT CODE:	6885
PROJECT TYPE:	Non-Recurring	PROJECT COST:	\$300,000

LOCATION:

City-wide

DESCRIPTION/JUSTIFICATION:

This project addresses speeding issues throughout the South Creek neighborhood. A comprehensive traffic study to identify critical problem areas and recommend a series of improvements was completed in FY21. Installation of permanent traffic calming measures to mitigate the issues is anticipated for FY24. At this time, due to the Margate Infrastructure Project, only temporary traffic calming devices have been installed.



FUNDING SOURCES:

FUND	FY23	FY24	FY25	FY26	FY27	TOTAL	Previously Budgeted	Revenue as of 9/30/22
Capital Projects Financing Fund (32)	\$0	\$125,000	\$0	\$0	\$0	\$125,000	\$175,000	\$175,000

TOTAL	\$0	\$125,000	\$0	\$0	\$0	\$125,000	\$175,000	\$175,000
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PROJECT COMPONENTS:

CATEGORY	FY23	FY24	FY25	FY26	FY27	TOTAL	Previously Budgeted	Expenses as of 9/30/22
Plans and Studies	\$0	\$0	\$0	\$0	\$0	\$0	\$50,000	\$40,500
Construction	0	125,000	0	0	0	125,000	125,000	7,787
Equipment /Other								
TOTAL	\$0	\$125,000	\$0	\$0	\$0	\$125,000	\$175,000	\$48,287

OPERATING IMPACT:

CATEGORY	FY23	FY24	FY25	FY26	FY27	TOTAL	OTHER INFORMATION:
Personnel	\$0	\$0	\$0	\$0	\$0	\$0	
Operating							
Capital Outlay							
TOTAL	\$0	\$0	\$0	\$0	\$0	\$0	



Lyons Road / Coconut Creek Parkway / Atlantic Boulevard Median Improvements

STRATEGIC GOAL:	Protect the Small-Town Feeling and Look	START DATE:	10/2020
STATUS:	Continuing Project	COMPLETION DATE:	04/2023
PRIORITY:	III	ACCT. NUMBER:	3271541-6725
DEPARTMENT:	Public Works	PROJECT CODE:	6725
PROJECT TYPE:	Non-Recurring	PROJECT COST:	\$600,000

LOCATION:

Lyons Road from Coconut Creek Parkway to Atlantic Boulevard

DESCRIPTION/JUSTIFICATION:

The medians from Coconut Creek Parkway southward to Atlantic Boulevard remain unimproved. The original irrigation system that was installed, requires constant maintenance and repairs, and the flow is inadequate in many areas. Designs for improvements were completed in FY21 and construction of a new irrigation system, new landscaping, and pavers to match the existing theme along Lyons Road north started in FY22.



FUNDING SOURCES:

FUND	FY23	FY24	FY25	FY26	FY27	TOTAL	Previously Budgeted	Revenue as of 9/30/22
Capital Projects Financing Fund (32)	\$0	\$0	\$0	\$0	\$0	\$0	\$600,000	\$600,000

TOTAL	\$0	\$0	\$0	\$0	\$0	\$0	\$600,000	\$600,000
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PROJECT COMPONENTS:

CATEGORY	FY23	FY24	FY25	FY26	FY27	TOTAL	Previously Budgeted	Expenses as of 9/30/22
Plans and Studies	\$0	\$0	\$0	\$0	\$0	\$0	\$100,000	\$74,298
Construction						0	500,000	11,274
Equipment /Other								
TOTAL	\$0	\$0	\$0	\$0	\$0	\$0	\$600,000	\$85,571

OPERATING IMPACT:

CATEGORY	FY23	FY24	FY25	FY26	FY27	TOTAL	OTHER INFORMATION:
Personnel	\$0	\$0	\$0	\$0	\$0	\$0	Operating impact includes additional contractual landscape maintenance costs.
Operating	25,000	25,000	25,000	25,000	25,000	125,000	
Capital Outlay							
TOTAL	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000	\$125,000	



Police Station Improvements

STRATEGIC GOAL:	Outstanding Local Emergency Preparedness and Response	START DATE:	10/2019
STATUS:	Continuing Project	COMPLETION DATE:	09/2024
PRIORITY:	III	ACCT. NUMBER:	3271539-6756
DEPARTMENT:	Public Works	PROJECT CODE:	6756
PROJECT TYPE:	Non-Recurring	PROJECT COST:	\$425,000

LOCATION:

City-wide

DESCRIPTION/JUSTIFICATION:

Renovation of the Police Stations Detective, Property and Evidence, and School Resource areas were previously funded in FY20. Renovations to the detective bureau section were completed in FY21. Additional improvements have been made to the Police roll call room and Property and Evidence in FY22. The City will continue to assess operational needs for future renovations.



FUNDING SOURCES:

FUND	FY23	FY24	FY25	FY26	FY27	TOTAL	Previously Budgeted	Revenue as of 9/30/22
Capital Projects Financing Fund (32)	\$0	\$0	\$0	\$0	\$0	\$0	\$425,000	\$425,000

TOTAL	\$0	\$0	\$0	\$0	\$0	\$0	\$425,000	\$425,000
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PROJECT COMPONENTS:

CATEGORY	FY23	FY24	FY25	FY26	FY27	TOTAL	Previously Budgeted	Expenses as of 9/30/22
Plans and Studies	\$0	\$0	\$0	\$0	\$0	\$0	\$17,700	\$17,700
Construction								
Equipment /Other						0	407,300	159,941
TOTAL	\$0	\$0	\$0	\$0	\$0	\$0	\$425,000	\$177,641

OPERATING IMPACT:

CATEGORY	FY23	FY24	FY25	FY26	FY27	TOTAL	OTHER INFORMATION:
Personnel	\$0	\$0	\$0	\$0	\$0	\$0	
Operating							
Capital Outlay							
TOTAL	\$0	\$0	\$0	\$0	\$0	\$0	



Winston Park Preserve Path to Hilton Road Greenway

STRATEGIC INITIATIVE:	Expand Safe and Walkable/Bikeable Options	START DATE:	01/2014
STATUS:	Continuing Project 	COMPLETION DATE:	09/2022
PRIORITY:	III	ACCT. NUMBER:	3151572-6864 3251572-6864 6551572-6864 6151572-6864
DEPARTMENT:	Sustainable Development	PROJECT CODE:	6864
PROJECT TYPE:	Non-Recurring	PROJECT COST:	\$646,671

LOCATION:

Winston Park Preserve and Boardwalk



DESCRIPTION/JUSTIFICATION:

A multi-material pathway will be created, connecting the Winston Park Preserve area to the existing Hilton Road Greenway boardwalk. Portions of the path may be flexi-pave while other materials may be used in certain areas based on utilization. The City was awarded \$100,000 from the Florida Department of Environmental Protection (FDEP) Office of Greenway and Trails to offset construction cost.

FUNDING SOURCES:

FUND	FY23	FY24	FY25	FY26	FY27	TOTAL	Previously Budgeted	Revenue as of 9/30/22
Parks Improvement Fund (31)	\$0	\$0	\$0	\$0	\$0	\$0	\$429,331	\$429,331
Capital Projects Financing Fund (32)						0	117,585	117,585
Grants Fund (65)						0	99,754	99,754
TOTAL	\$0	\$0	\$0	\$0	\$0	\$0	\$646,671	\$646,671

PROJECT COMPONENTS:

CATEGORY	FY23	FY24	FY25	FY26	FY27	TOTAL	Previously Budgeted	Expenses as of 9/30/22
Plans and Studies	\$0	\$0	\$0	\$0	\$0	\$0	\$28,000	\$25,770
Construction						0	618,671	470,920
Equipment /Other								
TOTAL	\$0	\$0	\$0	\$0	\$0	\$0	\$646,671	\$496,690

OPERATING IMPACT:

CATEGORY	FY23	FY24	FY25	FY26	FY27	TOTAL	OTHER INFORMATION:
Personnel	\$0	\$0	\$0	\$0	\$0	\$0	Operating impact includes costs for landscape maintenance, preserve maintenance, and supplies.
Operating	5,000	5,000	5,000	5,000	5,000	25,000	
Capital Outlay							
TOTAL	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$25,000	



Facilities Electric Vehicle Charging Station Program

STRATEGIC GOAL:	Focus on Climate Change and Resilience	START DATE:	Recurring
STATUS:	Continuing Project 	COMPLETION DATE:	Recurring
PRIORITY:	III	ACCT. NUMBER:	3371539-6502
DEPARTMENT:	Public Works	PROJECT CODE:	6502
PROJECT TYPE:	Recurring	PROJECT COST:	Recurring

LOCATION:

City-wide

DESCRIPTION/JUSTIFICATION:

This program addresses the need to install additional electric vehicle charging stations on City property to accommodate the needs of the City's current and future electric fleet vehicles. The City has recently purchased a fully electric fleet car with the intention of expanding the electric fleet in the future. These proposed Level 1 charging stations are intended for City use only and will be installed in multiple locations to accommodate City staff working at various facilities. Proposed locations include:

- FY23:** Government Center (1)
- FY24:** Sabal Pines Park (1)
- FY25:** Community Center (1)
- FY26:** Recreation Complex (1)
- FY27:** Windmill Park (1)



FUNDING SOURCES:

FUND	FY23	FY24	FY25	FY26	FY27	TOTAL	Previously Budgeted	Revenue as of 9/30/22
2009 Capital Project Fund (33)	\$30,000	\$30,000	\$30,000	\$30,000	\$30,000	\$150,000	\$35,000	Recurring

TOTAL	\$30,000	\$30,000	\$30,000	\$30,000	\$30,000	\$150,000	\$35,000	Recurring
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PROJECT COMPONENTS:

CATEGORY	FY23	FY24	FY25	FY26	FY27	TOTAL	Previously Budgeted	Expenses as of 9/30/22
Plans and Studies	\$0	\$0	\$0	\$0	\$0	\$0	\$0	Recurring
Construction	25,000	25,000	25,000	25,000	25,000	125,000	20,000	
Equipment /Other	5,000	5,000	5,000	5,000	5,000	25,000	15,000	
TOTAL	\$30,000	\$30,000	\$30,000	\$30,000	\$30,000	\$150,000	\$35,000	Recurring

OPERATING IMPACT:

CATEGORY	FY23	FY24	FY25	FY26	FY27	TOTAL	OTHER INFORMATION:
Personnel	\$0	\$0	\$0	\$0	\$0	\$0	Operating impact includes the anticipated annual electrical costs associated with charging the vehicles.
Operating	1,000	2,000	3,000	4,000	5,000	15,000	
Capital Outlay							
TOTAL	\$1,000	\$2,000	\$3,000	\$4,000	\$5,000	\$15,000	



Wastewater Pump Station Rehabilitation Program

STRATEGIC GOAL:	Enhance Community Health, Safety, and Well-Being	START DATE:	Recurring
STATUS:	Continuing Project	COMPLETION DATE:	Recurring
PRIORITY:	II	ACCT. NUMBER:	4191535-6810
DEPARTMENT:	Utilities & Engineering	PROJECT CODE:	6810
PROJECT TYPE:	Recurring	PROJECT COST:	Recurring

LOCATION:

City-wide

DESCRIPTION/JUSTIFICATION:

This program provides for the continued inspection and rehabilitation of the City's wastewater pump (lift) stations to prevent potential failure, to minimize inflow and infiltration, and to increase efficiency of the City's collection and transmission wastewater system and provides uninterrupted services. The program scope includes, but is not limited to, fifty-nine (59) pump station rehabilitation/replacements on a 10-year cycle including inspection, wet well rehab, pump replacement, recoating and wet well piping. Costs vary based on size of the lift station. Funding is being requested in FY23 for routine maintenance of various lift stations in addition to replacement of pumps at lift stations #12, #24, and #26.



FUNDING SOURCES:

FUND	FY23	FY24	FY25	FY26	FY27	TOTAL	Previously Budgeted	Revenue as of 9/30/22
Water/Wastewater Fund (41)	\$350,000	\$350,000	\$350,000	\$350,000	\$350,000	\$1,750,000	\$350,000	Recurring

TOTAL	\$350,000	\$350,000	\$350,000	\$350,000	\$350,000	\$1,750,000	\$350,000	Recurring
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PROJECT COMPONENTS:

CATEGORY	FY23	FY24	FY25	FY26	FY27	TOTAL	Previously Budgeted	Expenses as of 9/30/22
Plans and Studies	\$0	\$0	\$0	\$0	\$0	\$0	\$0	Recurring
Construction	350,000	350,000	350,000	350,000	350,000	1,750,000	350,000	
Equipment /Other								
TOTAL	\$350,000	\$350,000	\$350,000	\$350,000	\$350,000	\$1,750,000	\$350,000	Recurring

OPERATING IMPACT:

CATEGORY	FY23	FY24	FY25	FY26	FY27	TOTAL	OTHER INFORMATION:
Personnel	\$0	\$0	\$0	\$0	\$0	\$0	Operating impact is due to reduced energy and maintenance costs as a result of more energy efficient equipment.
Operating	(30,000)	(30,000)	(30,000)	(30,000)	(30,000)	(150,000)	
Capital Outlay							
TOTAL	(30,000)	(30,000)	(30,000)	(30,000)	(30,000)	(150,000)	



Wastewater Conveyance System Improvement Program

STRATEGIC GOAL:	Enhance Community Health, Safety, and Well-Being	START DATE:	Recurring
STATUS:	Continuing Project	COMPLETION DATE:	Recurring
PRIORITY:	II	ACCT. NUMBER:	4191535-6806
DEPARTMENT:	Utilities & Engineering	PROJECT CODE:	6806
PROJECT TYPE:	Recurring	PROJECT COST:	Recurring

LOCATION:

City-wide

DESCRIPTION/JUSTIFICATION:

As the City's wastewater infrastructure ages, rehabilitation is needed to maintain structural integrity, water tightness, and hydraulic capacity. Reduction of ground water infiltration reduces wastewater transmission and treatment costs charged to the City by Broward County and provides uninterrupted services. The City owns and maintains nearly 160 miles of wastewater lines. This program includes inspection, quantification, and categorization of deficiencies as well as pipe rehabilitation. The objective is to clean and televise 20% of 840,000 linear feet (160 miles) of the City's gravity wastewater mains annually and reline as necessary in the Wynmoor area. The City was awarded \$150,000 from the Florida Department of Environmental Protection (FDEP) to offset construction costs in FY23.


FUNDING SOURCES:

FUND	FY23	FY24	FY25	FY26	FY27	TOTAL	Previously Budgeted	Revenue as of 9/30/22
Water/Wastewater Fund (41)	\$200,000	\$350,000	\$350,000	\$350,000	\$350,000	\$1,600,000	\$300,000	Recurring
FDEP	150,000	0	0	0	0	150,000	0	

TOTAL	\$350,000	\$350,000	\$350,000	\$350,000	\$350,000	\$1,750,000	\$300,000	Recurring
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PROJECT COMPONENTS:

CATEGORY	FY23	FY24	FY25	FY26	FY27	TOTAL	Previously Budgeted	Expenses as of 9/30/22
Plans and Studies	\$0	\$0	\$0	\$0	\$0	\$0	\$0	Recurring
Construction	350,000	350,000	350,000	350,000	350,000	1,750,000	300,000	
Equipment /Other								
TOTAL	\$350,000	\$350,000	\$350,000	\$350,000	\$350,000	\$1,750,000	\$300,000	Recurring

OPERATING IMPACT:

CATEGORY	FY23	FY24	FY25	FY26	FY27	TOTAL	OTHER INFORMATION:
Personnel	\$0	\$0	\$0	\$0	\$0	\$0	Operating impact includes potential savings from Broward County treatment fees for maintenance of wastewater infrastructure.
Operating	(100,000)	(100,000)	(100,000)	(100,000)	(100,000)	(500,000)	
Capital Outlay							
TOTAL	(\$100,000)	(\$100,000)	(\$100,000)	(\$100,000)	(\$100,000)	(\$500,000)	



Water Meter and Box Replacement Program

STRATEGIC GOAL:	Enhance Community Health, Safety, and Well-Being	START DATE:	Recurring
STATUS:	Continuing Project	COMPLETION DATE:	Recurring
PRIORITY:	II	ACCT. NUMBER:	4191533-6823
DEPARTMENT:	Utilities & Engineering	PROJECT CODE:	6823
PROJECT TYPE:	Recurring	PROJECT COST:	Recurring

LOCATION:

City-wide

DESCRIPTION/JUSTIFICATION:

This program addresses the systematic evaluation and rehabilitation or replacement of potable water meters and appurtenances. Meters are typically replaced after 30 years of use. This program will improve service, minimize water losses, and result in more accurate accounting of water usage. Appurtenances including meter boxes and curb stops are also replaced based on their condition. Rehabilitation and replacement of water meters and appurtenances in the areas of Township and Wynmoor communities is proposed in FY23.



FUNDING SOURCES:

FUND	FY23	FY24	FY25	FY26	FY27	TOTAL	Previously Budgeted	Revenue as of 9/30/22
Water/Wastewater Fund (41)	\$350,000	\$200,000	\$75,000	\$75,000	\$75,000	\$775,000	\$125,000	Recurring

TOTAL	\$350,000	\$200,000	\$75,000	\$75,000	\$75,000	\$775,000	\$125,000	Recurring
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PROJECT COMPONENTS:

CATEGORY	FY23	FY24	FY25	FY26	FY27	TOTAL	Previously Budgeted	Expenses as of 9/30/22
Plans and Studies	\$0	\$0	\$0	\$0	\$0	\$0	\$0	Recurring
Construction								
Equipment /Other	350,000	200,000	75,000	75,000	75,000	775,000	125,000	
TOTAL	\$350,000	\$200,000	\$75,000	\$75,000	\$75,000	\$775,000	\$125,000	Recurring

OPERATING IMPACT:

CATEGORY	FY23	FY24	FY25	FY26	FY27	TOTAL	OTHER INFORMATION:
Personnel	\$0	\$0	\$0	\$0	\$0	\$0	
Operating							
Capital Outlay							
TOTAL	\$0	\$0	\$0	\$0	\$0	\$0	



Water Meter Connection Lines Retrofit Program

STRATEGIC GOAL:	Enhance Community Health, Safety, and Well-Being	START DATE:	Recurring
STATUS:	Continuing Project	COMPLETION DATE:	Recurring
PRIORITY:	II	ACCT. NUMBER:	4191533-6865
DEPARTMENT:	Utilities & Engineering	PROJECT CODE:	6865
PROJECT TYPE:	Recurring	PROJECT COST:	Recurring

LOCATION:

City-wide

DESCRIPTION/JUSTIFICATION:

In neighborhoods within the City's utility service area, water meter service lines, valves, and appurtenances have aged and are in need of replacement. This program assesses current community infrastructure and provides remedies using newer, better quality service lines to reduce waste and minimize losses while providing reliable and uninterrupted service. Retrofitting of Gingertree, Karanda II, Pond Apple III, Karanda VII, and Golden Raintree V has been completed. Retrofitting of Cypress Shores (15 connections) and Karanda VI (27 connections) is slated for FY23.



FUNDING SOURCES:

FUND	FY23	FY24	FY25	FY26	FY27	TOTAL	Previously Budgeted	Revenue as of 9/30/22
Water/Wastewater Fund (41)	\$300,000	\$300,000	\$300,000	\$300,000	\$300,000	\$1,500,000	\$250,000	Recurring

TOTAL	\$300,000	\$300,000	\$300,000	\$300,000	\$300,000	\$1,500,000	\$250,000	Recurring
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PROJECT COMPONENTS:

CATEGORY	FY23	FY24	FY25	FY26	FY27	TOTAL	Previously Budgeted	Expenses as of 9/30/22
Plans and Studies	\$0	\$0	\$0	\$0	\$0	\$0	\$0	Recurring
Construction	300,000	300,000	300,000	300,000	300,000	1,500,000	250,000	
Equipment /Other								
TOTAL	\$300,000	\$300,000	\$300,000	\$300,000	\$300,000	\$1,500,000	\$250,000	Recurring

OPERATING IMPACT:

CATEGORY	FY23	FY24	FY25	FY26	FY27	TOTAL	OTHER INFORMATION:
Personnel	\$0	\$0	\$0	\$0	\$0	\$0	
Operating							
Capital Outlay							
TOTAL	\$0	\$0	\$0	\$0	\$0	\$0	



Water Distribution System Improvement Program

STRATEGIC GOAL:	Enhance Community Health, Safety, and Well-Being	START DATE:	Recurring	LOCATION:	City-wide
STATUS:	Continuing Project	COMPLETION DATE:	Recurring		
PRIORITY:	II	ACCT. NUMBER:	4191533-6863		
DEPARTMENT:	Utilities & Engineering	PROJECT CODE:	6863		
PROJECT TYPE:	Recurring	PROJECT COST:	Recurring		
DESCRIPTION/JUSTIFICATION:					
The program encompasses the assessment of all City-owned water mains and appurtenances to make necessary repairs and improvements to the water distribution system. In addition to system-wide improvements, funding in FY23 will be used to loop the water main on the west side of the Seminole Casino, adjacent to State Road 7, to eliminate the current dead end section and improve flow.					

FUNDING SOURCES:

FUND	FY23	FY24	FY25	FY26	FY27	TOTAL	Previously Budgeted	Revenue as of 9/30/22
Water/Wastewater Fund (41)	\$300,000	\$300,000	\$300,000	\$300,000	\$300,000	\$1,500,000	\$200,000	Recurring

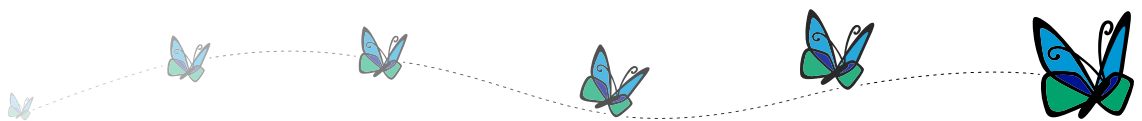
TOTAL	\$300,000	\$300,000	\$300,000	\$300,000	\$300,000	\$1,500,000	\$200,000	Recurring
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PROJECT COMPONENTS:

CATEGORY	FY23	FY24	FY25	FY26	FY27	TOTAL	Previously Budgeted	Expenses as of 9/30/22
Plans and Studies	\$0	\$0	\$0	\$0	\$0	\$0	\$0	Recurring
Construction	300,000	300,000	300,000	300,000	300,000	1,500,000	200,000	
Equipment /Other								
TOTAL	\$300,000	\$300,000	\$300,000	\$300,000	\$300,000	\$1,500,000	\$200,000	Recurring

OPERATING IMPACT:

CATEGORY	FY23	FY24	FY25	FY26	FY27	TOTAL	OTHER INFORMATION:
Personnel	\$0	\$0	\$0	\$0	\$0	\$0	
Operating							
Capital Outlay							
TOTAL	\$0	\$0	\$0	\$0	\$0	\$0	



Water Valve Replacement Program

STRATEGIC GOAL:	Enhance Community Health, Safety, and Well-Being	START DATE:	Recurring
STATUS:	Continuing Project	COMPLETION DATE:	Recurring
PRIORITY:	II	ACCT. NUMBER:	4191533-6844
DEPARTMENT:	Utilities & Engineering	PROJECT CODE:	6844
PROJECT TYPE:	Recurring	PROJECT COST:	Recurring

LOCATION:

City-wide

DESCRIPTION/JUSTIFICATION:

This program provides funding to systematically replace water distribution system valves that are obsolete, inoperable, inaccessible, or malfunctioning throughout the City's water distribution system. These 5,500 valves are necessary to perform water main and service line repairs, meter repair, and overall system maintenance with minimal disruption to residents and businesses. Retrofitting of Gingertree, Karanda II, Pond Apple III, Karanda VII, and Golden Raintree V has been completed. In FY23 replacement of three valves in the Wynmoor community and investigation of several valves is proposed.



FUNDING SOURCES:

FUND	FY23	FY24	FY25	FY26	FY27	TOTAL	Previously Budgeted	Revenue as of 9/30/22
Water/Wastewater Fund (41)	\$300,000	\$300,000	\$400,000	\$400,000	\$400,000	\$1,800,000	\$200,000	Recurring

TOTAL	\$300,000	\$300,000	\$400,000	\$400,000	\$400,000	\$1,800,000	\$200,000	Recurring
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PROJECT COMPONENTS:

CATEGORY	FY23	FY24	FY25	FY26	FY27	TOTAL	Previously Budgeted	Expenses as of 9/30/22
Plans and Studies	\$100,000	\$100,000	\$0	\$0	\$0	\$200,000	\$0	Recurring
Construction	200,000	200,000	400,000	400,000	400,000	1,600,000	200,000	
Equipment /Other								
TOTAL	\$300,000	\$300,000	\$400,000	\$400,000	\$400,000	\$1,800,000	\$200,000	Recurring

OPERATING IMPACT:

CATEGORY	FY23	FY24	FY25	FY26	FY27	TOTAL	OTHER INFORMATION:
Personnel	\$0	\$0	\$0	\$0	\$0	\$0	Operating impact is due to reduced costs for maintenance and materials.
Operating	(1,500)	(1,500)	(1,500)	(1,500)	(1,500)	(7,500)	
Capital Outlay							
TOTAL	(\$1,500)	(\$1,500)	(\$1,500)	(\$1,500)	(\$1,500)	(\$7,500)	



Standby Generator and Bypass Pump Replacement Program

STRATEGIC GOAL:	Outstanding Local Emergency Preparedness and Response	START DATE:	Recurring
STATUS:	Continuing Project	COMPLETION DATE:	Recurring
PRIORITY:	III	ACCT. NUMBER:	4191535-6842
DEPARTMENT:	Utilities & Engineering	PROJECT CODE:	6842
PROJECT TYPE:	Recurring	PROJECT COST:	Recurring

LOCATION:

City-wide

DESCRIPTION/JUSTIFICATION:

The City owns 15 portable generators, 7 stationary generators and 4 stationary by-pass pumps. As part of the City's Emergency Preparedness Plan, the City installed standby generators at designated Broward County emergency shelters, City emergency operation centers, water storage tanks and wastewater lift stations. Existing generators are over 15 years old and parts are becoming obsolete. Replacement of three stationary bypass pumps and/or generators are proposed for FY23.



FUNDING SOURCES:

FUND	FY23	FY24	FY25	FY26	FY27	TOTAL	Previously Budgeted	Revenue as of 9/30/22
Water/Wastewater Fund (41)	\$275,000	\$275,000	\$275,000	\$275,000	\$275,000	\$1,375,000	\$275,000	Recurring

TOTAL	\$275,000	\$275,000	\$275,000	\$275,000	\$275,000	\$1,375,000	\$275,000	Recurring
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PROJECT COMPONENTS:

CATEGORY	FY23	FY24	FY25	FY26	FY27	TOTAL	Previously Budgeted	Expenses as of 9/30/22
Plans and Studies	\$0	\$0	\$0	\$0	\$0	\$0	\$0	Recurring
Construction								
Equipment /Other	275,000	275,000	275,000	275,000	275,000	1,375,000	275,000	
TOTAL	\$275,000	\$275,000	\$275,000	\$275,000	\$275,000	\$1,375,000	\$275,000	Recurring

OPERATING IMPACT:

CATEGORY	FY23	FY24	FY25	FY26	FY27	TOTAL	OTHER INFORMATION:
Personnel	\$0	\$0	\$0	\$0	\$0	\$0	
Operating							
Capital Outlay							
TOTAL	\$0	\$0	\$0	\$0	\$0	\$0	



Electrical Control Panel Rehabilitation Program

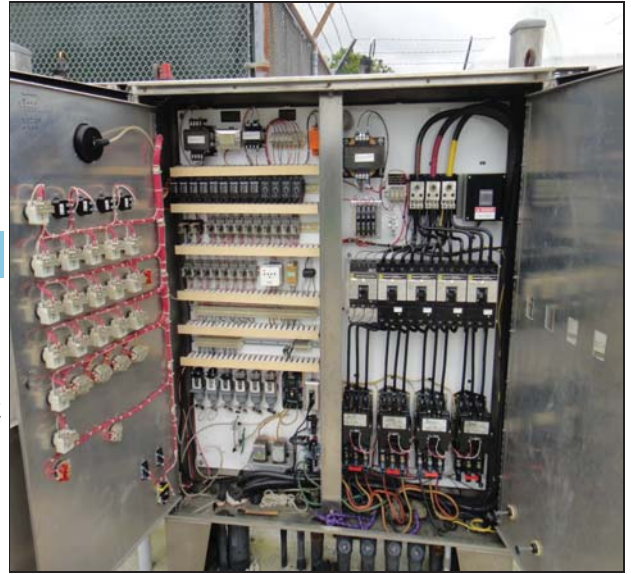
STRATEGIC GOAL:	Enhance Community Health, Safety, and Well-Being	START DATE:	Recurring
STATUS:	Continuing Project	COMPLETION DATE:	Recurring
PRIORITY:	II	ACCT. NUMBER:	4191535-6840
DEPARTMENT:	Utilities & Engineering	PROJECT CODE:	6840
PROJECT TYPE:	Recurring	PROJECT COST:	Recurring

LOCATION:

City-wide

DESCRIPTION/JUSTIFICATION:

The City's wastewater pump (lift) stations are currently operating with electrical control panels that run constantly and need to be replaced on a precautionary 10-year schedule. There are 59 control panels that are essential for the continuous operation and monitoring of the wastewater collection transmission system. This program includes upgrading and/or replacing existing control panels to meet current standards while providing safe operations and reducing the number of emergency repairs. Replacement of 3 new control panels in lift stations #12D, #34, #36 are proposed for FY23.



FUNDING SOURCES:

FUND	FY23	FY24	FY25	FY26	FY27	TOTAL	Previously Budgeted	Revenue as of 9/30/22
Water/Wastewater Fund (41)	\$210,000	\$70,000	\$70,000	\$140,000	\$275,000	\$765,000	\$150,000	Recurring

TOTAL	\$210,000	\$70,000	\$70,000	\$140,000	\$275,000	\$765,000	\$150,000	Recurring
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PROJECT COMPONENTS:

CATEGORY	FY23	FY24	FY25	FY26	FY27	TOTAL	Previously Budgeted	Expenses as of 9/30/22
Plans and Studies	\$0	\$0	\$0	\$0	\$0	\$0	\$0	Recurring
Construction								
Equipment /Other	210,000	70,000	70,000	140,000	275,000	765,000	150,000	
TOTAL	\$210,000	\$70,000	\$70,000	\$140,000	\$275,000	\$765,000	\$150,000	Recurring

OPERATING IMPACT:

CATEGORY	FY23	FY24	FY25	FY26	FY27	TOTAL	OTHER INFORMATION:
Personnel	\$0	\$0	\$0	\$0	\$0	\$0	Operating impact is due to reduced repair costs.
Operating	(10,000)	(10,000)	(10,000)	(10,000)	(10,000)	(50,000)	
Capital Outlay							
TOTAL	(\$10,000)	(\$10,000)	(\$10,000)	(\$10,000)	(\$10,000)	(\$50,000)	



Wastewater Access Structure Rehabilitation Program

STRATEGIC GOAL:	Enhance Community Health, Safety, and Well-Being	START DATE:	Recurring
STATUS:	Continuing Project	COMPLETION DATE:	Recurring
PRIORITY:	II	ACCT. NUMBER:	4191535-6812
DEPARTMENT:	Utilities & Engineering	PROJECT CODE:	6812
PROJECT TYPE:	Recurring	PROJECT COST:	Recurring

LOCATION:

City-wide

DESCRIPTION/JUSTIFICATION:

This program provides for the inspection and rehabilitation of wastewater access structures within the City's gravity wastewater collection system. The City currently has 3,400 access structures that have aged in a corrosive environment and are in need of constant rehabilitation. The goal of this program is to reduce inflow and infiltration issues related to deterioration of existing structures. Rehabilitation of approximately 100 structures in the areas of the Township and Wynmoor communities are proposed in FY23.


FUNDING SOURCES:

FUND	FY23	FY24	FY25	FY26	FY27	TOTAL	Previously Budgeted	Revenue as of 9/30/22
Water/Wastewater Fund (41)	\$200,000	\$200,000	\$200,000	\$200,000	\$200,000	\$1,000,000	\$200,000	Recurring

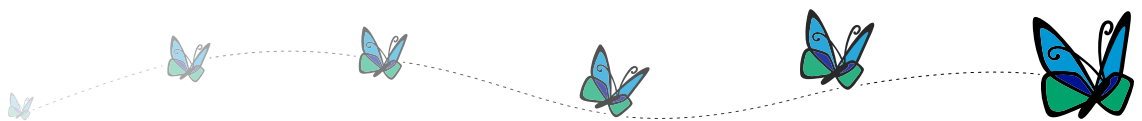
TOTAL	\$200,000	\$200,000	\$200,000	\$200,000	\$200,000	\$1,000,000	\$200,000	Recurring
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PROJECT COMPONENTS:

CATEGORY	FY23	FY24	FY25	FY26	FY27	TOTAL	Previously Budgeted	Expenses as of 9/30/22
Plans and Studies	\$0	\$0	\$0	\$0	\$0	\$0	\$0	Recurring
Construction	200,000	200,000	200,000	200,000	200,000	1,000,000	200,000	
Equipment /Other								
TOTAL	\$200,000	\$200,000	\$200,000	\$200,000	\$200,000	\$1,000,000	\$200,000	Recurring

OPERATING IMPACT:

CATEGORY	FY23	FY24	FY25	FY26	FY27	TOTAL	OTHER INFORMATION:
Personnel	\$0	\$0	\$0	\$0	\$0	\$0	Operating impact includes wastewater treatment cost savings.
Operating	(25,000)	(25,000)	(25,000)	(25,000)	(25,000)	(125,000)	
Capital Outlay							
TOTAL	(25,000)	(25,000)	(25,000)	(25,000)	(25,000)	(125,000)	



Wastewater Force Main Isolation Valves Rehabilitation Program

STRATEGIC GOAL:	Enhance Community Health, Safety, and Well-Being	START DATE:	Recurring
STATUS:	Continuing Project	COMPLETION DATE:	Recurring
PRIORITY:	II	ACCT. NUMBER:	4191535-6846
DEPARTMENT:	Utilities & Engineering	PROJECT CODE:	6846
PROJECT TYPE:	Recurring	PROJECT COST:	Recurring

LOCATION:

City-wide

DESCRIPTION/JUSTIFICATION:

Over the years, a number of pump (lift) stations were added to the trunk lines and, as the wastewater flows have increased, isolation valves are necessary. This program entails the rehabilitation of the City's existing 50 valves, valve replacements, and the installation of new valves, including air release valves. Completion of the rehabilitation will provide flexibility to redirect flows in the event of an emergency. Priority locations were identified and have been completed. Assessment and upgrades of valves throughout the City's wastewater service area, along south of Wiles Road has completed. In FY23, assessment and replacement of valves along State Road 7 is planned.



FUNDING SOURCES:

FUND	FY23	FY24	FY25	FY26	FY27	TOTAL	Previously Budgeted	Revenue as of 9/30/22
Water/Wastewater Fund (41)	\$150,000	\$200,000	\$200,000	\$200,000	\$200,000	\$950,000	\$150,000	Recurring

TOTAL	\$150,000	\$200,000	\$200,000	\$200,000	\$200,000	\$950,000	\$150,000	Recurring
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PROJECT COMPONENTS:

CATEGORY	FY23	FY24	FY25	FY26	FY27	TOTAL	Previously Budgeted	Expenses as of 9/30/22
Plans and Studies	\$0	\$0	\$0	\$0	\$0	\$0	\$0	Recurring
Construction	150,000	200,000	200,000	200,000	200,000	950,000	150,000	
Equipment /Other								
TOTAL	\$150,000	\$200,000	\$200,000	\$200,000	\$200,000	\$950,000	\$150,000	Recurring

OPERATING IMPACT:

CATEGORY	FY23	FY24	FY25	FY26	FY27	TOTAL	OTHER INFORMATION:
Personnel	\$0	\$0	\$0	\$0	\$0	\$0	
Operating							
Capital Outlay							
TOTAL	\$0	\$0	\$0	\$0	\$0	\$0	



SCADA Telemetry System

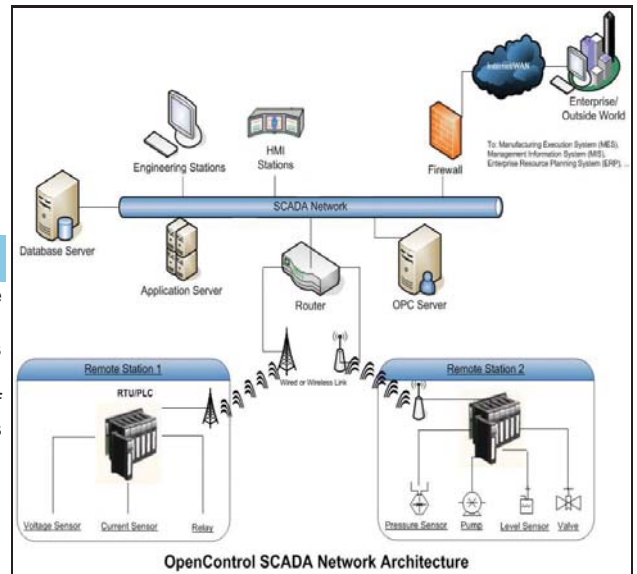
STRATEGIC GOAL:	Enhance Community Health, Safety, and Well-Being	START DATE:	Recurring
STATUS:	Continuing Project	COMPLETION DATE:	Recurring
PRIORITY:	II	ACCT. NUMBER:	4191535-6832
DEPARTMENT:	Utilities & Engineering	PROJECT CODE:	6832
PROJECT TYPE:	Recurring	PROJECT COST:	Recurring

LOCATION:

City-wide

DESCRIPTION/JUSTIFICATION:

The City's telemetry system is used to provide 24-hour monitoring of the wastewater pumping system and two water treatment storage/repump facilities. The existing Supervisory Control and Data Acquisition (SCADA) system was replaced with a communication system based on cellular signals in 2016. Additions, upgrades, maintenance, and replacement of components are part of this program. Future upgrades include replacement of both Field Interface Units (FIU's) 1 and 2 in the IT server room.



FUNDING SOURCES:

FUND	FY23	FY24	FY25	FY26	FY27	TOTAL	Previously Budgeted	Revenue as of 9/30/22
Water/Wastewater Fund (41)	\$50,000	\$0	\$0	\$0	\$0	\$50,000	\$50,000	Recurring

TOTAL	\$50,000	\$0	\$0	\$0	\$0	\$50,000	\$50,000	Recurring
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PROJECT COMPONENTS:

CATEGORY	FY23	FY24	FY25	FY26	FY27	TOTAL	Previously Budgeted	Expenses as of 9/30/22
Plans and Studies	\$0	\$0	\$0	\$0	\$0	\$0	\$0	Recurring
Construction								
Equipment /Other	50,000	0	0	0	0	50,000	50,000	
TOTAL	\$50,000	\$0	\$0	\$0	\$0	\$50,000	\$50,000	Recurring

OPERATING IMPACT:

CATEGORY	FY23	FY24	FY25	FY26	FY27	TOTAL	OTHER INFORMATION:
Personnel	\$0	\$0	\$0	\$0	\$0	\$0	Operating impact includes costs for cellular communication, cambium infrastructure maintenance, and license renewal.
Operating	35,000	35,000	35,000	35,000	35,000	175,000	
Capital Outlay							
TOTAL	\$35,000	\$35,000	\$35,000	\$35,000	\$35,000	\$175,000	



Copans Road Wastewater Transmission System Improvements

STRATEGIC GOAL:	Enhance Community Health, Safety, and Well-Being	START DATE:	10/2014
STATUS:	Continuing Project	COMPLETION DATE:	09/2024
PRIORITY:	I	ACCT. NUMBER:	4191535-6883
DEPARTMENT:	Utilities & Engineering	PROJECT CODE:	6883
PROJECT TYPE:	Non-Recurring	PROJECT COST:	\$5,747,595

LOCATION:

East of Lyons Rd between Copans Rd and Sample Rd

DESCRIPTION/JUSTIFICATION:

This project entails the rehabilitation, replacement, and/or installation of wastewater force mains along Copans Road and Lyons Road; the rehabilitation along Copans Road and Turnpike (Phase I); and the existing line from the Turnpike to Broward County treatment plant (Phase II). The design and construction of Phase I was completed in FY21. Evaluation and survey of the existing line from the Turnpike to Broward County treatment plant (Phase II) will begin in FY23.



FUNDING SOURCES:

FUND	FY23	FY24	FY25	FY26	FY27	TOTAL	Previously Budgeted	Revenue as of 9/30/22
Water/Wastewater Fund (41)	\$100,000	\$1,000,000	\$0	\$0	\$0	\$1,100,000	\$4,647,595	\$4,647,595

TOTAL	\$100,000	\$1,000,000	\$0	\$0	\$0	\$1,100,000	\$4,647,595	\$4,647,595
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PROJECT COMPONENTS:

CATEGORY	FY23	FY24	FY25	FY26	FY27	TOTAL	Previously Budgeted	Expenses as of 9/30/22
Plans and Studies	\$100,000	\$0	\$0	\$0	\$0	\$100,000	\$647,595	\$247,031
Construction	0	1,000,000	0	0	0	1,000,000	4,000,000	2,611,011
Equipment /Other								
TOTAL	\$100,000	\$1,000,000	\$0	\$0	\$0	\$1,100,000	\$4,647,595	\$2,858,042

OPERATING IMPACT:

CATEGORY	FY23	FY24	FY25	FY26	FY27	TOTAL	OTHER INFORMATION:
Personnel	\$0	\$0	\$0	\$0	\$0	\$0	
Operating							
Capital Outlay							
TOTAL	\$0	\$0	\$0	\$0	\$0	\$0	



Sabal Pines Park Yard Retrofit

STRATEGIC GOAL:	Outstanding Local Emergency Preparedness and Response	START DATE:	10/2012
STATUS:	Continuing Project	COMPLETION DATE:	9/2023
PRIORITY:	III	ACCT. NUMBER:	4191533-6858
DEPARTMENT:	Utilities & Engineering	PROJECT CODE:	6858
PROJECT TYPE:	Non-Recurring	PROJECT COST:	\$810,000

LOCATION:

Sabal Pines Park



SOUTHWEST VIEW



WEST VIEW

DESCRIPTION/JUSTIFICATION:

The construction of the Public Works/Emergency Operations Center was completed in FY14. The Utilities & Engineering Department moved their equipment and large vehicles to the Sabal Pines Park maintenance yard (shared with Public Works). Public Works is using two (2) of three (4) storage bays. The entrance and exit gates have been upgraded to meet security standards adopted by the City. Construction of a privacy barrier wall around the yard has been completed. The entrance and exit gates have been upgraded to meet security standards adopted by the City. This project will retrofit the existing storage building to accommodate an additional three (3) enclosed bays. The design for this project began in FY21 with construction anticipated in FY23.

FUNDING SOURCES:

FUND	FY23	FY24	FY25	FY26	FY27	TOTAL	Previously Budgeted	Revenue as of 9/30/22
Water/Wastewater Fund (41)	\$50,000	\$0	\$0	\$0	\$0	\$50,000	\$760,000	\$760,000

TOTAL	\$50,000	\$0	\$0	\$0	\$0	\$50,000	\$760,000	\$760,000
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PROJECT COMPONENTS:

CATEGORY	FY23	FY24	FY25	FY26	FY27	TOTAL	Previously Budgeted	Expenses as of 9/30/22
Plans and Studies	\$50,000	\$0	\$0	\$0	\$0	\$50,000	\$152,240	\$85,254
Construction						0	607,760	34,893
Equipment /Other								
TOTAL	\$50,000	\$0	\$0	\$0	\$0	\$50,000	\$760,000	\$120,148

OPERATING IMPACT:

CATEGORY	FY23	FY24	FY25	FY26	FY27	TOTAL	OTHER INFORMATION:
Personnel	\$0	\$0	\$0	\$0	\$0	\$0	
Operating							
Capital Outlay							
TOTAL	\$0	\$0	\$0	\$0	\$0	\$0	



Meter Reading Conversion

STRATEGIC GOAL: Plan Ahead for Progressive Technologies and Business Methods

START DATE: 10/2022

LOCATION:

City-wide

STATUS: Continuing Project

COMPLETION DATE: 09/2026

PRIORITY: II

ACCT. NUMBER: 4191533-6884

DEPARTMENT: Finance & Administrative Services

PROJECT CODE: 6884

PROJECT TYPE: Non-Recurring

PROJECT COST: \$5,000,000

DESCRIPTION/JUSTIFICATION:

The City has approximately 12,120 metered connections within its potable water service area. Meter reading is currently performed by touch read once a month. This meter conversion project will enable remote (via drive-by, fixed network, or a combination of both) electronic reading of meters at any time. An Automatic Meter Reading (AMR) system will allow the City to collect readings through drive-by electronically, decreasing read times. An Automatic Metering Infrastructure (AMI) system allows for accuracy in the tracking of water usage and can be used to assist customers with identifying leaks or abnormalities prior to billing and will decrease read times. It is recommended for the conversion to be implemented system-wide as a single project.



FUNDING SOURCES:

FUND	FY23	FY24	FY25	FY26	FY27	TOTAL	Previously Budgeted	Revenue as of 9/30/22
Water/Wastewater Fund (41)	\$0	\$0	\$0	\$0	\$0	\$0	\$5,000,000	\$5,000,000

TOTAL	\$0	\$0	\$0	\$0	\$0	\$0	\$5,000,000	\$5,000,000
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PROJECT COMPONENTS:

CATEGORY	FY23	FY24	FY25	FY26	FY27	TOTAL	Previously Budgeted	Expenses as of 9/30/22
Plans and Studies	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Construction								
Equipment /Other						0	5,000,000	
TOTAL	\$0	\$0	\$0	\$0	\$0	\$0	\$5,000,000	\$0

OPERATING IMPACT:

CATEGORY	FY23	FY24	FY25	FY26	FY27	TOTAL	OTHER INFORMATION:
Personnel	\$0	\$0	\$0	\$0	\$0	\$0	Operating impact reflects savings as a result of reducing the labor required in the existing meter reading contract.
Operating	0	0	(25,000)	(45,000)	(70,000)	(140,000)	
Capital Outlay							
TOTAL	\$0	\$0	(\$25,000)	(\$45,000)	(\$70,000)	(\$140,000)	



Wastewater Master Pump Station

STRATEGIC GOAL:	Enhance Community Health, Safety, and Well-Being	START DATE:	10/2020
STATUS:	Upcoming Project	COMPLETION DATE:	09/2025
PRIORITY:	I	ACCT. NUMBER:	4291535-6817
DEPARTMENT:	Utilities & Engineering	PROJECT CODE:	6817
PROJECT TYPE:	Non-Recurring	PROJECT COST:	\$2,518,110

LOCATION:

Lyons Road between Sample Road and Wiles Road



DESCRIPTION/JUSTIFICATION:

The City's Water and Wastewater Master Plan projected a steady increase in wastewater flow based on future population growth within the service area. The Master Plan recommended the construction of an additional wastewater master pumping station south of Wiles Road. This was recommended in an effort to reduce operating pressure for all pumping stations located within the northern service area east of Lyons Road and the planned Coconut Creek MainStreet area. This project will also increase the hydraulic efficiency of the entire transmission system. The station will be installed as part of the MainStreet Development project.

FUNDING SOURCES:

FUND	FY23	FY24	FY25	FY26	FY27	TOTAL	Previously Budgeted	Revenue as of 9/30/22
Water/Sewer Capital Improv. Fund (42)	\$0	\$0	\$0	\$0	\$0	\$0	\$2,518,110	\$2,518,110

TOTAL	\$0	\$0	\$0	\$0	\$0	\$0	\$2,518,110	\$2,518,110
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PROJECT COMPONENTS:

CATEGORY	FY23	FY24	FY25	FY26	FY27	TOTAL	Previously Budgeted	Expenses as of 9/30/22
Plans and Studies	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Construction						0	2,011,630	
Equipment /Other						0	506,480	
TOTAL	\$0	\$0	\$0	\$0	\$0	\$0	\$2,518,110	\$0

OPERATING IMPACT:

CATEGORY	FY23	FY24	FY25	FY26	FY27	TOTAL	OTHER INFORMATION:
Personnel	\$0	\$0	\$0	\$0	\$0	\$0	
Operating							
Capital Outlay							
TOTAL	\$0	\$0	\$0	\$0	\$0	\$0	



Stormwater Drainage Improvement Program

STRATEGIC GOAL:	Enhance Community Health, Safety, and Well-Being	START DATE:	Recurring
STATUS:	Continuing Project	COMPLETION DATE:	Recurring
PRIORITY:	I	ACCT. NUMBER:	4591538-6862
DEPARTMENT:	Utilities & Engineering	PROJECT CODE:	6862
PROJECT TYPE:	Recurring	PROJECT COST:	Recurring

LOCATION:

City-wide

DESCRIPTION/JUSTIFICATION:

The City's stormwater drainage system requires regular maintenance and improvements. Since drainage systems throughout the City are unique, the City must tailor improvements on a case-by-case basis. This program encompasses the assessment of all City-owned drainage systems and rehabilitation that includes cleaning, relining, replacement, and installation of drainage structures and pipes. The City strives to inspect and/or televise and clean approximately 15% of 24 miles of all stormwater infrastructure maintained by the City on an annual basis to meet Federal requirements and Surface Water Management license requirements from Broward County. Inspections and repairs in FY22 included sections of the Winston Park area and will be completed in FY23.



FUNDING SOURCES:

FUND	FY23	FY24	FY25	FY26	FY27	TOTAL	Previously Budgeted	Revenue as of 9/30/22
Stormwater Mgmt. Fund (45)	\$300,000	\$300,000	\$300,000	\$300,000	\$300,000	\$1,500,000	\$250,000	Recurring

TOTAL	\$300,000	\$300,000	\$300,000	\$300,000	\$300,000	\$1,500,000	\$250,000	Recurring
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PROJECT COMPONENTS:

CATEGORY	FY23	FY24	FY25	FY26	FY27	TOTAL	Previously Budgeted	Expenses as of 9/30/22
Plans and Studies	\$0	\$0	\$0	\$0	\$0	\$0	\$0	Recurring
Construction	300,000	300,000	300,000	300,000	300,000	1,500,000	250,000	
Equipment /Other								
TOTAL	\$300,000	\$300,000	\$300,000	\$300,000	\$300,000	\$1,500,000	\$250,000	Recurring

OPERATING IMPACT:

CATEGORY	FY23	FY24	FY25	FY26	FY27	TOTAL	OTHER INFORMATION:
Personnel	\$0	\$0	\$0	\$0	\$0	\$0	
Operating							
Capital Outlay							
TOTAL	\$0	\$0	\$0	\$0	\$0	\$0	



Concrete Curbing Program

STRATEGIC GOAL:	Enhance Community Health, Safety, and Well-Being	START DATE:	Recurring
STATUS:	Continuing Project	COMPLETION DATE:	Recurring
PRIORITY:	II	ACCT. NUMBER:	4591538-6742
DEPARTMENT:	Utilities & Engineering	PROJECT CODE:	6742
PROJECT TYPE:	Recurring	PROJECT COST:	Recurring

LOCATION:

City-wide

DESCRIPTION/JUSTIFICATION:

This program addresses roadways throughout the City that would benefit from the installation of concrete curbing. Installation of curbing improves stormwater drainage and prevents damage to swales from unwanted vehicular traffic. Locations are addressed on an as-needed basis.



FUNDING SOURCES:

FUND	FY23	FY24	FY25	FY26	FY27	TOTAL	Previously Budgeted	Revenue as of 9/30/22
Stormwater Mgmt. Fund (45)	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$250,000	\$50,000	Recurring

TOTAL	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$250,000	\$50,000	Recurring
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PROJECT COMPONENTS:

CATEGORY	FY23	FY24	FY25	FY26	FY27	TOTAL	Previously Budgeted	Expenses as of 9/30/22
Plans and Studies	\$0	\$0	\$0	\$0	\$0	\$0	\$0	Recurring
Construction	50,000	50,000	50,000	50,000	50,000	250,000	50,000	
Equipment /Other								
TOTAL	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$250,000	\$50,000	Recurring

OPERATING IMPACT:

CATEGORY	FY23	FY24	FY25	FY26	FY27	TOTAL	OTHER INFORMATION:
Personnel	\$0	\$0	\$0	\$0	\$0	\$0	
Operating							
Capital Outlay							
TOTAL	\$0	\$0	\$0	\$0	\$0	\$0	



Tree Canopy Restoration Program

STRATEGIC GOAL:	Encourage Business and Community Members to Adopt Green Initiatives	START DATE:	Recurring
STATUS:	Continuing Project 	COMPLETION DATE:	Recurring
PRIORITY:	III	ACCT. NUMBER:	6151515-6805
DEPARTMENT:	Sustainable Development	PROJECT CODE:	6805
PROJECT TYPE:	Recurring	PROJECT COST:	Recurring

LOCATION:

City-wide

DESCRIPTION/JUSTIFICATION:

This program re-establishes the tree canopy that was lost as a result of prior disasters via the planting of street trees in various neighborhoods. A tree canopy inventory was conducted, and neighborhoods have been ranked by priority area to restore the neighborhoods most impacted by past disasters. Centura Park is slated for FY23.



FUNDING SOURCES:

FUND	FY23	FY24	FY25	FY26	FY27	TOTAL	Previously Budgeted	Revenue as of 9/30/22
General Trust Fund (61)	\$35,000	\$0	\$0	\$0	\$0	\$35,000	\$0	Recurring

TOTAL	\$35,000	\$0	\$0	\$0	\$0	\$35,000	\$0	Recurring
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PROJECT COMPONENTS:

CATEGORY	FY23	FY24	FY25	FY26	FY27	TOTAL	Previously Budgeted	Expenses as of 9/30/22
Plans and Studies	\$0	\$0	\$0	\$0	\$0	\$0	\$0	Recurring
Construction	35,000	0	0	0	0	35,000	0	
Equipment /Other								
TOTAL	\$35,000	\$0	\$0	\$0	\$0	\$35,000	\$0	Recurring

OPERATING IMPACT:

CATEGORY	FY23	FY24	FY25	FY26	FY27	TOTAL	OTHER INFORMATION:
Personnel	\$0	\$0	\$0	\$0	\$0	\$0	
Operating							
Capital Outlay							
TOTAL	\$0	\$0	\$0	\$0	\$0	\$0	



Pedestrian Lighting

STRATEGIC GOAL:	Enhance Community Health, Safety, and Well-Being	START DATE:	Recurring	LOCATION:	City-wide
STATUS:	Continuing Project	COMPLETION DATE:	Recurring		
PRIORITY:	I	ACCT. NUMBER:	3971541-6896 6571541-6896		
DEPARTMENT:	Public Works	PROJECT CODE:	6896		
PROJECT TYPE:	Recurring	PROJECT COST:	Recurring		
DESCRIPTION/JUSTIFICATION:					
Installation of pedestrian lighting enhances the safety of pedestrians by providing visibility in low-light conditions. FDOT has completed the construction of improvements within the Lyons Road right-of-way from Atlantic Boulevard to the Sawgrass Expressway to include new sidewalks, bicycle lanes, and road resurfacing. Additionally, conduits were installed adjacent to the new sidewalks to allow for the addition of pedestrian lighting in the future without disturbance to the newly constructed improvements. In FY22 replacement of pedestrian lights along the Hilton Road Greenway was completed. Additionally, design of new pedestrian lighting on Lyons Road (Sample Road to Copans and Hilton Road to Cullum Road) is completed and additional pedestrian light design work for the remainder of Lyons Road between Atlantic Boulevard and the Sawgrass Expressway is underway. Construction is contingent on state earmarks.					

FUNDING SOURCES:

FUND	FY23	FY24	FY25	FY26	FY27	TOTAL	Previously Budgeted	Revenue as of 9/30/22
Capital Improvement Fund (39)	\$0	\$0	\$0	\$0	\$0	\$0	\$100,000	Recurring
Earmarks (65)	1,200,000	0	0	0	0	1,200,000	2,700,000	
TOTAL	\$1,200,000	\$0	\$0	\$0	\$0	\$1,200,000	\$2,800,000	Recurring

PROJECT COMPONENTS:

CATEGORY	FY23	FY24	FY25	FY26	FY27	TOTAL	Previously Budgeted	Expenses as of 9/30/22
Plans and Studies	\$0	\$0	\$0	\$0	\$0	\$0	\$110,000	Recurring
Construction	1,200,000	0	0	0	0	1,200,000	2,690,000	
Equipment /Other								
TOTAL	\$1,200,000	\$0	\$0	\$0	\$0	\$1,200,000	\$2,800,000	Recurring

OPERATING IMPACT:

CATEGORY	FY23	FY24	FY25	FY26	FY27	TOTAL	OTHER INFORMATION:
Personnel	\$0	\$0	\$0	\$0	\$0	\$0	Operating impact reflects anticipated additional electricity costs for new lighting.
Operating	(1,000)	5,000	5,000	5,000	5,000	19,000	
Capital Outlay							
TOTAL	(\$1,000)	\$5,000	\$5,000	\$5,000	\$5,000	\$19,000	



Cyber Resilience, Security Leadership and Disaster Recovery

STRATEGIC INITIATIVE: Enhance Community Health, Safety, and Well-Being

START DATE: 10/2022

LOCATION:

Information Technology Department

STATUS: New Project

COMPLETION DATE: 09/2023

PRIORITY: II

ACCT. NUMBER: 3915513-6717
6515513-6717

DEPARTMENT: Information Technology

PROJECT CODE: 6717

PROJECT TYPE: Recurring

PROJECT COST: Recurring



DESCRIPTION/JUSTIFICATION:

The project will replace and enhance our current data center infrastructure, as well as construct new infrastructure that will help ensure minimal downtime and improve operability for the 24/7 Police and Fire departments. The improvements will include; an upgraded data center housing the core technological infrastructure, an off-site data center for redundancy and to serve as an active hot-site, and improved networking capabilities to ensure uptime and availability through the use of fiber and upgraded switching technologies. The refresh cycle for these servers will be 7 years.

FUNDING SOURCES:

FUND	FY23	FY24	FY25	FY26	FY27	TOTAL	Previously Budgeted	Revenue as of 9/30/22
Grants Fund (65)	\$579,960	\$0	\$0	\$0	\$0	\$579,960	\$0	Recurring
Capital Improvement Fund (39)	0	0	0	0	0	0	420,040	

TOTAL	\$579,960	\$0	\$0	\$0	\$0	\$579,960	\$420,040	Recurring
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PROJECT COMPONENTS:

CATEGORY	FY23	FY24	FY25	FY26	FY27	TOTAL	Previously Budgeted	Expenses as of 9/30/22
Plans and Studies	\$150,000	\$0	\$0	\$0	\$0	\$150,000	\$0	Recurring
Construction								
Equipment /Other	429,960	0	0	0	0	\$429,960	420,040	
TOTAL	\$579,960	\$0	\$0	\$0	\$0	\$579,960	\$420,040	Recurring

OPERATING IMPACT:

CATEGORY	FY23	FY24	FY25	FY26	FY27	TOTAL	OTHER INFORMATION:
Personnel	\$0	\$0	\$0	\$0	\$0	\$0	
Operating							
Capital Outlay							
TOTAL	\$0	\$0	\$0	\$0	\$0	\$0	



Vinkemulder Road Improvements

STRATEGIC GOAL:	Enhance Community Health, Safety, and Well-Being	START DATE:	10/2018	LOCATION:	Vinkemulder Rd., NW 43rd St. and NW 39th Ave.
STATUS:	Continuing Project	COMPLETION DATE:	09/2024		
PRIORITY:	II	ACCT. NUMBER:	4291533-6897		
DEPARTMENT:	Utilities & Engineering	PROJECT CODE:	6897		
PROJECT TYPE:	Non-Recurring	PROJECT COST:	\$4,175,280		

DESCRIPTION/JUSTIFICATION:

This project consists of the design and construction of approximately 4,800 Linear Feet (LF) of new water distribution main and approximately 4,400 LF of new wastewater gravity collection line to service the residents along Vinkemulder Road, NW 43rd Street and NW 39th Avenue. Design was completed in FY21 and construction is planned to begin in FY24 contingent on available funding.



FUNDING SOURCES:

FUND	FY23	FY24	FY25	FY26	FY27	TOTAL	Previously Budgeted	Revenue as of 9/30/22
Water/Sewer Capital Improv. Fund (42)	\$0	\$0	\$0	\$0	\$0	\$0	\$175,280	\$175,280
Transportation Surtax Fund (12)	0	1,800,000	0	0	0	1,800,000	0	
Grants Fund (65) / Special Assessment	0	2,200,000	0	0	0	2,200,000	0	
TOTAL	\$0	\$4,000,000	\$0	\$0	\$0	\$4,000,000	\$175,280	\$175,280

PROJECT COMPONENTS:

CATEGORY	FY23	FY24	FY25	FY26	FY27	TOTAL	Previously Budgeted	Expenses as of 9/30/22
Plans and Studies	\$0	\$0	\$0	\$0	\$0	\$0	\$175,280	\$147,158
Construction	0	4,000,000	0	0	0	4,000,000	0	
Equipment /Other								
TOTAL	\$0	\$4,000,000	\$0	\$0	\$0	\$4,000,000	\$175,280	\$147,158

OPERATING IMPACT:

CATEGORY	FY23	FY24	FY25	FY26	FY27	TOTAL	OTHER INFORMATION:
Personnel	\$0	\$0	\$0	\$0	\$0	\$0	
Operating							
Capital Outlay							
TOTAL	\$0	\$0	\$0	\$0	\$0	\$0	



Temporary Fire Station #113

STRATEGIC GOAL: Outstanding Local Emergency Preparedness and Response

START DATE: 10/2018

LOCATION:

MainStreet Area

STATUS: Completed Project

COMPLETION DATE: 09/2022

PRIORITY: N/A

ACCT. NUMBER: 1862522-6887

DEPARTMENT: Public Works

PROJECT CODE: 6887

PROJECT TYPE: Non-Recurring

PROJECT COST: \$3,379,659

DESCRIPTION/JUSTIFICATION:

Due to the MainStreet Development project coupled with the City's growing population, a fire station was needed in the central section of the City. A temporary station was constructed in FY21 to house two trucks and three personnel for 12 hours daily.



FUNDING SOURCES:

FUND	FY23	FY24	FY25	FY26	FY27	TOTAL	Previously Budgeted	Revenue as of 9/30/22
Seminole Mitigation Fund (18)	\$0	\$0	\$0	\$0	\$0	\$0	\$3,379,659	\$3,379,659

TOTAL	\$0	\$0	\$0	\$0	\$0	\$0	\$3,379,659	\$3,379,659
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PROJECT COMPONENTS:

CATEGORY	FY23	FY24	FY25	FY26	FY27	TOTAL	Previously Budgeted	Expenses as of 9/30/22
Plans and Studies	\$0	\$0	\$0	\$0	\$0	\$0	\$91,083	\$91,083
Construction								
Equipment /Other						0	3,288,576	3,288,576
TOTAL	\$0	\$0	\$0	\$0	\$0	\$0	\$3,379,659	\$3,379,659

OPERATING IMPACT:

CATEGORY	FY23	FY24	FY25	FY26	FY27	TOTAL	OTHER INFORMATION:
Personnel	\$1,378,142	\$1,405,705	\$1,433,819	\$1,462,495	\$1,491,745	\$7,171,906	Operating impact includes costs associated with additional firefighters, facility maintenance, and utilities to be fulfilled through a fire services contract.
Operating	11,700	11,700	11,700	11,700	11,700	58,500	
Capital Outlay							
TOTAL	\$1,389,842	\$1,417,405	\$1,445,519	\$1,474,195	\$1,503,445	\$7,230,406	



Hilton Road Storage/Repump Facility Upgrades

STRATEGIC GOAL:	Enhance Community Health, Safety, and Well-Being	START DATE:	10/2014
STATUS:	Completed Project	COMPLETION DATE:	09/2021
PRIORITY:	N/A	ACCT. NUMBER:	4191533-6853 4291533-6853
DEPARTMENT:	Utilities & Engineering	PROJECT CODE:	6853
PROJECT TYPE:	Non-Recurring	PROJECT COST:	\$2,914,270

LOCATION:

Hilton Road

DESCRIPTION/JUSTIFICATION:

The potable water storage/repump facility on Hilton Road was constructed in 1984. The ground storage tank was rehabilitated in 2012. The construction of the pumping facility, which includes two new buildings, motor control center replacement, miscellaneous electrical/control systems upgrades, and a new generator with a base fuel tank installation outside the building near the storage tank has been completed. Minor improvements and constant maintenance will help ensure efficient operation of the potable water distribution system.



FUNDING SOURCES:

FUND	FY23	FY24	FY25	FY26	FY27	TOTAL	Previously Budgeted	Revenue as of 9/30/22
Water & Wastewater Fund (41)	\$0	\$0	\$0	\$0	\$0	\$0	\$2,214,438	\$2,214,438
Capital Imp. Fund (42)						0	699,832	699,832
TOTAL	\$0	\$0	\$0	\$0	\$0	\$0	\$2,914,270	\$2,914,270

PROJECT COMPONENTS:

CATEGORY	FY23	FY24	FY25	FY26	FY27	TOTAL	Previously Budgeted	Expenses as of 9/30/22
Plans and Studies	\$0	\$0	\$0	\$0	\$0	\$0	\$215,907	\$215,907
Construction						0	2,683,191	2,683,191
Equipment /Other						0	15,172	15,172
TOTAL	\$0	\$0	\$0	\$0	\$0	\$0	\$2,914,270	\$2,914,270

OPERATING IMPACT:

CATEGORY	FY23	FY24	FY25	FY26	FY27	TOTAL	OTHER INFORMATION:
Personnel	\$0	\$0	\$0	\$0	\$0	\$0	
Operating							
Capital Outlay							
TOTAL	\$0	\$0	\$0	\$0	\$0	\$0	



Lyons Road Mobility Project

STRATEGIC GOAL:	Invest in Maintenance of All Mobility Systems	START DATE:	11/2016
STATUS:	Completed Project 	COMPLETION DATE:	09/2022
PRIORITY:	N/A	ACCT. NUMBER:	1191541-6719 4591538-6719 3951541-6719
DEPARTMENT:	Sustainable Development	PROJECT CODE:	6719
PROJECT TYPE:	Non-Recurring	PROJECT COST:	\$1,270,940

LOCATION:

Lyons Road - South of Atlantic Blvd to Hillsboro Canal



DESCRIPTION/JUSTIFICATION:

The City is working with Broward Metropolitan Planning Organization (MPO) and FDOT on a Complete Streets Program for Lyons Road from south of Atlantic Boulevard to the Hillsboro Canal. This project includes the addition of buffered bicycle lanes and missing sidewalk connections. FDOT will fund and construct most of the enhancements to Lyons Road at a cost of \$15,537,000. The City's contribution is \$600,000 with an additional \$645,300 for decorative crosswalks and lighting conduits.

FUNDING SOURCES:

FUND	FY23	FY24	FY25	FY26	FY27	TOTAL	Previously Budgeted	Revenue as of 9/30/22
Capital Improvement Fund (39)	\$0	\$0	\$0	\$0	\$0	\$0	\$645,300	\$645,300
Stormwater Mgmt. Fund (45)						0	25,640	25,640
Street Construction & Maint. Fund (11)						0	600,000	600,000
TOTAL	\$0	\$0	\$0	\$0	\$0	\$0	\$1,270,940	\$1,270,940

PROJECT COMPONENTS:

CATEGORY	FY23	FY24	FY25	FY26	FY27	TOTAL	Previously Budgeted	Expenses as of 9/30/22
Plans and Studies	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Construction						0	1,270,940	1,270,940
Equipment /Other								
TOTAL	\$0	\$0	\$0	\$0	\$0	\$0	\$1,270,940	\$1,270,940

OPERATING IMPACT:

CATEGORY	FY23	FY24	FY25	FY26	FY27	TOTAL	OTHER INFORMATION:
Personnel	\$0	\$0	\$0	\$0	\$0	\$0	
Operating							
Capital Outlay							
TOTAL	\$0	\$0	\$0	\$0	\$0	\$0	



Sabal Pines Restrooms

STRATEGIC GOAL: Enhance Community Health, Safety, and Well-Being

START DATE: 10/2017

LOCATION:

Sabal Pines Park

STATUS: Completed Project

COMPLETION DATE: 12/2021

PRIORITY: N/A

ACCT. NUMBER: 3971572-6596

DEPARTMENT: Public Works

PROJECT CODE: 6596

PROJECT TYPE: Non-Recurring

PROJECT COST: \$485,220

DESCRIPTION/JUSTIFICATION:

The restrooms at Sabal Pines Park were not easily accessible from the baseball fields. Additionally, staff had to store equipment used exclusively for the athletic fields in a remote location. This project involved constructing a one-story building in the center of the four fields that included restrooms and a storage room.



FUNDING SOURCES:

FUND	FY23	FY24	FY25	FY26	FY27	TOTAL	Previously Budgeted	Revenue as of 9/30/22
Capital Improvement Fund (39)	\$0	\$0	\$0	\$0	\$0	\$0	\$485,220	\$485,220

TOTAL	\$0	\$0	\$0	\$0	\$0	\$0	\$485,220	\$485,220
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PROJECT COMPONENTS:

CATEGORY	FY23	FY24	FY25	FY26	FY27	TOTAL	Previously Budgeted	Expenses as of 9/30/22
Plans and Studies	\$0	\$0	\$0	\$0	\$0	\$0	\$79,696	\$79,696
Construction						0	405,525	405,525
Equipment /Other								
TOTAL	\$0	\$0	\$0	\$0	\$0	\$0	\$485,220	\$485,220

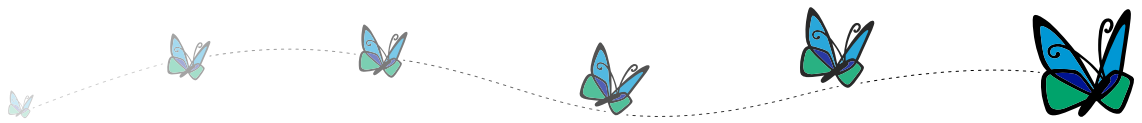
OPERATING IMPACT:

CATEGORY	FY23	FY24	FY25	FY26	FY27	TOTAL	OTHER INFORMATION:
Personnel	\$0	\$0	\$0	\$0	\$0	\$0	Operating impact includes additional contractual janitorial maintenance costs.
Operating	9,200	9,200	9,200	9,200	9,200	46,000	
Capital Outlay							
TOTAL	\$9,200	\$9,200	\$9,200	\$9,200	\$9,200	\$46,000	

Appendices







DEBT ADMINISTRATION

Debt Issuance

The objective of the City of Coconut Creek debt management policy is to maintain the City's ability to incur present and future debt at the most beneficial interest rates in amounts needed for financing the adopted Capital Improvement Program without adversely affecting the City's ability to fund essential City services. The City desires to maintain a conservative debt position.

Review and analysis of the City's debt position is required to provide a capital financing plan for infrastructure and other improvements. Both available resources and City's needs drive the City's debt issuance program. Decisions regarding the use of debt are based upon a number of factors including, but not limited to, the long-term needs of the City and the amount of resources available to repay the debt. City debt ratios are examined as well as the impact of future debt financing on those ratios. The use of debt ratios is only one tool of many in determining a course of action and is not used exclusively in making a decision. The debt policy is not expected to anticipate every future contingency in the City's capital program. Sufficient flexibility is required to enable City management to respond to unforeseen circumstances or new opportunities when appropriate.

The decision to issue bonds or to obtain bank financing is based upon which alternative will provide the City with lower costs. The City Commission decides on an issue-by-issue basis which method of sale would be more appropriate. The City encourages the use of competitive sales for all issues unless circumstances dictate otherwise. Negotiated sales are considered if the sale is a complex financing structure (certain revenue issues, a combination of taxable/nontaxable issues, etc.) or based upon other factors which lead the Finance and Administrative Services Department to conclude that a competitive sale would be less effective. If a negotiated sale was anticipated, then the Finance and Administrative Services Department and City Bond Counsel would establish a list of pre-qualified underwriters.

Legal Debt Margin

The City Charter allows revenue bonds to be issued when authorized by the City Commission. General Obligation bonds must be approved by referendum of the electorate with the aggregate outstanding not to exceed 25 percent of the assessed value of taxable property in the City. Currently, the City does not have any outstanding General Obligation bonds. The assessed value of real property for the year 2022 is \$5.07 billion. If the maximum were reached with voter approval, the City would be able to increase its General Obligation debt total by an estimated \$1.26 billion dollars.



DEBT SERVICE FUND SUMMARY

The City currently has three revenue notes outstanding as follows:

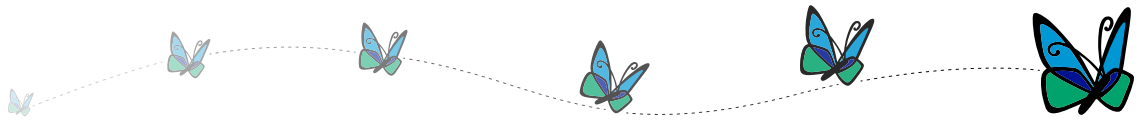
Capital Improvement Revenue Note, Series 2017A - The Series 2017A issue provided funds for the acquisition, improvement and equipping of various public improvements in accordance with the City's Five-Year Capital Improvement Plan, as amended and approved by the City Commission from time to time. The note has a fifteen-year term and is secured by non-ad valorem revenues.

Capital Improvement Revenue Note, Series 2017B - The Series 2017B issue retired the then outstanding Series 2009 Revenue Notes. The original bonds were issued to provide funds for the undergrounding of aerial utility lines and construction of a Public Works/EOC Administration Building, and other capital projects. The note has a fifteen-year term and is secured by non-ad valorem revenues.

Capital Improvement Revenue Note, Series 2021 - The Series 2021 issue retired the then outstanding Series 2018 Revenue Note. The original bond was issued to provide funds for the acquisition, improvement and equipping of various public improvements in accordance with the City's Five-Year Capital Improvement Plan, as amended and approved by the City Commission from time to time. The note has a seven-year term and is secured by non-ad valorem revenues.

Schedule of Debt Outstanding as of September 30, 2022

Description	Year of Maturity	Interest Rates	Principal Amount Payable
Capital Improvement Revenue Note, Series 2017A	2032	2.46%	\$ 7,070,000
Capital Improvement Revenue Note, Series 2017B	2032	2.91%	\$ 4,830,000
Capital Improvement Revenue Note, Series 2021	2028	1.12%	\$ 6,355,000
Total Outstanding Long-term Debt			\$ 18,255,000



DEBT SERVICE REQUIREMENTS TO MATURITY

TOTAL DEBT SERVICE REQUIREMENTS

<u>Fiscal Year</u>	<u>Principal</u>	<u>Interest</u>	<u>Total</u>
2023	\$ 2,0 0,000	\$ 3 5, 2	\$ 2, 65, 2
202 -202	11,030,000	1,321,3 7	12,351,3 7
2029-2032	5,1 5,000	3 , 1	5, 9, 1
	<u>\$ 1 ,255,000</u>	<u>\$ 2,052,003</u>	<u>\$ 20,307,003</u>

CAPITAL IMPROVEMENT REVENUE NOTE, SERIES 2017A

<u>Fiscal Year</u>	<u>Principal</u>	<u>Interest</u>	<u>Total</u>
2023	\$ 630,000	\$ 173,922	\$ 03,922
202 -202	3, 00,000	629,02	,029,02
2029-2032	3,0 0,000	1 9, 20	3,229, 20
	<u>\$ 7,070,000</u>	<u>\$ 992,366</u>	<u>\$,062,366</u>

CAPITAL IMPROVEMENT REVENUE NOTE, SERIES 2017B

<u>Fiscal Year</u>	<u>Principal</u>	<u>Interest</u>	<u>Total</u>
2023	\$ 20,000	\$ 1 0,553	\$ 560,553
202 -202	2,305,000	511,577	2, 16,577
2029-2032	2,105,000	155,39	2,260,39
	<u>\$, 30,000</u>	<u>\$ 07,52</u>	<u>\$ 5,637,52</u>

CAPITAL IMPROVEMENT REVENUE NOTE, SERIES 2021

<u>Fiscal Year</u>	<u>Principal</u>	<u>Interest</u>	<u>Total</u>
2023	\$ 1,030,000	\$ 71,367	\$ 1,101,367
202 -202	5,325,000	1 0,7 7	5,505,7 7
	<u>\$ 6,355,000</u>	<u>\$ 252,11</u>	<u>\$ 6,607,11</u>



PLEDGED REVENUE COVERAGE
Last Ten Fiscal Years
(Amounts Expressed in Thousands)

Fiscal Year	Improvement Revenue Notes									
						Non-Ad Valorem				
	Electric		Electric		Total Revenue	Debt Service		Debt Service		Coverage
	Utility Taxes	Franchise Fees	Electric	Franchise Fees		Principal	Interest	Principal	Interest	
2013	3,203	2,657	2,657	2,657	5,860	2,201	294	402	394	30.72
2014	3,521	2,908	2,908	2,908	6,429	2,270	228	415	378	32.19
2015	3,599	2,983	2,983	2,983	6,582	1,590	159	1,181	361	17.21
2016	3,695	2,910	2,910	2,910	6,605	1,629	112	1,236	315	18.31
2017	3,802	2,985	2,985	2,985	6,787	1,685	64	6,766	298	4.18
2018	-	2,959	2,959	2,959	2,959	799	16	925	488	24.46
2019	-	-	-	-	-	-	-	1,825	693	15.37
2020	-	-	-	-	-	-	-	1,875	643	14.66
2021	-	-	-	-	-	-	-	10,205	523	3.72
2022	-	-	-	-	-	-	-	2,040	424	15.63

(1) Includes \$6,765,000 to fully refund principal on Series 2009 from issuance of Series 2017B revenue note proceeds.

(2) Includes \$8,215,000 to fully refund principal on Series 2018 from issuance of Series 2021 revenue note proceeds.

Fiscal Year 2022 - Not Audited

ORDINANCE NO. 2022-019

AN ORDINANCE OF THE CITY COMMISSION OF THE CITY OF COCONUT CREEK, FLORIDA, ADOPTING A BUDGET FOR THE FISCAL YEAR BEGINNING OCTOBER 1, 2022, AND ENDING SEPTEMBER 30, 2023; DETERMINING THE AMOUNT OF AVAILABLE FUNDS ON HAND AND ESTIMATED REVENUES FOR SAID YEAR; APPROPRIATING THE FUNDS NECESSARY FOR THE OPERATION OF THE CITY FOR SAID YEAR; AUTHORIZING CONTINUATION OF A GENERAL TRUST FUND; AUTHORIZING CONTINUATION OF GRANTS FUNDS; AUTHORIZING CONTINUATION OF LOCAL AND FEDERAL LAW ENFORCEMENT TRUST FUNDS; AUTHORIZING THE CONTINUATION OF THE TRANSPORTATION SURTAX FUND; AUTHORIZING RE-APPROPRIATION OF UNSPENT ECONOMIC DEVELOPMENT DIVISION FUNDS; AND AUTHORIZING RE-APPROPRIATION OF \$2,163,600 OF FUND BALANCE RESERVES FOR E-911 DISPATCH SERVICES; PROVIDING FOR CONFLICTS; PROVIDING FOR SEVERABILITY; AND PROVIDING AN EFFECTIVE DATE.

State of Florida

County of Broward

City of Coconut Creek

I HEREBY CERTIFY that this is a true and correct

copy of

Witness my hand and the Official Seal of

The City of Coconut Creek this

day of

September 20

2022

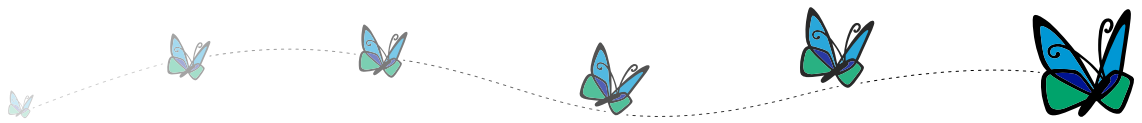
Joseph J. Kavanagh, City Clerk

WHEREAS, the City Manager of the City of Coconut Creek has presented the proposed budget to the City Commission, which contains estimates of amounts on hand, revenues to be received, and amounts to be appropriated to each of the various departments and capital projects of the City for the 2023 Fiscal Year; and

WHEREAS, the City Commission has received and reviewed said proposed budget and desires to adopt the Operating and Capital Improvement Budget as the official budget for the City of Coconut Creek for the 2023 Fiscal Year; and

WHEREAS, all public hearings as required by law have been held pursuant to notice duly published, the public has been given the opportunity to be heard, and all other requirements have been fulfilled.

NOW, THEREFORE, THE CITY COMMISSION OF THE CITY OF COCONUT CREEK HEREBY ORDAINS:



Section 1: That the forgoing “WHEREAS” clauses are hereby ratified and confirmed as being true and correct and are hereby made a specific part of this ordinance.

Section 2: That the Operating and Capital Improvement Budget is hereby adopted as the City of Coconut Creek’s official budget for the 2023 Fiscal Year.

Section 3: That the Operating and Capital Improvement Budget establishes the amount of available funds on hand, estimated revenues, and appropriates the funds necessary to operate the government of the City for the 2023 Fiscal Year.

Section 4: That the continuation of a General Trust Fund is hereby authorized with said Fund to be used to receive monies from grants, gifts, and bequests and to disburse monies in accordance with said grant, gift, or bequest without being included in the Operating and Capital Improvement Budget.

Section 5: That the continuation of the Grants Funds are hereby authorized with said Funds to be used to receive monies from grants and to disburse monies in accordance with said grants without being included in the Operating and Capital Improvement Budget.

Section 6: That the continuation of Local and Federal Law Enforcement Trust Funds are hereby authorized with said Funds to be used to receive and expend monies in accordance with State and Federal laws without being included in the Operating and Capital Improvement Budget.

Section 7: That the continuation of the Transportation Surtax Fund is hereby authorized with said Funds to be used to receive and expend monies in accordance with State and Local requirements without being included in the Operating and Capital Improvement Budget.

Section 8: That for financial reporting purposes, the appropriate fund budgets may be amended to account for activities related to the General Trust Fund, the Grants Funds, the Local and Federal Law Enforcement Trust Funds, and the Transportation Surtax Fund.

Section 9: That re-appropriating any unspent funds budgeted for the Economic Development Division is hereby authorized.

Section 10: That re-appropriating \$2,163,600 of fund balance reserves for E-911 dispatch services is hereby authorized.

Section 11: That all ordinances or parts of ordinances, all City Code sections or parts of City Code sections, and all resolutions or parts of resolutions in conflict with this ordinance are hereby repealed to the extent of such conflict.

Section 12: That should any section or provision of this ordinance or any portion

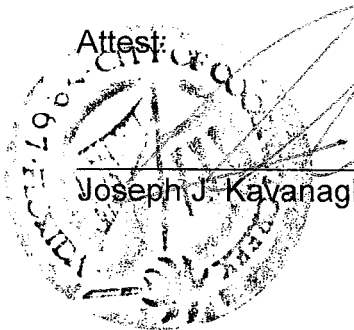


thereof, any paragraph, sentence, clause or word be declared by a court of competent jurisdiction to be invalid, such decision shall not affect the validity of the remainder hereof as a whole or part hereof other than the part declared invalid.

Section 13: That this ordinance shall become effective upon its passage on second and final reading.

PASSED FIRST READING THIS 12TH DAY OF SEPTEMBER, 2022.

PASSED SECOND READING THIS 22ND DAY OF SEPTEMBER, 2022.

Attest:


 Joseph J. Kavanagh, City Clerk

 Joshua Rydell, Mayor

	<u>1st</u>	<u>2nd</u>
Rydell	<u>Aye</u>	<u>Aye</u>
Welch	<u>Aye</u>	<u>Aye</u>
Tooley	<u>Aye</u>	<u>Aye</u>
Railey	<u>Aye</u>	<u>Aye</u>
Brodie	<u>Aye</u>	<u>Aye</u>



RESOLUTION NO. 2022-171

A RESOLUTION OF THE CITY COMMISSION OF THE CITY OF COCONUT CREEK, FLORIDA, ADOPTING THE CAPITAL IMPROVEMENT PROGRAM (CIP) FOR FISCAL YEAR 2023 THROUGH FISCAL YEAR 2027, PURSUANT TO SECTION 602 OF THE CITY CHARTER; PROVIDING FOR SEVERABILITY; AND PROVIDING AN EFFECTIVE DATE.

WHEREAS, the City Commission has considered and approved the Capital Improvement Program for Fiscal Year 2023 through Fiscal Year 2027.

NOW, THEREFORE, BE IT RESOLVED BY THE CITY COMMISSION OF THE CITY OF COCONUT CREEK, FLORIDA:

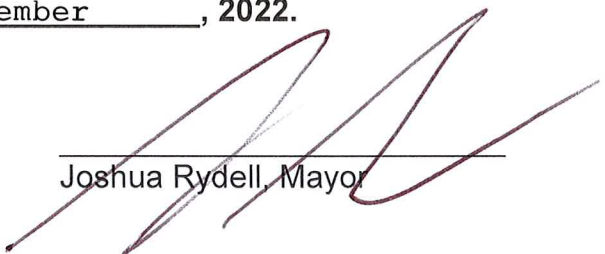
Section 1: That the forgoing "WHEREAS" clauses are hereby ratified and confirmed as being true and correct and are hereby made a specific part of this resolution.

Section 2: That the City Commission has reviewed and hereby approves and adopts the Capital Improvement Program for Fiscal Year 2023 through Fiscal Year 2027.

Section 3: That if any clause, section, other part or application of this resolution is held by any court competent jurisdiction to be unconstitutional or invalid, in part or in application, it shall not affect the validity of the remaining portion or applications of this resolution.

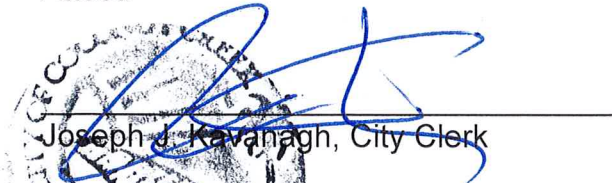
Section 4: That this resolution shall be in full force and effect immediately upon its adoption.

Adopted this 22nd day of September, 2022.



Joshua Rydell, Mayor

Attest:



Joseph J. Kavanagh, City Clerk




Rydell Aye

Welch Aye

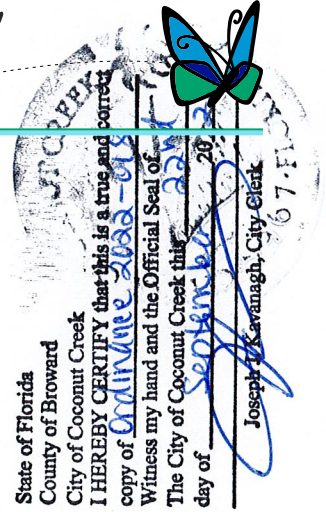
Tooley Aye

Railey Aye

Brodie Aye

ORDINANCE NO. 2022-018

AN ORDINANCE OF THE CITY COMMISSION OF THE CITY OF COCONUT CREEK, FLORIDA, ESTABLISHING AND ADOPTING THE CITY OF COCONUT CREEK'S AD VALOREM TAX OPERATING MILLAGE RATE AT 6.4463 MILLS FOR THE 2023 FISCAL YEAR; PROVIDING FOR CONFLICTS; PROVIDING FOR SEVERABILITY; AND PROVIDING AN EFFECTIVE DATE.



WHEREAS, the City Manager of the City of Coconut Creek has estimated expenditures and revenues of said City for the 2023 Fiscal Year with detailed information, including revenues to be derived from sources other than ad valorem tax levy, and has made recommendations as to the amounts necessary to be appropriated for the ensuing fiscal year; and

WHEREAS, the City Commission has received and considered the recommendations of the City Manager and the proposed budget and has determined the amount of available funds on hand and the estimated ad valorem tax necessary to be levied; and

WHEREAS, all public hearings, as required by law, have been held pursuant to notice duly published, the public has been given the opportunity to be heard, and all other requirements have been fulfilled.

NOW, THEREFORE, THE CITY COMMISSION OF THE CITY OF COCONUT CREEK HEREBY ORDAINS:

Section 1: That the forgoing "WHEREAS" clauses are hereby ratified and confirmed as being true and correct and are hereby made a specific part of this ordinance.

Section 2: That an ad valorem tax operating millage rate of 6.4463 mills (6.4463 per \$1,000 of taxable value) is hereby established and adopted for the 2022 tax year.

Section 3: That said operating millage rate is equal to the current millage rate of 6.4463 and is a 9.19% increase from the roll back millage rate of 5.9040.



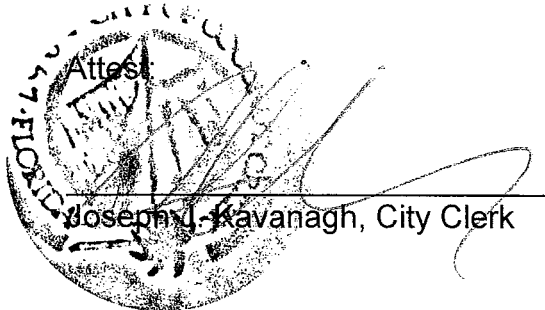
Section 4: That all ordinances or parts of ordinances, all City Code sections or parts of City Code sections, and all resolutions or parts of resolutions in conflict with this ordinance are hereby repealed to the extent of such conflict.

Section 5: That should any section or provision of this ordinance or any portion thereof, any paragraph, sentence, clause or word be declared by a court of competent jurisdiction to be invalid, such decision shall not affect the validity of the remainder hereof as a whole or part hereof other than the part declared invalid.

Section 6: That this ordinance shall become effective upon its passage on second and final reading.

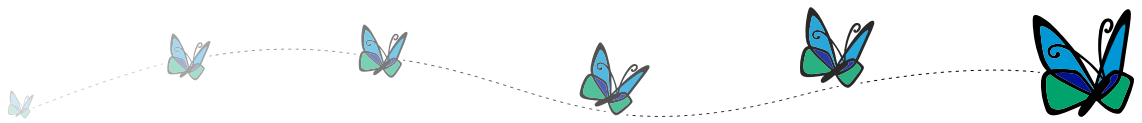
PASSED FIRST READING THIS 12TH DAY OF SEPTEMBER, 2022.

PASSED SECOND READING THIS 22ND DAY OF SEPTEMBER, 2022.



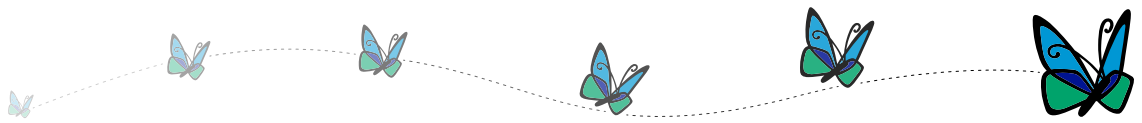
Joshua Rydell, Mayor

	<u>1st</u>	<u>2nd</u>
Rydell	<u>Aye</u>	<u>Aye</u>
Welch	<u>Aye</u>	<u>Aye</u>
Tooley	<u>Aye</u>	<u>Aye</u>
Railey	<u>Aye</u>	<u>Aye</u>
Brodie	<u>Aye</u>	<u>Aye</u>



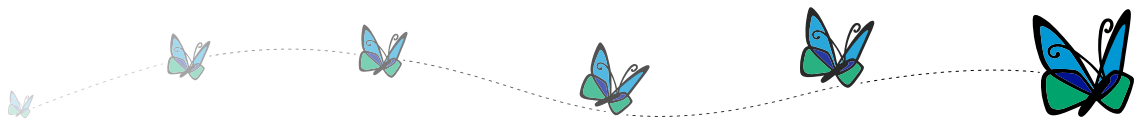
GLOSSARY

Account	A separate financial reporting unit for budgeting, management, or accounting purposes. All budgetary transactions, whether revenue or expenditure are recorded in accounts.
Accountability	The state of being obliged to explain actions to justify what was done. Accountability requires justification for the raising of public funds and the purposes for which they are used.
Accounting Period	A period of time (e.g. one month, one year) where the City determines its financial position and results of operations.
Accounting Standards	The generally accepted accounting principles (GAAP) promulgated by the Government Accounting Standards Board (GASB), which guide the recording and reporting of financial information by state and local governments. The standards establish such guidelines as to when transactions are recognized, the types and purposes of funds, and the content and organization of the annual financial report.
Accounting System	The total set of records and procedures which are used to record, classify, and report information on the financial status and operations of an entity.
Accrual Basis	A method of accounting in which revenues are recorded when measurable and earned, and expenses are recognized when a good or service is used.
Activity	A department effort contributing to the achievement of a specific set of program objectives; the smallest unit of the program budget.
Adopted Budget	The original budget as approved by the City Commission at the beginning of the fiscal year.
Ad Valorem Taxes	Commonly referred to as property taxes, levied on both real and personal property, according to the property's valuation and tax rate.
Amended Budget	The current budget resulting from changes to the Adopted Budget. An example of a common change would be a line item transfer of funds.
Americans with Disabilities Act (ADA)	A civil rights legislation that prohibits discrimination against people with disabilities in several areas, including employment, transportation, public accommodations, communications and access to state and local government' programs and services.
Amortization	The reduction of debt through regular payments of principal and interest sufficient to retire the debt instrument at a predetermined date known as maturity.



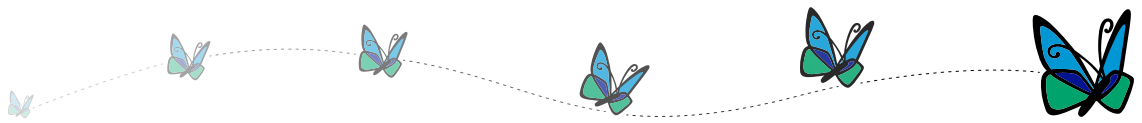
GLOSSARY

Annual Comprehensive Financial Report	Financial report that contains, at a minimum three sections: (1) introductory, (2) financial, and (3) statistical, and whose financial section provides information on each individual fund.
Appropriation	The setting aside of money for a particular purpose.
Assessed Property Value	The valuation set upon real estate and certain personal property by the Property Appraiser as a basis for levying property taxes.
Assets	Resources owned or held by a government, which have monetary value.
Audit	An examination of evidence, including records, facilities, inventories, systems, etc., to discover or verify desired information.
Authorized Positions	Employee positions, which are authorized in the adopted budget, to be filled during the year.
Balanced Budget	A budget in which current revenues equal current expenditures. The legal requirements for a balanced budget may be set by the state or local government.
Base Budget	Projected cost of continuing the existing levels of service in the current budget year.
Benchmark	A point of reference from which measurements may be made. A benchmark is something that serves as a standard by which other performance indicators may be evaluated or compared.
Bond	A promise to repay borrowed money on a particular date, often ten or twenty years in the future. Most bonds also involve a promise to pay a specified dollar amount of interest at predetermined intervals. Local governments use bonds to obtain long-term financing for capital projects.
Bond Covenant	A legally enforceable agreement with bondholders that requires the governmental agency selling the bond to meet certain conditions in the repayment of the debt.
Budget	A plan of financial activity for a specified period of time (fiscal year or biennium) indicating all planned revenues and expenses for the budget period.
Budget Amendment	A revision of the adopted budget that, when approved by the Commission, replaces the original provision. Budget amendments occur throughout the fiscal year, as spending priorities shift.



GLOSSARY

Budgetary Basis	This refers to the basis of accounting used to estimate financing sources and uses in the budget. This generally takes on the three forms: GAAP, cash, or modified accrual.
Budget Calendar	The schedule of key dates or milestones which a government follows in the preparation and adoption of the budget.
Budget Cycle	The recurring process, either annual or biennial, in which a government prepares, adopts, and implements a spending plan. The budget cycle consists of (1) preparation of a budget proposal, (2) legislative approval of the proposed budget, (3) executive-branch implementation of the proposed budget, and (4) preparation of an annual report detailing the results of operations.
Budget Message	Included in the opening section of the budget, the Budget Message provides summary of the most important aspects of the budget, changes from previous fiscal years, and recommendations regarding the financial policy for the upcoming period.
Business Tax	A tax imposed for the privilege of doing business in Coconut Creek. Any individual or home-based business providing merchandise, entertainment or service directly or indirectly to the public must obtain a license to operate.
Capital Assets	Assets of significant value and having a useful life of several years. Capital Assets are also called fixed assets.
Capital Budget	The appropriation of bonds or operating revenue for improvements to facilities, and other infrastructure.
Capital Outlay / Expenditures	Spending on fixed assets. Generally, such acquisitions cost more than a specified amount (e.g. \$5,000) and are intended to last more than one year.
Capital Improvements	Any major expenditure relating to the acquisition, expansion, or rehabilitation of the City's infrastructure and major equipment purchases which generally falls into one of the following categories: land purchase, new structures; structural and non-structural improvements; major repairs; and major equipment.
Capital Improvement Program (CIP)	A five-year plan which identifies capital projects and equipment purchases, provides a planning schedule (including start and completion dates), and identifies options for financing the plan.



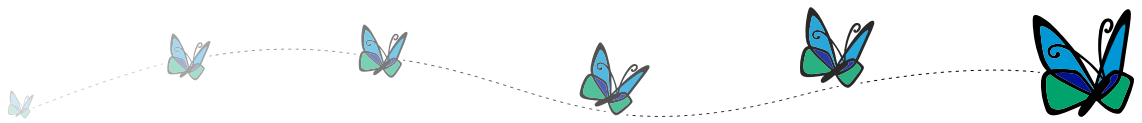
GLOSSARY

Capital Project	Major construction, acquisition, or renovation activities that add value to the physical assets of a government, or significantly increase their useful life. Also called capital improvements.
Capital Projects Funds	Governmental funds established to account for resources used for the acquisition of large capital improvements other than those accounted for in the proprietary or trust funds.
Cash Basis	The method of accounting under which revenues are recorded when received in cash and expenditures are recorded when paid.
Cash Flow	The net cash balance at any given point. The treasurer prepares a cash budget that projects the inflow, outflow, and net balance of cash reserves on a daily, weekly, and/or monthly basis.
Change Order	A change in the design or specifications of an approved capital project; change orders often increase the cost of a project.
Charges for Services	A collection of accounts used to capture revenue related to services provided by the City, such as parks and recreation, administrative, water, sewer and stormwater.
Chart of Accounts	A chart that assigns a unique number to each type of transaction (e.g., salaries or property taxes) and to each budgetary unit in the organization. The chart of accounts provides a system for recording revenues and expenditures that fits the organizational structure.
Collective Bargaining Agreement	A legal contract between the employer and a verified representative of a recognized bargaining unit for specific terms and conditions of employment (e.g. hours, working conditions, salary, fringe benefits, and matters affecting health and safety of employees).
Community Development Block Grant (CDBG) Fund	A special revenue fund used to account for funds received from the U.S. Department of Housing and Urban Development.
Consumer Price Index (CPI)	A statistical description of price levels provided by the U.S. Department of Labor. The index is used as a measure of the increase in the cost of living (e.g. economic inflation).
Contingency	A budgetary reserve set-aside for emergencies or unforeseen expenditures not otherwise budgeted. This type of account protects the local government from having to issue short-term debt to cover such needs.



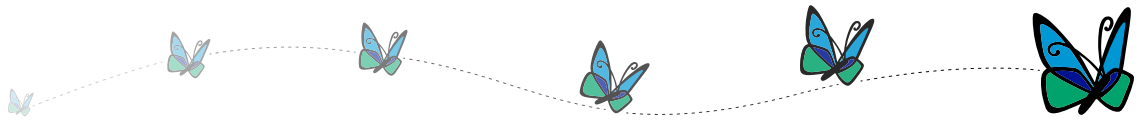
GLOSSARY

Contractual Services	Services rendered to a government by private firms, individuals, or other governmental agencies. Examples include utilities, rent, maintenance agreements, and professional consulting services.
Cost-of-Living Adjustments (COLA)	An increase in salaries to offset the adverse effect of inflation on compensation.
Debt Service	The cost of paying principal and interest on borrowed money according to a predetermined payment schedule.
Debt Service Funds	One or more funds established to account for expenditures used to repay the principal and interest on debt.
Deficit	The amount by which expenditures exceed revenues during a single accounting period.
Department	The basic organizational unit of government, which is functionally unique in its delivery of services.
Depreciation	Expiration in the service life capital assets attributes to wear and tear, deterioration, and action of the physical elements, inadequacy, or obsolescence.
Designated	Funds that have been identified for a specific purpose. This differs from reserved funds, in that there is no legal requirement for funds that have been designated.
Disbursement	Payment for goods or services that have been delivered and invoiced.
Distinguished Budget Presentation Program	A voluntary program administered by the Government Finance Officers Association (GFOA) to encourage governments to publish efficiently organized and easily readable budget documents and to provide peer recognition and technical assistance to the fiscal officers preparing them.
Earmarking	Legal limitations on the revenue from fees, licenses, taxes, or grants, which determine how the funds may be spent. Many state and federal grants are earmarked for particular types of projects. Earmarked revenues are frequently accounted for in special revenue funds.
Employee (or Fringe) Benefits	Contributions made by a government to meet commitments or obligations for employee fringe benefits. Included are the government's share of costs for Social Security and various pensions, medical, and life insurance plans.



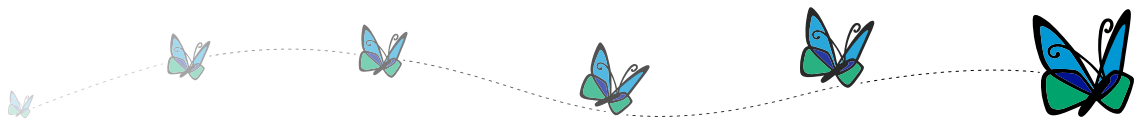
GLOSSARY

Encumbrance	Budget authority that is set aside when a purchase order or contract is approved. The encumbrance assures suppliers that sufficient funds will be available once the order is fulfilled. Encumbrances are also known as obligations.
Enterprise Funds	A separate fund used to account for services supported primarily by service charges; examples are water, sewer, golf, and airport funds.
Enterprises	Government-owned services, such as utilities, that are supported primarily by fees rather than by tax revenue.
Estimate	The most recent prediction of current year revenue and expenditures. Estimates are based on several months of actual expenditure and revenue information and are prepared to consider the impact of unanticipated costs or other economic changes.
Expenditure	The payment of cash on the transfer of property or services for the purpose of acquiring an asset, service, or settling a loss.
Expense	Charges incurred (whether paid immediately or unpaid) for operations, maintenance, interest, or other charges.
Fiduciary Funds	Funds that account for resources that government holds in trust for individuals or other governments.
Fines And Forfeitures	Consists of a variety of fees, fines and forfeitures collected by the State Court System, including bail forfeitures, garnishments, legal defenders recoupment and juror/witness fees.
Fiscal Year	A twelve-month period designated as the operating year for accounting and budgeting purposes in an organization. For Coconut Creek, this twelve (12) month period is October 1 to September 30.
Five-Year Capital Plan	A plan for capital expenditures to be incurred each year over a five-year period to meet capital needs arising from the long-term work program or other capital needs. It sets forth each project or other contemplated expenditure in which the government is to have a part and specifies the resources estimated to be available to finance the projected expenditures. The Five-Year Capital Plan should link to the City's Business/Strategic Plans.
Fixed Assets	Assets of long-term character that are intended to continue to be held or used, such as land, buildings, machinery, furniture, and other equipment.
Fleet	The vehicles owned and operated by the City.



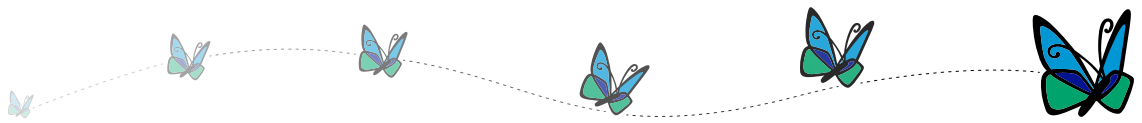
GLOSSARY

Forfeiture	The automatic loss of property, including cash, as penalty for breaking the law, or as compensation for losses resulting from illegal activities. Once property has been forfeited, the City may claim it, resulting in confiscation of the property.
Franchise Fee	Charges to utilities for exclusive/non-exclusive rights to operate within municipal boundaries. Examples are electricity, telephone, cable television and solid waste.
Fringe Benefits	Contributions made by an employer to meet commitments or obligations for employees beyond base pay, including the employers' share of costs for social security, pension, deferred compensation, medical and life insurance plans.
Full-Time Equivalent Position	A part-time position converted to the decimal equivalent of a full-time position based on 2,080 hours per year.
Fund	A self-balancing set of accounts. Governmental accounting information is organized into funds, each with separate revenues, expenditures, and fund balances.
Fund Balance	The difference between a fund's assets and its liabilities. Portions of the fund balance may be reserved for various purposes, such as contingencies or encumbrances.
General Fund	The major fund in most governmental units, the General Fund accounts for all activities not accounted for in other funds. Most tax-funded functions, such as police and fire protection, are accounted for in the General Fund.
Generally Accepted Accounting Principles (GAAP)	Uniform minimum standards used by state and local governments for financial recording and reporting; established by the accounting profession through the Governmental Accounting Standards Board (GASB).
General Obligation (GO) Bond	This type of bond is backed by the full faith, credit, and taxing power of the government. This type of bond requires voter approval.
Governmental Accounting Standards Board (GASB)	The body that sets accounting standards specifically for governmental entities at the state and local levels.
Government Finance Officers Association (GFOA)	An association of state/provincial and local finance professionals in the United States and Canada.



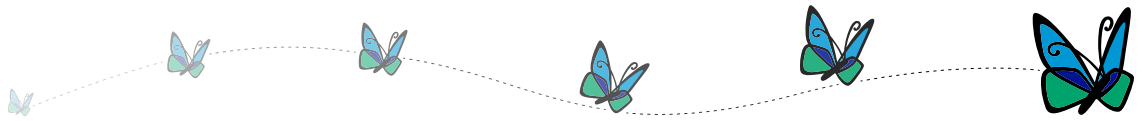
GLOSSARY

Governmental Funds	Funds typically used to account for tax supported, governmental activities (e.g. the general fund, special revenue funds, debt service funds, capital projects funds and permanent funds).
Goal	A statement of broad direction, purpose, or intent based on the needs of the community.
Grants	A contribution by a government or other organization to support a particular function. Grants may be classified as either operational or capital, depending upon the grantee.
Homestead Exemption	Pursuant to the Florida State Constitution, the first \$25,000 of assessed value of a home that the owner occupies as principal residence is exempt from the property tax. The second \$25,000 excludes School Board taxes and applies to properties with assessed values greater than \$50,000
Impact Fees	Fees charged to developers to cover the anticipated cost of improvements that will be needed as a result of growth and development.
Indirect Cost	A cost necessary for the functioning of the organization as a whole, but which cannot be directly assigned to one service.
Infrastructure	The physical assets of a government (e.g., streets, water, sewer, public buildings and parks).
Interest Income	Revenue associated with the City's cash management activities of investing fund balances.
Interfund Transfers	The movement of monies between funds of the same governmental entity.
Intergovernmental Revenue	Funds received from federal, state and other local government sources in the form of grants, shared revenues, and payments in lieu of taxes.
Interlocal Agreement	A contractual agreement between two or more governmental entities.
Internal Service Funds	One or more funds that account for the goods and services provided by one department to another within government on a cost-reimbursement basis. Departments that use internal services (e.g., data processing) may have a line item in their budget for such services.
Liability	Debt or other legal obligations arising out of transactions in the past which must be liquidated, renewed, or refunded at some future date.
Levy	To impose taxes for the support of government activities.



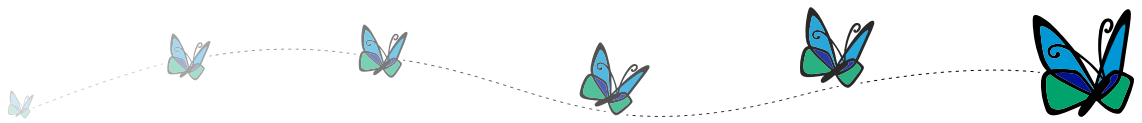
GLOSSARY

Licenses and Permits	A collection of accounts used to capture revenues related to business licenses, and electrical, mechanical, building permits, etc. issued by the City.
Line Item Budget	A budget prepared along departmental lines that focuses on what is to be bought by linking appropriations to objects of expenditures.
Local Housing Assistance Plan	A program that assist very low to moderate income households in order to expand production of and preserve affordable housing.
Long-term Debt	Debt payable more than one year after date of issue.
Major Fund	A fund that reports at least 10% of total governmental assets, liabilities, revenues or expenditures and at least 5% of combined City assets, liabilities, revenues or expenditures.
Mandate	A requirement from a higher level of government that a lower level of government perform a task in a particular way, or perform a task to meet a particular standard, often without compensation from the higher level of government.
Measurement	A variety of methods used to assess the results achieved and improvements still required in a process or system. Measurement gives the basis for continuous improvement by helping evaluate what is working and what is not working.
Mill	The property tax rate, which is based on the valuation of property. A tax rate of one mill produces one dollar of taxes on each \$1,000 of assessed property valuation. One tenth of one cent.
Millage	The total tax obligation per \$1,000 of assessed valuation of property.
Mission	A clear and concise statement that focuses on the purpose of the program and sets program goals to align practices with values. A mission statement is an actionable plan for a program's future, which includes the objectives, how these objectives will be reached, who is responsible for performance, and why the program must meet its goals.
Modified Accrual Basis of Accounting	A form of accrual accounting in which (1) expenditures are recognized when the goods or services are received and (2) revenues, such as taxes, are recognized when measurable and available to pay expenditures in the current accounting period.
Municipal Code	A collection of laws, rules, and regulations that apply to the City and its Citizens.



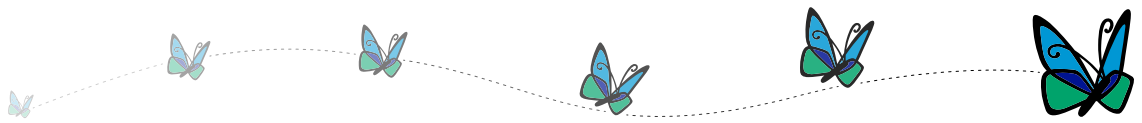
GLOSSARY

Municipal Service Provider	Services provided either by the municipality, or by an external agent on behalf of the municipality in terms of a service delivery agreement.
National Pollutant Discharge Elimination System	A permit program, which controls water pollution by regulating point sources that discharge pollutants into waters of the United States.
Net Position	An account in the equity section of the balance sheet reflecting the accumulated earnings of the Water & Sewer Fund, the Self-Insurance Funds, the Equipment Services Fund, or the City Centre Fund.
Non-Departmental	Referring to activities, revenues, and expenditures that are not assigned to a department.
Non-Major Fund	A fund that reports less than 10% of total governmental assets, liabilities, revenues or expenditures and less than 5% of combined City assets, liabilities, revenues or expenditures.
Object of Expenditure	An expenditure classification, referring to the lowest and most detailed level of classification, such as electricity, office supplies, asphalt, and furniture.
Objective	Something to be accomplished in specific, well-defined, and measurable terms and that is achievable within a specific period.
Obligations	Amounts that a government may be legally required to meet out of its resources. They include not only actual liabilities, but also encumbrances not yet paid.
Operating Expenses	The cost of personnel, materials, and equipment required for a department to function.
Operating Income	The excess of operating revenue over operating expenses, before interfund transfers, interest and other adjustments not directly related to operations. The concept of operating income applies only to enterprise, internal service and non-expendable and pension trust funds.
Operating Revenue	Funds that the government receives as income to pay for ongoing operations. It includes such items as taxes, fees from specific services, interest earnings, and grant revenues. Operating revenues are used to pay for day-to-day services.
Ordinance	A municipal regulation or an authoritative decree or law.
Pandemic	A disease outbreak that spreads across countries or continents.



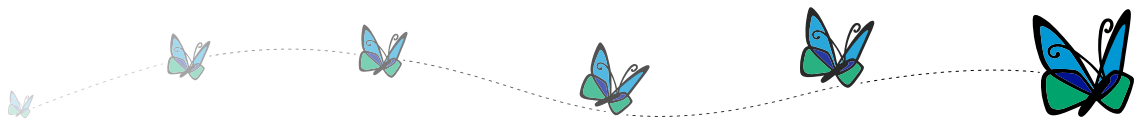
GLOSSARY

Pay-as-you-go Basis	A term used to describe a financial policy by which capital outlays are financed from current revenues rather than through borrowing.
Per Capita	A measurement of the proportion of some statistic to an individual resident determined by dividing the statistic by the current population.
Performance Budget	A budget format that includes (1) performance goals and objectives and (2) demand, workload, efficiency, and effectiveness (outcome or impact) measures for each governmental program.
Performance Measures	Indicators used in budgets to show, for example, (1) the amount of work accomplished, (2) the efficiency with which tasks were completed, and (3) the effectiveness of a program, which are often expressed as the extent to which objectives were accomplished.
Performance Measurement System	The City's methodology for monitoring performance measures and Key Intended Outcomes. See Quarterly Performance Report.
Permit Revenue	Fees imposed on construction-related activities and for the acquisition of other non-business permits (e.g. dog, bicycle).
Personal Services	Expenditures for salaries, wages, and fringe benefits of government employees.
Potable Water	Water that is fit to drink.
Prior-year Encumbrances	Obligations from previous fiscal years in the form of purchase orders, contracts or salary commitments which are chargeable to an appropriation, and for which a part of the appropriation is reserved. They cease to be encumbrances when the obligations are paid or otherwise terminated.
Productivity	The cost per unit of goods or services, holding quality constant. Productivity increases when the cost per unit goes down but quality remains constant or increases.
Program	A group of related activities performed by one or more organizational units for the purpose of accomplishing a function for which the government is responsible.
Program Budget	A budget format that organizes budgetary information and allocates funds along program rather than departmental lines.
Property Tax	A tax levied on the assessed value of real and personal property. This tax is also known as ad valorem tax.



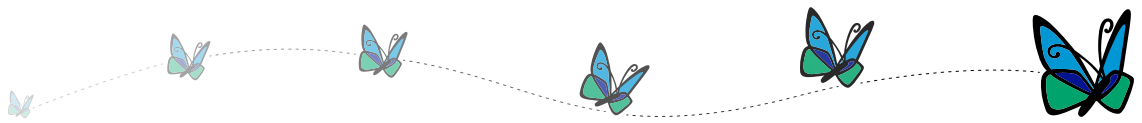
GLOSSARY

Proprietary Funds	The Enterprise Fund account for operations (a) that are financed and operated in a manner similar to private business enterprises - where the intent of the governing body is that the costs of providing goods or services to the general public on a continuing basis be financed or recovered primarily through user charges; or (b) where the governing body has decided that periodic determination of revenues earned, expenses incurred, and/or net income is appropriate for capital maintenance, public policy, management control, accountability, or other purposes.
Public Hearing	An open meeting regarding proposed operating or capital budget allocations, which provides citizens with an opportunity to voice their views on the merits of the proposals.
Purchase Order	An agreement to buy goods and services from a specific vendor with a promise to pay on delivery.
Quality	Excellence, as defined by the customer.
Reappropriation	The process of bringing forward unspent dollars from the previous fiscal year budget to the current approved budget.
Reserve	An account used either to set aside budgeted revenues that are not required for expenditure in the current budget year or to earmark revenues for a specific future purpose.
Reserves	A portion of the fund balance or retained earnings legally segregated for specific purposes.
Resolution	A special or temporary order of legislative body; an order of a legislative body requiring less legal formality than an ordinance or statute.
Resources	Total amounts available for appropriation including estimated revenues, fund transfers, and beginning balances.
Revenues	All amounts of money received by a government from external sources for the purpose of financing the operations of the government.
Retained Earnings	Cumulative net earnings or profits.
Revenue Bond	This type of bond is backed only by revenues which come from a specific enterprise or project, such as a hospital or toll road.
Rollback Rate	The millage necessary to raise the same amount of Ad Valorem tax revenue as the previous year, excluding taxes for new construction.



GLOSSARY

Service Level	Services or products that comprise actual or expected output of a given program. Focus is on result, not measures of workload.
Source of Revenue	Revenues are classified according to their source or point of origin.
Special Assessment	A compulsory levy made against certain properties to defray part or all of the cost of a specific improvement or service deemed to primarily benefit those properties.
Special Revenue Fund	A fund used to account for revenues legally restricted to expenditures for a particular purpose.
State Housing Initiatives Partnership Program (SHIP)	A State of Florida housing initiative program which provides local funding to implement and/or supplement the following programs: housing development, down payment assistance, housing acquisition and rehabilitation, homeownership assistance, and homebuyers counseling and technical assistance.
Statute	A law enacted by a legislative body.
Strategic Plan	A document outlining long-term goals, critical issues, and action plans that will increase the organization's effectiveness in attaining its mission, priorities, goal and objectives. Strategic planning starts with examining the present, envisioning the future, choosing how to get there, and making it happen.
Taxable Value	The assessed value less homestead and other exemptions, if applicable.
Taxes	Compulsory charges levied by a government for the purpose of financing services performed for the common benefit of the people. This term does not include specific charges made against particular persons or property for current or permanent benefit, such as special assessments.
Temporary Positions	An employee who fills a temporary or short-term position. Such employees provide contingency staffing for government operations during peak workloads or to address temporary staffing needs. Temporary employees are on a per-hour basis, and do not receive benefits.
Transport Fees	The cost to provide ambulance transportation to patients from home to hospital.
Truth in Millage	The Florida Truth in Millage Act (TRIM) serves to formalize the property tax levying process by requiring a specific method of tax rate calculation, form of notice, public hearing requirements, and advertisement specifications prior to the adoption of a budget tax rate.



GLOSSARY

Trust Funds	A fund established to receive money that the local government holds on behalf of individuals or other governments; the government holding the money has little or no discretion over it. Examples include employee pension funds and taxes collected for other governments.
Unappropriated	Not obligated for specific purposes. (See Undesignated)
Unassigned Fund Balance	The portion of a fund balance that is not restricted for a specific purpose and is available for general appropriation.
Undesignated	Without a specific purpose. (See Unappropriated)
Unencumbered Balance	The amount of an appropriation that is neither expended nor encumbered. It is essentially the amount of money still available for future use.
User Charges	The payment of a fee for direct receipt of a public service by the party who benefits from the service.
User Fees	Charges for expenses incurred when services are provided to an individual or group and not the community at large. The key to effective utilization of user fees is being able to identify specific beneficiaries of services and then determine the full cost of the service they are consuming (e.g. building inspections).
Utility Tax	Taxes levied on consumer consumption of utility services provided in the City. The tax is levied as a percentage of gross receipts.
Vision 2030	A committee of elected officials and residents completing a long-range strategic plan for the City.
Water & Sewer Fund	An enterprise fund established to account for the resources and uses of the Utilities function of the City and is prepared on the full accrual basis of accounting. The Utilities function consists of the provision of a clean water source and the proper disposal of wastewater. The Water & Sewer Fund is an enterprise fund and as such receives its revenues from charges levied for the provision of services to users.
Working Capital	A calculation of the current assets minus the current liabilities.



ACRONYMS

ACFR	Annual Comprehensive Financial Report	CPR	Cardiopulmonary Resuscitation
ADA	Americans with Disabilities Act	CPSM	Center for Public Safety Management
AI	Audubon International	CST	Communications Service Tax
AED	Automatic External Defibrillator	DARE	Drug Abuse Resistance Education
AFT	Automated Funds Transfer	DEP	Department of Environmental Protection
AMR	Automatic Meter Reading	DRC	Development Review Committee
ARV	Air Release Valves	DUI	Driving Under the Influence
ARPA	American Rescue Plan Act	EMS	Emergency Medical Services
AWWA	American Water Works Association	EOC	Emergency Operations Center
AMI	Automatic Metering Infrastructure	ERP	Enterprise Resource Planning
BCSB	Broward County School Board	EV	Electric Vehicle
CAAS	Commission on Accreditation of Ambulance Services	EXP	Expenditure Budget
CARES	Coronavirus Aid Relief and Economic Security Act	FAPPO	Florida Association of Public Purchasing Officers
CCR	Consumer Confidence Report	FDEP	Florida Department of Environmental Protection
CDBG	Community Development Block Grant	FDLE	Florida Department of Law Enforcement
CERT	Community Emergency Response Team	FDOT	Florida Department of Transportation
CFAI	Commission on Fire Accreditation International	FEMA	Federal Emergency Management Agency
CIP	Capital Improvement Program	FGBC	Florida Green Building Coalition
CIT	Crisis Intervention Training	FIU	Field Interface Unit
COLA	Cost of Living Adjustment	FPL	Florida Power and Light
COVID-19	Coronavirus Disease	FRDAP	Florida Recreation Development Assistance Program
CPI	Consumer Price Index	FTE	Full-Time Equivalent
GAAP	Generally Accepted Accounting Principles	PCE	Personal Consumption Expenditures



ACRONYMS

GASB	Governmental Accounting Standards Board	PPE	Personal Protective Equipment
GFOA	Government Finance Officers Association	PW	Public Works
GHG	Greenhouse Gas	ROSC	Return of Spontaneous Circulation
GIS	Geographic Information Systems	RRB	Resource Recovery Board
HHW	Household Hazardous Waste	RTCC	Real-Time Crime Center
HID	High Intensity Discharge	SAN	Storage Area Network
HOA	Home Owners Association	SCADA	Supervisory Control and Data Acquisition
HR	Human Resources	SET	Special Enforcement Team
HUD	Housing and Urban Development	SFRCC	South Florida Regional Climate Compact
HVAC	Heating, Ventilating and Air Conditioning	SFWMD	South Florida Water Management District
IRS	Internal Revenue Services	SMART	Specific Measurable Achievable Realistic and Timely
ISO	Insurance Services Office	SHIP	State Housing Initiative Partnership
IT	Information Technology	SLA	Service Level Agreement
LEED ®	Leadership in Energy and Environmental Design	SOE	Supervisor of Elections
LHAP	Local Housing Assistance Plan	SRO	School Resource Officer
LF	Linear Feet	SWAT	Special Weapons and Tactics
MPO	Metropolitan Planning Organization	TRIM	Truth in Millage
MSPA	Municipal Services Provider Agreement	UCR	Uniform Crime Report
MSW	Maintenance Service Worker	USPCA	United States Police Canine Association
NIBRS	National Incident-Based Reporting	USW	Utility Service Worker
NPDES	National Pollutant Discharge Elimination System	WWS	Water and Wastewater Services
PAFR	Popular Annual Financial Report		

