THE CITY OF

COCONUT CREEK

FLORIDA

Innovative, Inclusive, Progressive

with a small-town personal touch



FISCAL YEAR

2025

Adopted Budget

AND FIVE YEAR CAPITAL IMPROVEMENT PLAN

City of Coconut Creek
Fiscal Year 2025 Adopted
Comprehensive Annual Budget

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Jacqueline Railey, Vice-Mayor
Joshua Rydell, Commissioner
John A. Brodie, Commissioner
Jeffrey R. Wasserman, Commissioner

Sheila N. Rose, City Manager

Scott Stoudenmire, Deputy City Manager

Terrill C. Pyburn, City Attorney

Joseph Kavanagh, City Clerk

Frederick Hofer, Chief of Police

Eric Rupert, Director of Information Technology

Harry Mautte, Director of Public Works

Jeffery Gary, Chief of Fire Rescue

Osama Elshami, Director of Utilities and Engineering

Pamela J. Kershaw, Director of Human Resources

Peta-Gay Lake, Director of Finance and Administrative Services

Justin Proffitt, Director of Sustainable Development

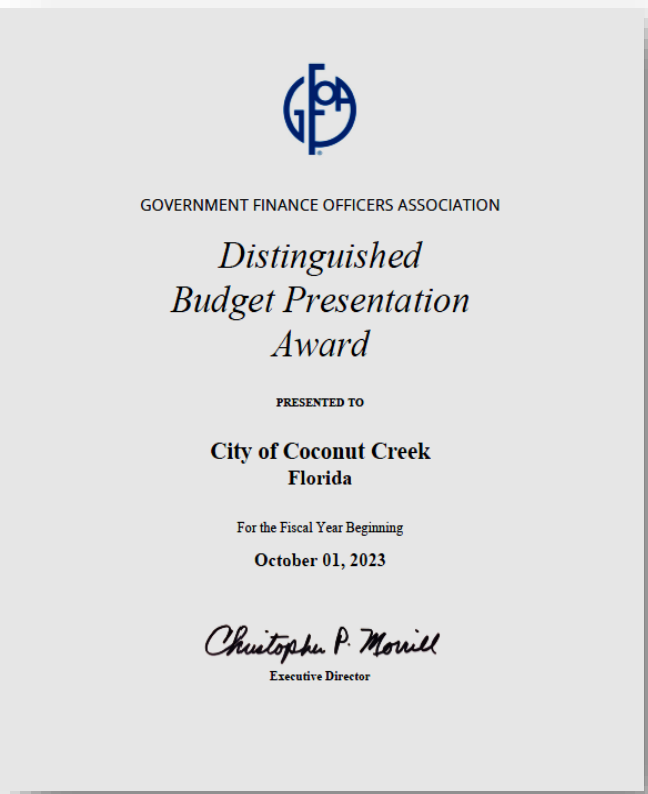
Wayne K. Tobey, Director of Parks and Recreation

Yvonne Lopez, Director of Community Relations


VISION
2030
COCONUT CREEK
FUN!
FOR ALL AGES
OPEN SPACES
FUN CENTER
AMPHITHEATER
GATHERING SPOTS
KIOSK
EDUCATIONAL PARKS
SPORTSPLEX
GOOD SCHOOLS
INNOVATIVE
SMART TECH
LYONS RD
PUBLIC TRANSPORTATION
MULTI MODAL



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The Government Finance Officers Association of the United States and Canada (GFOA) presented the Distinguished Budget Presentation Award to the City of Coconut Creek, Florida for its annual budget for the fiscal year beginning October 1, 2023. In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, operations guide, financial plan, and communications device.

This award is valid for a period of one year only. We believe our current budget continues to conform to program requirements, and we are submitting it to GFOA to determine its eligibility for another award.

READER'S GUIDE

This section provides readers with a guide to the document contents, where and how to find the information, and how to understand the information. The following describes each of its major sections:

BUDGET MESSAGE
The first significant section of the FY25 Budget is the City Manager's Budget Message. The reader will gain an understanding of the City Manager's vision, major issues, recommended policy, operational changes, and financial plan.

AT A GLANCE
This section provides the reader with the background of the City. In this section are the City's history, useful facts, demographics, Budget Highlights, City-wide organizational chart, an explanation of the type of government, and a matrix of the relationship between departments and funds.

LONG-TERM PLANNING
This section provides an understanding of the City's vision, mission, and strategic priorities. Goals and objectives are linked at a policy level to those of the City. Included in this section are the City's Strategic Plan, Key Performance Indicator Scorecard, Comprehensive Plan, Economic Outlook, Legislative Issues, and Emerging Issues

BUDGET STRUCTURE
This section provides an overview of the Budget and Financial Policies, a description of the Strategic Priority Budget, an overview of the Budget Process and Budget Calendar, and the basis on which the budget is developed, and a description of the City's accounting funds.

BUDGET OVERVIEW
This section provides the reader with a basic overview of the budget. It also answers one of the most often asked questions: "What's included in the Budget?" Included in this section are the Tax Millage Summary, Budget Summary, Fund Summaries, Budget Overview by Fund, and an Expenditure Summary.

REVENUE ANALYSIS
This section includes Revenue Detail and Analysis of Revenue Sources. This section also provides a more detailed description of major revenue sources.

PROGRAM SUMMARIES
This section includes the program summaries for FY25. Included are summaries of Program Modifications, Capital Outlay Requests, Capital Improvement Program Requests, as well as the Staffing Overview.



DEPARTMENT SUMMARIES
This section explains the services offered by the City of Coconut Creek. Each department includes an organizational chart, a budget for the department core programs, divisional narratives of programs, key performance indicators, department highlights and accomplishments, explanations of variances between the FY24 and FY25 budgets, a personnel complement, a schedule of line item budgeted expenditures, and program modifications or capital outlay requests, as applicable.

CAPITAL IMPROVEMENT PROGRAM
This section provides a comprehensive listing and explanation of the capital needs of the City for the next five years, including the operating impact.

APPENDICES
This section contains a Debt Administration Overview, Debt Fund Summary, Debt Service Requirements, Budget Ordinance, and Resolution for Capital Improvement Program, Millage Rate Ordinance, Glossary, and Acronyms.

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Budget Message



Budget Message



September 26, 2024

Honorable Mayor and Members of the City Commission:

In accordance with Article VI, Section 601-602 of the City Charter, I am pleased to present the Fiscal Year (FY) 2025 Adopted Budget and Five Year Capital Improvement Plan. The FY 2025 Budget represents one of the most important documents approved by the City Commission. Built on the foundation of the City's Vision 2030 Strategic Plan, this budget is the operational and financial plan for City services, and serves as a communication tool to inform the public about City activities.

The development of the FY 2025 Budget commenced several months ago with extensive planning, analysis, review, and assessments. Guided by community input and City Commission directives from the March 14, 2024, Budget Strategic Planning Workshop, the FY 2025 Budget addresses our community's needs, desires, and priorities. Three clear priorities were identified during this workshop: Fire Station 113; Police Department Renovations; and MainStreet. This budget begins the important work of assembling the funds to complete these critical capital priority projects.

Despite the City's strong financial standing, as we approach build-out and experience growth, we face a critical financial juncture with numerous competing priorities and limited resources. Effectively prioritizing activities and balancing resources among essential needs is crucial. We continue applying for grant and appropriation funding for major projects such as the fleet building renovation, and if received, will allow us to reallocate those funds for other priorities. Moreover, rising costs of goods, services, and living expenses have significantly impacted City finances and operations, necessitating a strategic approach to funding decisions for FY 2024, which will continue into FY 2025. Health insurance is one such example, and in order to maintain a quality work force we must deal with this issue.

During the March 2024 Budget Strategic Planning Session, the City Commission highlighted public safety as a primary focus for the upcoming year, emphasizing the need to prioritize funding for Fire Station 113 and the Police Department Renovations. These projects are essential for enhancing public safety and strengthening emergency response capabilities. Given the scope and anticipated costs of these initiatives, proactive financial

planning is imperative. Therefore, the FY 2025 Adopted Budget includes a 0.4525 millage rate increase to generate adequate revenues for these improvements over the next several years.

The City of Coconut Creek has long been recognized as a well-planned community, successfully balancing prudent financial responsibility while providing the highest level of services for our residents, businesses, and other stakeholders. We are confident the budget presented will accomplish these goals, successfully balancing the provision of exceptional levels of service; providing an extensive array of amenities; exercising proactive and environmental mindfulness; and preserving a welcoming business climate.

The budget presented provides sufficient operating revenues to support current operating expenditures; maintain adequate general fund reserves; provide adequate contingency reserves for unforeseen emergencies; provide sufficient maintenance and replacement funding to ensure capital facilities and equipment are properly maintained; and maintain the quality of life and level of service to which citizens have become accustomed.

Planning and Economic Development

Strategic planning and economic development efforts continue to be a priority for Coconut Creek. Expanding our commercial base and creating a unique sense of place are crucial for tax base diversification and financial growth. For that reason, funding is earmarked in the FY 2025 Adopted Budget to develop an economic development and long-term financial plan. This strategic framework will guide future budgeting efforts and support ongoing development initiatives across the City for years to come. The City's assessed value of properties as reported by the Property Appraiser is $6.1 billion, an increase of $411.1 million or 7.22% from the prior year's final valuation. Assessed values from new construction increased slightly by $1.3 million or 0.02%, and property value reassessments increased by $409.8 million or 7.20%, with homesteaded properties increasing by 3%.

The following are commercial projects that are scheduled to be completed or under construction in FY 2025:

- *Leder Hillsboro Business Park* - Proposed as the third and final phase of the Leder Hillsboro Business Park, the new Extra Space Self-Storage facility is designed to complement the existing structures within the campus. Completion of the business park is consistent with the City's established Vision and will be a major contribution to the Hillsboro Corridor Redevelopment Area, as recognized by Broward County.

- *Marketplace at Hillsboro* – A new retail outparcel building and a Cali Coffee are coming to the Marketplace at Hillsboro located at the northeast corner of Hillsboro Boulevard and Lyons Road. A future phase will include a new roof and fresh paint in addition to new site-wide amenities for the main retail building. Other future improvements include "butterfly themed signage", new landscaping, pedestrian

plazas, outdoor dining, electric vehicle charging stations and Greenway connections along Hillsboro Boulevard. This project is the cornerstone redevelopment opportunity for the Hillsboro Corridor.

- *Strada Development Project* - This approximate 8-acre site, located at the southwest corner of Coconut Creek Parkway and Lyons Road, will feature a Sprouts Farmers Market, storage facility, and a Cali Coffee. Existing development at Strada includes a three-story specialty medical facility, a Regions Bank, and Conviva Medical Center.

- *Lincoln Auto Dealership* - This project is a new 25,802 square foot Lincoln Auto Dealership with showroom and service building on Sample Road, immediately west of the existing Infiniti Dealership. The property owner will be seeking certification through the Florida Green Building Coalition (FGBC).

The development of Coconut Creek's MainStreet area continues to be a priority. Currently, the property is under contract with a group of highly-qualified developers. The MainStreet project area is envisioned to be a destination location, serving as a central gathering place for the community with a variety of new housing options, commercial opportunities, greenway trails, city parks, open spaces and land preservation, and cultural activities. It will also serve as the permanent home of the new Fire Station #113. The MainStreet project presents significant opportunities for Coconut Creek, including increased permit fees, property tax revenue, and fire assessment revenues. However, this project comes with commensurate increases in annual operating costs and substantial infrastructure improvements. Additionally, the development of various city-owned parcels in the MainStreet area, such as a multi-purpose park, a parking garage, and an additional civic plaza requires careful planning and investment to realize their full potential.

While large projects like those previously mentioned are critical to the economic development of our community, our small businesses are equally important. Small businesses are the backbone of communities – they provide for job creation, and they help us "keep the cash in the Creek" where it can support our neighborhoods and communities. To ensure our small businesses are sustained, the City proactively plans for the development and redevelopment of properties in the City. In the upcoming year, we will prepare a comprehensive economic development plan to foster redevelopment and smart growth.

Sustainability Initiatives

The Vision 2030 Strategic Plan emphasizes environmental sustainability. In response, the City will expand our sustainability efforts that began with the "Green Plan" in 2009 to the adoption of a Climate Action Plan. This updated plan will retain some unrealized action items from the Green Plan and add new elements in alignment with State of Florida's and Broward County's Climate Action Plans. It will be a dynamic document with the ability to

identify and address our most important climate issues such as the reduction of greenhouse gasses (GHG) and a response to the ever-increasing temperatures in our region.

In 2021, the State of Florida placed a priority on identifying vulnerable areas relative to heat and other elements of climate change such as flooding and sea level rise. As such, the City has completed a Vulnerability Assessment, which identifies current and future climate change concerns. The assessment serves as a tool to ensure that infrastructure upgrades are resilient; assists with the development of future capital improvement projects; provides relevant additions to our Climate Action Plan; aides in securing grant funding; educates our community; and provides the State of Florida with data it needs to comprehensively plan for the future.

The City Commission's ongoing commitment to reducing plastic in our community has led to the proposal of a new ordinance that aims to restrict single-use plastics and prohibit polystyrene on City property. Additionally, it complies with state law by prohibiting the intentional release of balloons, plastic glitter, and plastic confetti within the city limits.

Regional Concerns

The City has taken a leadership role in several important local issues. Our City Attorney's Office works diligently with staff and the Commission to address the proposed expansions of Monarch Hill Landfill and the Florida's Turnpike, as well as the countywide issue of solid waste and recycling.

Waste Management's has expressed their intent to seek two significant expansions to the Monarch Hill landfill that will extend its use for approximately 16 additional years. This includes a Land Use Plan Amendment (LUPA) that would convert the decommissioned waste-to-energy facility at the landfill to additional landfill space and a height variance, which has not been submitted yet but would raise the height of the landfill form 225 feet to a staggering 325 feet. The City opposes both expansions and will continue to engage our community and regional partners in this effort.

Florida's Turnpike has proposed several expansion projects, including the widening of a 17-mile segment from I-595 to Wiles Road. The City is concerned with the plan to extend from six to up to ten lanes, expanding only to the west. We continue to seek commitments from the Turnpike related to these important issues and engage our community to stay attentive and informed.

In 2023, Broward County, along with Coconut Creek and 27 other Broward County municipalities, established the Solid Waste Disposal and Recyclable Materials Processing Authority. The purpose of the Authority is to develop and implement a long-term, environmentally sustainable, transparent, innovative, and economically efficient plan and approach to disposal, reduction, recycling, and reuse of waste generated in

Broward County. The City of Coconut Creek actively participates in the Authority to ensure the needs of our City are met.

Transportation and Traffic Congestion

Traffic and congestion is a regional issue in South Florida. Coconut Creek experiences these challenges daily and continues to focus on smart growth so that we are able to minimize travel demand. We remain focused on identifying and providing alternate means of transportation and supporting infrastructure improvement projects that aid with advancing mobility options at both the local and regional levels.

Broward County's Transportation Department is currently working to complete a Comprehensive Operational Analysis (COA) to assess current and future transit needs and recommend transit improvements, including fixed routes, community shuttle, and commuter express services. The COA will also address integration of the premium network as well as the incorporation of Mobility on Demand options. We have paused the finalization of the City's Transit Master Plan until the COA is completed, which is projected to be at the end of the year.

The Broward County Mobility Advancement Program (MAP) provides surtax funding to improve traffic signalization, roadways, intersections, pedestrian mobility options, and public transportation (bus and rail), and to fund future investments in Broward's transportation system. This revenue stream provides much needed dollars to the 31 municipalities in Broward County which fund the County's transportation programs through stagnated local option gas taxes and general revenue funds. In FY 2023, under this program, Coconut Creek completed the Comprehensive Street Improvement Project Phase II. MAP funding for FY 2024 includes the design of the Sample Road Multi-Purpose Pathway, with construction funding slated for FY 2025. In addition, Coconut Creek's South Creek Neighborhood Improvement project was ranked first for MAP funding totaling $15.9 million. Design is slated for FY 2026 with construction currently programmed for FY 2028.

Public Safety

Police

The Police Department is state accredited through the Commission for Florida Law Enforcement Accreditation (CFA), an honor achieved by fewer than half of all law enforcement agencies in the State of Florida. The Department recently received its second re-accreditation process, and two of our own department staff/assessors were recently recognized by the CFA for their outstanding performance. As part of this process, the department's policies, procedures, management, operations, and support services are assessed and must comply with over 230 standards to maintain accredited status. This review of the department further highlights a progressive, transparent, and

well-managed Police Department characterized by a high degree of professionalism and service, and a focus on community needs and relationship building.

The Police Department consistently pursues enhancements in service delivery, leadership in community policing, and improvements in community safety. The department received federal funding to implement a body worn camera program that will provide for enhanced transparency and accountability. K-9 Liberty, a therapy bloodhound specializing in tracking, joined the department to assist with our vulnerable population outreach and location services.

A School Zone Safety Program is currently being implemented to monitor speeding in School Zone areas. Enforcement will take place during peak pick-up and drop-off times, as well as while students are in class. The goal is for motorists to comply with the set speed limits to help keep students and residents safe. This program will add speed detection systems in several school zones throughout the City. Studies have shown that school zones enforced through this method see a significant drop in speeding, increasing the safety of our community. An additional Police Service Aide position was added to support the program.

Additionally, plans are underway to renovate the City's Police Station, one of the City's top three critical priorities established by the City Commission. The Police Station was built in the mid-1980s; it is not hurricane-hardened to the extent needed for a critical public safety facility; and the growing City population, police force, and modern technology have outgrown the current facility.

Fire Rescue

On September 26, 2024, Coconut Creek Fire Rescue celebrated its third anniversary as a highly rated, community-focused fire rescue department committed to ensuring public safety in Coconut Creek. Coconut Creek Fire Rescue and the City maintained an Insurance Services Office (ISO) Public Protection Class 1 rating, the highest rating awarded to fire departments. This places Coconut Creek in the top 2% of fire departments nation-wide. Additionally, since the Coconut Creek Fire Department's inception in 2021, overall response rates to emergency calls have improved by more than a minute, and since the City's partnership with Coral Springs Regional Dispatch in 2022, 911 call processing time for all fire rescue calls has improved by approximately two minutes. This is an incredible demonstration of the success of our partnership with Coral Springs dispatch and the training and culture of the City.

During FY 2024, Coconut Creek Fire Rescue initiated the accreditation review process with the Commission on Accreditation of Ambulance Services (CAAS), which is currently undergoing review. The FY 2025 Adopted Budget supports efforts toward accreditation from the Commission on Fire Accreditation International (CFAI). Both accreditations demonstrate a high standard of quality for fire protection and EMS services.

The FY 2025 Adopted Budget includes provisions for a rescue truck at Fire Station #94, replacement bunker gear, ballistic vests for rescue responders, and mechanical CPR devices. These investments are essential to meeting service delivery demands and ensuring effective apparatus rotation schedules to align with end-of-service-life expectations.

Additionally, plans are underway to construct a permanent Fire Station #113 in the central area of the City starting in FY 2026.

Parks and Recreation

Parks & Recreation is committed to enhancing the quality of life for residents by providing a vast array of leisure opportunities. We are proud to provide year-round recreational and fitness programming/services, as well as special events in our two (2) community centers, two (2) fitness centers, and eighteen (18) parks. The City is dedicated to providing recreational, cultural, educational, and special needs opportunities that respond to the evolving needs within our community, and this upcoming fiscal year will be no exception. Based on feedback, we are proposing to combine certain parks and recreation events to improve the overall experience for our community, manage overtime costs and to continue partnerships to maximize the benefit of County facilities in our City.

We are currently underway with Phase I of Lakeside Park, and the expansion of Oak Trails Park, which will add an additional ten acres of park land to Coconut Creek for our residents to enjoy and comes with a decreased cost to the City after the consideration of awarded grants.

Included in the Adopted Budget is the expansion of the Monster Mash to two days; continuation of the Cultural Series; and additional Butterfly Festival modifications to assist with security and crowd control. The addition of these programs will provide safe and valuable entertainment while bringing more diversity and culture to residents.

Information Technology

The Information Technology (IT) Department prioritizes continuous improvement in security awareness, vulnerability management and remediation processes. Efforts are focused on enhancing cyber-resilience by evaluating and assessing cybersecurity strategy, off-site redundancy, cybersecurity posture, exploitation, and ransomware through technology infrastructure. Grant funding is being actively pursued to finalize the City’s fiber optic installation, aiming to provide administrative buildings with enhanced connectivity, increased networking capacity, and flexibility for future system expansions. This investment is crucial for enhancing communication, engagement, and service delivery to residents, businesses, and the public.

FINANCIAL HIGHLIGHTS

The City of Coconut Creek is committed to ensuring service excellence, operational efficiency, continuous improvement, and fiscal accountability. To prudently ensure that our resources are allocated efficiently and effectively, the following is included in the FY 2025 Adopted Budget:

- Total FY 2025 Budget for all City funds is $222,708,180 or $33,453,730 more than FY 2024.
- The Property Tax Millage Rate increased by 0.4525 mills to 6.8988 mills; a 14.72% increase over the rollback rate of 6.0134 mills. The rollback rate is the rate that generates the same amount of tax revenue as the current year less new construction.
- The annual Fire Assessment fees for single-family and multi-family homes is $302.96 and $272.67 respectively, a 7% increase over the current rates.
- The annual Solid Waste Collection and Disposal rate for single-family homes decreased by 8.87% to $312.48 per year.
- Water and Sewer Rates are scheduled by ordinance to increase by the greater of 2.5% or inflation, effective April 1, 2025.
- Stormwater Rates are scheduled by ordinance to increase 3.5%. This equates to $0.17 per month increase from $4.91 to $5.08 for single-family homes.
- FY 2025 Capital Budget invests $19,520,880 for capital improvements throughout the City.
- Staffing will increase by 5.25 Full-time Equivalent (FTE) to meet service demands.

The City's financial standing is solid, generating sufficient revenues to meet increased costs for quality municipal service delivery that our constituents have come to expect; however, we must begin to assemble funds for capital public safety projects. The City budget is financed through a wide variety of revenues and accounted for by the use of Funds. There are four major operating funds: General Fund, Street Maintenance and Construction Fund, Water and Wastewater Operating Fund, and Stormwater Fund. Working as a team, City staff ensures the focus of budget requests are based on the City's short- and long-term community goals and are structured to facilitate rapid changes in technology, markets, and customer expectations proactively rather than reactively.

General Fund

The General Fund is the largest of the City's operating funds, accounting for over one-half of the total City budget. Police, Fire Rescue, Parks and Recreation, Public Works, Sustainable Development, Information Technology and administrative departments are the principal functions supported by this fund.

The City projects property tax revenue of $40 million accounting for approximately 30% of anticipated General Fund revenue. The balance of revenues is generated primarily from charges for services, intergovernmental revenues, utility taxes, and franchise fees. The revenue required to fund the FY 2025 General Fund Budget is $99,615,260 excluding transfers in and appropriated fund balance.

The FY 2025 General Fund budget totals $131,637,470, which is a 17.0% or $19,152,980 increase over the FY 2024 General Fund budget of $112,484,490.

The increase is primarily attributed to an increase in Capital Improvement Program of $8.1 million, operating and non-operating expenses of $5.4 million, resources available of $3.3 million, capital outlay of $1.2 million, and contingency of $1.2 million. Fund balance reserves on September 30, 2024 are projected to be approximately $30.5 million, which is appropriated in the revenue budget in FY 2025. Of this amount, $10 million is included to balance the budget in that it is projected that not all budgeted amounts will be expended so as to not over generate revenues. This increase reflects proactive planning and funding for the City's top three capital priorities: Fire Station 113 with Fire Administration and Redundant Server Room; Police Department Renovations; and the MainStreet Development Project.

Street Maintenance and Construction Fund

Major revenue sources in the Street Maintenance and Construction Fund include intergovernmental revenues such as grants, state revenue sharing, and local option gas taxes. By state law, funding may only be expended for street construction and maintenance programs. The City is also working diligently to leverage Broward County Transportation Surtax funds to help offset community transportation operating costs.

Enterprise Funds

Enterprise Funds, which include the City’s Water/Wastewater Operating Fund, Water/Wastewater Capital Improvement Fund, and Stormwater Fund, are self-supporting based upon the revenue received for services rendered. Thus, these funds do not receive any tax revenues. Total FY 2025 budgeted revenue for the enterprise funds is $31.8 million excluding appropriated retained earnings.

Other Funds

The Transportation Surtax Fund is used to account for proceeds from the Broward County Transportation Surtax Program. These funds are used to construct traffic calming and walkway improvements in the City. City projects previously funded through this program include the Comprehensive Streets Improvement Program and the Sample Road Multi-Purpose Pathway.

The Community Improvement Fund accounts for proceeds received from the Seminole Tribe of Florida, Inc. in accordance with a municipal services provider agreement (MSPA)

approved in 1999. These funds have been restricted by City ordinance to be used for capital improvements, land purchase, professional services for the MainStreet area, and payments for loans or other debt incurred for authorized projects. Approximately $4.7 million in revenue is budgeted for this fund in FY 2025. The City obtained a total of $20 million in financing in FY 2017 and FY 2018 for funding several capital projects. The debt service on these loans is committed to be paid from the Community Improvement Fund over the next nine years.

The Seminole Mitigation Fund is used to account for proceeds received from the Seminole Tribe of Florida, Inc. in accordance with a mitigation agreement negotiated when additional Seminole property became federal trust lands. These funds may only be used for operating cost impacts and capital improvement projects in the MainStreet area. Approximately $3.6 million in revenue is budgeted for FY 2025. $1 million of these funds will be transferred to the General Fund to offset the costs of police and fire services, in addition to the purchase of a Fire Rescue Truck for Fire Station #94 and Night Vision Goggles for SWAT in FY 2025.

The Parks Improvement Fund, Utility Undergrounding Fund, and Public Safety Fund are all capital projects funds for which revenues are derived from developers in the form of impact fees and are used to offset capital investments needed as a result of their development. These funds have been used to build park amenities, underground utility lines, and pay for police and fire capital expenditures.

All budgeted funds are fully described in the Budget Structure section and summarized in the Budget Overview section of this document.

PROGRAM MODIFICATIONS AND SERVICES

The City of Coconut Creek is committed to ensuring operational efficiency and continuous improvement. To prudently ensure that our resources are allocated efficiently and effectively, the following modifications are included in the FY 2025 Adopted Budget:

Personnel Staffing Changes

Every department routinely evaluates staffing and seeks to eliminate, modify or add positions as necessary to ensure responsive, efficient, and effective service delivery to our residents. Staffing modifications resulted in the addition of 5.25 full time equivalent (FTE) employees from 510.75 to 516.00 positions. Additions include the following:

Additions:

- Digital Evidence Administrator *(Body Worn Camera Program)*
- Police Service Aide *(Traffic Calming and School Zone Enforcement)*
- Zoning Officer
- Part-Time Staff Assistant
- Senior Accounting Technician
- Conversion of Two Part-Time Park Rangers to Two Full-Time Park Rangers

COLA and Insurance Benefits

The City's compensation plan aims to uphold equitable and competitive market wages. The cost of living adjustment (COLA) for general employees is determined annually after considering the local Consumer Price Index (CPI), comparisons with surrounding cities, and a sustainable budget. The COLA for FY 2025 is 4% for general employees. According to their respective collective bargaining agreements, Police Lieutenants, Police Sergeants, and Police Officers will also receive a 4% COLA. FY25 COLA for members of the Fire collective bargaining units is pending ratification of the collective bargaining agreement.

To enhance the value of health insurance coverage and premiums for employees, the City completed a request for proposals for health and other insurance services in FY 2024. Anticipated adjustments include a 5.0% increase in health insurance premiums and minor changes to the deductible. Both the City and employees contribute to these premiums. Total adjustments amounting to $664,250 encompass increases in insurance premiums, a shift in the City's cost-sharing model from 81% to 82% for dependent and family plans, and an annual $1,000 contribution to HSA accounts for general employees enrolled in the high deductible medical plan. Employee-only plans will continue to be fully covered by the City.

Additional New Requests and Other Changes

Additional new programs based on input from the City Commission, our residents and staff are summarized below:

The City is committed to acknowledging and honoring the dedication of our community's teachers. Therefore, the FY 2025 Adopted Budget includes funding to recognize teachers during Teacher Appreciation Week. This initiative aims to strengthen the bond between educators and the community by celebrating their invaluable contributions.

To meet increased demands, additional resources are required for both the Coconut Creek Sign Shop and the Public Works Department. Therefore, the FY 2025 Adopted Budget includes funding to contract out the provision of sign creation and holiday lights services.

To enhance public safety transparency and trust, the City will be launching the Body Worn Camera Program. This program will provide real-time information during officer interactions with the public as well as encourage and improve accountability, further fortifying police and resident safety. The City was awarded $963,000 in federal Community Directed Project funding to support this initiative. The Police Department and is proposing to hire a Digital Evidence Administrator, a civilian position to handle the large volume of digital evidence and public record requests expected through the program.

As part of the City's comprehensive asset management strategy, funding has been allocated to conduct a Facility Condition Assessment (FCA). This assessment aims to evaluate the physical condition of City buildings and major equipment, identifying cost-effective solutions for deficiencies over a 20-year period. Additionally, funding for a robust asset management system to enhance the efficiency of managing equipment, facilities, infrastructure, and inventory is included. This system will also improve contract, inspection, and warranty tracking capabilities across departments, ensuring effective maintenance and informed decision-making.

To provide a modern and sustainable way to honor and remember loved ones, the City's Memorial Bench and Tree Program will be revamped as a hybrid program and will consist of three memorial trees and benches, one at Sabal Pines Park, one at Veteran's Park, and one in the South Creek area. A monument/plaque identifying and promoting the virtual tree program will be placed at each tree. This updated, affordable program will allow for even more residents to honor their loved ones while minimizing the costs and maintenance associated with the current program.

As part of an effort to consolidate programs and enhance resident participation, the Homegrown Concert series and Fluffy's Food Truck Fridays will be combined to form Groove N' Grub. This new program will incorporate our beloved concert series with the addition of 8-10 food trucks. Events will occur in different parts of the City on a regular basis.

Lastly, a revamped Non-Profit Donation Program was initiated that combines the previous Special Events Grant Program and City Commission Donation Program to streamline and simplify donation requests. This will provide organizations that serve our community the opportunity to request donations without the need for compliance reporting, easing the administrative burden on organizations and staff.

Capital Improvement Program

The City's Public Works, Utilities and Engineering, Information Technology, and Parks and Recreation Departments continue to do a commendable job managing and maintaining City infrastructure through our comprehensive Five Year Capital Improvement Plan (CIP). Fiscal Year 2025 includes numerous Citywide CIP projects totaling $19,520,880. The majority of these funds are for recurring CIP projects that maintain City infrastructure and is detailed in the CIP section of this FY 2025 Adopted Budget along with the following items:

Project	FY 2025 Funding
Sample Road Multi-Purpose Pathway (construction)	$ 2,424,400
MainStreet Infrastructure Expansion	2,342,290
Fleet Building Rehabilitation	2,000,000
Relining of Hilton Road Water Tank	900,000
Northeast Utilities Expansion	800,000
Lead and Copper Compliance	700,000
Sabal Pines Park Dugouts Roof Replacement	260,000
Government Center Courtyard and Parking Lot Renovations	250,000
Canal and Lake Bank Restoration Program	200,000
Sports Surface Repair and Resurfacing	82,000

Details of all capital projects can be found in the CIP section of this document.

CONCLUSION

Coconut Creek continues to embrace our vision of being an innovative, inclusive, and progressive community with a small-town personal touch. The initiatives and programs within this budget prioritize the needs of our residents and businesses and support the City's Mission to provide exceptional, responsive, and sustainable services for the Coconut Creek community.

I would like to extend our sincere appreciation to all of our department directors and their staff for their commitment, support, and work in the preparation of this document. I would also like to thank you, our City Commission, for your valued guidance, continued support, and unwavering dedication to maintaining the "Butterfly Capital of the World" as a beautiful, award-winning City to work, live, and play.

Respectfully submitted,

SHEILA N. ROSE
City Manager, ICMA-CM, AICP

PETA-GAY LAKE
Director of Finance and Administrative Services


CITY OF COCONUT CREEK
1967 FLORIDA

At a Glance



At a Glance



COCONUT CREEK

The City of Coconut Creek is a full-service municipality located within the northern central portion of Broward County, the second most populated county in the State. The City was incorporated in 1967 by the Legislature of the State of Florida and is approximately 12 square miles. Coconut Creek is located just north of Fort Lauderdale and abuts unincorporated Palm Beach County to the north. Location is key, and with easy access to major highways, airports, and the Atlantic Ocean, Coconut Creek is the ideal location to live and run a business. The City is less than 10 miles west of the beach, and the sub-tropical climate provides comfortable living year-round. With an estimated population of 57,702, Coconut Creek has received an overall grade of “A” by Niche.com, a community ratings website that looks at a variety of factors including safety, walkability, cost of living, schools, and more.

The City was originally developed for residential purposes with a mix of multi-family and single-family development. Because the tax burden historically rested on residential properties, the City has various economic development initiatives, partners, and networks to encourage new businesses to locate within the City.

Coconut Creek operates under a Commission-Manager form of government. Five Commissioners are elected at-large from the City’s five districts to serve staggered four-year terms. Annually, of the five elected Commissioners, a Mayor and Vice-Mayor are elected by the Commission at the second regularly scheduled Commission meeting in March. Together, the Mayor and Commission are responsible for the legislative functions of the City, including setting City policy, passing local ordinances, approving the City’s Comprehensive Annual Budget, and appointing a City Manager and City Attorney.

The City Manager oversees the administrative functions of the City. This includes overseeing the day-to-day operations of the City; hiring staff; submitting an annual operating and capital improvement budget to the Commission; providing recommendations to City Commission, as well as carrying out the policies and ordinances of the City.

Residents of Coconut Creek enjoy many recreational services within the City limits, including eighteen local parks and two recreation facilities: the Community Center and the Recreation Complex. The City’s parks and facilities offer many inviting amenities, such as baseball/softball fields, soccer/football fields, tennis courts, pickleball courts, racquetball courts, volleyball courts, basketball courts, a roller hockey rink, playgrounds, pavilions, nature/walking trails, meeting rooms, gymnasiums, a boat ramp, an outdoor amphitheater, a dog park, fitness centers, a senior center, and much more. Residents of all ages and abilities partake in these parks and recreation services, including recreation programs, athletic leagues/clinics, day/summer camps, personal training, group exercise classes, lectures, theater productions, socials, special needs programming, special events, and many more.



The Coconut Creek Senior Expo: A wealth of information, resources, services, and activities tailored for seniors and their caregivers.



Coconut Creek Youth Flag Football provides an opportunity for youth to participate in team sports while learning good sportsmanship, teamwork, and leadership.

In a continuing effort to create and maintain a healthy balance between new growth and resource conservation, the City has adopted a sustainable planning approach to creating a unique life-style for its residents and businesses. MainStreet, an innovative planning project that embraces the City's desire for sustainability with innovative design standards, will create a pedestrian-oriented, mixed-use downtown development in the center of Coconut Creek. Currently, MainStreet is home to the Promenade at Coconut Creek, MainStreet's first commercial development, the Seminole Casino Coconut Creek, and Monarch Station, MainStreet's first residential development. Further development of this area is also included in the Parks and Recreation Master Plan to ensure the City's legacy of parks and open spaces will continue throughout MainStreet's growth. Over the last two years, City staff has been working with a development team that proposes to bring the MainStreet vision to life. In the winter of 2023, the City Commission approved the MainStreet Master Plan that includes 105,000 square feet of commercial development, over 2,360 residential dwelling units and an abundance of active and passive recreational uses.



Coconut Creek's MainStreet Area will be a mix of commercial and residential developments with a civic space area

Hard work and a commitment to its residents through strategic planning has continued to make Coconut Creek an award-winning City with recognitions by outside agencies through the presentation of various awards and certificates, including:

- **Ranked 3rd in the Mid-sized Employer Category for 2024 Healthiest Employers of South Florida** by Healthiest Employers
- **Silver Level 2023 Healthy Workforce** designation by Cigna
- **Awarded the 2024 Healthiest Employers** from the South Florida's Business Journal
- **Awarded the Bell Seal for Workplace Mental Health (Gold Level)** from Mental Health America for FY24
- **Awarded the Workforce Well-Being Award (Gold Level)** from the American Heart Association for FY24
- **Awarded the Distinguished Budget Presentation Award** from Government Finance Officers Association (GFOA) for FY2024



- **Awarded the 2024 FAPPO Award of Excellence** from Florida Association of Public Procurement Officials for meeting or exceeding benchmarks in public procurement
- **Awarded the 2023 Achievement of Excellence in Procurement (AEP) Award** from the National Procurement Institute, Inc. (NPI)
- **Awarded the 2023 Procurement Award for Leadership** from (EUNA) Solutions for Procurement Leadership
- **Awarded the Annual Comprehensive Financial Reporting (ACFR) Award** from Government Finance Officers Association (GFOA) for FY2022
- **Awarded the Popular Annual Financial Reporting (PAFR) Award** from Government Finance Officers Association (GFOA) for FY2022

Once known for its natural areas and farmlands, Coconut Creek has blossomed into a vibrant and diverse community. Our City is dedicated to continuing its mission of delivering exceptional, responsive, and sustainable services to residents, businesses, and visitors. With thoughtful and progressive architecture that combines function and style, our development efforts promote mixed land use to create purposeful spaces and ensure a sustainable future. We are committed to fostering economic growth, and providing enriching cultural, educational, and recreational opportunities. Our goal is to make Coconut Creek “An innovative, inclusive, and progressive community with a small-town personal touch.”

CITY OF COCONUT CREEK AT A GLANCE

Date of Incorporation	**February 20, 1967**
Form of Government	**Commission-Manager**
Area *(Including water)*	**12.78 sq. miles**
Total Adopted Fiscal Year 2025 Budget in millions *(Includes Enterprise Funds)*	**$222,708,180**



City Demographics

Population *(as of April 1, 2024)*	57,702
Median Age [1]	42.4
Median Household Income [1]	$72,740
Average Household Size [1]	2.41
Percentage of Single Households [1]	32.7%
Percentage of Married Households [1]	67.3%
Percentage of Families with Children [1]	59.6%
Single Family Home Median Market Value	$480,560
Registered Voters	39,593

Police Department

Number of Stations	1
Sworn Officers	117
Civilians	44

Fire Rescue Department

Number of Fire Stations	3
Fire Fighters	75
Civilians	4
Fire Engine/Ladder	3
EMS Transport Units	3
FY23 Total Fire/EMS Runs	7,528
FY23 Avg. Response Time Fire/EMS	6:15



Major Employers	Employees
Seminole Coconut Creek Casino	1,479
Broward County School Board	1,601
Broward College North	796
Publix	694
Atlantic Technical College	378
City of Coconut Creek	516
Al Hendrickson Toyota	292
Walmart	269
Vista BMW	270
Cusano's Bakery	175

[1] *Unless otherwise indicated, data is as of September 30, 2024*



Public Schools Located in the City

School	Enrollment
Elementary	
Coconut Creek Elementary	493
Tradewinds Elementary	917
Winston Park Elementary	957
Middle School	
Lyons Creek Middle	1,581
High School	
Atlantic Technical High School	696
Coconut Creek High School	1,995
Monarch High School	2,210
Dave Thomas Education Center	406
College / Technical Schools	
Atlantic Technical Center [1]	3,986
Broward College North	16,784



Existing Land Usage (%)

Residential	47%
Commercial	7%
Industrial/Office	2%
Recreational	18%
Water Bodies	7%
Other	20%

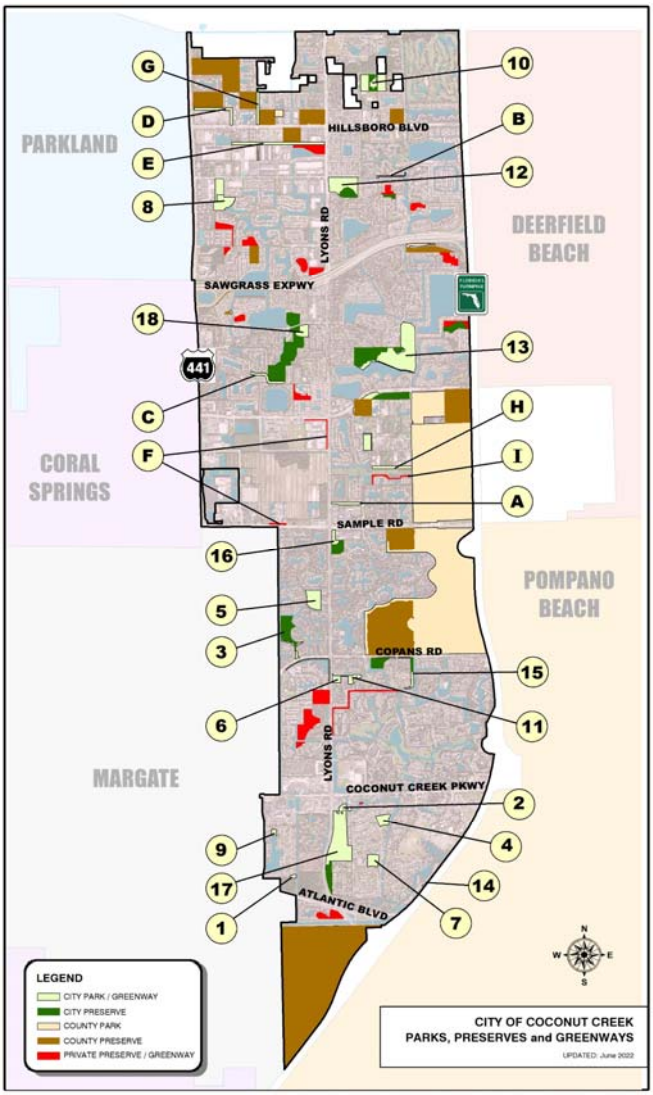
Utility System	Quantity
Active Accounts	
Water	12,145
Capacity per day (thousand gallons)	
Water (tgd) max.	8,500
Sewer (tgd) max.	6,540
Miles of Water and Sewer Mains	
Water	286
Sewer	240
Fire Hydrants	2,019
Lift Stations	59



Solid Waste Collection	Number
Residential Accounts [1]	8,682

CITY OF COCONUT CREEK AT A GLANCE

Parks and Recreation



PARKS & RECREATION - CITY PARKS & FACILITIES

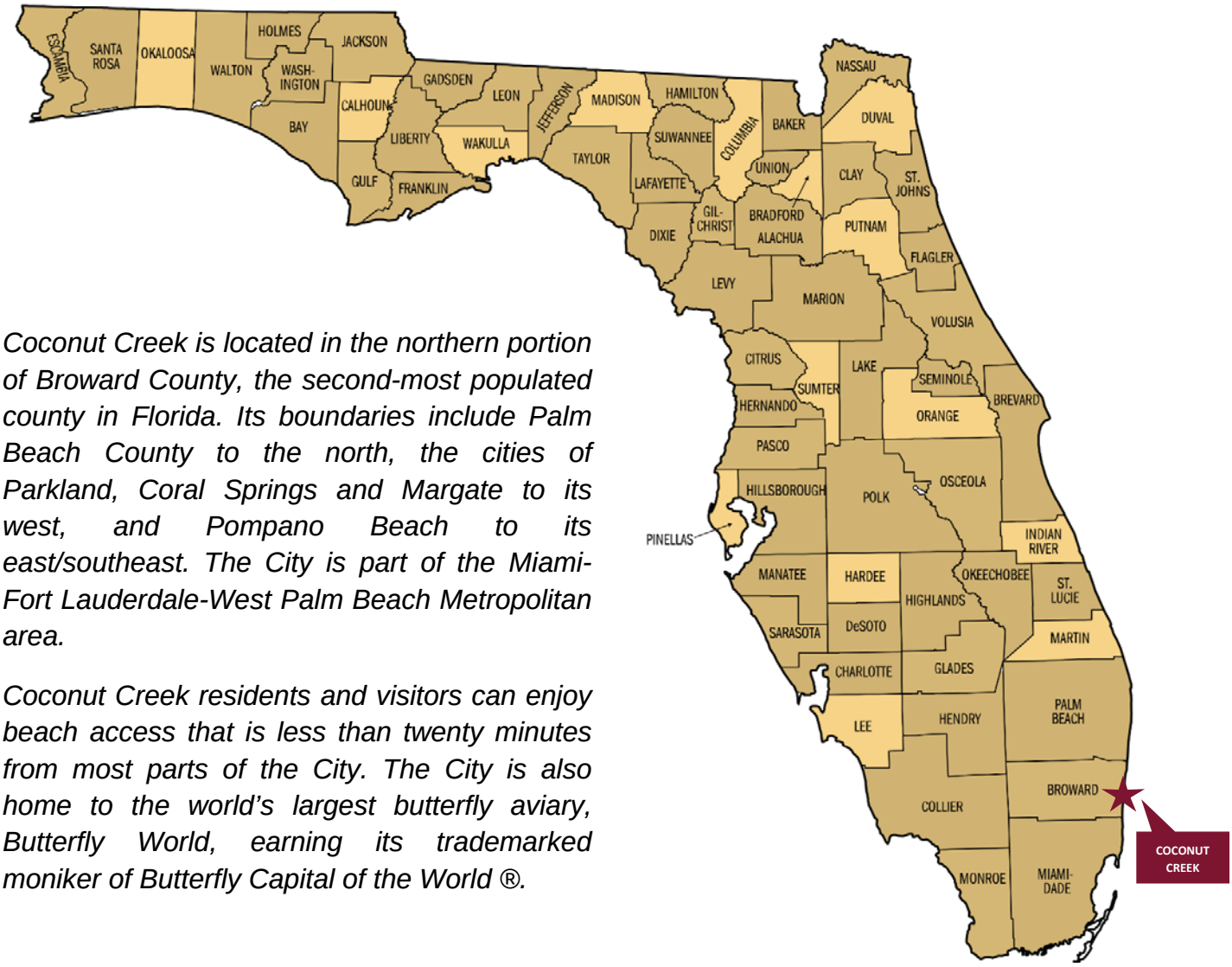
	Athletic Field	Basketball Court	Boat Ramp/Dock	Dog Park/Path	Fitness Apparatus	Fitness Center	Hockey Rink	Jog/Walk Path	Nature Preserve	Pavillion	Picnic Areas	Playground	Racquetball Court	Restrooms	Tennis Court	Volleyball Court
1 Coco Point Park 4870 NW 6 Street												●				
2 Community Center 1100 Lyons Road		●	●			●		●			●	●		●		
3 Cypress Park 2465 NW 49 Terrace								●	●	●		●		●		●
4 Donaldson Park 900 NW 43 Avenue			●					●		●	●	●		●		●
5 George S. Gerber Park 4715 NW 30 Street	●	●						●				●		●		●
6 Golden Raintree Park 2200 Lyons Road									●							
7 Hosford Park 4422 Coconut Creek Blvd.	●	●						●				●		●		
8 Lakeside Park 5555 Regency Lakes Blvd.	●										●	●		●		
9 Lakewood Park 4966 NW 10 Street												●				
10 Pond Apple Park 4440 NW 22 Road									●		●	●				
11 Recreation Complex 4455 Sol Press Blvd.	●	●			●	●		●	●	●		●		●		●
12 Sabal Pines Park 5005 NW 39 Avenue	●			●	●		●	●	●	●	●	●		●	●	
13 Sunshine Drive Park 346 Sunshine Drive											●	●				
14 Township Estates Park 2140 NW 40 Avenue									●							
15 Veteran's Park 3550 Lyons Road								●	●							
16 Windmill Park 700 Lyons Road		●		●				●				●	●	●	●	●
17 Winston Park 5201 NW 49 Avenue		●						●	●	●	●	●	●	●	●	●
18 Oak Trails Park 4230 NW 74 Street					●			●	●		●					

GREENWAY TRAILS

A Coral Tree 3800 Lyons Road	C Long Pine North 5551 W. Hillsboro Blvd.	E MainStreet 4800 Wiles Road	G Whispering Pines Coming Soon
B Hilton Road 5100 Hilton Road	D Long Pine South 6901 Lyons Road	F Pinecreek 5101 W. Hillsboro Blvd.	H Whispering Trails 3844 NW 42 Avenue

The City offers many athletic, fitness and recreational activities and programs in its facilities and parks. Our amenities include gymnasiums; fitness centers; meeting rooms; baseball, football, lacrosse, and soccer fields; basketball, racquetball, tennis and volleyball courts; picnic shelters; playgrounds; and boat ramps.

LOCATION



Coconut Creek is located in the northern portion of Broward County, the second-most populated county in Florida. Its boundaries include Palm Beach County to the north, the cities of Parkland, Coral Springs and Margate to its west, and Pompano Beach to its east/southeast. The City is part of the Miami-Fort Lauderdale-West Palm Beach Metropolitan area.

Coconut Creek residents and visitors can enjoy beach access that is less than twenty minutes from most parts of the City. The City is also home to the world's largest butterfly aviary, Butterfly World, earning its trademarked moniker of Butterfly Capital of the World ®.



City Hall : 4800 West Copans Road, Coconut Creek, FL, 33063 : 954-973-6770
City Hall Hours of Operation: Monday through Thursday - 7:00 a.m. to 6:00 p.m.



HISTORY OF COCONUT CREEK

The area that now encompasses Coconut Creek, Margate, North Lauderdale, Tamarac, and parts of Coral Springs was primarily farmland or Florida wilderness. Early settlers of the area farmed land west of Pompano Beach for decades. Today, roads have been named after some of these pioneer families such as Lyons, Blount, Sample, McNab, Wiles, and Hammond.

In 1956, the City of Pompano Beach, on the far northeastern side of Broward County, had been growing for several decades. To the west, the Town of Margate was incorporated as a City, six years later. The area in between was acres and acres of farmland where beans, peppers, tomatoes, eggplant, and pumpkins were grown.

Pompano Beach real estate developer R.E. Bateman envisioned the land as more than just farmland. Instead, he saw an investment opportunity. Approaching 15 feet above sea level, the area was well-drained. There were trees everywhere, particularly native pines. These, coupled with an abundance of rock, caused Bateman to speculate why the area had not been farmed - there was too much clearing and root-stumping to do. However, he thought, if as many of the trees as possible were retained, it could be developed into beautiful home sites.

Bateman purchased several hundred acres west of the Turnpike and north of Atlantic Boulevard, named it "Edgefield," and started clearing the land that literally was on the edge of several farm fields. Deciding later that his neighborhood in progress needed a more tropical name, Bateman rechristened it after the Dade County communities, Coconut Grove and Indian Creek, hence: Coconut Creek Homes.

Bateman's neighborhood project began to develop in the early 1960s when builder Jack Brown joined the endeavor. Jack Brown Properties had set up an office on Northwest 45th Avenue and began building homes in the area, marketing it as a tropical, natural paradise far from the urban centers of Miami and Fort Lauderdale.

"Coconut Creek is, in the minds of many, the ideal Florida," Brown writes in an early promotional brochure. "A serene and verdant spot removed from the tumult of the tourist world, an oasis of peace and beauty in the heart of the Gold Coast… In developing Coconut Creek, we have striven to preserve Mother Nature's handiwork of wooded land and rambling waters, embellishing vast acres with coconut palms."

Aside from brochures and traditional advertising, promotional events were organized in an effort to attract potential buyers to the area. One of the most popular promotional events utilized the neighborhood's many canals. The widened section of the canal between Northwest 43rd Avenue and Northwest 45th Avenue created Lake Julie and the adjoining lagoon. In 1964-1965, area ski clubs held exhibition shows on these waters every Sunday afternoon. Every month, these shows brought in hundreds of spectators from all over the country.

Brown's marketing efforts worked and by 1965, the neighborhood grew to nearly 200 occupied homes. Residents from the Coconut Creek Home Owners Association began sponsoring neighborhood picnics, holiday parties and other community events. They were also civically active, working to get streetlights and other improvements initiated.

The area proved to be attractive not only to residents looking to buy in the rural northwest, but to other forces as well. Further development, beyond the little neighborhood, was already in the works: the Broward County School Board obtained 115 acres of land in the area to build the North Broward Junior College campus.

By 1963, both Margate and Pompano Beach were expressing interest in annexing the Coconut Creek Homes into their cities. The two had asked the State Legislature to include the neighborhood in their reserve areas, but Coconut Creek residents protested, asking to be left out of any possible reserve area. In 1965, Margate and Pompano Beach agreed on reserve area boundaries, which placed the Coconut Creek neighborhood in the Pompano reserve. However, Coconut Creek homeowners petitioned the Legislature a second time to be left as they were. The petition, coupled with a separate reserve dispute between Pompano and Deerfield Beach, kept the neighborhood out of any other jurisdiction a second time. However, the residents were wary of having to fight every two years to keep their autonomy and knew that eventual annexation was inevitable.

Homeowners Association President John M. Reed appointed a committee to begin studying four future situations: annexation into Margate, annexation into Pompano Beach, remain an unincorporated neighborhood, or create a brand new city.

In 1966, the committee recommended the incorporation of a new city and the choice was taken to the neighborhood residents for a final vote. On November 3, 1966, the majority favored beginning the incorporation process.

The newly named Committee of Incorporation of Coconut Creek hired Fort Lauderdale attorney Robert A. Urban to handle the legalities of incorporation and began taking contributions from residents to handle the costs of starting the new city.

On February 19th, 236 out of 260 eligible voters turned out at Calvary Presbyterian Church and approved incorporation 163 to 73. The petitions and the ballot results were presented to the Circuit Court and the State Legislature for approval, which was granted.

"The incorporation of the City of Coconut Creek is now an accomplished reality," new Mayor Gardner C. George wrote a supporter in a March 1, 1967 letter. "The required two-thirds majority vote, the elected slate of officials, and the City seal have been accepted by the court. All officials have now been sworn in, and your new City is actually in operation."

The new City operated under the Florida State Statutes until a City Charter was drawn up and adopted. Lacking a City Hall, the new council and administration began working from their homes and held official public meetings at Calvary Presbyterian Church until a permanent municipal headquarters was operational. Residents also elected their first officials: Gardner C. George, Mayor; James H. Bush, William H. Davis, Myrtle C. Reed, Harold G. Smith, and Hollis W. Wacaster, council members; Helen M. Donaldson, City Clerk; and Jack M. Cooper, Marshall. The adoption of the Charter occurred November 2, 1971.

Adopted from the *Quad City News*, November 19, 1987



COCONUT CREEK HIGHLIGHTS

1967 The City of Coconut Creek is incorporated.

1970 The City's first school, Coconut Creek Elementary, opens; City Census: 1,359 residents.

1971 The City's Charter is adopted; the City of Coconut Creek Police Department is created.

1972 Coconut Creek High School opens; the City of Coconut Creek Volunteer Fire Department is created.

1973 The Coconut Creek Community Center opens.

1980 City Census: 6,288 residents.

1982 The Coconut Creek Public Safety Department is established by City Charter, phasing out volunteer firefighters.

1983 Coconut Creek Plaza, the first major shopping area in the City, is completed.

1986 Government Center opens.

1987 The City celebrates its 20th anniversary.

1988 Butterfly World at Tradewinds Park South opens; the City receives their first Tree City USA designation award; Ted Thomas Activity Center is dedicated.

1989 Veterans Park is dedicated.

1990 Winston Park Nature Center opens; Winston Park Elementary opens; City Census: 27,485 residents.

1992 The City celebrates its 25th anniversary; Cocoplum Park and Windmill Park open; SOS Children's Village Foster Care Neighborhood opens.

1993 The Public Safety North Substation is dedicated; the City's first bus shuttle service begins operation; Holiday Fantasy of Lights opens at Tradewinds Park.

1994 The Recreation Complex opens.

1996 Tradewinds Elementary School opens.

1997 Cocoplum Park is rededicated as George S. Gerber Memorial Park; the City celebrates its 30th anniversary.

1998 The Coconut Creek Community Center is dedicated as Rowe Community Center.

1999 The City's Municipal Service Provider Agreement with the Seminole Tribe is approved; Lakeside Park is dedicated.

2000 Coconut Creek Casino opens; the City contracts with the City of Margate for fire and EMS services; Lyons Creek Middle School opens; City Census: 45,517 residents.

2002 The City is declared the "Butterfly Capital of the World"; the City celebrates its 35th Anniversary.

2003 The inaugural Butterfly Celebration and 5K "Butterfly Run" is held.

2004 City receives the Emerald Award from Broward County for environmental preservation leadership; MainStreet Master Plan is unveiled to residents.

2005 Coconut Creek Community Center Grand Opening; MainStreet design is approved by the State; City named "Community Wildlife Habitat" by the National Wildlife Federation.

2007 The City celebrates its 40th anniversary; the ground breaking of the first MainStreet project is held for the Promenade at Coconut Creek.

2008 The City celebrates the commercial ribbon cutting/ground breaking for several major developments including JM Lexus and El Dorado Home Furnishing Center.

2009 The Promenade at Coconut Creek shopping center grand opening is held.

2010 The City is recognized for its Reclaimed Water Project from the Broward branch of the American Society of Civil Engineers; Money Magazine ranks Coconut Creek 48th (out of 100) Best Places to Live; City Census: 52,934 residents.

2011 The City is awarded Audubon Sustainable Community Certification from Audubon International; the City is honored by ICLEI-Local Governments for Climate Protection Achievements.



2012 The City receives the Playful City designation for its initiatives to reduce childhood obesity by creating innovative programs to get children active, playing, and healthy.

2013 The Public Works/Emergency Operations Center Administration Building is completed; the City is awarded the Green Leaf Award from the Broward League of Cities.

2014 The City is recognized as the 9th Top City to Live in Florida by Movoto Real Estate Brokerage; the City's first hotel, Hampton Inn and Suites, opens.

2015 The Sun Sentinel ranks Coconut Creek as one of the best mid-sized employers in the Tri-county area; the City earns a Gold-Level Certification under the Florida Green Building Coalition's (FGBC) Green Local Government Program; Cusano's Bakery opens its manufacturing and distribution facility; the City's first movie theater, Silverspot Movie Theater, opens in the Promenade.

2016 Coconut Creek is ranked as the 10th safest place to live in Florida among large cities by ValuePenguin; five gold medals are earned for *Let's Move!* Making the City #1 in the country; Cooper's Hawk opens in the Promenade.

2017 Coconut Creek celebrates its 50th anniversary; the City earns a Class 1 rating from the Insurance Services Office (ISO) for the overall effectiveness of the City's Fire Department, a Healthy Weight Community Champion designation from the State Surgeon General; Fire Station #50 is completed.

2018 Windmill Park has a grand re-opening after undergoing major renovation; Seminole land goes into Trust; Monarch Station, MainStreet's first residential development, is completed; the City is recognized as the 9th safest City in Florida by SafeHome.org; Texas Roadhouse opens in the City.

2019 The Police Department receives accreditation through the Commission for Florida Law Enforcement Accreditation, Inc. (CFA), the highest honor a law enforcement agency can receive; City is named Tree City USA for the 30th consecutive year by the Arbor Day Foundation; voters approve a one-cent surtax to assist with improvements on the county's transportation system; Teen Political Forum, along with three new advisory boards (Education, Public Safety and Communication), is implemented; planning phase of the Parks & Recreation Master Plan is completed.

2020 The City is awarded a $1 million grant from Broward County for the Hillsboro Corridor Redevelopment project; the Parks and Recreation Master Plan is adopted; the City is recognized as 11th "Best Places to Live in Florida" and ranked 26th "Safest City" among Florida's 50 Safest Cities by Safewise; the City's first pet lodge, Pet Paradise, opens on Hillsboro Boulevard; Naked Taco opens in the Promenade; the City is recognized by Government Fleet Magazine as a notable fleet in the Leading Fleets Program; CocoIsland and CocoParadise, the City's splash pad parks are completed.

2021 The Coconut Creek Fire Rescue Department is established; City adopts its updated 10-year strategic plan - Vision 2030; the Police Department receives re-accreditation through the Commission for Florida Law Enforcement Accreditation, Inc.(CFA), the United States Police Canine Association (USPCA) Certification, and the Florida Department of Law Enforcement (FDLE) Canine Team Certification; City launches CocoNEWS, CreekTALK Kids, and CreekFIT Online Training in response to COVID-19; Unity in Our Community program is developed to proactively address continued improvements in social justice in the Coconut Creek community.

2022 Implementation of the Parks and Recreation Master Plan begins; the City is Awarded Healthiest Employer designation by South Florida Journal; City Commission approves the future arrival of the Cheesecake Factory in the Promenade; Lyons Road Mobility Project completed; Coconut Creek hosts its first Juneteenth event.

2023 Coconut Creek is ranked 1st in the Mid-sized Employer category for the 2023 Healthiest Employers of South Florida; City launches its first phone app CreekArmor providing a one-to-one line of communication between residents and the police department; successfully transitioned dispatch communication services from Broward County to the City of Coral Springs resulting in improve response times; Police Department hosts the United States Police Canine Association (USPCA) Region 1 Field Trials; the City is awarded the 2022 Niagara Perk Your Park grant for Coco Point Park.

2024 Awarded 3rd place for the Healthiest Employees of South Florida; Rule G Brewing Co., Coconut Creek's first microbrewery, has opened; Ribbon-cutting event for the 100th franchise of Clean Eatz Café, which recently opened in Coconut Creek; Expansion of the City's Green Plan to a Climate Action Plan; City Clerk launched Granicus to aid in public meeting agendas; Coconut Creek Fire Rescue hosted volunteer firefighters from Bomberos Maipú in Chile to receive advanced training.

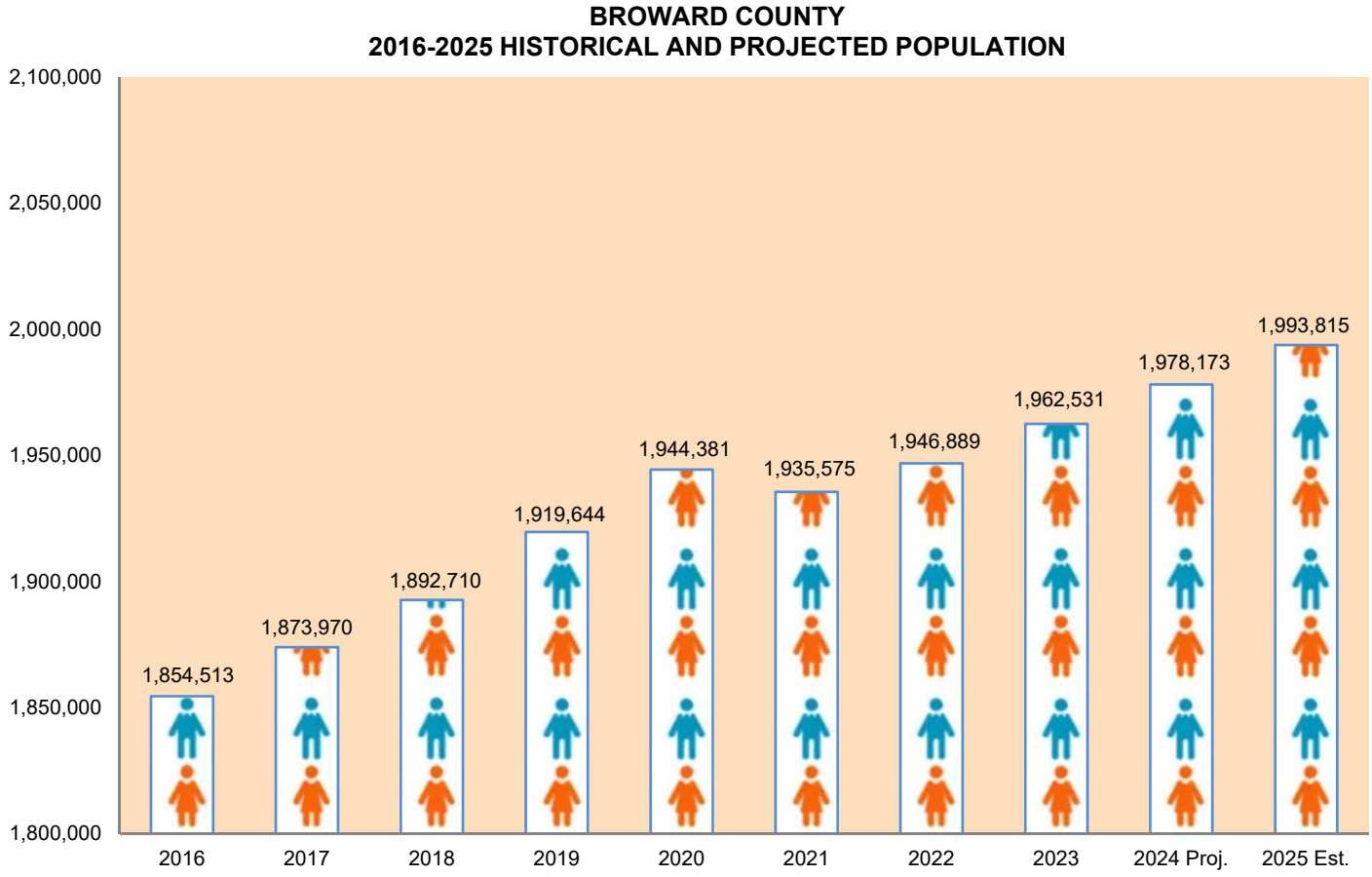
DEMOGRAPHICS

Population Demographics

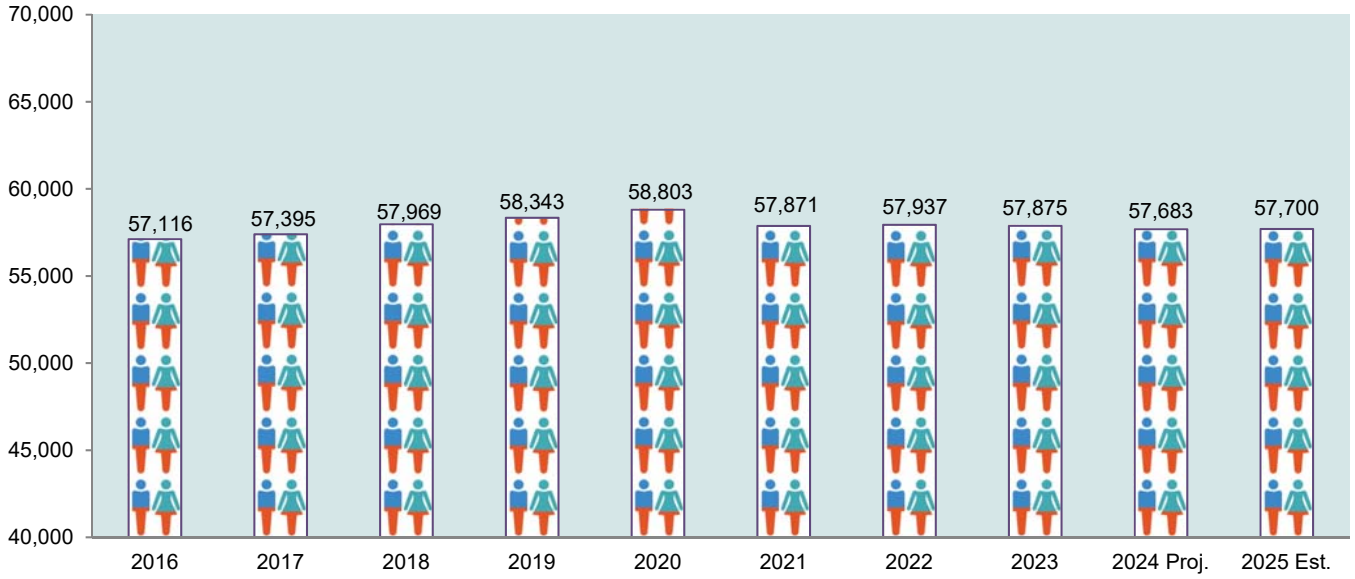
The United States Census Bureau conducts a comprehensive count of every resident in the United States every ten years, with the last census conducted in 2020. The census data is utilized to determine: (1) Populations and People; (2) Employment; (3) Business and Economy; (4) Income and Poverty; (5) Families and Living arrangements; (6) Housing; (7) Education (8) Health; (9) Race and Ethnicity.

Florida, with over 22 million residents, is the third-most populous state in the country and has been experiencing significant growth, making it the fastest-growing state according to the U.S. Census Bureau. Several factors contribute to this growth, including Florida's appeal as a relocation destination due to its low income tax and strong educational system. In May 2024, U.S. News and World Report ranked Florida as the No. 1 state in the nation for education, for the second consecutive year, highlighting the state's consistent performance in both higher education and K-12 metrics. These advantages have played a crucial role in driving Florida's population growth in recent years.

Broward County, the second-most populous county in Florida, is projected to have a population of nearly 1.98 million in 2024, reflecting a steady growth rate of 0.8% over the past year. This upward trend is expected to continue with a 0.79% increase anticipated for 2025. The City of Coconut Creek, currently home to 57,702 residents, is also poised for growth. With planned developments like the MainStreet area, the city's population is set to rise as new housing and business projects take shape in the coming years. This growth is indicative of the region's ongoing appeal and development potential.

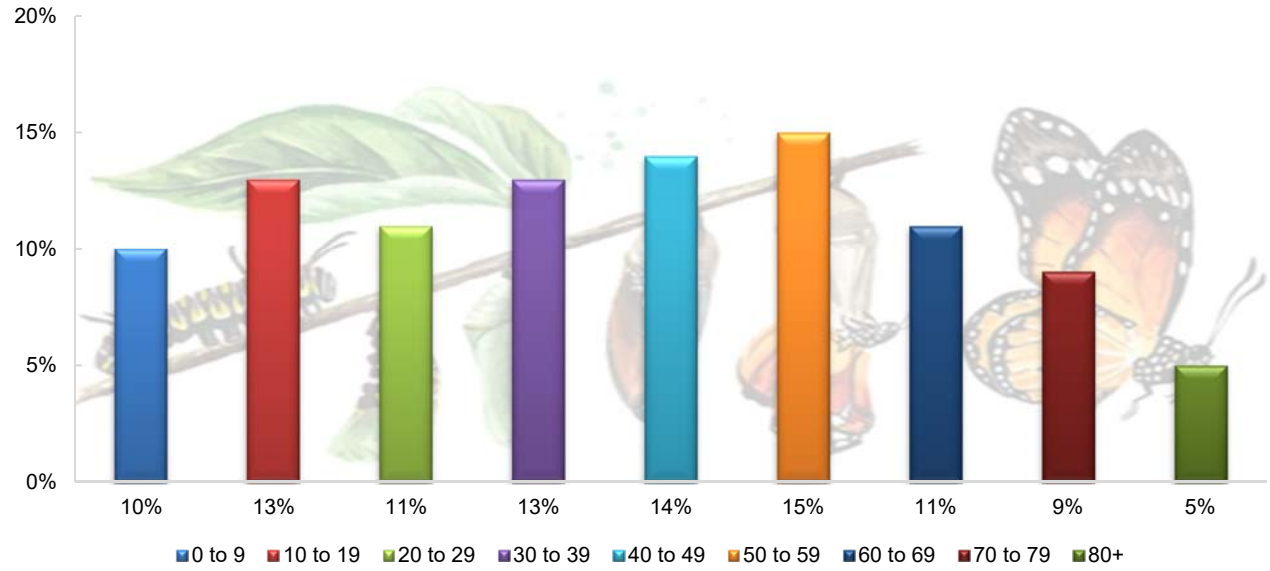


CITY OF COCONUT CREEK
2016-2025 HISTORICAL AND PROJECTED POPULATION



The graph above showcases Coconut Creek's population growth from 2016 to 2025, highlighting a consistent, modest increase in both the City and county populations. This trend is expected to continue in the coming years, reflecting the area's ongoing development and appeal. Monitoring these population trends is crucial, as a disproportionate decline in Coconut Creek's population compared to other cities in the county could impact the City's share of intergovernmental revenues and other population-driven funding. According to Florida Demographics, Coconut Creek is currently ranked 70th in population size within the state of Florida.

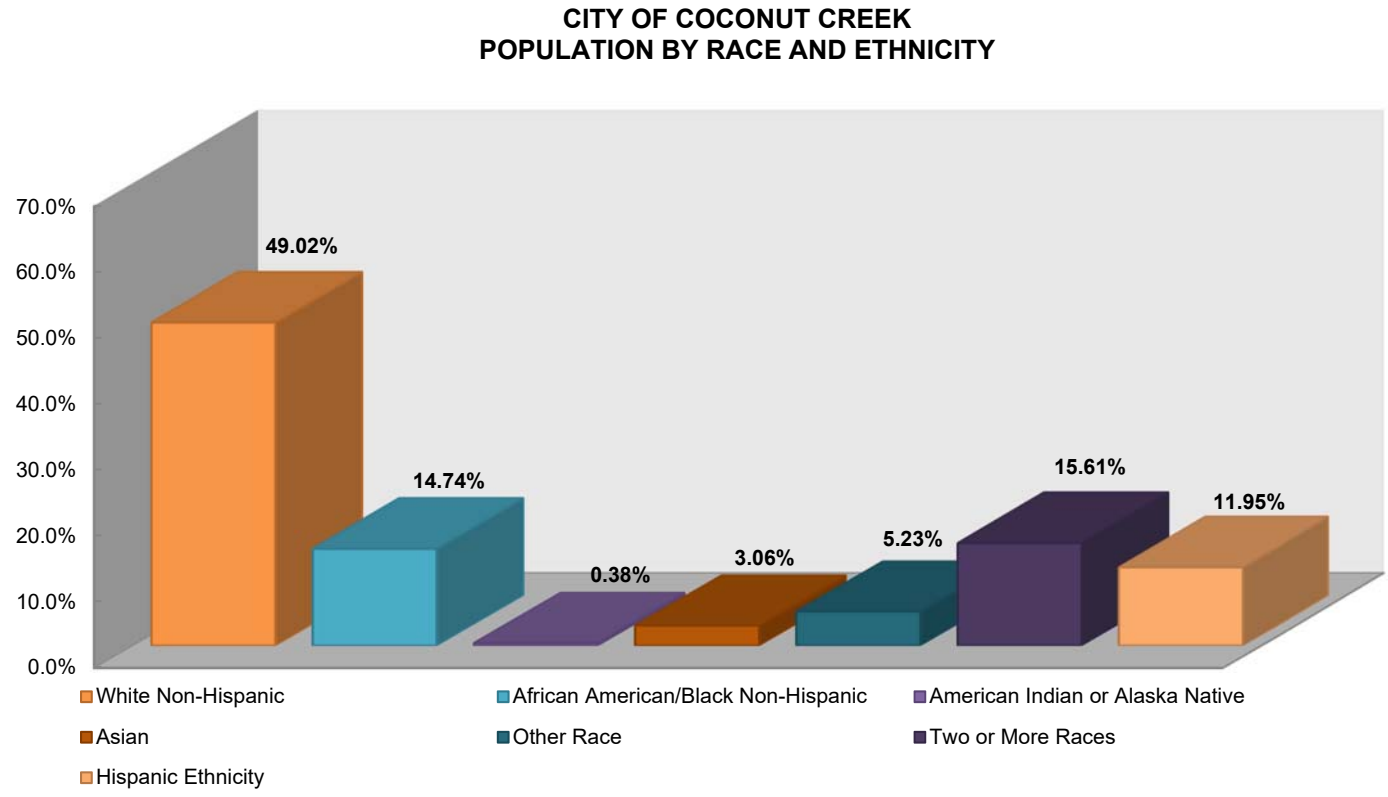
CITY OF COCONUT CREEK
POPULATION BY AGE



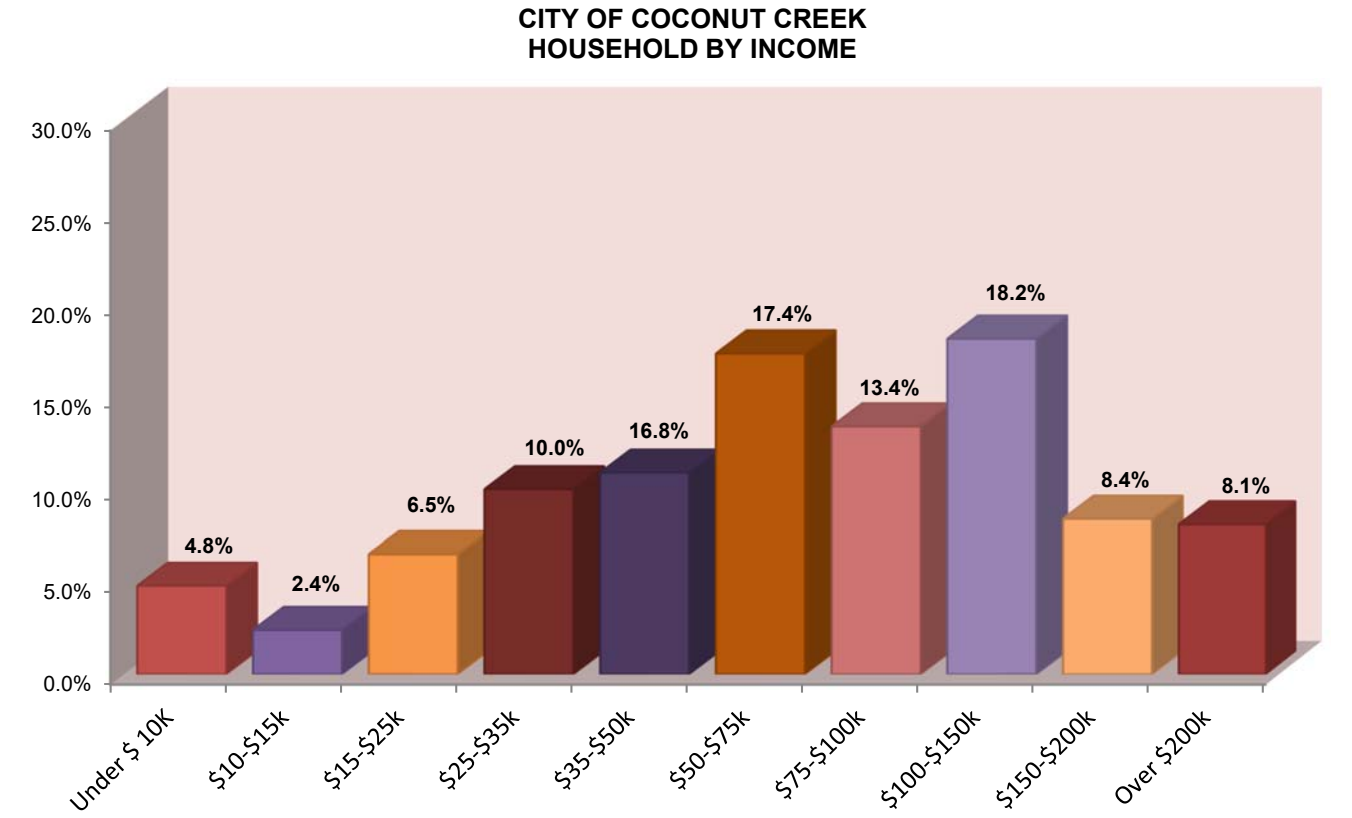
In Coconut Creek, women constitute 52.25% of the population, while men make up 47.75%. Both Broward County and Coconut Creek have a median age of 42.4 years as of 2024. The city's demographics are notably characterized by two prominent age groups: 40 to 49 years old, comprising 14% of the population, and 50 to 59 years old, making up 15%. In contrast, the age groups 70 to 79 years and 80+ are less prevalent, together representing 14% of the population. Additionally, 11% of residents fall within the 60 to 65-year age range. This demographic distribution underscores Coconut Creek's appeal as a prime destination for both young professionals and retirees, earning it recognition as one of Broward County's top cities for these groups in 2024.

Population by Race / Ethnicity

In Broward County, individuals of White ethnicity make up the largest demographic group, representing 47.66% of the total population. In Coconut Creek, White Non-Hispanic residents are the predominant group at 49.02%, followed by Hispanics at 11.95% and African Americans/Blacks Non-Hispanic at 14.74%. The American Indian or Alaska Native demographic is the least represented. Recent statistics from the World Population Review indicate a steady increase in both the Hispanic and African American/Black populations, while the White population has experienced a slight decline. This trend reflects a growing ethnic diversity within the community.



Households by Income



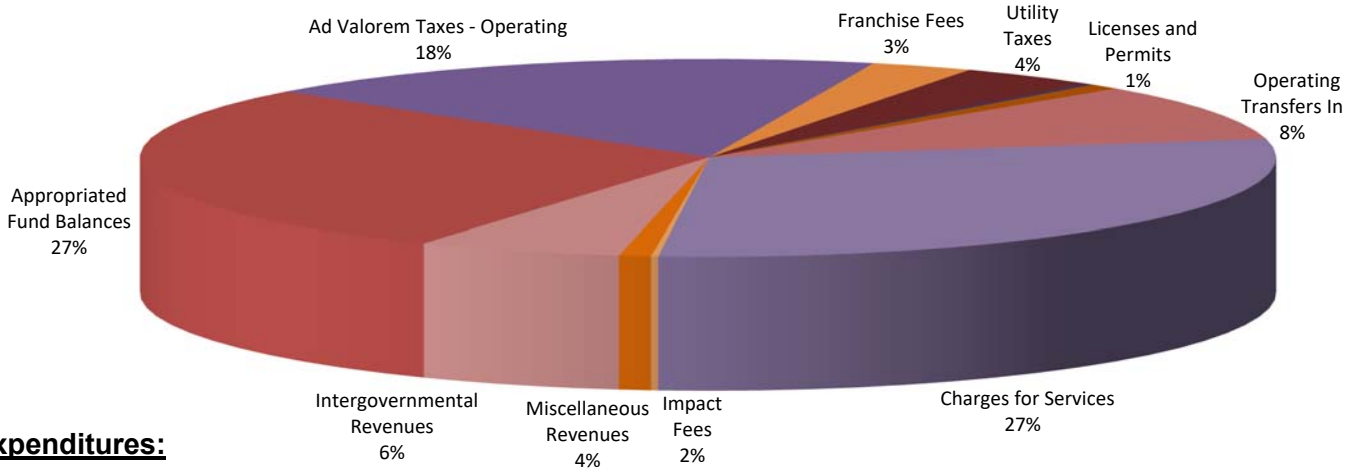
In 2024, the typical household income in Coconut Creek ranges from $100,000 to $150,000, with the lowest income bracket starting at $10,000 to $15,000.

Sources: U.S. Census Bureau, 2010 Census, Business Insider, Bureau of Economic and Business Research, Niche, Broward County, University of Florida, Bureau of Economic and Business Research,Census Reporter, and World Population Review

FY2025 BUDGET HIGHLIGHTS

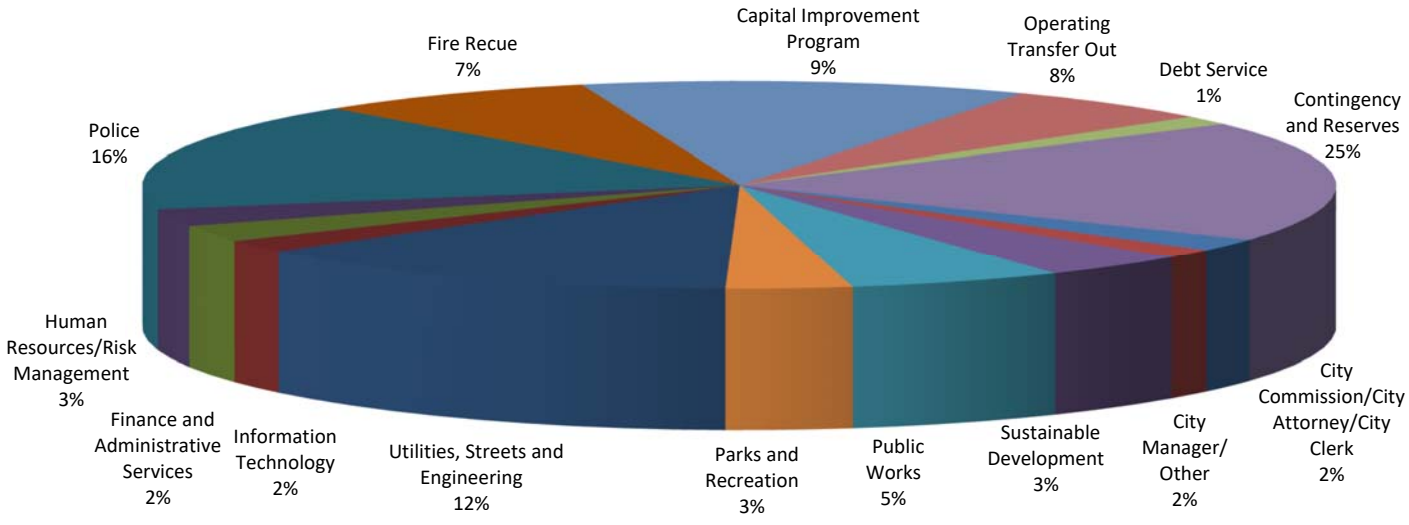
Revenues:

- The operating millage rate for FY25 increased from 6.4463 to 6.8988 mills per $1,000 valuation on taxable property
- Assessed property values increased 7.22% from the prior year, inclusive of new construction and additions of 0.02% and reassessments of 7.2%
- Fire Assessment rates for FY25 increased to: Single Family $302.96; Multi-Family $272.67; and Mobile Homes $151.48
- Single Family Solid Waste Assessment decreased 8.9% from the prior year to $312.48
- Total operating revenues amount to approximately $163.6 million, an increase of approximately $28.5 million from the FY24 Adopted Budget
- Operating revenue increases are primarily due to higher interest rates resulting in higher interest income, Property Taxes, and Fire Special Assessment.

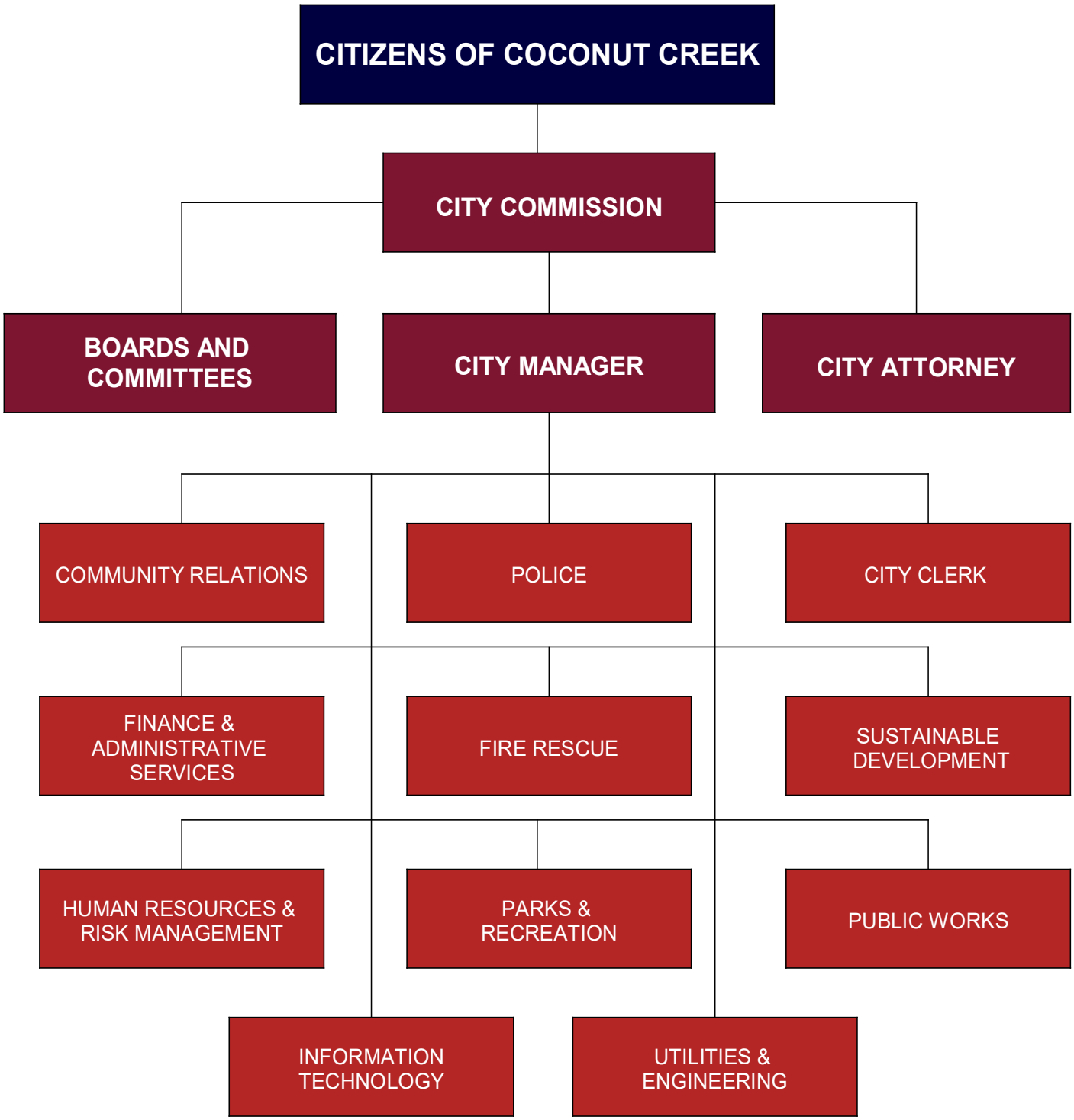


Expenditures:

- Full-Time Equivalents (FTEs) increased by 5.25 to 516.00
- The City invested $19.5 million in capital improvements throughout the City
- Total operating expenditures amount to approximately $167 million, an increase of $19 million from the FY24 Adopted Budget
- Operating expenditure increases are primarily attributed to continued increases across all industries for contractual services, along with major capital projects on the horizon.



COCONUT CREEK
GOVERNMENTAL STRUCTURE
FTE: 516.00 EXP: $222,708,180



DEPARTMENT / FUND MATRIX

The Department/Fund Matrix displays the relationship between the City's functional units (department/division), major funds, and non-major funds in aggregate for Fiscal Year 2025. As seen below, most departments are funded from the General Fund. However, there are some departments that are funded from other funds as well. Funds are allocated for each department in order to continue operations while maintaining a high quality of service throughout the entire fiscal year. Allocated funds are based on a number of variables including, but not limited to: programs, funding restrictions, staffing, operations, projects, and other specific functions within each individual department.

Department/Division	General (Major)	Street Maintenance & Construction (Major)	Transportation Surtax (Major)	Community Improvement (Major)	Capital Improvement Program (Major)	Public Safety (Major)	2009 Capital Projects (Major)	Capital Projects Financing (Major)	Water and Wastewater (Major)	Stormwater Management (Major)	Grants (Major)	*Non-Major Funds (in aggregate)
City Commission	x											
City Attorney	x			x								
City Manager:												
City Manager	x											
Community Relations	x											
City Clerk	x											
Finance:												
Finance and Administrative Services	x											
Utility Billing and Customer Service									x			
Information Technology	x				x							
Human Resources:												
Human Resources	x											
Risk Management	x											
Sustainable Development:												
Urban Design and Development	x			x	x						x	x
Building	x											
Community Enhancement	x											
Economic Development	x											
Police	x					x					x	x
Fire Rescue	x					x		x				x
Parks and Recreation	x				x			x			x	
Public Works:												
Facilities and Property Maintenance	x				x		x	x			x	x
Fleet Services	x				x							
Parks and Grounds	x	x			x			x				x
Community Transportation		x										
Utilities and Engineering:												
Engineering	x				x							
Utilities Operations									x			x
Stormwater Management										x		
Street Maintenance Operations		x	x		x							

* Non-major funds include Affordable Housing Fund, Community Development Block Grant Fund, State Housing Initiative Fund, Seminole Mitigation Fund, Capital Improvement Revenue Bonds Fund, Parks Improvement Fund, Utility Underground Fund, General Trust Fund, Federal Law Enforcement Trust Fund, Local Law Enforcement Trust Fund, and Water/Sewer Capital Improvement Fund.

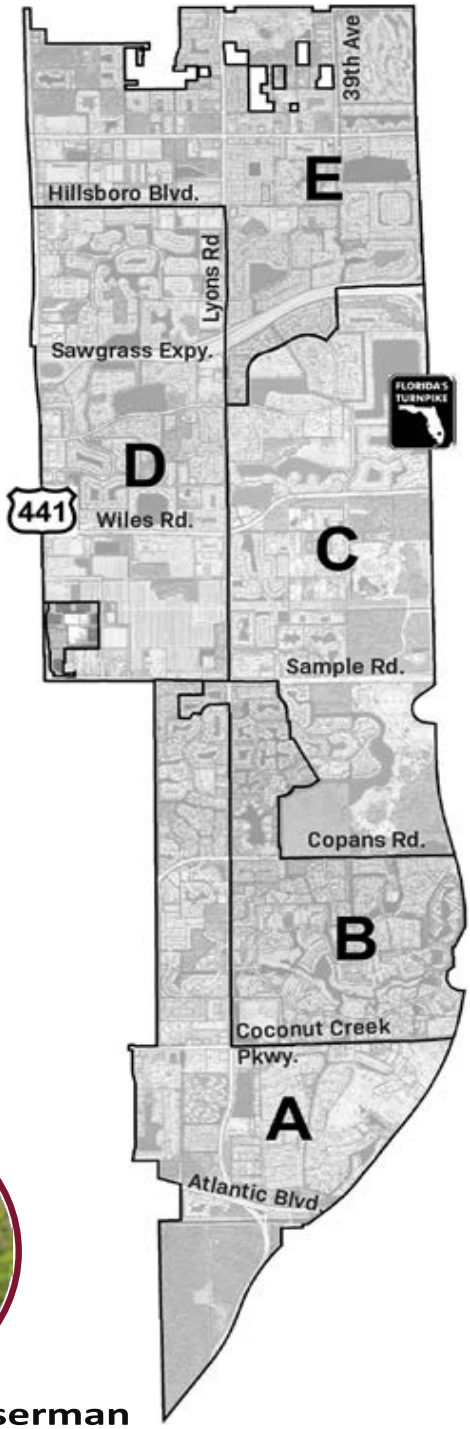
COMMISSION - MANAGER GOVERNMENT

The City of Coconut Creek uses the Commission-Manager form of government. Each Commissioner is elected "at large" for a four-year term. In March of each year, a Mayor and Vice-Mayor are elected by the five Commissioners to serve for a one-year term. The regular City Commission meetings are held on the second and fourth Thursdays of each month. The Commission represents all of the citizens of Coconut Creek and is responsible for setting municipal policies not designated by the state budget and setting tax and fee rates. The Mayor presides at meetings of the Commission and is recognized as head of the City Government for all official functions. The Vice-Mayor serves as acting Mayor in the absence of the Mayor.



SHEILA N. ROSE
CITY MANAGER

The City Manager is appointed by, and is directly responsible to, the City Commission. The appointee is chosen solely on the basis of administrative qualifications and experience in municipal affairs. As the administrative head of the City, the City Manager carries out the policies that are made by the Commission and directs and coordinates the work of all City departments. It is the City Manager's job to keep the Commission informed of the conditions and needs of the City and to make recommendations for action as the need arises. The City Manager also presents the Comprehensive Annual Budget for the Commission's consideration and upon its enactment, sees that its provisions are upheld. The Commission-Manager form of government is ideal for a maturing city, such as Coconut Creek, as it affords the unification of authority and political responsibility in a professional administrator. The system fosters democracy and efficiency in a government that is highly responsive to the needs of the City's citizens.





Sandra L. Welch
MAYOR



Jacqueline Railey
VICE MAYOR



Joshua Rydell
COMMISSIONER



John A. Brodie
COMMISSIONER



Jeffrey R. Wasserman
COMMISSIONER


CITY OF COCONUT CREEK
1967 FLORIDA

Long-term Planning



Long-term Planning



STRATEGIC PLAN

The City of Coconut Creek is committed to ensuring that Coconut Creek continues to be exceptional, responsive, and sustainable. To accomplish these goals, the City utilized a strategic planning process that identified and aligned the needs and desires of the community it serves with available resources. Built on the foundation of over 20 years of deliberate and thoughtful strategic planning, the City's Strategic Plan is used as a road map for establishing the priorities that will lead the community of Coconut Creek to an improved quality of life and a sustainable future. Strategic planning provides City staff with a guiding road map to achieving our high standards.

Vision 2030 Strategic Plan

In the fall of 2019, in collaboration with our community through extensive outreach, analysis of needs and desires, a review of local and national trends, and important information provided by City staff, Vision 2030 was developed. Alongside the City of Coconut Creek Comprehensive Plan, Vision 2030 reflects the values of the community. Both articulate a long-term community vision and growth framework. Vision 2030 also outlines a new 10-year vision for our community, provides short- and mid-term objectives, influences the City's budgeting process, and guides the implementation of the City's full range of services that make a positive difference every day in our community, including:

- Police
- Fire Rescue
- Public Works – Street, Facilities, and Fleet Maintenance; Transportation and Transit Infrastructure & Operations
- Utilities & Engineering – Engineering, Water, Wastewater, and Stormwater
- Sustainable Development – Planning, Building, Economic Development, and Code Enforcement
- Parks and Recreation - Recreation, Parks and Natural Areas, and Cultural Activities
- Support Services – Leadership, Human Resources, Information Technology, Communication, Finance and Administrative Services, City Clerk, and Legal Services



Vision 2030 Planning Process

The Vision 2030 Strategic Plan was created in a collaborative process that included a robust public participation effort. Several approaches were used to gather feedback. Two online surveys were conducted with over 780 respondents and 3,000 specific comments; thousands of comments were left on white boards and sticky notes at the 2020 Butterfly Festival; the Advisory Group met and reviewed information and documents for a combined 72 hours of work; City staff met over the course of two years with many hours of planning and research; and two virtual community meetings were held to gain community input to help shape the vision of the Coconut Creek community. The following graphic illustrates some of the outcomes from the aforementioned outreach efforts.

Figure 1: Outreach Feedback



The framework for Vision 2030 is driven by a vision for the future. That vision is achieved through the mission and driven by the core values. This planning process resulted in a plan that provides high-level direction to our leadership team and staff through an updated Vision Statement, Mission Statement, and set of Core Values:

Figure 2: Vision Statement, Mission Statement, and Core Values

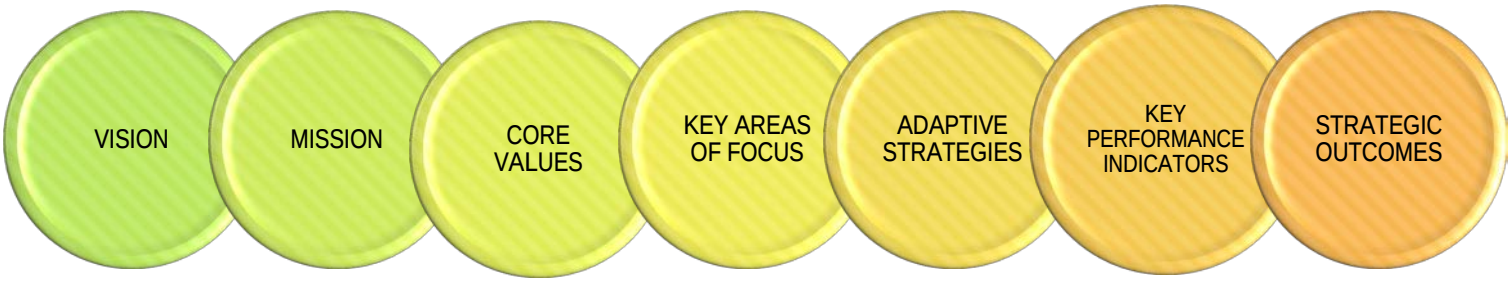
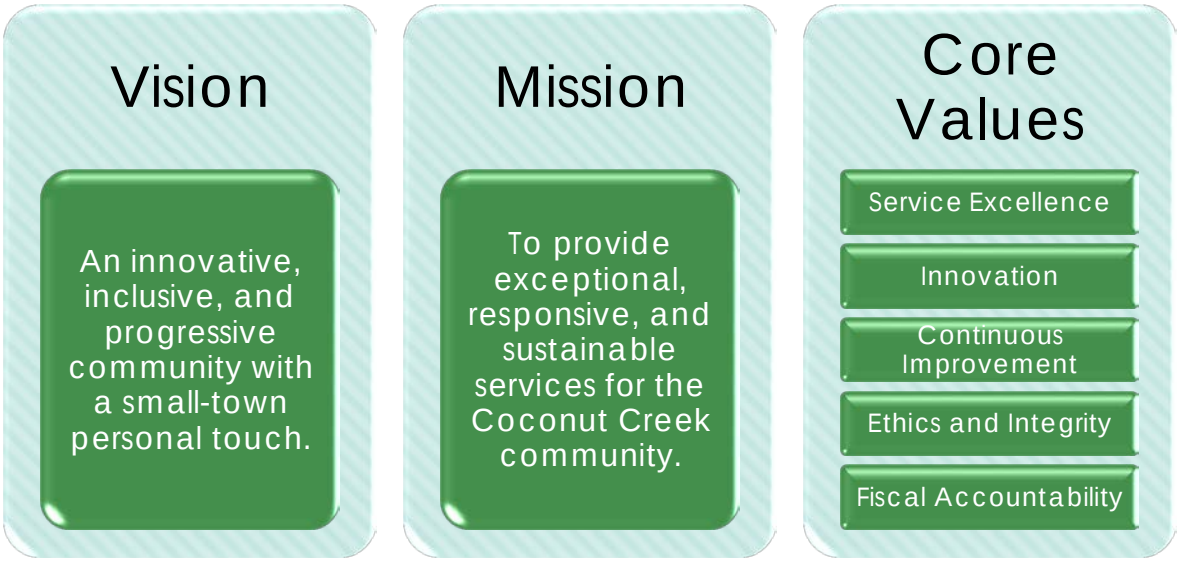


Figure 3: Vision 2030 Strategic Framework



These components will drive our Key Areas of Focus, Adaptive Strategies, Key Performance Indicators, and Strategic Outcomes, and provide a common set of priorities to ensure we continue to meet the evolving needs of our community. The five long-term Key Areas of Focus and related Strategic Goals, serve as a priority focus for the City, and Adaptive Strategies will allow flexibility and innovation. The success of Vision 2030 will be measured by both Key Performance Indicators and long-term Strategic Outcomes.

How is Vision 2030 Used?

To achieve the City's Mission, Vision and Core Values, the Strategic Plan serves as the foundation for the development of the annual budget and focuses on continuous improvement in five Key Areas of Focus with specific Strategic Outcomes. Those Strategic Outcomes will be achieved through Strategic Goals with SMART Objectives (Specific, Measurable, Achievable, Realistic, and Timely) and will include Key Performance Indicators to measure success and progress. Additionally, there are Adaptive Strategies to guide the community through the coming years.

Key Areas of Focus

The City's annual budget has been developed supporting five Key Areas of Focus. Key Areas of Focus were developed based on a community wide survey, personal interviews, community input at meetings, and prior strategic planning work. These are the most important areas the City will focus on to address the needs of the community. While each area has unique characteristics, it should be noted that City investment in a single area impacts more than one focus area. A detailed description of each Key Focus Area is illustrated below.

Figure 4: Key Areas of Focus

Adaptable and Progressive Mobility

The City will plan for multimodal mobility options that are safe, accessible, dependable, technologically advanced, and well maintained.

Sustainable Environment

The City is a leader in sustainability and will address issues of environmental preservation and climate change in all areas of service. The City will protect open space and preserve natural areas and will promote sustainable practices within the community. Programs, projects, and services will be developed with sustainability in mind.

High Performance Government

The City will be fiscally responsible, responsive, innovative, and strategic, with experienced, professional staff who are customer service focused. Communication will be transparent and tailored to meet the needs of the diverse community.

Smart Growth

The City will embrace growth while maintaining its small-town welcoming feeling and atmosphere. The MainStreet project will include shopping, dining, and cultural activities and will be a destination location, serving as a central gathering place for the community. The City will support a vibrant and healthy business economy with a mix of commercial businesses that are unique and diverse. The housing mix will have options for multi-generational buyers and renters.

Safety and Quality of Life

The City will continue to prioritize a high level of safety and proactive community policing and fire rescue services. The City will provide a wide range of diverse and inclusive recreational and cultural programming to community members. The City will continue to support the safety, health and well-being of residents, business owners and visitors.

Each Key Areas of Focus includes Strategic Goals with Success Measurements that will be used to develop key performance indicators to measure the success of accomplishing the goals. Outline of each Key Areas of Focus, Strategic Goals, and Success Measurements are discussed on the following pages.

Adaptable and Progressive Mobility







The City will plan for multimodal mobility options that are safe, accessible, dependable, technologically advanced, and well maintained. Having adaptable and progressive mobility in the City means:

- Vital and appealing transit-oriented activity centers and destinations throughout the City
- Integrated land use and transportation planning and investments
- Transportation facilities and networks that are reliable, affordable, efficient, connected, and comfortable
- Capacity and systems for effective traffic flow and minimal congestion
- Programs that facilitate well-informed decisions
- Growing and leveraging changing transportation technologies

Strategic Goals

1. Expand safe and walkable/bikeable options across the community
2. Plan for transportation technology
    a. Charging stations
    b. Ride-Share
    c. Fiber optics
3. Increase public transportation opportunities
4. Invest in maintenance of all mobility systems

Success Measurements

- Traffic congestion
- Transportation costs
- Accessibility to transportation choices
- Safety
- Condition of transportation-related infrastructure

Sustainable Environment






The City is a leader in sustainability and will address issues of environmental preservation and climate change in all areas of service. The City will protect open space to preserve natural areas and will promote sustainable practices within the community. Programs, projects, and services will be developed with sustainability in mind. Having a sustainable environment means:

- Creating and preserving opportunities and land where residents can readily access nature
- Continuing a strong focus on exceptional natural resource stewardship and ecologically sound and sustainable operations
- Addressing abrupt and long-term climate changes increasing business risk to supply chains, infrastructure, and facilities
- Protecting and improving the quality of air, water, and night skies
- Conserving resources, including energy and water, and cultivating a healthy ecosystem
- Careful stewardship of, and access to, open lands and natural areas
- A comprehensive and connected system of natural areas and open space
- Partnerships with local, regional, state, and national affiliates to achieve desired goals and outcomes
- Integrating renewable energy technologies for the electric grid
- Solid waste reduction and diversion
- Promoting the use of sustainable building and site design techniques

Strategic Goals

1. Protect open space
2. Encourage businesses and community members to adopt green initiatives
3. Plan ahead for sustainable technologies and business methods
4. Focus on climate change and resilience
5. Update and accomplish the goals established in the City of Coconut Creek Climate Action Plan

Success Measurements

- Identify and implement initiatives that achieve the City’s environmental goals and objectives
- Environmental quality
- Climate change and community resilience

High Performance Government







The City will be fiscally responsible, responsive, innovative, and strategic, with experienced, professional staff who are customer service focused. Communication will be transparent and tailored to meet the needs of the diverse community. A high performing government includes:

- Effective and efficient local governance where all community voices are valued
- Fiscal sustainability and transparency
- A collaborative and community-based approach to problem solving
- Core processes that are consistently used across the organization
- An organizational culture of continuous improvement in all areas
- A systems approach, driven by data, to effectively solve problems, creatively pursue opportunities for improvement and develop innovative solutions
- A workforce of talented people who care deeply about public service and trust
- City-wide strategies and standards for meaningful and inclusive involvement in governance and decision-making
- Succession planning to ensure retention of institutional knowledge

Strategic Goals

1. Proactively create collaborative communication
2. Implement and update Vision 2030
3. Continue to invest in, retain and develop high performing staff
4. Seek all possible federal, state and local grant opportunities
5. Plan ahead for progressive technologies and business methods

Success Measurements

- Financial cost and sustainability of City government
- Condition of City facilities and technology
- Satisfaction with City services
- Employee engagement among City of Coconut Creek employees
- Public engagement and participation
- Equity of City programs and resource allocation
- Transparency and ethical practices

Smart Growth







The City will embrace growth while maintaining its small-town welcoming feeling and atmosphere. The MainStreet project will include shopping, dining, and cultural activities and will be a destination location, serving as a central gathering place for the community. The City will support a vibrant and healthy business economy with a mix of commercial businesses that are unique and diverse. The housing mix will have options for multi-generational buyers and renters. Smart Growth means:

- Equitable access to City services, amenities, and information for all neighborhoods
- Encouraging an inclusive, equitable community that embraces diversity
- Creating a distinctive and attractive community that is appealing to workers, visitors and residents and reflects community values
- Preserving character-defining features that make Coconut Creek unique
- Reducing the impacts of our built environment on the natural environment
- Managing where and how the City grows in the future
- Encouraging the development of quality and affordable housing options for residents of all income levels
- Maintaining our unique character and sense of place
- Requiring adequate public facilities and infrastructure to serve existing development and new growth
- Thriving and growing local, unique, and creative businesses
- Engaging businesses to understand the numerous challenges they may face
- Connecting and developing qualified workers with employers by aligning education and workforce resources to create opportunities for upward career and wage mobility
- Maintaining the City's position as a strong regional center with cultural, natural and community amenities
- Encouraging investment and innovation to enable local businesses to start, sustain and renew through the use of technology
- Ensuring development and redevelopment opportunities can meet our employment space needs
- Coordinating efforts among City, regional, state, and federal programs to create a strong, resilient regional economic center
- Supporting an innovative, creative, and entrepreneurial atmosphere
- Efficient and transparent City processes and services that address the needs of local businesses

Strategic Goals

1. Continue to support a mix of housing (apartments, condos, single family, and townhomes)
2. Complete the MainStreet project
3. Protect the small town feeling and look
4. Enhance technological connectivity

Success Measurements

- Employment/unemployment
- Cost of living compared to income
- Housing availability and affordability
- Quality and reliability of critical infrastructure



Safety and Quality Life





The City will continue to prioritize a high level of safety and proactive community policing and fire rescue services; provide a wide range of diverse and inclusive recreational and cultural programming to community members; and continue to support the safety, health and well-being of residents, business owners and visitors. Having a safe community with a high quality of life means:

- Enforcement of laws to address behaviors that affect neighborhood quality
- Providing residents with opportunities to live healthy, safe, and active lifestyles
- Ensuring the legacy of parks, trails, natural areas, and cultural and recreational facilities for future generations
- Enhancing equitable access to cultural and recreation service offerings and facilities
- Providing a wide variety of high-quality recreation services and cultural opportunities
- Working with partner agencies to ensure the well-being of the community through behavioral and mental health services
- Creating an interconnected regional and local trail network of parks and accessible recreational facilities
- A safe and welcoming City in which to live, work, learn and play
- Proactive and skilled police and fire services
- Safe, reliable, and best practice floodplain management
- An active emergency management system focused on prevention, preparedness and recovery with key partnerships in place to effectively respond to emergency situations
- Mitigating risks posed by hazards to businesses and property

Strategic Goals

1. Promote arts, culture and entertainment across the City
2. Enhance community health, safety and well-being
3. Continue to be a leader in community policing
4. Outstanding local emergency preparedness and response

Success Measurements

- Health conditions among the public
- Accessibility to quality parks, trails, and recreational opportunities
- Timeliness and quality of emergency response
- Public compliance with laws and regulations
- Emergency preparedness and recovery
- Preserve the community's sense of place with a high value on natural areas, culture, recreation, and park systems
- Quality of cultural venues, events, programs, and resources
- Vibrancy of the creative industry
- Appreciation, respect, and welcoming of all people and cultures



Vision 2030 Implementation and Annual Budget Development

Through various paths such as the budget and daily activities, this plan will come to life and be continuously updated and improved. A key part of that will be the implementation plan as well as a regular reporting process to the City Commission. A cross-departmental collaborative team was developed to implement Vision 2030. Since the implementation of Vision 2030 in FY22, the annual budget is aligned across the five Key Areas of Focus and allocated to support policies and initiatives that drive improvement in each outcome. The series of tables that follow provide a summary of the City's Vision 2030 Key Areas of Focus; the supporting Strategic Goal; and some of the budgeted programs and services that support these Key Areas of Focus and Goals included in the FY25 budget.

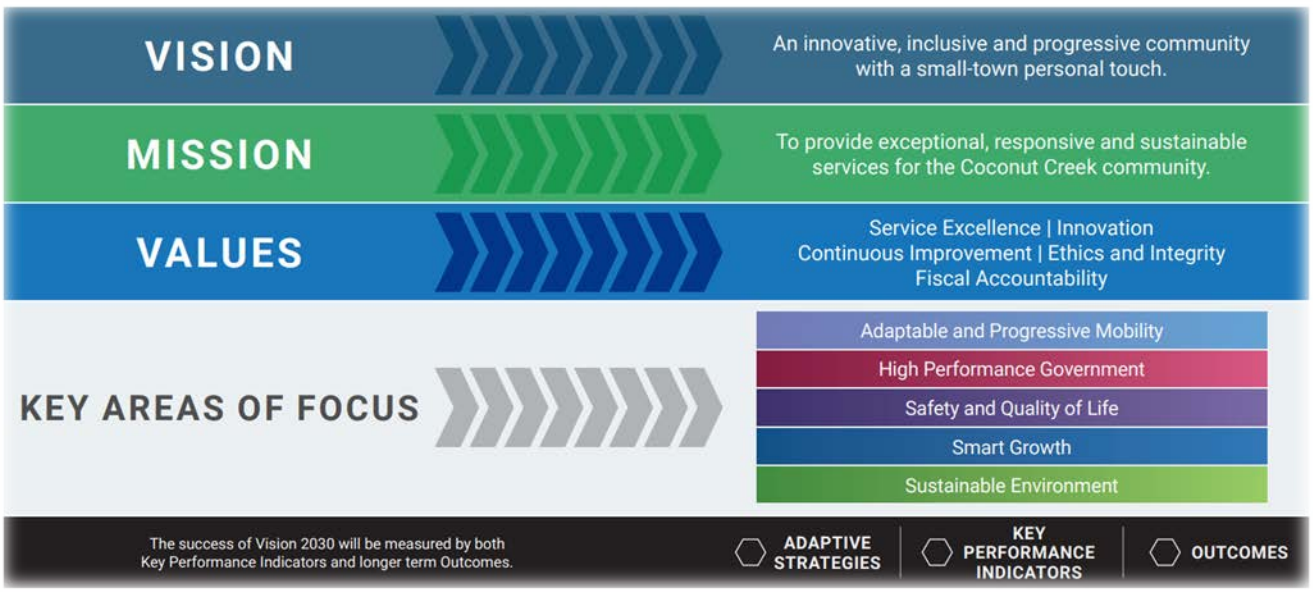
Key Area of Focus	Strategic Goal	Budgeted Programs/Services
Adaptable and Progressive Mobility	Expand Safe and Walkable / Bikeable Options Across the Community	Traffic Calming Studies City Mobility Initiatives (greenways, bike lanes, etc.) Hillsboro Boulevard Corridor Project
	Plan for Transportation Technology	Facilities Electric Vehicle Charging Station Program
	Increase Public Transportation Opportunities	Butterfly Express
	Invest in Maintenance of All Mobility Systems	Comprehensive Streets Improvement Program Complete Streets Program Mobility Hub Master Plan Transit Master Plan
Sustainable Environment	Protect Open Space	Arbor Day Free Tree Giveaway
	Encourage Business and Community Members to Adopt Green Initiatives	Partnership with Broward County on Conservation Pays Program Household Hazardous Waste Disposal Events Recycling Education Expansion Program Recycling Drop-Off Centers
	Plan Ahead for Sustainable Technologies and Business Methods	Online Code Fine Payment System Electronic Sign-in for City Meetings E-Permit System E-signature Cloud Solution
	Focus on Climate Change and Resilience	"Living Green" Video Series Glass Recycling Program Climate Action Plan Composting Pilot Program Arbor Day Free Tree Giveaway
	Update and Accomplish the Goals Established in the City of Coconut Creek Green Plan	Sustainability Initiatives Outreach Program

Key Area of Focus	Strategic Goal	Budgeted Programs/Services
High Performance Government	Proactively Create Collaborative Communication	Ambassador Program Citizen's Academy City Website Re-Development Coconut Creek Branded Materials Cocogram, Facebook, Twitter, LinkedIn, Instagram, Next Door, and CreekTV Comprehensive Community Engagement Plan Employee Survey Town Hall Budget Meetings Resident Survey Community Engagement Software
	Implement and Update Vision 2030	Unity in Our Community Vision 2030 Implementation
	Continue to Invest in, Retain and Develop High Performing Staff	Diversity, Equity, and Inclusive Recruitment Initiatives Addition of Senior Accounting Technician Addition of Zoning Officer Addition of Staff Assistant (Part Time) Addition of Digital Evidence Administrator Addition of Police Service Aide Annual Simunitions De-Escalation Training Programs Partnership with Florida Atlantic University, Broward College, and Atlantic Technical Center (Internship Program) Mental Health Education Programs Coco Academy City-wide Volunteer Program Fire Cadet Program Succession Planning Program Addition of a Community Paramedic High School Internship Programs
	Seek All Possible Federal, State, and Local Grant Opportunities	Broward County Redevelopment Grant – Hillsboro Corridor Broward MPO – Mobility Hub Master Plan State Earmarks/Appropriations CDBG- Recreational Complex Playground Replacement Body Worn Camera Program Sunshine Drive Improvements Purchase of Fire Apparatus Lyons Road Pedestrian Lighting
	Plan Ahead for Progressive Technologies and Business Methods	Electronic Content Management System (ECMS) PayTrac Module (Payment Process) Request to Speak System for City Meetings Work Order System



Key Area of Focus	Strategic Goal	Budgeted Programs/Services
Smart Growth	Continue to Support a Mix of Housing (Apartments, Condos, Single Family, and Townhomes)	Abandoned Property Registration Program Realtor Showcase Economic Development Incentive Program Facilitate Development to strengthen tax base, including the expansion of Emmanuel Baptist Church, M&S Office- Park Creek Medical, Marketplace Façade Remodel, Strada- Self- Storage, Taco Bell, MainStreet commercial and residential development Economic Development Strategy
	Complete the MainStreet Project	MainStreet Development Project
	Protect the Small Town Feeling and Look	Coconut Creek / Seminole Education Foundation Hometown Market Utility Box Wrapping Program Neighborhood Enhancement Grant Program Small Business Academy
Safety and Quality of Life	Promote Arts, Culture, and Entertainment Across the City	Partnership with Junior Achievement World Adult Flag Football Critters in the Creek Creek Eats Youth Recreation Theater Program Summer Concert Series Jazz Under the Stars Culture Series Juneteenth Event Butterfly Festival Groove N' Grub Love and Music at Tradewinds Park Holiday Cultures of Winter
	Enhance Community Health, Safety, Well-Being	Traffic Safety and Enforcement Plan Bicyclists and Motorists Safety Program Creek Fit Polar Club Group Exercise Program Intergovernmental Agreements with Various Schools for Use of Facilities for Youth Athletic Leagues Participation in Neighborhood Association Meetings LeadsOnline Parks and Recreation Master Plan Implementation Creek Armor ALERT System Autism Friendly Designation Community Paramedic Program Fire Rescue Accreditation Program Speed Enforcement In School Zones Program Body Worn Camera Program

Key Area of Focus	Strategic Goal	Budgeted Programs/Services
Safety and Quality of Life	Continue to be a Leader in Community Policing	Annual Simunitions De-Escalation Training Programs Commission of Florida Law Enforcement Re-Accreditation Crime Trend Analysis Intelligence-led Policing Efforts School Safety K-9 Program Do the Right Thing Coconut Creek, Inc. Park Walk and Talk Program Police Explorer Program D.A.R.E. Program Residential/Commercial Crime Prevention Inspections
	Outstanding Local Emergency Preparedness and Response	CocoALERT S.A.F.E. Program Community Emergency Response Team (CERT) Program Community Emergency Preparedness Classes Comprehensive Emergency Management Plan



KEY PERFORMANCE SCORECARD



Key Performance Indicators, often referred to as Performance Measures, are specific measures of progress and achievement. They can be measured at least annually and often more regularly such as quarterly or even monthly. These measurements will offer guidance and course correction as the bigger picture, longer term outcomes are achieved.

Since the Vision 2030 implementation process, the City's overall performance measures and department specific performance measures were revised to align with the Five Key Areas of Focus and their corresponding Strategic Goals. The revision of these Key Performance Indicators allows the City to monitor the success and report the progress of the City's current Vision 2030 Strategic Goals.

The City's Key Performance Indicator Scorecard is reported according to the strategic goals associated with the Five Key Areas of Focus: Adaptable Progressive Mobility, Sustainable Environment, High Performance Government, Smart Growth, and Safety and Quality of Life. Key Performance Indicators can be thought of as priorities of the community. Each of the Key Areas of Focus Strategic Goals are represented with outcome performance measures. Each measurement has a target goal, which is determined based on benchmarking of similar organizations, the City's historical data, and the City's desired outcome. The measurements represent the effectiveness of accomplishing the respective goals.



Through the planning process, department specific performance measures have been prepared to provide a narrower version of the City's Key Performance Scorecard, aligning with departmental Key Areas of Focus with the corresponding City-wide Strategic Goals. Departmental scorecards are used at all levels of the organization to prioritize operational activities, allocate funding, respond to the needs of residents, and maintain and improve the qualities that continue to make Coconut Creek a great place to live and work. The City's Key Performance Scorecard, outlined with each goal, associated measures, and applicable target amounts, is located on the next page.



KEY PERFORMANCE SCORECARD

	Strategic Goals	Measures	FY22 Actual	FY23 Actual	FY24 Target	FY24 Actual	FY25 Targetl
Adaptable and Progressive Mobility	Plan for Transportation Technology	% of applicable fleet converted to Electric and/or Alternate Vehicles	*	1%	1%	1%	1%
	Plan for Transportation Technology	# of Electric Vehicle (EV) charging stations installed	*	14	15	5	15
	Increase Public Transportation Opportunities	# of passengers per year (shuttle + trolley)	57,944	50,777	55,000	54,986	55,000
	Expand safe and walkable/bikeable options across the community	% of City parks connected to each other via sidewalk, bike lane, or multipurpose trail	*	67%	70%	67%	70%
Sustainable Environment	Plan Ahead for Sustainble Technologies and Business Methods	# of CIPs with sustainable components	*	8	9	19	9
	Plan Ahead for Sustainble Technologies and Business Methods	# of new public displays utilizing green and sustainable technology	1	6	4	0	4
High Performance Government	Continue to Invest in, Retain and Develop High Performing Staff	% of supervisory positions filled internally (City-wide)	80%	78%	85%	86%	85%
	Proactively Create Collaborative Communication	# of community outreach initiatives	*	388	350	484	414
	Continue to Invest in, Retain and Develop High Performing Staff	% of surveyed positions with salary range midpoints at or above the 50th percentile, benchmarked against surrounding public employers	80%	89%	80%	84%	80%
	Continue to Invest in, Retain and Develop High Performing Staff	Retention rate	99%	99%	100%	99%	100%
	Continue to Invest in, Retain and Develop High Performing Staff	Average years of service	9	9	10	9	10
	Continue to Invest in, Retain and Develop High Performing Staff	Average # of training hours per employee	58	59	55	59	61
	Continue to Invest in, Retain and Develop High Performing Staff	General Fund expenditures per capita	$1,171	$1,336	$1,555	$1,427	$1,565
	Continue to Invest in, Retain and Develop High Performing Staff	General Fund revenues per capita	$1,330	$1,377	$1,502	$1,486	$1,550
	Continue to Invest in, Retain and Develop High Performing Staff	General Fund operating unassigned fund balance/total expenditures	37%	41%	35%	38%	36%
	Continue to Invest in, Retain and Develop High Performing Staff	% of projects completed within budget	100%	96%	100%	98%	100%
	Plan Ahead for Progressive Technologies and Business Methods	% of scheduled preventative maintenance completed	87%	99%	98%	100%	99%
	Continue to Invest in, Retain and Develop High Performing Staff	% of budgeted projects completed within pre-established timeframes	88%	75%	100%	91%	100%

***** *Data not available for this reporting perio*



KEY PERFORMANCE SCORECARD

	Strategic Goals	Measures	FY22 Actual	FY23 Actual	FY24 Target	FY24 Actual	FY25 Target
Smart Growth	Protect the Small Town Feeling and Look	Total hours worked by volunteers	12,618	15,229	15,100	14,769	15,150
	Continue to Invest in, Retain and Develop High Performing Staff	Non-residential taxable value/total taxable value	37%	21%	25%	21%	25%
Safety and Quality of Life	Enhance Community Health, Safety and Well-Being	% of resident/non-resident participation in program activities	85% / 15%	85% / 15%	90% / 10%	82% / 18%	90% / 10%
	Enhance Community Health, Safety and Well-Being	Average fire rescue response time for emergency call (in minutes)	6:16	6:11	6:00	6:05	6:00
	Enhance Community Health, Safety and Well-Being	Average emergency response time (in minutes) (dispatch to on-scene)	4:42	4:51	5:00	4:24	5:00
	Enhance Community Health, Safety and Well-Being	Officers per 1,000 residents	1.9	1.9	1.9	1.9	1.9
	Enhance Community Health, Safety and Well-Being	Customer perception of safety (survey)	*	*	95%	*	95%
	Outstanding Local Emergency Preparedness and Response	# of emergency preparedness classes and drills provided	30	2	8	5	8

** Data not available for this reporting period*

COMPREHENSIVE PLAN

The City of Coconut Creek's Comprehensive Plan was originally adopted in 1989. A substantial revision was completed in 2003 to satisfy both the requirements of the 1996 adopted Evaluation and Appraisal Report and for the Broward County Planning Council Certification. The plan was again amended in 2007 as a result of the 2005 Evaluation and Appraisal Report. To remain current with state law, planning trends, and sustainability goals the plan has been updated over the years. In conjunction with the City's Strategic Plan – Vision 2030, the Comprehensive Plan is used to guide future growth, development, and vision for the City.

The Comprehensive Plan is comprised of the following elements:

- Future Land Use
- Transportation
- Housing
- Infrastructure
- Conservation
- Recreation and Open Space
- Intergovernmental Coordination
- Capital Improvement
- Water Supply Plan
- Public School Facilities
- Property Rights Element

FUTURE LAND USE

The Future Land Use Element of the Coconut Creek Comprehensive Plan outlines the principles and performance standards to be followed for the control and distribution of land development intensity and population densities. Existing land uses are evaluated, and the proposed distribution, location, and extent of future land uses are designated. The principles and standards for implementing the Future Land Use Plan are specifically defined in the City's Land Development Code and include the required controls and subdivision regulations. The land use regulations are the foremost means of implementing the guidelines in the Future Land Use Element.

The Future Land Use Element is the cornerstone of the Coconut Creek Comprehensive Plan. The land use guidelines are presented as statements of goals, objectives, and policies intended to provide the citizens and officials of the City with an effective framework for managing and directing the City's development. The use of land within the City's boundaries will continue to define the shape and character of the City in the future. In 2015 the City adopted a series of smart growth goals, objectives, and policies intended to strengthen our vision for a sustainable future.

TRANSPORTATION

The Transportation Element is closely linked to the Future Land Use Element, as the nature, density, and intensity of land use determine transportation needs and, in turn, the transportation system impacts the way land is used and the pace of development. A variety of modes of transportation are taken into consideration

in the formulation of a safe and efficient circulation network. The objective of this element is to analyze the existing transportation conditions, identify trends and issues, project future demands, and recommend improvements to meet demands and provide accessibility to all land uses in a convenient and economical manner.

Broward County's Transportation Department is currently working to complete a Comprehensive Operational Analysis (COA) to assess current and future transit needs and recommend transit improvements, including fixed routes, community shuttle, and commuter express services. The COA will also address integration of the premium network as well as the incorporation of Mobility on Demand options. We have paused the finalization of the City's Transit Master Plan until the COA is completed, which is by the end of the year.

HOUSING

The Housing Element examines housing trends and identifies deficits in housing supply and other potential housing problems. Through land development regulations supported by the Housing Element, appropriate plans and policies can be developed to accomplish the goal of a diversified, affordable, ample, and quality housing supply.

Unlike the facilities and services addressed in other elements of the Comprehensive Plan, building and maintaining housing is the responsibility of the private sector. The City's role is to create the framework for the location, quantity, quality, and type of housing through zoning maps, land development regulations, minimum housing codes and fair housing ordinances.

The Housing Element provides housing data presented in tables to facilitate the understanding of the housing data requirements. The element is based on the latest United States Census and estimates provided by the Shimberg Center at the University of Florida.

INFRASTRUCTURE

The purpose of this element is to provide for public facilities necessary to service both the current and projected demands represented by future land use projections. The Infrastructure Element is separated into four sub-elements: Potable Water, Sanitary Sewer, Solid Waste, and Drainage and Natural Groundwater Aquifer Recharge. The specific services addressed in this element are those that are commonly known as infrastructure.

The Level of Service Standards that are adopted for these facilities are those that are established by the entity that owns, controls, and/or operates the facility. Coconut Creek does not own, operate, or control any primary drainage facilities, the potable water treatment plant, the sanitary sewer treatment facility, or any solid waste facilities. With the exception of drainage facilities, the City contracts with other entities for the use of these facilities.

CONSERVATION

The Conservation Element promotes the conservation and preservation of natural resources. The Florida Department of Environmental Protection has defined natural resources as rivers, lakes, wetlands, air, minerals, wildlife, and native vegetation.

Various federal, state, regional, and local agencies are responsible for programs, policies, and standards related to environmental protection and conservation within the City. Authorization for the permitting of activities near or within environmentally sensitive lands is governed by both state and Broward County agencies. Air quality, water quality, and protection of natural resources are addressed at the county level and the City of Coconut Creek coordinates its conservation and protection of natural resources with the appropriate County agencies that have jurisdiction.

RECREATION AND OPEN SPACE

Recreation and open space is an important component of the community as identified through the Vision 2030 strategic planning process. The diversification of a city creates a healthy environment for growth in all sectors. Residential, commercial, and industrial areas benefit from the various amenities associated

with parks, recreation, and open space. Areas designated for recreation and open space provide a place for City residents to relax, participate in sports, or educate themselves through programs or cultural events. Open space plays an important role in the quality of the urban environment. Landscape buffers, lakes, linear parks, and nature preserves create pockets of open space throughout the City with some that link to County facilities. To further implement the goals, objectives, and policies of the Recreation and Open Space Element, the City's Parks and Recreation Master Plan will continue to guide park enhancement and capital planning.

INTERGOVERNMENTAL COORDINATION

The Intergovernmental Coordination Element identifies and attempts to eliminate compatible goals, objectives, policies, and development proposed in the local comprehensive plans. The Intergovernmental Coordination Element also determines and responds to the need for coordination with adjacent local and county governments and federal, state, and regional agencies.

The City of Coconut Creek has experienced limited problems in the coordination of activities or issues of common concern with other units of government. The mechanisms that are currently in place and utilized by the City and other governmental agencies interacting with the City are very effective in communicating needs and concerns of special interest.

CAPITAL IMPROVEMENTS

The Capital Improvement Program (CIP) concentrates on the development of a long-range framework in which physical projects may be planned while at the same time implementing projects within the City's financial capabilities. The comprehensive program is prepared for the ensuing five years and is based upon the requirements of the community for all types of public improvements.

Projects included in the City's CIP were derived from the Strategic Goals outlined in the Vision 2030 and the needs assessments performed by City staff. Departments submitted projects that encompassed both the improvement of the City's physical development as well as the improvement of the particular programs and services that are provided to the public. Each department estimated the project's cost and assigned a project manager. The departments then determined the priority level and identified the source of possible funding across five fiscal years. Additionally, the departments justified and identified costs extending beyond the five years, if any, and identified any annual impact on the operating budget. After initial compilation, the projects were organized and reports generated. The Finance and Administrative Services Director assisted the City Manager in the assessment and priority ranking of projects for City Commission consideration. After the City Commission's review and approval, funded projects are implemented.

WATER SUPPLY PLAN

The Water Supply Plan is a supplemental element to the original Comprehensive Plan. The purpose of the Water Supply Plan is to identify and plan for the water supply sources and facilities needed to serve existing and new development within the City's jurisdiction. The City obtains water directly from the Broward County's District 2A Water Treatment Plant and services the residents of the City north of Coconut Creek Parkway. The City of Margate provides the water for the area south of Coconut Creek Parkway. These entities are responsible for ensuring that enough capacity is available for existing and future customers within their service area. The City of Coconut Creek Water Supply Plan references the initiatives already identified in Broward County's Water Supply Plan and the City of Margate's Water Supply Plan. The City first adopted the required Water Supply Plan in 2008. As required by the State, this plan was updated in 2022.

PUBLIC SCHOOL FACILITIES ELEMENT

The Public School Facilities Element is a supplemental element to the original Comprehensive Plan. The purpose of this element is to strengthen the ties between school planning, general land use, and comprehensive planning. The 2005 State Legislature mandated that the availability of public schools be made a prerequisite for the approval of residential construction and directed a closer integration of

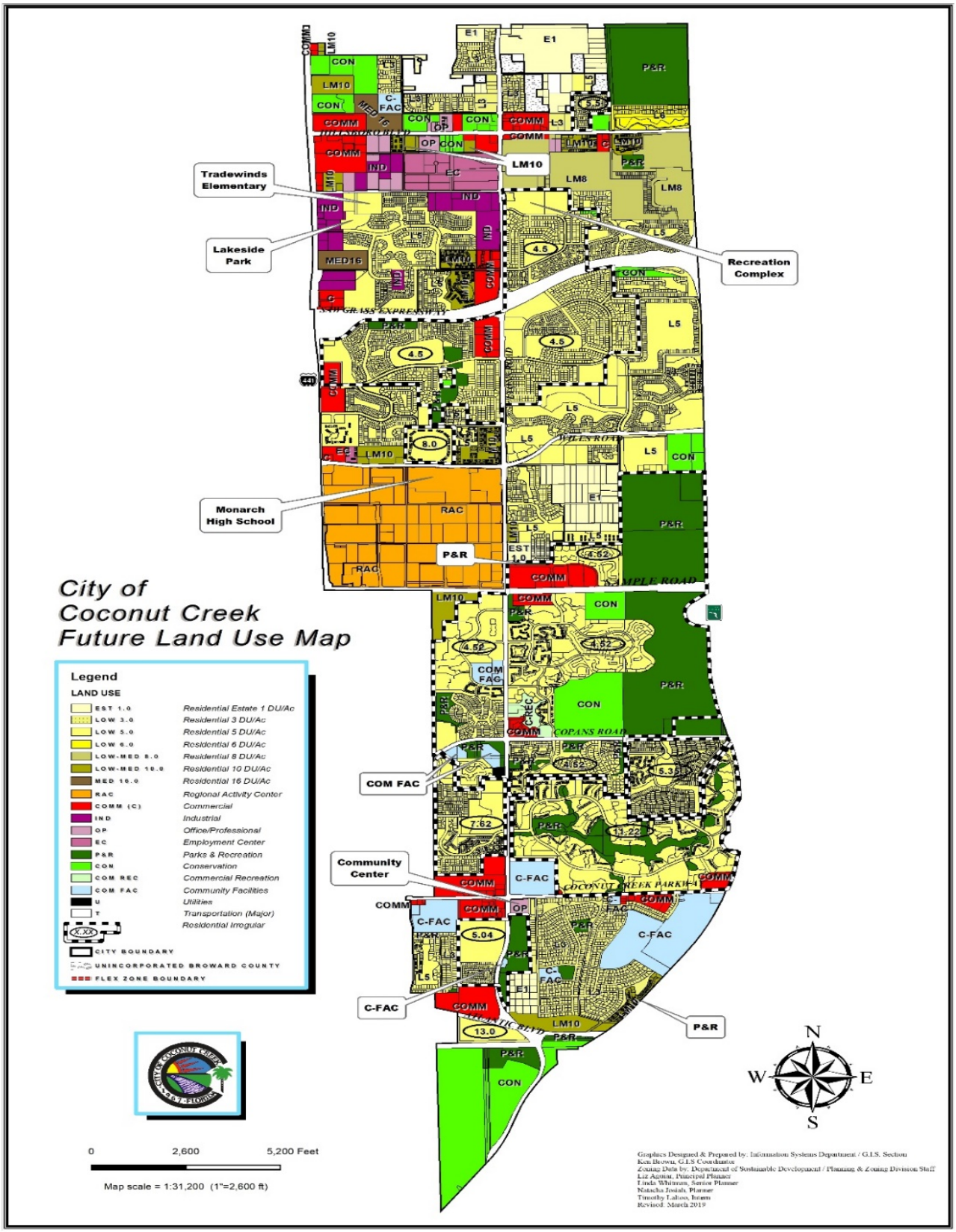
planning for school capacity with comprehensive planning. The 2005 legislative mandates include a provision requiring local governments to adopt a public school facility element as a part of their comprehensive plans to establish a framework for the planning of public schools (s. 163.3177(12), F.S.). Local governments were granted approximately three years to adopt a public school facilities element. The City adopted this element in 2008 and it remains a component of our plan. Subsequent updates to this element relating to concurrency requirements were adopted in 2012 and 2023.

PROPERTY RIGHTS ELEMENT

During the 2021 Florida Legislative session, the Community Planning Act was amended to mandate that every city and county comprehensive plan in the State of Florida add a property rights element. The state provided minimum guidelines which have been incorporated into the proposed draft element. The Property Rights Element consists of a new goal, objective, and policies pursuant to Florida Statutes §163.3177(6)(i)1. Consistent with the state requirements, the new element essentially incorporates existing property rights and protections into the City's Comprehensive Plan.



COMPREHENSIVE PLAN LAND USE MAP

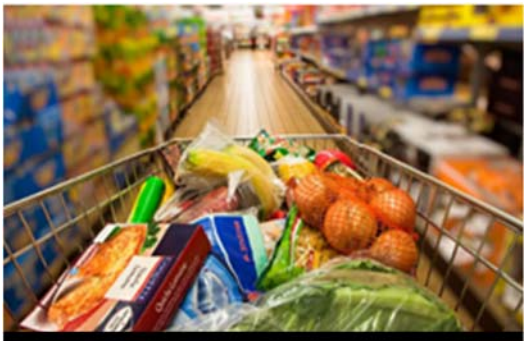


ECONOMIC OUTLOOK

National Economic Growth



The U.S. economy exceeded expectations in the second quarter of 2024, showing a robust growth rate of 2.8%. This performance was driven by a notable 2.3% increase in consumer spending, up from 1.5% in the previous quarter, with contributions from both goods and services. According to Axios, the stock market also contributed positively, with major indices like the S&P 500 and the Dow Jones Industrial Average reaching new highs, reflecting growing investor confidence. Additionally, a significant buildup in inventories supported economic expansion. However, challenges persist, as imports surged by 6.9%, affecting GDP, while exports grew more modestly at 2%. Economists predict a potential slowdown in growth for the remainder of 2024, which could impact economic momentum (Equiti, NBC News, U.S. Bureau of Economic Analysis).



Consumer spending has consistently surpassed expectations, driven by households leveraging new debt and depleting pandemic-era savings. However, this growth is unsustainable long-term, as households will eventually exhaust their excess savings or reach borrowing limits. The forecast, as noted by McKinsey, indicates that consumer spending will remain robust but will grow at a slower pace compared to overall economic growth. While durable goods spending is expected to slow, with a projected 1.5% increase this year and a decline in 2025, nondurables and services are anticipated to grow at stronger rates. Additionally, Deloitte reports that rising food prices have pushed the proportion of income spent on essentials to its highest level in three decades, affecting the disposable income available for other expenditures.





The stock market has seen notable gains, with major indices rising 15% in the first half of 2024. The “Magnificent 7” tech giants—Alphabet, Amazon, Apple, Meta, Microsoft, Nvidia, and Tesla—have driven much of this growth, averaging a 38% increase over the past year. This surge in tech stocks, fueled by excitement over artificial intelligence, has significantly boosted market performance. However, according to The Motley Fool, the high pace of growth may not be sustainable, leading investors to consider rebalancing their portfolios. Additionally, while the economic environment remains strong, ongoing inflation could influence market dynamics as the year progresses. In the housing market, limited inventory and high interest rates have driven up prices, with the median sales price for single-family homes rising 42% since 2019. Elevated home prices are expected to boost housing starts to over 1.5 million homes annually, but affordability remains a challenge. More starter homes will need to be built in high-growth areas to significantly affect affordability, but prices are still projected to rise faster than inflation at around 3% per year (J.P. Morgan, ABC News).

State and Local Economic Growth

Florida's economy has shown remarkable resilience and growth, driven by a diverse range of sectors beyond its traditional tourism base. In the first quarter of 2024, Florida's real economic growth was ranked sixth in the nation with a 3.0% change at an annual rate, compared to the United States' overall growth of 1.4%, according to WUSF. Despite economic shocks that caused the state's GDP to dip to near zero in Fiscal Year 2019-20, Florida rebounded strongly with growth rates of 4.7% in 2020-21 and 7.0% in 2021-22, as reported by Comerica. The state's economy continued to expand by 4.4% in 2022-23 and 4.5% in 2023-24. However, growth is expected to decelerate to 2.1% and 1.9% over the current and next fiscal years as the economy transitions from a high inflation and high interest rate environment to more normal conditions, according to USAFacts. By Fiscal Year 2026-27, the economy is projected to stabilize at a growth rate of 2.0 to 2.1% per year, as noted by the U.S. Bureau of Labor Statistics.

In 2022, 39 counties had a lower share of the state's GDP compared to pre-pandemic levels, although the differences were marginal for most, according to data from the U.S. Bureau of Economic Analysis. Miami-Dade County, which had the highest share of the state's GDP pre-pandemic at 15.50%, remains the highest at 15.14%. Almost all counties (62) saw gains in real GDP between 2019 and 2022, with only five counties—Gadsden, Glades, Jackson, Putnam, and Taylor—posting losses. Additionally, five counties—Miami-Dade, Broward, Orange, Hillsborough, and Palm Beach—represent over 50% of the state's GDP.

Florida's personal income growth has also been robust, ranking tenth in the nation with an 8.2% change at an annual rate in the first quarter of 2024, compared to the national growth of 7.0%, as reported by Comerica. The state's personal income growth was significantly boosted during the pandemic by federal dollars, with growth rates of 10.3% in 2020-21 and 6.6% in 2021-22. This growth accelerated to 7.7% in 2022-23 and remained strong at 5.3% in 2023-24. The current year is expected to see a slight increase to 5.6%. Over the next five years, personal income growth is projected to remain at or above 5% annually, stabilizing at 4.9% thereafter.

Employment conditions in Florida have improved significantly since the onset of the pandemic. In July 2024, Florida's nonfarm jobs grew by 2.4% year-over-year, compared to the national growth of 1.6%, according to the U.S. Bureau of Labor Statistics. The state's unemployment rate was 3.3%, lower than the national rate of 4.3%. Florida's labor force participation rate, which had plummeted to 53.8% in April 2020, recovered to 58.8% in July 2024. However, it is expected to decline steadily as the Baby Boomer generation reaches retirement age.

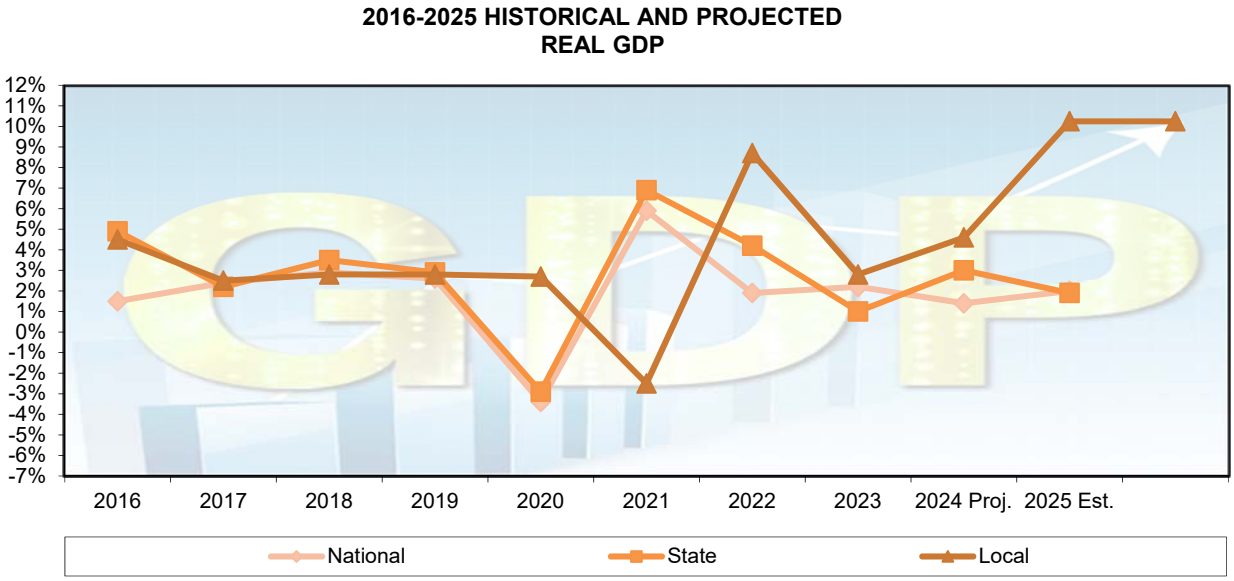
Population growth remains a key driver of Florida's economic growth. The state, currently the third most populous in the U.S., has seen strong migration trends, increasing its population by almost 1.5 million net new residents since the 2020 Census. The population is expected to grow by an average of 1.24% per year between 2024 and 2030, driven entirely by net migration as natural increase remains negative.

The housing market in Florida has experienced a correction following the interest rate-fueled surge during the pandemic. Documentary Stamp Tax collections in Fiscal Year 2023-24 were lower than the previous year, but are expected to increase by 4.2% in 2024-25. Homeownership rates have stabilized around the long-run average, and single-family building permit activity is expected to resume positive growth in 2026-27.

Tourism, a critical component of Florida's economy, has recovered from the pandemic's impact, with total visitors surpassing pre-pandemic levels by the end of Fiscal Year 2021-22. The state expects continued growth in tourism, with a projected 152.8 million visitors in Fiscal Year 2024-25.

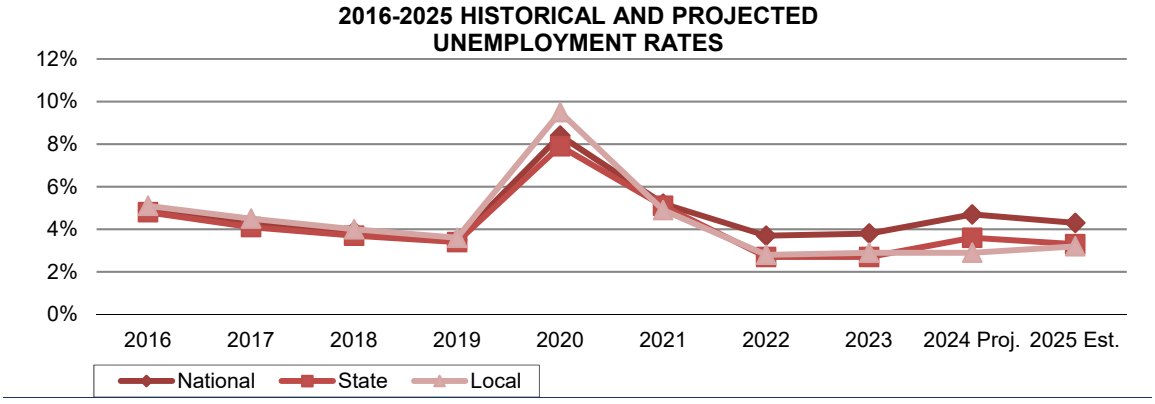
Overall, Florida's economic outlook remains positive, with steady growth expected across various sectors. The state's ability to adapt and diversify its economy will be crucial in maintaining this momentum in the coming years.

Sources: Axios, Equiti, NBC News, U.S. Bureau of Economic Analysis, McKinsey, Deloitte, The Motley Fool, J.P. Morgan, ABC News, WUSF, Comerica, USAFacts, U.S. Bureau of Labor Statistics, FRED, Florida Regional Economic Analysis Project, EDR, FloridaJobs.org, Aterio, University of Florida, and ClickOrlando.



Employment

The unemployment rate in the US rose to 4.3% in August 2024 from 3.5%, which is the highest since the end of 2023. Within the same month of August 2024, the number of unemployed people increased by 352,000 to 7.2 million. These measures are higher than a year earlier, when the jobless rate was 3.5% and the number of unemployed people was 5.9 million. Florida's unemployment rate has been lower than the national rate for 45 consecutive months, at 3.3%, which is 1 percentage point lower than the national rate. In addition, the private sector grew by 201,500 jobs over this year since July of 2023, which is 1.5% above the national rate. Currently, as of August 2024, Coconut Creek's unemployment rate is 3.2%, as shown in the graph below.



The City takes a proactive approach in assessing service levels and optimizing its programs to address resident needs effectively, continuously balancing available resources with competing priorities. Changes made during FY24 reflect a net change of 1.00 FTE as follows: 0.50 FT in the City Clerk Department due to the addition of an intern position, and 0.50 FTE in the Public Works Department due to reclassification of a Substitute Bus Driver position to a part-time Bus Driver Position.

Housing and Economic Development

As the City's development thrives, the Sustainable Development Department remains proactive and innovative in addressing our City's needs. Coconut Creek prides itself in creating a unique sense of place with community investment as a means of attracting new businesses and supporting existing businesses. The City's assessed value of properties as reported by the Property Appraiser is $6.01 billion, an increase of $404.9 million or 7.22% from the prior year's final valuation. Assessed values from new construction increased by $1.3 million or 0.02%, and property value reassessments increased by $509.8 million or 7.20% even though homesteaded properties increased by only 3%. The continued growth and development of the City is dependent upon the economic condition of the country, South Florida, and particularly that of Broward County. With the exceptional quality of life, its inviting, family-oriented environment, and numerous business advantages, the City of Coconut Creek continues to attract new investment.

The development of Coconut Creek's MainStreet area continues to progress. This pedestrian-oriented development will serve as a sustainable, mixed-use downtown environment organized around substantial and contiguous recreational open space while making Coconut Creek both a local and regional destination. Efficient development of land resources, compact development with a variety of housing choices, flexibility in use and design, alternative transportation options, and green building techniques are fundamental criteria of MainStreet. The overall MainStreet development program is extensive and is anticipated to include up to 2,360 dwelling units, over 105,000 square feet of non-residential uses, large recreation and open space components, and 15 acres of conservation for the existing cypress wetland. As new developments unfold and existing developments continue in the MainStreet area, the City of Coconut Creek continues to be a prime area for economic development.

The Promenade at Coconut Creek was the first Leadership in Energy and Environmental Design (LEED®) Silver Certified project completed under the City's MainStreet Design Standards. Major businesses at the Promenade, such as Silverspot Cinema, Cheesecake Factory, Starbucks, Sephora, Naked Taco, Cooper's Hawk, World of Beer, Bar Louie, DSW Shoes, and Lane Bryant continue to thrive not simply from the economic benefits of green building design, but also from continuous promotional and special events.



The Cheesecake Factory is best known for a wide variety of flavored cheesecakes and an innovative menu featuring large portions.

The MainStreet area is also the home to the Seminole Tribe of Florida Coconut Creek Casino. The casino includes a vehicle parking structure, small retail village, and two restaurants. The Seminole Tribe and the City will continue to assess the impacts of casino related development to ensure that projects complement the City's MainStreet area plans, particularly in the areas of retail, entertainment, and hospitality.

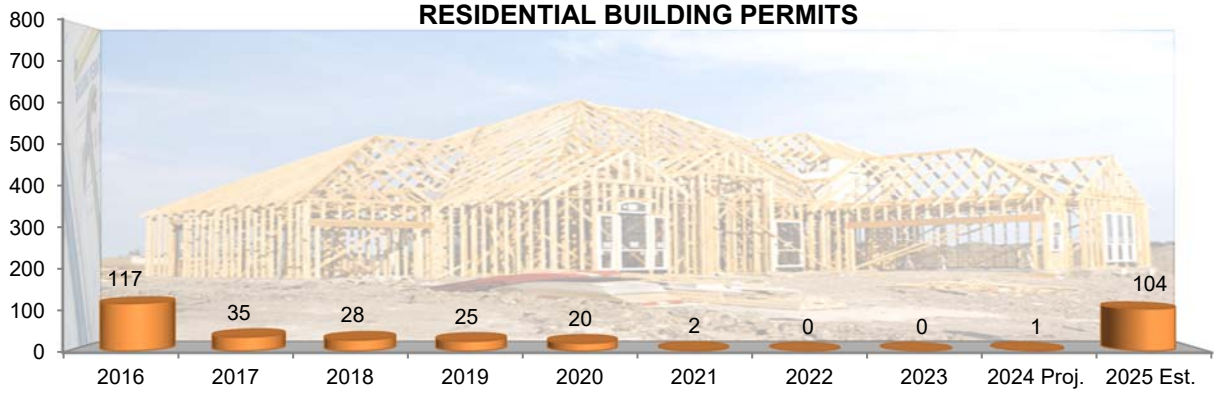
To further support the City's economic development initiatives, the Economic Development Incentive Program was established. Program benefits include: stabilization of the existing business community; establishment of new businesses; aid in job retention and creation; business expansion; and improvement of the overall appearance and sustainability of the community. These programs continue to be available to businesses within the City. In FY25, $270,000 has been budgeted for economic development purposes.

The continued development of the City, both residential and commercial, indicates a strong economy making Coconut Creek the ideal location to live, work, and play. Approved developments anticipated to be under construction in FY25 includes Apostolic Mission Church, Greystar Industrial, Marketplace Cali Coffee, Strada Grocery Store and Coffee House, and Lincoln Showroom.

Expansion

Historically, the City has experienced steady residential development due to the construction of major multi-family developments and the availability of developable land. However, with the exception of the MainStreet Project Area and potential small redevelopment opportunities in the North Creek area, the city is predominantly built-out. Although, FY22 through FY24 there was very little housing development, it is anticipated that FY25 will see a significant jump in residential building permits due to the multi-phased MainStreet development project.

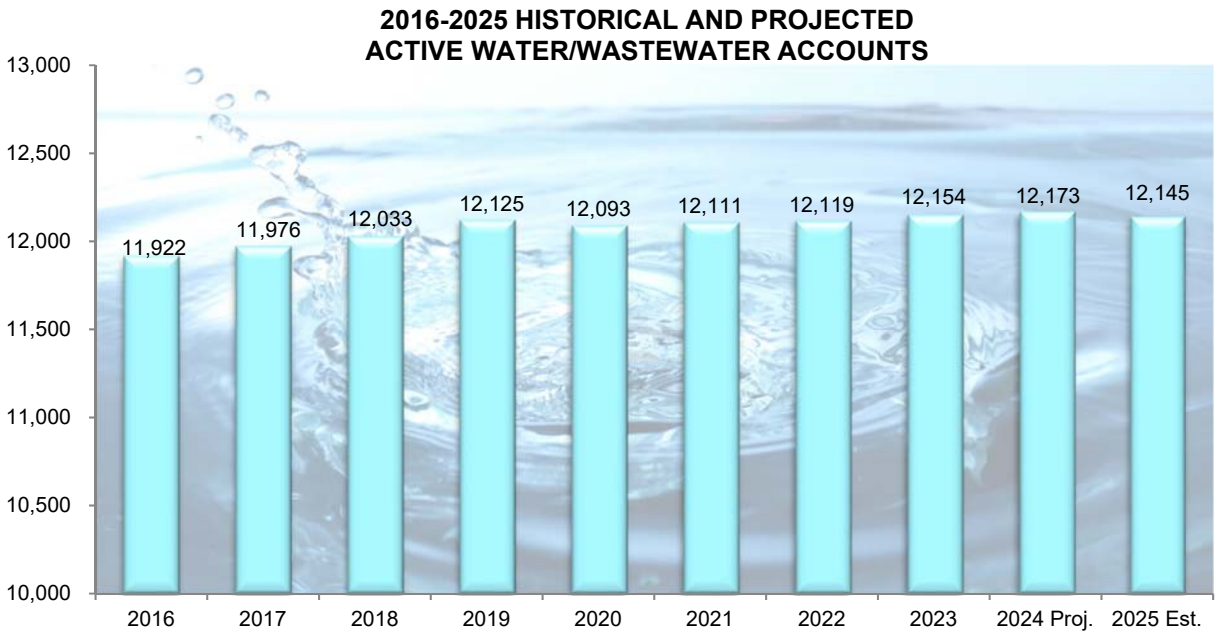
2016-2025 HISTORICAL AND PROJECTED RESIDENTIAL BUILDING PERMITS



Besides providing water and wastewater services to the northern part of the City, the City also services a portion of the City of Parkland and a portion of unincorporated Broward County. We anticipate additional meter installations and new accounts in FY2025 due to the onboarding of new developments including Cali Coffee at Hillsboro Marketplace, Leder Storage, Mazda of Coconut Creek, Murphy USA, 7303 NW 39 AVE, and Tradewinds Park Phase III.

2016-2025 HISTORICAL AND PROJECTED NEW METER INSTALLATIONS





Overall, the City of Coconut Creek maintains a strong financial position. This stability has proven highly beneficial as the City addresses the challenges presented by the current economic environment. We will persist in monitoring our financial status and making necessary adjustments to uphold our commitment to exceptional customer service, sustain service levels, and invest in the upkeep of our capital infrastructure. Ensuring the safety of our residents, visitors, and staff while delivering superior service remains the City's foremost priority.



LEGISLATIVE ISSUES

The City's legislative concerns, especially in the long term, fall into two basic categories. First, the issue of "home rule", where the authority of the City's elected officials is being assumed by other levels of government. The City's ability to make decisions, both administratively and fiscally, allows for the development and implementation of community-based solutions for community-based issues, which are an essential component of an effective, efficient government. Second, unfunded mandates are a significant financial threat to the City. These mandates may appear in the form of requiring additional services or additional benefits to residents and employees but without a corresponding funding source. These unfunded mandates can compromise our City's ability to provide essential and discretionary services deemed appropriate by the local community.



Of the more than 1,900 bills filed this year, only 325 made it to the governor for signature. Of the bills submitted for signature and passed into law, few had significant impact on the City of Coconut Creek.

Housing: CS/SB 328 modifies requirements established in the Live Local Act (LLA) enacted in 2023 and codified as 2023-17, Laws of Florida. It provides that a city may not restrict the floor area ratio of a proposed development under 150% of the highest currently allowed floor area ratio on any land in the city where development is allowed. In addition, the "highest currently allowed height" has been modified to exclude buildings that received a bonus or special exception as an incentive for development. It also clarifies that parking (1) may be reduced if the development is located within a quarter mile of a major transit stop, (2) may be reduced by 20% if located within a half mile of a major transit hub that is accessible by safe, pedestrian-friendly means, or if it has available parking within 600 feet, or (3) may be eliminated for a proposed mixed-use development if located in a transit-oriented development. The property appraiser shall also exempt 75% of the assessed value and 75% from ad valorem property taxes of the units in multifamily projects that meet the requirements of this subsection.



In 2024, Florida voters will consider Amendment 5, which proposes an annual adjustment for inflation to the homestead property tax exemption. Currently, homeowners can reduce up to $50,000 from the assessed value of their property, thus lowering their property tax. If passed, this amendment will ensure the exemption amount keeps up with inflation, potentially reducing property taxes and providing greater financial relief to homeowners. This decision will be determined in the November 5, 2024 election.

Sales Tax: HB 7073 provides tax relief to individual, families, and businesses across the state via sales tax holidays. Sales tax holidays include: two 14-day Disaster Preparedness for Floridians preparing for the upcoming hurricane season; a 14-day Back-to-School savings for school supplies for the 2024-2025 school year; a Freedom Month savings for outdoor recreational items, activities and events; and a 7-day Tool Time savings for hand and power tools, work boots, safety equipment, toolboxes, etc. While this bill provides a tax relief for Florida taxpayers, it can make way for revenue shortfalls within local governments.

Environmental and Social Government and Corporate Activism: SB 256 create a new statute Section 260.0145, Fla. Stat. that provides for a local Trail Management program to assist local government with costs associated with the operation and maintenance of trails within the Florida Greenways and Trails System. Funding is subject to appropriation with monies coming from the Gaming Compact between the Seminole Tribe of Florida and the State of Florida.

Building Regulations: HB 267 provides that sealed drawings by a design professional are not required for the replacement of windows, doors, or garage doors in an existing one-family or two-family dwelling or townhouse if certain conditions are met. Further, it defines private provider firms as a business organization that provides licensed building code administrators, engineers, and architects. It also revises standards and time frames for the issuance of building permits by local governments, including the time frames for determining whether an application is complete, whether additional information is necessary for the application to be deemed complete and whether the application is approved or denied. The bill requires a local government to provide written notice to an applicant within five business days (reduced from 10) after receipt of an application advising the applicant what information, if any, is needed to deem the application complete. If a local government fails to meet specified deadlines, it must reduce the building permit fee by 10% for each business day that it fails to meet the deadline, unless the parties agree in writing to a reasonable extension of time, the delay is caused by the applicant, or the delay is attributable to a force majeure event or other extraordinary circumstance. CS 1628 modifies the exemptions to the current law requirement in Sections 125.66(3) and 166.041(4), Florida Statutes, which require municipalities and counties to provide a business impact estimate prior to ordinance adoption. The bill requires local governments to complete a business impact statement prior to adopting and implementing a comprehensive plan amendment or land development regulation, other than those amendments initiated by a private party.

Other Legislative Issues: HB 1365 creates Section 125.0231, Florida Statutes, to prohibit counties and municipalities from authorizing or otherwise allowing any person to regularly engage in camping or sleeping on any public property, public building or its grounds, or public right-of-way under the respective county or municipality's jurisdiction unless the county has designated the property for such purposes. SB 280 amends Section 509.32(8), Fla. Stat. to provide that a local law, ordinance, or regulation may require the registration of vacation rentals with a local vacation rentals registration program inclusive of a fine for failure to register, but local governments must prepare a business impact statement pursuant to Section 166.41(4), Fla. Stat. HB 7019 provides that the $25,000 homestead exemption on properties with unassessed values over $50,000 adjusted annually on January 1 of each year for inflation using the percentage changes in the Consumer Price Index.



Other proposals relating to building codes, economic development, ethics and elections, and public records and public meetings but did not gain sufficient momentum to move forward. However, these topics are likely to come up for discussion at the next Legislative Session, which could increase the City's unfunded mandates and may have an effect on the City of Coconut Creek residents or employees.

The City continuously evaluates current and potential legislative issues and actively seeks ways to reduce the impact on service levels. In addition, the City constantly evaluates current services and differentiates needs versus wants in order to ensure a sustainable economic future. For more detailed information on some of the changes made for FY25, please refer to the Budget Message section of this document.

EMERGING ISSUES

Sustainability Initiatives



Coconut Creek remains an active participant in the South Florida Regional Climate Compact (SFRCC), a collaboration of experts, academia, government employees, and elected officials within the counties of Palm Beach, Broward, Miami-Dade, and Monroe, that identifies and addresses climate change and its effects in our region. Through this affiliation and a close working relationship with Broward County, the City has been able to leverage data available on a local and regional level and assign quantifiable figures to activities in the City. As the state and region have become more sensitive to the effects of climate change, Coconut Creek has taken a more collaborative approach for added efficiency and to ensure the City's goals align with the SFRCC and Broward County. Continued planning, monitoring, and measuring are essential to provide long-term benefits to the health and well-being of the community and will ensure Coconut Creek remains unique, competitive, and a leader in climate action, mitigation, and resiliency in South Florida.

Vision 2030 highlighted the community's continued support for our environment. In response, the City will expand the efforts that began with the Green Plan and produce a Climate Action Plan. This new plan will retain some unrealized action items from the Green Plan and add mitigation and resiliency elements to align more closely with Broward County's goals in its Climate Action Plan. The plan will also continue to promote safe alternative modes of mobility throughout the City for pedestrians, cyclists, and equestrians; strive to reduce greenhouse gas (GHG) emissions; actively seek opportunities to repurpose rights-of-way to enhance connectivity for pedestrians, bicyclists, and public transit; and focus on non-motorized connectivity improvements for services, schools, parks, civic uses, regional connections, and commercial uses via our Complete Streets Program.

In 2021, the State of Florida prioritized identifying vulnerable areas relative to elements of climate change, such as flooding and sea level rise. In response, the City has undertaken a Vulnerability Assessment that will identify immediate and future climate change concerns, examine flooding and heat with a focus on social concerns, and provide direction for the City's Capital Improvement Program (CIP). Additionally, the assessment will also refine the forthcoming Climate Action Plan and resilience response, leverage City funding through the pursuit of grant awards, and provide the State of Florida with the data it needs to comprehensively plan for the future of Florida and our unique climate concerns. The assessment includes an outreach component to effectively involve the community and bring awareness of the process and the outcomes.

To further support the City's sustainability efforts, the City is seeking to expand the use of electric vehicles as part of the City's fleet, as well as increase the installation of additional electric vehicle charging stations throughout the City. Soon, all charging stations will be identified and incorporated into the City's GIS mapping system. This will allow the areas that lack this needed infrastructure to be identified to ensure availability to all. The City remains committed to expanding solar use, community outreach on other climate-related topics, and continued collaboration with Broward County.

The City of Coconut Creek continues to be recognized as a sustainable community and awarded for its "green" initiatives, wildlife preservation, and activities to create a more sustainable future for residents, businesses, and visitors. In addition to holding the Tree City USA designation since 1989 and the Community Wildlife Habitat certification since 2005, the City has also been a GOLD-certified Green Local Government with the Florida Green Building Coalition and certified as an Audubon International Sustainable Community since 2010.

City Mobility



The City has been planning and developing a network of trails that aims to provide pedestrians and bicyclists with recreational opportunities within a safe alternative mode of mobility throughout the City, thus reducing the need for automobile use and creating a more walkable and livable community. While residents may be aware of a trail near their neighborhood, they may not be aware of the larger network. To support this initiative, as part of the Parks and Recreation Master Plan, the City is working to create visible trailheads, consistent icons, and maps, which will identify various trailways and their connections with public transportation, parks, public facilities, and major attractions in Coconut Creek. This is an important sustainable element as the community continues to grow. In FY25, the City will focus on improving mobility through a number of public and private development projects, including but not limited to Oak Trails Park, the Hillsboro Corridor, MainStreet, and the Sample Road Shared Use Pathway project.

Complete Streets

Complete Streets is a city, county, state, and nationwide initiative that aims to create a safe and efficient transportation network that promotes the health and mobility of all residents and visitors by providing high-quality multimodal (pedestrian, bicycle, transit, and automobile) access. As the City has expanded bicycle access via the Complete Streets Program, bicyclist and motorist education within the community has become a priority. A Bicyclists and Motorists Safety Program was launched to provide an overview of Florida laws as they pertain to bicyclists and motorists sharing the roadway. The safety initiative focuses on encouraging safer choices on the part of bicyclists and motorists to help reduce injuries and deaths on the roads.

To further support this initiative, the City of Coconut Creek has focused on applying this policy to all roadway projects. This includes projects involving new construction, reconstruction, retrofits, repaving, rehabilitation, or changes in the allocation of pavement space on an existing roadway, as well as those that involve new privately built roads and easements intended for public use. Complete Streets elements may be achieved through single projects such as the Comprehensive Street Improvements Program and the Hillsboro Corridor Project. On a larger scale, Complete Streets elements will be featured throughout the MainStreet roadway network. These elements may also be incorporated through a series of smaller improvements or maintenance activities like the Street Maintenance Program.

The City actively looks for opportunities to repurpose rights-of-way to enhance connectivity for pedestrians, bicyclists, and public transit and will mainly focus on non-motorized connectivity improvements on services, schools, parks, civic uses, regional connections, and commercial uses. Every City department is engaged in the formulation of Complete Streets Guidelines. When possible, the City leverages the resources of other governmental agencies to achieve these new requirements.

Traffic and Congestion



Traffic and congestion is clearly a regional issue in the south Florida metropolitan area. Coconut Creek, as part of the south Florida region, experiences these challenges and continues to focus on smart growth so that we are able to minimize travel demand and provide alternate means of transportation. In conjunction with the Broward Metropolitan Planning Organization (MPO) and Florida Department of Transportation (FDOT), the City completed the Lyons Road Mobility Project. This $15.5 million project, from Atlantic Boulevard north to the Sawgrass Expressway, included complete re-milling and repaving of the roadway along with new buffered bicycle lanes, sidewalk connections, drainage improvements, and crosswalks enhancements. Federal funding has also been secured in the amount of $3.9 million that will allow the addition of pedestrian safety lighting along the entire corridor.

Consistent with Vision 2030, the City is preparing a comprehensive Transit Master Plan that establishes a long-term vision for our local shuttle system to optimize passenger service for Coconut Creek residents, workers, and visitors. The plan will address the City's transportation needs by identifying transit service gaps; developing a strategy to address the passenger demand due to land use changes and/or new development/redevelopment; and identify the changing mobility needs with multimodal connectivity throughout the City. Additionally, in conjunction with the Broward Metropolitan Planning Organization (MPO), the City is developing a Mobility Hub Master Plan for the MainStreet area. Successful completion of this plan will identify the transportation needs, develop alternative methods of transportation such as public transit, bikes, car share, etc., and identify funding opportunities.

Coconut Creek is closely monitoring several transportation projects led by other agencies as they move through their planning phases to mitigate any negative impacts to our City and our residents. These projects include the widening of the Sawgrass Expressway, the Sawgrass/Turnpike Interchange, the Florida Turnpike from Wiles Road south to I-595 and the implementation of the SW 10th Street Connector. Planned expansions of roadway and intersections, such as Copans Road, are closely coordinated with our regional partners to minimize impacts to our neighborhoods.

In November 2018, Broward County voters approved a 30-year one cent transportation sales surtax to improve traffic signalization, roadways, intersections and public transportation (bus and rail), and fund future investments in City's transportation system. This revenue stream provides some much needed funding to 31 municipalities to cover municipal capital projects and the community bus programs. The Transportation Surtax funded the Comprehensive Street Improvement Program, Phase II, which addressed the rehabilitation needs of the City's roadway infrastructure and will be used to fund the Sample Road Multi-Purpose Pathway to address the widening of sidewalks along Sample Road and improved accessibility to Tradewinds Park. This funding will allow Coconut Creek to further enhance our roadways for years to come.

Seminole Tribe of Florida Coconut Creek Casino

The City of Coconut Creek is unique in that the Seminole Tribe of Florida has sovereign land within City limits. In 1999, the City and the Seminole Tribe negotiated a Municipal Services Provider Agreement, which provides for annual payments for City services and compensates for impacts the Seminole Casino Coconut Creek has on the community. Funding received from the Seminole Tribe through this agreement is restricted and primarily used for community capital improvement projects, debt service payments to capital improvement projects, and land purchases. As part of this agreement, the City received $4.0 million during fiscal year 2024.

The City and the Seminole Tribe entered into a Mitigation Agreement that was promulgated from additional Seminole property becoming federal trust lands. The agreement calls for annual payment by the Seminole Tribe to help mitigate the impact on the City. In fiscal year 2024, the City received $3.2 million. Proceeds from the Seminole Tribe Mitigation Agreement accumulate in the Seminole Mitigation Special Revenue Fund to be used for improvements and services within the MainStreet area as well as other expenses or improvements to mitigate the impact of the land becoming sovereign.

As part of the 2021 Legislative Session, the Governor of Florida signed a 30-year Compact Agreement with the Seminole Tribe of Florida which provides a local share for Coconut Creek. However, the Compact, including the online sports betting component, was challenged and a Federal Judge ruled that the Compact was in violation of the Indian Gaming Regulatory Act as it allows for sports betting outside of Seminole lands. Coconut Creek share of the funding will be used in the Capital Improvement Program Fund to defray the costs of City infrastructure improvements.

Solid Waste and Recycling

Solid Waste and Recycling are going through transitional phases globally, due to market shifts and changes in business and daily life. Locally, after dissolution of the Broward County Resource Recovery Board (RRB) in 2013, Broward County cities found it necessary to independently contract for solid waste disposal and recycling processing services. Since then, there has been a decrease in market demand for recyclable materials as well as a reduction in the number of companies and facilities operating in the market. This has resulted in less competition, less processing options, and ultimately, higher disposal costs. The “Solid Waste Disposal and Recyclable Materials Processing Authority of Broward County.” The goal is to develop a system based on a long-term, comprehensive plan to provide for efficient, effective, and environmentally sensitive means by which to process and/or dispose of solid waste, yard waste, bulk waste, construction and demolition debris, household hazardous waste, and recyclable materials for the entire County. It is anticipated the solid waste rates will continue to increase and this collaboration could potentially minimize those increases.

Wastewater Discharge

Learning from several historical drought years, and realizing Lake Okeechobee is a fragile and complex environment, the South Florida Water Management District (SFWMD) implemented permanent water restrictions throughout South Florida. Since potable water is becoming a limited resource, the SFWMD is mandating that local government agencies look for alternate water supplies. Broward County Water and Wastewater Services (WWS), which is the bulk supplier of our potable water, has identified the deeper Floridian Aquifer as the alternate source to meet the City's future demands. Based on a recent mandate by the State Legislature, all wastewater discharge into the ocean must cease by 2025. This will require a higher level of treatment before wastewater can be disposed of by such means as reclaimed water and/or deep well injection, both of which are expensive options. The mandates for potable water and wastewater treatment may result in increases in the utility rates for customers throughout the region. Broward County continues to evaluate options comply with the mandate with minimal impacts to customers.



The City continuously evaluates the impact of such ongoing changes and has made the first step towards ensuring the funding of these upcoming issues. The City implemented a new rate structure to help align the City's revenues with the increasing expenses associated with providing water and sewer services. A Master Plan update and rate study was completed to ensure current and future capital improvement programs will meet the needs of the City in future years.

MainStreet Development Water and Wastewater Impacts



With the continuous growth of the City and the development of MainStreet a City priority, planning for the future management of the City's potable water supply is imperative. The Federal Environmental Protection Agency (EPA) regularly updates water quality standards that must be complied with by local distributors of drinking water. The chemicals necessary to provide clean and safe drinking water must be managed in real-time and adjusted in coordination with each other in order to maintain an appropriate balance. The Utilities and Engineering Department staff currently monitor these chemicals and control injection rates at the water storage tanks to comply with EPA regulations.

In order to more efficiently regulate water quality, the City implemented a comprehensive water quality control system in 2023. The system communicates with existing instrumentation in real time and calibrates flow rates of chemicals to ensure chemical balance and safe drinking water. This advanced system monitor's current chemical levels, automatically adjusts flowrates, and notify staff of concerns utilizing a communication system. The comprehensive water quality control system ensures Coconut Creek residents continue to have reliable and safe drinking water for years to come.

Reclaimed Water Project

One way the City is actively working to address future water issues and improve conditions for its residents, while contributing to the preservation of natural resources, is through the use of reclaimed water. The City of Coconut Creek provides reclaimed water to various sections of the City. Broward County has offered to provide up to 3 million gallons of reclaimed water per day to the City per the City's Reclaimed Water Master Plan, which will include the expansion of reclaimed water services to the MainStreet development. Using reclaimed water provides reductions in cost, fertilizer usage, drinking supplies, and minimizes disposals into our waterways that can contribute to a reduction in the nutrients in our bays and rivers. The use of reclaimed water ensures only the highest quality, clear, and essentially pathogen-free water is distributed. The City remains proactive in addressing the emerging and ongoing issues that will impact the level of services it provides to its residents

Through proper planning, effective allocation of resources, and dedication from its employees, the City of Coconut Creek has been successful in remaining financially stable while continuing to expand services and programs, invest in infrastructure, and promote economic development.




CITY OF COCONUT CREEK
1967 FLORIDA

Budget Structure



Budget Structure



BUDGETARY & FINANCIAL POLICIES



The City of Coconut Creek Budgetary and Financial Policies provide the basic framework for the overall fiscal management of the City. These policies serve as guidelines that determine whether or not specific requests ever reach implementation. When a department seeks the financial support from the Commission, it is best for all concerned that the framework for making decisions be clearly understood.

The policies are grouped into three categories: financial planning, revenue, and expenditures. Financial planning policies consist of operating, cash management and investments, capital improvements, accounting and financial reporting, organizational, and financial stability. Revenue policies include revenue while expenditure policies include debt and reserve. These policies are used in the development of current activities and planning for future programs. They are complied with and are reviewed at least annually and updated as needed.

A balance must be struck between revenues and expenditures so that the public is ensured of a strong and stable government. It is important to understand that this policy is applied to budget entities over periods of time that extend beyond current appropriations. By law, budgets cannot exceed available resources, which is defined as revenues generated in the current period added to balances carried forward from prior years. Temporary shortages or operating deficits can and do occur, but they are not tolerated as extended trends. The City cannot develop a legacy of shortages or a legacy of utilizing one-time resources and expect the continued delivery of services in the future, the very reason for which it exists. Therefore, the City will live within its means. All departments supported by the resources of this City must function within the limits of the financial resources identified or available specifically to them.



The City shall annually adopt a balanced budget in which available and anticipated resources are equal to, or exceed, operating expenditures. Any increase in expenditures, decrease in revenues, or combination of the two that result in a budget imbalance will require budget revision, rather than spending unappropriated surpluses or designated reserves to support ongoing operations.

The City's budget is a balanced budget.



BUDGETARY & FINANCIAL POLICIES

Financial Planning

Operating Budget Policies

1. The City's budget will support City Commission goals, objectives, and policies in meeting the needs of the community.

2. The City will continue to support a scheduled level of maintenance and replacement of its infrastructure and fleet.

3. The City will continuously evaluate its service delivery system according to established efficiency and effectiveness criteria.

4. The City will evaluate its use of intergovernmental service contracts to preclude unwarranted duplication of service in overlapping jurisdictions and ensure an effective and efficient service delivery system to the community.

5. The City will comply with mandatory federal, state, and local laws and, when appropriate, will comply with industry and professional requirements or standards.

6. The operating impact of the Capital Improvement Program (CIP) projects will be reviewed prior to any project being included in the operating budget.

7. The City will develop and maintain accounting and budgetary control systems to adequately safeguard the assets held in public trust.

8. The City will prepare its budget using a Balanced Budget; each fund's revenues plus other sources equal its expenditures/expenses plus other uses.

9. Transfer of funds between Personal Services, Operating, and Capital Outlay categories is discouraged.

10. When possible, current operations will be funded by current revenues. The use of unencumbered prior period balances in all funds shall be scrutinized and carefully limited.

11. The City will consider General Fund requests for new or expanded programs during the course of the regular budget process. Only under priority circumstances will such requests be considered during the course of the year.

Cash Management and Investment Policies

1. The City will follow its adopted Investment Policy when handling public funds. The Investment/Portfolio Policy is contained in a separate document.

2. The City will collect revenues aggressively, including past due bills of any type, and may utilize an outside collection agency to accomplish this.

3. Except under extenuating circumstances, the City will deposit all funds within twenty-four (24) business hours of receipt.

4. The Finance and Administrative Services Department will prepare an investment report on a monthly basis.

Capital Improvement Program (CIP) Policies

1. The City will develop and update a five-year CIP on an annual basis.
2. In the development of the CIP, the City will review the operational impact of each project.
3. The Finance & Administrative Services Department will review and evaluate each project, based on established criteria, prior to any project being included in the CIP.
4. The City will maintain an appropriate mix of debt and pay-as-you-go funding for capital projects.
5. The operating impact of each capital project shall be incorporated into annual operating budgets. Capital assets shall be purchased and maintained on a regular schedule. Within legal limits and the constraints of operating budgets, debt may be issued for the purchase of capital assets, including major renovations.
6. The Finance & Administrative Services Department will monitor the status of capital improvement projects.

Accounting and Financial Reporting Policies

1. An independent audit will be performed annually with the subsequent issue of an official annual financial statement.
2. The City will produce an Annual Comprehensive Financial Report (ACFR) in accordance with Generally Accepted Accounting Principles (GAAP) as mandated by the Governmental Accounting Standards Board (GASB) within 180 days of the end of the fiscal year.
3. The City will maintain an accounting and financial reporting system that conforms to GAAP, federal, state, and local laws and regulations.

Organizational Policies

1. The City will review the organizational structure regularly to assure that residents receive the highest level of service in the most efficient manner.
2. The City will be committed to maintaining and improving the productivity of staff through a productive working environment, appropriate equipment, necessary training, and adequate supplies and materials.
3. Employee compensation will be reviewed regularly to ensure the City is competitive with the market and comparable public entities.

Financial Stability Policies

1. The City will hold a strategic planning session annually to review long-range goals of the City and to identify goals and objectives for the upcoming fiscal year.
2. The City will review and evaluate its existing debt obligations and future borrowing needs annually.
3. The City will prepare and update its five-year CIP annually.

4. The City will continuously monitor revenues and expenditures to ensure responsible fiscal management of the City.

5. The City will maintain a General Fund Hurricane Emergency Reserve Account in an amount of 5% of the total subsequent fiscal year expenditures, less capital outlay and transfers out budgeted for the fund.

Revenue

Revenue Policies

1. The City will attempt to maintain a diversified and stable revenue system to avoid reliance on any one revenue source and will attempt to minimize the dependence on property taxes.

2. The City will pursue alternative revenue sources as an additional source of funds.

3. Market rates and charges levied by other public and private organizations for similar services should be considered when establishing tax rates, fees, and charges.

4. New ongoing operating costs will be funded with permanent, ongoing revenue sources; one-time operating costs may be funded by one-time revenue sources to ensure fund balance integrity.

5. New and expanded unrestricted revenue streams should be first applied to support existing programs prior to funding new or expanded programs.

6. The City will pursue federal, state, and local grants but will strictly limit financial support of these programs to avoid commitments, which continue beyond funding availability.

7. General Fund expenditures for mandated and priority programs are to be made against current revenue sources, and not dependent upon uncertain reserves or fluctuating prior period cash balances.

8. Special Revenue Funds are supported by special levies and fees, grants, or intergovernmental revenues. Expenditures in these funds are strictly limited to the mandates of the funding source. Special Revenue Funds are not to be used to subsidize other funds, except as required or permitted by program regulations.

9. Enterprise Funds are expected to derive the majority of their revenues from user fees and charges. Enterprises should strive to become self-supporting entities through periodic reviews of its fee structure, charges for services, and other operating revenues and expenditures.

Expenditures

Debt Policies

1. The City will review and evaluate its existing debt obligations and future borrowing needs annually.

2. The City will not issue long-term debt to finance current operations.

3. The City will publish and distribute an official statement for each bond and note issued.

4. The City will adhere to the bond covenant requirements of each debt issuance.

5. Capital projects financed by the issuance of bonded debt will be financed for a period not to exceed the expected useful life of the project.

Reserve Policies

1. The City will maintain an Unrestricted Fund Balance percentage established and maintained for the General Fund, based on the predictability of revenues, volatility of expenditures, and liquidity requirements.

2. The City shall maintain a General Fund Hurricane Emergency Reserve Account in an amount of five (5%) percent of the total current fiscal year expenditures, less capital outlay and transfers out budgeted for the fund. For purposes of this calculation, the expenditures shall be the budget as originally adopted in September for the subsequent year. This amount will be considered committed funds and can only be changed by a majority vote of the City Commission.

3. In addition to the Hurricane Emergency Reserve Account, the City shall maintain in the General Fund an Unrestricted Fund Balance equivalent to a minimum of twenty (20%) percent, which represents approximately two and a half (2 ½) months of working capital, of the total current fiscal year expenditures, less capital outlay and transfers out budgeted for the fund.



STRATEGIC PRIORITY BUDGET

The Line Item Budget is the traditional budget used in many local governments. Its format is the simplest because it parallels the object of expenditure series used in the accounting system. The budget is built entirely on inputs to the fiscal process, not concerning itself with results. The budget is entirely oriented toward control and governs what is to be purchased. The Strategic Priority Budget methodology expands upon the Line Item Budget concept giving citizens, Commission members, management, and employees a better understanding of government's role in the community. Thus, the Strategic Priority Budget provides a mechanism to allow elected officials to make better informed decisions, engage citizens in the budgeting process, and align available resources with community priorities.

Coconut Creek's budget process has transitioned from a Line Item Budget to a Strategic Priority Budget that continues the provision of line item detail while asking pertinent questions such as, “Where are we now?”, “Where do we want to be?”, “How will we get there?”, and many others. It assumes that in an environment of competing priorities, elected officials must choose between different and competing items. For example, they may find it necessary to choose between all or some of their recreational programming and all or some of their public works activities. Under this methodology, the programs and services offered by the City are based on the community's priorities as identified in Vision 2030, the City’s Strategic Plan, and available resources.

The Fiscal Year 2025 Budget is designed to be comprehensive, raising visionary issues for discussion and deliberation by the Coconut Creek public and the City Commission, and linking funding decisions to priorities in the strategic plan.



BUDGET PROCESS

Budget Adoption

The City Charter requires the City Manager to submit to the City Commission a Proposed Budget with a Budget Message and a Five-Year Capital Improvement Program no later than August 1st of each year. After the budget is submitted, the City Commission holds a budget workshop to gain a better understanding of the Proposed Budget. Town Hall meeting(s) are held as needed and two public hearings are held in September. For the budget to become effective, two ordinances and a resolution must be passed. The first ordinance adopts the operating millage, the second ordinance adopts the Operating and Capital Improvement Budget, and the resolution adopts the Five-Year Capital Improvement Program.

Budget Amendments

From time to time, it becomes necessary to modify the adopted budget. The procedure for amending the budget depends upon the type of change that is needed.

The first budget amendment occurs within the first few weeks of the fiscal year. The City Charter grants the authority to re-appropriate funds for capital expenditures not yet complete.

The City Commission, by ordinance, may make the following types of budget amendments:

Supplemental Appropriations - When there are revenues in excess of those estimated in the budget, supplemental appropriations may be made for the year up to the amount of such excess

Emergency Appropriations - To meet a public emergency affecting life, health, property, or the public peace, the Commission may make emergency appropriations and, to the extent there are no available unappropriated revenues, authorize the issuance of emergency notes

Reduction of Impending Deficits - If it appears that a revenue shortfall will make it insufficient to meet the amount of expenditures appropriated, the Commission may reduce one or more programs, goals, or appropriations

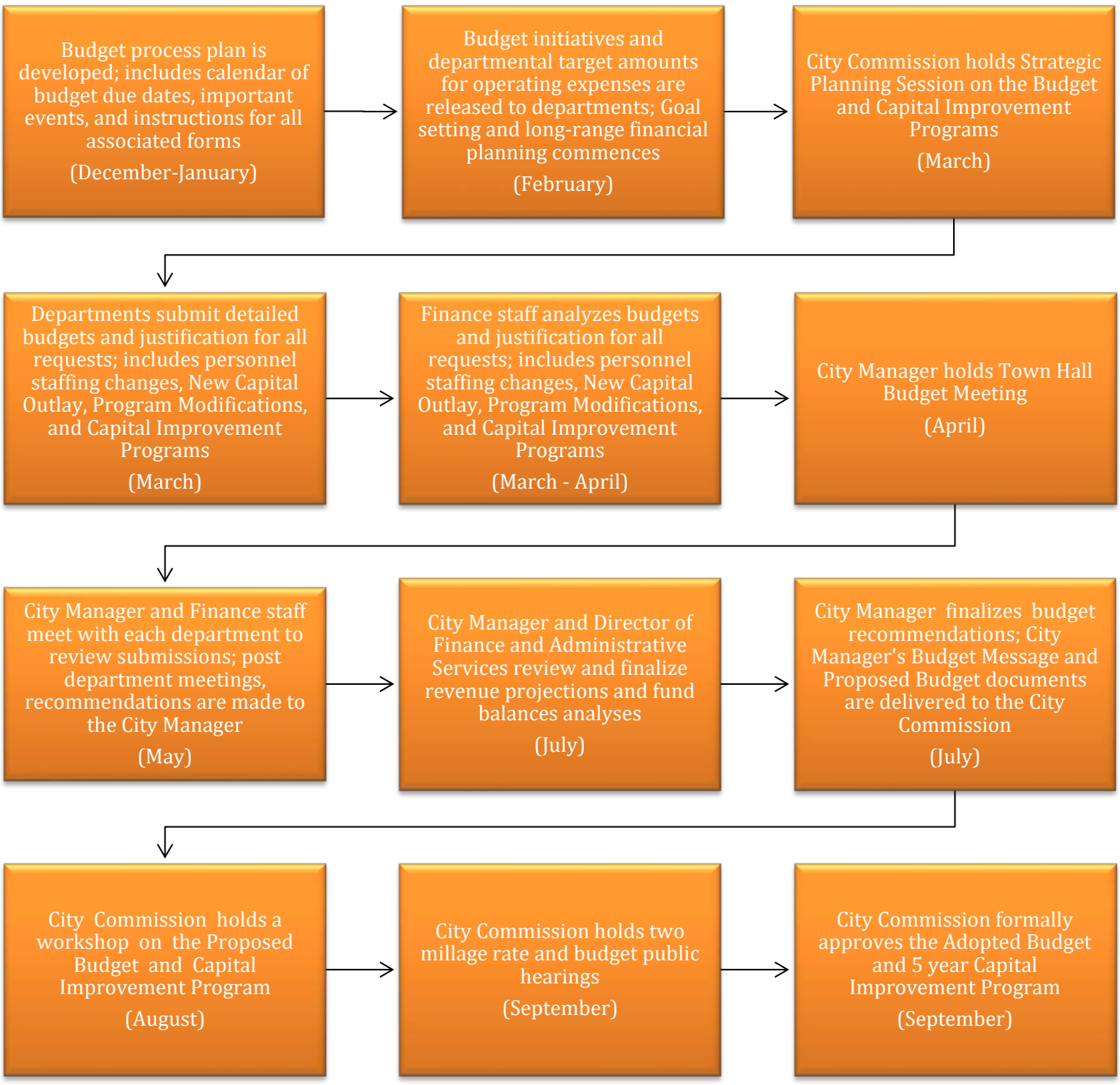
Transfer of Appropriations - The City Commission may transfer part or all of any unencumbered appropriation balance from one department, office, or agency to another

At any time during the fiscal year the City Manager may approve a transfer of part or all of any unencumbered fund appropriation balance among programs within a department in the General Fund. The transfer of funding may not exceed the total appropriation of the fund.

The City Manager may approve a transfer of part or all of any unencumbered fund appropriation balance among programs within or between a department, office, or agency in all other funds. The transfer of funding may not exceed the total appropriation of the fund.



The City's fiscal year runs from October 1st through September 30th. The Budget Process begins in December with budgetary planning and continues for the next several months with budget preparation until final budget adoption, which occurs in September. The following are highlights of this annual budget process:



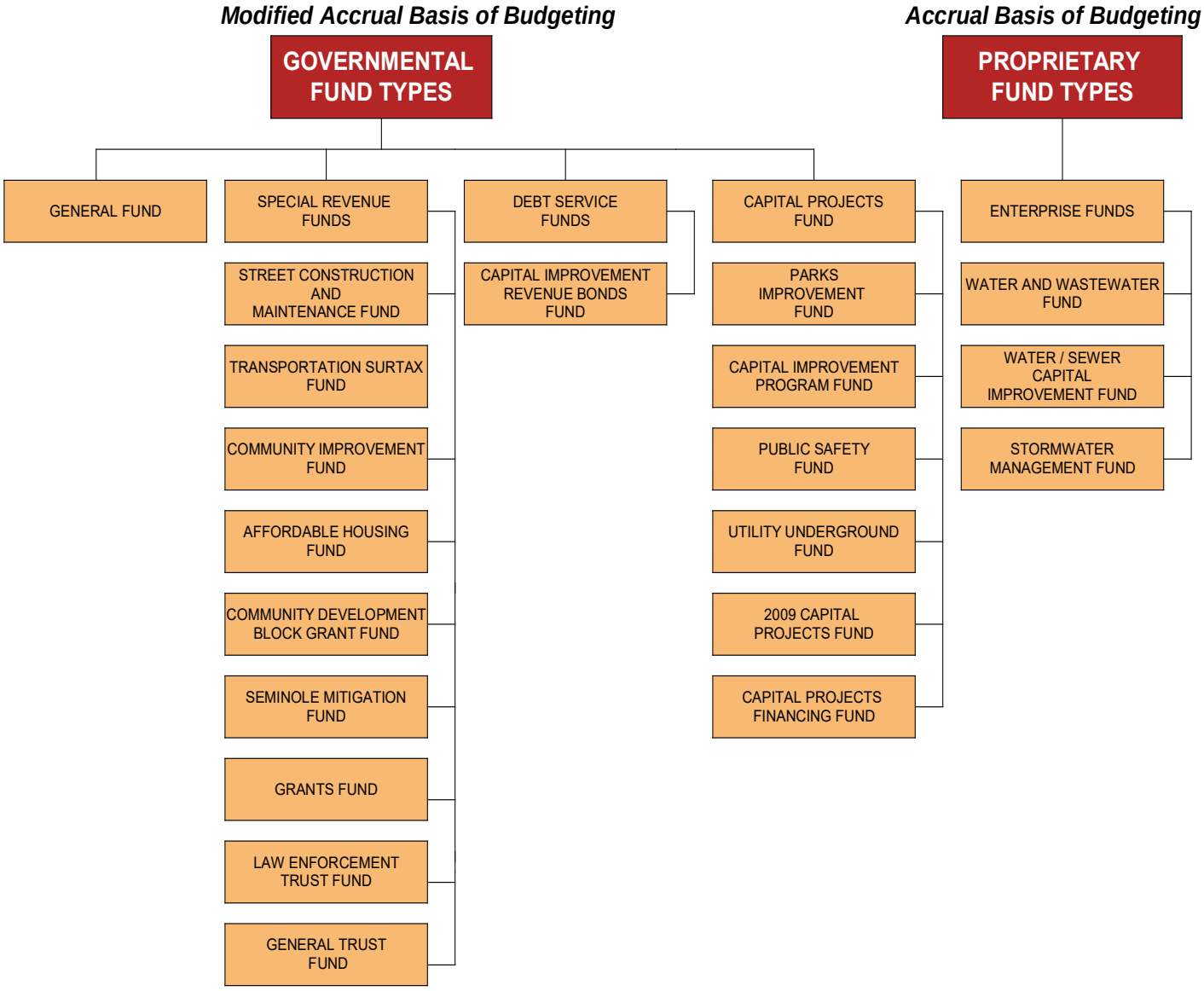


BUDGET PROCESS CALENDAR

DATES	ACTIVITY/REQUIREMENT
February 5 - 7	Budget Coordinator Training Budget Manager Training
February 20	Budget Kick Off / Budget Central Opens Budget Initiatives and Department Targets Released Goal Setting / Long-Range Planning Commences
February 29	FY 2024 Expenditure Projections Core Services
March 7	Overtime Analysis Form Revenue Estimation Forms (as applicable)
March 14	Commission Strategic Planning Session (1st Meeting)
March 14	Operating Budget Entry Personnel Full Time Employee (FTE) Allocation Over Target Reconciliation Form (as applicable)
March 21	Fund/Division (FY 2024 Accomplishments updated and FY 2025 Objectives) Key Performance Indicators
March 28	Capital Outlay Request Form Capital Improvement Program Budget Form Organizational Chart Program Modification Request Form
April 11-17	Review and Recommendation of Program Modifications: -Vehicles -Computer Equipment -New Personnel/Personnel Changes
April 17	Town Hall Budget Meeting
May 20-23	City Manager/Department Budget Meetings
August 7	Commission Budget Workshop (2nd Meeting)
September 12	1st Public Hearing to Tentatively Set Tax Millage Rate and Adopt FY 2025 Budget
September 26	2nd Public Hearing to Formally Set Tax Millage Rate and Formally Adopt FY 2025 Budget

BUDGETARY BASIS

Budgetary Basis refers to the basis of accounting, Accrual or Modified Accrual, used to estimate financing sources and uses in the budget. Accrual Basis indicates revenues are recorded when they are earned (whether or not cash is received at the time) and expenditures are recorded when goods and services are received (whether cash disbursements are made at the time or not). Modified Accrual is the method under which revenues and other financial resource increments are recognized when they become susceptible to accrual; that is, when they become both "measurable" and "available" to finance expenditures of the current period. "Available" means collectible in the current period or soon enough thereafter to be used to pay the liabilities of the current period. The City of Coconut Creek uses both Accrual and Modified Accrual Basis for budget development. The basis used for budget development depends on the type of fund as show in the illustration below.



General Governmental Funds' budgets (for example, the General Fund and the Street Maintenance and Construction Fund) are prepared on a modified accrual basis. Briefly, this means that obligations of the City (for example, outstanding purchase orders) are budgeted as expenditures, but revenues are recognized only when they are measurable and available.

The Enterprise Funds (for example, the Water and Wastewater Fund) also recognize expenditures as encumbrances when a commitment is made (for example, through a purchase order). Revenues, on the other hand, are recognized as revenue when service is provided.

In all cases (General Governmental and Enterprise Funds), when goods and services are not received by year-end, the encumbrances lapse.

The Annual Comprehensive Financial Report (ACFR) shows the status of the City's finances in accordance with Generally Accepted Accounting Principles (GAAP). In most cases, this conforms to the way the City prepares its budget. One exception is compensated absence liabilities that are expected to be liquidated with expendable available financial resources; these are accrued as earned by employees (GAAP) as opposed to being expended when paid (Budget).





FUND DESCRIPTIONS

Governmental accounting systems should be organized and operated on a fund basis. Individual resources are allocated to, and accounted for, in separate accounting entities, identified as funds, based upon the purposes for which they are to be spent and the means by which spending activities are legally controlled.

Governmental units should establish and maintain those funds required by law and sound financial administration. Only the minimum number of funds consistent with legal and operating requirements should be established because unnecessary funds result in inflexibility, undue complexity, and inefficient financial administration.

Individual funds are classified into three broad categories: Governmental, Proprietary, and Fiduciary. The City of Coconut Creek does not utilize any Fiduciary Fund Types. All funds are appropriated.

A major fund is defined as a fund that reports at least 10% of total governmental assets, liabilities, revenues, or expenditures and at least 5% of combined City assets, liabilities, revenues, or expenditures. A government agency may choose to classify a fund as a major fund if that fund has particular importance to financial users. By definition, the General Fund is always considered a major fund. The remaining major funds are the Street Construction and Maintenance Fund, Transportation Surtax Fund, Community Improvement Fund, 2009 Capital Project Fund, Capital Projects Financing Fund, Public Safety Fund, Capital Improvement Program Fund, Water and Wastewater Fund, and Stormwater Management Fund. The other non-major funds consist of all Special Revenue Funds (except for the Streets Construction and Maintenance Fund), Debt Service Fund, Utility Underground Fund, all other Capital Projects Funds, and the Water/Sewer Capital Improvement Fund.

GOVERNMENTAL FUND TYPES

Governmental Fund Types are subdivided into four sections: General Fund, Special Revenue Funds, Debt Service Funds, and Capital Project Funds.

General Fund - The general operating fund used to account for most of the day to day activities of the City.

Special Revenue Funds - Account for the proceeds of specific revenue sources that are legally restricted to expenditures for specified purposes.

Debt Service Funds - Account for the accumulation of resources for, and the payment of, general long-term debt principal and interest.

Capital Project Funds - Account for financial resources to be used for the acquisition or construction of major capital facilities or related machinery and equipment.

FUND 01 - GENERAL FUND (MAJOR FUND)

The General Fund of a government unit serves as the primary reporting vehicle for current government operations. The General Fund, by definition, accounts for all current financial resources not required by law or administrative action to be accounted for in another fund. The major sources of revenue for the General Fund include: ad valorem taxes, franchise taxes, utility taxes, user fee charges, and intergovernmental revenues.

FUND 11 - STREET CONSTRUCTION AND MAINTENANCE FUND (MAJOR FUND)

The Street Construction and Maintenance Fund is a Special Revenue Fund used to account for revenues received from state and county agencies, which, by state law may only be expended for street construction and maintenance programs.

FUND 12 - TRANSPORTATION SURTAX FUND (MAJOR FUND)

The Transportation Surtax Fund is a Special Revenue Fund used to account for proceeds from the Broward County Transportation Surtax Program. These funds will be used to improve traffic signalization, roadways, intersections, pedestrian mobility options, public transportation (bus and rail), and fund future investments in Broward's transportation system. Funding for Comprehensive Streets Improvement Programs, and Sample Road Multi-Purpose Pathway are included in this fund.

FUND 14 - COMMUNITY IMPROVEMENT FUND (MAJOR FUND)

The Community Improvement Fund is a Special Revenue Fund used to account for proceeds received from the Seminole Tribe of Florida in accordance with a *Municipal Services Provider Agreement*. The funds have been restricted by City Ordinance to be used for capital improvements, including the 2017A, 2017B, and 2021 Capital Improvement Revenue Notes debt service payments.

FUND 15 - AFFORDABLE HOUSING FUND

The Affordable Housing Fund is a Special Revenue Fund used to account for fees charged to developers as a means to fund the City's Affordable Housing Program for the benefit of current and future residents.

FUND 16 - COMMUNITY DEVELOPMENT BLOCK GRANT (CDBG) FUND

The Community Development Block Grant (CDBG) Fund is a Special Revenue Fund used to account for funds received from the U.S. Department of Housing and Urban Development (HUD). The funds will be used to sustain neighborhoods, promote economic development, and provide improved community facilities and services.

FUND 18 - SEMINOLE MITIGATION FUND

The Seminole Mitigation Fund is a Special Revenue Fund used to account for proceeds received from the Seminole Tribe of Florida in accordance with the *Fee to Trust Lands Mitigation Agreement.* Funds will be used for capital improvements, such as the Fire Rescue Equipment Replacement Program, Public Safety Facilities, and any other expenses or improvements to mitigate the impact of the lands going into Trust.

FUND 21 - CAPITAL IMPROVEMENT REVENUE BONDS FUND

The Capital Improvement Revenue Bonds Fund is a Debt Service Fund set up to meet note/bond requirements by making the principal and interest payments in accordance with the debt service schedules. Three different note issues are serviced through this fund: (1) Series 2017A, Capital Improvement Revenue Note, (2) Series 2017B, Capital Improvement Revenue Note, both used for the Comprehensive Street Improvement and Lakeside Park Expansion projects, and (3) Series 2021 Capital Revenue Note that provides additional funds for the Comprehensive Street Improvement Program, Facility Roof Replacement Program, and improvements to Lakewood, Coco Point, and Donaldson Parks.



FUND 31 - PARKS IMPROVEMENT FUND

The Parks Improvement Fund is a Capital Projects Fund used to account for fees charged to developers in lieu of dedicating land. This fund finances the acquisition, construction, and expansion of City park facilities.

FUND 32 – CAPITAL PROJECTS FINANCING FUND (MAJOR FUND)

The Capital Projects Financing Fund is used to account for the City's Capital Improvement Projects that are funded by the Series 2017A and 2021 Capital Improvement Revenue Note. Projects include Facility Roof Replacement Program, Recreation Complex Building Rehabilitation, Fire Station #94 Improvements, Commission Chambers Renovation, and improvements to Sunshine and Veterans Parks.

FUND 33 - 2009 CAPITAL PROJECTS FUND (MAJOR FUND)

The 2009 Capital Project Fund is used to account for the City's Capital Improvement Projects that are funded by the Series 2009 Capital Improvement Revenue Note. Projects previously funded include the Undergrounding of Aboveground Utility Lines, the Public Works Building, Government Center Rehabilitation, Facility Roof Replacement Program, and Facilities Electric Vehicle Charging Station Program.

FUND 35 - UTILITY UNDERGROUND FUND

The Utility Underground Fund is used to account for the fees charged to developers in lieu of placing utilities underground for all new construction or substantial reconstruction.

FUND 36 - PUBLIC SAFETY FUND (MAJOR FUND)

The Public Safety Fund is used to account for fees charged to developers to be used for capital projects to ensure that the City's level of service for police and fire/rescue will not be adversely affected by the development growth.

FUND 39 - CAPITAL IMPROVEMENT PROGRAM FUND (MAJOR FUND)

The Capital Improvement Program Fund is used to account for the City's Capital Improvement Program funded by the City's General Fund. Programs funded from include Vehicle Replacement Program, Parks Improvement Program, Fitness Equipment Replacement Program, and the construction, renovation, or expansion of City facilities.

FUND 61 - GENERAL TRUST FUND

The General Trust Fund is used to account for various grants, trusts, and donations set aside for specific purposes, including the funding of capital improvement projects. Due to the nature of this fund, projected revenues cannot be calculated and therefore are not included as part of the City's budget.

FUND 62 & 63 - LAW ENFORCEMENT TRUST FUND

The Law Enforcement Trust Fund is a Special Revenue Fund used to account for revenues received from federal, state, and local law enforcement forfeitures and seizures which are restricted for use for law enforcement purposes.

FUND 65 - GRANTS FUND (MAJOR FUND)

The Grants Fund is a Special Revenue Fund used to account for revenues for various grant programs and held for a specific purpose. The expenditures are directly related to requirements stipulated by of the revenues received.

PROPRIETARY FUND TYPES

Proprietary Fund Types are subdivided into two sections: Internal Service Funds and Enterprise Funds.

Internal Service Funds – Account for the goods and services provided by one department to another within government on a cost-reimbursement basis. These are used as internal services. The City does not have any Internal Service Funds.

Enterprise Funds - Account for operations that are financed and operated in a manner similar to private business enterprises. These are used to report activity for which a fee is charged to external users for goods or services:

FUND 41 - WATER AND WASTEWATER FUND (MAJOR FUND)

The Water and Wastewater Fund is an Enterprise Fund that accounts for water and wastewater services provided to residents of Coconut Creek, Parkland, and sections of Unincorporated Broward County. Coconut Creek does not have its own water or sewer plant, and therefore purchases water from Broward County for resale and collects and transmits wastewater to Broward County for disposal and treatment.

FUND 42 - WATER/SEWER CAPITAL IMPROVEMENT FUND

The Water/Sewer Capital Improvement Fund is an Enterprise Fund used to provide funding for expansion of utility infrastructure as a result of new development. Its primary source of revenue is from impact fees charged to the developers.

FUND 45 - STORMWATER MANAGEMENT FUND (MAJOR FUND)

The Stormwater Management Fund is an Enterprise Fund used to provide funding for stormwater maintenance and capital improvements to the residents of the City and includes necessary programs required for compliance with the National Pollutant Discharge Elimination System (NPDES) Permit.




CITY OF COCONUT CREEK
1967 FLORIDA

Budget Overview



Budget Overview



PROPERTY VALUE AND TAX MILLAGE SUMMARY

2023 Final Gross Taxable Value After Value Adjustment Board Changes (Was $5,750,658,742 at 10/01/23)	$ 5,691,722,833	
Increase in 2023 Taxable Value Due to Reassessments	$ 409,761,332	**7.20%**
Current Year Adjusted Taxable Value	$ 6,101,484,165	
Current Year New Taxable Value (New Construction & Additions etc.)	$ 1,334,810	**0.02%**
Current Year Gross Taxable Value for Operating Purposes	$ 6,102,818,975	**7.22%**

	FY24 ADOPTED TAX RATE	ROLLED BACK RATE	FY25 ADOPTED TAX RATE	INCREASE (DECREASE) OVER FY24 TAX RATE	INCREASE (DECREASE) OVER ROLLED BACK RATE
OPERATING MILLAGE	6.4463	6.0134	6.8988	7.02%	14.72%

	MILLS	REVENUE GENERATED GROSS	REVENUE GENERATED NET (5% Discount)
ADOPTED FY25 OPERATING MILLAGE RATE & TAX REVENUE	6.8988	$ 42,102,128	$ 39,997,021
FY24 OPERATING MILLAGE RATE & TAX REVENUE	6.4463	$ 36,690,553	$ 34,856,025
ADOPTED CHANGE OVER FY24	0.4525	$ 5,411,574	$ 5,140,996
FY25 REVENUE @ PRIOR YEAR TAX RATE	6.4463	$ 39,340,602	$ 37,373,572
FY25 REVENUE @ ROLLED BACK RATE	6.0134	$ 36,698,692	$ 34,863,757

PROPERTY TAX MILLAGE RATE IMPACT

FY24 MUNICIPAL TAXABLE VALUE	TOTAL TAX WITH CURRENT MILLAGE (6.4463)	FY25 MUNICIPAL TAXABLE VALUE	TOTAL TAX WITH ADOPTED MILLAGE (6.8988)	CHANGE IN TAXES
$ 350,000	$ 2,256	$ 350,000	$ 2,415	$ 159
$ 300,000	$ 1,934	$ 300,000	$ 2,070	$ 136
$ 250,000	$ 1,612	$ 250,000	$ 1,725	$ 113
$ 200,000	$ 1,289	$ 200,000	$ 1,380	$ 91
$ 150,000	$ 967	$ 150,000	$ 1,035	$ 68
$ 100,000	$ 645	$ 100,000	$ 690	$ 45
$ 75,000	$ 483	$ 75,000	$ 517	$ 34



MUNICIPAL MILLAGE RATE AND FIRE FEE COMPARISON
FY2024 - FY2025

RANK	CITIES	FY24 ADOPTED OPERATING MILLAGE RATE	FY24 ADOPTED FIRE FEES	FY25 ADOPTED OPERATING MILLAGE RATE	FY25 ADOPTED FIRE FEES
1	Unincorporated	2.3353	$190.00	2.3353	$190.00
2	Weston	3.3464	$638.44	3.3464	$703.49
3	Hillsboro Beach	3.5000	$0.00	3.5000	$0.00
4	Southwest Ranches	3.9000	$758.63	3.9000	$758.63
5	Lauderdale By The Sea	3.9235	$147.37	3.9235	$175.37
6	Fort Lauderdale	4.1193	$338.00	4.1193	$328.00
7	Lighthouse Point	3.8501	$272.13	4.1329	$300.00
8	Parkland	4.2979	$298.70	4.2979	$310.98
9	Pompano Beach	5.2705	$331.00	5.2443	$331.00
10	Davie	5.6250	$296.00	5.6250	$296.00
11	Pembroke Pines	5.6690	$373.95	5.6690	$406.71
12	Oakland Park	5.8362	$276.00	5.7243	$382.00
13	Plantation	5.8000	$0.00	5.8000	$0.00
14	Cooper City	5.8650	$322.46	5.8550	$398.18
15	Dania Beach	5.9998	$218.16	5.9998	$241.05
16	Deerfield Beach	6.0018	$315.00	6.0018	$315.00
17	Coral Springs	6.0232	$267.72	6.0232	$287.18
18	Sunrise	6.0543	$279.50	6.0543	$279.50
19	Wilton Manors	5.8360	$309.75	6.4196	$315.80
20	Lazy Lake	6.5000	$0.00	6.5000	$0.00
21	Sea Ranch Lakes	6.5000	$0.00	6.5000	$0.00
22	**Coconut Creek**	**6.4463**	**$283.14**	**6.8988**	**$302.96**
23	Tamarac	7.0000	$420.00	7.0000	$420.00
24	Margate	7.1171	$300.00	7.1171	$300.00
25	Miramar	7.1172	$479.21	7.1172	$479.21
26	North Lauderdale	7.4000	$278.00	7.4000	$278.00
27	Hollywood	7.4665	$312.00	7.4479	$345.00
28	Hallandale Beach	8.2466	$265.06	7.5884	$347.98
29	Lauderhill	8.1999	$583.00	7.9998	$660.00
30	West Park	8.2000	$500.52	8.2000	$500.52
31	Pembroke Park	8.5000	$0.00	8.5000	$0.00
32	Lauderdale Lakes	8.6000	$333.84	8.6000	$333.84



BUDGET SUMMARY

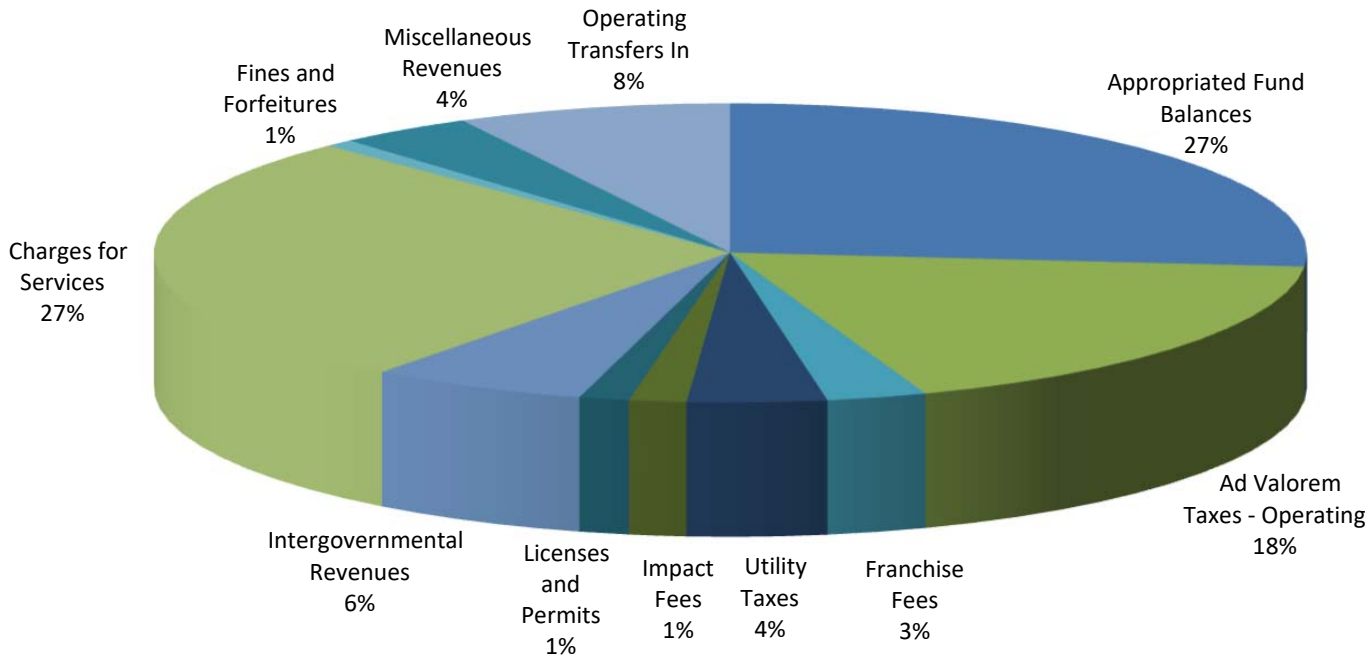
The ADOPTED Operating Budget Expenditures of the City of Coconut Creek are 6.6% More Than Last Year's Total Operating Expenditures.

	Millage Rate Per $1000	General Fund	Special Revenue Funds	Debt Service Funds	Capital Projects Funds	Enterprise Funds	Total All Funds
Estimated Revenues:							
Ad Valorem Taxes - Operating	**6.8988**	$40,047,020	$0	$0	$0	$0	$40,047,020
Franchise Fees/Utility Taxes		14,903,490	-	-	-	-	14,903,490
Licenses and Permits		3,037,660	-	-	-	-	3,037,660
Intergovernmental Revenues		8,818,860	4,623,190	-	-	75,000	13,517,050
Charges for Services		26,754,750	7,588,410	-	-	26,784,410	61,127,570
Fines and Forfeitures		1,716,530	-	-	-	-	1,716,530
Impact Fees		-	159,700	-	822,910	2,640,000	3,622,610
Miscellaneous Revenues		4,336,950	840,610	-	940,290	2,299,680	8,417,530
Total Estimated Revenues		**$ 99,615,260**	**$ 13,211,910**	**$ -**	**$ 1,763,200**	**$ 31,799,090**	**$ 146,389,460**
Operating Transfers In		1,522,210	-	2,471,370	13,229,890	-	17,223,470
Appropriated Fund Balances/Retained Earnings		30,500,000	12,598,000	70,000	3,105,000	12,822,250	59,095,250
TOTAL ESTIMATED REVENUES & BALANCES		**$ 131,637,470**	**$ 25,809,910**	**$ 2,541,370**	**$ 18,098,090**	**$ 44,621,340**	**$ 222,708,180**
Expenditures/Expenses:							
City Commission/City Attorney		$2,260,840	$0	$0	$0	$0	$2,260,840
City Manager		2,891,500	-	-	-	-	2,891,500
City Clerk		1,156,300	-	-	-	-	1,156,300
Sustainable Development		5,628,650	2,010,490	-	-	-	7,639,140
Public Works		10,917,260	1,086,580	-	-	-	12,003,840
Parks and Recreation		6,898,120	-	-	-	-	6,898,120
Utilities, Streets and Engineering		884,340	1,342,150	-	-	25,323,600	27,550,090
Information Technology		3,602,060	-	-	-	-	3,602,060
Insurance Services/Risk Management		3,867,820	-	-	-	-	3,867,820
Finance and Administrative Services		3,336,890	-	-	-	2,042,300	5,379,190
Human Resources		2,260,720	-	-	-	-	2,260,720
Police		35,055,620	48,000	-	-	-	35,103,620
Fire Rescue		16,196,030	-	-	-	-	16,196,030
Non-Departmental		576,900	250,000	-	-	-	826,900
Debt Service		-	-	2,471,370	-	-	2,471,370
Total Expenditures		**$ 95,533,050**	**$ 4,737,220**	**$ 2,471,370**	**$ -**	**$ 27,365,900**	**$ 130,107,540**
Operating Transfers Out		13,229,890	3,927,920	-	65,660	-	17,223,470
Capital Improvement Program		-	3,807,720	-	8,182,380	7,530,780	19,520,880
Contingency and Reserves		22,874,530	13,337,050	70,000	9,850,050	9,724,660	55,856,290
TOTAL EXPENDITURES & BALANCES		**$ 131,637,470**	**$ 25,809,910**	**$ 2,541,370**	**$ 18,098,090**	**$ 44,621,340**	**$ 222,708,180**

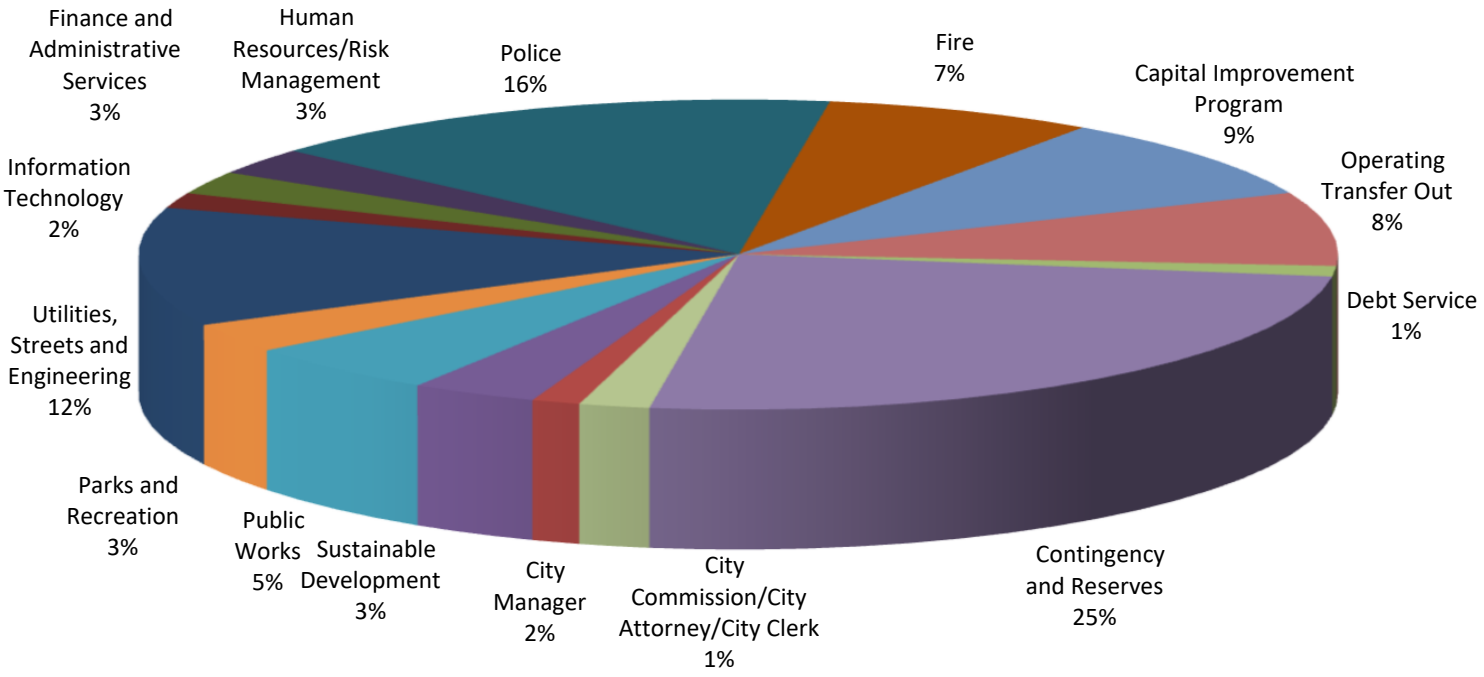
BUDGET SUMMARY (ALL FUNDS)

$222,708,180

Revenues by Source



Expenditures by Department





FUND SUMMARIES

	FY23 ACTUAL	ADOPTED FY24 BUDGET	ADOPTED FY25 BUDGET	$ INCREASE (DECREASE)
GOVERNMENTAL FUNDS				
GENERAL FUND (01)-MAJOR FUND				
Means of Financing				
Property Taxes	$32,254,506	$35,266,950	$40,047,020	$4,780,070
Franchise Fees	5,746,465	5,922,400	6,295,300	372,900
Utility Taxes	7,446,654	7,385,000	8,608,190	1,223,190
Licenses/Permits	2,260,612	2,239,090	3,037,660	798,570
Intergovernmental Revenues	7,456,514	8,861,530	8,818,860	(42,670)
Charges for Services	21,018,337	23,023,690	26,754,750	3,731,060
Fines and Forfeitures	387,404	382,500	1,716,530	1,334,030
Miscellaneous Revenues	4,039,604	3,086,330	4,336,950	1,250,620
Transfer In Community Imp. Fund	112,735	200,000	456,550	256,550
Transfer In Seminole Mitigation Fund	1,500,000	1,000,000	1,000,000	-
Transfer In Underground Utility Fund	39,981	17,000	65,660	48,660
Transfer In Law Enforce. Trust Fund	100,000	100,000	-	(100,000)
Appropriated Fund Balance	-	25,000,000	30,500,000	5,500,000
	$82,362,813	**$112,484,490**	**$131,637,470**	**$19,152,980**
Estimated Requirements				
Personal Services	$57,325,748	$68,157,850	$72,214,260	$4,056,410
Operating Expenses	15,016,366	19,590,620	20,770,380	1,179,760
Capital Outlay	983,690	647,160	1,829,000	1,181,840
Non-Operating Expenses	232,851	619,410	719,410	100,000
Transfer Out Capital Improvement Fund	-	5,135,650	13,229,890	8,094,240
Contingency	-	1,133,800	2,374,530	1,240,730
Resources Available	-	17,200,000	20,500,000	3,300,000
	$73,558,655	**$112,484,490**	**$131,637,470**	**$19,152,980**
STREET CONSTRUCTION AND MAINTENANCE FUND (11)-MAJOR FUND				
Means of Financing				
Intergovernmental Revenues	$2,042,422	$2,047,260	$1,998,790	($48,470)
Miscellaneous Revenues	22,373	10,770	30,000	19,230
Appropriated Fund Balance	-	390,000	700,000	310,000
	$2,064,795	**$2,448,030**	**$2,728,790**	**$280,760**
Estimated Requirements				
Personal Services	$566,690	$1,031,080	$1,062,050	$30,970
Operating Expenses	1,220,749	1,414,440	1,516,680	102,240
Capital Outlay	4,424	-	100,000	100,000
Resources Available	-	2,510	50,060	47,550
	$1,791,862	**$2,448,030**	**$2,728,790**	**$280,760**
Capital Improvement Program	99,843	-	-	-
	$1,891,705	**$2,448,030**	**$2,728,790**	**$280,760**

FUND SUMMARIES

	FY23 ACTUAL	ADOPTED FY24 BUDGET	ADOPTED FY25 BUDGET	$ INCREASE (DECREASE)
GOVERNMENTAL FUNDS - continued				
TRANSPORTATION SURTAX FUND (12)-MAJOR FUND				
Means of Financing				
Intergovernmental Revenues	$2,604,337	$0	$2,424,400	$2,424,400
	$2,604,337	**$0**	**$2,424,400**	**$2,424,400**
Estimated Requirements				
Capital Improvement Program	$291,806	$0	$2,424,400	$2,424,400
	$2,137,503	**$0**	**$2,424,400**	**$2,424,400**
COMMUNITY IMPROVEMENT FUND (14)-MAJOR FUND				
Means of Financing				
Charges for Services	$4,076,743	$4,040,700	$4,230,860	$190,160
Miscellaneous Revenues	101,557	200,000	456,550	256,550
Appropriated Fund Balance	-	7,840,000	9,200,000	1,360,000
	$4,178,300	**$12,080,700**	**$13,887,410**	**$1,806,710**
Estimated Requirements				
Operating Expenses	$46,956	$275,000	$332,000	$57,000
Barnini Debt Service	-	-	-	-
Transfer Out General Fund	112,735	200,000	456,550	256,550
Transfer out Street Const. Fund	-	-	-	-
Transfer Out Debt Service Fund	2,465,810	2,466,570	2,471,370	4,800
Resources Available	-	9,139,130	10,627,490	1,488,360
	$2,625,502	**$12,080,700**	**$13,887,410**	**$1,806,710**
Capital Improvement Program	-	-	-	-
	$2,625,502	**$12,080,700**	**$13,887,410**	**$1,806,710**
AFFORDABLE HOUSING FUND (15)				
Means of Financing				
Impact Fees	$47,814	$234,170	$159,700	($74,470)
Miscellaneous Revenue	39,270	50,000	68,790	18,790
Appropriated Fund Balance	-	1,430,000	1,450,000	20,000
	$87,084	**$1,714,170**	**$1,678,490**	**($35,680)**
Estimated Requirements				
Non-operating Expenses	$0	$1,714,170	$1,678,490	($35,680)
	$0	**$1,714,170**	**$1,678,490**	**($35,680)**
COMMUNITY DEVELOPMENT BLOCK GRANT FUND (16)				
Means of Financing				
Intergovernmental Revenues	$757,659	$320,000	$200,000	($120,000)
	$757,659	**$320,000**	**$200,000**	**($120,000)**
Estimated Requirements				
Operating Expenses	$0	$0	$0	$0
Capital Outlay	-	-	-	-
	$0	**$0**	**$0**	**$0**
Capital Improvement Program	-	320,000	200,000	($120,000)
	$0	**$320,000**	**$200,000**	**($120,000)**



FUND SUMMARIES

	FY23 ACTUAL	ADOPTED FY24 BUDGET	ADOPTED FY25 BUDGET	$ INCREASE (DECREASE)
GOVERNMENTAL FUNDS - continued				
SEMINOLE MITIGATION FUND (18)				
Means of Financing				
Charges for Services	$2,938,896	$3,193,320	$3,357,550	$164,230
Miscellaneous Revenue	133,409	100,000	285,270	185,270
Appropriated Fund Balance	-	50,000	950,000	900,000
	$3,072,305	**$3,343,320**	**$4,592,820**	**$1,249,500**
Estimated Requirements				
Transfer Out General Fund	$1,500,000	$1,000,000	$1,000,000	$0
Resources Available	-	861,320	2,659,500	1,798,180
	$1,500,000	**$1,861,320**	**$3,659,500**	**$1,798,180**
Capital Improvement Program	70,335	1,482,000	933,320	(548,680)
	$1,570,335	**$3,343,320**	**$4,592,820**	**$1,249,500**
DEBT SERVICE/CAPITAL IMPROVEMENT REVENUE BONDS FUND (21)				
Means of Financing				
Miscellaneous Revenues	$2,067	$0	$0	$0
Transfer In Community Improv. Fund	2,465,810	2,466,570	2,471,370	4,800
Appropriated Fund Balance	-	65,000	70,000	5,000
	$2,467,877	**$2,531,570**	**$2,541,370**	**$9,800**
Estimated Requirements				
Debt Service	$2,465,810	$2,466,570	$2,471,370	$4,800
Resources Available	-	65,000	70,000	5,000
	$2,465,810	**$2,531,570**	**$2,541,370**	**$9,800**
PARKS IMPROVEMENT FUND (31)				
Means of Financing				
Impact Fees	$0	$10,000	$10,000	$0
Miscellaneous Revenues	1,947	800	-	(800)
Appropriated Fund Balance	-	60,000	65,000	5,000
	$1,947	**$70,800**	**$75,000**	**$4,200**
Estimated Requirements				
Resources Available	$0	$70,800	$75,000	$4,200
	$0	**$70,800**	**$75,000**	**$4,200**
CAPITAL PROJECTS FINANCING FUND (32)-MAJOR FUND				
Means of Financing				
Miscellaneous Revenues	$291,624	$200,000	$300,000	$100,000
Appropriated Fund Balance	-	1,200,000	700,000	(500,000)
	$291,624	**$1,400,000**	**$1,000,000**	**($400,000)**
Estimated Requirements				
Resources Available	$974,158	$305,000	$280,000	($25,000)
	$974,158	**$305,000**	**$280,000**	**($25,000)**
Capital Improvement Program	515,532	1,095,000	720,000	(375,000)
	$1,489,691	**$1,400,000**	**$1,000,000**	**($400,000)**

FUND SUMMARIES

	FY23 ACTUAL	ADOPTED FY24 BUDGET	ADOPTED FY25 BUDGET	$ INCREASE (DECREASE)
GOVERNMENTAL FUNDS - continued				
2009 CAPITAL PROJECTS FUND (33)-MAJOR FUND				
Means of Financing				
Miscellaneous Revenues	$0	$40,000	$10,770	($29,230)
Appropriated Fund Balance	-	90,000	140,000	50,000
	$0	**$130,000**	**$150,770**	**$20,770**
Estimated Requirements				
Resources Available	$29,458	$130,000	$90,770	($39,230)
	$29,458	**$130,000**	**$90,770**	**($39,230)**
Capital Improvement Program	26,482	-	60,000	60,000
	$55,940	**$130,000**	**$150,770**	**$20,770**
UTILITY UNDERGROUND FUND (35)				
Means of Financing				
Miscellaneous Revenues	$41,879	$17,000	$65,660	$48,660
Appropriated Fund Balance	-	85,000	100,000	15,000
	$41,879	**$102,000**	**$165,660**	**$63,660**
Estimated Requirements				
Transfer Out General Fund	$39,981	$17,000	$65,660	$48,660
Resources Available	-	85,000	100,000	15,000
	$40,533	**$102,000**	**$165,660**	**$63,660**
PUBLIC SAFETY FUND (36)-MAJOR FUND				
Means of Financing				
Impact Fees	$126,233	$646,010	$812,910	$166,900
Miscellaneous Revenues	30,995	40,000	63,860	23,860
Appropriated Fund Balance	-	1,048,000	1,450,000	402,000
	$157,228	**$1,734,010**	**$2,326,770**	**$592,760**
Estimated Requirements				
Capital Outlay	$0	$0	$0	$0
Resources Available	-	1,734,010	2,326,770	592,760
	$0	**$1,734,010**	**$2,326,770**	**$592,760**

FUND SUMMARIES

	FY23 ACTUAL	ADOPTED FY24 BUDGET	ADOPTED FY25 BUDGET	$ INCREASE (DECREASE)
GOVERNMENTAL FUNDS - continued				
CAPITAL IMPROVEMENT PROGRAM FUND (39)-MAJOR FUND				
Means of Financing				
Miscellaneous Revenues	$927,846	$150,000	$500,000	$350,000
Transfer In General Fund	6,195,500	5,135,650	13,229,890	8,094,240
Appropriated Fund Balance	-	3,544,400	650,000	(2,894,400)
	$7,123,346	**$8,830,050**	**$14,379,890**	**$5,549,840**
Estimated Requirements				
Resources Available	$0	$1,297,340	$6,977,510	$5,680,170
	$0	**$1,297,340**	**$6,977,510**	**$5,680,170**
Capital Improvement Program	3,520,283	7,532,710	7,402,380	(130,330)
	$3,520,283	**$8,830,050**	**$14,379,890**	**$5,549,840**
GENERAL TRUST FUND (61)				
Means of Financing				
Appropriated Fund Balance	$0	$120,000	$250,000	$130,000
	$0	**$120,000**	**$250,000**	**$130,000**
Estimated Requirements				
Operating Expenses	$62,799	$20,000	$0	($20,000)
Capital Outlay	-	50,000	-	(50,000)
Capital Improvement Program	2,992	50,000	250,000	200,000
	$65,791	**$120,000**	**$250,000**	**$130,000**
FEDERAL LAW ENFORCEMENT TRUST FUND (62)				
Means of Financing				
Miscellaneous Revenues	$123,295	$0	$0	$0
Appropriated Fund Balance	-	228,430	48,000	(180,430)
	$123,295	**$228,430**	**$48,000**	**($180,430)**
Estimated Requirements				
Capital Outlay	$111,883	$63,430	$48,000	($15,430)
Transfer Out General Fund	100,000	100,000	-	(100,000)
	$211,883	**$163,430**	**$48,000**	**($115,430)**
Capital Improvement Program	-	65,000	-	(65,000)
	$211,883	**$228,430**	**$48,000**	**($180,430)**
GRANTS FUND (65)-MAJOR FUND				
Means of Financing				
Intergovernmental Revenues	$521,572	$1,279,390	$0	($1,279,390)
Appropriated Fund Balance	-	49,000	-	(49,000)
	$521,572	**$1,328,390**	**$0**	**($1,328,390)**
Estimated Requirements				
Operating Expenses	$297,374	$49,000	$0	($49,000)
Capital Outlay	324,958	-	-	-
Transfer Out General Fund	-	-	-	-
	$622,331	**$49,000**	**$0**	**($49,000)**
Capital Improvement Program	-	1,279,390	-	(1,279,390)
	$622,331	**$1,328,390**	**$0**	**($1,328,390)**



FUND SUMMARIES

	FY23 ACTUAL	ADOPTED FY24 BUDGET	ADOPTED FY25 BUDGET	$ INCREASE (DECREASE)
ENTERPRISE FUNDS				
WATER AND WASTEWATER FUND (41)-MAJOR FUND				
Means of Financing				
Intergovernmental Revenue	$150,000	$0	$75,000	$75,000
Charges for Services	22,756,551	23,023,000	24,420,200	1,397,200
Miscellaneous Revenues	1,235,977	1,504,030	1,800,000	295,970
Appropriated Retained Earnings	-	6,780,830	5,722,250	(1,058,580)
	$24,142,528	**$31,307,860**	**$32,017,450**	**$709,590**
Estimated Requirements				
Personal Services	$4,777,316	$4,831,080	$5,041,120	$210,040
Operating Expenses	18,865,340	19,107,980	20,437,490	1,329,510
Capital Outlay	(1,625,539)	60,000	-	(60,000)
Non-operating Expenses	92,759	87,500	97,000	9,500
Reserves for Renewal and Replacement	-	1,358,890	1,396,840	37,950
Contingency	-	1,000,000	1,000,000	-
	$22,109,876	**$26,445,450**	**$27,972,450**	**$1,527,000**
Capital Improvement Program	2,240,212	4,862,410	4,045,000	(817,410)
	$24,350,088	**$31,307,860**	**$32,017,450**	**$709,590**
WATER/SEWER CAPITAL IMPROVEMENT FUND (42)				
Means of Financing				
Impact Fees	$15,976	$376,400	$2,640,000	$2,263,600
Miscellaneous Revenues	248,681	120,000	162,090	42,090
Appropriated Retained Earnings	-	675,000	875,000	200,000
	$264,657	**$1,171,400**	**$3,677,090**	**$2,505,690**
Estimated Requirements				
Operating Expenses	$627,039	$0	$0	$0
Resources Available	-	1,171,400	1,977,090	805,690
	$627,039	**$1,171,400**	**$1,977,090**	**$805,690**
Capital Improvement Program	-	-	1,700,000	1,700,000
	$627,039	**$1,171,400**	**$3,677,090**	**$2,505,690**
STORMWATER MANAGEMENT FUND (45)-MAJOR FUND				
Means of Financing				
Charges for Services	$2,085,819	$2,259,230	$2,364,210	$104,980
Miscellaneous Revenues	186,609	150,000	337,590	187,590
Appropriated Retained Earnings	-	5,500,000	6,225,000	725,000
	$2,272,428	**$7,909,230**	**$8,926,800**	**$1,017,570**
Estimated Requirements				
Personal Services	$929,012	$839,820	$892,910	$53,090
Operating Expenses	787,517	867,320	897,380	30,060
Capital Outlay	(370,449)	116,000	-	(116,000)
Resources Available	-	5,736,090	5,350,730	(385,360)
	$1,346,080	**$7,559,230**	**$7,141,020**	**($418,210)**
Capital Improvement Program	375,580	350,000	1,785,780	1,435,780
	$1,721,660	**$7,909,230**	**$8,926,800**	**$1,017,570**



FUND SUMMARIES

	FY23 ACTUAL	ADOPTED FY24 BUDGET	ADOPTED FY25 BUDGET	$ INCREASE (DECREASE)
Major Funds* (Aggregate)				
Means of Financing				
Property Taxes	$32,254,506	$35,266,950	$40,047,020	$4,780,070
Franchise Fees	5,746,465	5,922,400	6,295,300	372,900
Utility Taxes	7,446,654	7,385,000	8,608,190	1,223,190
Licenses/Permits	2,260,612	2,239,090	3,037,660	798,570
Intergovernmental Revenues	12,774,845	12,188,180	13,317,050	1,128,870
Charges for Services	49,937,450	52,346,620	57,770,020	5,423,400
Fines and Forfeitures	387,404	382,500	1,716,530	1,334,030
Impact Fees	126,233	646,010	812,910	166,900
Miscellaneous Revenues	6,836,585	5,381,130	7,835,720	2,454,590
Transfers In	7,948,217	6,452,650	14,752,100	8,299,450
Appropriated Fund Balance	-	51,442,230	55,287,250	3,845,020
	$125,718,971	**$179,652,760**	**$209,479,750**	**$29,826,990**
Estimated Requirements				
Personal Services	$63,598,765	$74,859,830	$79,210,340	$4,350,510
Operating Expenses	35,936,928	41,304,360	43,953,930	2,649,570
Capital Outlay	(682,917)	823,160	1,929,000	1,105,840
Non-operating Expenses	325,610	706,910	816,410	109,500
Transfers Out	2,578,545	7,802,220	16,157,810	8,355,590
Contingency	-	2,133,800	3,374,530	1,240,730
Resources Available/Reserves	2,849,313	36,902,970	47,600,170	10,697,200
	$104,606,245	**$164,533,250**	**$193,042,190**	**$28,508,940**
Capital Improvement Program	7,069,738	15,119,510	16,437,560	1,318,050
	$111,675,983	**$179,652,760**	**$209,479,750**	**$29,826,990**

* The Major Funds consist of the General Fund (01), the Street Construction and Maintenance Fund (11), the Transportation Surtax Fund (12), the Community Improvement Fund (14), the Capital Projects Financing Fund (32), the 2009 Capital Projects Fund (33), the Public Safety Fund (36), the Capital Improvement Program Fund (39), the Water and Wastewater Fund (41), the Stormwater Management Fund (45), and the Grants Fund (65).



FUND SUMMARIES

	FY23 ACTUAL	ADOPTED FY24 BUDGET	ADOPTED FY25 BUDGET	$ INCREASE (DECREASE)
Other Funds* (Aggregate)				
Means of Financing				
Intergovernmental Revenues	$757,659	$320,000	$200,000	($120,000)
Charges for Services	2,938,896	3,193,320	3,357,550	164,230
Impact Fees	63,790	620,570	2,809,700	2,189,130
Miscellaneous Revenues	590,548	287,800	581,810	294,010
Transfers In	2,465,810	2,466,570	2,471,370	4,800
Appropriated Fund Balance	-	2,713,430	3,808,000	1,094,570
	$6,816,705	**$9,601,690**	**$13,228,430**	**$3,626,740**
Estimated Requirements				
Operating Expenses	689,838	20,000	-	(20,000)
Capital Outlay	111,883	113,430	48,000	(65,430)
Non-operating Expenses	-	1,714,170	1,678,490	(35,680)
Transfers Out	1,639,981	1,117,000	1,065,660	(51,340)
Debt Service	2,465,810	2,466,570	2,471,370	4,800
Resources Available	-	2,253,520	4,881,590	2,628,070
	$4,907,511	**$7,684,690**	**$10,145,110**	**$2,460,420**
Capital Improvement Program	70,887	1,917,000	3,083,320	1,166,320
	$4,978,398	**$9,601,690**	**$13,228,430**	**$3,626,740**

* Other Funds consist of all Special Revenue Funds (except the Street Construction and Maintenance Fund, Transportation Surtax Fund, and Community Improvement Fund), the Debt Service Fund (21), Parks Improvement Fund (31), Utility Undergrounding Fund (35), Water/Sewer Capital Improvement Fund (42) and the General Trust Fund (61).



FUND SUMMARIES

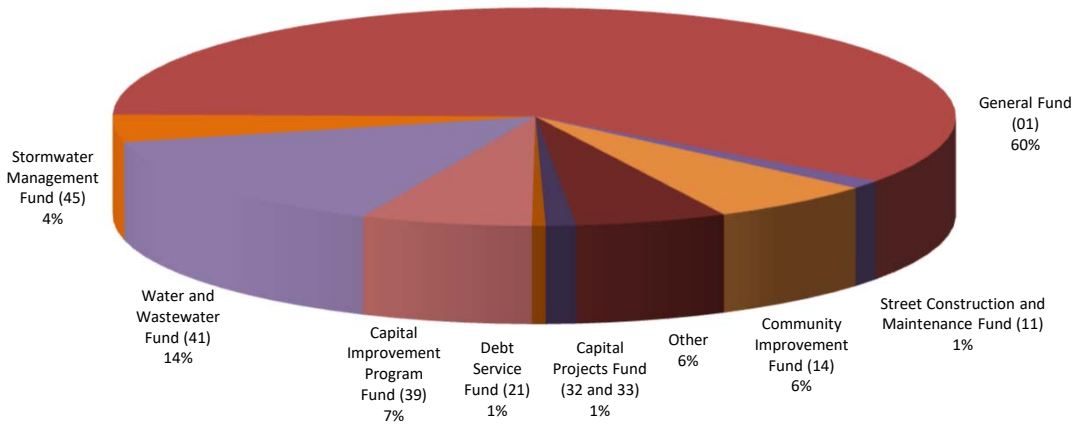
	FY23 ACTUAL	ADOPTED FY24 BUDGET	ADOPTED FY25 BUDGET	$ INCREASE (DECREASE)
All Funds				
Means of Financing				
Property Taxes	$32,254,506	$35,266,950	$40,047,020	$4,780,070
Franchise Fees	5,746,465	5,922,400	6,295,300	372,900
Utility Taxes	7,446,654	7,385,000	8,608,190	1,223,190
Licenses/Permits	2,260,612	2,239,090	3,037,660	798,570
Intergovernmental Revenues	13,532,505	12,508,180	13,517,050	1,008,870
Charges for Services	52,876,346	55,539,940	61,127,570	5,587,630
Fines and Forfeitures	387,404	382,500	1,716,530	1,334,030
Impact Fees	190,023	1,266,580	3,622,610	2,356,030
Miscellaneous Revenues	7,427,133	5,668,930	8,417,530	2,748,600
Transfers In	10,414,027	8,919,220	17,223,470	8,304,250
Appropriated Fund Balance	-	54,155,660	59,095,250	4,939,590
	$132,535,672	**$189,254,450**	**$222,708,180**	**$33,453,730**
Estimated Requirements				
Personal Services	$63,598,765	$74,859,830	$79,210,340	$4,350,510
Operating Expenses	36,626,766	41,324,360	43,953,930	2,629,570
Capital Outlay	(571,033)	936,590	1,977,000	1,040,410
Non-operating Expenses	325,610	2,421,080	2,494,900	73,820
Transfers Out	4,218,527	8,919,220	17,223,470	8,304,250
Debt Service	2,465,810	2,466,570	2,471,370	4,800
Contingency	-	2,133,800	3,374,530	1,240,730
Resources Available	2,849,313	39,156,490	52,481,760	13,325,270
	$109,513,760	**$172,217,940**	**$203,187,300**	**$30,969,360**
Capital Improvement Program	7,140,625	17,036,510	19,520,880	2,484,370
	$116,654,385	**$189,254,450**	**$222,708,180**	**$33,453,730**

SUMMARY OF BUDGETED FUNDS

$222,708,180

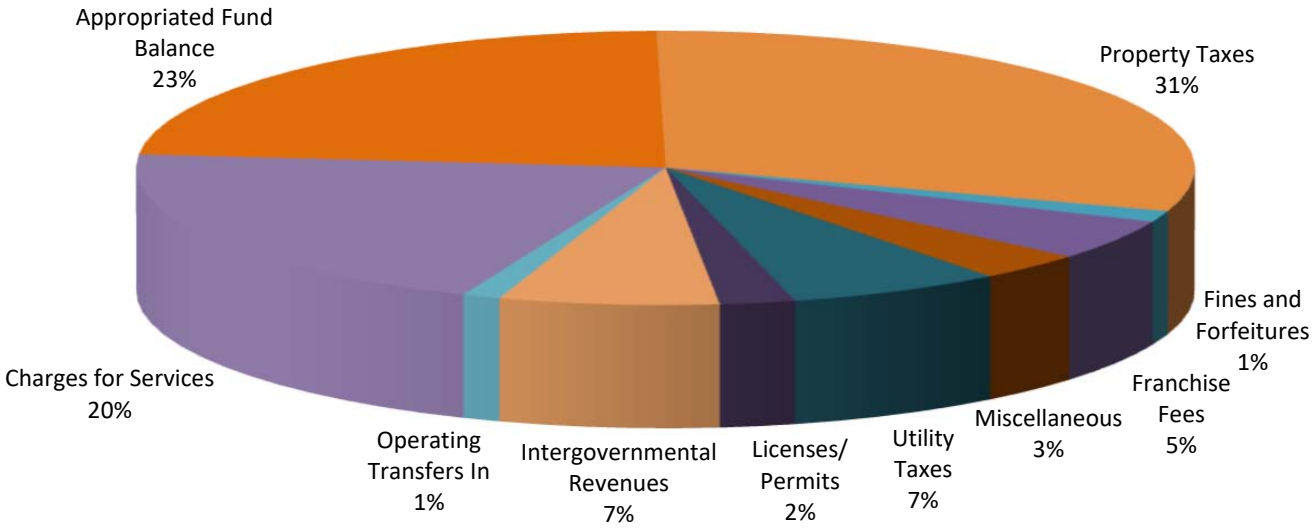
	FY24 ADOPTED BUDGET	PERCENT of TOTAL	FY25 ADOPTED BUDGET	PERCENT of TOTAL	DOLLAR CHANGE	PERCENT CHANGE
General Fund (01)	$112,484,490	59.4%	$131,637,470	59.1%	$19,152,980	17.0%
Street Construction and Maintenance Fund (11)	2,448,030	1.3%	2,728,790	1.2%	280,760	11.5%
Transportation Surtax Fund (12)	-	0.0%	2,424,400	1.1%	2,424,400	100.0%
Community Improvement Fund (14)	12,080,700	6.4%	13,887,410	6.2%	1,806,710	15.0%
Affordable Housing Fund (15)	1,714,170	0.9%	1,678,490	0.8%	(35,680)	-2.1%
Community Development Block Grant Fund (16)	320,000	0.2%	200,000	0.1%	(120,000)	-37.5%
Seminole Mitigation Fund (18)	3,343,320	1.8%	4,592,820	2.1%	1,249,500	37.4%
Debt Service Fund (21)	2,531,570	1.3%	2,541,370	1.1%	9,800	0.4%
Parks Improvement Fund (31)	70,800	0.0%	75,000	0.0%	4,200	5.9%
Capital Projects Financing Fund (32)	1,400,000	0.7%	1,000,000	0.4%	(400,000)	-28.6%
2009 Capital Projects Fund (33)	130,000	0.1%	150,770	0.1%	20,770	16.0%
Utility Underground Fund (35)	102,000	0.1%	165,660	0.1%	63,660	62.4%
Public Safety Fund (36)	1,734,010	0.9%	2,326,770	1.0%	592,760	34.2%
Capital Improvement Program Fund (39)	8,830,050	4.7%	14,379,890	6.5%	5,549,840	62.9%
General Trust Fund (61)	120,000	0.1%	250,000	0.1%	130,000	108.3%
Federal Law Enforcement Trust Fund (62)	228,430	0.1%	48,000	0.0%	(180,430)	-79.0%
Grants Fund (65)	1,328,390	0.7%	-	0.0%	(1,328,390)	-100.0%
Water and Wastewater Fund (41)	31,307,860	16.5%	32,017,450	14.4%	709,590	2.3%
Water/Sewer Capital Improvement Fund (42)	1,171,400	0.6%	3,677,090	1.7%	2,505,690	213.9%
Stormwater Management Fund (45)	7,909,230	4.2%	8,926,800	4.0%	1,017,570	12.9%
TOTAL	**$189,254,450**	**100.0%**	**$222,708,180**	**100.0%**	**$33,453,730**	**17.7%**

FISCAL YEAR 2025 BUDGET BY FUNDS

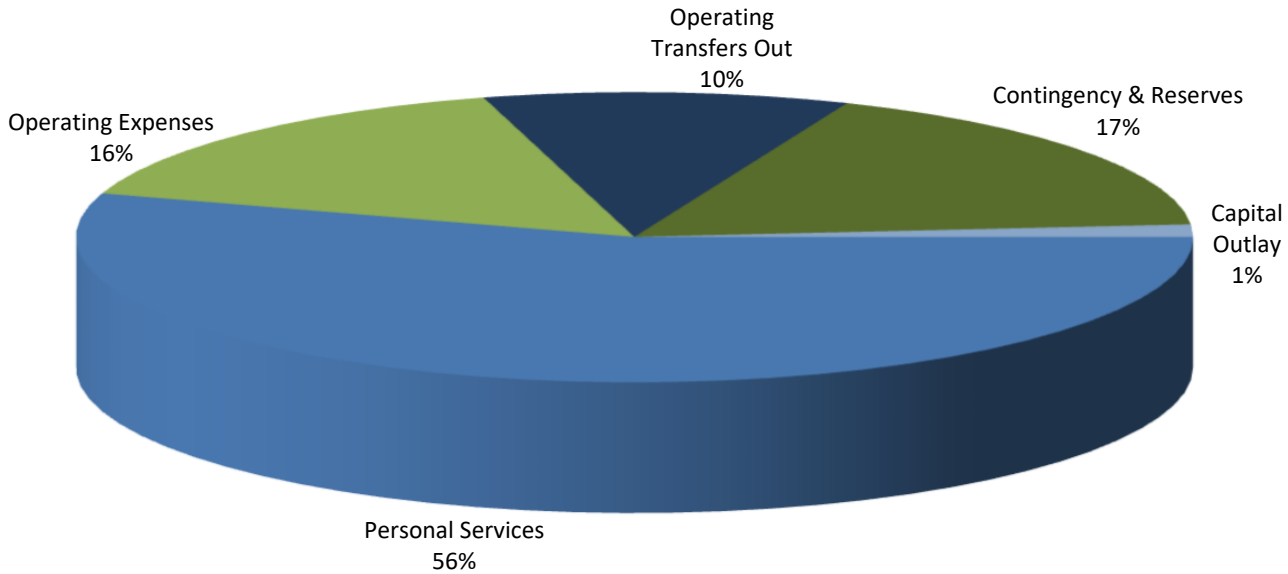


BUDGET OVERVIEW - GENERAL FUND
$131,637,470

REVENUE BY SOURCE



EXPENDITURES BY CATEGORY



General Fund (01)

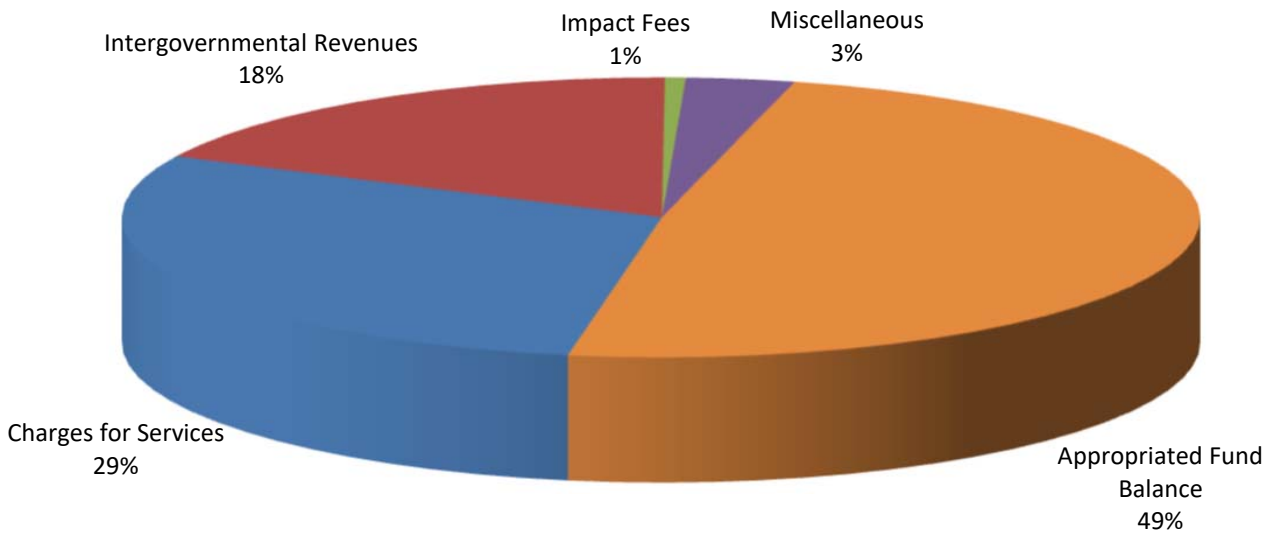
	ADOPTED Budget FY24	ADOPTED Budget FY25	$ Change	% Change
Total Cost	**$112,484,490**	**$131,637,470**	**$19,152,980**	**17.0%**

MAJOR VARIANCES	
INCREASES	
$8,094,240	Increase in Transfer Out to the Capital Improvement Program to fund FY25 requirements and upcoming capital priorities
$4,056,410	Increase in Personal Services costs related to increased staffing (Digital Evidence Administrator, Police Service Aide, Part-Time Staff Assistant, Zoning Officer, and Senior Accounting Technician), workforce changes, and salary, retirement, health insurance, and pay-for-performance adjustments
$3,300,000	Increase in Resources Available
$1,240,730	Increase in Contingency
$1,181,840	Increase in Capital Outlay due to changes in capital needs from year to year
$379,660	Increases in operating costs spread over several departments mainly due to inflation
$372,050	Increase in maintenance costs
$164,780	Increase in contractual costs associated with E-911 communication services contract with the City of Coral Springs
$163,410	Increase in general liability, auto liability, and property damage insurance premiums
$121,860	Increase in professional and contractual service costs
$78,000	Increase in electric utility costs

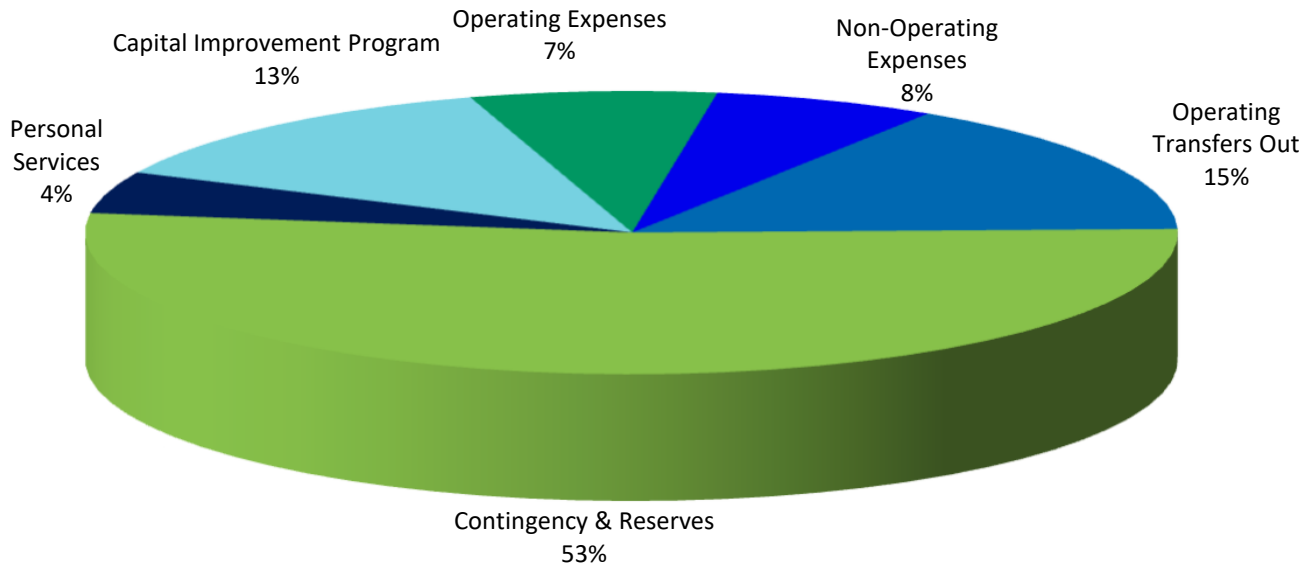
ADOPTED OPERATING MILLAGE FY24	ADOPTED OPERATING MILLAGE FY25	% CHANGE
6.4463	**6.8988**	**7.02%**

BUDGET OVERVIEW - SPECIAL REVENUE FUNDS
$25,809,910

REVENUE BY SOURCE



EXPENDITURES BY CATEGORY



BUDGET OVERVIEW - SPECIAL REVENUE FUNDS

Street Construction and Maintenance Fund (11)

	ADOPTED Budget FY24	ADOPTED Budget FY25	$ Change	% Change
Total Cost	**$2,448,030**	**$2,728,790**	**$280,760**	**11.5%**

MAJOR VARIANCES	
INCREASES	
$102,240	Increase in operating costs spread across multiple accounts
$100,000	Increase in Capital Outlay due to changes in capital needs from year to year
$47,550	Increase in Resources Available
$30,970	Increase in Personal Services costs due to salary, health insurance, retirement, and pay-for-performance adjustments

Transportation Surtax Fund (12)

	ADOPTED Budget FY24	ADOPTED Budget FY25	$ Change	% Change
Total Cost	**$0**	**$2,424,400**	**$2,424,400**	**100.0%**

MAJOR VARIANCES	
INCREASE	
$2,424,400	Increase in Capital Improvement Program

BUDGET OVERVIEW - SPECIAL REVENUE FUNDS

Community Improvement Fund (14)

	ADOPTED Budget FY24	ADOPTED Budget FY25	$ Change	% Change
Total Cost	$12,080,700	$13,887,410	$1,806,710	15.0%

MAJOR VARIANCES	
INCREASES	
$1,488,360	Increase to Resources Available
$256,550	Increase in Transfer Out to the General Fund
$57,000	Increase in operating costs spread across multiple accounts
$4,800	Increase in Transfer Out to the Debt Service Fund

Affordable Housing Fund (15)

	ADOPTED Budget FY24	ADOPTED Budget FY25	$ Change	% Change
Total Cost	$1,714,170	$1,678,490	($35,680)	-2.1%

MAJOR VARIANCES	
DECREASE	
($35,680)	Decrease in Affordable Housing Program Expenses

BUDGET OVERVIEW - SPECIAL REVENUE FUNDS

Community Development Block Grant Fund (16)

	ADOPTED Budget FY24	ADOPTED Budget FY25	$ Change	% Change
Total Cost	$320,000	$200,000	($120,000)	-37.5%

MAJOR VARIANCES	
DECREASE	
($120,000)	Decrease in Capital Improvement Program

Seminole Mitigation Fund (18)

	ADOPTED Budget FY24	ADOPTED Budget FY25	$ Change	% Change
Total Cost	$3,343,320	$4,592,820	$1,249,500	37.4%

MAJOR VARIANCES	
INCREASE	
$1,798,180	Increase in Resources Available
DECREASE	
($548,680)	Decrease in Capital Improvement Program

BUDGET OVERVIEW - SPECIAL REVENUE FUNDS

General Trust Fund (61)

	ADOPTED Budget FY24	ADOPTED Budget FY25	$ Change	% Change
Total Cost	$120,000	$250,000	$130,000	108.3%

MAJOR VARIANCES	
INCREASE	
$200,000	Increase to Capital Improvement Program
DECREASES	
($50,000)	Decrease to Capital Outlay due to changes in capital needs from year to year
($20,000)	Decrease in operating expenditures

Law Enforcement Trust Fund (62)

	ADOPTED Budget FY24	ADOPTED Budget FY25	$ Change	% Change
Total Cost	$228,430	$48,000	($180,430)	-79.0%

MAJOR VARIANCES	
DECREASES	
($100,000)	Decrease in Transfer Out to the General Fund
($65,000)	Decrease in Capital Improvement Program
($15,430)	Decrease in Capital Outlay due to changes in capital needs from year to year

Grants Fund (65)

	ADOPTED Budget FY24	ADOPTED Budget FY25	$ Change	% Change
Total Cost	$1,328,390	$0	($1,328,390)	-100.0%

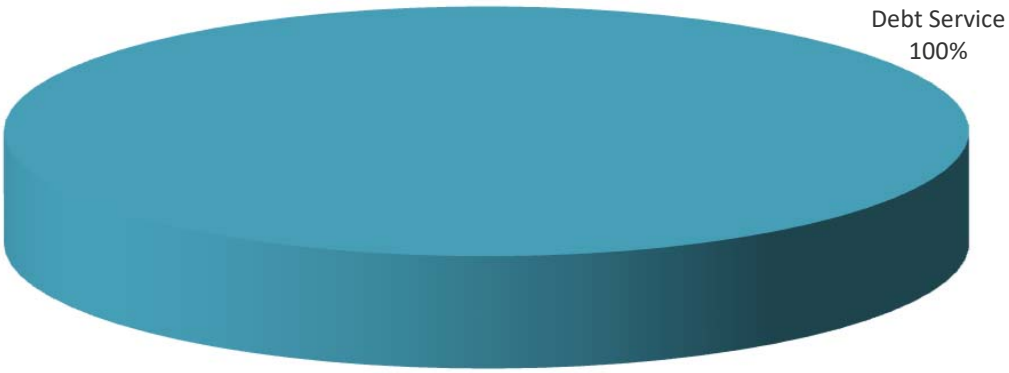
MAJOR VARIANCES	
DECREASES	
($1,279,390)	Decrease in Capital Improvement Program
($49,000)	Decrease in operating expenditures

BUDGET OVERVIEW - DEBT SERVICE FUND
$2,541,370

REVENUE BY SOURCE



EXPENDITURES BY CATEGORY



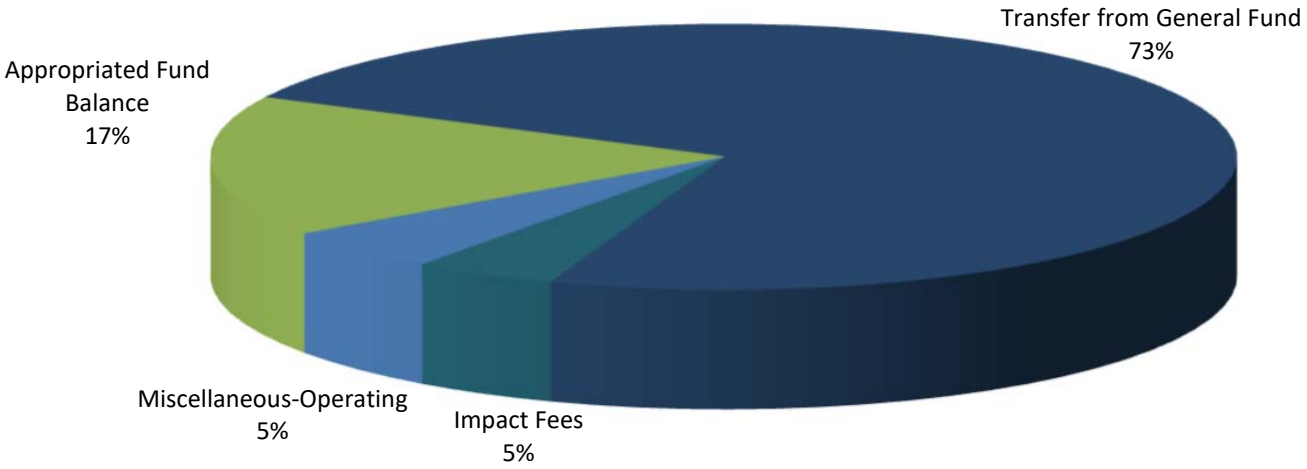
Capital Improvement
Revenue Bonds Fund (21)

	ADOPTED Budget FY24	ADOPTED Budget FY25	$ Change	% Change
Total Cost	**$2,531,570**	**$2,541,370**	**$9,800**	**0.4%**

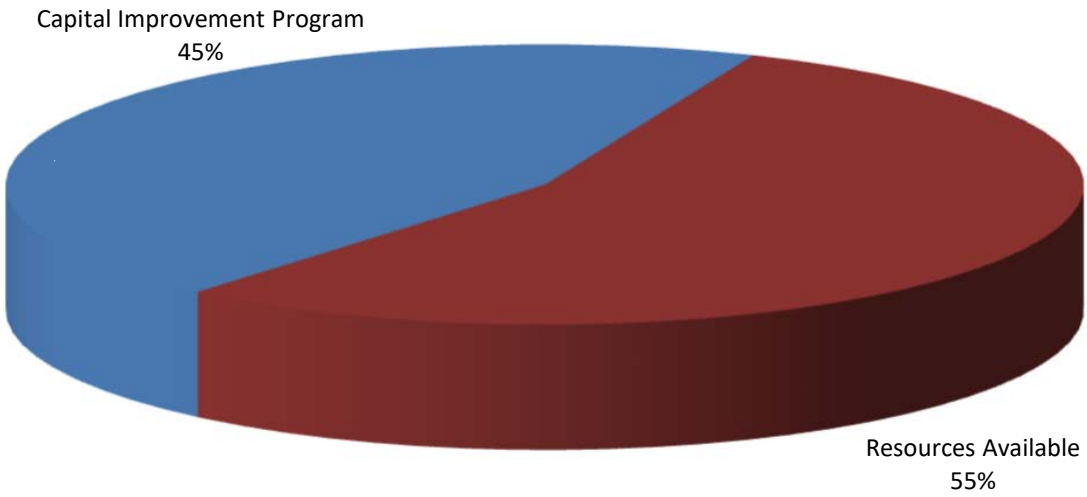
MAJOR VARIANCES	
INCREASE	
$5,000	Increase in Resources Available
$4,800	Increase in Debt Service payments

BUDGET OVERVIEW - CAPITAL PROJECTS FUNDS
$18,098,090

REVENUE BY SOURCE



EXPENDITURES BY CATEGORY



BUDGET OVERVIEW - CAPITAL PROJECTS FUNDS

Parks Improvement Fund (31)

	ADOPTED Budget FY24	ADOPTED Budget FY25	$ Change	% Change
Total Cost	$70,800	$75,000	$4,200	5.9%

MAJOR VARIANCES	
INCREASE	
$4,200	Increase in Resources Available

Capital Projects Financing Fund (32)

	ADOPTED Budget FY24	ADOPTED Budget FY25	$ Change	% Change
Total Cost	$1,400,000	$1,000,000	($400,000)	-28.6%

MAJOR VARIANCES	
DECREASES	
($375,000)	Decrease in Capital Improvement Program
($25,000)	Decrease in Resources Available

2009 Capital Projects Fund (33)

	ADOPTED Budget FY24	ADOPTED Budget FY25	$ Change	% Change
Total Cost	$130,000	$150,770	$20,770	16.0%

MAJOR VARIANCES	
INCREASE	
$60,000	Increase in Capital Improvement Program
DECREASE	
($39,230)	Decrease in Resources Available

BUDGET OVERVIEW - CAPITAL PROJECTS FUNDS

Utility Underground Fund (35)

	ADOPTED Budget FY24	ADOPTED Budget FY25	$ Change	% Change
Total Cost	$102,000	$165,660	$63,660	62.4%

MAJOR VARIANCES	
INCREASES	
$48,660	Increase in Transfer Out to the General Fund
$15,000	Increase Resources Available

Public Safety Fund (36)

	ADOPTED Budget FY24	ADOPTED Budget FY25	$ Change	% Change
Total Cost	$1,734,010	$2,326,770	$592,760	34.2%

MAJOR VARIANCES	
INCREASE	
$592,760	Increase in Resources Available

BUDGET OVERVIEW - CAPITAL PROJECTS FUNDS

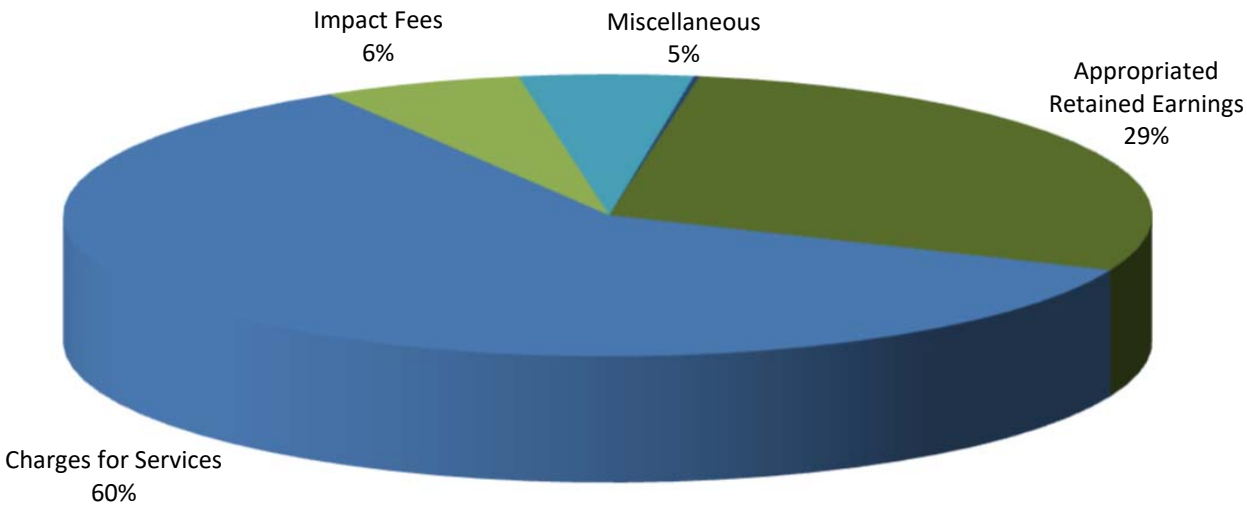
Capital Improvement Program Fund (39)

	ADOPTED Budget FY24	ADOPTED Budget FY25	$ Change	% Change
Total Cost	$8,830,050	$14,379,890	$5,549,840	62.9%

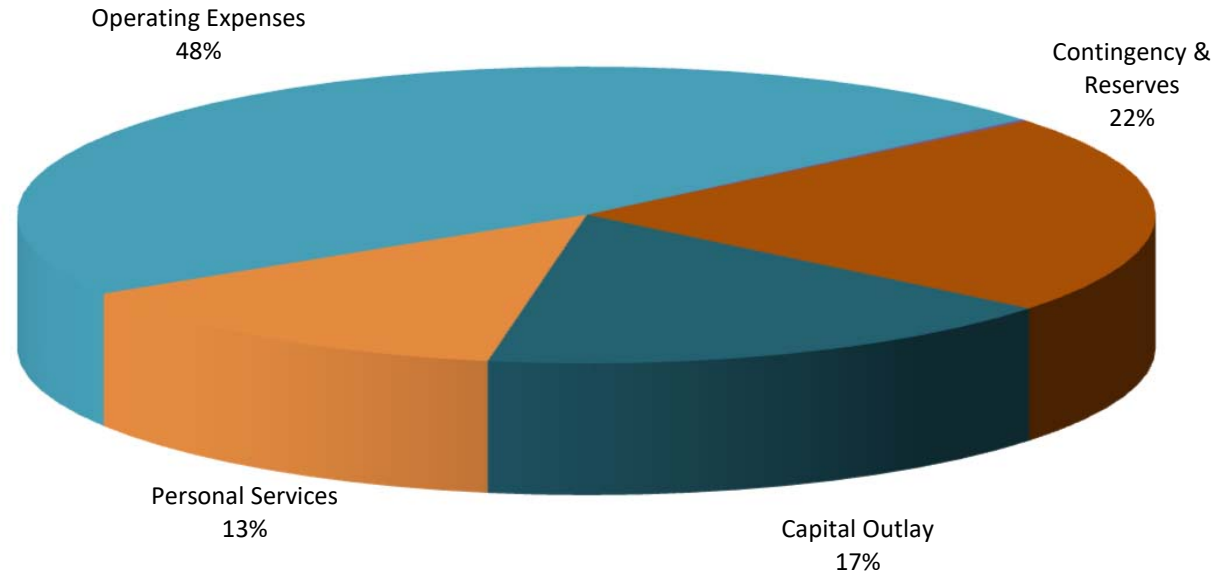
MAJOR VARIANCES	
INCREASE	
$5,680,170	Increase in Resources Available
DECREASE	
($130,330)	Decrease in Capital Improvement Program

BUDGET OVERVIEW - ENTERPRISE FUNDS
$44,621,340

REVENUE BY SOURCE



EXPENDITURES BY CATEGORY



BUDGET OVERVIEW - ENTERPRISE FUNDS

Water and Wastewater Fund (41)

	ADOPTED Budget FY24	ADOPTED Budget FY25	$ Change	% Change
Total Cost	$31,307,860	$32,017,450	$709,590	2.3%

MAJOR VARIANCES	
INCREASES	
$1,099,150	Increase in water, sewer, and water meter fees paid to Broward County
$239,860	Increase in operating costs spread across multiple accounts
$210,040	Increase in Personal Services costs related to salary, health insurance, retirement, and pay-for-performance adjustments
$37,950	Increase in Reserves for Renewal and Replacement
DECREASES	
($817,410)	Decrease in Capital Improvement Program
($60,000)	Decrease in Capital Outlay due to changes in capital needs from year to year

Water and Sewer Capital Improvement Fund (42)

	ADOPTED Budget FY24	ADOPTED Budget FY25	$ Change	% Change
Total Cost	$1,171,400	$3,677,090	$2,505,690	213.9%

MAJOR VARIANCES	
INCREASES	
$1,700,000	Increase to Capital Improvement Program
$805,690	Increase in Resources Available

BUDGET OVERVIEW - ENTERPRISE FUNDS

Stormwater Management Fund (45)

	ADOPTED Budget FY24	ADOPTED Budget FY25	$ Change	% Change
Total Cost	$7,909,230	$8,926,800	$1,017,570	12.9%

MAJOR VARIANCES	
INCREASES	
$1,435,780	Increase in Capital Improvement Program
$53,090	Increase in Personal Services costs due to salary, health insurance, retirement, and pay-for-performance adjustments.
$30,060	Increase in operating costs spread across multiple accounts
DECREASES	
($385,360)	Decrease in Resources Available
($116,000)	Decrease in Capital Outlay due to changes in capital needs from year to year

SUMMARY OF CHANGES IN FUND BALANCES

Fund Balance/Net Position

Fund Balance/Net position is the difference between assets and liabilities within a fund. Governments seek to maintain adequate levels of fund balance/net position to mitigate current and future financial risks and to ensure stable tax rates. Fund balance/net position is also crucial consideration in long-term financial planning. Credit agencies carefully monitor levels of unreserved fund balances in the government's General Fund to evaluate a government's creditworthiness.

Over the past years, the City has been able to maintain a healthy fund balance/net position through growth management, strategic planning, and constant cost containment.

	MAJOR FUNDS											
	General Fund	Street Construction and Maintenance Fund	Transportation Surtax Fund	Community Improvement Fund	2009 Capital Projects Fund	Capital Projects Financing Fund	Public Safety Fund	Capital Improvement Fund	Grants Fund	Water and Wastewater Fund	Stormwater Management Fund	Other Funds (Aggregate)
FY25 Budgeted Revenues & Other Sources	$ 101,137,470	$2,028,790	$2,424,400	$4,687,410	$10,770	$ 300,000	$876,770	$13,729,890	$0	$ 26,295,200	$2,701,800	$9,420,430
FY25 Budgeted Expenditures & Other Uses	111,137,470	2,678,730	2,424,400	3,259,920	60,000	720,000	-	7,402,380	0	30,620,610	3,576,070	8,346,840
Net Change in Fund Balance/ Net Position	(10,000,000)	(649,940)	-	1,427,490	(49,230)	(420,000)	876,770	6,327,510	0	(4,325,410)	(874,270)	1,073,590
Estimated FY24 Ending Fund	30,500,000	700,000	-	9,200,000	140,000	700,000	1,450,000	650,000	-	$5,722,250	6,225,000	3,808,000
Projected FY25 Ending Fund	**$20,500,000**	**$50,060**	**$0**	**$10,627,490**	**$90,770**	**$280,000**	**$2,326,770**	**$6,977,510**	**$0**	**$1,396,840**	**$5,350,730**	**$4,881,590**

** All estimates are unaudited and based on preliminary year-end results.*

Changes in Fund Balances/Net Position (Major Funds)

The City of Coconut Creek adheres to a Fund Balance Policy. The purpose of the policy is to ensure that the City maintains adequate fund balance and reserves in the City's General Fund to provide the capacity to: (1) provide sufficient cash flow for daily financial needs; (2) secure and maintain investment grade bond ratings; (3) offset significant economic downturns or revenue shortfalls; and (4) provide funds for unforeseen expenditures related to emergencies.

The General Fund is the primary operating fund of the City. The City's projected fund balance for FY25 is 20% of budgeted expenditures (excluding capital outlay and transfers out). The historic and projected General Fund ending Unassigned Fund Balances are illustrated below:

FY19	FY20	FY21	FY22	FY23	FY24 Estimate	FY25 Budget
$22,535,814	$20,984,125	$28,590,139	$30,375,340	$14,300,000	$17,200,000	$20,500,000

In FY25, the City is budgeted to use $10,000,000 of fund balance. However, the City is projected to use less than the budgeted amount because the use of the General Fund's fund balance incorporates the assumption that 100% of the expenditures budgeted will not be spent due to vacancies, cost savings, and residual dollars left in each department. The budget was prepared to support current operating expenditures; maintain adequate general fund reserves; provide adequate contingency reserves for unforeseen emergencies; provide sufficient maintenance and replacement funding to ensure capital facilities and equipment are properly maintained; and maintain the quality of life and level of service to which citizens have become accustomed.

The Street Construction and Maintenance Fund includes intergovernmental revenues such as state revenue sharing, local option gas taxes, and Transportation Surtax funds which are used to fund the Community Bus Program, maintain our streets and roadways, and, when possible, fund capital improvement projects.



The Broward County Transportation Surtax Fund are monies received from Broward County from the Penny for Transportation program to aid in supporting mobility improvements and to address transportation issues in the region. The FY25 approved CIP budget totals $2,424,200 (or 12.4% of the total FY25 CIP budget) for the Sample Road Multi-Purpose Pathway Program. This program is contingent upon this funding and will widen the sidewalk on Sample Road from Lyons Road to Florida's Turnpike resulting in improved accessibility.

The Community Improvement Fund is used to account for proceeds received from the Seminole Tribe of Florida in accordance with a *Municipal Services Provider Agreement*. The funds have been restricted by City Ordinance to be used for capital improvements and the 2017A, 2017B, and 2021 Capital Improvement Revenue Notes debt service payments.

The 2009 Capital Projects Fund is used to account for the City's Capital Improvement Projects that are funded by the Series 2009 $10 Million Capital Improvement Revenue Note. In previous years, this fund has provided funding for the Government Center Rehabilitation, Public Works Building/EOC, Undergrounding of Aboveground Utility Lines projects, Facility Roof Replacement Program, and Facilities Electric Vehicle Charging Station Program. This fund will be closed upon completion of its capital projects.

The Capital Projects Financing Fund is used to account for the $20 million in financing obtained in FY 2017 and FY 2018. Funds have been used to fund the Comprehensive Street Improvements Program, Lakeside Park expansion, roof replacements, and Government Center Rehabilitation projects. Funding will also be used for improvements to Fire Station #94, Government Center Courtyard and Parking Lot Renovations, and the roof replacement of Sabal Pines Park Dugouts.

The Public Safety Improvement Fund is used to account for fees charged to developers to ensure that the City's level of service for police and fire/rescue will not be adversely affected by development growth. Accumulated fund balance will be used to fund projects as they arise.

The Capital Improvement Program Fund is used to account for the City's Governmental Capital Improvement Program (CIP). The projects funded can be found behind the CIP tab of the budget on pages 381-462. These projects were funded from a transfer from the General Fund and accumulated fund balance.

The Grants Fund is used to account for revenues for various grant programs and held for specific purposes. The expenditures are directly related to requirements stipulated by the agencies providing the revenues received.

The Water and Wastewater Fund remains financially stable, having the necessary resources to cover operations, maintenance, and the expansion of the utility system. FY25's net position represents activities for the current fiscal year. Accumulated net position fluctuates from year to year based on the timing of capital expenses.

The Stormwater Management Fund remains financially stable, having the necessary resources to cover operations, maintenance, and improvements to the stormwater system required for compliance with the National Pollutant Changes in Fund Balance Discharge Elimination System (NPDES) Permit. FY25's net position represents activities for the current fiscal year. Accumulated net position fluctuates from year to year based on the timing of capital expenses.



GOVERNMENTAL FUNDS EXPENDITURE SUMMARY

The respective expenditure estimates for FY26 and FY27 are based on formulas with consideration given to economic and historical data, State forecasts, expected growth, contracts, and other legal documents. The forecasted increase in personal services expenditures covers the cost of salary adjustments, overtime growth as a result of salary increases, retirement plan funding, group insurance funding, and workers compensation funding. It also assumes minimum staffing increases based on population demands and is not intended to cover the impact of increased levels of service or new programs. Other expenditures are projected to accommodate current service delivery levels and to provide for an increase sufficient to allow for expenditures to keep pace with inflation and population demands.

	FY23 ACTUAL	ADOPTED FY24 BUDGET	ADOPTED FY25 BUDGET	FORECAST FY26	FORECAST FY27
GENERAL FUND (01)-MAJOR FUND					
Estimated Requirements					
Personal Services	$57,325,748	$68,157,850	$72,214,260	$76,547,116	$80,374,471
Operating Expenses	15,015,519	19,590,620	20,770,380	21,428,717	22,071,612
Capital Outlay	1,023,928	647,160	1,829,000	500,000	500,000
Non-Operating Expenses	207,630	619,410	719,410	733,800	748,475
Transfer Out Capital Improvement Fund	6,195,500	5,135,650	13,229,890	10,267,255	6,402,933
Contingency	-	1,133,800	2,374,530	1,000,000	1,000,000
Resources Available	-	17,200,000	20,500,000	17,500,000	17,500,000
TOTAL GENERAL FUND	**$79,768,324**	**$112,484,490**	**$131,637,470**	**$127,976,888**	**$128,597,493**
STREET CONSTRUCTION AND MAINTENANCE FUND (11)-MAJOR FUND					
Estimated Requirements					
Personal Services	$566,690	$1,031,080	$1,062,050	$1,072,671	$1,083,397
Operating Expenses	1,220,749	1,414,440	1,516,680	1,547,014	1,562,484
Capital Outlay	4,424	-	100,000	-	-
Resources Available	-	2,510	50,060	-	-
Capital Improvement Program	99,843	-	-	-	-
TOTAL STREET CONSTRUCTION AND MAINTENANCE FUND	**$1,891,705**	**$2,448,030**	**$2,728,790**	**$2,619,684**	**$2,645,882**
TRANSPORTATION SURTAX FUND (12)-MAJOR FUND					
Estimated Requirements					
Capital Improvement Program	$291,806	$0	$2,424,400	$5,874,000	$0
TOTAL TRANSPORTATION SURTAX FUND	**$2,137,503**	**$0**	**$2,424,400**	**$5,874,000**	**$0**
COMMUNITY IMPROVEMENT FUND (14)-MAJOR FUND					
Estimated Requirements					
Operating Expenses	$46,956	$275,000	$332,000	$281,250	$287,750
Transfer Out General Fund	112,735	200,000	456,550	84,850	62,250
Transfer Out Debt Service Fund	2,465,810	2,466,570	2,471,370	2,471,350	2,470,200
Resources Available	-	9,139,130	10,627,490	12,021,160	13,517,920
TOTAL COMMUNITY IMPROVEMENT FUND	**$2,625,502**	**$12,080,700**	**$13,887,410**	**$14,858,610**	**$16,338,120**
AFFORDABLE HOUSING FUND (15)					
Estimated Requirements					
Non-operating Expenses	$0	$1,714,170	$1,678,490	$1,899,344	$2,122,328
TOTAL AFFORDABLE HOUSING FUND	**$0**	**$1,714,170**	**$1,678,490**	**$1,899,344**	**$2,122,328**
COMMUNITY DEVELOPMENT BLOCK GRANT FUND (16)					
Estimated Requirements					
Operating Expenses	$0	$0	$0	$0	$0
Capital Improvement Program	282,000	320,000	200,000	-	-
TOTAL COMMUNITY DEVELOPMENT BLOCK GRANT FUND	**$282,000**	**$320,000**	**$200,000**	**$0**	**$0**
SEMINOLE MITIGATION FUND (18)					
Estimated Requirements					
Transfer Out General Fund	$1,500,000	$1,000,000	$1,000,000	$1,000,000	$1,000,000
Resources Available	-	861,320	2,659,500	4,091,270	4,477,690
Capital Improvement Program	70,335	1,482,000	933,320	850,000	2,000,000
TOTAL SEMINOLE MITIGATION FUND	**$1,570,335**	**$3,343,320**	**$4,592,820**	**$5,941,270**	**$7,477,690**



GOVERNMENTAL FUNDS EXPENDITURE SUMMARY (continued)

	FY23 ACTUAL	ADOPTED FY24 BUDGET	ADOPTED FY25 BUDGET	FORECAST FY26	FORECAST FY27
DEBT SERVICE/CAPITAL IMPROVEMENT REVENUE BONDS FUND (21)					
Estimated Requirements					
Debt Service	$2,465,810	$2,466,570	$2,471,370	$2,471,350	$2,470,200
Resources Available	-	65,000	70,000	60,000	65,000
TOTAL DEBT SERVICE/CAPITAL IMPROVEMENT REVENUE BONDS FUND	**$2,465,810**	**$2,531,570**	**$2,541,370**	**$2,531,350**	**$2,535,200**
PARKS IMPROVEMENT FUND (31)					
Estimated Requirements					
Resources Available	$0	$70,800	$75,000	$175,000	$275,000
TOTAL PARKS IMPROVEMENT FUND	**$0**	**$70,800**	**$75,000**	**$175,000**	**$275,000**
CAPITAL PROJECTS FINANCING FUND (32)-MAJOR FUND					
Estimated Requirements					
Resources Available	$974,158	$305,000	$280,000	$480,000	$705,000
Capital Improvement Program	515,532	1,095,000	720,000	-	-
TOTAL CAPITAL PROJECTS FINANCING FUND	**$1,489,691**	**$1,400,000**	**$1,000,000**	**$480,000**	**$705,000**
2009 CAPITAL PROJECTS FUND (33)-MAJOR FUND					
Estimated Requirements					
Resources Available	$29,458	$130,000	$90,770	$101,540	$112,310
Capital Improvement Program	26,482	-	60,000	-	-
TOTAL 2009 CAPITAL PROJECT FUND	**$55,940**	**$130,000**	**$150,770**	**$101,540**	**$112,310**
UTILITY UNDERGROUND FUND (35)					
Estimated Requirements					
Transfer Out General Fund	$39,981	$17,000	$65,660	$67,630	$69,664
Resources Available	-	85,000	100,000	100,000	100,000
TOTAL UTILITY UNDERGROUND FUND	**$40,533**	**$102,000**	**$165,660**	**$167,630**	**$169,664**
PUBLIC SAFETY FUND (36)-MAJOR FUND					
Estimated Requirements					
Capital Outlay	$0	$0	$0	$0	$0
Resources Available	-	1,734,010	2,326,770	2,871,770	3,421,770
TOTAL PUBLIC SAFETY FUND	**$0**	**$1,734,010**	**$2,326,770**	**$2,871,770**	**$3,421,770**
CAPITAL IMPROVEMENT PROGRAM FUND (39)-MAJOR FUND					
Estimated Requirements					
Resources Available	$0	$1,297,340	$6,977,510	$0	$0
Capital Improvement Program	3,520,283	7,532,710	7,402,380	12,992,510	6,030,455
TOTAL CAPITAL IMPROVEMENT PROGRAM FUND	**$3,520,283**	**$8,830,050**	**$14,379,890**	**$12,992,510**	**$6,030,455**
GENERAL TRUST FUND (61)					
Estimated Requirements					
Operating Expenses	$62,799	$20,000	$0	$0	$0
Capital Outlay	-	50,000	-	-	-
Capital Improvement Program	2,992	50,000	250,000	-	-
TOTAL GENERAL TRUST FUND	**$65,791**	**$120,000**	**$250,000**	**$0**	**$0**
LAW ENFORCEMENT TRUST FUND (62)					
Estimated Requirements					
Capital Outlay	$111,883	$63,430	$48,000	$0	$0
Capital Improvement Program	-	65,000	-	-	-
Transfer Out General Fund	100,000	100,000	-	100,000	100,000
TOTAL LAW ENFORCEMENT TRUST FUND	**$211,883**	**$228,430**	**$48,000**	**$100,000**	**$100,000**
GRANTS FUND (65)- MAJOR FUND					
Estimated Requirements					
Operating Expenses	$297,374	$49,000	$0	$0	$0
Capital Outlay	324,958	-	-	-	-
Capital Improvement Program	-	1,279,390	-	-	-
Transfer Out General Fund	-	-	-	-	-
TOTAL GRANTS FUND	**$622,331**	**$1,328,390**	**$0**	**$0**	**$0**



ENTERPRISE FUNDS EXPENDITURE SUMMARY

The respective expenditure estimates for FY26 and FY27 are based on formulas with consideration given to economic and historical data, State forecasts, expected growth, contracts, and other legal documents. The forecasted increase in personal services expenditures covers the cost of salary adjustments, overtime growth as a result of salary increases, retirement plan funding, group insurance funding, and workers compensation funding. It also assumes minimum staffing increases based on population demands and is not intended to cover the impact of increased levels of service or new programs. Other expenditures are projected to accommodate current service delivery levels and to provide for an increase sufficient to allow for expenditures to keep pace with inflation and population demands.

	FY23 ACTUAL	ADOPTED FY24 BUDGET	ADOPTED FY25 BUDGET	FORECAST FY26	FORECAST FY27
WATER AND WASTEWATER FUND (41)-MAJOR FUND					
Estimated Requirements					
Personal Services	$4,777,316	$4,831,080	$5,041,120	$5,293,176	$5,557,833
Operating Expenses	18,865,340	19,107,980	20,437,490	21,050,616	21,682,137
Capital Outlay	(1,625,539)	60,000	-	75,000	75,000
Non-operating Expenses	92,759	87,500	97,000	75,000	75,000
Reserves for Renewal and Replacement	-	1,358,890	1,396,840	1,396,840	1,435,770
Transfer Out General Fund	-	-	-		
Contingency	-	1,000,000	1,000,000	1,000,000	1,000,000
Capital Improvement Program	2,240,212	4,862,410	4,045,000	4,249,111	2,894,139
TOTAL WATER AND WASTEWATER FUND	**$24,350,088**	**$31,307,860**	**$32,017,450**	**$33,139,743**	**$32,719,879**
WATER/SEWER CAPITAL IMPROVEMENT FUND (42)					
Estimated Requirements					
Operating Expenses	$627,039	$0	$0	$0	$0
Resources Available	-	1,171,400	1,977,090	2,144,043	2,316,006
Capital Improvement Program	-	-	1,700,000	-	-
TOTAL WATER/SEWER CAPITAL IMPROVEMENT FUND	**$627,039**	**$1,171,400**	**$3,677,090**	**$2,144,043**	**$2,316,006**
STORMWATER MANAGEMENT FUND (45)- MAJOR FUND					
Estimated Requirements					
Personal Services	$929,012	$839,820	$892,910	$937,555	$984,431
Operating Expenses	787,517	867,320	897,380	924,301	952,030
Capital Outlay	(370,449)	116,000	-	75,000	75,000
Resources Available	-	5,736,090	5,350,730	5,834,926	6,315,542
Capital Improvement Program	375,580	350,000	1,785,780	350,000	350,000
TOTAL STORMWATER MANAGEMENT FUND	**$1,721,660**	**$7,909,230**	**$8,926,800**	**$8,121,782**	**$8,677,005**

Revenue Analysis



Revenue Analysis





GENERAL FUND REVENUE DETAIL

The respective revenue estimates for FY26 and FY27 are based on formulas with consideration given to economic and historical data, State forecasts, expected growth, contracts, and other legal documents. The forecast assumes current service delivery levels, but provides for an increase sufficient to cover increases in expenditures to keep pace with inflation and population demands.

		FY23 ACTUAL	ADOPTED FY24 BUDGET	ADOPTED FY25 BUDGET	FORECAST FY26	FORECAST FY27
Ad Valorem Taxes-Operating						
01-V31110	AD VALOREM TAXES	$33,521,593	$37,070,480	$42,102,130	$43,786,215	$45,537,664
01-V31111	DISCOUNTS	(1,225,542)	(1,853,530)	(2,105,110)	(2,189,314)	(2,276,887)
01-V31112	PENALTIES	50,538	30,000	30,000	30,000	30,000
01-V31120	PRIOR YEAR AD VALOREM	(92,083)	20,000	20,000	20,000	20,000
	Ad Valorem Taxes-Operating	$32,254,506	$35,266,950	$40,047,020	$41,646,901	$43,310,777
Franchise Fees/Utility Taxes						
01-V32310	FRANCHISE-ELECTRIC	$3,913,870	$4,000,000	$4,245,000	$4,372,350	$4,503,521
01-V32340	FRANCHISE-GAS	19,174	20,000	20,050	20,000	20,000
01-V32370	FRANCHISE-REFUSE	1,784,546	1,870,400	1,998,000	2,057,948	2,119,690
01-V32390	FRANCHISE-TOWING	28,874	32,000	32,250	33,218	34,880
01-V31410	UTILITY TAX-ELECTRIC	4,834,585	4,700,000	5,900,000	6,077,000	6,259,310
01-V31430	UTILITY TAX-WATER	957,689	980,000	1,050,000	1,071,000	1,092,428
01-V31440	UTILITY TAX-GAS	43,664	45,000	47,490	45,000	45,000
01-V31500	COMMUNICATIONS SERVICE TAX	1,610,716	1,660,000	1,610,700	1,626,807	1,643,079
	Franchise Fees/Utility Taxes	$13,193,118	$13,307,400	$14,903,490	$15,303,323	$15,717,908
Licenses and Permits						
01-V31610	BUSINESS TAX-CITY	$304,388	$340,000	$323,040	$323,040	$323,040
01-V31611	BUSINESS TAX-ESCAPED	893	2,500	2,100	2,100	2,100
01-V32210	BUILDING PERMITS	430,799	416,000	450,000	472,500	496,125
01-V32211	PRIMARY PERMIT FEE	1,301,417	1,169,130	1,920,710	2,016,749	2,117,587
01-V32215	LANDSCAPE PERMITS	8,969	8,500	8,500	8,500	8,500
01-V32220	ELECTRICAL PERMITS	49,860	47,770	48,500	48,500	48,500
01-V32230	PLUMBING PERMITS	27,325	32,060	28,000	28,000	28,000
01-V32235	MECHANICAL PERMITS	59,575	82,450	65,000	65,000	65,000
01-V32237	MISCELLANEOUS SERVICE FEES	2,700	-	-	-	-
01-V32240	PLAN EXAM FEE	10,966	6,240	31,000	31,000	31,000
01-V32241	COST RECOVERY-PLAN REVIEW	32,201	108,000	136,000	108,000	108,000
01-V32245	BLDG. PERMIT EDUCATION FD	17,754	10,620	11,000	11,000	11,000
01-V32247	MECH LIEN LAW PROC FEE	5,550	5,720	5,500	5,500	5,500
01-V32260	CERTIFICATE OF OCCUPANCY	3,000	3,600	3,300	3,300	3,300
01-V32901	OTHER LICENSES, FEES, PERMIT	1,925	3,500	2,500	3,500	3,500
01-V32910	ZONING CERTIFICATE	3,290	3,000	2,510	3,000	3,000
	Licenses and Permits	$2,260,612	$2,239,090	$3,037,660	$3,129,689	$3,254,152
Intergovernmental Revenues						
01-V33120	FED-CRIMINAL JUSTICE GRANT	$0	$0	$963,000	$0	$0
01-V33151	FEMA DISASTER RELIEF	4,150	-	-	-	-
01-V33169	OTHER HUMAN SERVICES	42,439	-	-	-	-
01-V33486	FDEP GRANT	-	1,135,650	-	-	-
01-V33512	STATE REVENUE SHARING	2,420,341	2,350,000	2,833,860	2,918,876	3,006,447
01-V33514	STATE-MOBILE HOME TAX	26,994	30,000	28,500	28,500	28,500
01-V33515	ALCOHOLIC BEVERAGE LIC	19,959	20,000	25,000	25,000	25,000
01-V33518	LOCAL GOVT 1/2 CENT SALES	4,848,216	5,200,000	4,830,700	5,072,245	5,325,866
01-V33521	FIREFIGHTERS SUPP COMP	-	35,880	37,800	37,800	37,800
01-V33547	GAS TAX REBATE	31,246	30,000	35,000	35,000	35,000
01-V33820	OCCUP LICENSE-COUNTY	63,169	60,000	65,000	65,000	65,000
	Intergovernmental Revenues	$7,456,514	$8,861,530	$8,818,860	$8,182,421	$8,523,612

GENERAL FUND REVENUE DETAIL (continued)

		FY23 ACTUAL	ADOPTED FY24 BUDGET	ADOPTED FY25 BUDGET	FORECAST FY26	FORECAST FY27
Charges for Services						
01-V34210	POLICE SERVICES	$817,663	$750,000	$800,000	$800,000	$800,000
01-V34211	POLICE REPORTS	4,078	7,500	5,000	5,000	5,000
01-V34212	ID CARDS/FINGERPRINTS	2,360	2,500	3,000	3,000	3,000
01-V34213	SRO SUBSIDY	1,277,200	1,277,200	1,421,740	1,421,740	1,421,740
01-V34216	CONTRACT LAW ENFORCEMENT SERVICES	172,600	186,410	201,330	217,443	234,853
01-V34217	OTHER POLICE SERVICES	9,527	7,500	8,250	8,250	8,250
01-V34220	FIRE INSPECTIONS	200,020	210,000	210,000	214,200	218,480
01-V34221	FIRE RESCUE SERVICE FEES	311,459	323,730	346,390	353,324	360,390
01-V34222	FIRE SERVICES	2,500	-	-	-	-
01-V32250	ENGINEERING FEE	260,603	597,300	3,060,000	600,000	630,000
01-V34260	EMS TRANSPORT FEES	1,305,032	1,300,000	1,300,000	1,300,000	1,300,000
01-V34250	ZONING	75,560	80,000	75,000	80,000	80,000
01-V34252	OCCUP & USE INSPECT FEE	14,542	15,000	12,000	12,000	12,000
01-V34290	MISCELLANEOUS FIRE SVC FEES	225	600	300	300	300
01-V34720	SPORTS CARD-NON RESIDENT	0	-	250	250	250
01-V34721	ATHLETICS/LEAGUES PROGRAMS	203,979	206,600	210,000	216,302	220,632
01-V34722	SUMMER PROGRAM FEES	279,263	312,040	315,160	315,160	315,160
01-V34724	REC PROGRAMS/ACTIVITIES	115,971	103,750	113,500	116,912	120,423
01-V34725	FITNESS PROGRAM	164,984	175,000	174,400	176,144	177,897
01-V34728	CERTIFIED 5K/10K RUN	15,798	16,100	16,100	16,100	16,100
01-V34747	SPECIAL EVENTS	10,645	14,880	14,380	14,815	15,260
01-V34790	OTHER PARKS & REC FEES	20,925	19,500	19,610	20,000	20,000
01-V34759	SPECIAL FACILITY FEES	189,476	200,000	210,500	210,500	210,500
01-V33910	SEMINOLE PAYMENT IN LIEU OF TAXES	1,061,436	1,125,940	1,178,840	1,296,730	1,426,409
01-V34910	ADMINISTRATIVE FEES - WATER/SEWER	2,793,570	2,984,360	3,133,580	3,290,271	3,454,785
01-V34911	ADMINISTRATIVE FEES - STREETS	250,000	250,000	250,000	-	-
01-V34912	ADMINISTRATIVE FEES - STORMWATER	426,720	456,920	479,770	503,763	528,962
01-V32511	FIRE SPECIAL ASSESSMENT	10,722,311	11,625,460	12,436,900	13,307,487	14,239,020
01-V32520	RECYCLING SPECIAL ASSESSMENT	167,516	104,130	-	-	-
01-V36313	FIRE PLAN REVIEW	25,062	16,120	54,990	20,000	20,000
01-V36220	TOWER LEASES	117,314	655,150	703,760	731,914	761,197
	Charges for Services	$21,018,337	$23,023,690	$26,754,750	$25,251,606	$26,600,605
Fines and Forfeitures						
01-V35110	COURT FINES	$255,223	$235,000	$238,000	$245,000	$250,000
01-V35130	POLICE ASSESSMENTS	24,968	20,000	9,000	9,000	9,000
01-V35150	SCHOOL ZONE ENFORCEMENT	-	-	1,218,330	913,750	609,170
01-V35151	CROSSING GUARD SERVICES	-	-	156,200	117,150	78,100
01-V35410	CODE ENFORCEM'T CITATIONS	107,213	125,000	95,000	125,000	125,000
01-V35910	OTHER FINES	-	2,500	-	-	-
	Fines and Forfeitures	$387,404	$382,500	$1,716,530	$1,409,900	$1,071,270
Miscellaneous Revenues						
01-V36110	INTEREST EARNINGS	$2,327,063	$2,000,000	$3,200,000	$2,560,000	$2,636,800
01-V36111	INTEREST EARNINGS-TAXES	68,860	40,000	65,000	65,000	65,000
01-V36113	INTEREST REVENUE-LEASE	19,802	-	-	-	-
01-V36130	NET CHANGE-FMV OF INVEST	(185,816)	-	-	-	-
01-V36210	RENTAL OF FACILITIES	6,000	6,000	6,000	6,000	6,000
01-V36212	PSAP LEASE AGREEMENT	-	133,200	149,200	156,660	164,490
01-V36215	LEASE REVENUE	711,345	-	-	-	-
01-V36590	SALE OF FIXED ASSETS	79,396	50,000	75,000	75,000	75,000
01-V36988	BLDG. AMIN. & INSPECTIONS	6,617	3,000	3,000	3,000	3,000
01-V36981	ADMIN FEE-SOLID WASTE	47,798	50,000	50,000	50,000	50,000
01-V36990	OTHER MISCELLANEOUS REV	405,709	354,630	313,050	408,400	408,400
01-V36991	PUBLIC RECORDS REQUESTS	5,865	4,000	5,200	4,000	4,000
01-V36992	O/S CASH REGISTER	200	-	-	-	-
01-V36993	CHARGES FOR LIEN INFO	88,425	115,500	100,500	102,510	104,564
01-V36996	INS. SUBROGATION-VEHICLES	458,341	220,000	260,000	260,000	260,000
01-V36997	INS. SUBROGATION-PROPERTY	-	110,000	110,000	110,000	110,000
	Miscellaneous Revenues	$4,039,604	$3,086,330	$4,336,950	$3,800,570	$3,887,254



GENERAL FUND REVENUE DETAIL (continued)

		FY23 ACTUAL	ADOPTED FY24 BUDGET	ADOPTED FY25 BUDGET	FORECAST FY26	FORECAST FY27
Appropriated Fund Balance						
01-V38000	PRIOR YEAR SURPLUS	$0	$25,000,000	$30,500,000	$28,000,000	$25,000,000
	Appropriated Fund Balance	$0	$25,000,000	$30,500,000	$28,000,000	$25,000,000
Operating Transfers In						
01-V38118	TRANSFER IN-SEMINOLE MITIGATION FUND	$1,500,000	$1,000,000	$1,000,000	$1,000,000	$1,000,000
01-V38125	TRANSFER IN-COMM IMP FUND	112,735	200,000	456,550	84,850	62,250
01-V38135	TRANSFER IN-UTILITY UNDGRND FUND	39,981	17,000	65,660	67,630	69,664
01-V38162	TRANSFER IN-LAW ENF. TRUST FUND	100,000	100,000	-	100,000	100,000
	Operating Transfers In	$1,752,717	$1,317,000	$1,522,210	$1,252,480	$1,231,914
	TOTAL GENERAL FUND	**$82,362,813**	**$112,484,490**	**$131,637,470**	**$127,976,888**	**$128,597,493**



SPECIAL REVENUE FUND REVENUE DETAIL

		FY23 ACTUAL	ADOPTED FY24 BUDGET	ADOPTED FY25 BUDGET	FORECAST FY26	FORECAST FY27
STREET AND CONSTRUCTION MAINTENANCE FUND (11)						
Intergovernmental Revenues						
11-V31241	FIRST LOCAL OPT FUEL TAX	$591,448	$578,000	$583,670	$642,037	$706,241
11-V31242	SECOND LOCAL OPT FUEL TAX	415,651	410,000	409,710	450,681	495,749
11-V33512	STATE REVENUE SHARING	574,167	595,000	615,000	676,500	744,150
11-V33815	COUNTY CONTR LOC BUS SERV	461,156	464,260	390,410	429,451	472,396
	Intergovernmental Revenues	$2,042,422	$2,047,260	$1,998,790	$2,198,669	$2,418,536
Miscellaneous Revenues						
11-V36110	INTEREST EARNINGS	$32,252	$10,770	$30,000	$15,000	$20,000
11-V36130	NET CHANGE-FMV OF INVEST	(9,879)	-	-	-	-
	Miscellaneous Revenues	$22,373	$10,770	$30,000	$15,000	$20,000
Appropriated Fund Balance						
11-V38000	PRIOR YEAR SURPLUS	$0	$390,000	$700,000	$406,015	$207,346
	Appropriated Fund Balance	$0	$390,000	$700,000	$406,015	$207,346
	TOTAL STREET & CONST. MAINT. FUND	**$2,064,795**	**$2,448,030**	**$2,728,790**	**$2,619,684**	**$2,645,882**
TRANSPORTATION SURTAX FUND (12)						
Intergovernmental Revenues						
12-V31261	COUNTY TRANSPORTATION SYSTEM SURTAX	$2,604,631	$0	$2,424,400	$5,874,400	$0
12-V36110	INTEREST EARNINGS	(293)	-	-	-	-
	Intergovernmental Revenues	$2,604,337	$0	$2,424,400	$5,874,400	$0
	TOTAL TRANSPORTATION SURTAX FUND	**$2,604,337**	**$0**	**$2,424,400**	**$5,874,400**	**$0**
COMMUNITY IMPROVEMENT FUND (14)						
Charges for Services						
14-V34920	SEMINOLE MUN SVC FEES	$4,076,743	$4,040,700	$4,230,860	$4,146,270	$4,254,710
	Charges for Services	$4,076,743	$4,040,700	$4,230,860	$4,146,270	$4,254,710
Miscellaneous Revenues						
14-V36110	INTEREST EARNINGS	$142,602	$200,000	$456,550	$84,850	$62,250
14-V36130	NET CHANGE-FMV OF INVEST	(41,045)	-	-	-	-
	Miscellaneous Revenues	$101,557	$200,000	$456,550	$84,850	$62,250
Appropriated Fund Balance						
14-V38000	PRIOR YEAR SURPLUS	$0	$7,840,000	$9,200,000	$10,627,490	$12,021,160
	Appropriated Fund Balance	$0	$7,840,000	$9,200,000	$10,627,490	$12,021,160
	TOTAL COMMUNITY IMPROVEMENT FUND	**$4,178,300**	**$12,080,700**	**$13,887,410**	**$14,858,610**	**$16,338,120**



SPECIAL REVENUE FUND REVENUE DETAIL (continued)

		FY23 ACTUAL	ADOPTED FY24 BUDGET	ADOPTED FY25 BUDGET	FORECAST FY26	FORECAST FY27
AFFORDABLE HOUSING FUND (15)						
Impact Fees						
15-V32440	AFFORDABLE HOUSING IMPACT	$47,814	$234,170	$159,700	$150,000	$150,000
	Impact Fees	$47,814	$234,170	$159,700	$150,000	$150,000
Miscellaneous Revenues						
15-V36110	INTEREST EARNINGS	$43,947	$50,000	$68,790	$70,854	$72,984
15-V36130	NET CHANGE-FMV OF INVEST	(4,677)	-	-	-	-
	Miscellaneous Revenues	$39,270	$50,000	$68,790	$70,854	$72,984
Appropriated Fund Balance						
15-V38000	PRIOR YEAR SURPLUS	$0	$1,430,000	$1,450,000	$1,678,490	$1,899,344
	Appropriated Fund Balance	$0	$1,430,000	$1,450,000	$1,678,490	$1,899,344
	TOTAL AFFORDABLE HOUSING FUND	**$87,084**	**$1,714,170**	**$1,678,490**	**$1,899,344**	**$2,122,328**
COMMUNITY DEVELOPMENT BLOCK GRANT FUND (CDBG) (16)						
Intergovernmental Revenues						
16-V33150	CDBG GRANT	$757,659	$320,000	$200,000	$0	$0
	Intergovernmental Revenues	$757,659	$320,000	$200,000	$0	$0
	TOTAL CDBG GRANT FUND	**$757,659**	**$320,000**	**$200,000**	**$0**	**$0**



SPECIAL REVENUE FUND REVENUE DETAIL (continued)

		FY23 ACTUAL	ADOPTED FY24 BUDGET	ADOPTED FY25 BUDGET	FORECAST FY26	FORECAST FY27
SEMINOLE MITIGATION FUND (18)						
Charges for Services						
18-V34921	SEMINOLE MITIGATION FEES	$2,938,896	$3,193,320	$3,357,550	$3,273,160	$3,354,990
	Charges for Services	$2,938,896	$3,193,320	$3,357,550	$3,273,160	$3,354,990
Miscellaneous Revenues						
18-V36110	INTEREST EARNINGS	$169,533	$100,000	$285,270	$8,610	$31,430
18-V36130	NET CHANGE-FMV OF INVEST	(36,124)	-	-	-	-
	Miscellaneous Revenues	$133,409	$100,000	$285,270	$8,610	$31,430
Appropriated Fund Balance						
18-V38000	PRIOR YEAR SURPLUS	$0	$50,000	$950,000	$2,659,500	$4,091,270
	Appropriated Fund Balance	$0	$50,000	$950,000	$2,659,500	$4,091,270
	TOTAL SEMINOLE MITIGATION FUND	**$3,072,305**	**$3,343,320**	**$4,592,820**	**$5,941,270**	**$7,477,690**
GENERAL TRUST FUND (61)						
Appropriated Fund Balance						
61-V38000	PRIOR YEAR SURPLUS	$0	$120,000	$250,000	$0	$0
	Appropriated Fund Balance	$0	$120,000	$250,000	$0	$0
	TOTAL GENERAL TRUST FUND	**$0**	**$120,000**	**$250,000**	**$0**	**$0**
LAW ENFORCEMENT TRUST FUND (62)						
Miscellaneous Revenues						
62-V35125	CONFISCATED PROPERTY - DOJ	$100,886	$0	$0	$0	$0
62-V36110	INTEREST EARNINGS	22,409	-	-	-	-
	Miscellaneous Revenues	$123,295	$0	$0	$0	$0
Appropriated Fund Balance						
62-V38000	PRIOR YEAR SURPLUS	$0	$228,430	$48,000	$100,000	$100,000
	Appropriated Fund Balance	$0	$228,430	$48,000	$100,000	$100,000
	TOTAL LAW ENFORCEMENT TRUST FUND	**$123,295**	**$228,430**	**$48,000**	**$100,000**	**$100,000**
GRANTS FUND (65)						
Intergovernmental Revenues						
65-V33123	BULLETPROOF VEST GRANT	$32,229	$0	$0	$0	$0
65-V33169	FED GRANT - OTHER HUMAN SERVICES	414,343	-	-	-	-
65-V33735	BROWARD COUNTY GRANTS	75,000	-	-	-	-
65-V38940	GRANTS AND DONATIONS	-	1,279,390	-	-	-
	Intergovernmental Revenues	$521,572	$1,279,390	$0	$0	$0
Appropriated Fund Balance						
65-V38000	PRIOR YEAR SURPLUS	$0	$49,000	$0	$0	$0
	Appropriated Fund Balance	$0	$49,000	$0	$0	$0
	TOTAL GRANTS FUND	**$521,572**	**$1,328,390**	**$0**	**$0**	**$0**



DEBT SERVICE FUND REVENUE DETAIL

		FY23 ACTUAL	ADOPTED FY24 BUDGET	ADOPTED FY25 BUDGET	FORECAST FY26	FY27
DEBT SERVICE FUND (21)						
Miscellaneous Revenues						
21-V36110	INTEREST EARNINGS	$2,259	$0	$0	$0	$0
21-V36130	NET CHANGE-FMV OF INVEST	(191)	-	-	-	-
	Miscellaneous Revenues	$2,067	$0	$0	$0	$0
Operating Transfers In						
21-V38114	TRANSFER IN-COMMUNITY IMP	$2,465,810	$2,466,570	$2,471,370	$2,471,350	$2,470,200
	Operating Transfers In	$2,465,810	$2,466,570	$2,471,370	$2,471,350	$2,470,200
Appropriated Fund Balance						
21-V38000	PRIOR YEAR SURPLUS	$0	$65,000	$70,000	$60,000	$65,000
	Appropriated Fund Balance	$0	$65,000	$70,000	$60,000	$65,000
	TOTAL DEBT SERVICE FUND	**$2,467,877**	**$2,531,570**	**$2,541,370**	**$2,531,350**	**$2,535,200**



CAPITAL PROJECTS FUND REVENUE DETAIL

		FY23 ACTUAL	ADOPTED FY24 BUDGET	ADOPTED FY25 BUDGET	FORECAST FY26	FORECAST FY27
PARKS IMPROVEMENT FUND (31)						
Impact Fees						
31-V32460	PKS & REC IMPACT FEES	$0	$10,000	$10,000	$100,000	$100,000
	Impact Fees	$0	$10,000	$10,000	$100,000	$100,000
Miscellaneous Revenues						
31-V36110	INTEREST EARNINGS	$2,127	$800	$0	$0	$0
31-V36130	NET CHANGE-FMV OF INVEST	(180)	-	-	-	-
	Miscellaneous Revenues	$1,947	$800	$0	$0	$0
Appropriated Fund Balance						
31-V38000	PRIOR YR SURPLUS	$0	$60,000	$65,000	$75,000	$175,000
	Appropriated Fund Balance	$0	$60,000	$65,000	$75,000	$175,000
	TOTAL PARKS IMPROVEMENT FUND	**$1,947**	**$70,800**	**$75,000**	**$175,000**	**$275,000**
CAPITAL PROJECTS FINANCING FUND (32)						
Miscellaneous Revenues						
32-V36110	INTEREST EARNINGS	$285,417	$200,000	$300,000	$200,000	$225,000
32-V36130	NET CHANGE-FMV OF INVEST	6,207	-	-	-	-
	Miscellaneous Revenues	$291,624	$200,000	$300,000	$200,000	$225,000
Appropriated Fund Balance						
32-V38000	PRIOR YR SURPLUS	$0	$1,200,000	$700,000	$280,000	$480,000
	Appropriated Fund Balance	$0	$1,200,000	$700,000	$280,000	$480,000
	TOTAL CAPITAL PROJECTS FINANCING FUND	**$291,624**	**$1,400,000**	**$1,000,000**	**$480,000**	**$705,000**
2009 CAPITAL PROJECTS FUND (33)						
Miscellaneous Revenues						
33-V36110	INTEREST EARNINGS	$0	$40,000	$10,770	$10,770	$10,770
	Miscellaneous Revenues	$0	$40,000	$10,770	$10,770	$10,770
Appropriated Fund Balance						
33-V38000	PRIOR YEAR SURPLUS	$0	$90,000	$140,000	$90,770	$101,540
	Appropriated Fund Balance	$0	$90,000	$140,000	$90,770	$101,540
	TOTAL 2009 CAPITAL PROJECTS FUND	**$0**	**$130,000**	**$150,770**	**$101,540**	**$112,310**
UTILITY UNDERGROUND FUND (35)						
Miscellaneous Revenues						
35-V36110	INTEREST EARNINGS	$44,871	$17,000	$65,660	$67,630	$69,664
35-V36130	NET CHANGE-FMV OF INVEST	(2,993)	-	-	-	-
	Miscellaneous Revenues	$41,879	$17,000	$65,660	$67,630	$69,664
Appropriated Fund Balance						
35-V38000	PRIOR YEAR SURPLUS	$0	$85,000	$100,000	$100,000	$100,000
	Appropriated Fund Balance	$0	$85,000	$100,000	$100,000	$100,000
	TOTAL UTILITY UNDERGROUND FUND	**$41,879**	**$102,000**	**$165,660**	**$167,630**	**$169,664**



CAPITAL PROJECTS FUND REVENUE DETAIL (continued)

		FY23 ACTUAL	ADOPTED FY24 BUDGET	ADOPTED FY25 BUDGET	FORECAST FY26	FORECAST FY27
PUBLIC SAFETY FUND (36)						
Impact Fees						
36-V32410	POLICE IMPACT FEES	$95,864	$459,820	$407,660	$350,000	$350,000
36-V32411	FIRE IMPACT FEES	30,369	186,190	405,250	150,000	150,000
	Impact Fees	$126,233	$646,010	$812,910	$500,000	$500,000
Miscellaneous Revenues						
36-V36110	INTEREST EARNINGS	$36,648	$40,000	$63,860	$45,000	$50,000
36-V36130	NET CHANGE-FMV OF INVEST	(5,653)	-	-	-	-
	Miscellaneous Revenues	$30,995	$40,000	$63,860	$45,000	$50,000
Appropriated Fund Balance						
36-V38000	PRIOR YEAR SURPLUS	$0	$1,048,000	$1,450,000	$2,326,770	$2,871,770
	Appropriated Fund Balance	$0	$1,048,000	$1,450,000	$2,326,770	$2,871,770
	TOTAL PUBLIC SAFETY FUND	**$157,228**	**$1,734,010**	**$2,326,770**	**$2,871,770**	**$3,421,770**
CAPITAL IMPROVEMENT PROGRAM FUND (39)						
Miscellaneous Revenues						
39-V36110	INTEREST EARNINGS	$316,957	$150,000	$500,000	$515,000	$530,455
39-V36130	NET CHANGE-FMV OF INVEST	(93,692)	-	-	-	-
39-V36987	SEMINOLE COMPACT	465,391	-	-	1,000,000	1,000,000
39-V36990	MISCELLANEOUS REVENUES	239,190	-	-	-	-
	Miscellaneous Revenues	$927,846	$150,000	$500,000	$1,515,000	$1,530,455
Operating Transfers In						
39-V38101	TRANSFER IN-GENERAL FUND	$6,195,500	$5,135,650	$13,229,890	$4,500,000	$4,500,000
	Operating Transfers In	$6,195,500	$5,135,650	$13,229,890	$4,500,000	$4,500,000
Appropriated Fund Balance						
39-V38000	PRIOR YEAR SURPLUS	$0	$3,544,400	$650,000	$6,977,510	$0
	Appropriated Fund Balance	$0	$3,544,400	$650,000	$6,977,510	$0
TOTAL CAPITAL IMPROVEMENT PROG FUND		**$7,123,346**	**$8,830,050**	**$14,379,890**	**$12,992,510**	**$6,030,455**



ENTERPRISE FUND REVENUE DETAIL

		FY23 ACTUAL	ADOPTED FY24 BUDGET	ADOPTED FY25 BUDGET	FORECAST FY26	FORECAST FY27
WATER AND WASTEWATER FUND (41)						
Intergovernmental Revenues						
41-V33438	STATE GRANTS-SEWER PROJECTS	$150,000	$0	$75,000	$0	$0
	Intergovernmental Revenues	$150,000	$0	$75,000	$0	$0
Charges for Services						
41-V34331	WATER SALES	$13,354,971	$13,500,000	$14,500,000	$14,862,500	$15,234,065
41-V34332	METER SET FEES	2,275	6,000	2,500	2,500	2,500
41-V34333	RECLAIMED WATER SALES	1	1,000	1,000	3,000	3,000
41-V34334	BACKFLOW PREVENTION	109,930	111,000	116,700	116,700	116,700
41-V34351	SEWER SALES	9,076,871	9,200,000	9,600,000	9,888,000	10,184,640
41-V34365	W/S-OTHER INCOME	108,883	100,000	95,000	100,000	100,000
41-V34369	FIRE LINE	103,620	105,000	105,000	105,000	105,000
	Charges for Services	$22,756,551	$23,023,000	$24,420,200	$25,077,700	$25,745,905
Miscellaneous Revenues						
41-V36110	INTEREST EARNINGS	$1,337,261	$1,504,030	$1,800,000	$1,853,993	$1,909,625
41-V36130	NET CHANGE-FMV OF INVEST	(100,776)	-	-	-	-
41-V36983	COLLECTION FEES	(597)	-	-	-	-
41-V36990	OTHER MISCELLANEOUS REV	89	-	-	-	-
	Miscellaneous Revenues	$1,235,977	$1,504,030	$1,800,000	$1,853,993	$1,909,625
Appropriated Fund Balance						
41-V38000	PRIOR YEAR SURPLUS	$0	$6,780,830	$5,722,250	$6,208,050	$5,064,350
	Appropriated Fund Balance	$0	$6,780,830	$5,722,250	$6,208,050	$5,064,350
	TOTAL WATER AND WASTEWATER FUND	**$24,142,528**	**$31,307,860**	**$32,017,450**	**$33,139,743**	**$32,719,879**
WATER/SEWER CAPITAL IMPROVEMENT FUND (42)						
Impact Fees						
42-V32420	WATER/SEWER IMPACT FEES	$15,976	$376,400	$2,640,000	$0	$0
	Impact Fees	$15,976	$376,400	$2,640,000	$0	$0
Miscellaneous Revenues						
42-V36110	INTEREST EARNINGS	$106,749	$120,000	$162,090	$166,953	$171,963
42-V36130	NET CHANGE-FMV OF INVEST	(8,993)	-	-	-	-
42-V38940	GRANTS & DONATIONS-OTHER	150,925	-	-	-	-
	Miscellaneous Revenues	$248,681	$120,000	$162,090	$166,953	$171,963
Appropriated Fund Balance						
42-V38000	PRIOR YEAR SURPLUS	$0	$675,000	$875,000	$1,977,090	$2,144,043
	Appropriated Fund Balance	$0	$675,000	$875,000	$1,977,090	$2,144,043
	TOTAL WATER/SEWER CAPITAL IMP. FUND	**$264,657**	**$1,171,400**	**$3,677,090**	**$2,144,043**	**$2,316,006**

ENTERPRISE FUND REVENUE DETAIL (continued)

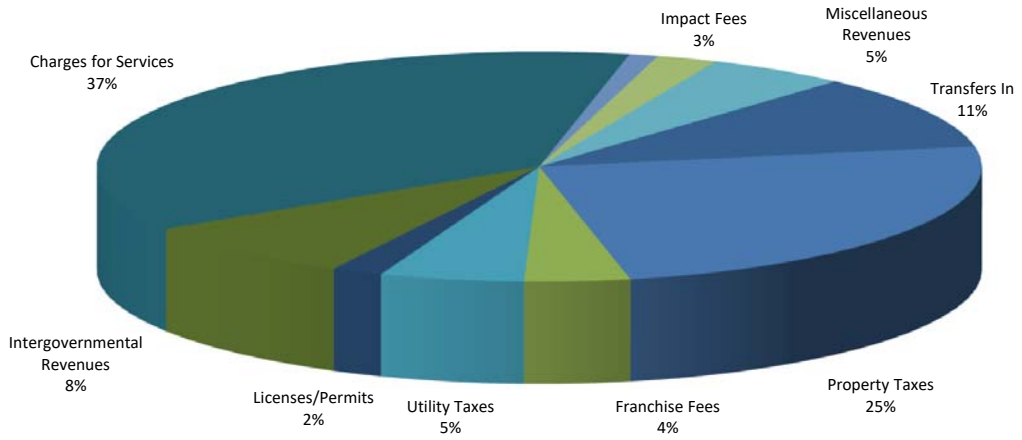
		FY23 ACTUAL	ADOPTED FY24 BUDGET	ADOPTED FY25 BUDGET	FORECAST FY26	FORECAST FY27
STORMWATER MANAGEMENT FUND (45)						
Charges for Services						
45-V34372	STORMWATER FEES	$2,085,819	$2,259,230	$2,364,210	$2,423,334	$2,483,925
	Charges for Services	$2,085,819	$2,259,230	$2,364,210	$2,423,334	$2,483,925
Miscellaneous Revenues						
45-V36110	INTEREST EARNINGS	$214,418	$150,000	$337,590	$347,718	$358,154
45-V36130	NET CHANGE-FMV OF INVEST	(27,810)	-	-	-	-
	Miscellaneous Revenues	$186,609	$150,000	$337,590	$347,718	$358,154
Appropriated Fund Balance						
45-V38000	PRIOR YEAR SURPLUS	$0	$5,500,000	$6,225,000	$5,350,730	$5,834,926
	Appropriated Retained Earnings	$0	$5,500,000	$6,225,000	$5,350,730	$5,834,926
	TOTAL STORMWATER MGMT FUND	**$2,272,428**	**$7,909,230**	**$8,926,800**	**$8,121,782**	**$8,677,005**

ANALYSIS OF REVENUE SOURCES

Trends and Forecast

The graph below represents FY2025 budgeted general revenues totaling $163,612,930 excluding appropriated fund balances.

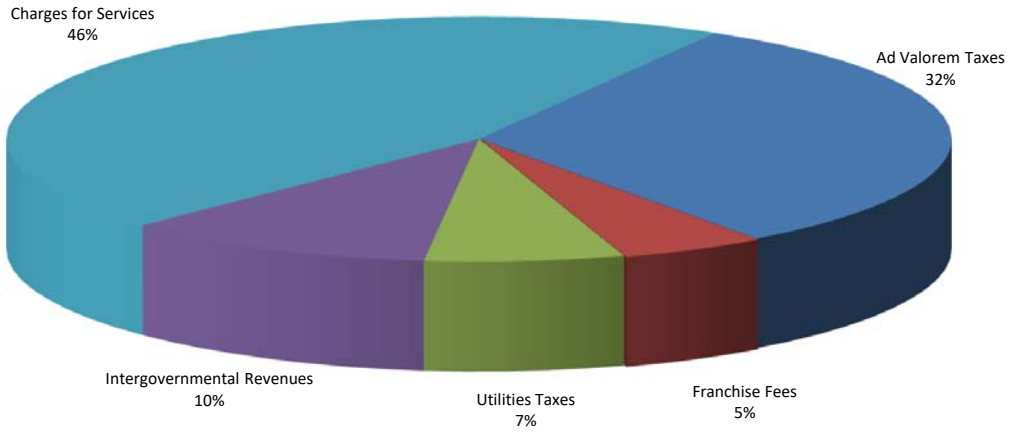
FY2025 BUDGETED REVENUES



Major revenue sources for the City of Coconut Creek are charges for services, property taxes, intergovernmental revenues, utility taxes, and franchise fees. These major revenues account for approximately 88% of FY2025 budgeted revenues not including operating transfers in or 79% of FY2025 budgeted revenues including operating transfers in.

The graph below illustrates the percentage breakdown of each major revenue source against the total of all major revenues ($129,595,130).

FY2025 MAJOR REVENUE SOURCES



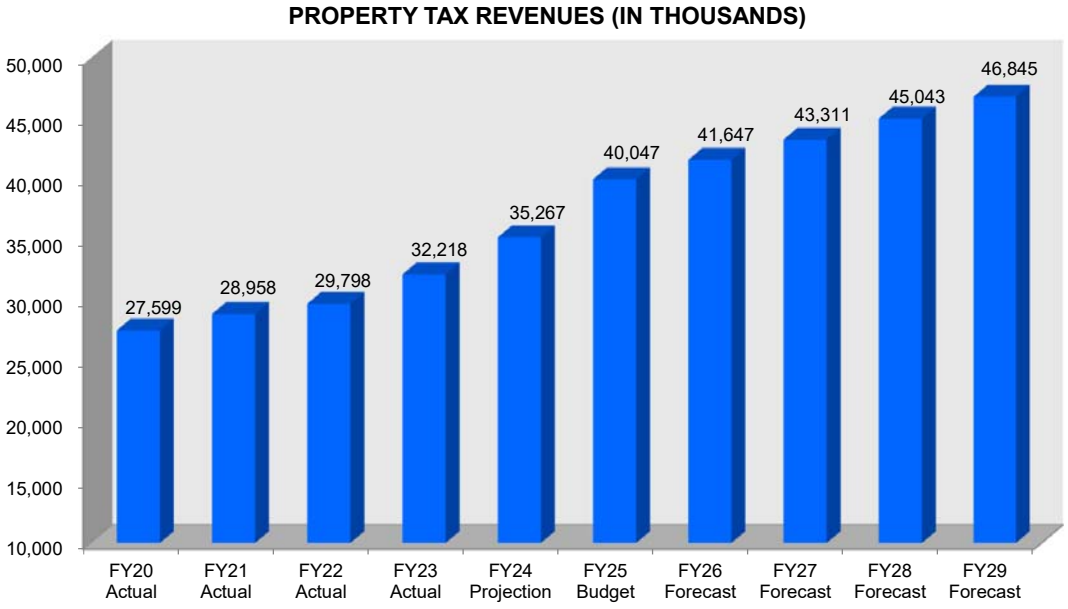
The following pages will discuss each major revenue source, the underlying assumptions for each revenue estimate, and significant revenue trends.

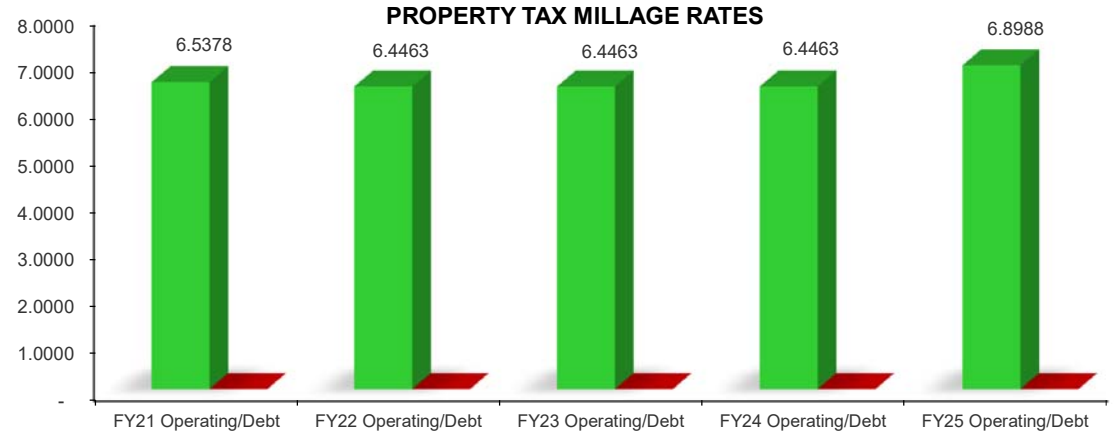
ANALYSIS OF REVENUE SOURCES

Trends and Forecast

Property Tax

The single largest revenue source funding Coconut Creek's general operations continues to be property taxes. The graph below illustrates the historic, FY2024 projected, and FY2025 budgeted property tax revenues for the City. As illustrated, there in no debt millage and the FY2025 operating millage will slightly increase to 6.8988 mills. Property tax revenue is expected to increase by $4,780,070, as a result of an increase in taxable value due to reassessments and new construction. The property tax revenue forecasts were determined based on a financial forecast analysis prepared by staff.





ANALYSIS OF REVENUE SOURCES

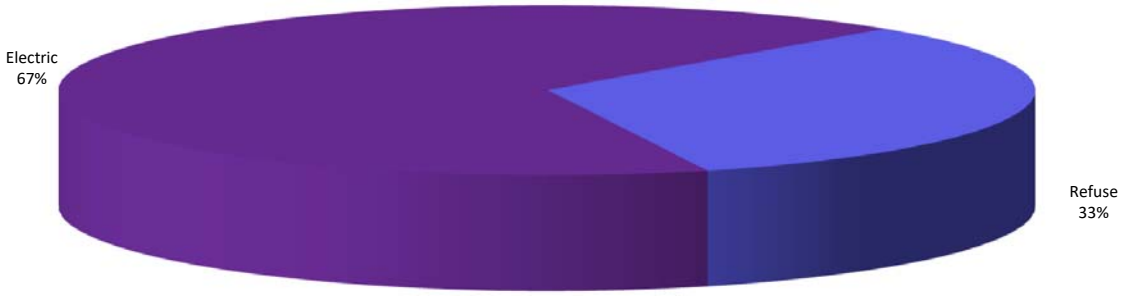
Trends and Forecast

Franchise Fees

Franchise Fees are negotiated fixed fees to a company or utility for the use of municipal right-of-ways (poles, lines, pipes, etc.) and may include the value of the right for the utility to be the exclusive provider of its services within the City. The City has franchise agreements for electricity, solid waste, towing, and propane gas.

The graph below illustrates each type of franchise fee as a percentage of total franchise fees ($6,295,300).

FY2025 FRANCHISE FEES



Franchise Fee-Electric

The City's largest franchise agreement is for electricity. The franchise fee for electricity is a fee charged to Florida Power and Light (FPL) to provide services to Coconut Creek residents. The current fee is 5.9% of the total annual gross revenues FPL receives from the citizens of Coconut Creek. It is expected to grow slowly in future years. The revenue estimates were determined based on a financial forecast analysis prepared by staff based on historical data and the current economic environment.

FRANCHISE FEE-ELECTRIC (IN THOUSANDS)



ANALYSIS OF REVENUE SOURCES

Trends and Forecast

Franchise Fee-Refuse

The City has a franchise agreement for solid waste services. The franchise fee is for the collection, hauling, and disposal of solid waste. The franchise fee is a flat rate which is subject to annual increases. A minimal increase is anticipated to in FY2025 due to scheduled franchise agreement increases. The revenue estimates were determined based on a financial forecast analysis prepared by staff and the contractual increases in the franchise fee.

FRANCHISE FEE-REFUSE (IN THOUSANDS)

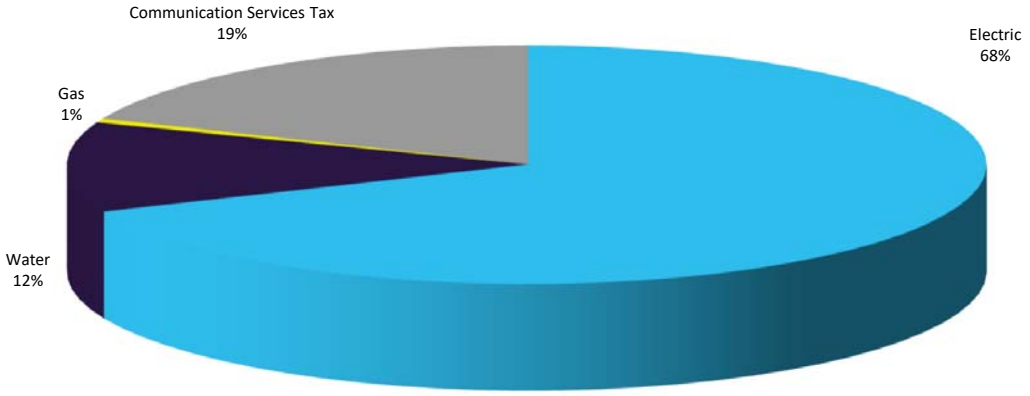


Utility Taxes

The City collects utility taxes for electric, water, gas, and communication services. Minimal increases in utility taxes are anticipated for FY2025. As with the franchise fees, revenue derived from utility taxes is expected to increase gradually with the growth of the City.

The graph below illustrates each utility tax as a percentage of total utility taxes ($8,608,190).

FY2025 UTILITY TAXES



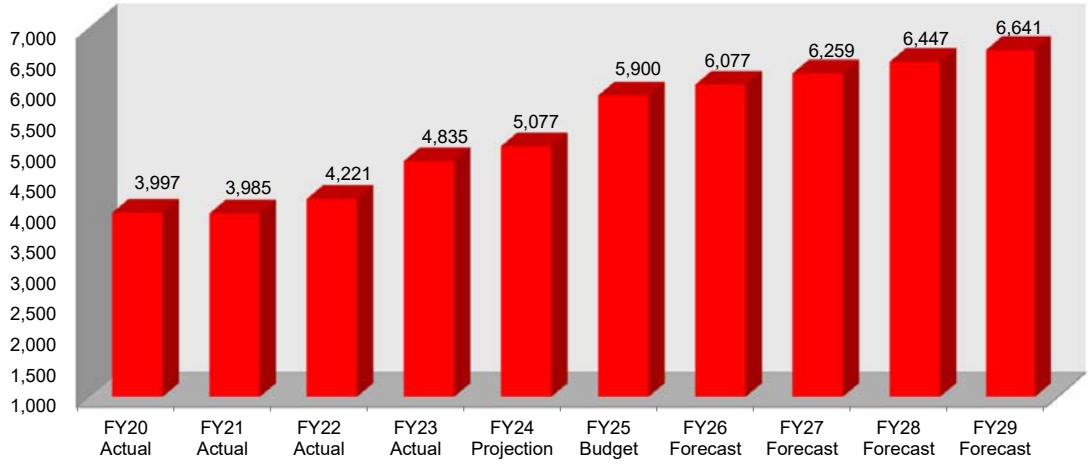
ANALYSIS OF REVENUE SOURCES

Trends and Forecast

Utility Tax-Electric

The City collects utility taxes for electricity equal to 10% of the total utility receipts FPL collects from the citizens of Coconut Creek. This revenue has seen increases in the past year and is trending to increase in FY2025 as developments are completed. The revenue estimates were determined based on a financial forecast analysis prepared by staff based on historical data and the current economic environment.

UTILITY TAX-ELECTRIC (IN THOUSANDS)



Utility Tax-Communication Services Tax (CST)

As of 2001, Communications Service Tax (CST) replaced the Telecommunications Utility Service Tax, Telecommunications Franchise Fees, and Cable TV Franchise Fees. The CST is charged at the maximum rate per Florida Statutes at 5.22% on all communications services, including voice, data, audio, video or any other information or signal transmitted by any medium that originates within the City and terminates within the state. The CST is collected and distributed by the State of Florida. Revenue estimates are projected by the state to be used by local agencies during budget preparation. Revenue forecasts were determined based on a financial analysis prepared by staff based on historical data and the current economic environment.

UTILITY TAX-COMMUNICATION SERVICES (IN THOUSANDS)



ANALYSIS OF REVENUE SOURCES

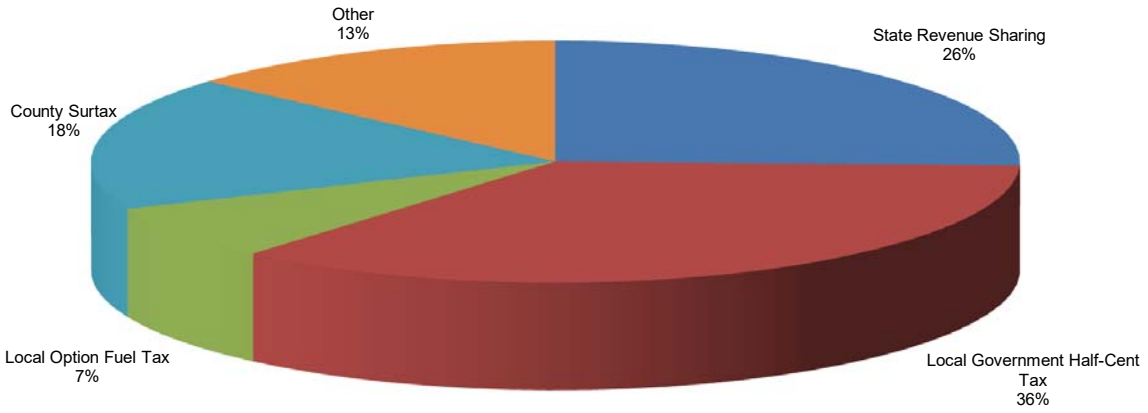
Trends and Forecast

Intergovernmental Revenues

Intergovernmental revenue consists of revenues that are received from other government agencies. The majority of these revenues consist of the one-cent County Surtax, State Sales Tax, State Shared Revenue, and Local Option Fuel Tax. Other revenues in this category consist of federal, state, and local grants and shared revenue from the County.

The graph below illustrates the percentage of each intergovernmental revenue type against the total of all intergovernmental revenues ($13,517,050).

FY2025 INTERGOVERNMENTAL REVENUES

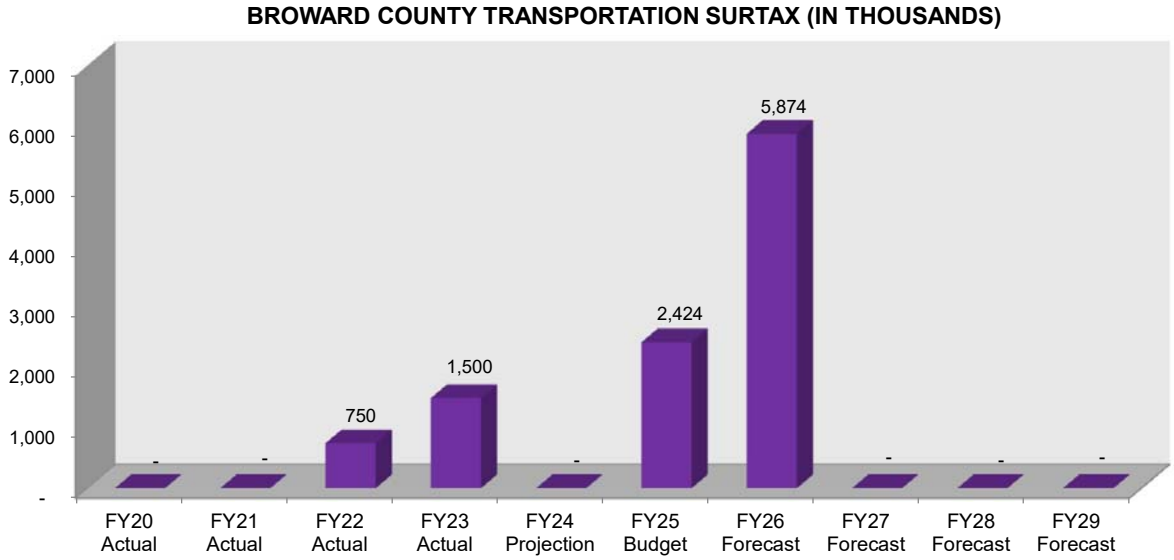


Broward County Transportation Surtax

A 30-year one cent surtax to improve traffic signalization, roadways, intersections, pedestrian mobility options, public transportation (bus and rail), and fund future investments in Broward's transportation system was approved in November 2018. This revenue stream will provide some financial relief to 31 municipalities, including Coconut Creek, who currently funds its transportation programs through local option gas tax revenues and general revenue funds (derived from property taxes and other sources). The surtax will provide much needed funding to address aging transportation infrastructure and traffic congestion. Broward County has approved funding for two projects that are included in the Capital Improvement Program (CIP) - Comprehensive Streets Improvement Program and the Sample Road Multi-Purpose Pathway. The financial forecast reflects the City's intent to pursue future surtax funding for eligible projects to leverage City resources. If future funding is not awarded, the City will have to consider other revenue sources.

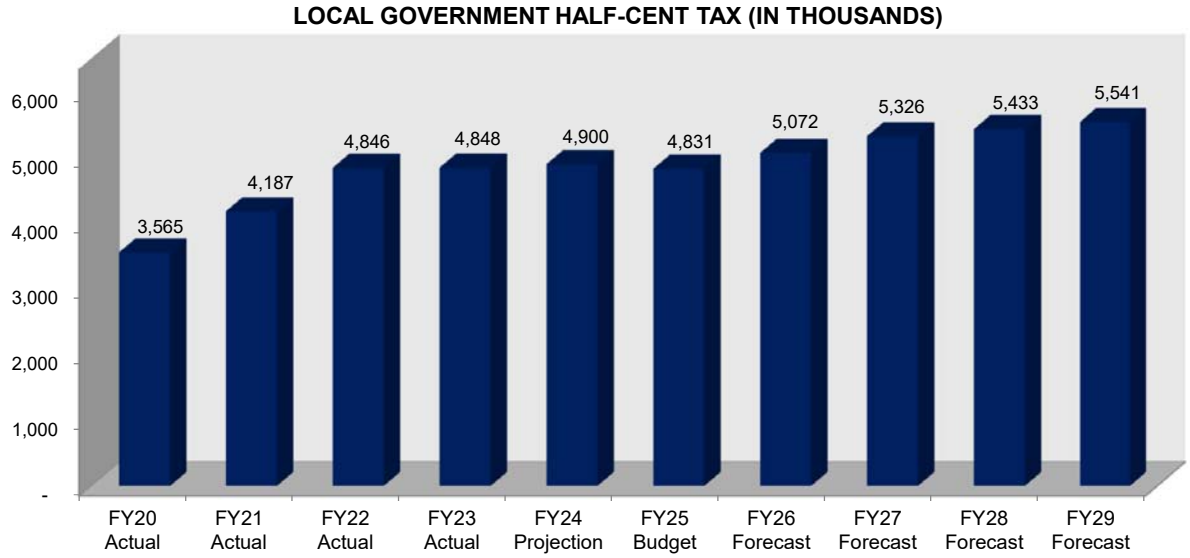
ANALYSIS OF REVENUE SOURCES

Trends and Forecast



Local Government Half-Cent Tax

The State of Florida collects the Local Government Half-Cent Sales Tax. The state distributes net sales tax revenues to counties and municipalities that meet strict eligibility requirements. Allocation formulas serve as the basis for this distribution and its primary focus is to provide relief from ad valorem and utility taxes in addition to providing counties and municipalities with revenues for local programs. An increase has been budgeted for FY2025 with gradual increases expected in future years. Estimated revenue is provided by the state each year. Revenue forecasts were determined based on a financial analysis prepared by staff based on historical data and the current economic environment.



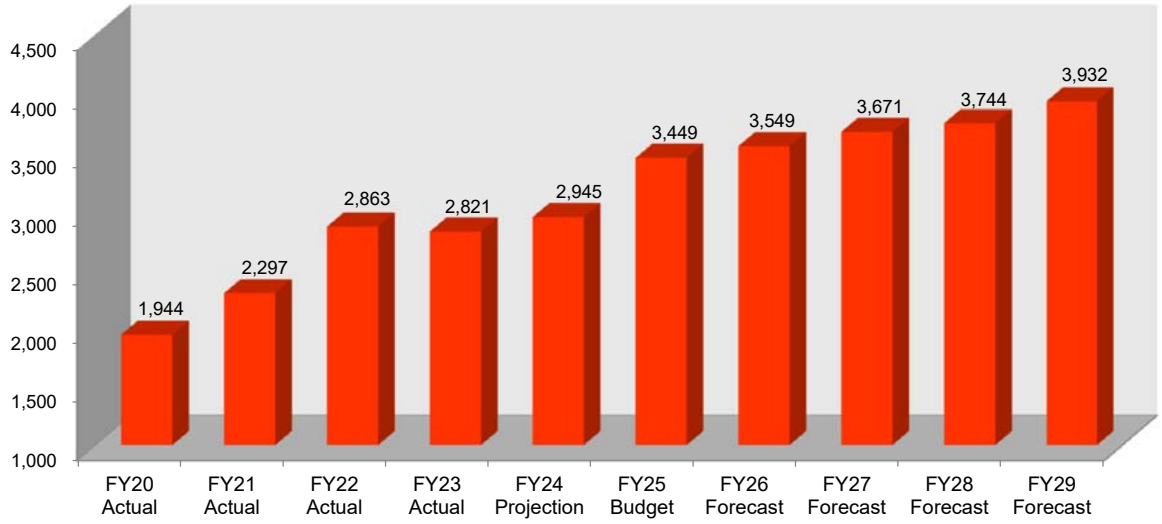
ANALYSIS OF REVENUE SOURCES

Trends and Forecast

State Revenue Sharing

State revenue is generated from three sources: (1) a percentage of sales and use tax collections, (2) 12.5% of the state alternative fuel user decal fee collections, and (3) the net collections from a one-cent municipal fuel tax. The State of Florida collects the revenue and disburses directly to municipalities. An allocation formula serves as the basis for the distribution of these revenues, which is provided by the State of Florida. General Fund collects 82.2% of the total with the remaining 17.8% accounted for in the Street Construction and Maintenance, Special Revenue Fund. The City is anticipated to see minimal increases in this revenue source in FY2025 and future years. Revenue forecasts were determined based on a financial analysis prepared by staff based on historical data and the current economic environment.

STATE REVENUE SHARING (IN THOUSANDS)

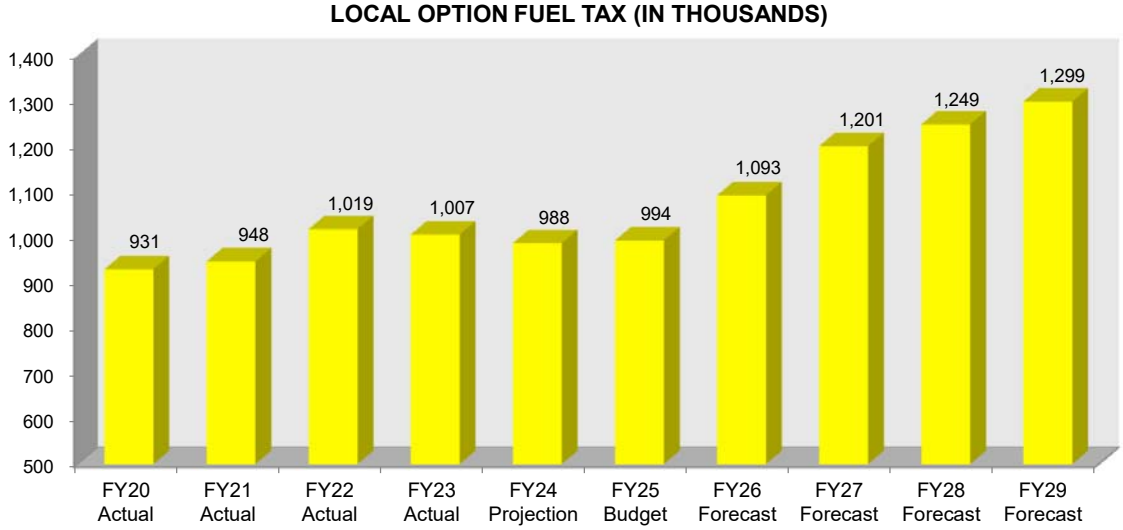


Local Option Fuel Tax

Broward County levies a total of 12 cents per gallon of which 10 cents is shared with the cities. The 10 cents is comprised of the full 6 cents (original) allowed by Florida Statute §336.025(1)(a) and 4 cents (additional) allowed by Florida Statute §336.025(1)(b). The first tax is applicable to all motor fuel and diesel fuel (formerly called special fuel) sold at wholesale in the County, while the second exempts diesel fuel. The first local option gas tax of 6 cents is shared with the City through an interlocal agreement while the second local option gas tax of 4 cents is shared through two additional agreements. The City of Coconut Creek receives revenue proceeds from the aforementioned taxes to fund costs associated with the development, construction, maintenance, and operation of the City's transportation services. Revenue forecasts were determined based on a financial analysis prepared by staff based on historical data and the current economic environment.

ANALYSIS OF REVENUE SOURCES

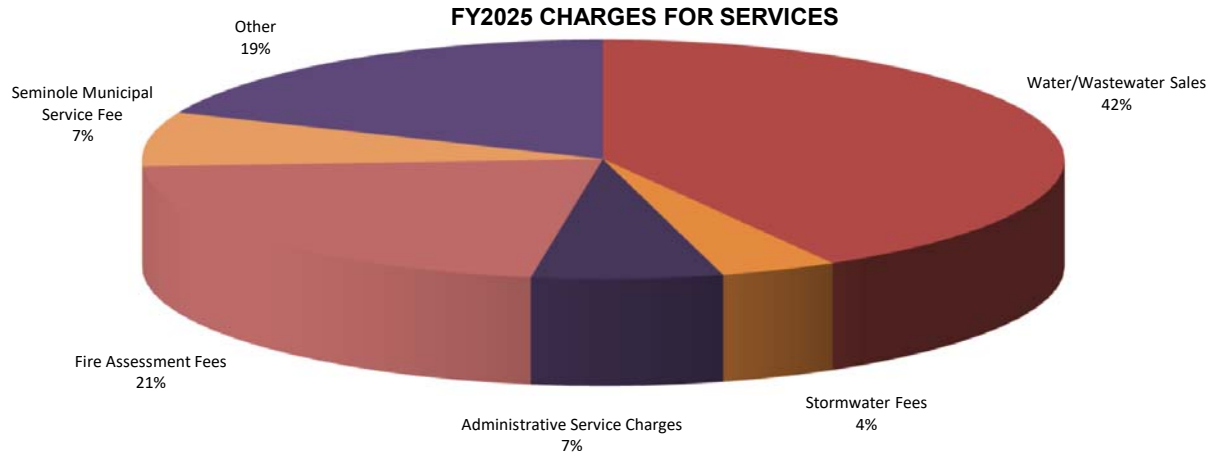
Trends and Forecast



Charges for Services

Charges for Services represents fees charged as a result of direct benefit or in lieu of other charges. Water and wastewater sales account for a significant portion of revenues in the charges for services category. The other major revenues in this category include Stormwater Fees, Administrative Charges, Fire Assessment Fees, Seminole Mitigation Fees, and the Seminole Municipal Service Fee. Other charges for services include parks and recreation fees, miscellaneous police fees, EMS transport fees, and other miscellaneous fees. An increase is anticipated to in FY2025 with the growth of the City.

The graph below illustrates the percentage of each charges for services type against the total of all charges for services ($61,127,570).



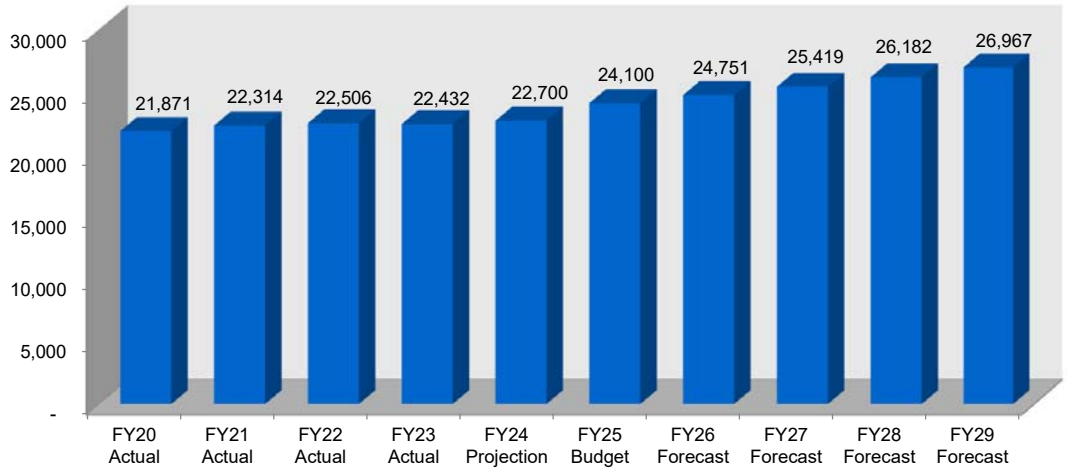
ANALYSIS OF REVENUE SOURCES

Trends and Forecast

Water and Wastewater Sales

The City provides water to residential and commercial dwellings in a safe and efficient manner and transports the wastewater from these dwellings. The City pays Broward County for bulk water and for wastewater disposal and transmission under a larger user agreement. Based on the results of a water and wastewater rate study completed in FY2017, the City adopted a rate structure that allowed for gradual annual increases. Rate increases are driven by an increase in operating expenses, user-fee charges from Broward County, and funding future capital projects. An increase in revenues is anticipated for FY2025 due to scheduled rate increases.

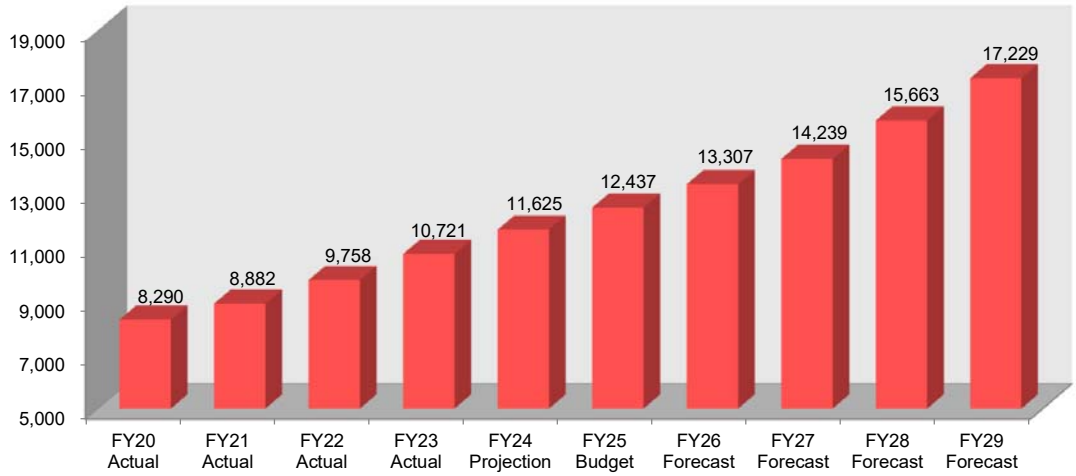
WATER AND WASTEWATER SALES (IN THOUSANDS)



Fire Assessment Fee

Fire Assessment Fee revenues represent a percentage of recovery cost for providing fire services in the City. Single family, multi-family, and mobile home dwellers pay a set fee each year and commercial businesses pay based on the square footage of their building. In FY2021, a fire assessment study was completed. An increase in fire assessment fees is projected due for FY2025.

FIRE ASSESSMENT FEE (IN THOUSANDS)



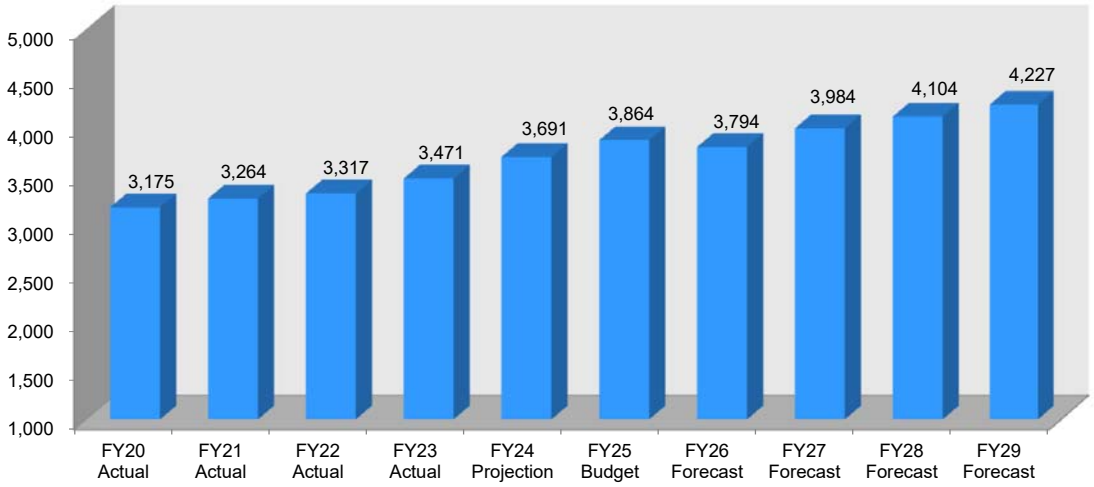
ANALYSIS OF REVENUE SOURCES

Trends and Forecast

Administrative Service Charges

Administrative service charges are paid by the Street Construction and Maintenance Fund, the Water/Wastewater Fund, and the Stormwater Management Fund to the General Fund for information technology, risk management, human resources, finance, and legal services provided to the Public Works and Utilities and Engineering Departments. The cost allocation method was updated in FY2019, upon which the revenues are based. These revenues will increase based on the respective annual increase and changes in level of service required for each service department. These charges are offset by an expense in each fund that utilizes the services.

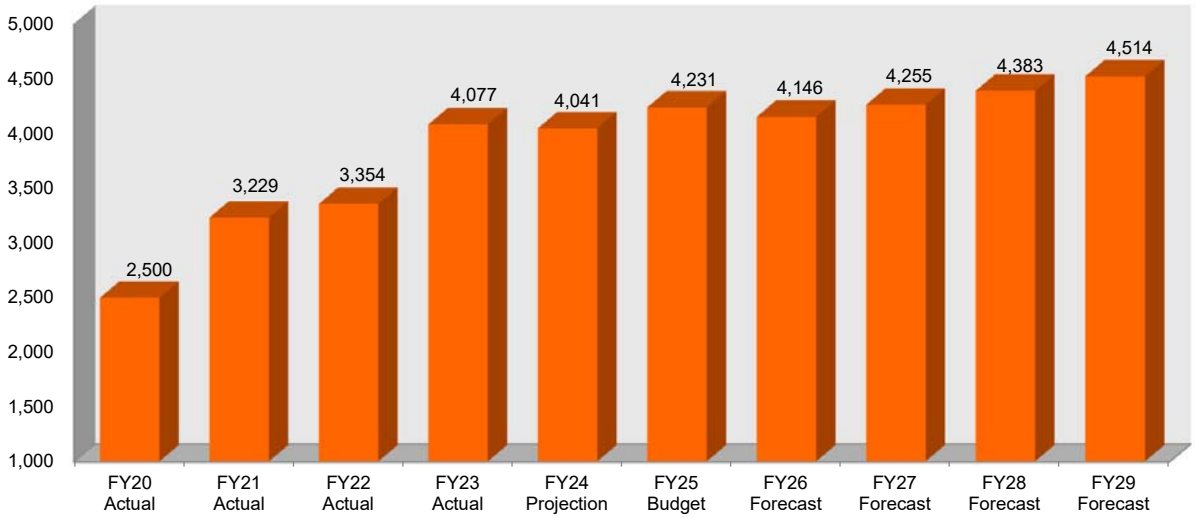
ADMINISTRATIVE SERVICE CHARGES (IN THOUSANDS)



Seminole Municipal Service Fee

The City is unique in having a Seminole Reservation within City boundaries. The Seminole Tribe of Florida, Inc. currently operates the Seminole Casino Coconut Creek. Through a Municipal Services Provider Agreement, the Seminole Tribe pays fees for municipal services provided around their site. The contract is a long-term agreement that provides for inflationary increases as well as increases contingent upon changes in the types of gaming permitted.

SEMINOLE MUNICIPAL SERVICE FEE (IN THOUSANDS)

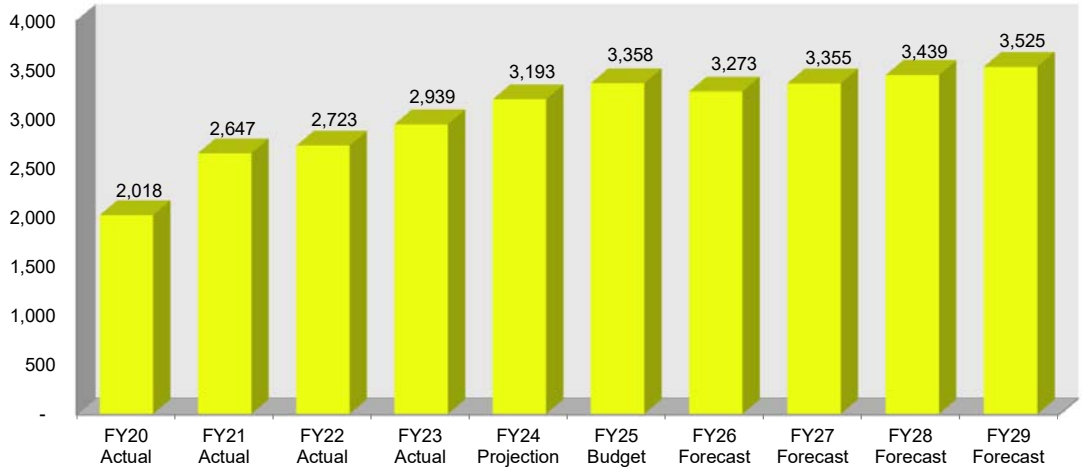


ANALYSIS OF REVENUE SOURCES

Trends and Forecast

The Seminole Mitigation Fund is used to account for proceeds received from the Seminole Tribe of Florida Inc. in accordance with a mitigation agreement promulgated from additional lands going into trust. The City will receive $3.4 million for FY2025. Of this amount, $1,000,000 is transferred to the General Fund to defray costs associated with the expansion of the Police and Fire Rescue services. Funding will also be used to finance capital improvements, such as Fire Rescue Equipment Replacement Program and Public Safety Building.

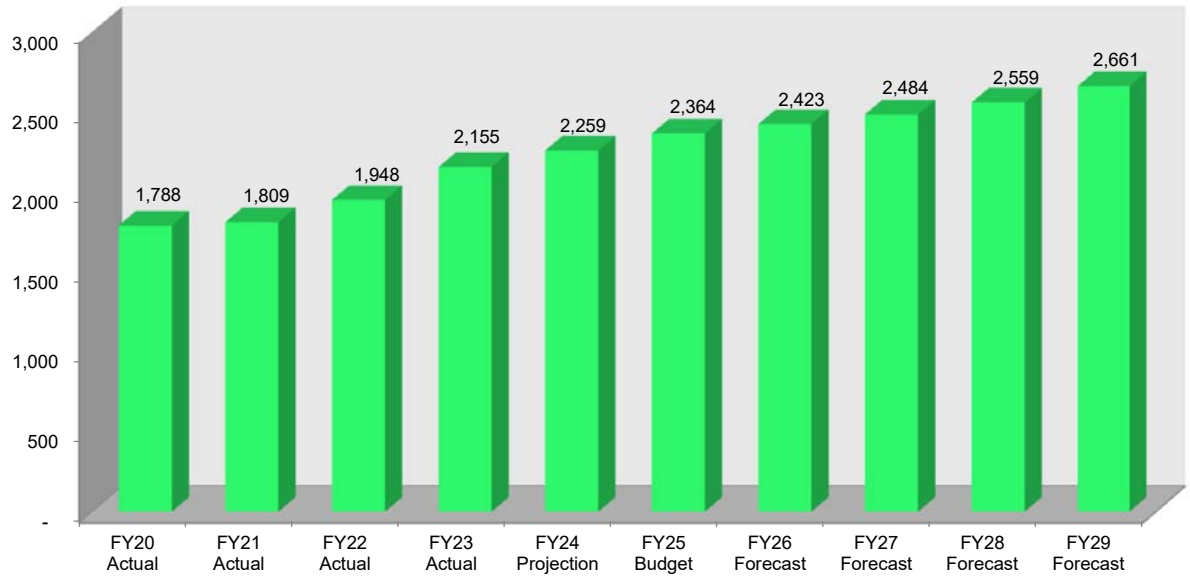
SEMINOLE MITIGATION FEE (IN THOUSANDS)



Stormwater Fee

Stormwater Fees are collected to support the requirements of a federal mandated National Pollutant Discharge Elimination System Permit. The Stormwater Fee is charged to residential and commercial dwellings. The stormwater fee is set to increase October 1st by the Consumer Price Index. The revenue estimates were determined by an independent consultant and are based on rate increase and new construction.

STORMWATER FEE (IN THOUSANDS)




CITY OF COCONUT CREEK
1967 FLORIDA

Program Summaries



Program Summaries





SUMMARY OF PROGRAM MODIFICATIONS

ADOPTED

Department/Division		Request	Personnel	Operating/ Capital	Revenue	Cost	Page No.
City Commission	0111	Teacher Appreciation	-	2,500	-	2,500	178
Community Relations	0115	Sign Creation	-	10,000	-	10,000	200
Finance and Administrative Services	0141	Senior Accounting Technician	70,540	5,140	-	75,680	221
Sustainable Development	0151	Zoning Officer	70,530	4,330	-	74,860	260
Sustainable Development	0153	Staff Assistant (Part Time)	36,740	-	-	36,740	266
Police	0161	Body Worn Camera Program	82,040	1,005,000	(963,000)	124,040	280
Police	0161	Police Service Aide	66,200	101,800	-	168,000	281
Parks and Recreation	0183	2- Park Ranger (Part Time) to Park Ranger (Full Time)	60,930	-	-	60,930	304
Parks and Recreation	0183	Monster Mash	-	3,130	(3,500)	(370)	305
Public Works	0173	Computerized Maintenance and Asset Management System	-	90,000	-	90,000	318
Public Works	0173	Facility Condition Assessment (FCA) Implementation	-	45,000	-	45,000	319
Public Works	0173	Holiday Lights Service Contract	-	30,000	-	30,000	320
Total-General Fund			**$ 386,980**	**$1,296,900**	**$ (966,500)**	**$ 717,380**	
Total-Requested			**$ 386,980**	**$1,296,900**	**$ (966,500)**	**$ 717,380**	



SUMMARY OF CAPITAL OUTLAY

ADOPTED

Department/Division		Request	Cost	Page No.
Fire Rescue	0163	Opticom Traffic Pre-emption System	14,000	293
Fire Rescue	0163	Fire Staff Vehicle	56,000	293
Fire Rescue	0163	EMS Off-Road Transport Vehicle	55,000	293
Public Works	0173	Upgrade Electrical Panel and Components at Government Center	75,000	321
Public Works	0173	Thorguard Lightning Detection Upgrade	80,000	321
Public Works	0173	Stump Grinder	45,000	321
Public Works	0173	L.E.D. Upgrade to City Owned Streetlights	125,000	321
Parks and Recreation	0183	Field #3 Access Gates for the Butterfly Festival (Sabal Pines Park)	30,000	306
Parks and Recreation	0183	Gymnasium Scoreboard System (Community Center)	30,000	306
Parks and Recreation	0183	10- Portable Athletic Benches	24,000	306
Parks and Recreation	0183	4- Bike Repair Stations	12,000	306
Parks and Recreation	0183	4- Heavy Duty Portable Pickleball Net Systems	11,500	306
Total-General Fund			**$ 557,500**	
Utilities & Engineering	1179	Dump Style Asphalt Heater Box	100,000	342
Total- Stormwater Management Fund			**$ 100,000**	
Total-Recommended			**$ 657,500**	

SUMMARY OF CAPITAL IMPROVEMENT PROGRAM

ADOPTED

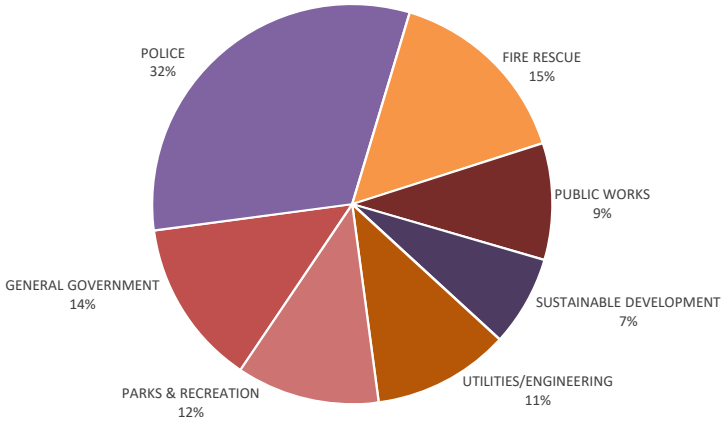
Department	Request	Cost	Page No.
Sustainable Development	MainStreet Infrastructure Expansion	1,206,510	405
Information Technology	Technology Refresh Program	224,260	389
Information Technology	Cyber Resilience, Security Leadership and Disaster Recovery	175,000	390
Parks and Recreation	Fitness Equipment Replacement Program	74,270	396
Public Works	Vehicle Replacement Program	1,430,340	384
Public Works	HVAC Replacement Program	500,000	385
Public Works	Parks Improvement Program	120,000	392
Public Works	Playground Replacement Program	300,000	387
Public Works	Exterior Painting Program	60,000	398
Public Works	Irrigation Pump Station Replacement Program	125,000	391
Public Works	Outdoor Park Amenities Replacement Program	100,000	394
Public Works	Shade Structures	110,000	393
Public Works	Flooring/Carpet Replacement Program	70,000	397
Public Works	Sport Surface Repair and Resurfacing	82,000	395
Public Works	Sports Lighting Replacement Program	250,000	388
Public Works	Fleet Building Rehabilitation	2,000,000	404
Public Works	Sabal Pines Park Sign Replacement Program	30,000	407
Public Works	Boardwalk and Pathway Rehabilitation	70,000	406
Utilities & Engineering	Sidewalk Improvement Program	450,000	386
Utilities & Engineering	Traffic Calming Program	25,000	399
Total-Capital Improvement Program Fund		**$ 7,402,380**	
Sustainable Development	Sample Road Multi-Purpose Pathway	2,424,400	427
Total-Transportation Surtax Fund		**$ 2,424,400**	
Public Works	Playground Replacement Program	200,000	387
Total-Community Block Grant (CDBG) Fund		**$ 200,000**	
Fire Rescue	Fire Rescue Equipment Replacement Program	768,120	430
Police	Police Officer Equipment Replacement Program	165,200	431
Total-Seminole Mitigation Fund		**$ 933,320**	
Public Works	Fire Station #94 Improvements	110,000	436
Public Works	Government Center Courtyard and Parking Lot Renovations	250,000	435
Public Works	Facility Roof Replacement Program	260,000	434
Public Works	Recreation Complex Building Rehabilitation	100,000	437
Total-Capital Project Financing Fund		**$ 720,000**	

SUMMARY OF CAPITAL IMPROVEMENT PROGRAM

ADOPTED

Department	Request	Cost	Page No.
Public Works	Facilities Electric Vehicle Charging Station Program	60,000	443
Total-2009 Capital Project Fund		**$ 60,000**	
Utilities & Engineering	Wastewater Pump Station Rehabilitation Program	500,000	447
Utilities & Engineering	Water Valve Replacement Program	500,000	448
Utilities & Engineering	Water Distribution System Improvement Program	550,000	445
Utilities & Engineering	Water Meter Connection Lines Retrofit Program	375,000	449
Utilities & Engineering	Wastewater Conveyance System Improvement Program	500,000	446
Utilities & Engineering	Standby Generator and Bypass Pump Replacement Program	275,000	451
Utilities & Engineering	Wastewater Access Structure Rehabilitation Program	300,000	450
Utilities & Engineering	Wastewater Force Main Isolation Valves Rehabilitation Program	200,000	452
Utilities & Engineering	Water Meter and Box Replacement Program	75,000	453
Utilities & Engineering	Electrical Control Panel Rehabilitation Program	70,000	454
Utilities & Engineering	Lead and Copper Rule Compliance	700,000	455
Total-Water and Wastewater Fund		**$ 4,045,000**	
Utilities & Engineering	Rehabilitation of Water Storage Tanks	900,000	457
Utilities & Engineering	Northeast Utilities Expansion	800,000	458
Total-Water/Sewer Capital Improvement Fund		**$ 1,700,000**	
Utilities & Engineering	Stormwater Drainage Improvement Program	400,000	460
Utilities & Engineering	Concrete Curbing Program	50,000	462
Utilities & Engineering	Canal and Lake Bank Restoration Program	200,000	461
City Manager	MainStreet Infrastructure Expansion	1,135,780	405
Total-Stormwater Management Fund		**$ 1,785,780**	
Sustainable Development	Tree Canopy Restoration Program	250,000	463
Total-General Trust Fund		**$ 250,000**	
Total-Recommended		**$ 19,520,880**	

FY25 STAFFING BY FUNCTION



Staffing Comparison by Fund and Department/Division

DEPT./ DIV #	FUND DIVISION	DEPARTMENT	AUTHORIZED			ADOPTED	FY24/FY25
			FY22	FY23	FY24	FY25	Net Change
GENERAL FUND							
0111	General Government	City Commission	4.25	4.25	3.75	3.75	0.00
0113	General Government	City Attorney	4.00	4.50	4.50	4.50	0.00
0115	General Government	Community Relations	4.50	4.50	5.50	5.50	0.00
0121	General Government	City Clerk	5.00	5.00	5.50	5.50	0.00
0131	General Government	City Manager	5.00	5.00	5.50	5.50	0.00
0141	Financial Services	Finance & Administrative Services	19.50	19.50	19.50	20.50	1.00
0144	General Government	Information Technology	14.00	14.00	14.00	14.00	0.00
0145	General Government	Human Resources and Risk Mgt.	10.00	10.00	10.00	10.00	0.00
0151	Sustainable Development	Urban Design and Development	11.00	11.00	10.00	11.00	1.00
0152	Sustainable Development	Transportation Planning Division	0.00	0.00	1.00	1.00	0.00
0153	Sustainable Development	Building	19.00	19.00	19.00	19.75	0.75
0154	Sustainable Development	Community Enhancement	7.00	7.00	7.00	7.00	0.00
0161	Police	Police	162.50	160.50	161.50	163.50	2.00
0163	Fire Rescue	Fire Rescue	78.50	78.50	79.50	79.50	0.00
0170	Utilities and Engineering	Engineering	6.00	6.00	6.00	6.00	0.00
0173	Public Works	Facilities and Property Maintenance	34.50	34.50	35.50	35.50	0.00
0175	Public Works	Fleet Services	1.00	1.00	1.00	1.00	0.00
0183	Parks & Recreation	Parks & Recreation	60.00	60.00	59.00	59.50	0.50
TOTAL GENERAL FUND			**445.75**	**444.25**	**447.75**	**453.00**	**5.25**
STREET CONSTRUCTION AND MAINTENANCE FUND							
1177	Public Works	Community Transportation	11.50	11.50	12.00	12.00	0.00
TOTAL STREET CONSTRUCTION AND MAINTENANCE FUND			**11.50**	**11.50**	**12.00**	**12.00**	**0.00**
ENTERPRISE FUNDS							
4143	Financial Services	Utility Billing and Customer Service	10.00	12.50	12.50	12.50	0.00
4191	Utilities and Engineering	Utility Operations	29.50	29.50	29.50	29.50	0.00
4595	Utilities and Engineering	Stormwater Management	9.00	0.00	9.00	9.00	0.00
TOTAL ENTERPRISE FUNDS			**48.50**	**42.00**	**51.00**	**51.00**	**0.00**
TOTAL ALL FUNDS			**505.75**	**497.75**	**510.75**	**516.00**	**5.25**

The FY25 Adopted Budget reflects a net change of 5.25 FTE's from FY24 authorized FTE's specifically as follows:

Positions Added (6.75 FTE's)

- Senior Accounting Technician
- Zoning Officer
- Part-time Staff Assistant
- Digital Evidence Administrator
- Police Service Aide
- Two full-time Park Rangers

Positions Removed (1.50 FTE's)

- Two part-time Park Rangers

Details regarding these changes can be found within the individual departmental sections.

FY24 STAFFING CHANGES

DEPT/ DIV #	FUNCTION	DEPARTMENT	FY23 AUTHORIZED	FY24 ADOPTED	NET CHANGE	FY24 ADOPTED	FY24 AUTHORIZED	NET CHANGE
GENERAL FUND								
0111	General Government	City Commission	4.25	4.25	0.00	4.25	3.75	(0.50)
0113	General Government	City Attorney	4.50	4.50	0.00	4.50	4.50	0.00
0115	General Government	Community Relations	4.50	4.50	0.00	4.50	5.50	1.00
0121	General Government	City Clerk	5.00	5.00	0.00	5.00	5.50	0.50
0131	General Government	City Manager	5.00	5.00	0.00	5.00	5.50	0.50
0141	Financial Services	Finance & Administrative Services	19.50	19.50	0.00	19.50	19.50	0.00
0144	General Government	Information Technology	14.00	14.00	0.00	14.00	14.00	0.00
0145	General Government	Human Resources and Risk Mgmt.	10.00	10.00	0.00	10.00	10.00	0.00
0151	Sustainable Development	Urban Design and Development	11.00	11.00	0.00	11.00	10.00	(1.00)
0152	Sustainable Development	Transportation Planning Division	0.00	1.00	1.00	1.00	1.00	0.00
0153	Sustainable Development	Building	19.00	19.00	0.00	19.00	19.00	0.00
0154	Sustainable Development	Community Enhancement	7.00	7.00	0.00	7.00	7.00	0.00
0161	Police	Police	160.50	161.50	1.00	161.50	161.50	0.00
0163	General Government	Fire Rescue	78.50	79.50	1.00	79.50	79.50	0.00
0170	Utilities and Engineering	Utilities-Engineering	6.00	6.00	0.00	6.00	6.00	0.00
0173	Public Works	Facilities and Property Maintenance	34.50	35.50	1.00	35.50	35.50	0.00
0175	Public Works	Fleet Services	1.00	1.00	0.00	1.00	1.00	0.00
0183	Parks & Recreation	Parks & Recreation	60.00	60.00	0.00	60.00	59.00	(1.00)
TOTAL GENERAL FUND			**444.25**	**448.25**	**4.00**	**448.25**	**447.75**	**(0.50)**
STREET CONSTRUCTION AND MAINTENANCE FUND								
1177	Public Works	Community Transportation	11.50	11.50	0.00	11.50	12.00	0.50
TOTAL STREET CONSTRUCTION AND MAINTENANCE FUND			**11.50**	**11.50**	**0.00**	**11.50**	**12.00**	**0.50**
ENTERPRISE FUNDS								
4143	Financial Services	Utility Billing	12.50	12.50	0.00	12.50	12.50	0.00
4191	Utilities and Engineering	Utilities-Utility Operations	29.50	29.50	0.00	29.50	29.50	0.00
4595	Utilities and Engineering	Utilities-Stormwater	9.00	9.00	0.00	9.00	9.00	0.00
TOTAL ENTERPRISE FUNDS			**51.00**	**51.00**	**0.00**	**51.00**	**51.00**	**0.00**
TOTAL ALL FUNDS			**506.75**	**510.75**	**4.00**	**510.75**	**510.75**	**0.00**

Changes made during FY24 reflect a net change of 1.00 FTE from FY24 Adopted FTE's specifically as follows:

Additions

- 0.50 FTE in the City Clerk Department due to the addition of an Intern position.
- 0.50 FTE in the Public Works Department due to the reclassification of a Substitute Bus Driver position to a part-time Bus Driver position.

Other Changes

- An Intern position was transferred from the City Commission Department to the City Manager Department.
- The Marketing Specialist position was transferred from the Parks and Recreation Department to Community Relations.
- As personnel vacancies arise, the City reassesses its current operations and implements necessary changes to adapt to evolving needs, ensuring continuous quality improvements for our residents, employees, and services.

Department Summaries



Department Summaries



City Commission



City Commission



CITY COMMISSION (0111)

	ACTUAL FY23	ADOPTED BUDGET FY24	ADOPTED BUDGET FY25	% CHANGE
TOTAL COST	**$594,115**	**$651,260**	**$672,440**	**3.3%**

PERSONAL SERVICES ($4,120)

The variance is primarily due to the transfer of the intern position to the City Manager Department, partially offset by the salary, health insurance, and retirement adjustments.

OPERATING EXPENSES $300

No major variance.

OTHER DISBURSEMENTS $25,000

The variance is due to changes in allocation for local grant assistance provided to non-for-profit agencies.

PERSONNEL COMPLEMENT

TITLE	FULL-TIME	PART-TIME/ TEMP	FY25 FTE ADOPTED	FY24 FTE TOTAL	TOTAL ADOPTED CHANGE
City Commissioner	0	5	3.75	3.75	0.00
TOTAL	**0**	**5**	**3.75**	**3.75**	**0.00**



CITY COMMISSION (0111)

01 GENERAL FUND

		ACTUAL FY23 EXPENDITURE	ADOPTED FY24 BUDGET	ADOPTED FY25 BUDGET
PERSONAL SERVICES				
1200	REGULAR SALARIES	$208,677	$210,130	$205,040
2100	FICA TAXES	18,660	20,050	18,570
2200	RETIREMENT-EMPLOYER	109,396	121,640	121,290
2300	GROUP INSURANCE	75,056	101,520	104,340
2305	LONG TERM DISABILITY	568	610	600
2310	BASIC LIFE ADD & STD	927	980	970
2710	COMMISSION ALLOWANCE	36,000	36,000	36,000
	TOTAL PERSONAL SERVICES	**449,285**	**490,930**	**486,810**
OPERATING EXPENSES				
4001	TRAINING AND TRAVEL	15,325	26,000	26,000
4400	RENTAL AND LEASES	1,102	2,200	-
4700	PRINTING	922	1,000	1,000
4800	PROMOTIONAL ACTIVITIES	5,337	5,000	7,500
4920	OTHER CURRENT CHARGES	-	2,000	2,000
5100	OFFICE SUPPLIES	1,010	1,200	1,200
5410	MEMBERSHIPS/DUES	17,872	23,020	23,020
5430	PUBLICATIONS/SUBSCRIPTIONS	10	500	500
	TOTAL OPERATING EXPENSES	**41,578**	**60,920**	**61,220**
OTHER DISBURSEMENTS				
8210	GRANTS TO PRIVATE ORGANIZATIONS	103,252	99,410	124,410
	TOTAL OTHER DISBURSEMENTS	**103,252**	**99,410**	**124,410**
	TOTAL EXPENDITURES	**$594,115**	**$651,260**	**$672,440**



FY25 PROGRAM MODIFICATION

☑ RECURRING ☐ ONE TIME

☑ RECOMMENDED ☐ NOT RECOMMENDED

Title
Teacher Appreciation

Department		Total Cost
City Commission	$	2,500

Justification	Strategic Goal(s):
The City aims to recognize and support the hard work and dedication of our community teachers during Teacher Appreciation Week. This initiative aligns with our strategic goal of proactively creating collaborative communication. By celebrating our teachers, we foster a stronger connection between educators and the community.	Proactively Create Collaborative Communication

Summary of Required Resources

Program(s)	FTE	Personnel	Operating		Total
Community & Business Relations	-	-	2,500	$	2,500
					-
					-
					-
					-
					-
					-
Total	-	$ -	$ 2,500	$	2,500

Resource Supplement

Personnel

FTE	Description	Salary	Fringe		Cost
-		-	-	$	-
					-
					-
					-
					-
			Total	$	-

Operating Expenses/Capital Outlay

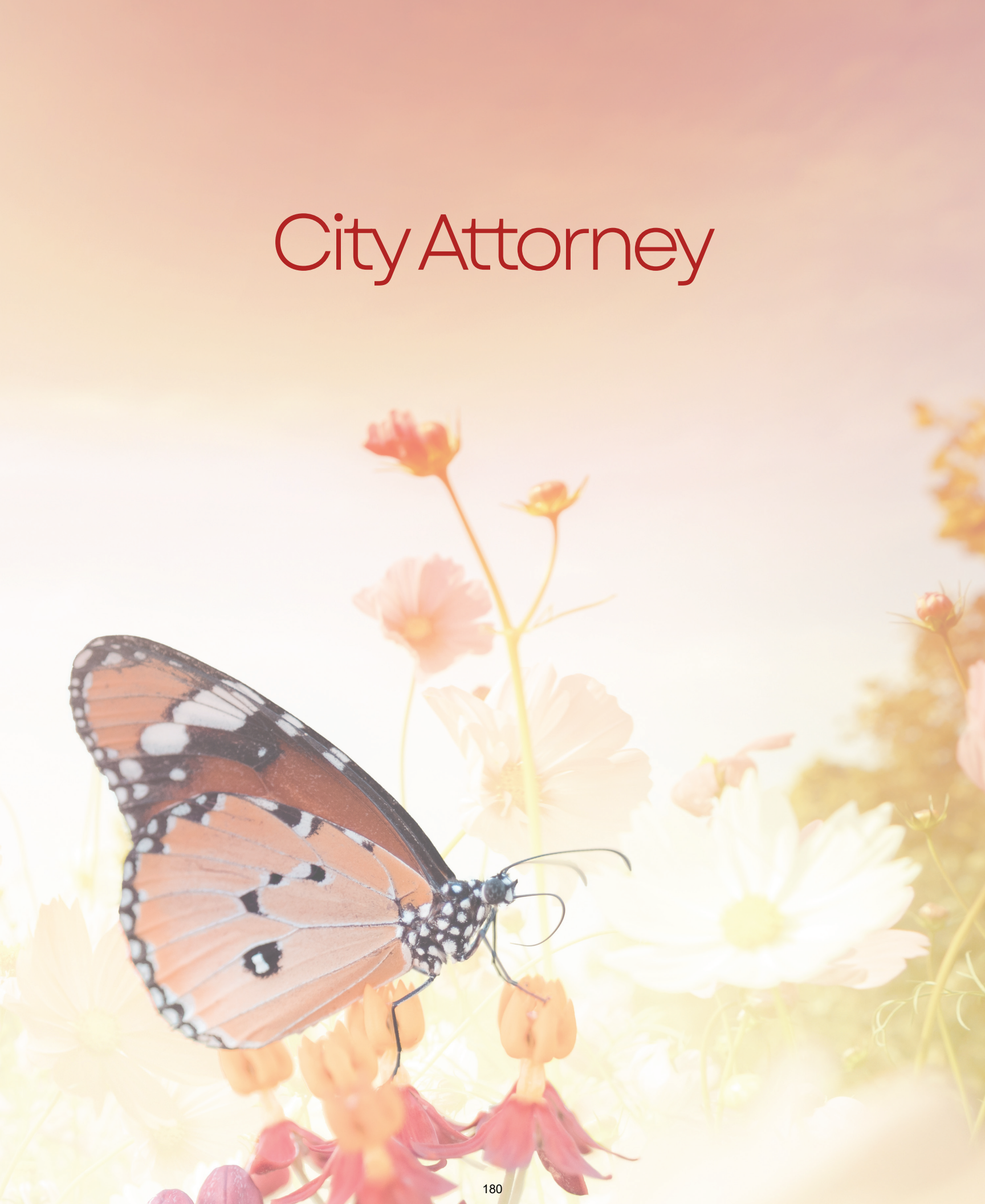
Account Number	Description		Cost
0111-4800	Promotional Activities	$	2,500
			-
			-
			-
			-
	Total	$	2,500

Revenues

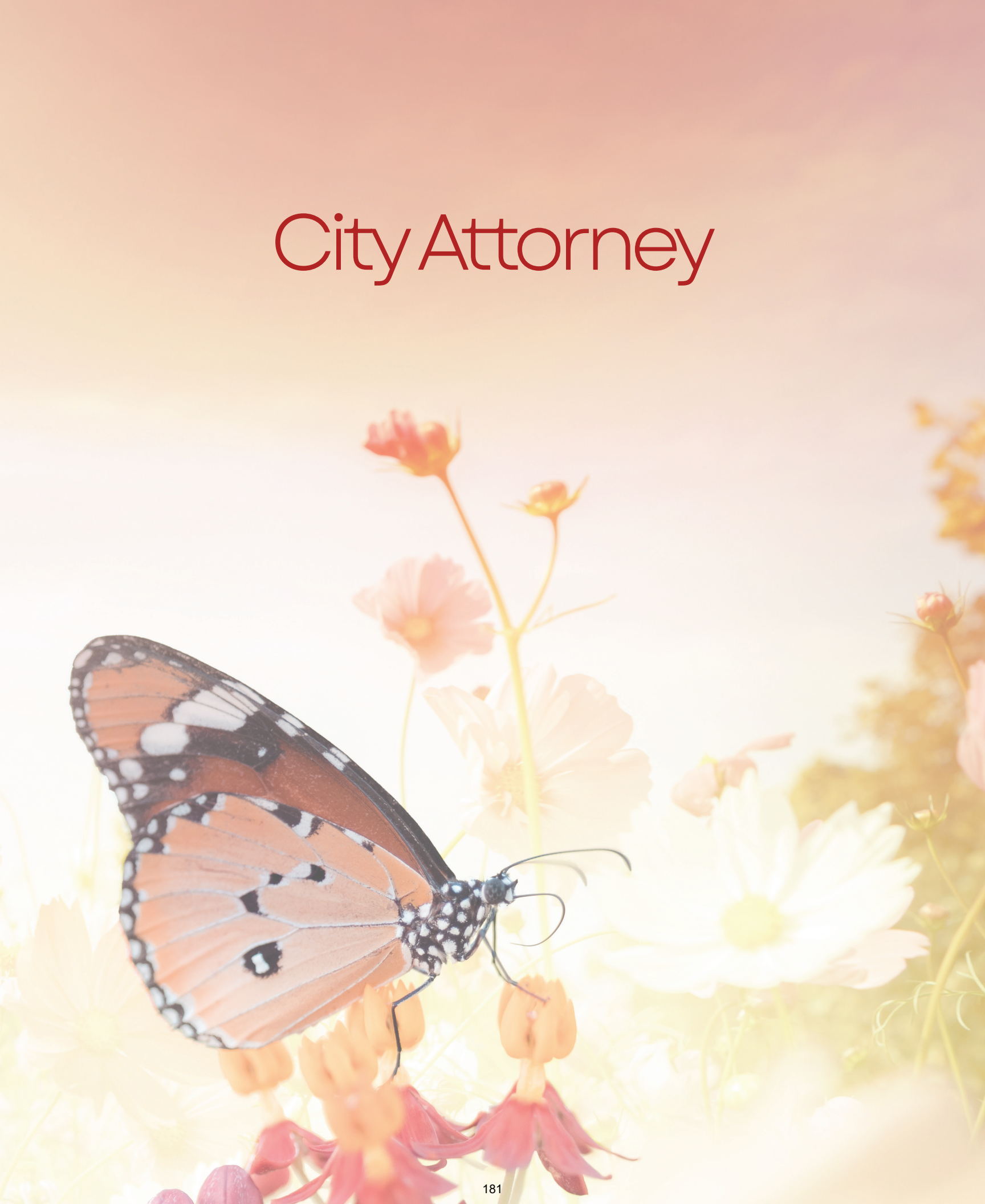
Account Number	Description		Cost
		$	-
			-
			-
			-
	Total	$	-


CITY OF COCONUT CREEK
1967 FLORIDA

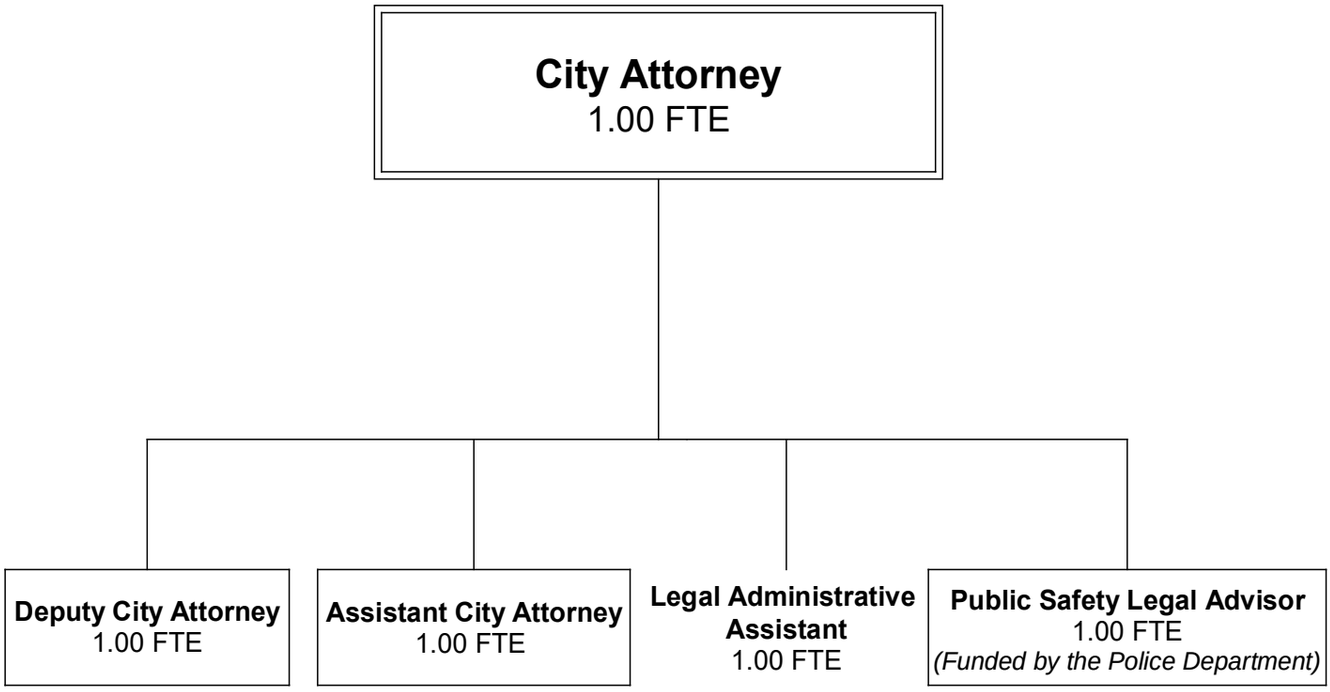
City Attorney



City Attorney



CITY ATTORNEY
ADOPTED FISCAL YEAR 2025
FTE: 4.50 EXP: $1,588,400



CITY ATTORNEY (0113)

Mission Statement

To provide effective and timely legal representation to the City Commission and City Administration.

Program Services

The City Attorney's Office provides legal advice and support to the City Commission and City Administration. The office also addresses legal issues at their inception to avoid crisis response; coordinates with and assists other departments with all legal matters; represents the City Commission, City Administration, and all boards and committees in all matters of law pertaining to their official duties; prepares and/or reviews all necessary legal documents including deeds, easements, ordinances, and resolutions; drafts and/or reviews contracts and agreements for property, services, programs, and projects; performs legal research; and prepares legal and ethics opinions as required. The office also provides City representation in civil actions and proceedings, files causes of action at the direction of the City Commission, and otherwise represents the City as a plaintiff or defendant when the City's interest so requires.

FY24 Accomplishments	Key Area of Focus	Strategic Goal
Continued review of MainStreet submittals	Smart Growth	Complete the MainStreet Project
Continued legal review of documents regarding the proposed Florida's Turnpike expansion	Smart Growth	Protect the Small Town Feeling and Look
Assisted departments with updates to the City's Code, policies, and procedures in order to comply with federal, state, and local laws	High Performance Government	Continue to Invest in, Retain and Develop High Performing Staff
Provided updates regarding case law and legislative changes impacting City operations, City Commission, City boards, and City staff	High Performance Government	Continue to Invest in, Retain and Develop High Performing Staff
Provided legal advice regarding ethics, Sunshine law, public records, election/charter changes, and parliamentary procedures	High Performance Government	Continue to Invest in, Retain and Develop High Performing Staff
Continued legal review of agreements regarding the sale of Alpha 250 property and creation of the Solid Waste Disposal and Recyclable Materials Processing Authority of Broward County, Florida	Sustainable Environment	Plan Ahead for Sustainable Technologies and Business Methods

FY25 Objectives	Key Area of Focus	Strategic Goal
Continue to provide review of MainStreet submittals	Smart Growth	Complete the MainStreet project
Continue to provide legal review of documents regarding the proposed Florida's Turnpike expansion	Smart Growth	Protect the Small Town Feeling and Look



CITY ATTORNEY (0113)

Assist departments with updates to the City's Code, policies, and procedures in order to comply with federal, state, and local laws	High Performance Government	Continue to Invest in, Retain and Develop High Performing Staff
Provide updates regarding case law and legislative changes impacting City operations, City Commission, City boards, and City staff	High Performance Government	Continue to Invest in, Retain and Develop High Performing Staff
Provide legal advice regarding ethics, Sunshine law, public records, and parliamentary procedures and provide support for the Charter Review Board	High Performance Government	Continue to Invest in, Retain and Develop High Performing Staff
Continue to provide legal review of agreements regarding the sale of Alpha 250 property and creation of the Solid Waste Disposal and Recyclable Materials Processing Authority of Broward County, Florida	Sustainable Environment	Plan Ahead for Sustainable Technologies and Business Methods

CITY ATTORNEY (0113)

	ACTUAL FY23	ADOPTED BUDGET FY24	ADOPTED BUDGET FY25	% CHANGE
TOTAL COST	**$1,267,005**	**$1,494,160**	**$1,588,400**	**6.3%**

PERSONAL SERVICES $99,260

The variance is primarily due to costs associated with salary, health insurance, retirement, and pay-for-performance adjustments.

OPERATING EXPENSES ($5,020)

The decrease is primarily due to costs associated with minor equipment to support changes in staffing.

PERSONNEL COMPLEMENT

TITLE	FULL-TIME	PART-TIME/ TEMP	FY25 FTE ADOPTED	FY24 FTE TOTAL	TOTAL ADOPTED CHANGE
City Attorney	1	0	1.00	1.00	0.00
Deputy City Attorney	1	0	1.00	1.00	0.00
Assistant City Attorney	1	0	1.00	1.00	0.00
Intern	0	1	0.50	0.50	0.00
Legal Administrative Assistant	1	0	1.00	1.00	0.00
TOTAL	**4**	**1**	**4.50**	**4.50**	**0.00**



CITY ATTORNEY (0113)

01 GENERAL FUND

		ACTUAL FY23 EXPENDITURE	ADOPTED FY24 BUDGET	ADOPTED FY25 BUDGET
PERSONAL SERVICES				
1200	REGULAR SALARIES	$802,942	$896,880	$965,250
1510	LONGEVITY	1,500	1,500	2,000
1570	OTHER BENEFITS	2,588	2,700	2,700
2100	FICA TAXES	47,870	71,680	76,480
2200	RETIREMENT-EMPLOYER	223,521	269,150	295,510
2300	GROUP INSURANCE	73,535	92,910	91,880
2305	LONG TERM DISABILITY	1,075	1,050	1,050
2310	BASIC LIFE ADD & STD	1,570	1,550	1,810
2700	VEHICLE ALLOWANCE	16,100	16,800	16,800
	TOTAL PERSONAL SERVICES	**1,170,701**	**1,354,220**	**1,453,480**
OPERATING EXPENSES				
3112	OUTSIDE LEGAL COUNSEL	74,605	101,200	101,200
3300	COURT REPORTING SERVICES	775	6,810	6,810
4001	TRAINING AND TRAVEL	6,218	11,000	11,000
4400	RENTAL AND LEASES	1,003	1,220	-
4700	PRINTING	-	200	200
5100	OFFICE SUPPLIES	1,028	1,000	1,000
5110	EQUIPMENT MINOR	-	3,500	-
5115	TELEPHONE SYSTEM SUPPLIES	-	480	-
5130	COMPUTER SOFTWARE	-	620	-
5410	MEMBERSHIPS/DUES	2,820	3,360	3,360
5430	PUBLICATIONS/SUBSCRIPTIONS	9,855	10,550	11,350
	TOTAL OPERATING EXPENSES	**96,304**	**139,940**	**134,920**
	TOTAL EXPENDITURES	**$1,267,005**	**$1,494,160**	**$1,588,400**


CITY OF COCONUT CREEK
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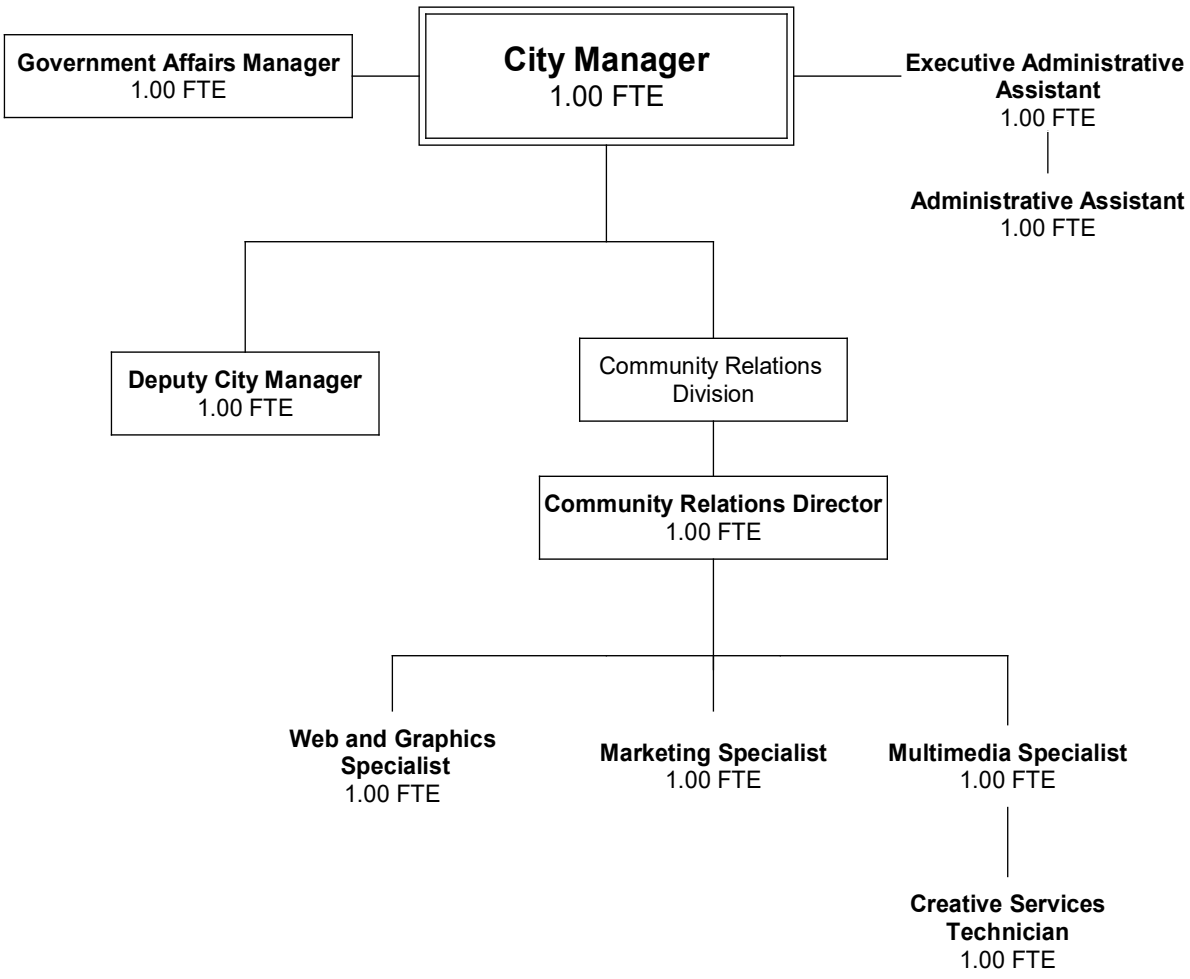
City Manager



City Manager



CITY MANAGER'S OFFICE
ADOPTED FISCAL YEAR 2025
FTE: 11.00 EXP: $2,621,500



CITY MANAGER (0131)

Mission Statement

To implement the policies of the City Commission and provide the highest level of service to the residents and businesses of Coconut Creek.

Program Services

The City Manager, serving at the direction of the City Commission, is the Chief Executive Officer of the City. The City Manager is responsible for implementing the policies of the City Commission and the efficient administration of all City departments to provide effective delivery of municipal services and programs. It is the goal of the City Manager's Office to continue to develop and communicate a shared vision, focus on citizens' services, and encourage adjustments to services and programs in a changing environment to realize the City's vision.

FY24 Accomplishments	Key Area of Focus	Strategic Goal
Integrated Vision 2030 through City and staff events	High Performance Government	Implement and Update Vision 2030
Continued to actively monitor the Florida's Turnpike expansion process for impacts to properties in the City and sought mitigations	Smart Growth	Protect the Small Town Feeling and Look
Continued to monitor solid waste disposal issues within Broward County to create a comprehensive solid waste system for Broward County while managing negative impacts of the landfill	Sustainable Environment	Update and Accomplish the Goals Established in the City of Coconut Creek Green Plan
Continued to work with the Metropolitan Planning Organization (MPO) and Broward County to maximize funding for Coconut Creek transportation projects	Adaptable and Progressive Mobility	Invest in Maintenance of all Mobility Systems
Developed long-range plan for provision of police and fire facilities	Safety and Quality of Life	Outstanding Local Emergency Preparedness and Response
Led the MainStreet approval process including land swaps, developer agreements, and various entitlements	Smart Growth	Complete the MainStreet Project
Continued maximizing grant and appropriation opportunities	High Performance Government	Seek All Possible Federal, State and Local Grant Opportunities
Continued to expand quality community engagement	High Performance Government	Proactively Create Collaborative Communication

CITY MANAGER (0131)

FY25 Objectives	Key Areas of Focus	Strategic Goal
Continue the Implementation of Vision 2030	High Performance Government	Implement and Update Vision 2030
Actively monitor the Florida's Turnpike expansion process for impacts to properties in the City and seek mitigations	Smart Growth	Protect the Small Town Feeling and Look
Monitor solid waste disposal issues within Broward County to create a comprehensive solid waste system for Broward County while managing negative impacts of the landfill	Sustainable Environment	Update and Accomplish the Goals Established in the City of Coconut Creek Green Plan
Work with the Metropolitan Planning Organization (MPO) and Broward County to maximize funding for Coconut Creek transportation projects	Adaptable and Progressive Mobility	Invest in Maintenance of all Mobility Systems
Develop plans and funding strategies for the rehabilitation of the Police Department and the construction of Fire Station 113	Safety and Quality of Life	Outstanding Local Emergency Preparedness and Response
Lead the MainStreet approval process including land swaps, developer agreements, entitlements, and civic plans	Smart Growth	Complete the MainStreet project
Maximize grant and appropriation opportunities	High Performance Government	Seek All Possible Federal, State and Local Grant Opportunities
Engage the community through City programs and services including strategically deploying Ambassadors	High Performance Government	Proactively Create Collaborative Communication
Formalize a citywide succession plan	High Performance Government	Continue to Invest in, Retain and Develop High Performing Staff

CITY MANAGER (0131)

	ACTUAL FY23	ADOPTED BUDGET FY24	ADOPTED BUDGET FY25	% CHANGE
TOTAL COST	$1,317,399	$1,570,950	$1,575,510	0.3%

PERSONAL SERVICES $7,270

The variance is primarily due to the transfer of an intern position from the City Commission Department, work force changes, as well as salary, health insurance, retirement, and pay-for-performance adjustments.

OPERATING EXPENSES ($2,710)

No major variance.

PERSONNEL COMPLEMENT

TITLE	FULL-TIME	PART-TIME/ TEMP	FY25 FTE ADOPTED	FY24 FTE TOTAL	TOTAL ADOPTED CHANGE
City Manager	1	0	1.00	1.00	0.00
Deputy City Manager	1	0	1.00	1.00	0.00
Administrative Assistant	1	0	1.00	1.00	0.00
Executive Administrative Assistant	1	0	1.00	1.00	0.00
Government Affairs Manager	1	0	1.00	1.00	0.00
Intern	0	1	0.50	0.50	0.00
TOTAL	**5**	**1**	**5.50**	**5.50**	**0.00**



CITY MANAGER (0131)

01 GENERAL FUND

		ACTUAL FY23 EXPENDITURE	ADOPTED FY24 BUDGET	ADOPTED FY25 BUDGET
PERSONAL SERVICES				
1200	REGULAR SALARIES	$935,231	$1,095,610	$1,070,750
1410	OVERTIME	-	500	-
1510	LONGEVITY	5,500	5,500	6,000
1570	OTHER BENEFITS	3,863	3,600	4,500
2100	FICA TAXES	51,990	83,360	86,260
2200	RETIREMENT-EMPLOYER	179,934	191,840	200,310
2300	GROUP INSURANCE	78,896	120,730	136,760
2305	LONG TERM DISABILITY	1,137	1,220	1,210
2310	BASIC LIFE ADD & STD	1,673	1,810	2,050
2700	VEHICLE ALLOWANCE	17,250	18,000	21,600
	TOTAL PERSONAL SERVICES	**1,275,473**	**1,522,170**	**1,529,440**
OPERATING EXPENSES				
3412	CONTRACT SER-OTHER	8,108	-	-
4001	TRAINING AND TRAVEL	7,371	20,000	20,000
4400	RENTAL AND LEASES	3,122	2,710	-
4700	PRINTING	70	1,060	1,060
4800	PROMOTIONAL ACTIVITIES	5,628	10,000	10,000
4820	RECOGNITION PROGRAM	5,610	2,220	2,220
4914	EMERGENCY PREPARATIONS	-	1,000	1,000
4920	OTHER CURRENT CHARGES	-	3,500	3,500
5100	OFFICE SUPPLIES	1,248	1,300	1,300
5410	MEMBERSHIPS/DUES	10,131	5,990	5,990
5430	PUBLICATIONS/SUBSCRIPTIONS	638	1,000	1,000
	TOTAL OPERATING EXPENSES	**41,926**	**48,780**	**46,070**
	TOTAL EXPENDITURES	**$1,317,399**	**$1,570,950**	**$1,575,510**



COMMUNITY RELATIONS

CORE SERVICES DESCRIPTIONS

Public Information & Marketing

The Public Information and Marketing Program strategizes, designs, and delivers impactful communication to inform and educate the community and news media about City events, initiatives, programs, and projects. This is achieved through various outlets such as the City's website, banners, CocoGRAM, CreekTV, CreekTALK, CocoALERT, Year in Review, surveys, brochures, and social media. These efforts aim to enhance transparency and encourage resident engagement.

Media Relations

The Media Relations Program fosters a favorable public image and educates the community about activities and services. Media Relations activities are conducted through various media outlets, including newspapers, television, online publications, and magazines.

Community & Business Relations

The Community and Business Relations Program fosters interactive community engagement and learning for residents through initiatives such as the Citizen's Academy, Speaker's Bureau, Town Hall Meetings, Ambassador Program, and partnerships with the Coral Springs Coconut Creek Regional Chamber of Commerce.

Indirect Cost

Indirect Cost encompasses both personnel and operating expenses that support general management, leadership (department head), department oversight of performance/outcomes and problem solving (senior management), and other centralized administrative support functions (the portion that is non-programmatic).

CITY MANAGER/ COMMUNITY RELATIONS KEY PERFORMANCE INDICATORS						
Key Area of Focus/ Strategic Goals	**Measure**	**FY22 Actual**	**FY23 Actual**	**FY24 Target**	**FY24 Acutal**	**FY25 Target**
High Performance Government						
Proactively Create Collaborative Communication	City-wide customer satisfaction (survey)	*	*	92%	N/A	92%
Proactively Create Collaborative Communication	# of community outreach initiatives	*	42	29	92	80
Continue to Invest in, Retain and Develop High Performing Staff	Average # of training hours per employee	36	23	23	24	25
Proactively Create Collaborative Communication	# of visitors to the City's website	250,769	224,673	225,000	245,247	225,000
Proactively Create Collaborative Communication	# of CreekTV/CreekTalk productions	62	70	70	122	70
Proactively Create Collaborative Communication	# of social media subscribers	24,994	29,109	29,500	31,674	32,000
Proactively Create Collaborative Communication	Average response time on resident requests via Customer Request Management	36 hours	40 hours	48 hours	42 hours	48 hours
Continue to Invest in, Retain and Develop High Performing Staff	Retention rate	100%	100%	100%	88%	100%
Continue to Invest in, Retain and Develop High Performing Staff	Average years of service	13	13	14	11	12
Safety and Quality of Life						
Promote Arts, Culture and Entertainment Across the City	# of promotions that highlight arts, culture and entertainment	*	31	50	27	50
Smart Growth						
Protect the Small Town Feeling and Look	# of promotions (campaigns/videos) that highlight residents	*	44	45	57	55

** Data not available for this reporting period*

COMMUNITY RELATIONS (0115)

Mission Statement

To plan, design, and execute effective programs to inform and educate the public and news media about City initiatives.

Program Services

The Community Relations Division's primary responsibilities include public relations and community outreach, the marketing and managing of CreekTV, the City's website, City social media sites, the Speaker's Bureau, and the Citizen's Academy.

FY24 Accomplishments	Key Area of Focus	Strategic Goal
Started website redevelopment plans by identifying viable systems that are compatible with the City's content management system, Sitefinity	High Performance Government	Proactively Create Collaborative Communication
Developed social media campaigns that highlight Coconut Creek residents	Smart Growth	Protect the Small-Town Feeling and Look
Created selection criteria and operating procedures for Coconut Creek's Poet Laureate	High Performance Government	Proactively Create Collaborative Communication
Developed a mechanism to sell Coconut Creek branded apparel to promote City initiatives, programs, and services	High Performance Government	Proactively Create Collaborative Communication
Implemented the Sprinklr software that aids in optimizing consumer research, resident engagement, communication strategies, and analytics under one platform, enhancing community engagement and customer experiences	High Performance Government	Proactively Create Collaborative Communication

FY25 Objectives	Key Area of Focus	Strategic Goal
Proactively advocate for City services, programs, and events in hard to reach and diverse communities	High Performance Government	Proactively Create Collaborative Communication
In collaboration with the Parks & Recreation and Sustainable Development Departments, establish the Creek Trails Program for residents to explore and enjoy the City's greenways	Safety and Quality of Life	Enhance Community Health, Safety and Well-Being
Implement and promote current and upcoming City events/initiatives/programs via social media trends	High Performance Government	Proactively Create Collaborative Communication
Complete the City's website redevelopment to create an efficient user experience and enhance customer service	High Performance Government	Proactively Create Collaborative Communication

COMMUNITY RELATIONS (0115)

	ACTUAL FY23	ADOPTED BUDGET FY24	ADOPTED BUDGET FY25	% CHANGE
TOTAL COST	$777,134	$1,018,500	$1,045,990	2.7%

PERSONAL SERVICES $135,740

The variance is primarily due to the transfer of the budget for the Marketing Specialist position from the Parks and Recreation Department, as well as salary, health insurance, retirement, and pay-for-performance adjustments.

OPERATING EXPENSES ($83,250)

The variance is primarily due to a reduction in costs associated with the re-development of the City's website in FY24.

CAPITAL OUTLAY $0

No variance.

OTHER DISBURSEMENTS ($25,000)

The variance is due to the revamping of the City's donation program to incorporate the Special Events Assistance Program.

PERSONNEL COMPLEMENT

TITLE	FULL-TIME	PART-TIME/ TEMP	FY25 FTE ADOPTED	FY24 FTE TOTAL	TOTAL ADOPTED CHANGE
Director	1	0	1.00	1.00	0.00
Creative Services Technician	1	0	1.00	1.00	0.00
Intern	0	1	0.50	0.50	0.00
Marketing Specialist	1	0	1.00	1.00	0.00
Multimedia Specialist	1	0	1.00	1.00	0.00
Web and Graphics Specialist	1	0	1.00	1.00	0.00
TOTAL	**5**	**1**	**5.50**	**5.50**	**0.00**



COMMUNITY RELATIONS (0115)

01 GENERAL FUND

		ACTUAL FY23 EXPENDITURE	ADOPTED FY24 BUDGET	ADOPTED FY25 BUDGET
PERSONAL SERVICES				
1200	REGULAR SALARIES	$464,803	$511,440	$603,590
1410	OVERTIME	-	1,000	1,000
1510	LONGEVITY	3,000	3,500	2,500
1570	OTHER BENEFITS	1,323	1,380	2,700
2100	FICA TAXES	32,293	39,770	46,720
2200	RETIREMENT-EMPLOYER	57,824	67,570	80,590
2300	GROUP INSURANCE	69,471	89,990	111,360
2305	LONG TERM DISABILITY	1,009	1,000	1,250
2310	BASIC LIFE ADD & STD	1,485	1,470	1,950
2700	VEHICLE ALLOWANCE	5,750	6,000	7,200
	TOTAL PERSONAL SERVICES	**636,958**	**723,120**	**858,860**
OPERATING EXPENSES				
3190	PRO SER-OTHER	8,960	125,000	37,000
4001	TRAINING AND TRAVEL	1,974	3,150	3,150
4400	RENTAL AND LEASES	376	1,320	1,320
4675	R/M IT	-	11,000	12,000
4710	CITY PUBLICATIONS	30,178	50,000	50,000
4800	PROMOTIONAL ACTIVITIES	15,876	30,000	40,250
4806	CREEK TV	2,188	5,250	5,250
5100	OFFICE SUPPLIES	872	1,500	1,500
5310	SIGNS	14,011	27,500	27,500
5410	MEMBERSHIPS/DUES	100	1,140	1,140
5430	PUBLICATIONS/SUBSCRIPTIONS	6,649	14,520	8,020
	TOTAL OPERATING EXPENSES	**81,184**	**270,380**	**187,130**
CAPITAL OUTLAY				
6414	COMPUTER EQUIPMENT	13,375	-	-
6430	MACHINERY	24,390	-	-
	TOTAL CAPITAL OUTLAY	**37,765**	**-**	**-**
OTHER DISBURSEMENTS				
8205	SPECIAL EVENTS ASSISTANCE	21,227	25,000	-
	TOTAL OTHER DISBURSEMENTS	**21,227**	**25,000**	**-**
	TOTAL EXPENDITURES	**$777,134**	**$1,018,500**	**$1,045,990**



FY25 PROGRAM MODIFICATION

☐ RECURRING ☑ RECOMMENDED

☑ ONE TIME ☐ NOT RECOMMENDED

Title
Sign Creation

Department		Total Cost
City Manager - Community Relations	$	10,000

Justification	Strategic Goal(s):
As a result of the division's restructuring, additional resources for print projects, including signage, will be required in FY25. These resources will be sourced from external printers to enhance the division's overall efficiency.	Proactively Create Collaborative Communication

Summary of Required Resources

Program(s)	FTE	Personnel	Operating		Total
Public Information and Marketing	-	-	10,000	$	10,000
					-
					-
					-
					-
					-
					-
Total	-	$ -	$ 10,000	$	10,000

Resource Supplement

Personnel

FTE	Description	Salary	Fringe		Cost
-		-	-	$	-
					-
					-
					-
					-
			Total	$	-

Operating Expenses/Capital Outlay

Account Number	Description		Cost
0115-3190	Additional Sign Creation Production External Services	$	10,000
			-
			-
			-
			-
	Total	$	10,000

Revenues

Account Number	Description		Cost
		$	-
			-
			-
			-
	Total	$	-


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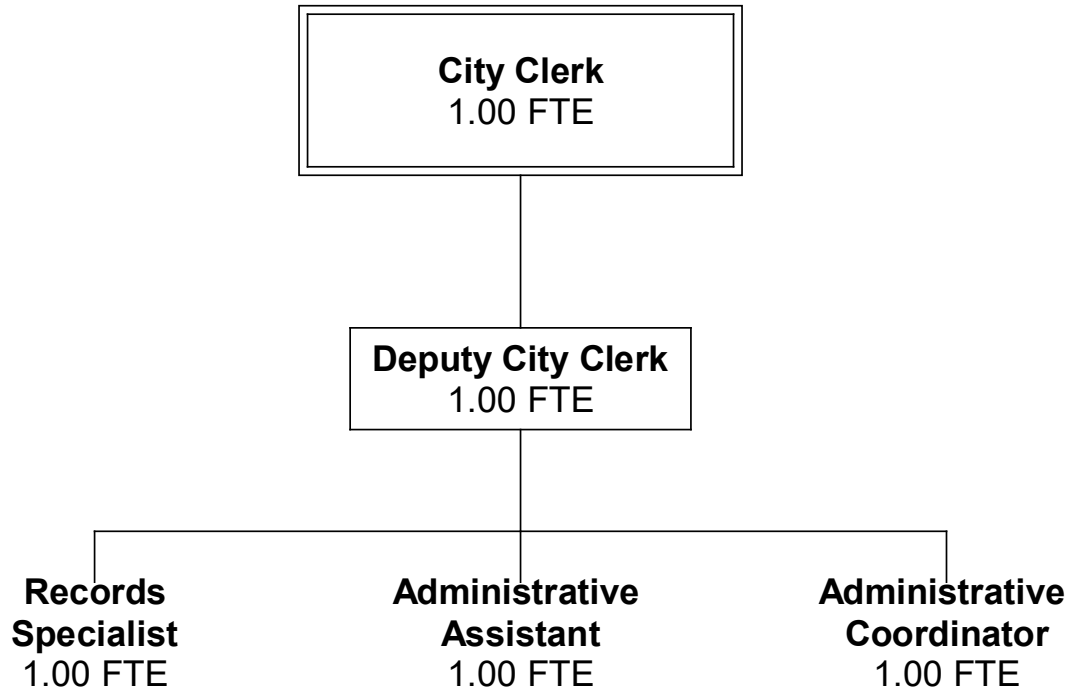
City Clerk



City Clerk



CITY CLERK
ADOPTED FISCAL YEAR 2025
FTE: 5.50 EXP: $1,156,300



CITY CLERK

CORE SERVICES DESCRIPTIONS

Records Management

The Records Management Program provides for the economical and efficient management of records in accordance with Florida Statutes. This program supports both internal and external customers, including responding to public records requests. Responsibilities include maintaining all official City records; coordinating all phases of records management, including the storage, monitoring, and disposition of City records; scanning and retrieving electronic documents in accordance with Florida Statutes; providing internal training on records management; implementing a City-wide file code index system for all record formats; and recording documents with Broward County.

Agenda Management

The Agenda Management program supports both internal and external customers, including preparing, managing, and publishing City Commission and Advisory Board agendas and minutes; serving as the liaison to City Boards and Committees; completing the legislative function with the codification of ordinances; attesting to City documents as keeper of the City seal; and providing internal training on agenda management. This function provides for compliance with legal advertising as required by Florida Statutes and City Charter.

Elections

The Elections Program, by City Charter, officiates the proper conduct of City elections, including placement of advertising; serving as the Filing Officer to candidates in all phases of their candidacy, including acceptance of campaign treasurer reports and qualifying documents; working in partnership with the Broward County Supervisor of Elections to secure polling place operations; coordinate the opening and closing of polling place locations on Election Day; and the swearing-in of elected officials.

Indirect Cost

Indirect Cost encompasses both personnel and operating dollars that support general management, leadership (department head), department oversight of performance/outcomes and problem solving (senior management), and other centralized administrative support functions (the portion that is non-programmatic).

CITY CLERK KEY PERFORMANCE INDICATORS						
Key Area of Focus/ Strategic Goals	**Measure**	**FY22 Actual**	**FY23 Actual**	**FY24 Target**	**FY24 Acutal**	**FY25 Target**
High Performance Government						
Continue to Invest in, Retain and Develop High Performing Staff	Average # of training hours per employee	40	42	50	42	35
Continue to Invest in, Retain and Develop High Performing Staff	Retention rate	100%	100%	100%	100%	100%
Continue to Invest in, Retain and Develop High Performing Staff	Average years of service	6	7	7	8	8
Plan Ahead For Progressive Technologies and Business Methods	% of time candidate list is posted to website within one (1) business day after qualification period ends	*	100%	*	N/A	100%
Plan Ahead For Progressive Technologies and Business Methods	% of time sample ballot information for Municipal Elections is posted on website within one (1) business day of receipt from Supervisor of Elections (SOE)	*	100%	*	N/A	100%
Continue to Invest in, Retain and Develop High Performing Staff	% of campaign/committee finance reports available for public inspection within three (3) business days	*	100%	*	100%	100%
Plan Ahead For Progressive Technologies and Business Methods	% of non-extensive public records requests fulfilled within five (5) business days of request	94%	96%	94%	94%	94%
Plan Ahead For Progressive Technologies and Business Methods	% of agendas available online seven (7) days prior to meeting	100%	100%	100%	100%	100%

** Data not available for this reporting period*

CITY CLERK (0121)

Mission Statement

To serve as an information resource center by providing efficient accessibility to the legislative, administrative, legal, and historical records of the City.

Program Services

The City Clerk Department serves the City Commission, City Manager, City departments, the residents of the City, and the general public as an information resource center. The functions performed by this department include the preparation and publication of the City Commission, Board, and Committee agendas and meeting minutes; preparation and monitoring of legal advertising in accordance with Florida Statutes; codification of ordinances; coordination and management of the City's Comprehensive Records Management Program; and administration of City elections. As the City's official record keeper, the City Clerk attests to all agreements and contracts entered into by the City, provides archival services, and is the keeper of the City seal.

FY24 Accomplishments	Key Area of Focus	Strategic Goal
Implemented Laserfiche, an electronic content management system, to enhance access to City records	High Performance Government	Plan Ahead for Progressive Technologies and Business Methods
Continued the strategic inventory of the City's records for enhanced preservation, efficiency, and access	High Performance Government	Plan Ahead for Progressive Technologies and Business Methods
Updated the Records Management Program Plan and corresponding policies	High Performance Government	Plan Ahead for Sustainable Technologies and Business Methods
Implemented convenient public access for Commission Meeting Rules of Conduct and Procedures	High Performance Government	Proactively Create Collaborative Communication
Implemented mandatory Public Records Training for all employees and created a supplementary Public Records pocket guide resource	High Performance Government	Continue to Invest in, Retain and Develop High Performing Staff
Developed implementation strategy for Adobe Sign, a paperless e-signature cloud solution, to provide for added organizational efficiency	Sustainable Environment	Plan Ahead for Sustainable Technologies and Business Methods

FY25 Objectives	Key Area of Focus	Strategic Goal
Continue deployment of Laserfiche by creating index structure and scanning permanent records (minutes, ordinances, and resolutions)	High Performance Government	Plan Ahead for Progressive Technologies and Business Methods

CITY CLERK (0121)

Administer the November 2024 Referendum, encompassing various tasks such as liaising with the Broward Supervisor of Elections, managing appropriate educational initiatives, arranging legal advertisements, and translation services as necessary	High Performance Government	Proactively Create Collaborative Communication
Administer the March 2025 Municipal Election, encompassing various tasks such as liaising with the Broward Supervisor of Elections, overseeing candidate qualification procedures, managing campaign finance reports, negotiating agreements for polling place facility usage, and arranging legal advertisements, including translation services as necessary	High Performance Government	Proactively Create Collaborative Communication
Research best practices to enhance voter awareness and participation in the March 2025 election, including community engagement, digital outreach, accessibility improvements, partnerships and information sharing	High Performance Government	Proactively Create Collaborative Communication
Continue strategic inventory of the City's records to improve preservation, efficiency, and accessibility	High Performance Government	Plan Ahead for Progressive Technologies and Business Methods
Manage all aspects of Public Records, including: fulfill Public Records requests utilizing JustFOIA; conduct mandatory Public Records Training for all employees; and regularly review policies and procedures for compliance with best practices	High Performance Government	Continue to Invest in, Retain and Develop High Performing Staff

CITY CLERK (0121)

	ACTUAL FY23	ADOPTED BUDGET FY24	ADOPTED BUDGET FY25	% CHANGE
TOTAL COST	**$873,359**	**$1,005,520**	**$1,156,300**	**15.0%**

PERSONAL SERVICES $90,010

The variance is primarily due to the addition of an Intern position in FY24, as wall as salary, health insurance, retirement, and pay-for-performance adjustments.

OPERATING EXPENSES $60,770

The increase is primarily due to election costs for the November 2024 and March 2025 elections.

CAPITAL OUTLAY $0

No variance.

PERSONNEL COMPLEMENT

TITLE	FULL-TIME	PART-TIME/ TEMP	FY25 FTE ADOPTED	FY24 FTE TOTAL	TOTAL ADOPTED CHANGE
City Clerk	1	0	1.00	1.00	0.00
Deputy City Clerk	1	0	1.00	1.00	0.00
Administrative Assistant	1	0	1.00	1.00	0.00
Administrative Coordinator	1	0	1.00	1.00	0.00
Intern	0	1	0.50	0.50	0.00
Records Specialist	1	0	1.00	1.00	0.00
TOTAL	**5**	**1**	**5.50**	**5.50**	**0.00**

CITY CLERK (0121)

01 GENERAL FUND

		ACTUAL FY23 EXPENDITURE	ADOPTED FY24 BUDGET	ADOPTED FY25 BUDGET
PERSONAL SERVICES				
1200	REGULAR SALARIES	$442,501	$496,240	$560,200
1410	OVERTIME	376	1,000	1,000
1510	LONGEVITY	2,000	2,000	2,500
1570	OTHER BENEFITS	1,725	1,800	1,800
2100	FICA TAXES	33,273	38,810	44,180
2200	RETIREMENT-EMPLOYER	88,550	107,240	119,050
2300	GROUP INSURANCE	69,800	92,540	95,880
2305	LONG TERM DISABILITY	997	1,030	1,070
2310	BASIC LIFE ADD & STD	1,497	1,540	1,730
2700	VEHICLE ALLOWANCE	6,900	7,200	12,000
	TOTAL PERSONAL SERVICES	**647,620**	**749,400**	**839,410**
OPERATING EXPENSES				
3192	CODIFICATION OF ORDINANCE	8,660	13,500	9,240
3412	CONTRACT SER- OTHER	41,761	51,200	52,650
4001	TRAINING AND TRAVEL	686	8,100	8,100
4400	RENTAL AND LEASES	2,518	4,030	-
4675	R/M IT	24,617	97,850	85,000
4700	PRINTING	-	200	200
4800	PROMOTIONAL ACTIVITIES	422	1,000	2,000
4905	ELECTIONS	114,148	47,240	124,830
4910	ADVERTISEMENTS	19,488	26,640	26,640
5100	OFFICE SUPPLIES	984	3,600	3,600
5410	MEMBERSHIPS/DUES	1,779	1,850	2,400
5430	PUBLICATIONS/SUBSCRIPTIONS	439	910	2,230
	TOTAL OPERATING EXPENSES	**215,501**	**256,120**	**316,890**
CAPITAL OUTLAY				
6415	COMPUTER SOFTWARE	10,238	-	-
	TOTAL CAPITAL OUTLAY	**10,238**	**-**	**-**
	TOTAL EXPENDITURES	**$873,359**	**$1,005,520**	**$1,156,300**


CITY OF COCONUT CREEK
1967 FLORIDA

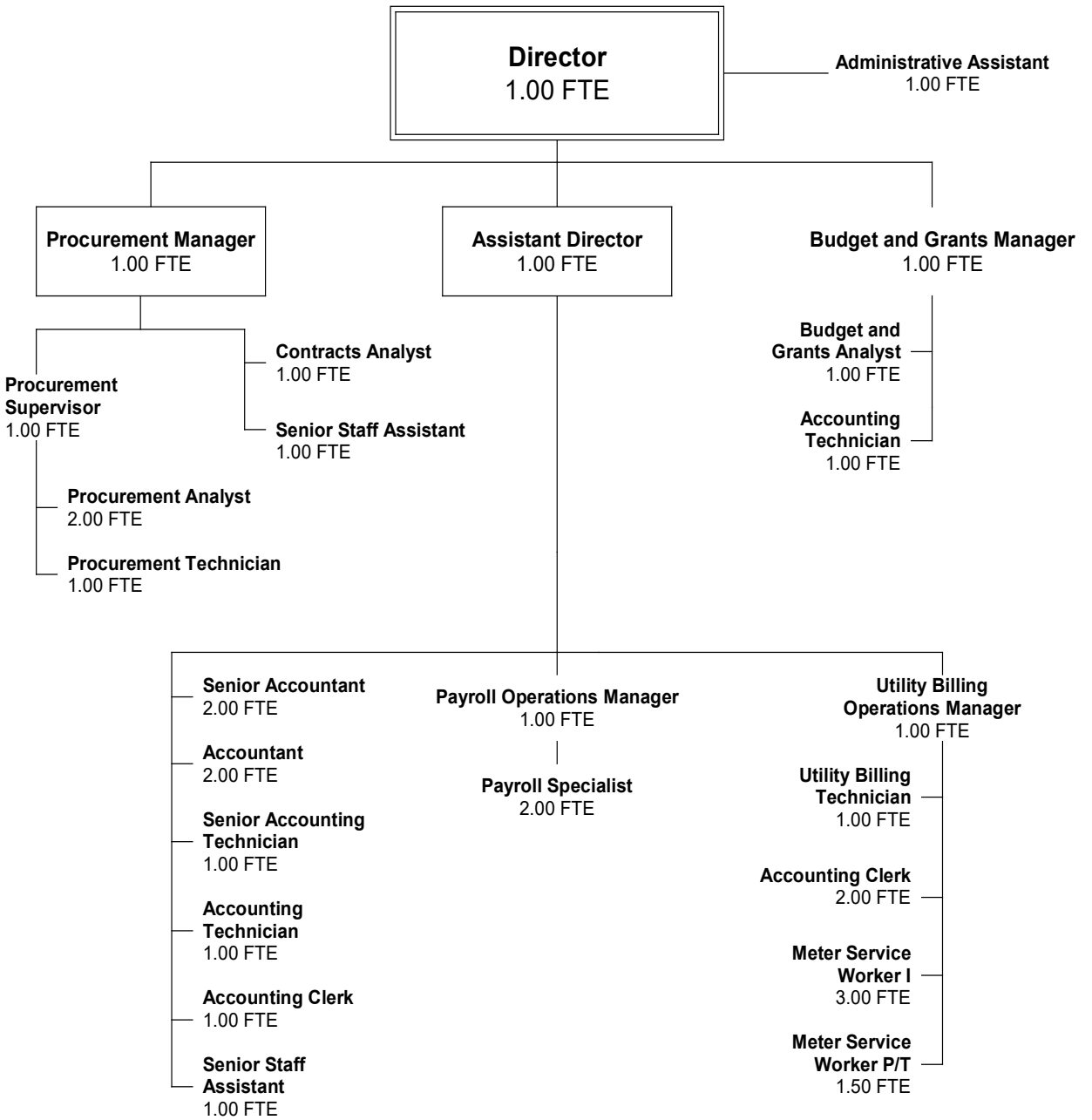
Finance & Administrative Services



Finance & Administrative Services



FINANCE AND ADMINISTRATIVE SERVICES
ADOPTED FISCAL YEAR 2025
FTE: 33.00 EXP: $5,379,190



FINANCE AND ADMINISTRATIVE SERVICES

CORE SERVICES DESCRIPTION

Customer Services
Customer Services provides general customer and account management services for all water and sewer utility accounts, ensures accounts are administered in a fair and equitable manner, resolves account issues related to overdue bills and/or termination/restoration of water service based on account status, conducts lien searches needed for real estate closings for attorneys and title companies, and provides support to City departments.

Utility Billing
The Utility Billing Division is responsible for timely, accurate meter reading in addition to the invoicing and collection of all water and sewer utility accounts.

Procurement
The Procurement Division assists departments in securing goods and services for the City using ethical and competitive procurement methods. Additionally, the division assists departments with the development of a variety of solicitations such as: invitation for bids, request for proposals, request for qualifications, and letters of interest; administrates and negotiates contracts for a wide range of services; and manages the City's contract management system to ensure contract compliance and vendor performance. Other division responsibilities include processing purchase requisitions, determining appropriate procurement methods, obtaining quotes, developing standard contract language, and administrating the City's procurement policies and procedures.

Budget & Financial Planning
The Budget and Financial Planning function responsibilities include strategic and fiscal planning, development and administration of the annual budget and the five-year Capital Improvement Program (CIP), analysis of operational productivity, and data collection for the Key Performance Indicator Scorecard.

Accounting, Financial Reporting, & Treasury
The Accounting, Financial Reporting, and Treasury Program responsibilities include financial reporting, contracts and grant administration, treasury management, debt issuance, and special projects. This function is also responsible for preparation of the Annual Comprehensive Financial Report (ACFR) and the Popular Annual Financial Report (PAFR), cash disbursements, payroll processing and reporting, fixed asset reporting, accounts receivable, and accounts payable.

Indirect Cost
Indirect Cost encompasses both personnel and operating dollars that support general management, leadership (department head), department oversight of performance/outcomes and problem solving (senior management), and other centralized administrative support functions (the portion that is non-programmatic).

FINANCE AND ADMINISTRATIVE SERVICES KEY PERFORMANCE INDICATORS						
Key Area of Focus/ Strategic Goals	**Measure**	**FY22 Actual**	**FY23 Actual**	**FY24 Target**	**FY24 Acutal**	**FY25 Target**
High Performance Government						
Seek All Possible Federal, State, and Local Grant Opportunities	% of operations and CIP costs leveraged by grant funding	*	0%	5%	0%	5%
Proactively Create Collaborative Communication	# of community outreach initiatives	*	5	5	3	5
Proactively Create Collaborative Communication	Average customer wait time per call (minutes)	1:49	2:24	2:00	3:14	2:00
Continue to Invest in, Retain and Develop High Performing Staff	# of meters inspected	*	6,227	5,500	5,850	6,000
Continue to Invest in, Retain and Develop High Performing Staff	# of internal audits completed	*	26	25	25	25
Continue to Invest in, Retain and Develop High Performing Staff	Average # of training hours per employee	53	52	50	47	50
Continue to Invest in, Retain and Develop High Performing Staff	Retention rate	100%	99%	100%	100%	100%
Continue to Invest in, Retain and Develop High Performing Staff	Average years of service	7	6	7	7	8
Continue to Invest in, Retain and Develop High Performing Staff	Non-residential taxable value/total taxable value	22%	21%	25%	21%	25%
Continue to Invest in, Retain and Develop High Performing Staff	Gross residential ad valorem taxes per capita	$533	$579	$615	$636	$625
Continue to Invest in, Retain and Develop High Performing Staff	General Fund expenditures per capita	$1,171	$1,336	$1,555	$1,427	$1,565
Continue to Invest in, Retain and Develop High Performing Staff	General Fund revenues per capita	$1,330	$1,377	$1,502	$1,486	$1,550
Continue to Invest in, Retain and Develop High Performing Staff	General Fund operating unassigned fund balance/total expenditures	37%	36%	35%	38%	36%
Continue to Invest in, Retain and Develop High Performing Staff	Overall debt per capita	$315	$279	$243	$244	$206
Plan Ahead For Progressive Technologies and Business Methods	# of programs/processes automated	*	6	10	6	10
Plan Ahead For Progressive Technologies and Business Methods	# of days to identify and resolve water loss	*	7	10	10	10
Plan Ahead For Progressive Technologies and Business Methods	# of formal solicitations issued	17	20	20	17	25
Safety and Quality of Life						
Enhance Community Health, Safety and Well-Being	Customer satisfaction (survey)	*	93%	95%	*	95%
Enhance Community Health, Safety and Well-Being	# of work orders completed	*	8,767	9,000	6,231	9,000
Smart Growth						
Enhance Technological Connectivity	% of utility accounts receiving electronic bills	49%	50%	52%	53%	55%
Enhance Technological Connectivity	% of utility billing account holders utilizing online bill payment	57%	62%	65%	68%	68%

** Data not available for this reporting period*

FINANCE AND ADMINISTRATIVE SERVICES (0141)

Mission Statement

To provide prudent financial services with integrity, innovation, and efficiency.

Program Services

The Finance and Administrative Services Department consists of Accounting, Treasury, Budget, and Procurement functions, and works closely with the City Manager's Office on issues relating to financial reporting, budgets, investments, contracts, grant administration, retirement, debt issuance, and special projects. The Accounting function provides accurate financial information in accordance with governmental accounting requirements, prepares the Annual Comprehensive Financial Report (ACFR) and the Popular Annual Financial Report (PAFR), and oversees the cash disbursements, payroll processing, fixed asset reporting, accounts receivable, and accounts payable functions for the City. The Treasury function maintains the City's financial resources including collecting, monitoring, and investing revenues. The Budget function provides strategic and financial planning, administration of the annual budget and the five-year Capital Improvement Program, analysis of operational productivity, and special projects. The Procurement function secures goods, services, equipment, leases, and construction using ethical, fair, and transparent competitive procurement methods. Procurement processes requisitions, obtains quotations, solicits formal competitive bids, disposes of surplus, performs City-wide contract management, and administers the Procurement Card Program.

FY24 Accomplishments	Key Area of Focus	Strategic Goal
Implemented investment management services	High Performance Government	Plan Ahead for Progressive Technologies and Business Methods
Completed vendor selection process for auditing services in accordance with Florida Statutes Section 218.391	High Performance Government	Plan Ahead for Progressive Technologies and Business Methods
Analyzed the Radio Frequency Identification (RFID) Technology for fixed asset inventory	High Performance Government	Plan Ahead for Progressive Technologies and Business Methods
Analyzed and explored Employee Access Center software options to enable employees to retrieve payroll documents electronically	High Performance Government	Plan Ahead for Progressive Technologies and Business Methods
Implemented various process improvements in payroll, procurement, accounts receivable, lien inquiries, etc.	High Performance Government	Plan Ahead for Progressive Technologies and Business Methods

FY25 Objectives	Key Area of Focus	Strategic Goal
Review and enhance City-wide long-term financial policies	High Performance Government	Plan Ahead for Progressive Technologies and Business Methods



FINANCE AND ADMINISTRATIVE SERVICES (0141)

In conjunction with the Sustainable Development Department, oversee the development of an economic development and long-term financial plan that drives the budget process and serves as the foundation for future development within the City	High Performance Government	Plan Ahead for Progressive Technologies and Business Methods
Evaluate ERP system and consider alternative viable options that optimize outcomes and provide reliable, cost effective payroll processing and accurate reporting solutions	High Performance Government	Plan Ahead for Progressive Technologies and Business Methods
Review and develop a comprehensive process to implement all applicable provisions of the Secure 2.0 Act	High Performance Government	Plan Ahead for Sustainable Technologies and Business Methods
Identify and evaluate efficient use of environmentally safe/recycled products for commodity purchases	Sustainable Environment	Encourage Businesses and Community Members to Adopt Green Initiatives
Research and evaluate software to streamline the budget development process	High Performance Government	Plan Ahead for Sustainable Technologies and Business Methods
Enhance the electronic bidding process to include an electronic evaluation tool	High Performance Government	Plan Ahead for Progressive Technologies and Business Methods
Complete various studies to include a City-wide inventory of capital assets and a cost Allocation Plan	High Performance Government	Plan Ahead for Progressive Technologies and Business Methods

FINANCE AND ADMINISTRATIVE SERVICES (0141)

	ACTUAL FY23	ADOPTED BUDGET FY24	ADOPTED BUDGET FY25	% CHANGE
TOTAL COST	**$2,474,148**	**$3,232,240**	**$3,336,890**	**3.2%**

PERSONAL SERVICES $75,080

The variance is primarily due to salary, health insurance, retirement, and pay-for-performance adjustments.

OPERATING EXPENSES $29,570

The variance is primarily due to increased professional and contractual services, printing, and minor equipment costs.

CAPITAL OUTLAY $0

No variance.

PERSONNEL COMPLEMENT

TITLE	FULL-TIME	PART-TIME/ TEMP	FY25 FTE ADOPTED	FY24 FTE TOTAL	TOTAL ADOPTED CHANGE
Director	1	0	1.00	1.00	0.00
Accountant	2	0	2.00	2.00	0.00
Accounting Technician	2	0	2.00	2.00	0.00
Administrative Assistant	1	0	1.00	1.00	0.00
Budget and Grants Analyst	1	0	1.00	1.00	0.00
Budget and Grants Manager	1	0	1.00	1.00	0.00
Contracts Analyst	1	0	1.00	1.00	0.00
Intern	0	1	0.50	0.50	0.00
Payroll Operations Manager	1	0	1.00	1.00	0.00
Payroll Specialist	2	0	2.00	2.00	0.00
Procurement Analyst	2	0	2.00	2.00	0.00
Procurement Manager	1	0	1.00	1.00	0.00
Procurement Technician	1	0	1.00	1.00	0.00
Senior Accountant	1	0	1.00	1.00	0.00
Senior Accounting Technician	1	0	1.00	0.00	1.00
Senior Staff Assistant	2	0	2.00	2.00	0.00
TOTAL	**20**	**1**	**20.50**	**19.50**	**1.00**



FINANCE AND ADMINISTRATIVE SERVICES (0141)

01 GENERAL FUND

		ACTUAL FY23 EXPENDITURE	ADOPTED FY24 BUDGET	ADOPTED FY25 BUDGET
PERSONAL SERVICES				
1200	REGULAR SALARIES	$1,534,485	$1,811,270	$1,900,670
1410	OVERTIME	10,472	7,500	7,500
1510	LONGEVITY	7,000	8,500	10,000
1550	HOLIDAY PAY	-		-
1570	OTHER BENEFITS	4,200	4,500	4,500
2100	FICA TAXES	111,198	141,240	142,610
2200	RETIREMENT-EMPLOYER	243,803	296,990	299,400
2300	GROUP INSURANCE	207,115	348,480	330,730
2305	LONG TERM DISABILITY	3,546	4,060	4,150
2310	BASIC LIFE ADD & STD	5,273	6,000	6,460
2700	VEHICLE ALLOWANCE	13,350	14,400	12,000
	TOTAL PERSONAL SERVICES	**2,140,443**	**2,642,940**	**2,718,020**
OPERATING EXPENSES				
3190	PRO SER-OTHER	14,910	184,390	145,390
3200	AUDIT	53,490	75,750	83,010
3412	CONTRACT SER-OTHER	139,234	162,000	146,450
4001	TRAINING AND TRAVEL	14,731	26,850	26,850
4100	TELEPHONE	-	-	-
4200	POSTAGE	24,464	31,600	40,000
4400	RENTAL AND LEASES	10,475	7,030	65,170
4605	R/M-CONTRACTS	792	820	820
4675	R/M IT	15,519	15,600	16,000
4700	PRINTING	33,516	42,250	42,450
4800	PROMOTIONAL ACTIVITIES	2,216	2,800	3,500
4920	OTHER CURRENT CHARGES - MISC.	8,072	5,250	5,400
5100	OFFICE SUPPLIES	3,230	5,000	5,500
5105	COPY PAPER-CITYWIDE	6,444	14,000	14,000
5110	EQUIPMENT-MINOR	1,213	6,360	7,620
5115	TELEPHONE SYSTEM SUPPLIES	-	-	320
5130	COMPUTER SOFTWARE	-	-	1,460
5410	MEMBERSHIPS/DUES	5,152	8,530	8,680
5430	PUBLICATIONS/SUBSCRIPTIONS	247	1,070	6,250
	TOTAL OPERATING EXPENSES	**333,706**	**589,300**	**618,870**
	TOTAL EXPENDITURES	**$2,474,148**	**$3,232,240**	**$3,336,890**

FY25 PROGRAM MODIFICATION

☑ RECURRING ☐ ONE TIME

☑ RECOMMENDED ☐ NOT RECOMMENDED

Title
Senior Accounting Technician

Department	Total Cost
Finance and Administrative Services	$ 75,680

Justification	Strategic Goal(s):
Due to the ever-growing service demands of the City, a more extensive review and preparation process is required for Budget, Payroll, and Accounting. As a result, a Senior Accounting Technician is recommended to serve in an ancillary capacity focusing on budget and accounting functions. This position will coordinate aspects of the budget process, assist with the preparation and publishing of the budget document, manage the miscellaneous accounts receivable process, process special detail billing, prepare journal entries, balance daily cash receipts, and prepare periodic payroll, utility, financial, statistical, and operational reports and reconciliations.	Continue to Invest in, Retain, and Develop High Performing Staff

Summary of Required Resources

Program(s)	FTE	Personnel	Operating		Total
Acct. Fin. Reporting , Treasury	0.50	35,270	2,570	$	37,840
Budget & Financial Planning.	0.50	35,270	2,570		37,840
					-
					-
Total	**1.00**	**$ 70,540**	**$ 5,140**	**$**	**75,680**

Resource Supplement

Personnel

FTE	Description	Salary	Fringe		Cost
1.00	Senior Accounting Technician	50,380	20,160	$	70,540
					-
					-
					-
			Total	**$**	**70,540**

Operating Expenses/Capital Outlay

Account Number	Description		Cost
0141-5100	Supplies	$	500
0141-5110	Additional Monitor, Laptop, and Docking Station with Monitor		2,860
0141-5115	Desk Phone and Desk Phone User License		320
0141-5130	Software		1,460
			-
			-
	Total	**$**	**5,140**

Revenues

Account Number	Description		Cost
		$	-
			-
			-
			-
	Total	**$**	**-**

NON-DEPARTMENTAL

(0199)

01 GENERAL FUND

		ACTUAL FY23 EXPENDITURE	ADOPTED FY24 BUDGET	ADOPTED FY25 BUDGET
OTHER DISBURSEMENTS				
9901	CONTINGENCY	$0	$1,133,800	$2,374,530
9903	FUND BALANCE RESERVE	-	17,200,000	20,500,000
	TOTAL OTHER DISBURSEMENTS	**$0**	**18,333,800**	**22,874,530**
	TOTAL EXPENDITURES	**$0**	**$18,333,800**	**$22,874,530**

(0198)

OPERATING EXPENSES				
3190	PRO SER-OTHER	$248,741	$249,520	$267,020
4819	INCENTIVE PROGRAM	43,991	114,880	114,880
	TOTAL OPERATING EXPENSES	**292,732**	**364,400**	**381,900**
OTHER DISBURSEMENTS				
8220	NEIGHBORHOOD ENHANCEMENT GRANTS	39,293	195,000	195,000
9139	TRANSFER TO FUND 39	6,195,500	5,135,650	13,229,890
	TOTAL OTHER DISBURSEMENTS	**6,234,792**	**5,330,650**	**13,424,890**
	TOTAL EXPENDITURES	**$6,527,525**	**$5,695,050**	**$13,806,790**

UTILITY BILLING AND CUSTOMER SERVICE (4143)

Mission Statement

To provide prudent financial services with integrity, innovation, and efficiency.

Program Services

A division of the Finance and Administrative Services Department, Utility Billing and Customer Service is responsible for meter reading, the accurate billing of water and sewer services, and the processing of payments and customer service inquiries, including feedback and various other requests via walk-ins, telephone, and correspondence. This division provides these services to approximately 12,145 customers and maintains an environment that promotes service excellence in the most effective and efficient manner, while enforcing the City's policies, procedures, and Code of Ordinances.

FY24 Accomplishments	Key Area of Focus	Strategic Goal
Increased the utilization of e-bill statements and encouraged customers to go paperless	Sustainable Environment	Update and Accomplish the Goals Established in the City of Coconut Creek Climate Action Plan
Evaluated and developed an implementation plan for new technology that provides improved customer access to account details, including communication on water consumption and leaks that allow customers the ability to better manage water usage	High Performance Government	Plan Ahead for Progressive Technologies and Business Methods
Issued Request for Proposals (RFP) for a vendor to conduct the Advanced Metering Infrastructure (AMI) upgrade and implementation	High Performance Government	Plan Ahead for Progressive Technologies and Business Methods

FY25 Objectives	Key Area of Focus	Strategic Goal
Begin the Advanced Metering Infrastructure deployment (AMI)	High Performance Government	Plan Ahead for Progressive Technologies and Business Methods
Conduct various customer outreach initiatives including an educational AMI day	High Performance Government	Proactively Create Collaborative Communication
Research, evaluate, and implement expanded payment options to include enhancements to the current customer portal including additional languages, additional payment options, and consumption statistics	High Performance Government	Plan Ahead for Sustainable Technologies and Business Methods
Develop internal and external video trainings to formalize training documents and educate residents	Smart Growth	Proactively Create Collaborative Communication

UTILITY BILLING AND CUSTOMER SERVICE (4143)

	ACTUAL FY23	ADOPTED BUDGET FY24	ADOPTED BUDGET FY25	% CHANGE
TOTAL COST	**$1,664,628**	**$1,908,150**	**$2,042,300**	**7.0%**

PERSONAL SERVICES $48,800

The variance is primarily due to salary, health insurance, retirement, and pay-for-performance adjustments.

OPERATING EXPENSES $75,850

The variance is primarily due to increased professional services costs associated with bill printing and payment processing.

OTHER DISBURSEMENTS $9,500

The variance is due to increased customer deposit interest.

PERSONNEL COMPLEMENT

TITLE	FULL-TIME	PART-TIME/ TEMP	FY25 FTE ADOPTED	FY24 FTE TOTAL	TOTAL ADOPTED CHANGE
Assistant Director	1	0	1.00	1.00	0.00
Accounting Clerk	3	0	3.00	3.00	0.00
Meter Service Worker I	3	2	4.50	4.50	0.00
Senior Accountant	1	0	1.00	1.00	0.00
Procurement Supervisor	1	0	1.00	1.00	0.00
Utility Billing Technician	1	0	1.00	1.00	0.00
Utility Billing Operations Manager	1	0	1.00	1.00	0.00
TOTAL	**11**	**2**	**12.50**	**12.50**	**0.00**



UTILITY BILLING AND CUSTOMER SERVICE (4143)

41 WATER/WASTEWATER FUND

		ACTUAL FY23 EXPENDITURE	ADOPTED FY24 BUDGET	ADOPTED FY25 BUDGET
PERSONAL SERVICES				
1200	REGULAR SALARIES	$712,557	$921,210	$962,670
1410	OVERTIME	9,576	15,000	15,000
1510	LONGEVITY	2,000	2,500	2,500
1570	OTHER BENEFITS	3,889	3,660	4,200
2100	FICA TAXES	52,735	72,460	75,680
2200	RETIREMENT-EMPLOYER	56,851	127,010	133,310
2201	PENSION EXPENSE	168,588	-	-
2300	GROUP INSURANCE	108,380	231,550	228,930
2305	LONG TERM DISABILITY	1,674	2,230	2,120
2310	BASIC LIFE ADD & STD	2,524	3,390	3,400
2601	OTHER POSTEMPLOYMENT BENEFITS	44,968	-	-
2700	VEHICLE ALLOWANCE	4,600	4,800	4,800
	TOTAL PERSONAL SERVICES	**1,168,341**	**1,383,810**	**1,432,610**
OPERATING EXPENSES				
3190	PRO SER-OTHER	96,972	137,150	149,000
3200	AUDIT	26,660	27,140	29,900
3412	CONTRACT SER-OTHER	243,773	191,850	252,850
4001	TRAINING AND TRAVEL	4,483	16,000	16,000
4605	R/M-CONTRACTS	8,198	7,800	7,800
4630	R/M-EQUIPMENT	5,426	5,000	5,000
4700	PRINTING	468	3,500	3,500
4916	BAD DEBTS	8,217	40,000	40,000
5100	OFFICE SUPPLIES	1,313	1,500	1,500
5110	EQUIPMENT-MINOR	3,600	-	-
5220	UNIFORMS	1,615	1,250	1,250
5240	OPER SUPPLIES-OTHER	1,127	1,750	1,750
5410	MEMBERSHIPS/DUES	-	700	700
5430	PUBLICATIONS/SUBSCRIPTIONS	1,676	3,200	3,440
	TOTAL OPERATING EXPENSES	**403,528**	**436,840**	**512,690**
OTHER DISBURSEMENTS				
9300	INTEREST EXPENSE	92,759	87,500	97,000
	TOTAL OTHER DISBURSEMENTS	**92,759**	**87,500**	**97,000**
	TOTAL EXPENDITURES	**$1,664,628**	**$1,908,150**	**$2,042,300**

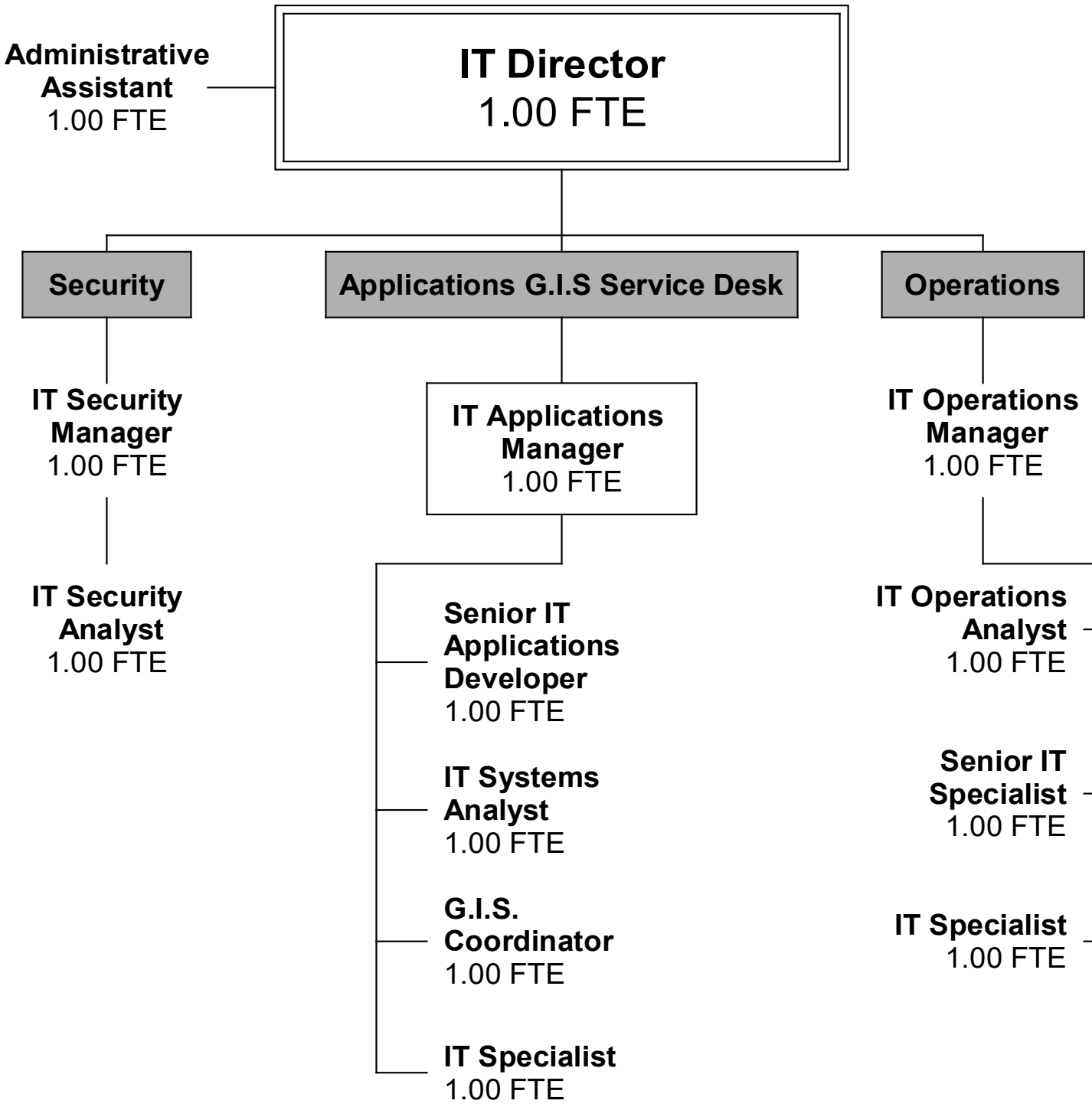
Information Technology



Information Technology



INFORMATION TECHNOLOGY
ADOPTED FISCAL YEAR 2025
FTE: 14.00 EXP: $3,602,060



INFORMATION TECHNOLOGY

CORE SERVICES DESCRIPTION

Technology Planning
Technology Planning is a strategic process that involves forecasting the technical evolution of a program or system to realize its envisioned future state. This integral practice operates in tandem with the City's business or mission objectives, aligning with the desired outcomes of strategic initiatives. Encompassing a comprehensive spectrum, technology planning incorporates elements such as technology forecasting, robust IT governance, meticulous security measures, adept change management, thoughtful projections, and judicious technology upgrades. This holistic approach ensures the seamless integration of technology with the City's Vision 2030, fostering a dynamic and forward-thinking environment.

Customer Service & Support
Customer Service and Support incorporates the service life-cycle performance measurement with improvement efforts to service strategy, design, and transition. The program focuses on increasing efficiency, maximizing effectiveness, and optimizing the cost of services and underlying IT service processes.

System Administration
System Administration encompasses the continuous maintenance, configuration, and reliable operation of an IT asset or service through its production lifecycle. The program provides guidance on promoting efficient usage to ensure that the City’s strategic initiatives are accomplished.

Application Services
Application Services facilitates the selection, design, implementation, and maintenance of software services. This program ensures transition planning, implementation, training, and support; service asset and configuration management; release and deployment management; service validation, testing, and evaluation; knowledge management; data management; and GIS mapping and layer development.

Security, Policies, & Standards
Security, Policies, and Standards is the framework to which sustained and secured technology operations are supported in compliance with best practices, standards, regulations, and procedures. The program involves the development and maintenance of security policy documentation as well as workforce cybersecurity education and training.

Indirect Cost
Indirect Cost includes both personnel and operating dollars that support general management, leadership (department head), department oversight of performance/outcomes and problem solving (senior management), and other centralized administrative support functions (the portion that is non-programmatic).



INFORMATION TECHNOLOGY KEY PERFORMANCE INDICATORS						
Key Area of Focus/ Strategic Goals	**Measure**	**FY22 Actual**	**FY23 Actual**	**FY24 Target**	**FY24 Acutal**	**FY25 Target**
Sustainable Environment						
Proactively Create Collaborative Communication	# of programs/processes automated	*	33	30	26	39
Smart Growth						
Enhance Technological Connectivity	% of latest software releases, patches, and upgrades/updates completed	93%	99%	100%	100%	100%
High Performance Government						
Proactively Create Collaborative Communication	Customer satisfaction (survey)	99%	99%	100%	99%	100%
Plan Ahead for Progressive Technologies and Business Methods	% of Service Desk Requests resolved within Service Level Agreement (SLA) timeframes	85%	85%	100%	88%	100%
Plan Ahead for Progressive Technologies and Business Methods	% of technology refresh completed within 90 days	*	78%	100%	100%	100%
Plan Ahead for Progressive Technologies and Business Methods	% of services restored within Service Level Agreement (SLA) timeframe	84%	78%	100%	97%	100%
Plan Ahead for Progressive Technologies and Business Methods	% of uptime for City applications and services	99%	99%	100%	100%	100%
Plan Ahead for Progressive Technologies and Business Methods	% of planned system maintenance completed	89%	94%	100%	85%	100%
Plan Ahead for Progressive Technologies and Business Methods	% of governance projects approved within 45 days of sponsor approval	*	100%	100%	100%	100%
Continue to Invest in, Retain and Develop High Performing Staff	% of projects completed within pre-established timeframes	69%	78%	100%	76%	100%
Continue to Invest in, Retain and Develop High Performing Staff	% of time system restoration is completed within 24 hours	100%	100%	100%	100%	100%
Continue to Invest in, Retain and Develop High Performing Staff	Average # of training hours per employee	22	30	30	32	30
Continue to Invest in, Retain and Develop High Performing Staff	Retention rate	100%	100%	100%	100%	100%
Continue to Invest in, Retain and Develop High Performing Staff	Average years of service	14	14	15	14	14
Continue to Invest in, Retain and Develop High Performing Staff	% of projects completed within budget	100%	100%	100%	100%	100%
Seek All Possible Federal, State and Local Grant Opportunities	% of operations and CIP costs supported by grant funding	*	20%	20%	20%	50%

** Data not available for this reporting period*

INFORMATION TECHNOLOGY (0144)

Mission Statement

To provide enterprise technology solutions to City leaders and staff so they can meet their goals and deliver effective and efficient services to our customers.

Program Services

The Information Technology (IT) Department works with all City departments to effectively use technology and improve services provided to the residents and businesses of the City of Coconut Creek. Services are provided through the use of centralized storage virtualization helping to reduce hardware costs and lower the City's technology carbon footprint, which promotes its green initiatives. The City-wide network is maintained and supported by numerous software applications. Additionally, the department ensures all City information and information-based services are properly acquired, monitored, maintained, and kept current in the most cost-effective manner possible. All systems are maintained, secured, and appropriately backed up to ensure data availability, data integrity, and data confidentiality.

FY24 Accomplishments	Key Area of Focus	Strategic Goal
Increased the functionality of the Laserfiche application to integrate with the City's documents and records management system	High Performance Government	Plan Ahead for Progressive Technologies and Business Methods
Enhanced cybersecurity resilience by adopting cybersecurity standards and frameworks and by implementing measures to protect systems and data, including Multi Factor Authentication (MFA)	Safety and Quality of Life	Outstanding Local Emergency Preparedness and Response
Successfully implemented comprehensive guidelines for the ethical and responsible usage of artificial intelligence to ensure transparency, accountability and privacy	Safety and Quality of Life	Outstanding Local Emergency Preparedness and Response

FY25 Objectives	Key Area of Focus	Strategic Goal
Oversee data center hardware upgrade and enhance resiliency for the Emergency Operations Center (EOC)	High Performance Government	Plan Ahead for Progressive Technologies and Business Methods
Establish improved functionality of redundant Internet access	High Performance Government	Plan Ahead for Progressive Technologies and Business Methods
Implement and strengthen cybersecurity measures throughout the City's infrastructure to ensure compliance with federal and state legislative regulations and directives	Safety and Quality of Life	Outstanding Local Emergency Preparedness and Response
Standardize City-wide conference room equipment to enhance efficiency	High Performance Government	Proactively Create Collaborative Communication

INFORMATION TECHNOLOGY (0144)

Enhance the technology refresh process to consolidate staff computer equipment, minimize redundancy, reduce costs, and simplify upgrades, enhancements and maintenance	High Performance Government	Plan Ahead for Progressive Technologies and Business Methods



INFORMATION TECHNOLOGY (0144)

	ACTUAL FY23	ADOPTED BUDGET FY24	ADOPTED BUDGET FY25	% CHANGE
TOTAL COST	**$2,646,894**	**$3,571,660**	**$3,602,060**	**0.9%**

PERSONAL SERVICES ($94,100)

The variance is primarily due to workforce changes, partially offset by salary, health insurance, retirement, and pay-for-performance adjustments.

OPERATING EXPENSES $124,500

The variance is primarily due to increased maintenance, equipment, professional, and contractual service costs.

CAPITAL OUTLAY $0

No variance.

PERSONNEL COMPLEMENT

TITLE	FULL-TIME	PART-TIME/ TEMP	FY25 FTE ADOPTED	FY24 FTE TOTAL	TOTAL ADOPTED CHANGE
Director	1	0	1.00	1.00	0.00
Administrative Assistant	1	0	1.00	1.00	0.00
GIS Coordinator	1	0	1.00	1.00	0.00
IT Applications Manager	1	0	1.00	1.00	0.00
IT Operations Analyst	1	0	1.00	1.00	0.00
IT Operations Manager	1	0	1.00	1.00	0.00
IT Security Analyst	1	0	1.00	1.00	0.00
IT Security Manager	1	0	1.00	1.00	0.00
IT Specialist	2	0	2.00	2.00	0.00
IT Systems Analyst	1	0	1.00	1.00	0.00
Intern	0	2	1.00	1.00	0.00
Senior IT Specialist	1	0	1.00	1.00	0.00
Senior IT Applications Developer	1	0	1.00	1.00	0.00
TOTAL	**13.00**	**2.00**	**14.00**	**14.00**	**0.00**

INFORMATION TECHNOLOGY (0144)

01 GENERAL FUND

		ACTUAL FY23 EXPENDITURE	ADOPTED FY24 BUDGET	ADOPTED FY25 BUDGET
PERSONAL SERVICES				
1200	REGULAR SALARIES	$1,349,517	$1,694,820	$1,644,360
1210	REIMBURSEMENT	(45,447)	-	-
1410	OVERTIME	20,201	18,000	20,200
1510	LONGEVITY	11,000	11,000	11,000
1570	OTHER BENEFITS	6,525	9,000	9,000
2100	FICA TAXES	96,258	133,100	129,310
2200	RETIREMENT-EMPLOYER	222,741	279,440	224,480
2300	GROUP INSURANCE	165,457	246,590	257,580
2305	LONG TERM DISABILITY	2,849	3,250	3,310
2310	BASIC LIFE ADD & STD	4,177	4,770	5,430
2700	VEHICLE ALLOWANCE	12,650	13,200	14,400
	TOTAL PERSONAL SERVICES	**1,845,929**	**2,413,170**	**2,319,070**
OPERATING EXPENSES				
3190	PRO SER-OTHER	16,041	59,500	67,500
3412	CONTRACT SER-OTHER	39,537	53,480	69,980
3414	CONTRACT SER-IT	5,514	34,000	34,000
4001	TRAINING AND TRAVEL	5,902	17,000	17,000
4100	TELEPHONE	167,481	189,320	197,430
4400	RENTAL AND LEASES	727	1,380	-
4630	R/M-EQUIPMENT	16,896	17,500	17,500
4675	R/M-IT	394,382	489,710	553,960
4914	EMERGENCY PREPARATIONS	48	2,000	2,000
5100	OFFICE SUPPLIES	3,318	4,000	4,000
5110	EQUIPMENT-MINOR	27,910	49,200	49,200
5115	TELEPHONE SYSTEM SUPPLIES	2,386	4,700	4,700
5120	COMPUTER SUPPLIES	448	3,000	3,000
5130	COMPUTER SOFTWARE	65,840	19,000	17,000
5410	MEMBERSHIPS/DUES	200	1,130	2,730
5430	PUBLICATIONS/SUBSCRIPTIONS	13,599	13,570	42,990
	TOTAL OPERATING EXPENSES	**760,231**	**958,490**	**1,082,990**
CAPITAL OUTLAY				
6414	COMPUTER EQUIPMENT	35,661	200,000	200,000
6870	INTANGIBLE ASSETS	5,073	-	-
	TOTAL CAPITAL OUTLAY	**40,735**	**200,000**	**200,000**
	TOTAL EXPENDITURES	**$2,646,894**	**$3,571,660**	**$3,602,060**


CITY OF COCONUT CREEK
1967 FLORIDA

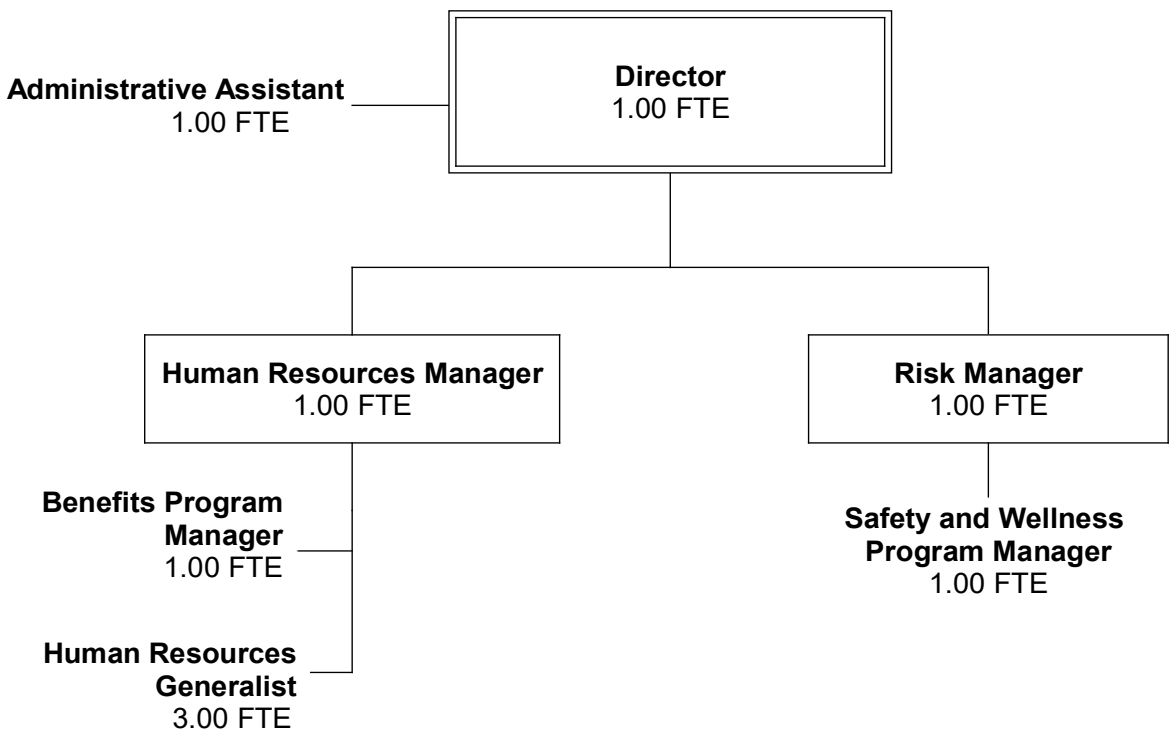
Human Resources



Human Resources



HUMAN RESOURCES AND RISK MANAGEMENT ADOPTED FISCAL YEAR 2025 FTE: 10.00 EXP: $6,128,540



HUMAN RESOURCES AND RISK MANAGEMENT

CORE SERVICES DESCRIPTION

Workforce Planning & Employment

The Workforce Planning and Employment Program ensures the workforce is aligned with the City's needs. Functions include workforce planning, staffing and position analyses, job description development, position control, recruitment, hiring and onboarding; ensuring accurate completion of required employment documentation, facilitating and processing transfers, promotions, demotions, and organizational separations; and maintaining all associated documentation and personnel files while ensuring compliance with all related laws and regulations.

Labor Relations

The Labor Relations Program focuses on labor-related issues, including negotiating and administering collective bargaining agreements, establishing and monitoring workplace policies and procedures to ensure consistent application, investigating/resolving employee complaints, issuing disciplinary actions as needed, and responding to grievances, while ensuring compliance with all applicable laws and regulations.

Employee Development & Engagement

The Employee Development and Engagement Program focuses on developing and retaining employees who are committed to the betterment of the City. Functions include training and development, performance evaluations, performance improvement plans, professional development plans, employee surveys, team-building, and employee morale and engagement initiatives to increase individual and organizational effectiveness.

Safety

The Safety Program focuses on evaluating, developing, implementing, and administering programs, plans, and policies that foster a safe and secure work and business environment as well as ensuring compliance with all applicable laws and regulations. The Safety Program includes managing the City's health and safety program, managing the City's Drug Free Workplace Program, coordinating compliance training for City staff, evaluating fitness-for-duty and return-to-work criteria, and serving as the Americans with Disabilities Act (ADA) Coordinator for the City.

Risk Management

The Risk Management Program focuses on evaluating, procuring and administering policies that protect the City from liability. The Risk Management Program includes managing and administering the City’s property, casualty, liability, and workers' compensation insurance programs, evaluating potentially unfunded liabilities, conducting risk analyses, assisting with financial audits, and ensuring periodic property appraisals are completed to protect the City's assets.

Compensation & Benefits

The Compensation and Benefits Program focuses on developing, selecting, implementing, administering, and evaluating employee benefits, wellness programs, compensation policies/programs, and pay structures based upon internal equity and external market conditions for all employee groups, while ensuring the City’s compliance with all applicable laws and regulations.



Indirect Cost

Indirect Cost encompasses both personnel and operating dollars that support general management, leadership (department head), department oversight of performance/outcomes and problem solving (senior management), and other centralized administrative support functions (the portion that is non-programmatic).

HUMAN RESOURCES AND RISK MANAGEMENT KEY PERFORMANCE INDICATORS						
Key Area of Focus/ Strategic Goals	**Measure**	**FY22 Actual**	**FY23 Actual**	**FY24 Target**	**FY24 Acutal**	**FY25 Target**
High Performance Government						
Proactively Create Collaborative Communication	# of community outreach initiatives	*	11	8	8	8
Continue to Invest in, Retain and Develop High Performing Staff	% of surveyed positions with salary range midpoints at or above the 50th percentile, benchmarked against surrounding public employers	80%	89%	80%	84%	80%
Continue to Invest in, Retain and Develop High Performing Staff	% of new employees completing probationary period (City-wide)	82%	84%	85%	90%	85%
Continue to Invest in, Retain and Develop High Performing Staff	% of supervisory positions filled internally (City-wide)	80%	78%	85%	86%	85%
Continue to Invest in, Retain and Develop High Performing Staff	Average # of training hours per employee	49	57	40	38	40
Continue to Invest in, Retain and Develop High Performing Staff	Retention rate	100%	100%	100%	100%	100%
Continue to Invest in, Retain and Develop High Performing Staff	Average years of service	7	8	9	9	10
Safety and Quality of Life						
Enhance Community Health, Safety and Well-Being	# of safety incidents resulting in lost work days	16	14	<16	9	<16
Enhance Community Health, Safety and Well-Being	# of automobile accidents (employee at-fault)	22	27	<25	24	<25

** Data not available for this reporting period*

HUMAN RESOURCES AND RISK MANAGEMENT (0145, 0133)

Mission Statement

To provide proactive guidance and direction to management and employees, recruit and retain the best qualified employees, provide a highly motivated work environment, and enhance the financial security of the City and the health and welfare of our employees and their families.

Program Services

The Human Resources and Risk Management Department (HR) provides administrative, personnel, and Risk Management services to all departments of the City, serving as a conduit among employees, management, external customers, insurance companies, and benefits providers. HR performs the centralized functions of workforce planning and employment, professional development, compensation and benefits administration, safety, risk management, and employee and labor relations, including negotiating and administering collective bargaining agreements. HR also facilitates employee motivation and retention efforts, succession planning, and performance management, while ensuring compliance with all legal requirements. In its Risk Management capacity, HR manages organizational loss prevention activities and implements strategies that reduce, eliminate, transfer, or assume identified risk from the organization and the employees, with an emphasis on safety and wellness.

FY24 Accomplishments	Key Area of Focus	Strategic Goal
Enhanced City-wide succession planning and leadership development initiatives, including mentorship and coaching programs	High Performance Government	Continue to Invest in, Retain and Develop High Performing Staff
Integrated additional components of the Behavioral Health Access Program (BHAP) into the City's mental health initiatives	High Performance Government	Continue to Invest in, Retain and Develop High Performing Staff
Engaged in collective bargaining for the uniformed Fire Rescue personnel's first collective bargaining agreement	High Performance Government	Continue to Invest in, Retain and Develop High Performing Staff
Expanded employee engagement regarding Vision 2030, including employees' understanding and demonstration of the Mission, Vision, and Values	High Performance Government	Continue to Invest in, Retain and Develop High Performing Staff
Established an inter-departmental Health Information Team and initiated a Request for Proposals for health insurance to ensure employees' health insurance needs are met	High Performance Government	Continue to Invest in, Retain and Develop High Performing Staff
Partnered with the Police Department to implement a Law Enforcement Officer Motor Vehicle Safety program	Safety and Quality of Life	Enhance Community Health, Safety and Well-Being

HUMAN RESOURCES AND RISK MANAGEMENT (0145, 0133)

FY25 Objectives	Key Area of Focus	Strategic Goal
Engage in collective bargaining with the three sworn police bargaining units	High Performance Government	Continue to Invest in, Retain and Develop High Performing Staff
Integrate additional components of the Behavioral Health Access Program (BHAP) into the City's mental health initiatives	High Performance Government	Continue to Invest in, Retain and Develop High Performing Staff
Implement any necessary updates to the City's Classification and Compensation Plan	High Performance Government	Continue to Invest in, Retain and Develop High Performing Staff
Evaluate Human Resources Information Systems (HRIS) to optimize efficiencies by implementing a comprehensive system that streamlines HR functions	High Performance Government	Plan Ahead for Sustainable Technologies and Business Methods
Partner with the Fire Rescue Department to implement a Vehicle Safety program	Safety and Quality of Life	Enhance Community Health, Safety and Well-Being

HUMAN RESOURCES (0145)

	ACTUAL FY23	ADOPTED BUDGET FY24	ADOPTED BUDGET FY25	% CHANGE
TOTAL COST	$1,714,291	$2,116,670	$2,260,720	6.8%

PERSONAL SERVICES $132,310

The variance is primarily due to salary, health insurance, retirement, and pay-for-performance adjustments.

OPERATING EXPENSES $11,740

The net increase is primarily due to increased professional services costs associated with the Succession Planning Program. These increases are partially offset by decreased employment physical costs.

CAPITAL OUTLAY $0

No variance.

PERSONNEL COMPLEMENT

TITLE	FULL-TIME	PART-TIME/ TEMP	FY25 FTE ADOPTED	FY24 FTE TOTAL	TOTAL ADOPTED CHANGE
Director	1	0	1.00	1.00	0.00
Administrative Assistant	1	0	1.00	1.00	0.00
Benefits Program Manager	1	0	1.00	1.00	0.00
Human Resources Manager	1	0	1.00	1.00	0.00
Human Resources Generalist	3	0	3.00	3.00	0.00
Intern	0	2	1.00	1.00	0.00
Risk Manager	1	0	1.00	1.00	0.00
Safety & Wellness Program Manager	1	0	1.00	1.00	0.00
TOTAL	**9**	**2**	**10.00**	**10.00**	**0.00**

HUMAN RESOURCES (0145)

01 GENERAL FUND

		ACTUAL FY23 EXPENDITURE	ADOPTED FY24 BUDGET	ADOPTED FY25 BUDGET
PERSONAL SERVICES				
1200	REGULAR SALARIES	$1,056,865	$1,178,050	$1,273,130
1410	OVERTIME	1,231	3,000	3,000
1510	LONGEVITY	5,000	5,000	6,000
1570	OTHER BENEFITS	6,900	7,200	7,200
2100	FICA TAXES	75,675	91,580	99,370
2200	RETIREMENT-EMPLOYER	139,938	159,180	173,060
2300	GROUP INSURANCE	112,639	149,430	159,860
2305	LONG TERM DISABILITY	2,184	2,260	2,310
2310	BASIC LIFE ADD & STD	3,211	3,300	3,780
2500	UNEMPLOYMENT COMPENSATION	12,049	25,000	25,000
2700	VEHICLE ALLOWANCE	13,800	14,400	18,000
	TOTAL PERSONAL SERVICES	**1,429,493**	**1,638,400**	**1,770,710**
OPERATING EXPENSES				
3120	PRO SER-PHYSICALS	66,173	66,690	69,870
3190	PRO SER-OTHER	10,974	98,690	58,690
3412	CONTRACT SER-OTHER	15,541	51,950	92,950
4001	TRAINING AND TRAVEL	10,071	18,850	18,850
4003	SAFETY TRAINING	16,715	33,000	36,000
4400	RENTAL AND LEASES	1,196	1,480	-
4675	R/M-IT	20,378	12,750	13,830
4700	PRINTING	-	1,320	3,000
4800	PROMOTIONAL ACTIVITIES	19,521	33,900	33,900
4804	SAFETY PROMOTIONAL ACTIVITIES	3,528	7,000	9,000
4910	ADVERTISEMENTS	2,205	6,500	6,500
4915	EMPLOYEE TUITION REIMB	59,152	70,000	70,000
4920	OTHER CURRENT CHRGS-MISC	9,746	55,000	55,000
5100	OFFICE SUPPLIES	1,943	3,300	3,300
5110	EQUIPMENT-MINOR	398	2,300	2,000
5140	IN-HOUSE TRAINING SUPPLIES	12,093	8,600	8,480
5410	MEMBERSHIPS/DUES	4,132	5,540	5,960
5430	PUBLICATIONS/SUBSCRIPTIONS	1,030	1,400	2,680
	TOTAL OPERATING EXPENSES	**254,798**	**478,270**	**490,010**
CAPITAL OUTLAY				
6430	MACHINERY AND EQUIPMENT	30,000	-	-
		30,000	**-**	**-**
	TOTAL EXPENDITURES	**$1,714,291**	**$2,116,670**	**$2,260,720**



RISK MANAGEMENT (0133)

	ACTUAL FY23	ADOPTED BUDGET FY24	ADOPTED BUDGET FY25	% CHANGE
TOTAL COST	$2,710,312	$3,704,410	$3,867,820	4.4%

OPERATING EXPENSES $163,410

The net increase is due to anticipated increases in auto liability, general liability, and property damage insurance premiums. These increases are partially offset by an anticipated decrease in worker's comp premiums.

OTHER DISBURSEMENTS $0

No variance.



RISK MANAGEMENT (0133)

01 GENERAL FUND

		ACTUAL FY23 EXPENDITURE	ADOPTED FY24 BUDGET	ADOPTED FY25 BUDGET
OPERATING EXPENSES				
3412	CONTRACT SER-OTHER	$0	$3,000	$3,000
4510	PROPERTY DAMAGE-SIR	248,386	110,000	110,000
4520	AUTO DAMAGE-SIR	128,197	220,000	260,000
4530	WORKERS COMPENSATION-SIR	845	2,000	2,000
4540	GENERAL LIABILITY-SIR	-	60,000	60,000
4556	UST POLLUTION PREMIUM	-	3,240	3,440
4560	WORKERS' COMP PREMIUM	798,413	1,095,210	938,500
4570	AUTO LIABILITY PREMIUM	218,069	228,970	277,550
4580	PROPERTY DAMAGE PREMIUM	650,314	1,082,610	1,195,610
4590	GENERAL LIABILITY PREMIUM	666,088	799,380	917,720
	TOTAL OPERATING EXPENSES	**2,710,312**	**3,604,410**	**3,767,820**
OTHER DISBURSEMENTS				
9904	INSURANCE RESERVES	-	100,000	100,000
	TOTAL OTHER DISBURSEMENTS	**-**	**100,000**	**100,000**
	TOTAL EXPENDITURES	**$2,710,312**	**$3,704,410**	**$3,867,820**

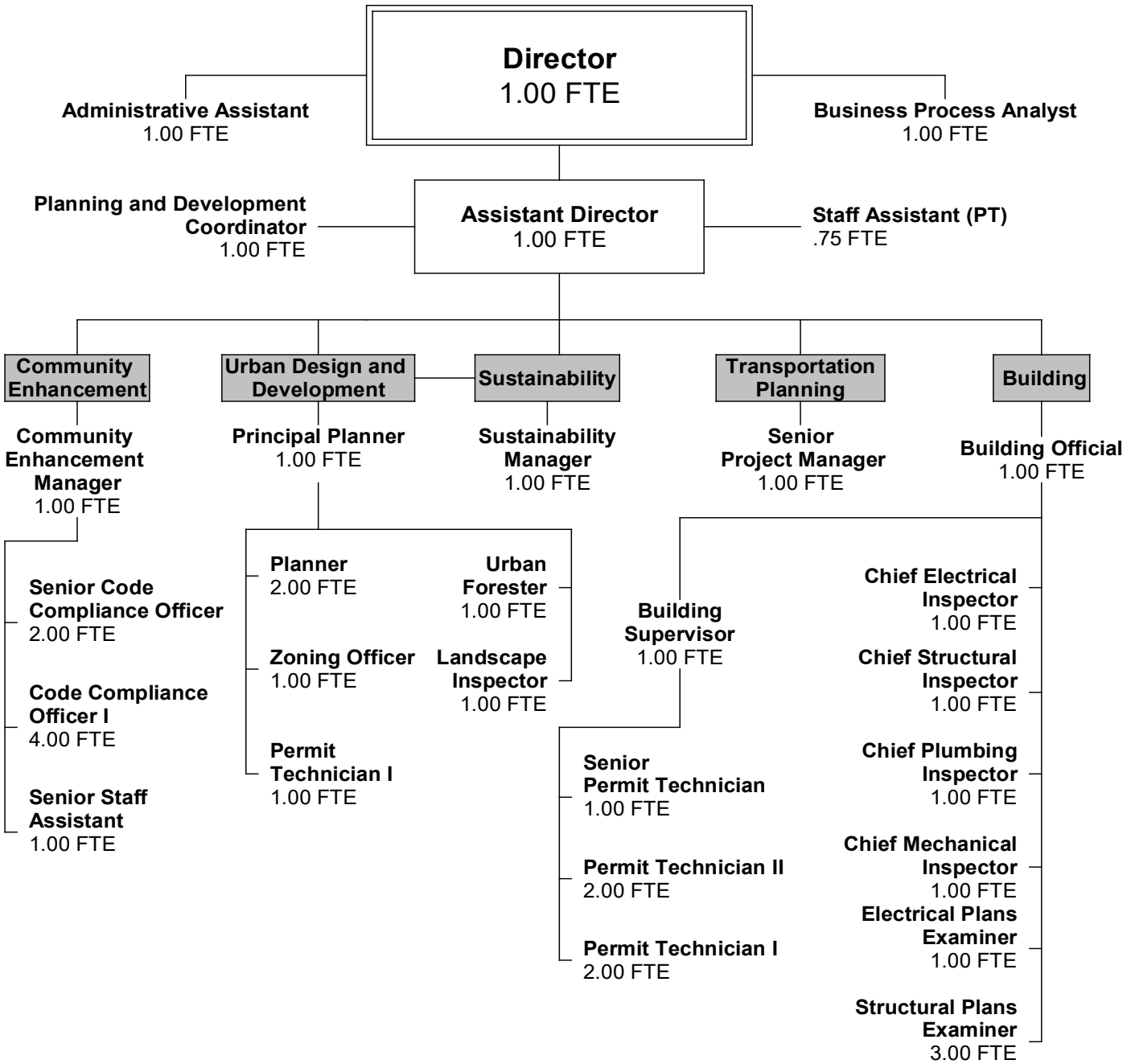
Sustainable Development



Sustainable Development



SUSTAINABLE DEVELOPMENT
ADOPTED FISCAL YEAR 2025
FTE: 38.75 EXP: $5,898,650





SUSTAINABLE DEVELOPMENT

CORE SERVICES DESCRIPTION

Urban Design & Development
The Urban Design and Development Program establishes the foundation for ensuring a well-designed community. In addition to both short and long-range planning activities, the services include a variety of special projects and studies including neighborhoods, beautification, and greenways.

Community Enhancement
The Community Enhancement Program is the City's proactive approach to maintaining and improving the quality and appearance of commercial and residential property and structures located within the City in accordance with the Code of Ordinances. The Community Enhancement Program is also responsible for Special Magistrate proceedings. The Special Magistrate is a licensed attorney who conducts hearings involving code enforcement issues, much like an informal court proceeding.

Housing Services
The Housing Program is responsible for ensuring a sustainable mix of housing types in the City through the implementation and administration of all federal, state, and local community grant programs. Initiatives include oversight of affordable housing programs in addition to community-benefiting projects.

Transportation Services
The Transportation Program is a multi-department program that includes planning, designing, managing, organizing and the coordination of the City’s major transportation initiatives. The Transportation Program focuses on transportation impacts of major land development and intergovernmental transportation projects. The program is also accountable for coordinating and providing effective communication to directors, managers, contractors, consultants, outside agencies and community groups related to major transportation initiatives.

Economic Development
The purpose of the Economic Development Program is to stabilize the existing business community; facilitate the establishment of new businesses; aid in job retention, job creation, and business expansion; and improve overall community viability, appearance, and sustainability.

Building Services
The Building Services Program is responsible for the administration of the Florida Building Code, the 40-year-old Building Inspection process, Special Event Permitting, and assessments related to unsafe structures.



Sustainability

The City's Sustainability Program is a multi-disciplinary, multi-department program whose practices include conservation, resilience, preservation, preparedness, and systemic thinking within City operations, the larger community, and regionally. The Sustainability Program is responsible for promoting, encouraging, facilitating and implementing environmental, economic, and socially responsible practices. The program is also accountable for tracking "green" initiatives and providing reports and feedback which help the City achieve its sustainable goals.

Indirect Cost

Indirect Cost encompasses both personnel and operating dollars that support general management, leadership (department head), department oversight of performance/outcomes and problem solving (senior management), and other centralized administrative support functions (the portion that is non-programmatic).



SUSTAINABLE DEVELOPMENT KEY PERFORMANCE INDICATORS						
Key Area of Focus/ Strategic Goals	**Measure**	**FY22 Actual**	**FY23 Actual**	**FY24 Target**	**FY24 Acutal**	**FY25 Target**
Adaptable and Progressive Mobility						
Expand Safe and Walkable/Bikeable Options Across the Community	# of linear feet of greenway completed	262	0	1,020	0	1,020
Plan for Transportation Technology	# of Electric Vehicle (EV) charging stations installed	*	14	15	5	15
Sustainable Environment						
Plan Ahead for Sustainable Technologies and Business Methods	# of new public displays utilizing green and sustainable technology	1	6	4	0	4
Protect Open Space	# of new trees/palms planted annually	*	450	1,500	450	1,500
Update and Accomplish the Goals Established in the City of Coconut Creek Green Plan	% of Leadership in Energy and Environmental Design (LEED) or other certified projects	*	0%	50%	0%	50%
Smart Growth						
Continue to Support a Mix of Housing (Apartments, Condos, Single Family, and Townhomes)	# of residents assisted through City housing assistance programs	97	20	30	13	10
Continue to Support a Mix of Housing (Apartments, Condos, Single Family, and Townhomes)	# of businesses assisted through business assistance grants	*	0	4	0	4
High Performance Government						
Proactively Create Collaborative Communication	# of community outreach initiatives	*	10	12	13	12
Seek all Possible Federal, State and Local Grant Opportunities	% of operations and CIP costs leveraged by grant funding	*	40%	50%	50%	50%
Continue to Invest in, Retain and Develop High Performing Staff	% of projects completed within budget	*	100%	100%	100%	100%
Continue to Invest in, Retain and Develop High Performing Staff	% of budgeted projects completed within pre-established timeframes	*	70%	100%	95%	100%
Continue to Invest in, Retain and Develop High Performing Staff	Average # of training hours per employee	25	39	24	32	30
Continue to Invest in, Retain and Develop High Performing Staff	Retention rate	100%	100%	100%	97%	100%
Continue to Invest in, Retain and Develop High Performing Staff	Average years of service	9	9	10	9	10
Safety and Quality of Life						
Enhance Community Health, Safety and Well-Being	Customer satisfaction (survey)	83%	88%	100%	83%	100%
Enhance Community Health, Safety and Well-Being	Insurance Services Office (ISO) rating	*	4	3	3	3
Enhance Community Health, Safety and Well-Being	# of public zoning inquiries	712	636	600	1,068	800
Enhance Community Health, Safety and Well-Being	% of site inspections performed within 7 days	100%	100%	100%	100%	100%
Enhance Community Health, Safety and Well-Being	% of inspections scheduled online	61%	57%	75%	50%	75%
Enhance Community Health, Safety and Well-Being	% of minor permits processed within 1 business day	10%	10%	35%	13%	35%
Enhance Community Health, Safety and Well-Being	% of time final orders are prepared within 2 business days from receipt from Special Magistrate	100%	100%	100%	100%	100%
Enhance Community Health, Safety and Well-Being	% of code violations corrected by voluntary compliance	90%	92%	90%	92%	90%

** Data not available for this reporting period*



ECONOMIC DEVELOPMENT (0134)

Mission Statement

To promote a diverse economic tax base in the City of Coconut Creek and to improve the economic and social well-being of its residents and the community.

Program Services

The purpose of the Economic Development Program is to stabilize the existing business community; facilitate the establishment of new businesses; aid in job retention, job creation, and business expansion; and improve overall community vitality, appearance, and sustainability.

FY24 Accomplishments	Key Area of Focus	Strategic Goal
Collaborated with the Coral Springs/Coconut Creek Regional Chamber of Commerce to Promote the City's Business Community	Safety and Quality of Life	Enhance Community Health, Safety and Well-Being
Began developing a Video Series to Assist our Small Business Community	Safety and Quality of Life	Enhance community health, safety and well-being
Facilitated the Approval of the MainStreet Master Plan and Planned Mainstreet Development District (PMDD) Rezoning	Smart Growth	Complete the MainStreet Project

FY25 Objectives	Key Area of Focus	Strategic Goal
Explore and Recommend Viable Development Opportunities to incorporate city owned property in the MainStreet area	Smart Growth	Complete the MainStreet Project
Facilitate the approval of the MainStreet Developers agreement	Smart Growth	Complete the MainStreet Project
Develop a Work Force Housing Purchase Assistance Program for the MainStreet Project	Smart Growth	Complete the MainStreet Project
Develop a Citywide Economic Development Analysis/Study for Strategic Decision Making	Smart Growth	Complete the MainStreet Project



ECONOMIC DEVELOPMENT (0134)

	ACTUAL FY23	ADOPTED BUDGET FY24	ADOPTED BUDGET FY25	% CHANGE
TOTAL COST	$214,676	$270,000	$270,000	0.0%

OPERATING EXPENSES $0

No variance.

OTHER DISBURSEMENTS $0

No variance.

ECONOMIC DEVELOPMENT (0134)

01 GENERAL FUND

		ACTUAL FY23 EXPENDITURE	ADOPTED FY24 BUDGET	ADOPTED FY25 BUDGET
OPERATING EXPENSES				
3190	PRO SER-OTHER	$154,636	$32,500	$32,500
4001	TRAINING AND TRAVEL	-	5,000	5,000
4700	PRINTING	-	5,000	5,000
4920	OTHER CURRENT CHRGS-MISC	-	20,000	20,000
5410	MEMBERSHIPS/DUES	7,500	7,500	7,500
	TOTAL OPERATING EXPENSES	**162,136**	**70,000**	**70,000**
OTHER DISBURSEMENTS				
8211	ECON DEV INCEN PROGRAM	52,540	200,000	200,000
	TOTAL OTHER DISBURSEMENTS	**52,540**	**200,000**	**200,000**
	TOTAL EXPENDITURES	**$214,676**	**$270,000**	**$270,000**

URBAN DESIGN AND DEVELOPMENT (0151)

Mission Statement

To take a leadership role in local government by incorporating progressive sustainable technologies and innovative, cutting edge design concepts into future development, and redevelopment projects in the City.

Program Services

The Urban Design and Development Division establishes the foundation for ensuring a well-planned community. Division responsibilities include compliance reviews at several different levels, beautification, administration of the City's Climate Action Plan; and City representation on the Planning and Zoning Board.

FY24 Accomplishments	Key Area of Focus	Strategic Goal
Established baseline Community Greenhouse Gas (GHG) emissions in response to the City's commitment to the "Race to Zero" pledge	Sustainable Environment	Focus on Climate Change and Resilience
Collaborated with Broward County on a county-wide Net-Zero Plan to reach a 50% reduction in Greenhouse Gas (GHG) emissions by 2030 and zero emissions by 2050, to support the "Race to Zero" pledge	Sustainable Environment	Focus on Climate Change and Resilience
Explored collaboration opportunities with Florida Power and Light for additional solar and Electric Vehicle (EV) charging stations City-wide	Sustainable Environment	Plan Ahead for Sustainable Technologies and Business Methods
Completed the City's Impact Fee Study/Update as required by the State	High Performance Government	Plan Ahead for Sustainable Technologies and Business Methods
Enhanced the Tree Canopy Restoration Program to include neighborhoods and/or individual single-family homes funding through the Tree Preservation Trust Fund	Sustainable Environment	Encourage Businesses and Community Members to Adopt Green Initiatives

FY25 Objectives	Key Area of Focus	Strategic Goal
Create an EV Masterplan for the City and an easily accessible GIS map identifying the location of all EV charging stations citywide	Sustainable Environment	Plan ahead for progressive technologies and business methods
Finalize and implement the Climate Action Plan (CAP)	Sustainable Environment	Focus on Climate Change and Resilience
Collaborate with the Public Works Department to initiate an operational energy audit for City facilities	Sustainable Environment	Plan Ahead for Sustainable Technologies and Business Methods



URBAN DESIGN AND DEVELOPMENT (0151)

	ACTUAL FY23	ADOPTED BUDGET FY24	ADOPTED BUDGET FY25	% CHANGE
TOTAL COST	$1,383,173	$1,751,240	$1,736,150	-0.9%

PERSONAL SERVICES ($36,170)

The variance is primarily due to a breakout of this division to create the new Transportation Planning Division. It is offset with the addition of a Zoning Officer position.

OPERATING EXPENSES $21,080

The variance is primarily due to increased professional services and membership costs.

PERSONNEL COMPLEMENT

TITLE	FULL-TIME	PART-TIME/ TEMP	FY25 FTE ADOPTED	FY24 FTE TOTAL	TOTAL ADOPTED CHANGE
Assistant Director	1	0	1.00	1.00	0.00
Community Enhancement Manager	1	0	1.00	1.00	0.00
Landscape Inspector	1	0	1.00	1.00	0.00
Permit Technician I	1	0	1.00	1.00	0.00
Planner	2	0	2.00	2.00	0.00
Planning Intern	0	2	1.00	1.00	0.00
Principal Planner	1	0	1.00	1.00	0.00
Sustainability Manager	1	0	1.00	1.00	0.00
Urban Forester	1	0	1.00	1.00	0.00
Zoning Officer	1	0	1.00	0.00	1.00
TOTAL	**10**	**2**	**11.00**	**10.00**	**1.00**

URBAN DESIGN AND DEVELOPMENT (0151)

01 GENERAL FUND

		ACTUAL FY23 EXPENDITURE	ADOPTED FY24 BUDGET	ADOPTED FY25 BUDGET
PERSONAL SERVICES				
1200	REGULAR SALARIES	$946,334	$1,054,840	$1,050,920
1410	OVERTIME	2,013	2,000	2,000
1510	LONGEVITY	8,000	8,500	9,000
1570	OTHER BENEFITS	3,623	3,780	2,880
2100	FICA TAXES	70,968	81,820	75,910
2200	RETIREMENT-EMPLOYER	124,125	141,920	130,280
2300	GROUP INSURANCE	125,285	172,140	162,810
2305	LONG TERM DISABILITY	2,346	2,340	2,150
2310	BASIC LIFE ADD & STD	3,457	3,460	3,480
2700	VEHICLE ALLOWANCE	4,600	4,800	-
	TOTAL PERSONAL SERVICES	**1,290,750**	**1,475,600**	**1,439,430**
OPERATING EXPENSES				
3150	PRO SER-MICROFICHE	-	2,000	2,000
3190	PRO SER-OTHER	57,488	220,900	215,900
3412	CONTRACT SER-OTHER	5,040	-	-
4001	TRAINING AND TRAVEL	4,892	7,300	4,700
4400	RENTAL AND LEASES	150	160	-
4700	PRINTING	917	4,400	4,400
4800	PROMOTIONAL ACTIVITIES	3,772	5,700	5,700
4812	ARBOR DAY PROGRAM	5,198	6,000	6,000
5100	OFFICE SUPPLIES	1,036	2,100	1,900
5110	EQUIPMENT-MINOR	1,309	3,800	6,050
5115	TELEPHONE SYSTEM SUPPLIES	-	-	320
5130	COMPUTER SOFTWARE	-	-	1,760
5220	UNIFORMS	207	1,000	1,000
5410	MEMBERSHIPS/DUES	12,270	21,780	46,490
5430	PUBLICATIONS/SUBSCRIPTIONS	145	500	500
	TOTAL OPERATING EXPENSES	**92,423**	**275,640**	**296,720**
	TOTAL EXPENDITURES	**$1,383,173**	**$1,751,240**	**$1,736,150**

FY25 PROGRAM MODIFICATION

☑ RECURRING ☐ ONE TIME ☑ RECOMMENDED ☐ NOT RECOMMENDED

Title
Zoning Officer

Department	Total Cost
Sustainable Development	$ 74,860

Justification	Strategic Goal(s):
Review and approval of City permits, zoning inspections and responding to resident and commercial inquiries and requests have historically been the responsibility of a Zoning Officer. A significant increase in permit activity and general public coordination has necessitated an increase in support and assistance from multiple senior planning staff. Balanced Scorecard tracking shows 504 zoning inquiries in the first half of FY24 compared to 301 in the first half of FY23; an increase of over 67%. These figures do not account for anticipated MainStreet projects over the next 5 years and beyond. The Zoning Officer position will free up senior planning staff, which can be re-directed to support the upcoming MainStreet projects.	Continue to Invest in, Retain, and Develop High Performing Staff Protect the Small Town Feeling and Look Enhance Community Health, Safety, and Well-Being

Summary of Required Resources

Program(s)	FTE	Personnel	Operating		Total
Community Enhancement	0.25	17,630	1,080	$	**18,710**
Building Services	0.25	17,630	1,080		**18,710**
Urban Design & Development	0.50	35,270	2,170		**37,440**
					-
					-
					-
					-
Total	**1.00**	**$ 70,530**	**$ 4,330**	**$**	**74,860**

Resource Supplement

Personnel

FTE	Description	Salary	Fringe		Cost
1.00	Zoning Officer	50,380	20,150	$	70,530
					-
					-
					-
					-
			Total	**$**	**70,530**

Operating Expenses/Capital Outlay

Account Number	Description		Cost
0151-5110	Laptop	$	2,000
0151-5115	Shortel/6940 IP Desk Phone		320
0151-5110	Docking Station		250
0151-5130	Fortitoken		40
0151-5130	Microsoft License/ERP/Bizflow/Wireless Cellular Service		1,720
	Total	**$**	**4,330**

Revenues

Account Number	Description		Cost
		$	-
			-
			-
			-
	Total	**$**	**-**

TRANSPORTATION PLANNING DIVISION (0152)

Mission Statement

To take a leadership role in planning, designing, managing, organizing and coordinating the City's major transportation initiatives.

Program Services

The Transportation Planning Division focuses on transportation impacts of major land development and intergovernmental transportation projects. Division responsibilities include coordinating and providing effective communication to directors, managers, contracts, consultants, outside agencies and community groups related to major transportation initiatives.

FY24 Accomplishments	Key Area of Focus	Strategic Goal
Prepared the analysis and represented the City in opposing the Florida Turnpike Widening Project (I-595 to Wiles Road)	Smart Growth	Protect the Small Town Feeling and Look
Secured MAP Broward (Surtax) funding in the order of 14-million dollars for the South Creek Neighborhood Enhance Project, Cullum Road, and the NW 54th Round-About	High Performance Government	Seek All Possible Federal, State and Local Grant Opportunities
Completed the Sample Road Shared Use Pathway Project design and funding through MAP Broward (Surtax)	Adaptable and Progressive Mobility	Expand Safe and Walkable/Bikeable Options Across the Community
Coordinated with the Broward MPO on the completion of the City's Mobility Hub Master Plan	Strategic Goals	Increase public transportation opportunities
Provided project management on the design and procurement for the Hillsboro Boulevard Redevelopment Project	Adaptable and Progressive Mobility	Expand Safe and Walkable/Bikeable Options Across the Community

FY25 Objectives	Key Area of Focus	Strategic Goal
Design, plan and advocate for traffic signalization assigned to MainStreet	Smart Growth	Complete the MainStreet Project
Complete the Phase I improvements for the Hillsboro Redevelopment Project (Shared Use Pathway)	Adaptable and Progressive Mobility	Expand Safe and Walkable/Bikeable Options Across the Community
Complete the Lakewood East subdivision Parking Study	Adaptable and Progressive Mobility	Invest in Maintenance of All Mobility Systems

TRANSPORTATION PLANNING DIVISION (0152)

	ACTUAL FY23	ADOPTED BUDGET FY24	ADOPTED BUDGET FY25	% CHANGE
TOTAL COST	**$0**	**$0**	**$241,950**	**0.0%**

PERSONAL SERVICES $198,860

The variance is due to the creation of this division in FY25 which is a breakout from Urban Design and Development.

OPERATING EXPENSES $43,090

The variance is due to the creation of this division in FY25 which is a breakout from Urban Design and Development.

PERSONNEL COMPLEMENT

TITLE	FULL-TIME	PART-TIME/ TEMP	FY25 FTE ADOPTED	FY24 FTE TOTAL	TOTAL ADOPTED CHANGE
Senior Project Manager	1	0	1.00	1.00	0.00
TOTAL	**1**	**0**	**1.00**	**1.00**	**0.00**

TRANSPORTATION PLANNING DIVISION (0152)

01 GENERAL FUND

		ACTUAL FY23 EXPENDITURE	ADOPTED FY24 BUDGET	ADOPTED FY25 BUDGET
PERSONAL SERVICES				
1200	REGULAR SALARIES	$0	$0	$142,760
1510	LONGEVITY	-	-	500
2100	FICA TAXES	-	-	11,330
2200	RETIREMENT-EMPLOYER	-	-	19,120
2300	GROUP INSURANCE	-	-	19,640
2305	LONG TERM DISABILITY	-	-	260
2310	BASIC LIFE ADD & STD	-	-	450
2700	VEHICLE ALLOWANCE	-	-	4,800
	TOTAL PERSONAL SERVICES	**-**	**-**	**198,860**
OPERATING EXPENSES				
3190	PRO SER-OTHER	-	-	40,000
4001	TRAINING AND TRAVEL	-	-	2,600
5100	OFFICE SUPPLIES	-	-	200
5410	MEMBERSHIPS/DUES	-	-	290
	TOTAL OPERATING EXPENSES	**-**	**-**	**43,090**
	TOTAL EXPENDITURES	**$0**	**$0**	**$241,950**

BUILDING (0153)

Mission Statement

To provide the highest level of quality service related to the building trades and ensure public safety, health, and welfare of the City's residents and builders.

Program Services

The Building Division reviews and processes various types of building permits in compliance with the Florida Building Code. This division provides construction-related services to developers, contractors, and residents for development of commercial, residential, and industrial projects large and small. It also provides technical support to the Urban Design and Development Division and continues to provide technically sound and professional recommendations to other departments.

FY24 Accomplishments	Key Area of Focus	Strategic Goal
Created an internal process for identifying Private Provider permits and expediting plan review and permit issuance	High Performance Government	Plan Ahead for Progressive Technologies and Business Methods
Expanded the E-permit system to incorporate landscape and tree removal permits	Sustainable Environment	Plan Ahead for Sustainable Technologies and Business Methods
Enhanced E-permit technology to identify multiple open permits being submitted for the same locations by different contractors	Sustainable Environment	Plan Ahead for Sustainable Technologies and Business Methods

FY25 Objectives	Key Area of Focus	Strategic Goal
Streamline E-permit to increase online inspections scheduling from 50% to 75%	High Performance Government	Proactively create collaborative communication
Improve the process for plan revisions to ensure accuracy and expedience for distribution prior to inspections	High Performance Government	Proactively Create Collaborative Communication
Achieve certification for 50% of permit staff through the International Code Council (ICC) , which is the industry standard for building safety	High Performance Government	Continue to Invest in, Retain and Develop High Performing Staff
Analyze the current building fee schedule and propose any required adjustments	High Performance Government	Plan Ahead for Progressive Technologies and Business Methods

BUILDING (0153)

	ACTUAL FY23	ADOPTED BUDGET FY24	ADOPTED BUDGET FY25	% CHANGE
TOTAL COST	**$2,212,533**	**$2,802,160**	**$2,903,660**	**3.6%**

PERSONAL SERVICES $102,700

The variance is primarily due to the addition of a part-time Staff Assistant position and salary, health insurance, retirement, and pay-for-performance adjustments, partially reduced by work-force changes.

OPERATING EXPENSES ($1,200)

No major variance.

PERSONNEL COMPLEMENT

TITLE	FULL-TIME	PART-TIME/ TEMP	FY25 FTE ADOPTED	FY24 FTE TOTAL	TOTAL ADOPTED CHANGE
Director	1	0	1.00	1.00	0.00
Administrative Assistant	1	0	1.00	1.00	0.00
Building Official	1	0	1.00	1.00	0.00
Building Supervisor	1	0	1.00	1.00	0.00
Business Process Analyst	1	0	1.00	1.00	0.00
Chief Electrical Inspector	1	0	1.00	1.00	0.00
Chief Mechanical Inspector	1	0	1.00	1.00	0.00
Chief Plumbing Inspector	1	0	1.00	1.00	0.00
Chief Structural Inspector	1	0	1.00	1.00	0.00
Electrical Plans Examiner	1	0	1.00	1.00	0.00
Permit Technician I	2	0	2.00	2.00	0.00
Permit Technician II	2	0	2.00	2.00	0.00
Planning and Development Coordinator	1	0	1.00	1.00	0.00
Senior Permit Technician	1	0	1.00	1.00	0.00
Staff Assistant	0	1	0.75	0.00	0.75
Structural Plans Examiner	3	0	3.00	3.00	0.00
TOTAL	**19**	**1**	**19.75**	**19.00**	**0.75**

BUILDING (0153)

01 GENERAL FUND

		ACTUAL FY23 EXPENDITURE	ADOPTED FY24 BUDGET	ADOPTED FY25 BUDGET
PERSONAL SERVICES				
1200	REGULAR SALARIES	$1,554,360	$1,863,060	$1,906,770
1410	OVERTIME	18,585	15,000	15,000
1510	LONGEVITY	12,000	13,500	10,000
1570	OTHER BENEFITS	4,223	4,740	6,120
2100	FICA TAXES	115,651	145,990	146,090
2200	RETIREMENT-EMPLOYER	205,303	259,270	259,690
2300	GROUP INSURANCE	194,709	310,720	377,610
2305	LONG TERM DISABILITY	3,575	4,150	4,250
2310	BASIC LIFE ADD & STD	5,295	6,160	6,960
2700	VEHICLE ALLOWANCE	17,250	18,000	10,800
	TOTAL PERSONAL SERVICES	**2,130,950**	**2,640,590**	**2,743,290**
OPERATING EXPENSES				
3130	PRO SER-COUNTY INSPECTION	63,984	125,000	125,000
3150	PRO SER-MICROFICHE	-	3,800	3,800
3412	CONTRACT SER-OTHER	1,361	5,000	5,000
4001	TRAINING AND TRAVEL	7,234	10,500	10,500
4400	RENTAL AND LEASES	877	1,200	-
4605	R/M-CONTRACTS	1,264	2,170	2,170
4700	PRINTING	397	1,000	1,000
4800	PROMOTIONAL ACTIVITIES	-	300	300
4920	OTHER CURRENT CHARGES	24	-	-
5100	OFFICE SUPPLIES	1,500	3,000	3,000
5110	EQUIPMENT-MINOR	395	1,100	1,100
5220	BUILDING UNIFORMS	894	2,400	2,400
5410	MEMBERSHIPS/DUES	2,787	3,100	3,100
5430	PUBLICATIONS/SUBSCRIPTIONS	866	3,000	3,000
	TOTAL OPERATING EXPENSES	**81,582**	**161,570**	**160,370**
	TOTAL EXPENDITURES	**$2,212,533**	**$2,802,160**	**$2,903,660**

FY25 PROGRAM MODIFICATION

☑ RECURRING ☐ ONE TIME

☑ RECOMMENDED ☐ NOT RECOMMENDED

Title
Staff Assistant (Part Time)

Department	Total Cost
Sustainable Development	$ 36,740

Justification	Strategic Goal(s):
The Planning and Building Divisions play a pivotal role in ensuring efficient urban development, land use management and safe building practices within our organization. As the demands increase, it has become evident that an additional part time administrative support position is necessary to maintain productivity, streamline operations, and enhance overall effectiveness of the department. This position will assist with landscape and building permit entries, counter calls, customer service inquiries, special project assistance, and other administrative functions.	Continue to Invest in, Retain, and Develop High Performing Staff

Summary of Required Resources

Program(s)	FTE	Personnel	Operating	Total
Building Services	0.75	$ 36,740	-	**$ 36,740**
				-
				-
				-
				-
				-
				-
				-
Total	**0.75**	**$ 36,740**	**$ -**	**$ 36,740**

Resource Supplement

Personnel

FTE	Description	Salary	Fringe	Cost
0.75	Staff Assistant (Part Time)	$ 26,240	$10,500	$ 36,740
				-
				-
				-
				-
			Total	**$ 36,740**

Operating Expenses/Capital Outlay

Account Number	Description	Cost
		$ -
		-
		-
		-
		-
	Total	**$ -**

Revenues

Account Number	Description	Cost
		$ -
		-
		-
		-
	Total	**$ -**



COMMUNITY ENHANCEMENT (0154)

Mission Statement

To work in partnership with the residents and business owners of Coconut Creek to promote and maintain a safe and desirable environment to live and work.

Program Services

The Community Enhancement Division administers the Special Magistrate Program for code compliance activities pertaining to the maintenance of both residential and commercial property. This division also conducts neighborhood outreach and education programs.

FY24 Accomplishments	Key Area of Focus	Strategic Goal
Encouraged businesses and communities to adopt green initiatives through community presentations	Sustainable Environment	Encourage Businesses and Community Members to Adopt Green Initiatives
Identified and applied for grants that will expand the Coconut Creek trail system throughout the City	High Performance Government	Seek all Possible Federal, State and Local Grant Opportunities
Increased training and involvement with state and local code enforcement organizations to improve staff's ability to address code issues	High Performance Government	Continue to Invest in, Retain and Develop High Performing Staff

FY25 Objectives	Key Area of Focus	Strategic Goal
Increase City presence at homeowner association meetings to better educate residents by distributing Community Enhancement information	High Performance Government	Proactively Create Collaborative Communication
Enhance professional development of employees by increasing participation in trainings offered by the Florida Institute of Government and similar organizations	High Performance Government	Continue to invest in, retain and develop high performing staff
Identify and apply for grants to assist tree canopy restoration within Coconut Creek	Smart Growth	Seek All Possible Federal, State and Local Grant Opportunities
Create a robust succession plan for the Division to ensure sustained professional growth and development	High Performance Government	Continue to invest in, retain and develop high performing staff



COMMUNITY ENHANCEMENT (0154)

	ACTUAL FY23	ADOPTED BUDGET FY24	ADOPTED BUDGET FY25	% CHANGE
TOTAL COST	**$581,995**	**$709,550**	**$746,890**	**5.3%**

PERSONAL SERVICES $38,810

The variance is primarily due to salary, health insurance, retirement, and pay-for-performance adjustments.

OPERATING EXPENSES ($1,470)

No major variance.

PERSONNEL COMPLEMENT

TITLE	FULL-TIME	PART-TIME/ TEMP	FY25 FTE ADOPTED	FY24 FTE TOTAL	TOTAL ADOPTED CHANGE
Code Compliance Officer I	4	0	4.00	4.00	0.00
Senior Code Compliance Officer	2	0	2.00	2.00	0.00
Senior Staff Assistant	1	0	1.00	1.00	0.00
TOTAL	**7**	**0**	**7.00**	**7.00**	**0.00**

COMMUNITY ENHANCEMENT (0154)

01 GENERAL FUND

		ACTUAL FY23 EXPENDITURE	ADOPTED FY24 BUDGET	ADOPTED FY25 BUDGET
PERSONAL SERVICES				
1200	REGULAR SALARIES	$383,314	$430,390	$458,790
1410	OVERTIME	1,545	3,000	3,000
1510	LONGEVITY	2,500	2,000	3,000
1570	OTHER BENEFITS	2,680	2,400	2,400
2100	FICA TAXES	28,511	33,500	35,740
2200	RETIREMENT-EMPLOYER	47,410	57,860	62,330
2300	GROUP INSURANCE	80,824	118,520	121,020
2305	LONG TERM DISABILITY	1,068	1,200	1,290
2310	BASIC LIFE ADD & STD	1,634	1,810	1,920
	TOTAL PERSONAL SERVICES	**549,486**	**650,680**	**689,490**
OPERATING EXPENSES				
3112	OUTSIDE LEGAL COUNSEL	21,112	42,800	42,800
4001	TRAINING AND TRAVEL	2,803	2,000	2,000
4400	RENTAL AND LEASES	1,288	1,470	-
4675	R/M IT	500	800	800
4700	PRINTING	-	2,500	2,500
4914	EMERGENCY PREPARATIONS	-	500	500
4920	OTHER CURRENT CHARGES - MISC.	194	2,800	2,800
5100	OFFICE SUPPLIES	1,351	1,800	1,800
5110	EQUIPMENT-MINOR	3,910	1,200	1,200
5220	UNIFORMS	721	1,900	1,900
5410	MEMBERSHIPS/DUES	630	1,000	1,000
5430	PUBLICATIONS/SUBSCRIPTIONS	-	100	100
	TOTAL OPERATING EXPENSES	**32,509**	**58,870**	**57,400**
	TOTAL EXPENDITURES	**$581,995**	**$709,550**	**$746,890**

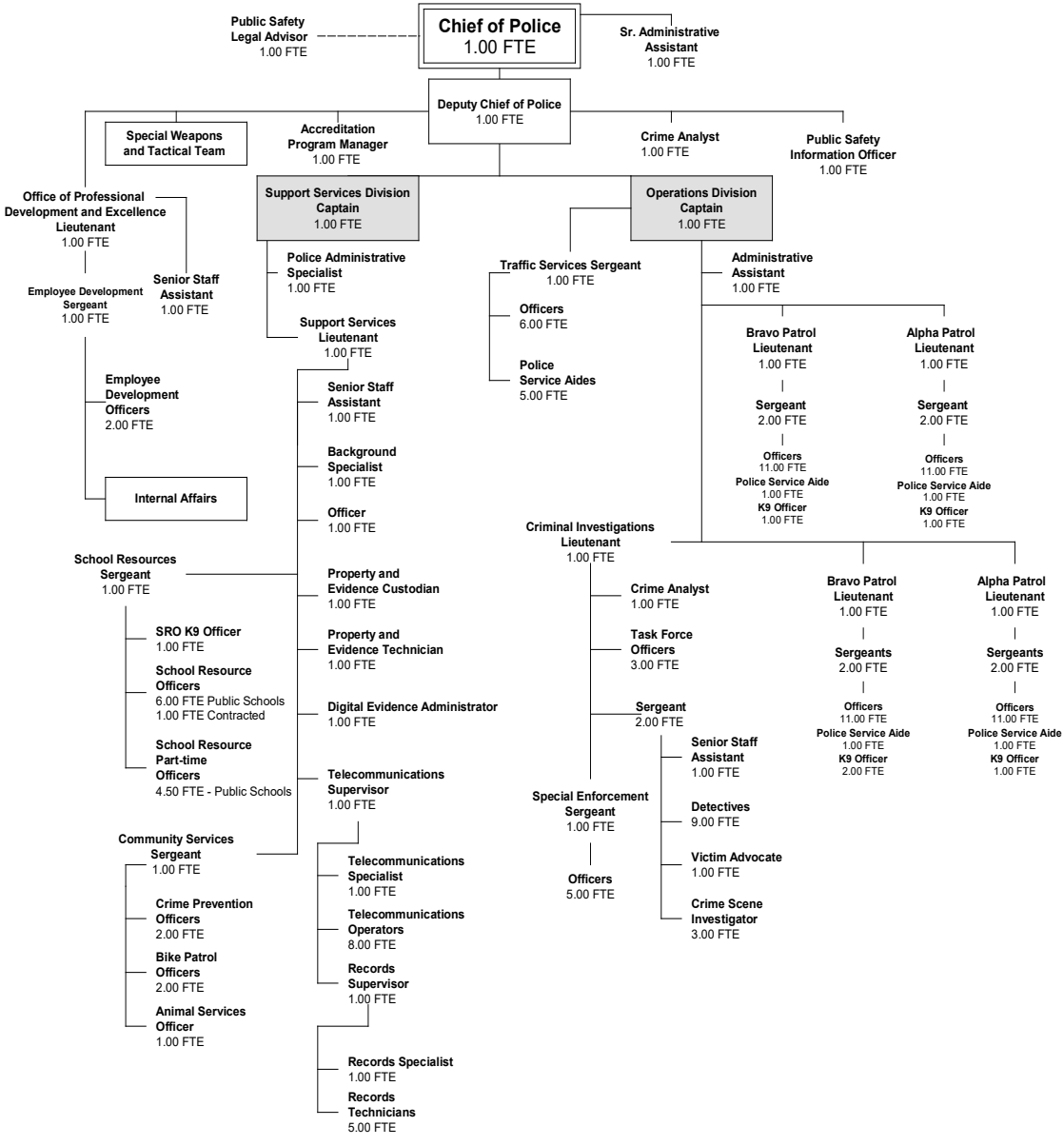
Police



Police



POLICE DEPARTMENT
ADOPTED FISCAL YEAR 2025
FTE: 163.50 EXP: $35,055,620



POLICE

CORE SERVICES DESCRIPTION

Operations

The Operations Division includes Patrol Services, Criminal Investigations Section, Traffic Services, the Special Enforcement Team (SET), and the K-9 Unit.

The responsibilities of the Patrol Services component include patrol of the City in an effort to deter crime, reduce fear, enhance public relations within the community, establish business partnerships, and respond to all emergency and non-emergency calls for police service from the community

The Criminal Investigations Section investigates crimes in the City; processes crime scenes, fingerprints, and forensic images; and advocates for victims' rights. This section also ensures the proper collection, preservation, packaging, transportation, and documentation of physical evidence.

Traffic Services works to protect motorists, bicyclists, and pedestrians throughout the City. Traffic Services responsibilities include traffic enforcement, DUI detection and apprehension, traffic homicide investigations, hit-and-run investigations, aggressive driving determent, traffic trend assessment, accident and road condition management, dignitary escorts, Police Service Aide (PSA) deployment, and public education to promote traffic safety.

The Special Enforcement Team (SET) is responsible for the tracking and suppression of criminal activities, covert investigations, intelligence gathering, conducting searches for fugitives, and proactive police contacts for the Police Department.

The K-9 Unit is a team of specially-trained police officers with K-9 partners. The K-9 Unit provides a valuable resource to the Police Department by assisting with the apprehension of criminals, locating illegal narcotics, and finding lost/missing persons.

Support Services

The Support Services Division includes the Records Unit, Real Time Crime Center (RTCC), Property and Evidence, Community Services, School Services, Background Investigations, and the Recruitment Team.

The Records Unit responsibilities include the maintenance and processing of all written and computer-generated reports. This includes processing reports, arrest records, citations, public records and information requests, subpoenas, and assisting officers with case preparation.

RTCC facilitates communication within the Police Department, the public, and other agencies. RTCC is also responsible for monitoring all City security cameras.

Property and Evidence tracks evidence, maintains chain of custody, destroys property and evidence as directed by state guidelines, and serves as the agency quartermaster for the issuance of uniforms and equipment.

Community Services provides a variety of services and programs that improve the quality of life through partnerships in the community including the Police Explorer Program.

School Services includes the School Resource Officer (SRO) Program, which provides police officers to the City's public schools to enhance security, promote appropriate educational curriculums, and provide student access to a law enforcement mentor/role model. School Services has a K9 Officer with a specially-trained K-9 partner which is assigned to the schools in the City to screen for firearms and/or ammunition.

Background Investigations conducts thorough background checks for prospective employees within the Police Department.

The Recruitment Team is responsible for accessing, attracting, and hiring highly motivated, skilled applicants via police academies and related events.

Indirect

The Indirect Program encompasses both personnel and operating dollars that support general management, leadership, department oversight of performance/outcomes and problem-solving (senior management).

This program includes the agency's accreditation program, the Criminal Intelligence Analyst who performs systematic analysis for identifying patterns and trends in crime, and the Public Information Officer who manages the flow of information with the public through social media outlets and social media platforms.

Indirect also supports and manages the Office of Professional Development and the Special Weapons and Tactics (SWAT) Team.

SWAT is a specialty team utilized during high-priority/risk incidents that require specialized equipment and tactical skills to resolve calls for service in the safest possible manner.

The Office of Professional Development and Excellence encompasses the Employee Development Unit (training and field training programs), Internal Affairs, and departmental Strategic Planning.

POLICE KEY PERFORMANCE INDICATORS						
Key Area of Focus/ Strategic Goals	**Measure**	**FY22 Actual**	**FY23 Actual**	**FY24 Target**	**FY24 Acutal**	**FY25 Target**
Smart Growth						
Protect the Small Town Feel and Look	Total hours worked by volunteers	667	2,780	2,500	1,742	2,500
High Performance Government						
Proactively Create Collaborative Communication	# of community outreach initiatives	*	211	200	244	225
Continue to Invest in, Retain, and Develop High Performing Staff	% of first responders Crisis Intervention Training (CIT) certified	*	90%	98%	93%	98%
Continue to Invest in, Retain, and Develop High Performing Staff	Average # of training hours per employee	135	126	100	129	125
Continue to Invest in, Retain, and Develop High Performing Staff	Retention rate	98%	99%	98%	99%	98%
Continue to Invest in, Retain, and Develop High Performing Staff	Average years of service	11	11	12	11	12
Seek All Possible Federal, State, and Local Grant Opportunities	% of operations and CIP leveraged by grant funding	*	0%	5%	1%	5%
Safety and Quality of Life						
Enhance Community Health, Safety, and Well-Being	Officers per 1,000 residents	1.9	1.9	1.9	1.9	1.9
Enhance Community Health, Safety, and Well-Being	Customer perception of safety (survey)	*	*	95%	*	95%
Enhance Community Health, Safety, and Well-Being	# K-9 apprehensions and arrests	59	49	55	54	55
Enhance Community Health, Safety, and Well-Being	# of traffic citations issued	9,053	8,565	9,500	9,125	9,500
Enhance Community Health, Safety, and Well-Being	Crime Reporting System Clearance Rate (UCR/NIBRS)	29%	34%	29%	38%	30%
Enhance Community Health, Safety, and Well-Being	Average emergency response time (in minutes) (dispatch to on-scene)	4:42	4:51	5:00	4:44	5:00
Enhance Community Health, Safety, and Well-Being	Average Non-emergency response time (in minutes) (dispatch to on-scene)	6:12	6:06	6:00	5:50	6:00

** Data not available for this reporting period*

POLICE (0161)

Mission Statement

To protect and serve the Coconut Creek community.

Program Services

In an effort to enhance the quality of life for our residents and visitors, the Coconut Creek Police Department is committed to the safety of its residents and visitors and the protection of property, while creating a safe environment for all who live, work, or visit our community.

FY24 Accomplishments	Key Area of Focus	Strategic Goal
Enhanced police recruitment through City resources to attract a high performing and diverse workforce	High Performance Government	Continue to Invest in, Retain and Develop High Performing Staff
Researched and implemented new internal police workflow processes	High Performance Government	Plan Ahead for Progressive Technologies and Business Methods
Evaluated technology resources to streamline processes and increase efficiency	High Performance Government	Plan Ahead for Progressive Technologies and Business Methods
Successfully completed the agency's second re-accreditation process through the Commission for Florida Law Enforcement Accreditation	Safety and Quality of Life	Continue to be a Leader in Community Policing
Enhanced civilian career development through increased internal training	High Performance Government	Continue to Invest in, Retain and Develop High Performing Staff
Implemented a chaplaincy program to provide a resource for guidance, counseling and assistance to employees and their immediate families in both crisis and non-crisis situations	Safety and Quality of Life	Continue to be a Leader in Community Policing
Researched the Florida School Zone Safety Program to enhance public safety by reducing speeding in school zones	High Performance Government	Plan Ahead for Progressive Technologies and Business Methods
Researched and developed an implementation plan for a Body-Worn Camera Program	High Performance Government	Plan Ahead for Progressive Technologies and Business Methods

FY25 Objectives	Key Area of Focus	Strategic Goal
Develop and implement a succession-planning program	High Performance Government	Continue to Invest in, Retain and Develop High Performing Staff

POLICE (0161)

Receive the agency's second reaccreditation award through the Commission for Florida Law Enforcement	Safety and Quality of Life	Continue to be a Leader in Community Policing
Develop and implement a comprehensive homelessness action response plan	Safety and Quality of Life	Enhance Community Health, Safety and Well-Being
Fully implement a Body-Worn Camera Program, which will include a robust community outreach component	High Performance Government	Plan Ahead for Progressive Technologies and Business Methods
Work with Broward County School Board to complete redirection of Lyons Creek Middle School traffic pattern	Safety and Quality of Life	Enhance Community Health, Safety and Well-Being
Implement the Florida Safety School Zone Program to include a robust community outreach component	Safety and Quality of Life	Enhance Community Health, Safety and Well-Being



POLICE (0161)

	ACTUAL FY23	ADOPTED BUDGET FY24	ADOPTED BUDGET FY25	% CHANGE
TOTAL COST	$27,325,604	$32,469,970	$35,055,620	8.0%

PERSONAL SERVICES $1,492,300

The variance is primarily is due to the addition of two staff members to support the new Body Worn Camera and School Zone Safety programs in addition to salary, health insurance, retirement, and pay-for-performance adjustments.

OPERATING EXPENSES $122,590

The variance is primarily due to increased professional and contractual services, uniform, maintenance, subscriptions, and E-911 Dispatch Services costs.

CAPITAL OUTLAY $970,760

The variance is due to changes in capital needs from year to year.

FY25 Capital Outlay Needs:

School Zone Safety Program	$71,100
Body-Worn Camera Equipment & Chargers	1,000,400
	$1,071,500

PERSONNEL COMPLEMENT

TITLE	FULL-TIME	PART-TIME/ TEMP	FY25 FTE ADOPTED	FY24 FTE TOTAL	TOTAL ADOPTED CHANGE
Chief of Police	1	0	1.00	1.00	0.00
Deputy Chief of Police	1	0	1.00	1.00	0.00
Accreditation Program Manager	1	0	1.00	1.00	0.00
Administrative Assistant	1	0	1.00	1.00	0.00
Animal Services Officer	1	0	1.00	1.00	0.00
Background Specialist	1	0	1.00	1.00	0.00
Captain	2	0	2.00	2.00	0.00
Crime Analyst	2	0	2.00	2.00	0.00
Crime Scene Investigator	3	0	3.00	3.00	0.00
Digital Evidence Administrator	1	0	1.00	0.00	1.00
Lieutenant	7	0	7.00	7.00	0.00
Officer	87	6	91.50	91.50	0.00
Police Administrative Specialist	1	0	1.00	1.00	0.00
Police Records Specialist	1	0	1.00	1.00	0.00
Police Records Supervisor	1	0	1.00	1.00	0.00
Police Records Technician	5	0	5.00	5.00	0.00
Police Service Aide	9	0	9.00	8.00	1.00
Property and Evidence Custodian	1	0	1.00	1.00	0.00
Property and Evidence Technician	1	0	1.00	1.00	0.00
Public Safety Information Officer	1	0	1.00	1.00	0.00
Public Safety Legal Advisor	1	0	1.00	1.00	0.00
Senior Administrative Assistant	1	0	1.00	1.00	0.00
Senior Staff Assistant	3	0	3.00	3.00	0.00
Sergeant	15	0	15.00	15.00	0.00
Telecommunications Operator	8	0	8.00	8.00	0.00
Telecommunications Specialist	1	0	1.00	1.00	0.00
Telecommunications Supervisor	1	0	1.00	1.00	0.00
Victim Advocate	1	0	1.00	1.00	0.00
TOTAL	**159**	**6**	**163.50**	**161.50**	**2.00**

POLICE (0161)

01 GENERAL FUND

		ACTUAL FY23 EXPENDITURE	ADOPTED FY24 BUDGET	ADOPTED FY25 BUDGET
PERSONAL SERVICES				
1200	REGULAR SALARIES	$13,958,780	$16,601,830	$17,301,670
1410	OVERTIME	131,278	115,000	100,000
1420	OVERTIME-POLICE	466,271	450,000	450,000
1510	LONGEVITY	430,808	525,890	577,020
1520	INCENTIVE PAY	98,500	104,760	234,240
1540	COURT PAY	51,918	65,000	65,000
1550	HOLIDAY PAY	405,607	400,000	400,000
1560	SPECIAL DUTY	526,455	500,000	500,000
1570	OTHER BENEFITS	94,810	97,260	130,080
2100	FICA TAXES	1,179,528	1,432,250	1,499,300
2200	RETIREMENT-EMPLOYER	4,320,975	5,280,340	5,674,240
2300	GROUP INSURANCE	1,727,396	2,326,250	2,459,020
2305	LONG TERM DISABILITY	33,250	36,550	37,530
2310	BASIC LIFE ADD & STD	49,025	61,350	60,680
2700	VEHICLE ALLOWANCE	6,900	7,200	7,200
	TOTAL PERSONAL SERVICES	**23,481,502**	**28,003,680**	**29,495,980**
OPERATING EXPENSES				
3112	OUTSIDE LEGAL COUNSEL	-	-	22,200
3120	PRO SER-PHYSICALS	5,544	6,250	9,250
3190	PRO SER-OTHER	23,015	69,600	33,600
3300	COURT REPORTING SERVICES	3,864	3,100	4,100
3412	CONTRACT SER-OTHER	151,518	294,160	294,160
3490	E-911 DISPATCH SERVICES	2,668,841	2,970,970	3,135,750
3500	INVESTIGATIVE EXPENSES	3,305	8,500	8,000
4001	TRAINING AND TRAVEL	131,521	130,200	130,200
4002	POLICE EDUCATION FUND	8,845	8,000	8,000
4400	RENTAL AND LEASES	67,400	108,500	98,250
4605	R/M-CONTRACTS	70,061	42,900	34,510
4630	R/M-EQUIPMENT	15,140	22,000	20,500
4650	R/M-BUILDING	13,975	65,000	25,000
4670	R/M-OTHER	4,081	7,500	12,000
4675	R/M-IT	43,965	40,860	42,310
4700	PRINTING	7,859	9,000	9,000
4800	PROMOTIONAL ACTIVITIES	34,407	35,470	38,970
4810	YOUTH CRIME PREVENT PRGM	13,505	15,500	15,500
4813	VICTIMS ADVOCATE	500	5,000	5,000
4910	ADVERTISEMENTS	534	3,400	3,400
4914	EMERGENCY PREPARATIONS	-	2,980	2,980
4920	OTHER CURRENT CHRGS-MISC	5,512	26,200	30,800
5100	OFFICE SUPPLIES	16,767	17,390	18,390
5110	EQUIPMENT-MINOR	23,769	44,310	42,690
5111	PD EQUIPMENT REPLACEMENT	13,430	11,750	2,280
5155	PHOTOGRAPHIC SUPPLIES	2,652	3,100	3,100
5220	UNIFORMS	96,063	121,500	120,100
5240	OPER SUPPLIES-OTHER	90,270	136,160	144,650
5252	CANINE PROGRAM	26,246	29,000	32,000
5410	MEMBERSHIPS/DUES	5,764	12,050	11,750
5430	PUBLICATIONS/SUBSCRIPTIONS	93,115	115,200	129,700
	TOTAL OPERATING EXPENSES	**3,641,468**	**4,365,550**	**4,488,140**
CAPITAL OUTLAY				
6300	OTHER IMPROVEMENTS	-	-	25,000
6414	COMPUTER EQUIPMENT	185,755	12,000	14,800
6420	VEHICLES	7,361	48,740	48,700
6430	MACHINERY AND EQUIPMENT	9,518	40,000	983,000
	TOTAL CAPITAL OUTLAY	**202,634**	**100,740**	**1,071,500**
	TOTAL EXPENDITURES	**$27,325,604**	**$32,469,970**	**$35,055,620**

FY25 PROGRAM MODIFICATION

☑ RECURRING ☐ ONE TIME

☑ RECOMMENDED ☐ NOT RECOMMENDED

Title
Body Worn Camera Program

Department		Total Cost
Police	$	124,040

Justification	Strategic Goal(s):
The Body Worn Camera Program will provide real-time information during officer interactions with the public as well as encourage and improve accountability. This program will enhance public safety transparency and trust, further fortifying police and citizen safety. The program will require the support of a new Digital Evidence Administrator that will report directly to the Support Services Division Lieutenant and shall be responsible for the day-to-day operations of the Program. This program will cost $3.5 million dollars and will be offset by a $963,000 earmark to support this initiative. Costs will be paid over a ten year period.	Safety and Quality Life (Key Area) Enhance Community Health, Safety, and Well-Being

Summary of Required Resources

Program(s)	FTE	Personnel	Operating		Total
Support Services	1.00	82,040	1,005,000	$	1,087,040
					-
					-
					-
					-
Total	**1.00**	**$ 82,040**	**$ 1,005,000**	**$**	**1,087,040**

Resource Supplement

Personnel

FTE	Description	Salary	Fringe		Cost
1.00	Digital Evidence Administrator	58,594	23,437	$	82,040
					-
					-
					-
					-
			Total	**$**	**82,040**

Operating Expenses/Capital Outlay

Account Number	Description		Cost
0161-3120	Hiring Cost	$	2,000
0161-5220	Uniforms		600
0161-6300	Drywall, Caulking, New Door, Shelving, Fire Detector, Electrical Work		25,000
0161-5110	Office Furniture		2,000
0161-6414	Laptop, Software, Drop Switches, Cameras		12,400
0161-6430	Body-Worn Camera Equipment & Chargers		963,000
	Total	**$**	**1,005,000**

Revenues

Account Number	Description		Cost
65-V33120	Body Worn Camera Federal Appropriation	$	963,000
			-
			-
			-
	Total	**$**	**963,000**

FY25 PROGRAM MODIFICATION

☑ RECURRING ☐ ONE TIME

☑ RECOMMENDED ☐ NOT RECOMMENDED

Title
Police Service Aide

Department		Total Cost
Police	$	168,000

Justification	Strategic Goal(s):
This position will be the administrator for the camera school zone safety program. An additional civilian Traffic Services position is requested to achieve the goal of successfully implementing the proposed speed detection systems in school zones program. This program will be installed in several school zones throughout the City. The position entails liaison services with citizens, vendors, and courts. The civilian will review all violations, prepare necessary related documentation, and court presentation.	Safety and Quality Life (Key Area) Enhance Community Health, Safety, and Well-Being

Summary of Required Resources

Program(s)	FTE	Personnel	Operating		Total
Operations	1.00	66,200	101,800	$	168,000
					-
					-
					-
					-
					-
					-
Total	**1.00**	**$ 66,200**	**$ 101,800**	**$**	**168,000**

Resource Supplement

Personnel

FTE	Description	Salary	Fringe		Cost
1.00	Police Service Aide	47,280	18,920	$	66,200
					-
					-
					-
					-
			Total	**$**	**66,200**

Operating Expenses/Capital Outlay

Account Number	Description		Cost
0161-3112	Special Magistrate/Other Internal Costs	$	7,200
0161-3112	Legal Advisory		15,000
0161-3120	Hiring Cost		2,000
0161-5220	Uniforms and Duty Gear		3,500
0161-5240	Equipment		2,000
0161-6414	Laptop, Software, and Accessories		2,400
0161-6420	Vehicle and Equipment		48,700
0161-6430	Radio and Accessories		20,000
0161-5100	Office Supplies		1,000
	Total	**$**	**101,800**

Revenues

Account Number	Description		Cost
	Total	**$**	**-**


CITY OF COCONUT CREEK
1967 FLORIDA

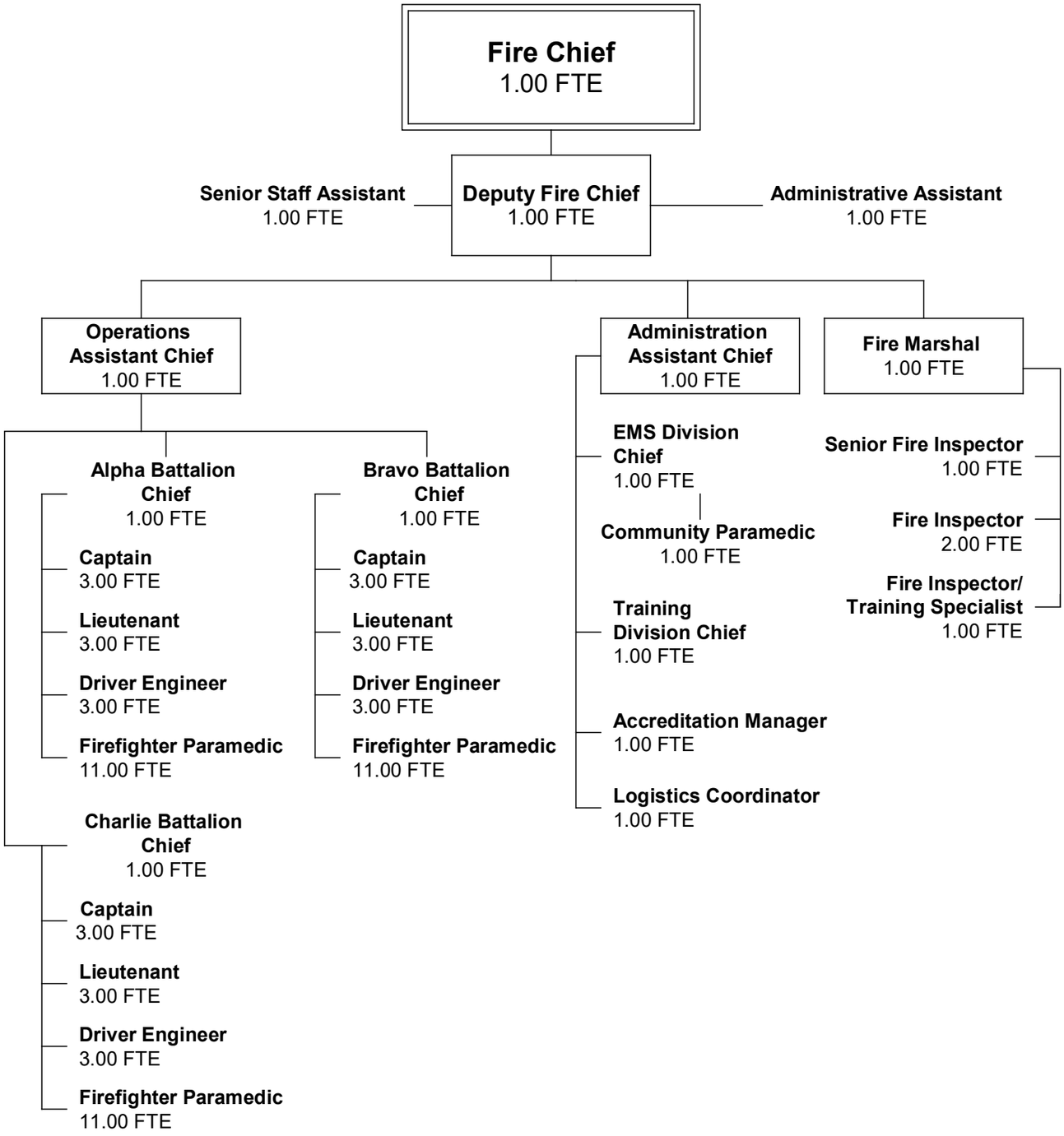
Fire Rescue



Fire Rescue



FIRE RESCUE
ADOPTED FISCAL YEAR 2025
FTE: 79.50 EXP: $16,196,030



FIRE RESCUE

CORE SERVICES DESCRIPTION

Emergency Preparedness
The Emergency Preparedness Program responsibilities include state and local emergency preparedness training, and planning, as well as the coordination and participation in mitigation strategies.

Public Education & Training
The Public Education and Training Program focuses on Community Risk Reduction through activities to include CPR and first aid training, fire safety and fire extinguisher use education, community emergency response, and accident and injury prevention.

Fire Facilities & Equipment
The Fire Facilities and Equipment Program is responsible for the inspection, maintenance, and certification of fire and health safety equipment located throughout City facilities. Program responsibilities include maintenance of fire and medical equipment including fire extinguishers, fire alarm systems, gas monitors, Automatic External Defibrillators (AED), kitchen hoods, and fire extinguishing systems.

Fire Safety Inspections
The Fire Safety Inspection Program ensures compliance with Florida statutes and fire codes. Program activities include inspection of buildings, review of plans for new construction, inspection and re-inspection of construction sites, and participation in special magistrate hearings.

Administration
The Administration Division provides administrative support to the Fire Rescue Department, including the monitoring of response times, ensuring adequate staffing levels, scheduling, and equipment inventory maintenance. Division responsibilities include in-depth fire scene investigations, fire origin determination, Fire Rescue accreditation, and resolution of all fire service related issues.

Operations
The Operations Division provides the highest and most efficient level of fire rescue, emergency medical, and life safety services possible; responds and mitigates emergency and non-emergency calls for service; and provides training to ensure members maintain required certifications and expertise in fire response and medical procedures.

Indirect Cost
Indirect Cost encompasses both personnel and operating dollars that support general management, leadership (department head), department oversight of performance/outcomes and problem solving (senior management), and other centralized administrative support functions (the portion that is non-programmatic).

FIRE RESCUE KEY PERFORMANCE INDICATORS						
Key Area of Focus/ Strategic Goals	**Measure**	**FY22 Actual**	**FY23 Actual**	**FY24 Target**	**FY24 Acutal**	**FY25 Target**
Adaptable and Progressive Mobility						
Invest in Maintenance of All Mobility Systems	% of intersections with traffic signals that have pre-emption devices installed	*	64%	67%	64%	67%
Smart Growth						
Protect the Small Town Feeling and Look	Total hours worked by volunteers	0 **	51	100	101	300
High Performance Government						
Proactively Create Collaborative Communication	# of community outreach initiatives	*	97	85	115	100
Continue to Invest in, Retain, and Develop High Performing Staff	% of fire and EMS service complaints investigated within 48 hours	100%	100%	100%	100%	100%
Continue to Invest in, Retain, and Develop High Performing Staff	Average # of training hours per employee	304	290	250	309	250
Continue to Invest in, Retain, and Develop High Performing Staff	Retention Rate	100%	99%	100%	99%	100%
Continue to Invest in, Retain, and Develop High Performing Staff	Average years of service	2	2	3	3	4
Seek All Possible Federal, State, and Local Grant Opportunities	% of operations and CIP costs leveraged by grant funding	*	0%	5%	1%	5%
Continue to Invest in, Retain, and Develop High Performing Staff	# of internal audits completed	*	352	400	563	400
Safety and Quality of Life						
Enhance Community Health, Safety, and Well-Being	Training & Fire inspection customer satisfaction survey	100%	100%	100%	100%	100%
Enhance Community Health, Safety, and Well-Being	% of annual commercial and residential inspections completed	*	33%	100%	100%	100%
Enhance Community Health, Safety, and Well-Being	% of City fire system alarm and Automated External Defibrillator (AED) failures investigated within 24 hours	100%	100%	100%	100%	100%
Enhance Community Health, Safety, and Well-Being	# of emergency preparedness classes and drills provided	30	2	8	5	8
Enhance Community Health, Safety, and Well-Being	Average fire rescue response time for emergency call (in minutes)	6:16	6:11	6:00	6:05	6:00
Enhance Community Health, Safety, and Well-Being	Fire/EMS incident response time within 8 minutes or less (dispatch to on-scene)	83%	85%	90%	86%	90%
Enhance Community Health, Safety, and Well-Being	12 month historical average of EMS collections	37%	66%	60%	*	60%
Enhance Community Health, Safety, and Well-Being	Return of spontaneous circulation from cardiac arrest (ROSC)	44%	30%	30%	40%	30%

** Data not available for this reporting period*
*** Data affected by COVID-19*

FIRE RESCUE (0163)

Mission Statement

To ensure that the residents receive the highest and most efficient level of fire rescue, emergency medical, and life safety services possible.

Program Services

The Fire Rescue Department's mission is to ensure the highest level of fire rescue and emergency management services are provided to the residents of the City. The department also performs construction plan reviews, construction inspections, annual fire inspections, re-inspections, fire violation complaints, develops and presents fire safety public education programs, assists in the emergency preparedness of the City, coordinates the City's Community Emergency Response Team (CERT), and responds to emergency and non-emergency fire and Emergency Medical Services (EMS) calls for service.

FY24 Accomplishments	Key Area of Focus	Strategic Goals
Began development and implementation of a Community Paramedic Program	Safety and Quality of Life	Enhance Community Health, Safety and Well-Being
Continued to provide education and enhancement of our Behavioral Health Awareness Program (BHAP)	High Performance Government	Continue to Invest in, Retain and Develop High Performing Staff
Implemented a Coconut Creek Fire Rescue Cadet Program through the Florida Fire Chief's Association	High Performance Government	Continue to Invest in, Retain and Develop High Performing Staff
Implemented alternative methods for completing pre-fire planning and fire inspections utilizing progressive technology with new software program (FlowMSP)	High Performance Government	Plan Ahead for Progressive Technologies and Business Methods
Continued to review and evaluate the dispatch of emergency resources and implemented improvement initiatives to reduce overall response times	Safety and Quality of Life	Enhance Community Health, Safety and Well-Being
Began the accreditation process for the Commission on Fire Accreditation International (CFAI) and the Commission on Accreditation of Ambulance Services (CAAS)	Safety and Quality of Life	Enhance Community Health, Safety and Well-Being

FY25 Objectives	Key Area of Focus	Strategic Goals
Continue to review and evaluate the dispatch of emergency resources and implement improvement initiatives to reduce overall response times	Safety and Quality of Life	Enhance Community Health, Safety and Well-Being

FIRE RESCUE (0163)

Continue to pursue accreditation from both the Commission on Fire Accreditation International (CFAI) and the Commission on Accreditation of Ambulance Services (CAAS)	Safety and Quality of Life	Enhance Community Health, Safety and Well-Being
Complete the annual update to the City's Comprehensive Emergency Management Plan (CEMP)	Safety and Quality of Life	Outstanding local emergency preparedness and response
Complete Implementation of a Community Paramedic Program	Safety and Quality of Life	Enhance community health, safety and well-being
Continue to provide education and enhancement of our Behavioral Health Awareness Program (BHAP)	High Performance Government	Continue to invest in, retain and develop high performing staff
Continue the installation of traffic pre-emption devices at designated intersections and traffic signals throughout the City, enabling more rapid emergency response times	Adaptability and Progressive Mobility	Invest in Maintenance of all mobility systems
Create and implement an officer development program to enhance the skills and knowledge of current and future officers through succession planning	High Performance Government	Plan Ahead for Progressive Technologies and Business Methods
Create and implement a mentorship program to facilitate the personal and professional development of agency personnel	High Performance Government	Plan Ahead for Progressive Technologies and Business Methods

FIRE RESCUE (0163)

	ACTUAL FY23	ADOPTED BUDGET FY24	ADOPTED BUDGET FY25	% CHANGE
TOTAL COST	**$12,865,118**	**$14,623,980**	**$16,196,030**	**10.7%**

PERSONAL SERVICES $1,326,120

The variance is primarily due to salary, health insurance, retirement, and pay-for-performance adjustments.

OPERATING EXPENSES $69,930

The variance is due to costs associated with Commission on Fire Accreditation International (CFAI) and Commission on Accreditation of Ambulance Services (CAAS).

CAPITAL OUTLAY $76,000

The variance is due to changes in capital needs from year to year.

FY25 Capital Outlay Needs:

Fire Staff Vehicle	$56,000
EMS Off-Road Transport Vehicle	55,000
Opticom Traffic Pre-emption System	14,000
	$125,000

OTHER DISBURSEMENTS $100,000

Variance is due to an increase in reserve funds.

PERSONNEL COMPLEMENT					
TITLE	**FULL-TIME**	**PART-TIME/ TEMP**	**FY25 FTE ADOPTED**	**FY24 FTE TOTAL**	**TOTAL ADOPTED CHANGE**
Fire Chief	1	0	1.00	1.00	0.00
Deputy Fire Chief	1	0	1.00	1.00	0.00
Accreditation Manager	1	0	1.00	1.00	0.00
Administrative Assistant	1	0	1.00	1.00	0.00
Assistant Chief	2	0	2.00	2.00	0.00
Battalion Chief	3	0	3.00	3.00	0.00
Captain	9	0	9.00	9.00	0.00
Community Paramedic	1	0	1.00	1.00	0.00
Division Chief	2	0	2.00	2.00	0.00
Driver Engineer	9	0	9.00	9.00	0.00
Fire Inspector	2	0	2.00	2.00	0.00
Fire Inspector/Training Specialist	1	0	1.00	1.00	0.00
Fire Marshal	1	0	1.00	1.00	0.00
Firefighter Paramedic	33	0	33.00	33.00	0.00
Intern	0	1	0.50	0.50	0.00
Lieutenants	9	0	9.00	9.00	0.00
Logistics Coordinator	1	0	1.00	1.00	0.00
Senior Fire Inspector	1	0	1.00	1.00	0.00
Senior Staff Assistant	1	0	1.00	1.00	0.00
TOTAL	**79**	**1**	**79.50**	**79.50**	**0.00**



FIRE RESCUE (0163)

01 GENERAL FUND

		ACTUAL FY23 EXPENDITURE	ADOPTED FY24 BUDGET	ADOPTED FY25 BUDGET
PERSONAL SERVICES				
1200	REGULAR SALARIES	$7,005,112	$7,948,130	$8,468,490
1410	OVERTIME	23,217	16,000	25,000
1430	OVERTIME-FIRE	414,438	400,000	475,000
1510	LONGEVITY	1,500	1,500	1,500
1520	INCENTIVE PAY	35,290	40,680	108,720
1550	HOLIDAY PAY	235,601	249,460	353,780
1560	SPECIAL DUTY	884	20,000	20,000
1570	OTHER BENEFITS	15,083	17,820	29,220
2100	FICA TAXES	578,056	659,990	724,130
2200	RETIREMENT-EMPLOYER	2,216,945	2,661,630	2,980,860
2300	GROUP INSURANCE	945,538	1,255,050	1,419,740
2305	LONG TERM DISABILITY	17,471	18,880	19,600
2310	BASIC LIFE ADD & STD	25,623	27,670	31,290
2700	VEHICLE ALLOWANCE	600	14,400	-
	TOTAL PERSONAL SERVICES	**11,515,356**	**13,331,210**	**14,657,330**
OPERATING EXPENSES				
3120	PRO SER-PHYSICALS	-	40,830	51,000
4001	TRAINING AND TRAVEL	34,997	59,120	59,120
4400	RENTAL AND LEASES	(5,431)	166,280	169,270
4605	R/M-CONTRACTS	61,834	101,040	109,640
4630	R/M-EQUIPMENT	55,720	81,200	104,300
4675	R/M- IT	16,684	60,200	66,080
4700	PRINTING	643	2,300	2,300
4800	PROMOTIONAL ACTIVITIES	9,275	12,000	12,000
4811	FIRE PREVENTION PROGRAM	15,983	17,500	17,500
4916	BAD DEBTS	2,805	-	-
4920	OTHER CURRENT CHRGS-MISC	6,093	25,740	23,690
4925	C.E.R.T.	2,316	2,500	10,000
5100	OFFICE SUPPLIES	4,054	4,600	4,600
5110	EQUIPMENT-MINOR	88,060	152,810	91,180
5220	UNIFORMS	79,793	94,500	91,000
5240	OPER SUPPLIES-OTHER	35,895	36,200	36,200
5289	EMS SUPPLIES	137,370	180,000	190,000
5410	MEMBERSHIPS/DUES	6,948	15,300	15,770
5430	PUBLICATIONS/SUBSCRIPTIONS	1,802	3,950	4,350
	TOTAL OPERATING EXPENSES	**682,001**	**1,243,770**	**1,313,700**
CAPITAL OUTLAY				
6300	OTHER IMPROVEMENTS	19,583	-	-
6407	CAPITAL SUBSCRIPTIONS	298,851	-	-
6420	VEHICLES	39,200	49,000	111,000
6430	MACHINERY AND EQUIPMENT	124,792	-	14,000
7125	PRINCIPAL LEASE	127,582	-	-
7126	SBITA FIN PRIN.	36,437	-	-
	TOTAL CAPITAL OUTLAY	**646,444**	**49,000**	**125,000**
OTHER DISBURSEMENTS				
7225	INTEREST EXPENSE	16,539	-	-
7225	SBITA INTEREST	4,778	-	-
9905	FIRE SERVICES	-	-	100,000
	TOTAL OTHER DISBURSEMENTS	**21,317**	**-**	**100,000**
	TOTAL EXPENDITURES	**$12,865,118**	**$14,623,980**	**$16,196,030**



FY25 NEW CAPITAL OUTLAY

Department Name	Fund/Div. No	Fund/Div. Name	Total Cost
Fire Rescue	0163	Fire Rescue	$ 125,000
Opticom Traffic Pre-emption System			**$ 14,000**

Currently, thirteen (13) intersections with traffic signals do not have pre-emption system devices installed. Proposed installation of Opticom Traffic Pre-emption systems enables emergency vehicles to control traffic signals when approaching to improve safety and ultimately reduce response times.

Strategic Goal: Outstanding local Emergency Preparedness and Response

Fire Staff Vehicle	**$**	**56,000**

The initial staff vehicle plan assigned the Assistant Chief of Operations the backup Battalion vehicle as their take-home staff vehicle. When the Battalion Chief required use of the backup Battalion Vehicle, the Assistant Chief of Operations would need to use a pool vehicle. This became problematic when the backup Battalion Vehicle was needed after hours and it took time to be delivered from outside the City. Without a vehicle, the on-duty Battalion Chief has to be placed out of service. The requested vehicle would be the same design and make as the Assistant Chief, Fire Marshal and Fire Inspectors currently use.

Strategic Goal: Outstanding local Emergency Preparedness and Response

EMS Off-Road Transport Vehicle	**$**	**55,000**

Currently, the City has to borrow and return an EMS off-road transport vehicle or security golf cart to access and treat patients while on EMS details in difficult-to-reach areas of City parks and when responding to calls above the first floor of parking garages in the Promenade or Casino. The proposed EMS off-road transport vehicle would be assigned to Station 113 and be available for use in both parking garages, future parking garages, City Parks, and planned trails in the Main Street area with limited roadway access.

Strategic Goal: Outstanding local Emergency Preparedness and Response

	$	**-**

Strategic Goal:

	$	**-**

Strategic Goal:

THE ITEMS IN BOLD ARE RECOMMENDED AND INCLUDED IN THE ADOPTED BUDGET

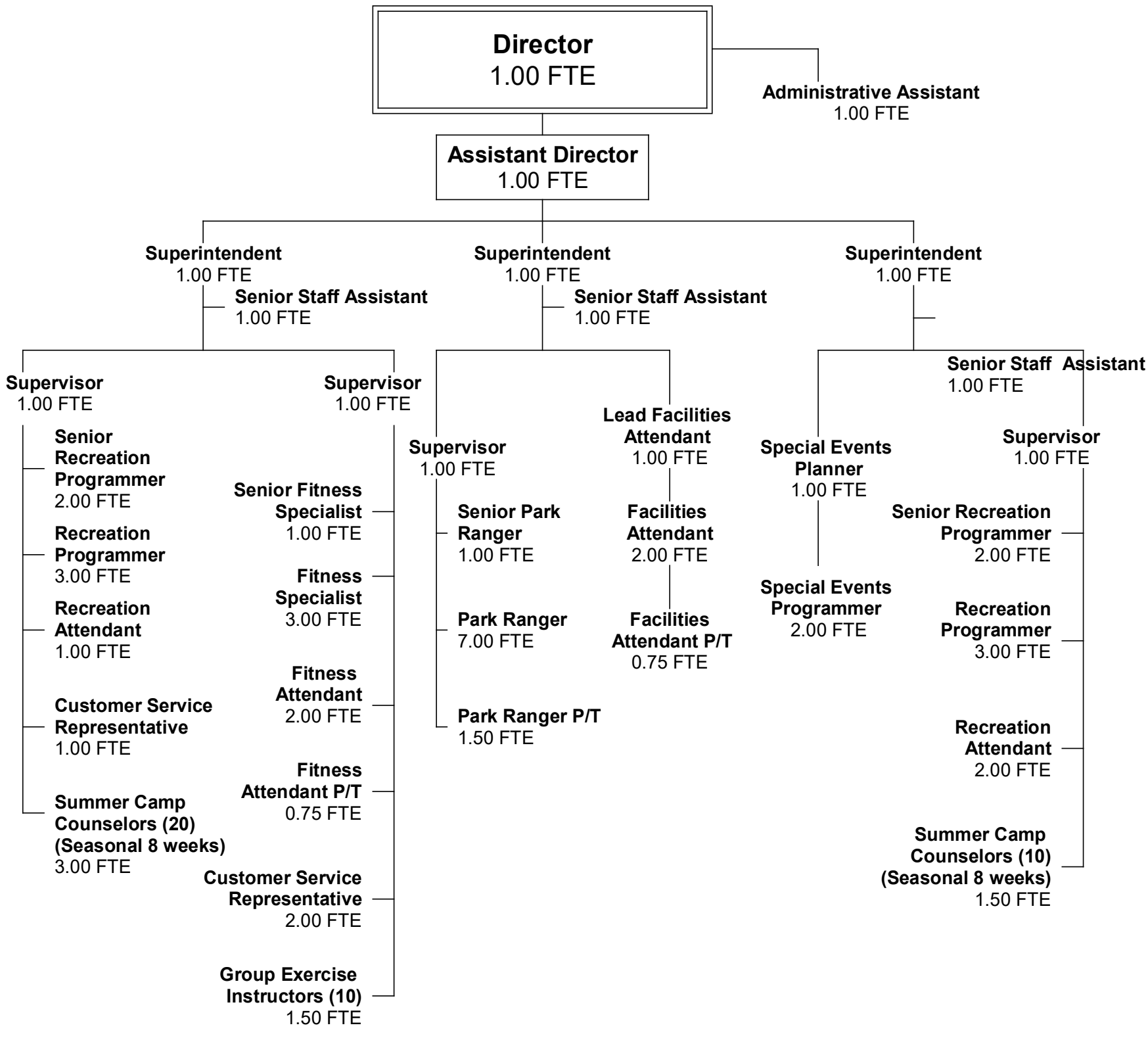
Parks & Recreation



Parks & Recreation



PARKS AND RECREATION
ADOPTED FISCAL YEAR 2025
FTE: 59.50 EXP: $6,898,120





PARKS AND RECREATION

CORE SERVICES DESCRIPTION

Recreation
The Recreation Program is responsible for the planning, promotion, and implementation of diverse and inclusive recreation activities for various age groups and abilities. Program responsibilities include participant registration, volunteer recruitment, site reservation, and site setup/breakdown. This program also handles communication, inquiries, and concerns from patrons regarding recreation.

Parks
The Parks Program assists with special events, recreational and competitive programming, and ensures the maintenance of all outdoor facilities and athletic fields/courts. Program responsibilities include shelter/field permits, shelter/field preparation, garbage/debris removal, mail/equipment transportation, banner/flag preparation, park maintenance and minor repairs, and playground safety checks. This program also handles communication, inquiries, and concerns from patrons and leagues regarding parks.

Fitness
The Fitness Program is responsible for the planning, promotion, and implementation of a City-wide Health & Wellness Fitness Program. Program responsibilities include a variety of multi-level fitness classes, personal training, individual assessments and orientations, and the maintenance of fitness equipment. This program also handles communication, inquiries, and concerns from patrons regarding fitness.

Facilities
The Facilities Program is responsible for the management, maintenance, and permitting of all recreation facilities. Program responsibilities include the mail/equipment transportation, cleaning the interior/exterior of the facilities, performing minor repairs, and site set-up/breakdown on a daily basis. This program also handles communication, inquiries, and concerns from patrons regarding facilities.

Athletics
The Athletics Program is responsible for the planning, promotion, and implementation of diverse and inclusive athletic activities/leagues for various age groups and abilities. Program responsibilities include participant registration, volunteer recruitment, site reservation, site set-up/breakdown, and contracting with sports officiating vendor(s). This program also handles communication, inquiries, and concerns from patrons regarding athletics.

Special Events
The Special Events Program is responsible for the planning, promotion, and implementation of diverse and inclusive special events for various age groups and abilities. Program responsibilities include the coordination and recruitment of volunteers, entertainment, sponsors, private and public agencies, and various groups and organizations to produce and promote City and co-sponsored special events. Responsibilities also include site permits, site set-up/breakdown, and contracting with vendors to manage the staging and implementation of special events. This program also handles communication, inquiries, and concerns from patrons regarding special events.



Camps

The Camps Program is responsible for the planning, promotion, and implementation of day and seasonal camp programs. Programming responsibilities include participant registration, recreational/athletic activities development, field trip and bus transportation scheduling, securing professional services, site set-up/breakdown, and cleaning of facilities. Department personnel oversee seasonal staff and volunteers, as well as handle communication, inquiries, and concerns from patrons regarding camps.

Culture and Arts

The Culture and Arts Program is responsible for the planning, promotion, and implementation of diverse and inclusive cultural programs for various age groups and abilities. Program responsibilities include participant registration, volunteer recruitment, site reservation, and site set-up/breakdown. This program also handles communication, inquiries, and concerns from patrons regarding culture and arts.

Indirect Cost

Indirect Cost encompasses both personnel and operating dollars that support general management, leadership (department head), department oversight of performance/outcomes and problem solving (senior management), and other centralized administrative support functions (the portion that is non-programmatic).



PARKS AND RECREATION KEY PERFORMANCE INDICATORS						
Key Area of Focus/ Strategic Goals	**Measure**	**FY22 Actual**	**FY23 Actual**	**FY24 Target**	**FY24 Acutal**	**FY25 Target**
Adaptable and Progressive Mobility						
Expand Safe and Walkable/Bikeable Options Across the Community	% of City parks connected to each other via sidewalk, bike lane, or multipurpose trail	*	67%	70%	67%	70%
Plan for Transportation Technology	# of e-charging vehicle stations at Parks and Recreation facilities or in City parks	*	8	10	8	10
Sustainable Environment						
Encourage Businesses and Community Members to Adopt Green Initiatives	% of special events that offer/utilize recyclable products/materials	*	51%	60%	80%	65%
Focus on Climate Change and Resilience	# of environmental/sustainable educational public interest events	*	4	4	6	5
Smart Growth						
Protect the Small Town Feel and Look	Total hours worked by volunteers	11,951	12,398	12,500	12,927	12,500
Protect the Small Town Feel and Look	% of completion of the Parks and Recreations Master Plan	*	16%	25%	16%	26%
Enhance Technological Connectivity	% of participants utilizing online registration for programs/activities	44%	44%	46%	47%	48%
High Performance Government						
Proactively Create Collaborative Communication	# of community outreach initiatives	*	7	6	5	5
Continue to Invest in, Retain and Develop High Performing Staff	Average # of training hours per employee	18	24	20	23	20
Continue to Invest in, Retain and Develop High Performing Staff	Retention rate	97%	97%	100%	98%	100%
Continue to Invest in, Retain and Develop High Performing Staff	Average years of service	8	8	9	8	9
Seek All Possible Federal, State and Local Grant Opportunities	% of operations and CIP costs leveraged by grant funding	*	1%	5%	0%	5%
Safety and Quality of Life						
Enhance Community Health, Safety and Well-Being	Customer satisfaction (survey)	96%	93%	95%	97%	95%
Enhance Community Health, Safety and Well-Being	% of resident/non-resident participation in programs/activities	85% / 15%	85% / 15%	90% / 10%	82% / 18%	90% / 10%
Enhance Community Health, Safety and Well-Being	# of park and facility permits/reservations	*	9,550	9,000	10,782	10,000
Enhance Community Health, Safety and Well-Being	Summer camp vacancy rate	0%	0%	5%	0%	5%
Enhance Community Health, Safety and Well-Being	Creek Fit members retention rate	86%	84%	86%	84%	87%
Promote Arts, Culture, and Entertainment Across the City	# of programs dedicated to arts and culture	*	31	40	27	40

** Data not available for this reporting period*

PARKS AND RECREATION (0183)

Mission Statement

The Parks and Recreation Department is dedicated to enhancing the quality of life of all residents in our community by providing a diverse array of customer-oriented leisure programs.

Program Services

The Parks and Recreation Department is responsible for providing our residents of all ages and abilities with quality leisure opportunities that create a desirable community to live, play, and work. Our commitment is to meet the needs of our residents by delivering superior recreation and athletic programs; fitness and wellness programs; City-wide special events; picnic pavilions and athletic field reservations; daily facilitation of volunteer youth sports organizations; facilities maintenance; and park operations. Staff is dedicated to offering these programs and services with the highest level of service excellence.

FY24 Accomplishments	Key Area of Focus	Strategic Goal
Created a display on the Cultural and Awareness Wall at the Community Center for International Holocaust Remembrance Day at the Community Center	Safety and Quality of Life	Promote Arts, Culture and Entertainment Across the City
Received designation as an Autism-Friendly City	Safety and Quality of Life	Enhance Community Health, Safety and Well-Being
Implemented the new PayTrac module to streamline payment processes	High Performance Government	Plan Ahead for Progressive Technologies and Business Methods
Developed and implemented a Volunteer Parks and Greenways Cleanup Program	Sustainable Environment	Protect Open Space
Executed the transition of fingerprinting services for volunteer coaches to an in-house process	High Performance Government	Plan Ahead for Progressive Technologies and Business Methods
Completed the Lakewood Park and Coco Point Park improvements	Smart Growth	Protect the Small Town Feeling and Look
Implemented the Cultural Series: Never Forget	Safety and Quality of Life	Promote Arts, Culture and Entertainment Across the City
Developed and implemented additional special events programs to include Winter Wonderland, Love and Music at Tradewinds Park, and expanded Fluffy's Foodie Food Truck Friday	Safety and Quality of Life	Promote Arts, Culture and Entertainment Across the City

FY25 Objectives	Key Area of Focus	Strategic Goal
Complete the Sunshine Drive and Donaldson Park improvements	Smart Growth	Protect the Small Town Feeling and Look



PARKS AND RECREATION (0183)

Implement a digital/virtual Memorial Tree Program for the residents of Coconut Creek	Smart Growth	Protect the Small Town Feeling and Look
Promote and align programs with the new Pass up Plastics Policy at all department activities and events	Sustainable Environment	Update and Accomplish the Goals Established in the City of Coconut Creek Climate Action Plan
Implement a comprehensive process to evaluate the effectiveness and efficiency of all departmental activities, programs, and special events, thereby facilitating necessary modifications to enhance overall performance	High Performance Government	Plan Ahead for Progressive Technologies and Business Methods
Expand the Monster Mash program by an additional day	Safety and Quality of Life	Promote Arts, Culture and Entertainment Across the City

PARKS AND RECREATION (0183)

	ACTUAL FY23	ADOPTED BUDGET FY24	ADOPTED BUDGET FY25	% CHANGE
TOTAL COST	**$5,351,987**	**$6,596,810**	**$6,898,120**	**4.6%**

PERSONAL SERVICES $174,570

The variance is primarily due to salary, health insurance, retirement, and pay-for-performance adjustments.

OPERATING EXPENSES $19,240

The variance is primarily due to increased contractual services and operating supplies.

CAPITAL OUTLAY $107,500

The variance is due to changes in captial needs from year to year.

FY25 Capital Outlay Needs:

Field #3 Access Gates for Butterfly Festival	$30,000
Gymnasium Scoreboard System	30,000
10- Portable Athletic Benches	24,000
4- Bike Repair Stations	12,000
4- Heavy Duty Portable Pickleball Net Systems	11,500
	$107,500

PERSONNEL COMPLEMENT

TITLE	FULL-TIME	PART-TIME/ TEMP	FY25 FTE ADOPTED	FY24 FTE TOTAL	TOTAL ADOPTED CHANGE
Director	1	0	1.00	1.00	0.00
Assistant Director	1	0	1.00	1.00	0.00
Administrative Assistant	1	0	1.00	1.00	0.00
Customer Service Representative	3	0	3.00	3.00	0.00
Facilities Attendant	2	1	2.75	2.75	0.00
Fitness Attendant	2	1	2.75	2.75	0.00
Fitness Intern	0	1	0.50	0.50	0.00
Fitness Specialist	3	0	3.00	3.00	0.00
Group Exercise Instructors	0	10	1.50	1.50	0.00
Lead Facilities Attendant	1	0	1.00	1.00	0.00
Park Ranger	7	2	8.50	8.00	0.50
Parks & Recreation Superintendent	3	0	3.00	3.00	0.00
Parks & Recreation Supervisor	4	0	4.00	4.00	0.00
Recreation Attendant	3	0	3.00	3.00	0.00
Recreation Interns	0	2	1.00	1.00	0.00
Recreation Programmer	6	0	6.00	6.00	0.00
Senior Fitness Specialist	1	0	1.00	1.00	0.00
Senior Park Ranger	1	0	1.00	1.00	0.00
Senior Recreation Programmer	4	0	4.00	4.00	0.00
Senior Staff Assistant	3	0	3.00	3.00	0.00
Special Events Assistant	1	0	1.00	1.00	0.00
Special Events Planner	1	0	1.00	1.00	0.00
Special Events Programmer	1	0	1.00	1.00	0.00
Summer Camp Counselor	0	30	4.50	4.50	0.00
TOTAL	**49**	**47**	**59.50**	**59.00**	**0.50**



PARKS AND RECREATION (0183)

01 GENERAL FUND

		ACTUAL FY23 EXPENDITURE	ADOPTED FY24 BUDGET	ADOPTED FY25 BUDGET
PERSONAL SERVICES				
1200	REGULAR SALARIES	$3,220,621	$3,779,830	$3,931,250
1410	OVERTIME	23,304	25,000	27,000
1510	LONGEVITY	31,500	32,000	32,500
1550	HOLIDAY PAY	8,774	15,000	15,000
1570	OTHER BENEFITS	8,215	9,240	9,300
2100	FICA TAXES	241,438	295,560	302,830
2200	RETIREMENT-EMPLOYER	451,955	541,430	503,880
2300	GROUP INSURANCE	530,304	749,300	800,970
2305	LONG TERM DISABILITY	7,701	9,090	8,700
2310	BASIC LIFE ADD & STD	11,688	13,780	13,370
2700	VEHICLE ALLOWANCE	12,650	13,200	13,200
	TOTAL PERSONAL SERVICES	**4,548,151**	**5,483,430**	**5,658,000**
OPERATING EXPENSES				
3160	PRO SER-RECREATION	1,130	-	-
3190	PRO SER-OTHER	-	6,150	3,600
3412	CONTRACT SER-OTHER	64,479	108,910	111,300
3450	PUBLIC SERVICE	2,776	6,000	4,700
4001	TRAINING AND TRAVEL	9,802	29,000	20,500
4400	RENTAL AND LEASES	6,354	7,580	-
4605	R/M CONTRACTS	7,940	10,380	37,000
4630	R/M-EQUIPMENT	2,302	11,600	7,000
4650	R/M-BUILDING	7,455	9,000	9,000
4675	R/M IT	8,421	10,000	10,000
4800	PROMOTIONAL ACTIVITIES	8,927	10,250	10,250
4801	BUTTERFLY SPECIAL EVENTS	281,761	391,790	388,390
4914	EMERGENCY PREPARATIONS	363	1,000	1,000
4920	OTHER CURRENT CHRGS-MISC	5,762	7,750	6,500
5100	OFFICE SUPPLIES-NORTH	1,747	2,000	2,000
5101	OFFICE SUPPLIES-SOUTH	2,223	2,200	2,200
5102	OFFICE SUPPLIES-CENTRAL	890	1,000	1,000
5103	OFFICE SUPPLIES-FITNESS	341	500	500
5110	EQUIPMENT-MINOR	37,273	42,240	38,390
5220	UNIFORMS	1,331	6,280	6,280
5230	JANITORIAL SUPPLIES	10,935	12,000	12,000
5240	OPER SUPPLIES-OTHER	10,081	13,240	13,240
5242	OPER SUPPLIES-OTHER-CENTRAL	26,245	29,500	47,500
5250	SUMMER RECREATION PROGRAM	128,458	181,500	181,500
5251	ATHLETICS-NORTH	47,982	49,010	49,010
5253	REC/ACTIVITIES-NORTH	25,238	38,650	39,800
5254	FITNESS PROGRAM	8,826	9,200	9,200
5256	CERTIFIED 5K RUN	18,897	23,200	23,530
5261	ATHLETICS-SOUTH	56,109	52,770	52,670
5263	REC/ACTIVITIES-SOUTH	10,019	25,580	28,710
5410	MEMBERSHIPS/DUES	4,409	9,700	9,700
5430	PUBLICATIONS/SUBSCRIPTIONS	5,361	5,400	6,150
	TOTAL OPERATING EXPENSES	**803,836**	**1,113,380**	**1,132,620**
CAPITAL OUTLAY				
6430	RECREATION MACHINERY AND EQUIPMENT	-	-	107,500
	TOTAL CAPITAL OUTLAY	**-**	**-**	**107,500**
	TOTAL EXPENDITURES	**$5,351,987**	**$6,596,810**	**$6,898,120**

FY25 PROGRAM MODIFICATION

☑ RECURRING ☐ ONE TIME

☑ RECOMMENDED ☐ NOT RECOMMENDED

Title

2- Park Ranger (Part Time) to Park Ranger (Full Time)

Department	Total Cost	
Parks and Recreation	$	60,930

Justification	Strategic Goal(s):
Reclassifying the status of two (2) Part-time Park Rangers to two (2) Full-time Park Rangers is imperative due to the increased demand for field rentals, pavilion rentals, Rowe Activity Center rentals, and special events. Park Rangers are responsible for setting up and dismantling approximately 84 events annually, excluding internal activities. With this reclassification, facilities staff will be relieved from monitoring and managing the Rowe Activity Center on Saturdays and Sundays, enabling them to focus on maintenance and cleaning at the Recreation Complex and Community Center. Between January 2023 and March 2024, the Rowe Activity Center was booked 181 times, with 97 bookings exclusively for private rentals on Saturdays and Sundays. This reclassification will not only improve staff retention but also provide an additional 22 hours of coverage and support throughout the week.	Continue to Invest in, Retain, and Develop High Performing Staff Protect the Small Town Feeling and Look

Summary of Required Resources

Program(s)	FTE	Personnel	Operating		Total
Parks	0.25	30,990	-	$	30,990
Parks	0.25	29,940	-		29,940
					-
					-
					-
					-
					-
					-
					-
Total	**0.50**	**$ 60,930**	**$ -**	**$**	**60,930**

Resource Supplement

Personnel

FTE	Description	Salary	Fringe		Cost
1.00	Park Ranger - FT	38,360	15,350	$	53,710
1.00	Park Ranger - FT	37,070	14,830		51,900
(0.75)	Park Ranger - PT	(27,810)	5,090		(22,720)
(0.75)	Park Ranger - PT	(26,880)	4,920		(21,960)
					-
			Total	**$**	**60,930**

Operating Expenses/Capital Outlay

Account Number	Description		Cost
		$	-
			-
			-
			-
	Total	**$**	**-**

Revenues

Account Number	Description		Cost
		$	-
			-
			-
			-
	Total	**$**	**-**

FY25 PROGRAM MODIFICATION

☑ RECURRING ☐ ONE TIME

☑ RECOMMENDED ☐ NOT RECOMMENDED

Title
Monster Mash

Department	Total Cost
Parks and Recreation	$ (370)

Justification	Strategic Goal(s):
The City of Coconut Creek's Parks and Recreation Department proposes extending the annual Monster Mash Program from one (1) day to two (2) days. The Monster Mash Program has been highly successful, prompting residents to request more. With an additional day added to the program, more slots will be open, accommodating a larger number of residents and ensuring that more individuals are able to partake in the experience.	Promote Arts, Culture, and Entertainment Across City

Summary of Required Resources

Program(s)	FTE	Personnel	Operating		Total
Special Events	-	-	3,130	$	3,130
					-
					-
					-
					-
					-
					-
					-
					-
Total	**-**	**$ -**	**$ 3,130**	**$**	**3,130**

Resource Supplement

Personnel

FTE	Description	Salary	Fringe		Cost
-		-	-	$	-
					-
					-
					-
					-
			Total	**$**	**-**

Operating Expenses/Capital Outlay

Account Number	Description		Cost
0183-5263	Candy, Prizes, Decorations, and Service Costs	$	3,130
			-
			-
			-
			-
		Total	**$**	**3,130**

Revenues

Account Number	Description		Cost
01-V34724	Entry Fee ($10 x 350 Participants) (Non-residents- $15)	$	3,500
			-
			-
			-
		Total	**$**	**3,500**

FY25 NEW CAPITAL OUTLAY

Department Name	Fund/Div. No	Fund/Div. Name	Total Cost
Parks and Recreation	0183	Parks and Recreation	$ 107,500

Field #3 Access Gates for the Butterfly Festival **$ 30,000**

Increase the width of the fence gates positioned along the right field line of Sabal Pines Baseball Field #3 to facilitate the passage of semi trucks transporting rides for the Butterfly Festival. This task necessitates the removal of current gates and the installation of wider ones. Additionally, it is imperative to add an access gate along the left field line to ensure efficient entry and exit points.

Strategic Goal: Promote Arts, Culture, and Entertainment Across City

Gymnasium Scoreboard System (Community Center) $ 30,000

The existing scoreboard system is outdated and lacks wireless capabilities, despite multiple work orders submitted over the past couple of years. Temporary fixes have failed to resolve recurring issues, necessitating a comprehensive upgrade. Implementing a wireless system is crucial as it enables staff to closely monitor court activities. Moreover, the proposed new system will offer enhanced functionality, displaying additional information such as bonus fouls and remaining time-outs.

Strategic Goal: Plan Ahead for Progressive Technologies and Business Methods

10- Portable Athletic Benches $ 24,000

Ten (10) covered 15’ portable athletic team benches to offer shade for players on the sidelines during outdoor athletic programs. Providing shade for players not only enhances their comfort but reduces the risk of heat-related injuries/sickness. The demand for these covered benches came from residents and participants of our athletic leagues.

Strategic Goal: Enhance Community Health, Safety, and Well-Being

4- Bike Repair Stations $ 12,000

The addition of a total of four (4) bike repair stations across several parks: Windmill Park, George S. Gerber Park, Sabal Pines Park, and the Recreation Complex. Each repair station is equipped with a comprehensive set of tools securely fastened to sturdy repair stands. These stations are meticulously designed to accommodate all types of bicycles, offering convenience and support to park visitors.

Strategic Goal: Enhance Community Health, Safety, and Well-Being

4- Heavy Duty Portable Pickleball Net Systems $ 11,500

The addition of an elite, heavy-duty pickleball net system designed for prolonged durability. These upgraded systems boast superior stability, capable of withstanding light winds, while maintaining tournament-quality standards without the need for permanent installation. Specifically targeted for Windmill Park, these four (4) replacements will provide a substantial enhancement over the current temporary systems.

Strategic Goal: Enhance Community Health, Safety, and Well-Being

THE ITEMS IN BOLD ARE RECOMMENDED AND INCLUDED IN THE ADOPTED BUDGET


CITY OF COCONUT CREEK
1967 FLORIDA

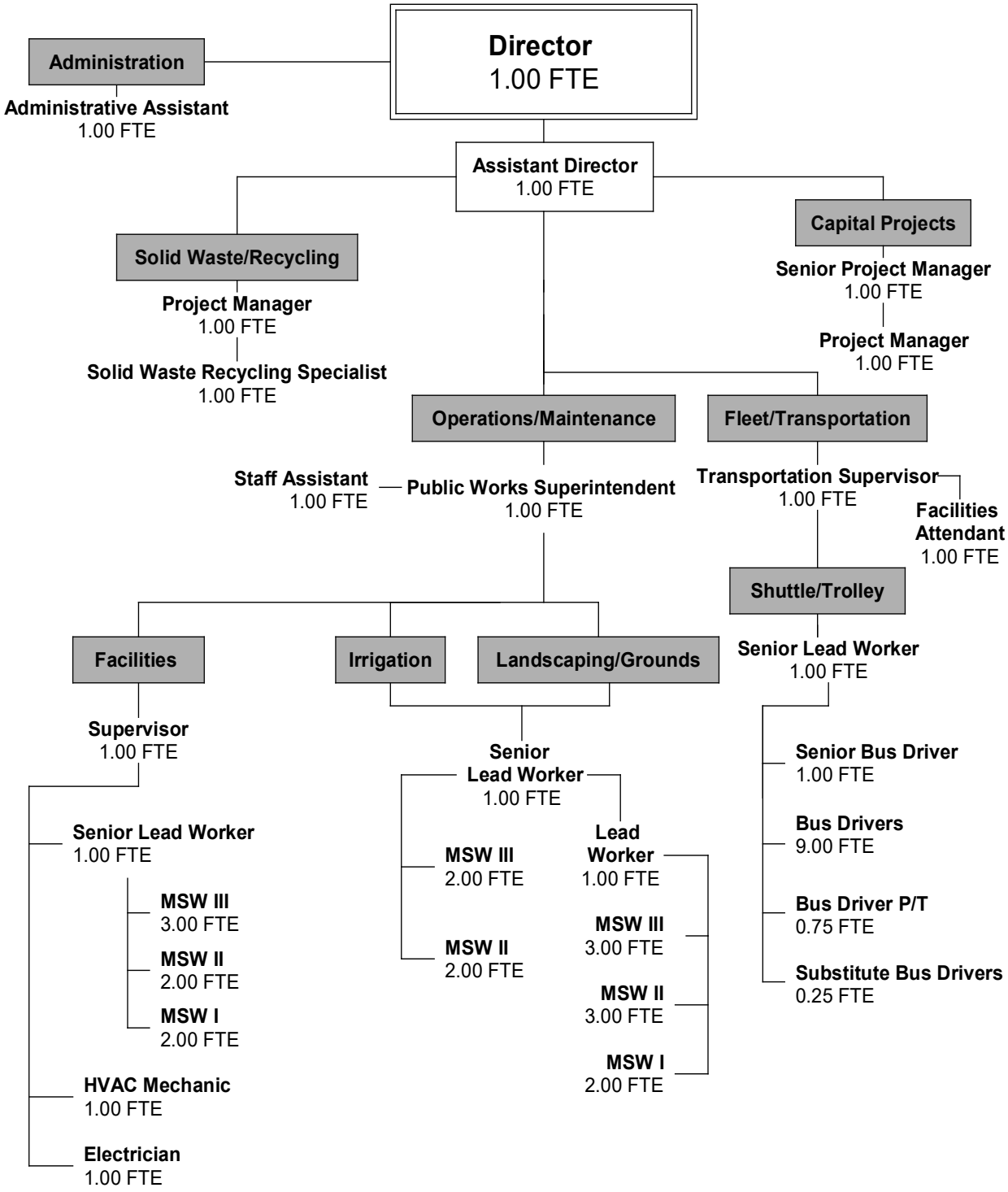
Public Works



Public Works



PUBLIC WORKS
ADOPTED FISCAL YEAR 2025
FTE: 48.50 EXP: $12,003,840



PUBLIC WORKS

CORE SERVICES DESCRIPTION

Solid Waste, Recycling and Household Hazardous Waste (HHW)

The Solid Waste, Recycling, and Household Hazardous Waste Division's responsibilities include monitoring compliance of the City's franchised waste hauler for garbage, bulk, and yard trash collection services. The program also operates two Recycling Drop-off Centers, conducts household hazardous waste events, provides for grant preparation and administration, as well as the development and implementation of a variety of community outreach/educational programs geared towards increasing single family, multi-family, and commercial recycling efforts. Additionally, this program monitors and ensures compliance with the City's agreement with Waste Management which sets limitations on odorous wastes. The County and 28 municipalities established the Solid Waste and Recyclable Materials Processing Authority. This Authority is tasked with developing and implementing a long-term plan for waste disposal, reduction, recycling, and reuse in Broward County. The plan aims to be environmentally sustainable, transparent, innovative, and economically efficient.

Facilities and Property Maintenance

The Facilities and Property Maintenance Division, utilizing both City personnel and private contractors, oversees a wide array of tasks. These include custodial services, general repairs, installations, and ongoing preventative maintenance for over 280,000 sq. ft. of buildings. Notable facilities under its purview include a Category 5 rated Public Works Building that is housing the City’s Emergency Operation Center, three Fire stations, and the Police Department. Other large facilities include City Hall, Recreation Center, Community Center, and the Utilities and Engineering Building. Additionally, the division manages all City-owned facilities such as streetlights, parking lot lighting, sports facilities, landscaped medians, parks, playgrounds, trails, EV chargers, bus shelters, pavilions, scoreboards, emergency generators, solar arrays, surge suppression systems, lightning detection equipment, irrigation systems, HVAC systems, and various playing surfaces. The program also encompasses debris removal post-inclement weather and maintenance of over 6,000 trees. The Division is also responsible for condition assessments, landscaping design, pruning, weeding, fertilization, planting and removal, irrigation (including reclaimed water usage), and pest management. Furthermore, the division oversees the setup and breakdown of equipment for City meetings and events.

Capital Projects

The Capital Projects Program oversees the management of significant capital endeavors encompassing the construction, renovation, and upkeep of buildings, parks, medians, trails, landscape enhancements, and diverse amenities. This includes various tasks such as project development, cost estimation, budgeting, planning, permitting, grant administration, design, and stakeholder engagement.

Transportation

The Transportation Division provides for operation of the City's mass transportation and fleet maintenance programs. The mass transportation program consists of free Community Bus and Butterfly Express services designed to provide safe and convenient transportation to specific areas of interest both within City limits, as well as connection points to Broward County's larger bus system.



The fleet maintenance program provides for the purchase, maintenance, repair and surplus management of all City owned vehicles and equipment, as well as the City's fuel management, storage, and dispensing systems.

Indirect Cost

Indirect Cost encompasses both personnel and operating dollars that support general management, leadership (department head), department oversight of performance/outcomes and problem solving (senior management), and other centralized administrative support functions (the portion that is non-programmatic).



PUBLIC WORKS KEY PERFORMANCE INDICATORS						
Key Area of Focus/ Strategic Goals	**Measure**	**FY22 Actual**	**FY23 Actual**	**FY24 Target**	**FY24 Acutal**	**FY25 Target**
Adaptable and Progressive Mobility						
Increase Public Transportation Opportunities	# of passengers per year (shuttle + express)	57,944	50,777	55,000	54,986	55,000
Increase Public Transportation Opportunities	# of passengers system wide per hour (pph) (shuttle + express)	8	4	6	5	6
Plan for Transportation Technology	% of applicable fleet converted to Electric and/or Alternate Vehicles	*	1%	1%	1%	1%
Invest in Maintenance of All Mobility Systems	% of City vehicles in service that exceeds age and mileage replacement criteria	10%	17%	20%	30%	18%
Sustainable Environment						
Focus on Climate Change and Resilience	# of new trees/palms planted annually	9	36	100	132	40
Focus on Climate Change and Resilience	# of tons diverted from landfill	39,957	36,846	42,000	46,098	42,000
Focus on Climate Change and Resilience	# of participants utilizing Drop-off Recycling Center	8,720	8,889	10,000	9,700	10,000
Focus on Climate Change and Resilience	# of City participants at household hazardous waste and electronics recycling events	661	426	500	426	500
Plan Ahead for Sustainable Technologies and Business Methods	# of facility and equipment replacements systems updated with energy efficient systems	*	2	4	11	9
Plan Ahead for Sustainable Technologies and Business Methods	# of CIP's with sustainable components	*	8	9	19	9
Smart Growth						
Protect the Small Town Feeling and Look	# of landscaping and lighting enhancements projects completed	5	1	2	24	2
High Performance Government						
Seek All Possible Federal, State and Local Grant Opportunities	% of operations and CIP costs leveraged by grant funding	*	19%	15%	15%	15%
Continue to Invest in, Retain and Develop High Performing Staff	% of projects completed within budget	100%	84%	100%	91%	100%
Continue to Invest in, Retain and Develop High Performing Staff	% of budgeted projects completed within pre-established timeframes	94%	54%	100%	94%	98%
Plan Ahead for Progressive Technologies and Business Methods	% of scheduled preventative maintenance completed	99%	98%	98%	100%	99%
Continue to Invest in, Retain and Develop High Performing Staff	Average # of training hours per employee	9	22	20	14	20
Continue to Invest in, Retain and Develop High Performing Staff	Retention rate	97%	99%	98%	98%	98%
Continue to Invest in, Retain and Develop High Performing Staff	Average years of service	10	9	10	9	10
Safety and Quality of Life						
Enhance Community Health, Safety and Well-Being	Customer satisfaction (survey)	91%	92%	95%	92%	95%
Enhance Community Health, Safety and Well-Being	# of safety audits and inspections of City facilities and equipment	*	47	120	74	120

** Data not available for this reporting period*

FACILITIES AND PROPERTY MAINTENANCE (0173)

Mission Statement

To provide professional and cost effective construction, maintenance, repairs, renovations, and property management for all City-owned properties and facilities while protecting, enhancing, and promoting the City's natural resources.

Program Services

The Facilities and Property Maintenance Division provides management and customer service support in all trades such as electrical, plumbing, carpentry, and HVAC; general facility, property, and landscape maintenance; renovation of facilities and athletic fields, common areas, and park structures; new construction; and project quality assurance services. Arborist services are provided for the management of all natural resources and City-owned properties. Staff provides contract management and administration of landscape and janitorial services as well as disaster debris management and monitoring services.

FY24 Accomplishments	Key Area of Focus	Strategic Goal
Conducted safety audits City-wide on all parks and facilities	Safety and Quality of Life	Enhance Community Health, Safety and Well-Being
Completed the boardwalk railing replacement project at Sabal Pines Park	Safety and Quality of Life	Enhance Community Health, Safety and Well-Being
Began the design for Oak Trails Park Expansion	Safety and Quality of Life	Enhance Community Health, Safety and Well-Being
Completed Lyons Road Median Enhancement from Coconut Creek Parkway to Atlantic Boulevard	Smart Growth	Protect the Small Town Feeling and Look
Developed programming and conceptual plans for the Police Station and Fire Station 113 renovations	Smart Growth	Complete the MainStreet Project
Initiated glass recycling services at the South Recycling Drop-off Center to enhance the commitment to sustainability	Sustainable Environment	Encourage Businesses and Community Members to Adopt Green Initiatives
Launched a pilot program for composting food waste	Sustainable Environment	Encourage Businesses and Community Members to Adopt Green Initiatives
Assist Metro Transportation Engineering & Construction Cooperative (MTECC) with initiating the design phase for the grant-funded Lyons Road pedestrian lighting project	Safety and Quality of Life	Encourage Businesses and Community Members to Adopt Green Initiatives

FY25 Objectives	Key Area of Focus	Strategic Goal
Complete the design for the Oak Trails Park expansion	Smart Growth	Protect the Small Town Feeling and Look



FACILITIES AND PROPERTY MAINTENANCE (0173)

Participate in the Solid Waste and Recyclable Materials Processing Authority meetings and contribute to the Technical Advisory Committee	Smart Growth	Update and Accomplish the Goals Established in the City of Coconut Creek Climate Action Plan
Replace the work order system to optimize user interface and asset management, thereby increasing efficiency	High Performance Government	Plan Ahead for Progressive Technologies and Business Methods
Perform City-wide safety audits on all parks and facilities	Safety and Quality of Life	Enhance Community Health, Safety and Well-Being
Commence the design plans for Fire Rescue Station #113 and Fire Administration	Safety and Quality of Life	Enhance Community Health, Safety and Well-Being
Commence construction of Phase I for the Lakeside Park expansion	Smart Growth	Protect the Small Town Feeling and Look
Initiate an operational energy audit for City facilities	Sustainable Environment	Plan Ahead for Sustainable Technologies and Business Methods
Begin the fleet building renovations	Smart Growth	Protect the Small Town Feeling and Look



FACILITIES AND PROPERTY MAINTENANCE (0173)

	ACTUAL FY23	ADOPTED BUDGET FY24	ADOPTED BUDGET FY25	% CHANGE
TOTAL COST	**$6,316,039**	**$7,772,780**	**$8,618,760**	**10.9%**

PERSONAL SERVICES $295,650

The variance is primarily due to salary, health insurance, retirement, and pay-for-performance adjustments.

OPERATING EXPENSES $522,750

The variance is primarily due to the addition of an Asset Management System and a Facility Condition Assessment, as well as increased electric, contract, maintenance, recycling and household hazardous waste costs.

CAPITAL OUTLAY $27,580

The variance is due to changes in capital needs from year to year.

FY25 Capital Outlay Needs:

L.E.D. Upgrade to City Owned Streetlights	$125,000
Thorguard Lighting Detection Upgrade	80,000
Upgrade Electrical Panel and Component at Government Center	75,000
Stump Grinder	45,000
	$325,000

PERSONNEL COMPLEMENT

TITLE	FULL-TIME	PART-TIME/ TEMP	FY25 FTE ADOPTED	FY24 FTE TOTAL	TOTAL ADOPTED CHANGE
Director	1	0	1.00	1.00	0.00
Assistant Director	1	0	1.00	1.00	0.00
Administrative Assistant	1	0	1.00	1.00	0.00
Electrician	1	0	1.00	1.00	0.00
Facilities Attendant	1	0	1.00	1.00	0.00
Facilities Maintenance Supervisor	1	0	1.00	1.00	0.00
HVAC Mechanic	1	0	1.00	1.00	0.00
Intern	0	1	0.50	0.50	0.00
Maintenance Service Worker I	4	0	4.00	4.00	0.00
Maintenance Service Worker II	7	0	7.00	7.00	0.00
Maintenance Service Worker III	8	0	8.00	8.00	0.00
Public Works Lead Worker	1	0	1.00	1.00	0.00
Project Manager	2	0	2.00	2.00	0.00
Public Works Superintendent	1	0	1.00	1.00	0.00
Senior Lead Worker	2	0	2.00	2.00	0.00
Senior Project Manager	1	0	1.00	1.00	0.00
Solid Waste and Recycling Specialist	1	0	1.00	1.00	0.00
Staff Assistant	1	0	1.00	1.00	0.00
TOTAL	**35**	**1**	**35.50**	**35.50**	**0.00**



FACILITIES AND PROPERTY MAINTENANCE (0173)

01 GENERAL FUND

		ACTUAL FY23 EXPENDITURE	ADOPTED FY24 BUDGET	ADOPTED FY25 BUDGET
PERSONAL SERVICES				
1200	REGULAR SALARIES	$2,301,899	$2,700,600	$2,850,700
1410	OVERTIME	90,271	80,000	88,000
1510	LONGEVITY	20,500	22,000	22,500
1550	HOLIDAY PAY	122	-	-
1570	OTHER BENEFITS	18,275	18,960	19,020
2100	FICA TAXES	181,274	212,280	227,950
2200	RETIREMENT-EMPLOYER	333,963	406,780	438,710
2300	GROUP INSURANCE	398,249	572,010	659,740
2305	LONG TERM DISABILITY	5,789	6,560	7,050
2310	BASIC LIFE ADD & STD	8,690	9,800	10,970
2700	VEHICLE ALLOWANCE	13,150	13,200	13,200
	TOTAL PERSONAL SERVICES	**3,372,181**	**4,042,190**	**4,337,840**
OPERATING EXPENSES				
3121	PRO SER-LANDFILL	-	60,000	60,000
3144	PRO SER-ENGINEERING	-	9,000	9,000
3190	PRO SER-OTHER	3,573	25,000	25,000
3412	CONTRACT SER-OTHER	5,868	10,000	90,000
4001	TRAINING AND TRAVEL	11,360	16,500	16,500
4310	UTILITIES-ELECTRIC	772,742	710,000	788,000
4322	UTILITIES-WATER	181,422	250,000	250,000
4400	RENTAL AND LEASES	19,112	25,900	22,860
4605	R/M-CONTRACTS	1,313,644	1,669,300	1,932,560
4630	R/M-EQUIPMENT	26,858	28,500	53,500
4650	R/M-BUILDING	162,098	187,500	210,250
4652	R/M-HVAC	58,190	66,000	68,880
4662	R/M-GROUNDS	224,698	198,490	203,940
4700	PRINTING	-	1,000	1,000
4800	PROMOTIONAL ACTIVITIES	4,909	5,000	5,000
4815	ENVIRONMENT/CONSERVATION	45,976	80,000	80,000
4914	EMERGENCY PREPARATIONS	2,305	5,000	5,000
4920	OTHER CURRENT CHRGS-MISC	2,586	3,700	3,800
5100	OFFICE SUPPLIES	4,718	7,500	7,500
5110	EQUIPMENT-MINOR	16,053	6,200	6,200
5220	UNIFORMS	10,903	28,650	23,000
5240	OPER SUPPLIES-OTHER	1,873	4,000	4,000
5245	REPLACE PARK FURNISHINGS	6,249	15,000	15,000
5290	MINOR TOOLS	8,049	11,000	10,000
5410	MEMBERSHIPS/DUES	3,958	3,450	3,450
5430	PUBLICATIONS/SUBSCRIPTIONS	604	6,480	61,480
	TOTAL OPERATING EXPENSES	**2,887,747**	**3,433,170**	**3,955,920**
CAPITAL OUTLAY				
6300	OTHER IMPROVEMENTS	-	150,000	-
6420	VEHICLES	-	39,420	-
6430	MACHINERY AND EQUIPMENT	56,112	108,000	325,000
	TOTAL CAPITAL OUTLAY	**56,112**	**297,420**	**325,000**
	TOTAL EXPENDITURES	**$6,316,039**	**$7,772,780**	**$8,618,760**

FY25 PROGRAM MODIFICATION

☑ RECURRING ☐ ONE TIME ☑ RECOMMENDED ☐ NOT RECOMMENDED

Title
Computerized Maintenance and Asset Management System

Department	Total Cost
Public Works	$ 90,000

Justification	Strategic Goal(s):
Implementation of a Computerized Maintenance Management System (CMMS) software for asset management will replace the current work order system as well as provide increased visibility and tracking of assets' lifecycle and total ownership costs. Public Works, Utilities and Engineering, and Risk Management will use the CMMS software to provide equipment, facility, and infrastructure lifecycle tracking and management, as well as inventory management, contract management, inspection, and warranty tracking. The software will increase productivity while reducing maintenance costs, failures, and the total cost of ownership and improve the ability to make data-driven decisions.	Plan Ahead for Progressive Technologies and Business Methods

Summary of Required Resources

Program(s)	FTE	Personnel	Operating	Total
Facilities and Property Maintenance	-	-	90,000	$ 90,000
				-
				-
				-
				-
				-
				-
Total	**-**	**$ -**	**$ 90,000**	**$ 90,000**

Resource Supplement

Personnel

FTE	Description	Salary	Fringe	Cost
-		-	-	$ -
				-
				-
				-
				-
			Total	**$ -**

Operating Expenses/Capital Outlay

Account Number	Description	Cost
0173-3412	One-Time Assessment Fee and In-House Training (First Year)	$ 35,000
0173-5430	Annual Subscription	55,000
		-
		-
		-
	Total	**$ 90,000**

Revenues

Account Number	Description	Cost
		$ -
		-
		-
		-
	Total	**$ -**

FY25 PROGRAM MODIFICATION

☐ RECURRING ☑ RECOMMENDED
☑ ONE TIME ☐ NOT RECOMMENDED

Title
Facility Condition Assessment (FCA) Implementation

Department		Total Cost
Public Works	$	45,000

Justification	Strategic Goal(s):
Conduct a Facility Condition Assessment (FCA), which involves a thorough evaluation of the physical condition of City buildings. This assessment includes inventorying major building equipment, providing cost analysis for deficiencies, and developing a 20-year table outlining system and subsystem replacement costs and dates. The assessment covers various elements such as HVAC, electrical, plumbing, roofing, site paving, structural, and building envelope. Additionally, the FCA will integrate with the Computerized Maintenance Management System (CMMS), facilitating asset inventory building and preventative maintenance scheduling based on national codes and standards like ASTM, ASHRAE, NFPA, and BOMA.	Plan Ahead for Progressive Technologies and Business Methods

Summary of Required Resources

Program(s)	FTE	Personnel	Operating		Total
Facilities and Property Maintenance	-	-	45,000	$	45,000
					-
					-
					-
					-
					-
					-
					-
					-
Total	**-**	**$ -**	**$ 45,000**	**$**	**45,000**

Resource Supplement

Personnel

FTE	Description	Salary	Fringe		Cost
-		-	-	$	-
					-
					-
					-
					-
			Total	**$**	**-**

Operating Expenses/Capital Outlay

Account Number	Description		Cost
0173-3412	Contractual Services	$	45,000
			-
			-
			-
			-
	Total	**$**	**45,000**

Revenues

Account Number	Description		Cost
		$	-
			-
			-
			-
	Total	**$**	**-**

FY25 PROGRAM MODIFICATION

☑ RECURRING ☐ ONE TIME

☑ RECOMMENDED ☐ NOT RECOMMENDED

Title
Holiday Lights Service Contract

Department		Total Cost
Public Works	$	30,000

Justification	Strategic Goal(s):
The City has historically utilized Public Works staff for the installation of holiday lights. From late October through early January, our staff dedicates over 430 work hours to installing, maintaining, and dismantling the holiday lights. During this period, preventative maintenance and project work may be deferred, posing a risk of delayed tasks. Contracting this work would result in cost savings for the City by reducing staff time expenditures. The contracted service will assume responsibility for installation, removal, and replacement of lighting fixtures throughout the City for the holidays.	Protect the Small Town Feeling and Look Plan Ahead for Progressive Technologies and Business Methods

Summary of Required Resources

Program(s)	FTE	Personnel	Operating		Total
Facilities and Property Maintenance	-	-	30,000	$	30,000
					-
					-
					-
					-
					-
					-
					-
					-
Total	-	$ -	$ 30,000	$	30,000

Resource Supplement

Personnel

FTE	Description	Salary	Fringe		Cost
-		-	-	$	-
					-
					-
					-
					-
			Total	$	-

Operating Expenses/Capital Outlay

Account Number	Description		Cost
0173-4605	Contractual Services	$	30,000
			-
			-
			-
			-
	Total	$	30,000

Revenues

Account Number	Description		Cost
		$	-
			-
			-
			-
	Total	$	-

FY25 NEW CAPITAL OUTLAY

Department Name	Fund/Div. No	Fund/Div. Name	Total Cost
Public Works	0173	Facility and Property Maintenance	$ 325,000
Upgrade Electrical Panel and Components at Government Center			**$ 75,000**

Replacing the Government Center electrical panel and its components, including the Police Department, City Hall, and Commission Chambers, is essential to enhance the facility's resilience. The current panel, installed in the mid-80s, is original to the building and faces challenges due to the unavailability of replacement parts. Special manufacturing may be required, potentially leading to partial or complete power loss at the Government Center for an extended period time if not replaced.

Strategic Goal: Enhance Community Health, Safety, and Well-Being

Thorguard Lightning Detection Upgrade		**$ 80,000**

The current lightning detection systems have been in use for over 15 years. The hardware and software are outdated, with limited availability of replacement parts, resulting in increased lead time for repairs. This system is a crucial safety feature aimed at protecting City residents and visitors.

Strategic Goal: Enhance Community Health, Safety, and Well-Being

Stump Grinder		**$ 45,000**

The existing stump grinder, at 24 years old, lacks modern safety features found in newer models, making replacement parts hard to find due to availability issues. Additionally, it relies on a truck connection for mobility, restricting the areas where stump grinding can occur, often necessitating the hiring of contractors for such tasks. Upgrading to a newer stump grinder provides numerous advantages, including enhanced safety, increased mobility, improved efficiency, productivity, and cost savings.

Strategic Goal: Enhance Community Health, Safety, and Well-Being

L.E.D. Upgrade to City Owned Streetlights		**$ 125,000**

The City-owned streetlight fixtures along Wiles, Cullum, and segments of Lyons Road require replacement. Sourcing parts for the current high-pressure sodium light fixtures has become challenging, resulting in prolonged outages. Upgraded LED fixtures offer greater reliability, longer lifespan, reduced maintenance needs, and up to 60% improved efficiency.

Strategic Goal: Plan Ahead for Progressive Technologies and Business Methods

		$ -

Strategic Goal:

THE ITEMS IN BOLD ARE RECOMMENDED AND INCLUDED IN THE ADOPTED BUDGET

FLEET SERVICES (0175)

Mission Statement

To provide quality cost effective maintenance, repair, and modifications to all City vehicles and equipment, thus increasing service life and availability.

Program Services

The Fleet Services Division provides contract administration and customer service support. The Fleet Services contractor provides maintenance/repair to all City equipment to include police units, heavy/light trucks, administrative vehicles, and large and small engine equipment (backhoes, lawn equipment, generators, chainsaws, etc.). In addition, this division facilitates necessary vehicle modifications to address the varying operational needs of the departments, as well as management of the City's fueling station. The primary focus of this division is to extend vehicle and equipment life, reduce repair costs by utilizing the City's Comprehensive Preventative Maintenance Program, and maintain a high level of service in accordance with Original Equipment Manufacturer (OEM) standards.

FY24 Accomplishments	Key Area of Focus	Strategic Goal
Conducted annual testing of the City's fuel and cleaning where applicable to improve vehicle and equipment reliability	Safety and Quality of Life	Outstanding Local Emergency Preparedness and Response
Oversaw the City's fleet maintenance for contract compliance	Safety and Quality of Life	Outstanding Local Emergency Preparedness and Response
Enhance fuel tracking software for improved fuel management and data tracking efficiency	High Performance Government	Plan Ahead for Progressive Technologies and Business Methods
Enhance work order software to improve fleet management, data tracking, and reporting efficiency	High Performance Government	Plan Ahead for Progressive Technologies and Business Methods
Replaced two fuel dispensers	Adaptable and Progressive Mobility	Invest in Maintenance of all Mobility Systems
Replaced two City vehicles with electric vehicles in support of the City's green initiatives	Sustainable Environment	Update and Accomplish the Goals Established in the City of Coconut Creek Green Plan

FY25 Objectives	Key Area of Focus	Strategic Goal
Conduct annual testing of the City's fuel and perform necessary cleaning to enhance vehicle and equipment reliability	Safety and Quality of Life	Outstanding Local Emergency Preparedness and Response
Proceed with installing municipal charging stations at City facilities to support the City's electric fleet and green initiatives	Adaptable and Progressive Mobility	Plan for Transportation Technology

FLEET SERVICES (0175)

	ACTUAL FY23	ADOPTED BUDGET FY24	ADOPTED BUDGET FY25	% CHANGE
TOTAL COST	$1,924,836	$2,216,770	$2,298,500	3.7%

PERSONAL SERVICES $14,790

The variance is primarily due to salary, health insurance, retirement, and pay-for-performance adjustments.

OPERATING EXPENSES $66,940

The variance is primarily due to increased contractual service costs.

PERSONNEL COMPLEMENT

TITLE	FULL-TIME	PART-TIME/ TEMP	FY25 FTE ADOPTED	FY24 FTE TOTAL	TOTAL ADOPTED CHANGE
Transportation Supervisor	1	0	1.00	1.00	0.00
TOTAL	**1**	**0**	**1.00**	**1.00**	**0.00**



FLEET SERVICES (0175)

01 GENERAL FUND

		ACTUAL FY23 EXPENDITURE	ADOPTED FY24 BUDGET	ADOPTED FY25 BUDGET
PERSONAL SERVICES				
1200	REGULAR SALARIES	$94,152	$114,040	$123,720
1510	LONGEVITY	-	500	500
1570	OTHER BENEFITS	828	900	900
2100	FICA TAXES	6,519	8,760	9,580
2200	RETIREMENT-EMPLOYER	11,671	14,870	16,940
2300	GROUP INSURANCE	22,938	24,070	26,220
2305	LONG TERM DISABILITY	269	270	270
2310	BASIC LIFE ADD & STD	391	390	460
	TOTAL PERSONAL SERVICES	**136,769**	**163,800**	**178,590**
OPERATING EXPENSES				
3190	PRO SER-OTHER	-	6,780	5,780
4001	TRAINING AND TRAVEL	83	1,750	1,750
4100	TELEPHONE			
4400	RENTAL AND LEASES	-		
4605	R/M-CONTRACTS	994,917	1,112,580	1,180,290
4628	R/M-VEHICLE MODIFICATIONS	14,534	42,480	25,110
4630	R/M EQUIPMENT	10,753	15,000	15,000
4670	R/M-OTHER	7,381	9,000	9,000
4675	R/M IT	7,436	7,630	20,900
4920	OTHER CURRENT CHRGS-MISC	3,231	5,900	5,900
5100	OFFICE SUPPLIES			
5210	FUEL	736,872	831,150	840,480
	TOTAL OPERATING EXPENSES	**1,788,067**	**2,052,970**	**2,119,910**
	TOTAL EXPENDITURES	**$1,924,836**	**$2,216,770**	**$2,298,500**

COMMUNITY TRANSPORTATION (1177)

Mission Statement

To provide clean, safe, reliable, and efficient fixed route transportation services and special event transportation for City sponsored activities to residents and citizens of the City of Coconut Creek.

Program Services

The Community Transportation Division provides local fixed route, special event, department requested transports, and emergency response transportation services.

FY24 Accomplishments	Key Area of Focus	Strategic Goals
Installed City bus stops and related signage	Adaptable and Progressive Mobility	Invest in Maintenance of all Mobility Systems
Worked alongside the Sustainable Development Department to complete the Transit Master Plan	Adaptable and Progressive Mobility	Increase Public Transportation Opportunities

FY25 Objectives	Key Area of Focus	Strategic Goal
Convert the Community Shuttle buses to propane for a greener fleet	Sustainable Environment	Update and Accomplish the Goals Established in the City of Coconut Creek Climate Action Plan
Work alongside the Sustainable Development Department to implement the action steps included in the recommendations in the Transit Master Plan	Adaptable and Progressive Mobility	Increase Public Transportation Opportunities

COMMUNITY TRANSPORTATION (1177)

	ACTUAL FY23	ADOPTED BUDGET FY24	ADOPTED BUDGET FY25	% CHANGE
TOTAL COST	$605,400	$1,053,620	$1,086,580	3.1%

PERSONAL SERVICES $30,970

The variance is primarily due to salary, health insurance, retirement, and pay-for-performance adjustments.

OPERATING EXPENSES $1,990

No major variance.

PERSONNEL COMPLEMENT

TITLE	FULL-TIME	PART-TIME/ TEMP	FY25 FTE ADOPTED	FY24 FTE TOTAL	TOTAL ADOPTED CHANGE
Bus Driver	9	1	9.75	9.75	0.00
Senior Bus Driver	1	0	1.00	1.00	0.00
Senior Lead Worker	1	0	1.00	1.00	0.00
Substitute Bus Driver	0	1	0.25	0.25	0.00
TOTAL	**11**	**2**	**12.00**	**12.00**	**0.00**

COMMUNITY TRANSPORTATION (1177)

11 STREET CONSTRUCTION & MAINTENANCE FUND

		ACTUAL FY23 EXPENDITURE	ADOPTED FY24 BUDGET	ADOPTED FY25 BUDGET
PERSONAL SERVICES				
1200	REGULAR SALARIES	$381,291	$658,150	$680,340
1410	OVERTIME	12,769	24,000	21,000
1510	LONGEVITY	4,500	4,500	5,000
1570	OTHER BENEFITS	446	480	480
2100	FICA TAXES	30,088	52,610	54,110
2200	RETIREMENT-EMPLOYER	48,609	86,850	93,930
2300	GROUP INSURANCE	86,344	200,190	202,650
2305	LONG TERM DISABILITY	1,026	1,690	1,770
2310	BASIC LIFE ADD & STD	1,618	2,610	2,770
	TOTAL PERSONAL SERVICES	**566,690**	**1,031,080**	**1,062,050**
OPERATING EXPENSES				
3190	PRO SER-OTHER	-	-	1,980
3412	CONTRACTS	24,451	-	-
4001	TRAINING AND TRAVEL	358	1,500	1,500
4605	R/M CONTRACTS	9,598	10,090	10,600
4700	PRINTING	1,098	2,000	1,500
4800	PROMOTIONAL ACTIVITIES	211	2,000	2,000
5220	UNIFORMS	2,155	5,450	5,450
5230	JANITORIAL SUPPLIES	839	1,500	1,500
	TOTAL OPERATING EXPENSES	**38,710**	**22,540**	**24,530**
	TOTAL EXPENDITURES	**$605,400**	**$1,053,620**	**$1,086,580**

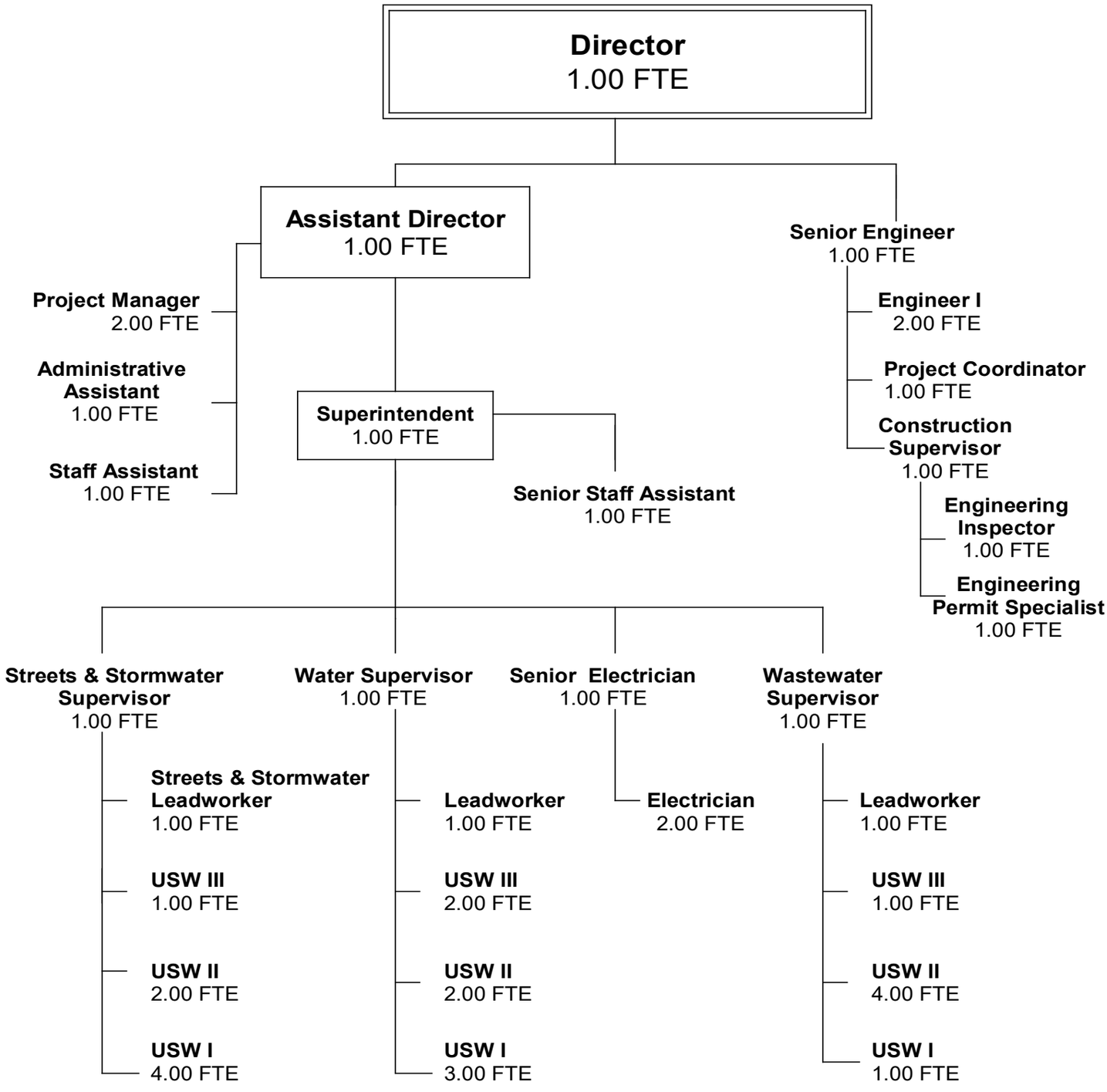
Utilities & Engineering



Utilities & Engineering



UTILITIES AND ENGINEERING
ADOPTED FISCAL YEAR 2025
FTE: 44.50 EXP: $37,574,810



UTILITIES AND ENGINEERING

CORE SERVICES DESCRIPTION

Permits, Licenses, & Agreements

The Permits, Licenses, and Agreements Program ensures the City obtains appropriate approval from federal, state, and local agencies to provide certain services to its residents. Program responsibilities include obtaining various permits and licenses, entering into agreements with other governmental agencies, and the submission/publication of required annual reports to the agencies having jurisdiction over its activities.

Capital Projects

The Capital Projects Program covers new construction, recurring projects, expansion, renovation, and/or replacement projects in the following areas: water, wastewater, reclaimed water, stormwater, roadways and sidewalks.

Engineering

The Engineering Program includes review and approval of engineering plans for compliance with federal, state, county and city codes and regulations as it relates to water, wastewater, reclaimed water, stormwater, roadways and sidewalks. The program also provides for engineering design, inspections and project management. Both plan reviews and engineering inspections require coordination with federal, state, and/or local agencies to protect the health and safety of residents. This program also encompasses the Floodplain Management requirements and oversight mandated by the Federal Emergency Management Agency (FEMA).

Streets Maintenance

The Streets Maintenance Program, in coordination with the Florida Department of Transportation (FDOT) and Broward County, ensures safe community transportation needs are met. Specific activities include maintaining sidewalks, guardrails, roadways, traffic markings and signage, and bridges. It is also part of the first responder team during hurricane events, providing roadway access to emergency services.

Stormwater Operations

The Stormwater Operations Program provides for operation and maintenance of the stormwater system for compliance with the federally mandated National Pollutant Discharge Elimination System (NPDES) Permit and Broward County Surface Water Management Licenses, as well as flood mitigation of City-owned facilities and right-of-way. Stormwater activities include swale maintenance, catch basin cleaning, storm drain cleaning, street sweeping, flood control, construction, upgrade and repair of stormwater infrastructure, and bridge maintenance.

Wastewater Operations

The Wastewater Operations Program provides for operation and maintenance of the wastewater system within the City's service area. This program also includes maintenance and replacement of gravity pipes, access structures and forcemain pipes within the service area. It is part of the essential services that the City provides to its residents and businesses related to public health.



Water Operations
The Water Operations Program provides for operation and maintenance of the potable water system, including fire hydrants, within the service area. Procedures are followed to comply with standards recommended by the American Water Works Association (AWWA) and in accordance with federal, state, and local regulations. It ensures continuous service for the City's residents and customers as well as adequate volume and pressure for fire suppression for the Fire Department.

Water Quality
The Water Quality Program covers management of the City's water supply, ensures the water meets federal and state water quality criteria, and includes the federally mandated Consumer Confidence Report (CCR). The program also ensures maintenance of a system to eliminate cross connections thereby preventing the contamination of the City's water distribution system. It is part of the essential services that the City provides to its residents and businesses related to public health.

Lift Station Maintenance
The Lift Station Maintenance Program covers responsibility for maintaining, repairing and replacing pumps, lift station underground structures (wet wells), generators, and electrical panels. The City operates and maintains 58 lift stations, including three master lift stations. This is also part of the essential services that the City provides to its residents and businesses related to public health.

Indirect Costs
Indirect Cost encompasses both personnel and operating dollars that support non-programmed functions and other departments. It includes department oversight of performance outcomes, problem solving and other field and administrative support functions.

UTILITIES AND ENGINEERING KEY PERFORMANCE INDICATORS						
Key Area of Focus/ Strategic Goals	**Measure**	**FY22 Actual**	**FY23 Actual**	**FY24 Target**	**FY24 Acutal**	**FY25 Target**
Adaptable and Progressive Mobility						
Invest in Maintenance of All Mobility Systems	% of sidewalk repairs addressed within 14 days	100%	100%	100%	100%	100%
Invest in Maintenance of All Mobility Systems	% of potholes addressed within 24 hours	100%	100%	100%	100%	100%
High Performance Government						
Proactively Create Collaborative Communication	# of community outreach initiatives	*	5	5	4	5
Proactively Create Collaborative Communication	% of engineering permits reviewed and/or issued within 14 calendar days	91%	95%	100%	95%	100%
Proactively Create Collaborative Communication	% of communication (utility) permits reviewed and issued within 60 calendar days	94%	79%	100%	88%	100%
Plan Ahead for Sustainable Technologies and Business Methods	% of scheduled preventative maintenance completed	75%	100%	98%	100%	98%
Continue to Invest in, Retain and Develop High Performing Staff	Average # of training hours per employee	41	29	40	41	40
Continue to Invest in, Retain and Develop High Performing Staff	Retention rate	100%	100%	100%	100%	100%
Continue to Invest in, Retain and Develop High Performing Staff	Average years of service	9	9	10	9	10
Continue to Invest in, Retain and Develop High Performing Staff	% of projects completed within budget	100%	100%	100%	100%	100%
Continue to Invest in, Retain and Develop High Performing Staff	% of budgeted projects completed within pre-established timeframes	100%	100%	100%	100%	100%
Seek All Possible Federal, State and Local Grant Opportunities	% of operations and CIP costs leveraged by grant funding	*	10%	10%	10%	10%
Safety and Quality of Life						
Enhance Community Health, Safety and Well-Being	% of water system complaints addressed within 24 hours	100%	100%	100%	100%	100%
Enhance Community Health, Safety and Well-Being	% of linear feet of TV inspection of mainlines per year	38%	17%	20%	16%	20%
Enhance Community Health, Safety and Well-Being	% of access structures inspected per year	33%	21%	20%	19%	20%
Enhance Community Health, Safety and Well-Being	% of time Pump Stations are operational	100%	100%	100%	100%	100%
Enhance Community Health, Safety and Well-Being	% of flood inquiries addressed within 7 calendar days	*	100%	100%	100%	100%
Enhance Community Health, Safety and Well-Being	Compliance rate of Backflow Program	96%	99%	100%	90%	100%
Enhance Community Health, Safety and Well-Being	% of hydrants returned to service within 14 calendar days	73%	99%	100%	25%	100%
Enhance Community Health, Safety and Well-Being	% of site inspections performed within 2 business days	100%	100%	100%	100%	100%
Enhance Community Health, Safety and Well-Being	% of storm drainage concerns addressed within 24 hours	100%	100%	100%	100%	100%
Enhance Community Health, Safety and Well-Being	% of curbed roadway miles swept per year	*	100%	100%	100%	100%

** Data not available for this reporting period*

ENGINEERING (0170)

Mission Statement

To promote design and construction of effective, efficient, aesthetically pleasing and reliable public infrastructure, including but not limited to water, wastewater, stormwater, and roadways by combining sound engineering principles with industry standards and to design projects in-house as well as assist other departments with engineering and project management needs.

Program Services

The Engineering Division functions within the Utilities and Engineering Department. It is an important part of the City's Development Review Committee (DRC) and is responsible for reviewing and issuing permits, inspecting, and approving new projects within the City related to public and private infrastructure. This division assists in obtaining Engineering permits for City projects from various regulatory agencies. It also works closely with appropriate federal, state, and local agencies on issues related to the Floodplain Management, traffic engineering, and water management. Additionally, this division designs in-house projects and assists all other departments with engineering and project management needs.

FY24 Accomplishments	Key Area of Focus	Strategic Goal
Continued to review MainStreet utilities and roadways expansion for compliance and impacts to the City	Smart Growth	Complete the MainStreet project
Continued to seek grant opportunities for the Vinkemulder Utilities Improvement project	High Performance Government	Seek All Possible Federal, State and Local Grant Opportunities
Continued to permit and inspect new fiber optic lines and communication facilities throughout the City	Smart Growth	Enhance Technological Connectivity
Assisted in the completion of the Vulnerability Assessment to determine areas of concerns in the City and plan for future projects	Sustainable Environment	Focus on Climate Change and Resilience

FY25 Objectives	Key Area of Focus	Strategic Goal
Continue to review MainStreet utilities and roadways expansion for compliance and impacts to the City	Smart Growth	Complete the MainStreet Project
Apply for grant opportunities supported by the Vulnerability Assessment, and to subsidize the construction of the Vinkemulder Utilities Improvement project	High Performance Government	Seek All Possible Federal, State and Local Grant Opportunities
Implement the revised Utilities and Engineering Standards Manual on all new projects and Engineering permits	Safety and Quality of Life	Enhance Community Health, Safety and Well-Being

ENGINEERING (0170)

Continue to review, process, and approve engineering, building and communication permits as well as sustainable development applications in conformance with city, county, and state code standards pertaining to the design and construction of traffic, water, stormwater, wastewater, reclaimed water and paving improvements	Safety and Quality of Life	Enhance Community Health, Safety and Well-Being



ENGINEERING (0170)

	ACTUAL FY23	ADOPTED BUDGET FY24	ADOPTED BUDGET FY25	% CHANGE
TOTAL COST	$720,182	$877,010	$884,340	0.8%

PERSONAL SERVICES $7,330

The variance is primarily due to salary, health insurance, retirement, and pay-for-performance adjustments.

OPERATING EXPENSES $0

No major variance.

PERSONNEL COMPLEMENT

TITLE	FULL-TIME	PART-TIME/ TEMP	FY25 FTE ADOPTED	FY24 FTE TOTAL	TOTAL ADOPTED CHANGE
Construction Supervisor	1	0	1.00	1.00	0.00
Engineer I	2	0	2.00	2.00	0.00
Engineering Inspector	1	0	1.00	1.00	0.00
Engineering Permit Specialist	1	0	1.00	1.00	0.00
Senior Engineer	1	0	1.00	1.00	0.00
TOTAL	**6**	**0**	**6.00**	**6.00**	**0.00**

ENGINEERING (0170)

01 GENERAL FUND

		ACTUAL FY23 EXPENDITURE	ADOPTED FY24 BUDGET	ADOPTED FY25 BUDGET
PERSONAL SERVICES				
1200	REGULAR SALARIES	$516,408	$584,960	$600,880
1410	OVERTIME	15,853	3,000	3,000
1510	LONGEVITY	4,500	5,500	5,000
1570	OTHER BENEFITS	4,238	4,500	4,500
2100	FICA TAXES	42,006	45,750	46,930
2200	RETIREMENT-EMPLOYER	67,534	78,970	81,970
2300	GROUP INSURANCE	50,858	106,200	93,700
2305	LONG TERM DISABILITY	1,335	1,390	1,430
2310	BASIC LIFE ADD & STD	1,970	2,050	2,240
	TOTAL PERSONAL SERVICES	**704,702**	**832,320**	**839,650**
OPERATING EXPENSES				
3144	PRO SER-ENGINEERING	3,251	10,000	13,350
3190	PRO SER-OTHER	1,378	5,000	5,000
3412	CONTRACT SER-OTHER	1,225	4,000	-
4001	TRAINING AND TRAVEL	1,604	4,000	4,000
4400	RENTAL AND LEASES	-	1,500	1,500
4700	PRINTING	2,106	5,000	5,650
4800	PROMOTIONAL ACTIVITIES	-	1,000	1,000
4920	OTHER CURRENT CHARGES-MISC	75	1,500	1,500
5100	OFFICE SUPPLIES	3,541	4,000	4,000
5110	EQUIPMENT-MINOR	-	1,350	1,350
5220	UNIFORMS	1,210	1,340	1,340
5410	MEMBERSHIPS/DUES	1,090	4,000	4,000
5430	PUBLICATIONS/SUBSCRIPTIONS	-	2,000	2,000
	TOTAL OPERATING EXPENSES	**15,480**	**44,690**	**44,690**
	TOTAL EXPENDITURES	**$720,182**	**$877,010**	**$884,340**

STREET MAINTENANCE OPERATIONS (1179)

Mission Statement

To maintain transportation infrastructure within public right-of-ways in a safe, timely, and effective manner and to enhance the quality of life within the City.

Program Services

The Street Maintenance Division maintains all City-owned streets, sidewalks, parking lots, guardrails, and bridges. The primary goal of this division is to maintain the transportation system and related infrastructure in an effective and timely manner to improve ridership and ensure public safety.

FY24 Accomplishments	Key Area of Focus	Strategic Goal
Maintained and/or repaired guardrails, potholes, traffic markings and signage throughout the city to improve ridership and safety	Safety and Quality of Life	Enhance Community Health, Safety and Well-Being
Repaired sidewalks in Sunrise Estates and South Creek to improve safety and ensure ADA compliance for pedestrians	Adaptable and Progressive Mobility	Invest in Maintenance of All Mobility Systems
Pressure cleaned all city-maintained roadway medians, curbs and sidewalks within city right-of-way	Safety and Quality of Life	Enhance Community Health, Safety and Well-Being
Addressed traffic calming needs on Sunshine Drive and Cocoplum Circle by conducting speed and volume studies, enhancing safety with high-visibility pavement markings and signage, and constructing new speed humps	Safety and Quality of Life	Enhance Community Health, Safety and Well-Being
Obtained commitment from Broward County to fund the design of the South Creek Neighborhood Improvement Project through Penny for Transportation surtax	Adaptable and Progressive Mobility	Invest in maintenance of all mobility systems
Applied to Broward County to fund the construction of the South Creek Neighborhood Improvement Project through Penny for Transportation Surtax	Adaptable and Progressive Mobility	Invest in maintenance of all mobility systems

FY25 Objectives	Key Area of Focus	Strategic Goal
Maintain and/or repair guardrails, potholes, traffic markings and signage throughout the city to improve ridership and safety	Safety and Quality of Life	Enhance Community Health, Safety and Well-Being
Repair sidewalks located throughout the City to improve safety and ensure ADA compliance for pedestrians	Adaptable and Progressive Mobility	Invest in Maintenance of All Mobility Systems



STREET MAINTENANCE OPERATIONS (1179)

Pressure clean all city-maintained roadway medians, curbs and sidewalks within city right-of-way	Safety and Quality of Life	Enhance Community Health, Safety and Well-Being
Address traffic calming needs throughout the city by conducting speed and volume studies, enhancing safety with high-visibility pavement markings and signage, and constructing new traffic control devices	Safety and Quality of Life	Enhance Community Health, Safety and Well-Being
Obtain commitment from Broward County to fund the construction of the South Creek Neighborhood Improvement Project through Penny for Transportation surtax	Adaptable and Progressive Mobility	Invest in maintenance of all mobility systems
Apply to Broward County to fund the design for Phase III of the Comprehensive Street Improvement Program through Penny for Transportation Surtax	Adaptable and Progressive Mobility	Invest in maintenance of all mobility systems



STREET MAINTENANCE OPERATIONS (1179)

	ACTUAL FY23	ADOPTED BUDGET FY24	ADOPTED BUDGET FY25	% CHANGE
TOTAL COST	$936,462	$1,141,900	$1,342,150	17.5%

OPERATING EXPENSES $100,250

The variance is primarily due to increased landscape, maintenance and electric utility costs.

CAPITAL OUTLAY $100,000

The variance is due to changes in capital needs from year to year.

FY25 Capital Outlay Needs:

Dump Style Asphalt Heater Box	$100,000
	$100,000

STREET MAINTENANCE OPERATIONS (1179)

11 STREET CONSTRUCTION AND MAINTENANCE FUND

		ACTUAL FY23 EXPENDITURE	ADOPTED FY24 BUDGET	ADOPTED FY25 BUDGET
OPERATING EXPENSES				
3412	CONTRACT SER-OTHER	$8,450	$8,250	$8,250
4311	UTILITIES-STREET LIGHTS	346,096	370,000	381,000
4605	R/M-CONTRACTS	500,855	612,620	669,120
4662	R/M-GROUNDS	-	11,500	11,500
4666	R/M-STREET LIGHTS	11,492	17,250	17,250
4668	R/M-STREETS	20,339	73,950	99,890
4920	OTHER CURRENT CHRGS-MISC	1,764	1,840	1,910
5110	EQUIPMENT-MINOR	1,469	3,540	2,000
5220	UNIFORMS	613	1,000	1,380
5240	OPER SUPPLIES-OTHER	5,301	3,000	5,390
5290	MINOR TOOLS	4,986	5,300	5,390
5300	ROAD MATERIALS/SUPPLIES	28,426	25,730	30,580
5310	SIGNS	2,247	7,620	8,240
5410	MEMBERSHIPS/DUES	-	300	250
	TOTAL OPERATING EXPENSES	**932,038**	**1,141,900**	**1,242,150**
CAPITAL OUTLAY				
6430	MACHINERY AND EQUIPMENT	4,424	-	100,000
	TOTAL CAPITAL OUTLAY	**4,424**	**-**	**100,000**
	TOTAL EXPENDITURES	**$936,462**	**$1,141,900**	**$1,342,150**

FY25 NEW CAPITAL OUTLAY

Department Name	Fund/Div. No	Fund/Div. Name	Total Cost
Utilities & Engineering	1179	Street Maintenance Operations	$ 100,000
Dump Style Asphalt Heater Box			**$ 100,000**

The Streets Division is responsible for maintaining all City roadways. Hot asphalt is necessary to repair potholes and other roadway deficiencies. The only local supplier recently closed and staff must now travel farther to West Palm Beach to acquire hot asphalt. Due to increased travel time, much of the asphalt is below required temperature specifications upon arrival and cannot be used. A heater box allows for both the heating of asphalt during transport to minimize waste and the maintenance of asphalt overnight to improve productivity.

Strategic Goal: Adaptable and Progressive Mobility — Invest in Maintenance of All Mobility Systems

	$	**-**

Strategic Goal:

	$	**-**

Strategic Goal:

	$	**-**

Strategic Goal:

	$	**-**

Strategic Goal:

THE ITEMS IN BOLD ARE RECOMMENDED AND INCLUDED IN THE ADOPTED BUDGET

NON-DEPARTMENTAL

(1198)

11 STREET CONSTRUCTION AND MAINTENANCE FUND

		ACTUAL FY23 EXPENDITURE	ADOPTED FY24 BUDGET	ADOPTED FY25 BUDGET
OPERATING EXPENSES				
4924	ADMINISTRATIVE CHARGES	$250,000	$250,000	$250,000
	TOTAL OPERATING EXPENSES	**250,000**	**250,000**	**250,000**
	TOTAL EXPENDITURES	**$250,000**	**$250,000**	**$250,000**

(1199)

OTHER DISBURSEMENTS				
9902	RESOURCES AVAILABLE	$0	$2,510	$50,060
	TOTAL OTHER DISBURSEMENTS	**$0**	**2,510**	**50,060**
	TOTAL EXPENDITURES	**$0**	**$2,510**	**$50,060**

UTILITY OPERATIONS (4191)

Mission Statement

To protect, maintain and improve the City's water, wastewater, and reclaimed water systems while delivering prompt, efficient, courteous and continuous service.

Program Services

The Utilities Operations Division maintains the City's water, wastewater, and reclaimed water systems based on programs and procedures recommended by the American Water Works Association (AWWA) and in accordance with federal, state, and local regulations. Responsibilities include testing potable water to meet federal requirements to ensure it is safe for public consumption; locating, maintaining, repairing, and installing infrastructure; inspecting, installing, and changing water meters; exercising valves, flushing fire hydrants, managing backflow prevention programs, maintaining access structures and pump stations, cleaning sanitary wastewater lines, videotaping sanitary wastewater lines, and monitoring inflow and infiltration.

FY24 Accomplishments	Key Area of Focus	Strategic Goal
Coordinated data collection for Advanced Metering Infrastructure (AMI) program for water meter conversion	Sustainable Environment	Plan Ahead for Progressive Technologies and Business Methods
Replaced 450 water meters that are 30+ years old to ensure reliable operation and accurate consumption data	Safety and Quality of Life	Enhance Community Health, Safety and Well-Being
Installed emergency bypass pumps at Lift Stations #10A, #18, and #26 to provide redundancy and ensured uninterrupted wastewater service during power outages	Safety and Quality of Life	Enhance Community Health, Safety and Well-Being
Rehabilitated potable water service lines, fire hydrants and isolation valves in Karanda VI	Safety and Quality of Life	Enhance Community Health, Safety and Well-Being
Cleaned and televised 20% (approximately 160,000 linear feet) of wastewater collection pipes to maintain uninterrupted service and protect the environment	Safety and Quality of Life	Enhance Community Health, Safety and Well-Being
Completed approximately 60% of public and private water service line inventory to meet the State-mandated Lead and Copper Rule Revision	Safety and Quality of Life	Enhance Community Health, Safety and Well-Being

FY25 Objectives	Key Area of Focus	Strategic Goal
Complete remaining 40% of the service line inventory and begin replacement of service lines that are non-compliant with the State-mandated Lead and Copper Rule Revision	Safety and Quality of Life	Enhance Community Health, Safety and Well-Being



UTILITY OPERATIONS (4191)

Begin implementation of water meter conversion for the Advanced Metering Infrastructure (AMI) program to ensure reliable operation and accurate consumption data	Sustainable Environment	Plan Ahead for Progressive Technologies and Business Methods
Install emergency bypass pumps at Lift Stations #27, #43, and #58 to provide redundancy and ensure uninterrupted wastewater services during power outages	Safety and Quality of Life	Enhance Community Health, Safety and Well-Being
Rehabilitate potable water service lines, fire hydrants and 18” isolation valves in Wynmoor Village	Safety and Quality of Life	Enhance Community Health, Safety and Well-Being
Clean and televise 20% (approximately 160,000 linear feet) of wastewater collection pipes to maintain uninterrupted service and protect the environment	Safety and Quality of Life	Enhance Community Health, Safety and Well-Being



UTILITIES OPERATIONS (4191)

	ACTUAL FY23	ADOPTED BUDGET FY24	ADOPTED BUDGET FY25	% CHANGE
TOTAL COST	$17,651,678	$20,194,050	$21,399,730	6.0%

PERSONAL SERVICES $161,240

The variance is primarily due to salary, health insurance, retirement, and pay-for-performance adjustments.

OPERATING EXPENSES $1,104,440

The variance is primarily due to water and wastewater fees paid to Broward County.

CAPITAL OUTLAY ($60,000)

The variance is due to changes in capital needs from year to year.

OTHER DISBURSEMENTS $0

No variance.

PERSONNEL COMPLEMENT

TITLE	FULL-TIME	PART-TIME/ TEMP	FY25 FTE ADOPTED	FY24 FTE TOTAL	TOTAL ADOPTED CHANGE
Director	1	0	1.00	1.00	0.00
Assistant Director	1	0	1.00	1.00	0.00
Administrative Assistant	1	0	1.00	1.00	0.00
Electrician	2	0	2.00	2.00	0.00
Intern	0	1	0.50	0.50	0.00
Project Coordinator	1	0	1.00	1.00	0.00
Project Manager	2	0	2.00	2.00	0.00
Senior Electrician	1	0	1.00	1.00	0.00
Senior Staff Assistant	1	0	1.00	1.00	0.00
Staff Assistant	1	0	1.00	1.00	0.00
Superintendent	1	0	1.00	1.00	0.00
Utility Service Worker I	4	0	4.00	4.00	0.00
Utility Service Worker II	6	0	6.00	6.00	0.00
Utility Service Worker III	3	0	3.00	3.00	0.00
Wastewater Lead Worker	1	0	1.00	1.00	0.00
Wastewater Supervisor	1	0	1.00	1.00	0.00
Water Lead Worker	1	0	1.00	1.00	0.00
Water Supervisor	1	0	1.00	1.00	0.00
TOTAL	**29**	**1**	**29.50**	**29.50**	**0.00**

UTILITIES OPERATIONS (4191)

41 WATER/WASTEWATER FUND

		ACTUAL FY23 EXPENDITURE	ADOPTED FY24 BUDGET	ADOPTED FY25 BUDGET
PERSONAL SERVICES				
1200	REGULAR SALARIES	$2,099,238	$2,322,030	$2,425,120
1410	OVERTIME	90,989	75,000	75,000
1510	LONGEVITY	16,000	19,000	20,500
1570	OTHER BENEFITS	13,057	16,200	16,200
2100	FICA TAXES	154,009	185,390	195,110
2200	RETIREMENT-EMPLOYER	186,869	324,410	340,330
2201	PENSION EXPENSE	589,060	-	-
2300	GROUP INSURANCE	313,719	478,100	508,270
2305	LONG TERM DISABILITY	4,891	5,590	5,770
2310	BASIC LIFE ADD & STD	7,393	8,350	9,010
2601	OTHER POSTEMPLOYMENT BENEFITS	121,099	-	-
2700	VEHICLE ALLOWANCE	12,650	13,200	13,200
	TOTAL PERSONAL SERVICES	**3,608,974**	**3,447,270**	**3,608,510**
OPERATING EXPENSES				
3190	PRO SER-OTHER	130,494	169,720	179,050
3411	CONTRACT SER-LIFT STATION	-	6,900	6,900
3412	CONTRACT SER-OTHER	193,473	251,290	258,290
4001	TRAINING AND TRAVEL	12,442	19,000	19,000
4100	TELEPHONE	-	900	900
4310	UTILITY-ELECTRIC	181,761	170,000	185,000
4320	UTILITY-WATER	5,646,001	6,100,000	6,470,000
4321	UTILITIES-WATER METER	2,518,027	2,650,000	3,005,250
4323	UTILITIES-RECLAIMED WATER	265	1,350	500
4340	UTILITY-SEWER	2,464,866	2,600,000	3,360,000
4341	UTILITY-SEWER RC	2,414,387	2,650,000	2,264,750
4400	RENTAL AND LEASES	2,554	16,950	8,000
4605	R/M-CONTRACTS	72,881	236,110	256,080
4630	R/M-EQUIPMENT	68,442	107,920	107,920
4650	R/M-BUILDING	5,394	38,270	38,270
4670	R/M-OTHER	8,900	19,660	19,680
4671	R/M-WATER/SEWER LINES	96,202	93,860	94,100
4672	R/M-HYDRANTS	26,827	26,200	26,200
4673	R/M-WATER LINES	70,532	130,300	130,300
4675	R/M-IT	9,805	61,920	49,630
4700	PRINTING	10,108	13,000	11,060
4800	PROMOTIONAL ACTIVITIES	37,315	55,070	55,070
4914	EMERGENCY PREPARATIONS	71	2,000	2,000
4920	OTHER CURRENT CHRGS-MISC	2,761	13,060	13,060
4949	DEPRECIATION	1,464,951	-	-
5100	OFFICE SUPPLIES	7,204	5,320	7,470
5110	EQUIPMENT-MINOR	3,756	4,600	15,010
5220	UNIFORMS	14,278	13,750	13,750
5240	OPER SUPPLIES-OTHER	74,812	66,940	76,340
5290	MINOR TOOLS	23,988	25,200	25,970
5410	MEMBERSHIPS/DUES	3,352	6,900	3,600
5430	PUBLICATIONS/SUBSCRIPTIONS	1,278	1,660	1,400
5500	INVENTORY	101,116	128,930	86,670
	TOTAL OPERATING EXPENSES	**15,668,242**	**15,686,780**	**16,791,220**
CAPITAL OUTLAY				
6300	OTHER IMPROVEMENTS	5,350	-	-
6420	VEHICLES	-	60,000	-
6430	MACHINERY AND EQUIPMENT	36,570	-	-
6990	CAPITALIZE FIXED ASSETS	(1,667,459)	-	-
	TOTAL CAPITAL OUTLAY	**(1,625,539)**	**60,000**	**-**
OTHER DISBURSEMENTS				
9901	CONTINGENCY	-	1,000,000	1,000,000
	TOTAL OTHER DISBURSEMENTS	**-**	**1,000,000**	**1,000,000**
	TOTAL EXPENDITURES	**$17,651,678**	**$20,194,050**	**$21,399,730**

NON-DEPARTMENTAL

41 WATER/WASTEWATER FUND

(4198)

		ACTUAL FY23 EXPENDITURE	ADOPTED FY24 BUDGET	ADOPTED FY25 BUDGET
OPERATING EXPENSES				
4924	ADMINISTRATIVE CHARGES	$2,793,570	$2,984,360	$3,133,580
	TOTAL OPERATING EXPENSES	**2,793,570**	**2,984,360**	**3,133,580**

(4196)

OTHER DISBURSEMENTS				
9141	TRANSFER R&R FUND	-	1,358,890	1,396,840
	TOTAL OTHER DISBURSEMENTS	**-**	**1,358,890**	**1,396,840**
	TOTAL EXPENDITURES	**$2,793,570**	**$4,343,250**	**$4,530,420**

UTILITIES OPERATIONS

(4291)

OPERATING EXPENSES				
4949	DEPRECIATION	$627,039	$0	$0
	TOTAL OPERATING EXPENSES	**627,039**	**-**	**-**

(4299)

OTHER DISBURSEMENTS				
9902	RESOURCES AVAILABLE	-	1,171,400	1,977,090
	TOTAL OTHER DISBURSEMENTS	**-**	**1,171,400**	**1,977,090**
	TOTAL EXPENDITURES	**$627,039**	**$1,171,400**	**$1,977,090**

STORMWATER (4595)

Mission Statement

To maintain stormwater drainage infrastructure within public right-of-ways and canal/lake water quality in a timely, efficient, and effective manner, to enhance quality of life within the City, protect the environment, and mitigate localized flooding.

Program Services

The Stormwater Division installs, maintains, and repairs all stormwater-related infrastructure including catch basins, storm pipes, headwalls, canal/lake banks, swales, and pollution control devices within public rights-of-ways and within City properties. The division is also responsible for street sweeping and litter/debris removal within public rights-of-way to keep contaminants from entering the waterways in an effort to maintain canal/lake water quality.

FY24 Accomplishments	Key Area of Focus	Strategic Goal
Cleaned and televised 15% of the City's stormwater pipes in compliance with the National Pollutant Discharge Elimination System (NPDES) 5-year permit	Sustainable Environment	Focus on climate change and resilience
Inspected headwalls, outfalls and culverts City-wide to address damage caused by natural erosion	Sustainable Environment	Focus on Climate Change and Resilience
Prepared and submitted NPDES Permit Annual Report to FDEP documenting all inspection and maintenance activities impacting the environment related to stormwater infrastructure, wastewater infrastructure and construction sites	Sustainable Environment	Focus on Climate Change and Resilience
Re-lined stormwater pipes in portions of Winston Park that required rehabilitation to repair cracks and mitigate root intrusion	Sustainable Environment	Focus on climate change and resilience

FY25 Objectives	Key Area of Focus	Strategic Goal
Clean and televise 15% of the City's stormwater pipes in compliance with the National Pollutant Discharge Elimination System (NPDES) 5-year permit	Sustainable Environment	Focus on Climate Change and Resilience
Inspect and rehabilitate headwalls, outfalls and culverts City-wide to address damage caused by periodic erosion	Sustainable Environment	Focus on Climate Change and Resilience
Prepare and submit the NPDES Permit Annual Report to FDEP documenting all inspection and maintenance activities impacting the environment related to stormwater infrastructure, wastewater infrastructure and construction sites	Sustainable Environment	Focus on climate change and resilience



STORMWATER (4595)

Inspect and re-line stormwater that require rehabilitation to repair cracks and mitigate root intrusion	Sustainable Environment	Focus on climate change and resilience

STORMWATER MANAGEMENT (4595)

	ACTUAL FY23	ADOPTED BUDGET FY24	ADOPTED BUDGET FY25	% CHANGE
TOTAL COST	$1,346,080	$7,559,230	$7,141,020	-5.5%

PERSONAL SERVICES $53,090

The variance is primarily due to salary, health insurance, retirement, and pay-for-performance adjustments.

OPERATING EXPENSES $30,060

The variance is due to increased administrative services and contractual costs. These increases are partially offset by decreased maintenance and equipment costs.

CAPITAL OUTLAY ($116,000)

The variance is due to the changes in capital needs from year to year.

OTHER DISBURSEMENTS ($385,360)

The variance is due to changes in Resources Available.

PERSONNEL COMPLEMENT

TITLE	FULL-TIME	PART-TIME/ TEMP	FY25 FTE ADOPTED	FY24 FTE TOTAL	TOTAL ADOPTED CHANGE
Streets & Stormwater Lead Worker	1	0	1.00	1.00	0.00
Streets & Stormwater Supervisor	1	0	1.00	1.00	0.00
Utility Service Worker I	4	0	4.00	4.00	0.00
Utility Service Worker II	2	0	2.00	2.00	0.00
Utility Service Worker III	1	0	1.00	1.00	0.00
TOTAL	**9**	**0**	**9.00**	**9.00**	**0.00**



STORMWATER MANAGEMENT (4595)

45 STORMWATER MANAGEMENT FUND

		ACTUAL FY23 EXPENDITURE	ADOPTED FY24 BUDGET	ADOPTED FY25 BUDGET
PERSONAL SERVICES				
1200	REGULAR SALARIES	$486,573	$535,240	$572,220
1410	OVERTIME	23,002	15,000	17,000
1510	LONGEVITY	3,500	3,500	4,000
1570	OTHER BENEFITS	5,791	4,680	5,160
2100	FICA TAXES	36,751	42,720	45,780
2200	RETIREMENT-EMPLOYER	15,142	72,980	79,310
2201	PENSION EXPENSE	222,483	-	-
2300	GROUP INSURANCE	96,335	161,960	165,470
2305	LONG TERM DISABILITY	1,307	1,490	1,580
2310	BASIC LIFE ADD & STD	2,009	2,250	2,390
2601	OTHER POSTEMP BENEFITS	36,119	-	-
	TOTAL PERSONAL SERVICES	**929,012**	**839,820**	**892,910**
OPERATING EXPENSES				
3190	PRO SER-OTHER	43,199	30,000	47,250
3412	CONTRACT SER-OTHER	53,231	56,250	63,450
4001	TRAINING AND TRAVEL	1,853	3,000	3,000
4400	RENTAL AND LEASES	1,737	5,750	2,360
4605	R/M-CONTRACTS	26,762	53,600	53,600
4630	STORMWATER OPER R/M EQUIPMENT	-	2,000	1,000
4669	STORMWATER OPER R/M STORM DRAINING	2,412	157,970	157,970
4674	STORMWATER OPER R/M BRIDGES/CULVERT	-	46,000	33,000
4700	PRINTING	-	500	330
4920	OTHER CURRENT CHRGS-MISC	20,487	34,000	34,000
4924	ADMINISTRATIVE CHARGES	426,720	456,920	479,770
4949	DEPRECIATION	191,173	-	-
5100	OFFICE SUPPLIES	3,058	2,000	3,180
5110	EQUIPMENT-MINOR	1,682	3,000	2,000
5220	UNIFORMS	5,304	5,500	5,820
5240	OPER SUPPLIES-OTHER	6,328	6,330	6,650
5290	MINOR TOOLS	1,784	2,000	2,000
5410	MEMBERSHIPS/DUES	1,787	2,500	2,000
	TOTAL OPERATING EXPENSES	**787,517**	**867,320**	**897,380**
CAPITAL OUTLAY				
6420	VEHICLES	-	116,000	-
6990	CAPITALIZE FIXED ASSETS	(370,449)	-	-
	TOTAL CAPITAL OUTLAY	**(370,449)**	**116,000**	**-**
OTHER DISBURSEMENTS				
9902	RESOURCES AVAILABLE	-	5,736,090	5,350,730
	TOTAL OTHER DISBURSEMENTS	**-**	**5,736,090**	**5,350,730**
	TOTAL EXPENDITURES	**$1,346,080**	**$7,559,230**	**$7,141,020**


CITY OF COCONUT CREEK
1967 FLORIDA

CIP



CIP



THE CITY OF

COCONUT CREEK

FLORIDA

Innovative, Inclusive, Progressive

with a small-town personal touch



FISCAL YEAR

2025 Five Year

CAPITAL IMPROVEMENT PLAN


CITY OF COCONUT CREEK
1967 FLORIDA

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CAPITAL IMPROVEMENT PROGRAM

Introduction

The City is responsible for providing municipal services to the public, including the acquisition or construction of needed improvements or infrastructure. The City must also furnish and maintain capital facilities and equipment, such as roadways and parks. The Capital Improvement Program (CIP) reflects the City's long-term commitment to roads, drainage systems, parks, and other public infrastructure. Additionally, this five-year plan that identifies capital projects and equipment purchases, provides a planning schedule, and identifies options for financing the plan. The comprehensive program is prepared for the ensuing five years and is based upon the requirements of the community for all types of public improvements. A CIP provides and serves to:

- build and maintain a capital infrastructure economically;
- complete projects on schedule and within budget;
- provide for an annual update to the CIP schedule;
- allow for additions of projects and adjustments due to changing priorities;
- link proposed projects with the City vision, mission and goals, and the priorities of its residents through the City's Key Performance Scorecard process;
- address Commission and citizen desires and needs;
- coordinate department resources and equipment;
- effectively communicate the justification, description, and costs of projects to stakeholders;
- act as an important implementation device for growth management;
- identify funding sources, capital and ongoing expenditures for all projects; and
- allow sufficient time to identify project financing and implementation measures

This commitment represents a comprehensive and direct statement of the City's commitment to investing in infrastructure. The CIP has great significance in that it touches the life of each resident and visitor through the provision of health, safety, transportation, recreation and other services and infrastructure upon which all our residents depend on.

Definitions

Capital Improvement: Any major expenditure relating to the acquisition, expansion, or rehabilitation of the City's infrastructure and major equipment purchases which generally falls into one of the following categories: land purchase; new structures; structural and non-structural improvements; major repairs; and major equipment.

Capital Improvement Project: Any project with major expenditures exceeding $25,000 and a useful life of five (5) years or more for physical government facilities such as costs for acquisition of land or interests in land; construction of buildings or other structures, including additions or major alterations; construction of streets or utility lines; fixed equipment; and major landscaping and similar expenditures, including associated planning and design work related directly to an individual project.

Capital Improvement Budget: A list of projects, together with cost amounts and sources of funds, regardless of the project status, that is included in the City's annual budget for the year presented. The Capital Improvement Program is included as a part of the City's budget document.

CAPITAL IMPROVEMENT METHODOLOGY AND PROCESS

The Capital Improvement Program utilizes a multi-year format to help minimize unexpected annual capital changes from year-to-year. Each year, the capital plan is not reconstructed; it is reviewed and updated to reflect changes in the physical, economic, or political environment. This assists the City with its planning process and setting long-term capital goals. Any changes from the prior year's plan are indicated, as are new projects, upcoming projects, postponed projects, and available funding. Projects included in the Capital Improvement Program were derived from needs assessments performed by City staff. Each department is responsible for submitting all project requests and estimates to the City Manager for review, approval, and recommendation to the City Commission. Submitted projects must encompass both the improvement of the City's physical needs as well as the improvement of services provided to the public.

Using a Capital Improvement Program Project Form, each department estimates the project's cost, assigns a project manager, identifies the source of possible funding across the five fiscal years, provides an explanation and justification of the project, identifies costs which would extend beyond the five years, identifies any annual impact on the operating budget and prioritizes based on assessed needs. Projects are also linked to the key areas of focus from our Vision 2030 Policy Statement and support the City's Strategic Goals (see Strategic Planning Section).

The five-year plan includes the current budget year in addition to the four succeeding years. The first year of the five-year CIP is formally adopted by the Commission as the Capital Improvement Budget for the current year, with the following four years reflecting projected, but unfunded, requirements. The City also uses the CIP to analyze the City's fiscal capability to finance and construct future capital improvements.



The City's fiscal year runs from October 1st through September 30th. The Capital Improvement Program Process begins in December with budgetary planning and continues for the next several months with preparation until final budget and Capital Improvement Program adoption, which occurs in September. The following are highlights of the Capital Improvement Program Process:





CIP BUDGET PROCESS CALENDAR

DATES	ACTIVITY/REQUIREMENT
February 5 - 7	Budget Coordinator Training Budget Manager Training
February 20	Budget Kick Off Budget Central Opens Goal Setting / Long Range Planning Commences
March 14	Commission Strategic Planning Session (1st Meeting)
March 28	Capital Improvement Program Budget Form Submission
April 4 – May 9	CIP Review and Preparation
April 19	Town Hall Meeting
May 20 - 23	City Manager/Department Meetings
August 7	Commission Budget Workshop (2nd Meeting)
September 12	1st Public Hearing to Tentatively Set Tax Millage Rate and Adopt FY 2025 Budget
September 26	2nd Public Hearing to Formally Set Tax Millage Rate and Formally Adopt FY 2025 Budget Resolution is passed to Formally Adopt the Capital Improvement Program

City Climate Action Plan

The City Commission adopted the City's Green Plan in order to establish a framework for achieving environmental leadership through a series of action steps over a 10-year period. As a part of the City's updated 10-year strategic plan, Vision 2030, the City's Green Plan will transition into a newly developed Climate Action Plan. The City has incorporated the Climate Action Plan with the budget process to ensure government operations and future capital improvements assist in the City's advancement toward addressing pertinent environmental categories that include: energy, water, urban nature, and transportation. Therefore, each capital improvement project is linked to specific actions in the plan. The overall objective is to clearly identify those capital improvements that advance the Climate Action Plan. For the purpose of easy identification, the City's action plan logo is inserted on those pages within the capital improvement.

Project Ranking & Prioritization

The City evaluates each potential Capital Project based on 15 criteria to determine priority and ranking of all projects requested in the CIP. The criteria are:

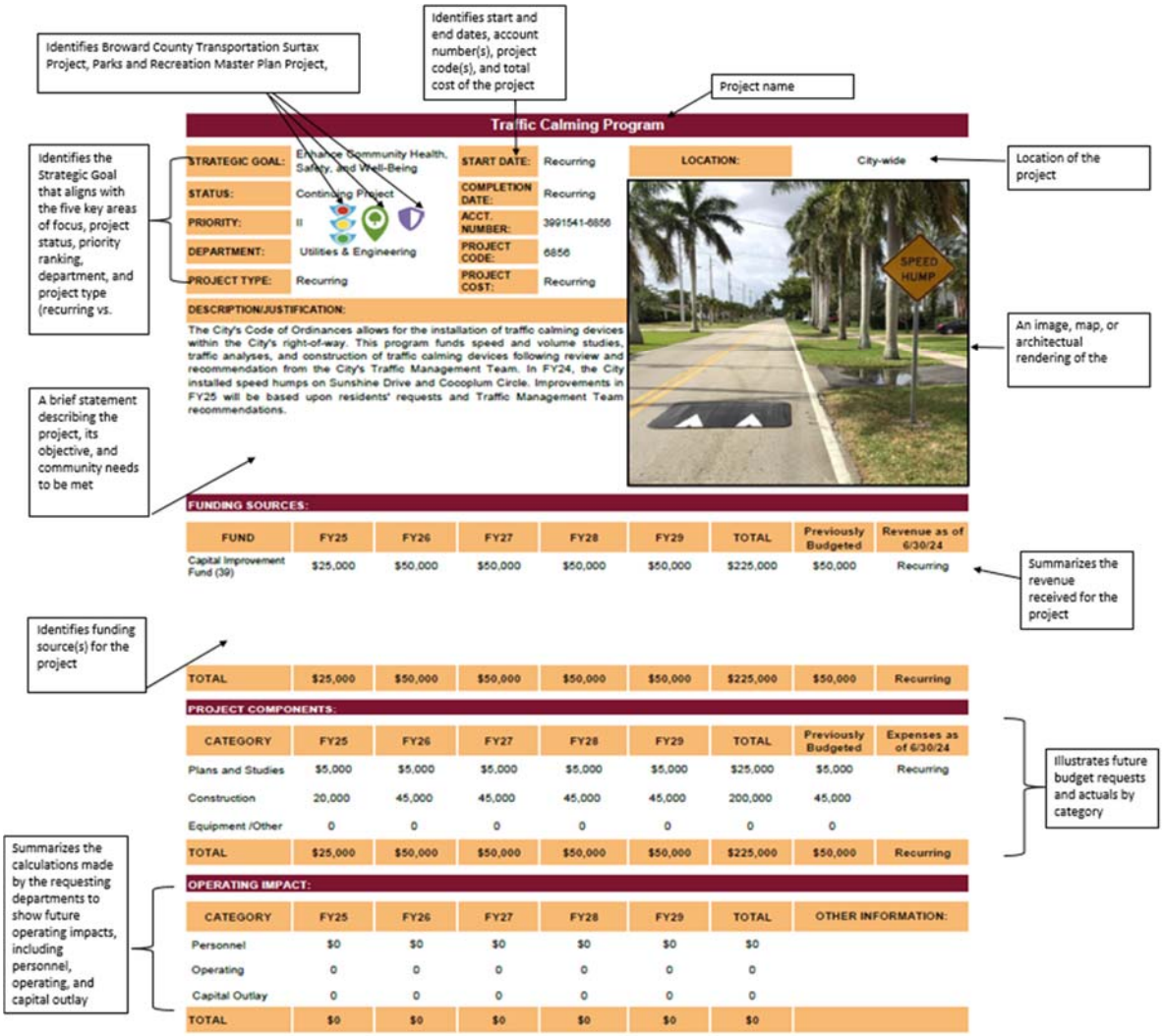
- Consistency with the Strategic Plan – measures the fit with the Key Areas of Focus, Strategic Goals, and objectives
- Quality of Life – the impact on residents and other project stakeholders' overall physiological well-being, social health, functional ability, morale, and/or other subjective measures
- Public Sentiment – community input on projects and related issues
- Federal/State Mandates – the requirement of federal or state law(s) which will be met by the project
- Grant Availability – the relative amount of grant funding from all sources available with reasonable certainty in order to offset project costs
- Funding Availability/Viability – the revenue stream or fund balance available now or in the future for the allocation of project costs over time
- Department Priority – the ranking provided by the project's originating/supervising department.
- Ongoing Operating Impact – the annual recurring impact to the operational budget of the City as estimated by the originating department
- Revenue Generation Potential – new or increased revenue bases/sources provided upon project completion
- Disaster Prevention – provides a means of mitigating City and resident loss or injury; or provides a means of minimizing the areas or situations affected by a disaster
- Environmental Impact – the impact which a land development or construction project would have on the environment in the area, including population, traffic, schools, fire protection, endangered species, and community aesthetics
- Economic Impact – the impact of the infrastructure improvement on the regional economy
- Continuation of Established Funding – sustaining current funding mechanisms for ongoing capital, maintenance, and operating impact issues
- Public/Private Venture Potential – project provides opportunity for funding contributions from private industry to promote municipal infrastructures
- Intergovernmental Cooperation – project provides opportunity for federal, state, and/or local government participation and interaction

Once these criteria are considered, projects are ranked into one of three priority levels. The priorities are designated as follows:

- Priority I: IMPERATIVE- Projects that cannot reasonably be postponed in order to avoid harmful or otherwise undesirable consequences
- Priority II: ESSENTIAL- Projects that address clearly demonstrated needs or objectives
- Priority III: IMPORTANT- Projects that benefit the community but may be delayed without detrimental effects to basic services

CIP Project Form

The Capital Improvement Program was created utilizing the information reflected on the Capital Improvement Program Form. The form facilitates data entry and centralizes the information input. The completed forms provide all of the information for compiling the recommended annual CIP update to the five-year plan and provide a tool for ongoing project information and reporting. The forms are completed for new and existing projects, including changes to scope, timing, and funding for projects currently scheduled in the CIP. Information provided for each project is used to prioritize, recommend, and implement the project. Project forms are updated throughout the process and implementation years and are used for reporting and presentation.





FUND DESCRIPTION

The success of the Capital Improvement Program depends on the close coordination of the physical plan with a financial plan. Although projects may be financed through regular operating funds such as the General Fund, it is generally more viable to use other funds so that capital projects do not compete with ongoing operating costs. The financial plan may require in-depth research to determine alternative means within a desired timetable to finance capital improvements. The City can borrow money through the sale of bonds. Bonds sold by the City fall into two categories: General Obligation Bonds and Revenue Bonds. A property tax levy is used to pay for General Obligation Bonds, which requires voter approval. Revenue Bonds are paid for by pledging a specific revenue stream for the repayment of debt. Federal and state aid and grant programs also play an important role in capital improvement planning, as they aid in the ability to plan for and finance projects.

The City's ability to leverage different financing alternatives helps maximize the City's Capital Improvement Program, saving the cost of inefficiencies that can occur from inadequately addressing infrastructure needs. The individual funds used to account for the City's Capital Improvement Program are listed as follows:

Governmental Funds - The funds through which most government functions typically are funded. These funds are generally used to account for tax-supported activities.

FUND 01 - GENERAL FUND (MAJOR FUND)

The General Fund of a government unit serves as the primary reporting vehicle for current government operations. The General Fund, by definition, accounts for all current financial resources not required by law or administrative action to be accounted for in another fund. The major sources of revenue for the General Fund include: ad valorem taxes, franchise taxes, utility taxes, user fee charges, and intergovernmental revenues.

FUND 11 - STREET CONSTRUCTION AND MAINTENANCE FUND (MAJOR FUND)

The Street Construction and Maintenance Fund is a Special Revenue Fund used to account for revenues received from state and county agencies, which, by state law may only be expended for street construction and maintenance programs.

FUND 12 - TRANSPORTATION SURTAX (MAJOR FUND)

The Transportation Surtax Fund is a Special Revenue Fund used to account for proceeds from the Broward County Transportation Surtax Program. These funds will be used to improve traffic signalization, roadways, intersections, pedestrian mobility options, public transportation (bus and rail), and fund future investments in Broward's transportation system. Funding for Comprehensive Streets Improvement Programs and Sample Road Multi-Purpose Pathway are included in this fund.

FUND 14 - COMMUNITY IMPROVEMENT FUND (MAJOR FUND)

The Community Improvement Fund is a Special Revenue Fund used to account for proceeds received from the Seminole Tribe of Florida in accordance with a municipal services agreement. The funds have been restricted by City Ordinance to be used for capital improvements, including the 2017A, 2017B, and 2021 Capital Improvement Revenue Notes debt service payments.



FUND 16 - COMMUNITY DEVELOPMENT BLOCK GRANT (CDBG) FUND

The Community Development Block Grant (CDBG) Fund is a Special Revenue Fund used to account for funds received from the U.S. Department of Housing and Urban Development (HUD). The funds will be used to sustain neighborhoods, promote economic development, and provide improved community facilities and services.

FUND 18 - SEMINOLE MITIGATION FUND

The Seminole Mitigation Fund is a Special Revenue Fund used to account for proceeds received from the Seminole Tribe of Florida in accordance with the *Fee to Trust Lands Mitigation Agreement.* Funds will be used for capital improvements, such as the Fire Rescue Equipment Replacement Program, Public Safety Building, and any other expenses or improvements to mitigate the impact of the lands going into Trust.

FUND 31 - PARKS IMPROVEMENT FUND

The Parks Improvement Fund is a Capital Projects Fund used to account for fees charged to developers in lieu of dedicating land. It finances the acquisition, construction, and expansion of City park facilities.

FUND 32 - CAPITAL PROJECTS FINANCING FUND (MAJOR FUND)

The Capital Projects Financing Fund is used to account for the Facility Roof Replacement Program, Recreation Complex Building Rehabilitation, Fire Station #94 Improvements, and improvements to Sunshine and Veterans Parks.

FUND 33 - 2009 CAPITAL PROJECT FUND (MAJOR FUND)

The 2009 Capital Improvement Fund is used to account for the City's Capital Improvement Projects that are funded by the Series 2009 Capital Improvement Revenue Note. Projects previously funded include the Undergrounding of Aboveground Utility Lines, Government Center Rehabilitation project, Facility Roof Replacement Program, and Facilities Electric Vehicle Charging Station Program.

FUND 35 - UTILITY UNDERGROUND FUND

The Utility Underground Fund is used to account for the fees charged to developers in lieu of placing utilities underground for all new construction or substantial reconstruction.

FUND 36 - PUBLIC SAFETY FUND (MAJOR FUND)

The Public Safety Fund is used to account for fees charged to developers to ensure that the City's level of service for police and fire/rescue will not be adversely affected by the development growth.

FUND 39 - CAPITAL IMPROVEMENT PROGRAM FUND (MAJOR FUND)

The Capital Improvement Program Fund is used to account for the City's Capital Improvement Program. Programs funded from include Vehicle Replacement Program, Parks Improvement Program, Fitness Equipment Replacement Program, Police Officer Equipment Replacement Program, and the construction, renovation, or expansion of City facilities.

FUND 61 - GENERAL TRUST FUND

The General Trust Fund is used to account for various grants, trusts, and donations set aside for specific purposes, including the funding of capital improvement projects. Due to the nature of this fund, projected revenues cannot be calculated and therefore are not included as part of the City's budget.

FUND 62 & 63 - LAW ENFORCEMENT TRUST FUND

The Law Enforcement Trust Fund is a Special Revenue Fund used to account for revenues received from federal, state, and local law enforcement forfeitures and seizures which are restricted for use for law enforcement purposes.

FUND 65 - GRANTS FUND (MAJOR FUND)

The Grants Fund is a Special Revenue Fund used to account for revenues for various grant programs and held for a specific purpose. The expenditures are directly related to conditions of the revenues received.

Enterprise Funds - Account for operations that are financed and operated in a manner similar to private business enterprises. These are used to report activity for which a fee is charged to external users for goods or services:

FUND 41 - WATER AND WASTEWATER FUND (MAJOR FUND)

The Water and Wastewater Fund is an Enterprise Fund that accounts for water and wastewater services provided to residents of Coconut Creek, Parkland, and sections of Unincorporated Broward County. Coconut Creek does not have its own water or sewer plant, and therefore purchases water from Broward County for resale and collects and transmits wastewater to Broward County for disposal and treatment.

FUND 42 - WATER/SEWER CAPITAL IMPROVEMENT FUND

The Water/Sewer Capital Improvement Fund is an Enterprise Fund used to provide funding for expansion of utility infrastructure as a result of new development. Its primary source of revenue is from impact fees charged to the developers.

FUND 45 - STORMWATER MANAGEMENT FUND (MAJOR FUND)

The Stormwater Management Fund is an Enterprise Fund used to provide funding for stormwater maintenance and capital improvements to the residents of the City and includes necessary programs required for compliance with the National Pollutant Discharge Elimination System (NPDES) Permit.

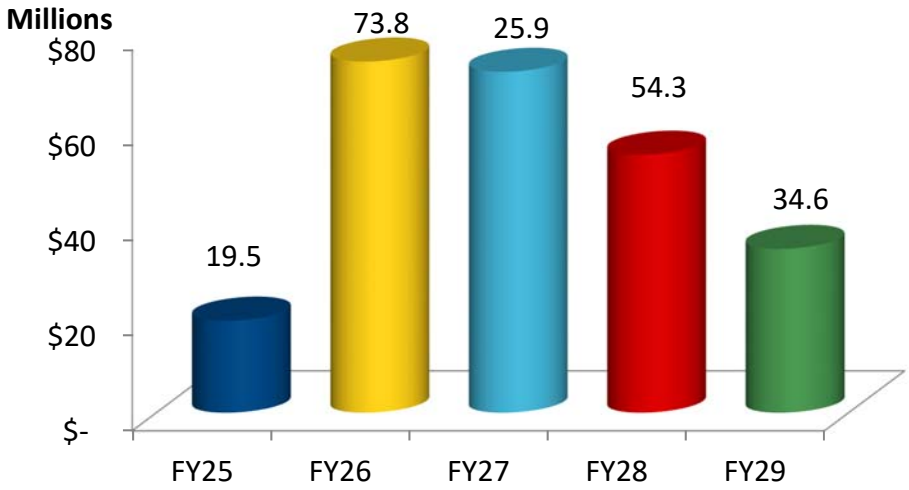


Lakeside Park Improvements is a Capital Improvement Project for FY25

2025 CAPITAL IMPROVEMENT PROGRAM

The Fiscal Year 2025 Capital Improvement Program shows a five-year projection of the City's needs and desired services. Only 7.7% of total capital projects are slated for FY25. All future capital projects will be assessed and funding sources fully evaluated to determine whether to start or defer projects.

The chart below shows a five-year budgetary summary of the $253.8 million five-year Capital Improvement Program:



The chart below summarizes the five-year Capital Improvement Program budget by fund:

FUND	FY25	FY26	FY27	FY28	FY29	FY25-FY29
Capital Improvement Program	$ 7,402,380	$ 26,289,410	$ 21,780,010	$ 31,275,830	$ 20,112,810	$ 106,860,440
Transportation Surtax	$ 2,424,400	$ 4,440,000	$ -	$ 14,275,000	$ 6,000,000	$ 27,139,400
Community Development Block Grant	$ 200,000	$ -	$ -	$ -	$ -	$ 200,000
Seminole Mitigation	$ 933,320	$ 28,141,420	$ 40,045,210	$ 2,536,460	$ 1,232,460	$ 72,888,870
Capital Project Financing	$ 720,000	$ 3,680,000	$ 700,000	$ 220,000	$ 1,300,000	$ 6,620,000
2009 Capital Project	$ 60,000	$ 50,000	$ 50,000	$ 50,000	$ -	$ 210,000
Water and Wastewater	$ 4,045,000	$ 4,240,000	$ 4,480,000	$ 4,870,000	$ 4,795,000	$ 22,430,000
Water/Sewer Capital Improvement	$ 1,700,000	$ 4,800,000	$ 3,600,000			$ 10,100,000
Stormwater Management	$ 1,785,780	$ 975,000	$ 1,025,000	$ 1,075,000	$ 1,125,000	$ 5,985,780
Law Enforcement Trust	$ 250,000	$ -	$ -	$ -	$ -	$ 250,000
Grants		$ 1,200,000	$ -	$ -	$ -	$ 1,200,000
TOTAL	$ 19,520,880	$ 73,815,830	$ 71,680,220	$ 54,302,290	$ 34,565,270	$ 253,884,490

Capital Improvement Program Projects and Alternative Funding Source

The Parks and Recreation Master Plan was completed in 2019 to ensure the City continues to meet the leisure needs of its residents and contribute to the long-term sustainability and resiliency. The Plan provides a multi-year vision for parks, recreation, and open space and trails as well as an action plan for implementing this vision. Improvements to City parks include park amenities such as, new picnic pavilions, pickleball courts, multi-purpose paths, updated signage, adult fitness equipment, site furnishings, and outdoor table games. Multiple capital improvement projects have been organized since the implementation of the plan in FY21, such as Lakewood Park Improvements, Coco Point Park Improvements, Sunshine Park Improvements and Donaldson Park Improvements. Capital improvement projects that have been created from the plan can be identified by a green tree image on each project form. Funding for Lakeside and Oak Trails Parks have been included in the five-year Capital Improvement Program.

A 30-year one cent surtax to improve traffic signalization, roadways, intersections, pedestrian mobility options, public transportation (bus and rail), and fund future investments in Broward's transportation system was approved in November 2018. The surtax will not only provide funding for City transportation programs but will also leverage local option gas tax revenues and general revenue funds (derived from property taxes and other sources) for other operating and capital costs. The Transportation Surtax Fund partially funded the Comprehensive Street Improvement Program Phase I, which addressed the rehabilitation needs of the City's roadway infrastructure and for the Sample Road Multi-Purpose Pathway to address the widening of sidewalks along Sample Road and improved accessibility to Tradewinds Park. CIP's may be eligible for future surtax funding and are identified on each project form with an image of a traffic light.

When possible, the City seeks alternative funding sources for capital improvement projects through various federal, state, and local agencies. Currently, we are awaiting decisions on applications for the Fleet Rehabilitation Program and the Redundant Fiber Optic Ring.

Grants and other funding provided by federal, state, or local agencies are considered for all qualifying projects and recorded in a grant tracking system maintained by the Finance and Administrative Services Department. Use of grant/other funds is restricted to the original purpose specified in the grant documents or contract. In FY23, the City was awarded $150,000 to conduct a Vulnerability Assessment. In FY24, the City was awarded $25,000 from the Community Foundation of Broward to help create a Climate Action Plan, and $75,000 from the Florida Department of Environmental Protection to help offset cost for replacement of valves, pipes, server connections, appurtenances, and fittings in the City's wastewater conveyance system. The City anticipates utilizing Community Development Block Grant (CDBG) funding in the amount of $200,000 for the replacement of a playground at the Recreation Complex.

As stewards of public dollars, the City will continue to seek alternative funding sources for future years through various federal, state, and local agencies as well as state appropriations to better leverage City resources.



Program Funding By Source

The chart below depicts other funding sources throughout the City's FY25 CIP.

CAPITAL IMPROVEMENT PROGRAM FUNDING BY SOURCE

Capital Improvement	FY25 Proposed CIP	Grant Funding	Other Funding Activity	CIP Net Cost
Governmental Funds				
Exterior Painting Program	$ 60,000	$ -	$ -	$ 60,000
Fitness Equipment Replacement Program	74,270	-	-	74,270
Flooring/Carpet Replacement Program	70,000	-	-	70,000
HVAC Replacement Program	500,000	-	-	500,000
Irrigation Pump Station Replacement Program	125,000	-	-	125,000
MainStreet Infrastructure Expansion	1,206,510	-	-	1,206,510
Outdoor Park Amenities Replacement Program	100,000	-	-	100,000
Parks Improvement Program	120,000	-	-	120,000
Playground Replacement Program	300,000	-	-	300,000
Shade Structures	110,000	-	-	110,000
Sidewalk Improvement Program	450,000	-	-	450,000
Sports Lighting Replacement Program	250,000	-	-	250,000
Technology Refresh Program	224,260	-	-	224,260
Traffic Calming Program	25,000	-	-	25,000
Vehicle Replacement Program	1,430,340	-	-	1,430,340
Sports Surface Repair and Resurfacing	82,000	-	-	82,000
Boardwalk and Pathway Rehabilitation	70,000	-	-	70,000
Fleet Building Rehabilitation	2,000,000	-	-	2,000,000
Sabal Pines Park Sign Replacement Program	30,000	-	-	30,000
Sample Road Multi-Purpose Pathway	2,424,400	-	2,424,400	-
Playground Replacement Program	200,000	200,000	-	-
Fire Rescue Equipment Replacement Program	768,120	-	-	768,120
Police Officer Equipment Replacement Program	165,200	-	-	165,200
Fire Station #94 Improvements	110,000	-	-	110,000
Facility Roof Replacement Program	260,000	-	-	260,000
Government Center Courtyard and Breezeway Renovations	250,000	-	-	250,000
Recreation Complex Building Rehabilitation	100,000	-	-	100,000
Facilities Electric Vehicle Charging Station Program	60,000	-	-	60,000
Enterprise Funds				
Cyber Resilience, Security Leadership and Disaster Recovery	$ 175,000	$ -	$ -	$ 175,000
Electrical Control Panel Rehabilitation Program	70,000	-	-	70,000
Standby Generator and Bypass Pump Replacement Program	275,000	-	-	275,000
Wastewater Pump Station Rehabilitation Program	500,000	75,000	-	425,000
Water Distribution System Improvement Program	550,000	-	-	550,000
Water Valve Replacement Program	500,000	-	-	500,000
Water Meter Connection Lines Retrofit Program	375,000	-	-	375,000
Wastewater Conveyance System Improvement Program	500,000	-	-	500,000
Water Meter and Box Replacement Program	75,000	-	-	75,000
Wastewater Access Structure Rehabilitation Program	300,000	-	-	300,000
Wastewater Force Main Isolation Valves Rehabilitation Program	200,000	-	-	200,000
Lead and Copper Rule Compliance	700,000	-	-	700,000
Canal and Lake Bank Restoration Program	200,000	-	-	200,000
Northeast Utilities Expansion	800,000	-	-	800,000
Rehabilitation of Water Storage Tanks	900,000	-	-	900,000
Concrete Curbing Program	50,000	-	-	50,000
Stormwater Drainage Improvement Program	400,000	-	-	400,000
MainStreet Infrastructure Expansion	1,135,780	-	-	1,135,780
Tree Canopy Restoration Program	250,000	-	-	250,000
Total	**$ 19,520,880**	**$ 275,000**	**$ 2,424,400**	**$ 16,821,480**



Major Program Funding Variances

For FY25, a total of $7,402,380 (or 37.9% of the total FY25 CIP budget) was approved from the Capital Improvement Fund, a decrease of 1.7% or $130,330 from FY24. In FY25, variances are attributed to funding allocation due to changes in capital needs from year to year. Major projects for the upcoming year include MainStreet Infrastructure Expansion ($1,206,510), Vehicle Replacement Program ($1,430,340), HVAC Replacement Program ($500,000), and Fleet Building Rehabilitation (2,000,000).

The Community Development Block Grant Fund's FY25 approved CIP budget totals $200,000 (or 1.0% of the total FY25 CIP budget) for the Playground Replacement Program ($200,000). Replacement of the playground at the Recreation Complex with all-inclusive amenities are planned for FY25.

The Broward County Transportation Surtax Fund's FY25 approved CIP budget totals $2,424,200 (or 12.4% of the total FY25 CIP budget) for the Sample Road Multi-Purpose Pathway Program. This program is contingent upon grant funding and will widen the sidewalk on Sample Road from Lyons Road to Florida's Turnpike resulting in improved accessibility.

The Seminole Mitigation Fund FY25 approved CIP budget totals $933,320 (or 4.8% of the total FY25 CIP budget), a 31% decrease of $548,680 from FY24. Funding will be used to replace equipment for both the Fire and Police Departments.

The Capital Project Financing Fund FY25 approved CIP budget totals $720,000 (or 3.7% of the total FY25 CIP budget). Projects include Facility Roof Replacement Program ($260,000), Fire Station #94 Improvements ($110,000), and Government Center Courtyard and Breezeway Renovations ($250,000). The Recreation Complex Building Rehabilitation ($100,000) is also funding in FY25 as a part of the Parks & Recreation Master Plan implementation.

The Water and Wastewater Fund's FY25 approved CIP budget totals $4,045,000 (or 20.7% of the total FY25 CIP budget) a 16.8% decrease or $817,410 from the prior year. The decrease is primarily due the timing of funding for major capital improvements including the advanced metering infrastructure (AMI) project.

The Water/Sewer Capital Improvement Fund's FY25 approved CIP budget totals $1,700,000 (or 8.7% of the total FY25 CIP budget). Projects include the Rehabilitation of Water Storage Tanks and the Northeast Utilities Expansion which will allow for a Force Main Upgrade as well as other maintenance.

Funding in the amount of $1,785,780 (or 9.2% of the FY25 CIP budget) is approved for the Stormwater Management Fund, an increase of $1,435,780 from FY24. Funding for the MainStreet Infrastructure Expansion ($1,135,780) and the Stormwater Drainage Improvement Program ($400,000) are allocated in FY25.

Funding in the amount of $250,000 (or 1.3% of the total FY25 budget) is approved for the General Trust Fund. This will provide funding for the Tree Canopy Restoration Program which will re-establish the tree canopy that was lost as a result to prior disasters.



RECURRING CAPITAL PROJECTS

The City's capital projects can be categorized as recurring and non-recurring. Recurring projects are included in the Capital Improvement Program annually and follow a regular replacement schedule. In FY25, total Governmental Funds recurring projects totaled to $5,539,190 or 28.4% of the total FY25 CIP budget. The FY25 Enterprise Funds recurring project totaled $3,995,000 or 20.5% of the total FY25 CIP budget.

FY25 - FY29 RECURRING PROJECTS

Capital Improvement	FY25	FY26	FY27	FY28	FY29	Total
Capital Improvement Program Fund						
Vehicle Replacement Program	$ 1,430,340	$ 1,545,240	$ 1,647,890	$ 1,736,070	$ 1,800,000	$ 8,159,540
HVAC Replacement Program	500,000	200,000	700,000	300,000	300,000	2,000,000
Sidewalk Improvement Program	450,000	475,000	500,000	525,000	550,000	2,500,000
Playground Replacement Program	300,000	350,000	300,000	300,000	300,000	1,550,000
Sports Lighting Replacement Program	250,000	200,000	400,000	-	-	850,000
Technology Refresh Program	224,260	264,260	244,260	224,260	264,260	1,221,300
Cyber Resilience, Security Leadership and Disaster Recovery	175,000	175,000	175,000	175,000	175,000	875,000
Irrigation Pump Station Replacement Program	125,000	125,000	125,000	125,000	125,000	625,000
Parks Improvement Program	120,000	460,000	300,000	300,000	300,000	1,480,000
Shade Structures	110,000	20,000	20,000	20,000	20,000	190,000
Outdoor Park Amenities Replacement Program	100,000	90,000	80,000	70,000	60,000	400,000
Sports Surface Repair and Resurfacing	82,000	51,000	20,500	31,500	25,000	210,000
Fitness Equipment Replacement Program	74,270	120,250	96,110	70,000	81,400	442,030
Flooring/Carpet Replacement Program	70,000	50,000	50,000	50,000	50,000	270,000
Exterior Painting Program	60,000	260,000	200,000	50,000	50,000	620,000
Traffic Calming Program	25,000	50,000	50,000	50,000	50,000	225,000
City Facility Lighting Improvement Program	-	650,000	765,000	600,000	360,000	2,375,000
Street Maintenance Program	-	160,000	170,000	180,000	190,000	700,000
Existing Greenway Enhancements	-	50,000	50,000	50,000	50,000	200,000
Pedestrian Lighting	-	-	-	850,000	550,000	1,400,000
Facility Roof Replacement Program	-	-	-	-	-	-
Police Officer Equipment Replacement Program	-	-	-	-	-	-
Total-Capital Improvement Program Fund	**$ 4,095,870**	**$ 5,295,750**	**$ 5,893,760**	**$ 5,706,830**	**$ 5,300,660**	**$ 26,292,870**
Community Development Block Grant (CDBG) Fund						
Playground Replacement Program	$ 200,000	$ -	$ -	$ -	$ -	$ 200,000
Total-Community Development Block Grant (CDBG) Fund	**$ 200,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 200,000**
Seminole Mitigation Fund						
Fire Rescue Equipment Replacement Program	$ 768,120	$ 755,270	$ 548,750	$ 540,000	$ 736,000	$ 3,348,140
Police Officer Equipment Replacement Program	165,200	536,150	496,460	496,460	496,460	2,190,730
Total-Seminole Mitigation Fund	**$ 933,320**	**$ 1,291,420**	**$ 1,045,210**	**$ 1,036,460**	**$ 1,232,460**	**$ 5,538,870**
2009 Capital Project Fund						
Facilities Electric Vehicle Charging Station Program	$ 60,000	$ 50,000	$ 50,000	$ 50,000	$ -	$ 210,000
Total- 2009 Capital Project Fund	**$ 60,000**	**$ 50,000**	**$ 50,000**	**$ 50,000**	**$ -**	**$ 210,000**
Water and Wastewater Fund						
Water Distribution System Improvement Program	$ 550,000	$ 800,000	$ 825,000	$ 850,000	$ 900,000	$ 3,925,000
Wastewater Conveyance System Improvement Program	500,000	675,000	700,000	725,000	750,000	3,350,000
Water Valve Replacement Program	500,000	600,000	500,000	525,000	550,000	2,675,000
Wastewater Pump Station Rehabilitation Program	500,000	600,000	700,000	750,000	750,000	3,300,000
Water Meter Connection Lines Retrofit Program	375,000	400,000	425,000	450,000	475,000	2,125,000
Wastewater Access Structure Rehabilitation Program	300,000	500,000	525,000	550,000	575,000	2,450,000
Standby Generator and Bypass Pump Replacement Program	275,000	300,000	325,000	350,000	375,000	1,625,000
Wastewater Force Main Isolation Valves Rehabilitation Program	200,000	210,000	220,000	230,000	240,000	1,100,000
Water Meter and Box Replacement Program	75,000	80,000	85,000	90,000	95,000	425,000
Electrical Control Panel Rehabilitation Program	70,000	75,000	175,000	350,000	85,000	755,000
Exterior Painting Program	-	-	-	-	-	-
Vehicle Replacement Program	-	-	-	-	-	-
Total- Water and Wastewater Fund	**$ 3,345,000**	**$ 4,240,000**	**$ 4,480,000**	**$ 4,870,000**	**$ 4,795,000**	**$ 21,730,000**
Stormwater Management Fund						
Stormwater Drainage Improvement Program	$ 400,000	$ 425,000	$ 450,000	$ 475,000	$ 500,000	$ 2,250,000
Canal and Lake Bank Restoration Program	200,000	500,000	525,000	550,000	575,000	2,350,000
Concrete Curbing Program	50,000	50,000	50,000	50,000	50,000	250,000
Total-Stormwater Management Fund	**$ 650,000**	**$ 975,000**	**$ 1,025,000**	**$ 1,075,000**	**$ 1,125,000**	**$ 4,850,000**
General Trust Fund						
Tree Canopy Restoration Program	$ 250,000	$ -	$ -	$ -	$ -	$ 250,000
Total-General Trust Fund	**$ 250,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 250,000**
Grand Total - Recommended	**$ 9,534,190**	**$ 11,852,170**	**$ 12,493,970**	**$ 12,738,290**	**$ 12,453,120**	**$ 59,071,740**

OPERATING IMPACT

The impact of capital project operating costs on the annual budget requires careful consideration. Operating costs are a fundamental element of the City's Capital Improvement Program and the overall budget development process.

Reliable operating cost estimates are necessary from the onset of each budget cycle, as the City must determine specific ongoing expenses it will incur once a project has been completed. For example, once a pump station becomes active it requires personnel, fuel, electricity, oil, and lubricants in order to operate. And, since project components are often completed in phases, partially constructed projects generally have associated operating costs which will need to be funded in future fiscal years.

Factors such as location, size, and number of pump stations, the number of gated culvert structures, and other factors determine the number of personal and operating costs. A new structure may be operated from the City's already existing control room which may result in no new personnel added for operations. However, some new structures may be located in secluded areas and need to be fully staffed with all new personnel. Typically, when new personnel are hired for these types of capital projects, they are hired before the completion of the project and placed at a similar structure for training. In terms of budgeting, the project's initial operational impact may begin before completion of the project in its entirety.

Typically, recurring capital projects do not have an operating impact on the City's current or future budgets. Such projects may be scheduled for replacement, rehabilitation, or dredging. On occasion, there may be some operational cost savings for recurring projects. For example, the Street Maintenance Program may reduce operating expenditures associated with repairing potholes, etc. Many of the new construction or major improvements require additional operating costs such as tree management, mowing, electricity, fuel, and various maintenance costs such as oil, solvents, and equipment rentals.

Capital improvement projects with operating impacts that affect future budgets are displayed on the CIP forms with a brief description of the impact. The chart below summarizes the estimated five-year personnel, operating, and capital outlay fiscal operating impact for the City's recurring and non-recurring capital projects.

Capital Improvement	Personnel	Operating	Capital Outlay	Total	Non-Recurring
Art Walk	-	$ 320,000	$ -	320,000	√
Artificial Turft Sport Fields	-	80,000	-	80,000	√
Boardwalk and Pathway Rehabilitation	-	5,000	-	5,000	√
City Facility Lighting Improvement Program	-	(4,000)	-	(4,000)	
Electrical Control Panel Rehabilitation Program	-	(50,000)	-	(50,000)	
Existing Greenway Enhancements	-	52,000	-	52,000	
Facilities Electric Vehicle Charging Station Program	-	20,000	-	20,000	
Fitness Equipment Replacement Program	-	(10,500)	-	(10,500)	
Fire station #113	450,000	750,000	-	1,200,000	√
Fleet Building Rehabilitation	-	7,500	-	7,500	√
Hillsboro Corridor Project	-	32,000	-	32,000	√
HVAC Replacement Program	-	(5,000)	-	(5,000)	
Irrigation Pump Station replacement Program	-	(2,500)	-	(2,500)	
Lakeside Park Improvements	138,000	110,000	240,000	488,000	√
Meter Reading Conversion	(195,000)	(7,500)	-	(202,500)	√
Northeast Utilities Expansion	-	16,000	-	16,000	√
Oak Trail Park Expansion	-	345,000	-	345,000	√
Parks Improvement Program	244,470	-	57,570	302,040	
Pedestrian Lighting	235,000	235,000	105,000	575,000	
Police Station Improvements	-	60,000	-	60,000	√
Sample Road Multi-Purpose Pathway	40,000	-	-	40,000	√
Sports Lighting Replacement Program	-	(2,500)	-	(2,500)	
Wastewater Access Structure Rehabilitation Program	-	(125,000)	-	(125,000)	
Wastewater Conveyance System Improvement Program	-	(500,000)	-	(500,000)	
Wastewater Pump Station Rehabilitation Program	-	(1,000,000)	-	(1,000,000)	
Water Distribution System Improvement Porgram	-	(750,000)	-	(750,000)	
Water Valve Replacement Program	-	(3,000,000)	-	(3,000,000)	
Vehicle Replacement Program	-	(25,000)	-	(25,000)	
TOTAL CIP OPERATING IMPACT	**$ 912,470**	**$ (3,449,500)**	**$ 402,570**	**$ (2,134,460)**	



ESTIMATED FY25 - FY29 CAPITAL IMPROVEMENT PROGRAM
OPERATING IMPACT DETAIL

Total projected five-year operating impact for all current capital projects is estimated at ($2,134,460). This includes a recurring impact of ($4,577,460) and a non-recurring impact of $2,391,000.

- Art Walk $320,000 – costs associated with contractual landscape, janitorial, and aquatic maintenance
- Artificial Turf Sport Fields $80,000 – cost associated with purchases of necessary equipment and supplies for turf maintenance
- Boardwalk and Pathway Rehabilitation $5,000 – cost associated with periodic pressure cleaning of new concrete sidewalks
- City Facility Lighting Improvement Program ($4,000) – anticipated electricity cost savings
- Electrical Control Panel Rehabilitation ($50,000) – anticipated repair cost savings
- Existing Greenway Enhancements $52,000 – cost associated with contractual landscape maintenance services
- Facility Electric Vehicle Charging Station Program $20,000 – anticipated annual electrical costs
- Fitness Equipment Replacement Program ($10,500) – anticipated savings from equipment trade-ins
- Fire Station #113 $1,200,000 – costs associated with additional personnel, contractual janitorial maintenance, landscaping, and utility expenses
- Fleet Building Rehabilitation $7,500 – cost associated solar array maintenance
- Hillsboro Corridor Project $32,000 – landscape, irrigation, and maintenance costs
- HVAC Replacement Program ($5,000) – projected energy savings
- Irrigation Pump Station Replacement Program ($2,500) – projected energy savings
- Lakeside Park Improvements $488,000 – cost associated with additional field maintenance staff, contractual janitorial services, and additional mower
- Meter Reading Conversion ($202,500) – anticipated cost savings reduced meter reading costs
- Northeast Utilities Expansion $16,000 – increase in maintenance cost over time
- Oak Trail Park Expansion $345,000 – costs associated with contractual field maintenance and janitorial services
- Parks Improvement Program $302,040 – costs associated with personnel, maintenance of new bullpens, and new personnel vehicle
- Pedestrian Lighting $575,000 – anticipated electricity costs, additional personnel, small bucket truck, and replacement fixtures
- Police Station Improvements $60,000 – costs associated with contractual janitorial maintenance

- Sample Road Multi-Purpose Pathway $40,000 – costs associated with contractual landscape maintenance
- Sports Lighting Replacement Program ($2,500) – projected energy savings
- Wastewater Access Structure Rehabilitation Program ($125,000) – anticipated savings in wastewater treatment costs
- Wastewater Conveyance System Improvement Program ($500,000) – projected savings from Broward County treatment fees for maintenance of wastewater infrastructure
- Wastewater Pump Station Rehabilitation ($1,000,000) – anticipated maintenance cost savings for emergency repairs
- Water Distribution System Improvement Program ($750,000) – anticipated maintenance cost savings for emergency repairs
- Water Valve Replacement Program ($3,000,000) – anticipated maintenance cost savings for emergency repairs
- Vehicle Replacement Program ($25,000) – anticipated maintenance cost savings

Future Planning for Capital Improvement Projects

Planning for capital improvements is a matter of prudent financial management as well as a sound development plan. The extent to which an infrastructure improvement meets the strategic planning and vision for the future of the City of Coconut Creek is a critical factor in determining priority in the overall plan. Capital improvement planning provides the following benefits:

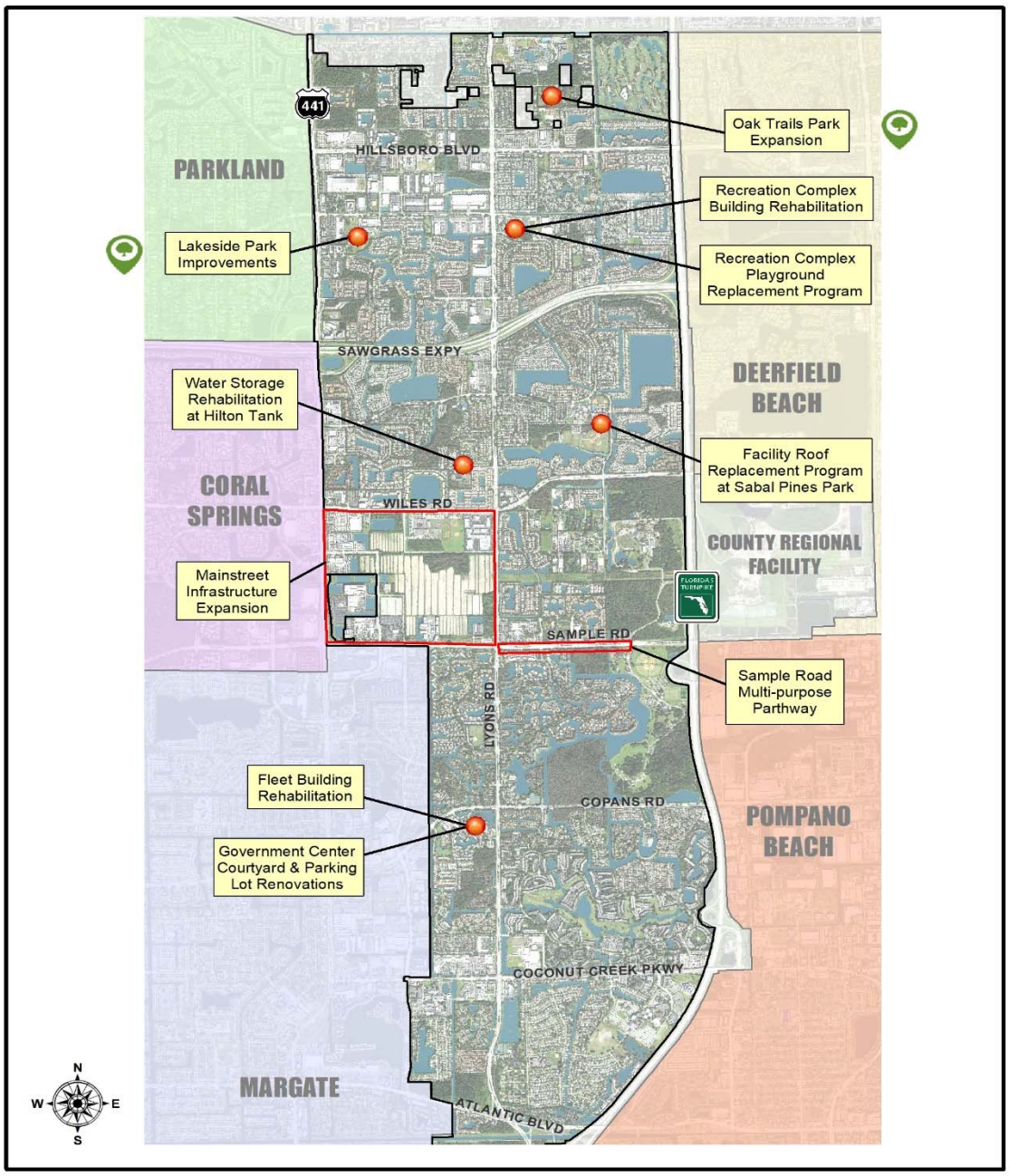
- allows for a systematic evaluation of all potential projects at the same time
- identifies timing of related projects, grant funding, and the fiscal ability of the City to undertake the projects
- provides for the ability to stabilize debt and consolidate projects to reduce borrowing costs
- focuses on preserving a governmental entity's infrastructure while ensuring the efficient use of public funds
- provides an opportunity to foster cooperation among departments and identifies priorities
- increases transparency by providing information on planned capital projects to the residents of the City of Coconut Creek

In recent years, a vast array of new federal and state regulations, primarily in areas of environmental preservation, have imposed tremendous costs upon local units of government for capital improvements in order to comply with the mandated laws. Although some programs are combined with financial aid to encourage and assist cities in gaining compliance, the local share of costs often runs into the millions of dollars. Once built, facilities must be maintained and operated which imposes tremendous ongoing costs for labor and materials. The ability to sustain future operating costs is as important in planning a Capital Improvement Program as the ability to finance the actual construction. Additionally, rapidly changing technology often contributes to capital project planning. While costly, modernization of facilities and equipment can often help reduce maintenance and operating costs significantly over the long run. There is a constant need to rebuild and/or replace facilities which have begun to deteriorate due to age. This is particularly true with water and sewer lines, streets, and bridges. The impact of these various factors contribute to generating capital improvements and highlight the need for sound fiscal planning in the preparation of Coconut Creek's Capital Improvement Program. The future development, growth, and general well-being of our citizens are directly related to an affordable and realistic Capital Improvement Program.



Veterans Park

MAJOR CAPITAL IMPROVEMENT PROJECTS BY LOCATION




CITY OF COCONUT CREEK
1967 FLORIDA

CAPITAL IMPROVEMENT PROGRAM BY FUND

Adopted

Page Number	Capital Improvement	FY25	FY26	FY27	FY28	FY29	Total	Previously Budgeted
FUND 01	**General Fund-Non Recurring**							
420	Lakeside Park Improvements	$ -	$ -	$ -	$ -	$ -	$ -	$ 2,350,000
425	Oak Trail Park Expansion	-	-	-	-	-	-	2,835,160
FUND 01	**Total-General Fund**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 5,185,160**
FUND 39	**Capital Improvement Program Fund-Recurring**							
384	Vehicle Replacement Program	$ 1,430,340	$ 1,545,240	$ 1,647,890	$ 1,736,070	$ 1,800,000	$ 8,159,540	$ 630,240
385	HVAC Replacement Program	500,000	200,000	700,000	300,000	300,000	2,000,000	461,860
386	Sidewalk Improvement Program	450,000	475,000	500,000	525,000	550,000	2,500,000	250,000
387	Playground Replacement Program	300,000	350,000	300,000	300,000	300,000	1,550,000	-
388	Sports Lighting Replacement Program	250,000	200,000	400,000	-	-	850,000	-
389	Technology Refresh Program	224,260	264,260	244,260	224,260	264,260	1,221,300	217,840
390	Cyber Resilience, Security Leadership and Disaster Recovery	175,000	175,000	175,000	175,000	175,000	875,000	175,000
391	Irrigation Pump Station Replacement Program	125,000	125,000	125,000	125,000	125,000	625,000	125,000
392	Parks Improvement Program	120,000	460,000	300,000	300,000	300,000	1,480,000	292,000
393	Shade Structures	110,000	20,000	20,000	20,000	20,000	190,000	100,000
394	Outdoor Park Amenities Replacement Program	100,000	90,000	80,000	70,000	60,000	400,000	106,000
395	Sports Surface Repair and Resurfacing	82,000	51,000	20,500	31,500	25,000	210,000	-
396	Fitness Equipment Replacement Program	74,270	120,250	96,110	70,000	81,400	442,030	122,150
397	Flooring/Carpet Replacement Program	70,000	50,000	50,000	50,000	50,000	270,000	55,000
398	Exterior Painting Program	60,000	260,000	200,000	50,000	50,000	620,000	-
399	Traffic Calming Program	25,000	50,000	50,000	50,000	50,000	225,000	50,000
400	City Facility Lighting Improvement Program	-	650,000	765,000	600,000	360,000	2,375,000	400,000
401	Street Maintenance Program	-	160,000	170,000	180,000	190,000	700,000	150,000
402	Existing Greenway Enhancements	-	50,000	50,000	50,000	50,000	200,000	-
403	Pedestrian Lighting	-	-	-	850,000	550,000	1,400,000	-
434	Facility Roof Replacement Program	-	-	-	-	-	-	142,710
431	Police Officer Equipment Replacement Program	-	-	-	-	-	-	487,620
	Total-Capital Improvement Program Fund-Recurring	**$ 4,095,870**	**$ 5,295,750**	**$ 5,893,760**	**$ 5,706,830**	**$ 5,300,660**	**$ 26,292,870**	**$ 3,765,420**
	Capital Improvement Program Fund-Non Recurring							
404	Fleet Building Rehabilitation	$ 2,000,000	$ 300,000	$ -	$ -	$ -	$ 2,300,000	$ 200,000
405	MainStreet Infrastructure Expansion	1,206,510	-	-	-	-	1,206,510	-
406	Boardwalk and Pathway Rehabilitation	70,000	70,000	70,000	70,000	70,000	350,000	883,774
407	Sabal Pines Park Sign Replacement Program	30,000	-	-	-	-	30,000	200,000
408	MainStreet Civic Space	-	18,833,660	11,576,250	-	-	30,409,910	-
409	Artificial Turf Sport Fields	-	600,000	900,000	900,000	-	2,400,000	-
410	Redundant Fiber Optic Ring	-	300,000	-	-	-	300,000	-
411	Pavilion Replacement Program	-	270,000	360,000	110,000	160,000	900,000	-
412	Community Center Park Improvements	-	220,000	-	1,472,900	-	1,692,900	-
413	Lyons Road Medians Landscape Improvements	-	200,000	-	-	-	200,000	-
414	Art Walk	-	100,000	-	-	-	100,000	334,020
415	Commission Chambers Renovation	-	50,000	2,500,000	-	-	2,550,000	-
416	Government Center Rehabilitation	-	50,000	150,000	100,000	-	300,000	2,503,498
417	George Gerber Park Improvements	-	-	330,000	2,695,000	-	3,025,000	-
418	Enterprise Resource Planning (ERP) Solution	-	-	-	20,000,000	-	20,000,000	-
419	Recreation Complex Park Improvements	-	-	-	221,100	1,566,400	1,787,500	-
420	Lakeside Park Improvements	-	-	-	-	11,286,000	11,286,000	457,280
421	Sabal Pines Park Improvements	-	-	-	-	1,674,750	1,674,750	-
422	Pond Apple Park Improvements	-	-	-	-	55,000	55,000	-
435	Government Center Courtyard and Parking Lot Renovations	-	-	-	-	-	-	60,000
423	Hillsboro Corridor Project	-	-	-	-	-	-	760,000
424	NW 74th Place Sidewalk Improvements	-	-	-	-	-	-	350,000
425	Oak Trail Park Expansion	-	-	-	-	-	-	2,585,060
426	Sound System	-	-	-	-	-	-	160,000
428	South Creek Neighborhood Improvements	-	-	-	-	-	-	550,000
	Total-Capital Improvement Program Fund-Non Recurring	**$ 3,306,510**	**$ 20,993,660**	**$ 15,886,250**	**$ 25,569,000**	**$ 14,812,150**	**$ 80,567,570**	**$ 9,043,631**
FUND 39	**Total-Capital Improvement Program Fund**	**$ 7,402,380**	**$ 26,289,410**	**$ 21,780,010**	**$ 31,275,830**	**$ 20,112,810**	**$ 106,860,440**	**$ 12,809,051**

CAPITAL IMPROVEMENT PROGRAM BY FUND

Adopted

Page Number	Capital Improvement	FY25	FY26	FY27	FY28	FY29	Total	Previously Budgeted
FUND 11	**Street Construction and Maintenance Fund-Recurring**							
401	Street Maintenance Program	$ -	$ -	$ -	$ -	$ -	$ -	$ 100,000
	Total-Street Construction and Maintenance Fund-Recurring	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 100,000**
	Street Construction and Maintenance Fund-Non Recurring							
429	Comprehensive Street Improvement Program	$ -	$ -	$ -	$ -	$ -	$ -	$ 500,000
439	Parking Lot Rehabilitation Program	-	-	-	-	-	-	50,000
	Total-Street Construction and Maintenance Fund-Non Recurring	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 550,000**
FUND 11	**Total-Street Construction and Maintenance Fund**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 650,000**
FUND 12	**Transportation Surtax Fund-Non Recurring**							
427	Sample Road Multi-Purpose Pathway	$ 2,424,400	$ -	$ -	$ -	$ -	$ 2,424,400	$ 330,600
405	MainStreet Infrastructure Expansion	-	2,216,000	-	-	-	2,216,000	-
428	South Creek Neighborhood Improvements	-	1,624,000	-	14,275,000	-	15,899,000	-
429	Comprehensive Street Improvement Program	-	600,000	-	-	6,000,000	6,600,000	3,268,690
	Total-Transportation Surtax Fund-Non Recurring	**$ 2,424,400**	**$ 4,440,000**	**$ -**	**$ 14,275,000**	**$ 6,000,000**	**$ 27,139,400**	**$ 3,599,290**
FUND 12	**Total-Broward County Transportation Surtax Fund**	**$ 2,424,400**	**$ 4,440,000**	**$ -**	**$ 14,275,000**	**$ 6,000,000**	**$ 27,139,400**	**$ 3,599,290**
FUND 16	**Community Development Block Grant (CDBG) Fund-Recurring**							
387	Playground Replacement Program	$ 200,000	$ -	$ -	$ -	$ -	$ 200,000	$ 320,000
	Total-Community Development Block Grant (CDBG) Fund-Recurring	**$ 200,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 200,000**	**$ 320,000**
FUND 16	**Total-Community Development Block Grant (CDBG)**	**$ 200,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 200,000**	**$ 320,000**
FUND 18	**Seminole Mitigation Fund-Recurring**							
430	Fire Rescue Equipment Replacement Program	$ 768,120	$ 755,270	$ 548,750	$ 540,000	$ 736,000	$ 3,348,140	$ 1,482,000
431	Police Officer Equipment Replacement Program	165,200	536,150	496,460	496,460	496,460	2,190,730	-
	Total-Seminole Mitigation Fund-Recurring	**$ 933,320**	**$ 1,291,420**	**$ 1,045,210**	**$ 1,036,460**	**$ 1,232,460**	**$ 5,538,870**	**$ 1,482,000**
FUND 18	**Seminole Mitigation Fund-Non Recurring**							
432	Fire Station #113	$ -	$ 26,000,000	$ 2,000,000	$ -	$ -	$ 28,000,000	$ 2,664,660
433	Police Station Improvements	-	850,000	37,000,000	1,500,000	-	39,350,000	2,157,540
	Total-Seminole Mitigation Fund-Non Recurring	**$ -**	**$ 26,850,000**	**$ 39,000,000**	**$ 1,500,000**	**$ -**	**$ 67,350,000**	**$ 4,822,200**
FUND 18	**Total-Seminole Mitigation Fund**	**$ 933,320**	**$ 28,141,420**	**$ 40,045,210**	**$ 2,536,460**	**$ 1,232,460**	**$ 72,888,870**	**$ 6,304,200**
FUND 32	**Capital Project Financing Fund-Non Recurring**							
434	Facility Roof Replacement Program	$ 260,000	$ 200,000	$ 150,000	$ 120,000	$ 1,000,000	$ 1,730,000	$ 4,733,740
435	Government Center Courtyard and Parking Lot Renovations	250,000	1,000,000	-	-	-	1,250,000	-
436	Fire Station #94 Improvements	110,000	130,000	200,000	-	-	440,000	800,000
437	Recreation Complex Building Rehabilitation	100,000	2,000,000	-	-	-	2,100,000	400,000
438	Vinkemulder Neighborhood Improvements	-	250,000	-	-	-	250,000	-
439	Parking Lot Rehabilitation Program	-	100,000	350,000	100,000	300,000	850,000	878,808
429	Comprehensive Street Improvement Program	-	-	-	-	-	-	6,749,820
415	Commission Chambers Renovation	-	-	-	-	-	-	200,000
412	Community Center Park Improvements	-	-	-	-	-	-	110,000
440	Donaldson Park Improvements	-	-	-	-	-	-	294,150
416	Government Center Rehabilitation	-	-	-	-	-	-	750,000
420	Lakeside Park Improvements	-	-	-	-	-	-	2,784,250
425	Oak Trail Park Expansion	-	-	-	-	-	-	532,940
433	Police Station Improvements	-	-	-	-	-	-	425,000
428	South Creek Neighborhood Improvements	-	-	-	-	-	-	175,000
441	Sunshine Drive Park Improvements	-	-	-	-	-	-	206,675
442	Veterans Park Improvements	-	-	-	-	-	-	250,000
	Total-Capital Project Financing Fund-Non Recurring	**$ 720,000**	**$ 3,680,000**	**$ 700,000**	**$ 220,000**	**$ 1,300,000**	**$ 6,620,000**	**$ 19,290,383**
FUND 32	**Total-Capital Project Financing Fund**	**$ 720,000**	**$ 3,680,000**	**$ 700,000**	**$ 220,000**	**$ 1,300,000**	**$ 6,620,000**	**$ 19,290,383**

CAPITAL IMPROVEMENT PROGRAM BY FUND

Adopted

Page Number	Capital Improvement	FY25	FY26	FY27	FY28	FY29	Total	Previously Budgeted
FUND 33	**2009 Capital Project Fund-Recurring**							
443	Facilities Electric Vehicle Charging Station Program	$ 60,000	$ 50,000	$ 50,000	$ 50,000	$ -	$ 210,000	$ -
	Total- 2009 Capital Project-Recurring	**$ 60,000**	**$ 50,000**	**$ 50,000**	**$ 50,000**	**$ -**	**$ 210,000**	**$ -**
	2009 Capital Project Fund-Non Recurring							
416	Government Center Rehabilitation	$ -	$ -	$ -	$ -	$ -	$ -	$ 1,895,812
434	Facility Roof Replacement	-	-	-	-	-	-	25,000
444	Undergrounding of Aboveground Utility Lines	-	-	-	-	-	-	2,658,781
	Total-Capital Project Fund-Non Recurring	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 4,579,594**
FUND 33	**Total-2009 Capital Project Fund**	**$ 60,000**	**$ 50,000**	**$ 50,000**	**$ 50,000**	**$ -**	**$ 210,000**	**$ 4,579,594**
389	**Utility Underground Fund-Non Recurring**							
444	Undergrounding of Aboveground Utility Lines	$ -	$ -	$ -	$ -	$ -	$ -	1,303,688
FUND 35	**Total-Utility Underground Fund**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 1,303,688**
FUND 41	**Water and Wastewater Fund-Recurring**							
445	Water Distribution System Improvement Program	$ 550,000	$ 800,000	$ 825,000	$ 850,000	$ 900,000	$ 3,925,000	$ 400,000
446	Wastewater Conveyance System Improvement Program	500,000	675,000	700,000	725,000	750,000	3,350,000	350,000
448	Water Valve Replacement Program	500,000	600,000	500,000	525,000	550,000	2,675,000	480,000
447	Wastewater Pump Station Rehabilitation Program	425,000	600,000	700,000	750,000	750,000	3,225,000	700,000
449	Water Meter Connection Lines Retrofit Program	375,000	400,000	425,000	450,000	475,000	2,125,000	375,000
450	Wastewater Access Structure Rehabilitation Program	300,000	500,000	525,000	550,000	575,000	2,450,000	200,000
451	Standby Generator and Bypass Pump Replacement Program	275,000	300,000	325,000	350,000	375,000	1,625,000	275,000
452	Wastewater Force Main Isolation Valves Rehabilitation Program	200,000	210,000	220,000	230,000	240,000	1,100,000	200,000
447	Wastewater Pump Station Rehabilitation Program	75,000	-	-	-	-	75,000	-
453	Water Meter and Box Replacement Program	75,000	80,000	85,000	90,000	95,000	425,000	200,000
454	Electrical Control Panel Rehabilitation Program	70,000	75,000	175,000	350,000	85,000	755,000	70,000
398	Exterior Painting Program	-	-	-	-	-	-	60,000
384	Vehicle Replacement Program	-	-	-	-	-	-	151,820
	Total-Water and Wastewater Fund-Recurring	**$ 3,345,000**	**$ 4,240,000**	**$ 4,480,000**	**$ 4,870,000**	**$ 4,795,000**	**$ 21,730,000**	**$ 3,461,820**
	Water and Wastewater Fund-Non Recurring							
455	Lead and Copper Rule Compliance	$ 700,000	$ -	$ -	$ -	$ -	$ 700,000	$ 150,000
456	Meter Reading Conversion	-	-	-	-	-	-	6,100,000
	Total-Water and Wastewater Fund-Non Recurring	**$ 700,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 700,000**	**$ 6,250,000**
FUND 41	**Total-Water and Wastewater Fund**	**$ 4,045,000**	**$ 4,240,000**	**$ 4,480,000**	**$ 4,870,000**	**$ 4,795,000**	**$ 22,430,000**	**$ 9,711,820**
Fund 42	**Water/Sewer Capital Improvement Fund-Non Recurring**							
457	Rehabilitation of Water Storage Tanks	$ 900,000	$ -	$ -	$ -	$ -	$ 900,000	$ -
458	Northeast Utilities Expansion	800,000	400,000	3,600,000	-	-	4,800,000	-
459	Vinkemulder Road Improvements	-	4,400,000	-	-	-	4,400,000	-
405	MainStreet Infrastructure Expansion	-	-	-	-	-	-	323,680
FUND 42	**Total-Water/Sewer Capital Improvement Fund**	**$ 1,700,000**	**$ 4,800,000**	**$ 3,600,000**	**$ -**	**$ -**	**$ 10,100,000**	**$ 323,680**
FUND 45	**Stormwater Management Fund-Recurring**							
460	Stormwater Drainage Improvement Program	$ 400,000	$ 425,000	$ 450,000	$ 475,000	$ 500,000	$ 2,250,000	$ 300,000
461	Canal and Lake Bank Restoration Program	200,000	500,000	525,000	550,000	575,000	2,350,000	-
462	Concrete Curbing Program	50,000	50,000	50,000	50,000	50,000	250,000	50,000
	Total- Stormwater Management Fund-Recurring	**$ 650,000**	**$ 975,000**	**$ 1,025,000**	**$ 1,075,000**	**$ 1,125,000**	**$ 4,850,000**	**$ 350,000**
	Stormwater Management Fund-Non Recurring							
405	MainStreet Infrastructure Expansion	$ 1,135,780	$ -	$ -	$ -	$ -	$ 1,135,780	$ -
429	Comprehensive Street Improvement Program	-	-	-	-	-	-	1,022,297
	Total- Stormwater Management Fund-Non Recurring	**$ 1,135,780**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 1,135,780**	**$ 1,022,297**
FUND 45	**Total-Stormwater Management Fund**	**$ 1,785,780**	**$ 975,000**	**$ 1,025,000**	**$ 1,075,000**	**$ 1,125,000**	**$ 5,985,780**	**$ 1,372,297**

CAPITAL IMPROVEMENT PROGRAM BY FUND

Adopted

Page Number	Capital Improvement	FY25	FY26	FY27	FY28	FY29	Total	Previously Budgeted
FUND 61	**General Trust Fund**							
463	Tree Canopy Restoration Program	$ 250,000	$ -	$ -	$ -	$ -	$ 250,000	$ -
423	Hillsboro Corridor Project	-	-	-	-	-	-	70,000
442	Veterans Park Improvements	-	-	-	-	-	-	50,000
FUND 61	**Total-General Trust Fund**	**$ 250,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 250,000**	**$ 120,000**
FUND 62	**Law Enforcement Trust Fund**							
431	Police Officer Equipment Replacement Program	$ -	$ -	$ -	$ -	$ -	$ -	$ 70,000
FUND 62	**Total-Law Enforcement Trust Fund**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 70,000**
FUND 65	**Grants Fund**							
410	Redundant Fiber Optic Ring	$ -	$ 1,200,000	$ -	$ -	$ -	$ 1,200,000	$ -
429	Comprehensive Street Improvement Program	-	-	-	-	-	-	250,000
430	Fire Rescue Equipment Replacement Program	-	-	-	-	-	-	600,000
423	Hillsboro Corridor Project	-	-	-	-	-	-	640,000
385	HVAC Replacement Program	-	-	-	-	-	-	84,390
420	Lakeside Park Improvements	-	-	-	-	-	-	200,000
387	Playground Replacement Program	-	-	-	-	-	-	280,000
403	Pedestrian Lighting	-	-	-	-	-	-	3,900,000
441	Sunshine Drive Park Improvements	-	-	-	-	-	-	315,000
459	Vinkemulder Road Improvements	-	-	-	-	-	-	175,280
FUND 65	**Total - Grants Fund**	**$ -**	**$ 1,200,000**	**$ -**	**$ -**	**$ -**	**$ 1,200,000**	**$ 6,444,670**
	Completed Projects							
464	Community Center Enhancements	$ -	$ -	$ -	$ -	$ -	$ -	$ 89,000
465	Lyons Road / Coconut Creek Parkway / Atlantic Boulevard Median Improvements	-	-	-	-	-	-	835,000
	Total-Completed Projects	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 924,000**
	Grand Total-Recommended	**$ 19,520,880**	**$ 73,815,830**	**$ 71,680,220**	**$ 54,302,290**	**$ 34,565,270**	**$ 253,884,490**	**$ 73,007,833**

Vehicle Replacement Program

STRATEGIC GOAL:	Invest in Maintenance of All Mobility Systems	**START DATE:**	Recurring	**LOCATION:**	City-wide
STATUS:	Continuing Project	**COMPLETION DATE:**	Recurring		
PRIORITY:	II	**ACCT. NUMBER:**	3971539-6795 4171539-6795		
DEPARTMENT:	Public Works	**PROJECT CODE:**	6795		
PROJECT TYPE:	Recurring	**PROJECT COST:**	Recurring		



DESCRIPTION/JUSTIFICATION:

The continued replacement of City vehicles is warranted by age (between 7 and 17 years old), and/or high mileage (over 100,000 miles), and/or high repair and maintenance costs within a two year period. Based on these criteria, replacement of the following 22 vehicles is recommended in FY25:

Police - K9	**1**	**#1394**
Police - CSA	**3**	**#1362, 1379, 1380**
Police - Patrol	**11**	**#1291, 1318, 1320, 1321, 1322, 1324, 1363, 1364, #1365, 1384, 1388**
Police – Admin	**4**	**#1376, 1377, 1369, 1389**
Recreation	**2**	**#1356, 1357**
Facilities Maintenace	**1**	**#1359**

FUNDING SOURCES:

FUND	FY25	FY26	FY27	FY28	FY29	TOTAL	Previously Budgeted	Revenue as of 9/30/24
Capital Improvement Fund (39)	$1,430,340	$1,545,240	$1,647,890	$1,736,070	$1,800,000	$8,159,540	$630,240	Recurring
Water & Wastewater Fund (41)	0	0	0	0	0	0	151,820	
TOTAL	**$1,430,340**	**$1,545,240**	**$1,647,890**	**$1,736,070**	**$1,800,000**	**$8,159,540**	**$782,060**	**Recurring**

PROJECT COMPONENTS:

CATEGORY	FY25	FY26	FY27	FY28	FY29	TOTAL	Previously Budgeted	Expenses as of 9/30/24
Plans and Studies	$0	$0	$0	$0	$0	$0	$0	Recurring
Construction	0	0	0	0	0	0	0	
Equipment /Other	1,430,340	1,545,240	1,647,890	1,736,070	1,800,000	8,159,540	782,060	
TOTAL	**$1,430,340**	**$1,545,240**	**$1,647,890**	**$1,736,070**	**$1,800,000**	**$8,159,540**	**$782,060**	**Recurring**

OPERATING IMPACT:

CATEGORY	FY25	FY26	FY27	FY28	FY29	TOTAL	OTHER INFORMATION:
Personnel	$0	$0	$0	$0	$0	$0	Operating impact is due to anticipated maintenance costs savings.
Operating	(5,000)	(5,000)	(5,000)	(5,000)	($5,000)	(25,000)	
Capital Outlay	0	0	0	0	0	0	
TOTAL	**($5,000)**	**($5,000)**	**($5,000)**	**($5,000)**	**($5,000)**	**($25,000)**	

HVAC Replacement Program

STRATEGIC GOAL:	Plan Ahead for Progressive Technologies and Business Methods	**START DATE:**	Recurring	**LOCATION:**	City-wide
STATUS:	Continuing Project	**COMPLETION DATE:**	Recurring		
PRIORITY:	I	**ACCT. NUMBER:**	3971539-6754 6571539-6754		
DEPARTMENT:	Public Works	**PROJECT CODE:**	6754		
PROJECT TYPE:	Recurring	**PROJECT COST:**	Recurring		



DESCRIPTION/JUSTIFICATION:

This program addresses the need to replace the HVAC units at the end of their useful life throughout City facilities. The following replacement schedule is proposed:

FY25: Utilities & Engineering, & Software Updates $500,000
FY26: Sabal Pines Park, Rowe Center,& Software Updates $200,000
FY27: Public Works HVAC & Software Updates $700,000

FUNDING SOURCES:

FUND	FY25	FY26	FY27	FY28	FY29	TOTAL	Previously Budgeted	Revenue as of 9/30/24
Capital Improvement Fund (39)	$500,000	$200,000	$700,000	$300,000	$300,000	$2,000,000	$461,860	Recurring
Grants Fund (65)	0	0	0	0	0	0	84,390	
TOTAL	**$500,000**	**$200,000**	**$700,000**	**$300,000**	**$300,000**	**$2,000,000**	**$546,250**	**Recurring**

PROJECT COMPONENTS:

CATEGORY	FY25	FY26	FY27	FY28	FY29	TOTAL	Previously Budgeted	Expenses as of 9/30/24
Plans and Studies	$0	$0	$0	$0	$0	$0	$0	Recurring
Construction	0	0	0	0	0	0	0	
Equipment /Other	500,000	200,000	700,000	300,000	$300,000	2,000,000	546,250	
TOTAL	**$500,000**	**$200,000**	**$700,000**	**$300,000**	**$300,000**	**$2,000,000**	**$546,250**	**Recurring**

OPERATING IMPACT:

CATEGORY	FY25	FY26	FY27	FY28	FY29	TOTAL	OTHER INFORMATION:
Personnel	$0	$0	$0	$0	$0	$0	Operating impact reflects projected energy savings.
Operating	(1,000)	(1,000)	(1,000)	(1,000)	(1,000)	(5,000)	
Capital Outlay	0	0	0	0	0	0	
TOTAL	**($1,000)**	**($1,000)**	**($1,000)**	**($1,000)**	**($1,000)**	**($5,000)**	

Sidewalk Improvement Program

STRATEGIC GOAL:	Invest in Maintenance of All Mobility Systems	**START DATE:**	Recurring	**LOCATION:**	City-wide
STATUS:	Continuing Project	**COMPLETION DATE:**	Recurring		
PRIORITY:	I	**ACCT. NUMBER:**	3991541-6715		
DEPARTMENT:	Utilities & Engineering	**PROJECT CODE:**	6715		
PROJECT TYPE:	Recurring	**PROJECT COST:**	Recurring		



DESCRIPTION/JUSTIFICATION:

This program funds the rehabilitation and improvement of existing City-owned sidewalks. Improvements include completing missing sidewalk links, repairing sidewalk trip hazards, replacing asphalt sidewalks with concrete, meeting Americans with Disabilities Act (ADA) requirements and other activities impacted by rehabilitation such as drainage and landscaping replacement, as needed. In FY24, sidewalk sections in Huntington Square - Winston Park section 1A, Huntington Square 3 - Winston Park section 1A, Breckenridge Ph II, Coconut Ridge Estates, Bermuda Cove and Sunrise Estates were completed. In FY25, the City is planning on rehabilitating sidewalk sections in South Creek (NW 10th St., NW 42nd Ter., NW 9th Ct., NW 9th St., and NW 8th St.), Tall Trees, Lakewood East, Trails of Willow Bend, Cypress Walk, The Township (NW 42nd Ave. north of Copans Rd) and other locations, as necessary.

FUNDING SOURCES:

FUND	FY25	FY26	FY27	FY28	FY29	TOTAL	Previously Budgeted	Revenue as of 9/30/24
Capital Improvement Fund (39)	$450,000	$475,000	$500,000	$525,000	$550,000	$2,500,000	$250,000	Recurring
TOTAL	**$450,000**	**$475,000**	**$500,000**	**$525,000**	**$550,000**	**$2,500,000**	**$250,000**	**Recurring**

PROJECT COMPONENTS:

CATEGORY	FY25	FY26	FY27	FY28	FY29	TOTAL	Previously Budgeted	Expenses as of 9/30/24
Plans and Studies	$0	$0	$0	$0	$0	$0	$0	Recurring
Construction	450,000	475,000	500,000	525,000	550,000	2,500,000	250,000	
Equipment /Other	0	0	0	0	0	0	0	
TOTAL	**$450,000**	**$475,000**	**$500,000**	**$525,000**	**$550,000**	**$2,500,000**	**$250,000**	**Recurring**

OPERATING IMPACT:

CATEGORY	FY25	FY26	FY27	FY28	FY29	TOTAL	OTHER INFORMATION:
Personnel	$0	$0	$0	$0	$0	$0	
Operating	0	0	0	0	0	0	
Capital Outlay	0	0	0	0	0	0	
TOTAL	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	

Playground Replacement Program

STRATEGIC GOAL:	Enhance Community Health, Safety, and Well-Being	**START DATE:**	Recurring	**LOCATION:**	City-wide
STATUS:	Continuing Project	**COMPLETION DATE:**	Recurring		
PRIORITY:	II	**ACCT. NUMBER:**	1671572-6501 3971572-6501 6571572-6501		
DEPARTMENT:	Public Works	**PROJECT CODE:**	6501		
PROJECT TYPE:	Recurring	**PROJECT COST:**	Recurring		



DESCRIPTION/JUSTIFICATION:

This program provides for the replacement of playgrounds that have exceeded their expected useful life and require frequent repairs/maintenance to keep them safe and operational. The highly anticipated playground replacement at the Recreation Complex is grant funded and will be an ADA playground. The following replacements are proposed:

FY25:	George Gerber Park	$300,000
	Recreation Center	$200,000
		$500,000
FY26:	Community Center	$350,000
FY27:	Pond Apple Park	$300,000

FUNDING SOURCES:

FUND	FY25	FY26	FY27	FY28	FY29	TOTAL	Previously Budgeted	Revenue as of 9/30/24
Capital Improvement Fund (39)	$300,000	$350,000	$300,000	$300,000	$300,000	$1,550,000	$0	Recurring
CDBG Fund (16)	200,000	0	0	0	0	200,000	320,000	
Grants Fund (65)	0	0	0	0	0	0	280,000	
TOTAL	**$500,000**	**$350,000**	**$300,000**	**$300,000**	**$300,000**	**$1,750,000**	**$600,000**	**Recurring**

PROJECT COMPONENTS:

CATEGORY	FY25	FY26	FY27	FY28	FY29	TOTAL	Previously Budgeted	Expenses as of 9/30/24
Plans and Studies	$0	$0	$0	$0	$0	$0	$0	Recurring
Construction	0	0	0	0	0	0	0	
Equipment /Other	500,000	350,000	300,000	300,000	300,000	1,750,000	600,000	
TOTAL	**$500,000**	**$350,000**	**$300,000**	**$300,000**	**$300,000**	**$1,750,000**	**$600,000**	**Recurring**

OPERATING IMPACT:

CATEGORY	FY25	FY26	FY27	FY28	FY29	TOTAL	OTHER INFORMATION:
Personnel	$0	$0	$0	$0	$0	$0	
Operating	0	0	0	0	0	0	
Capital Outlay	0	0	0	0	0	0	
TOTAL	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	

Sports Lighting Replacement Program

STRATEGIC GOAL:	Enhance Community Health, Safety, and Well-Being	**START DATE:**	Recurring	**LOCATION:**	City-wide
STATUS:	Continuing Project	**COMPLETION DATE:**	Recurring		
PRIORITY:	II	**ACCT. NUMBER:**	3971572-6893		
DEPARTMENT:	Public Works	**PROJECT CODE:**	6893		
PROJECT TYPE:	Recurring	**PROJECT COST:**	Recurring		



DESCRIPTION/JUSTIFICATION:

Many sports lighting fixtures in City parks have exceeded their expected useful life. As the fixtures age, it becomes difficult to maintain the adequate lighting for safe play on the fields and courts. Replacement of these fixtures will ensure adequate lighting is sustained at a cost savings to the City due to the use of LED fixtures. The following replacement schedule is proposed:

FY25: Sabal Pines Park - Baseball Field #4	$250,000
FY26: Community Center - Pickleball & Basketball Courts	$200,000
FY27: Sabal Pines Park - East & West Soccer Fields	$400,000

FUNDING SOURCES:

FUND	FY25	FY26	FY27	FY28	FY29	TOTAL	Previously Budgeted	Revenue as of 9/30/24
Capital Improvement Fund (39)	$250,000	$200,000	$400,000	$0	$0	$850,000	$0	Recurring
TOTAL	**$250,000**	**$200,000**	**$400,000**	**$0**	**$0**	**$850,000**	**$0**	**Recurring**

PROJECT COMPONENTS:

CATEGORY	FY25	FY26	FY27	FY28	FY29	TOTAL	Previously Budgeted	Expenses as of 9/30/24
Plans and Studies	$0	$20,000	$0	$0	$0	$20,000	$0	Recurring
Construction	0	0	0	0	0	0	0	
Equipment /Other	250,000	180,000	400,000	0	0	830,000	0	
TOTAL	**$250,000**	**$200,000**	**$400,000**	**$0**	**$0**	**$850,000**	**$0**	**Recurring**

OPERATING IMPACT:

CATEGORY	FY25	FY26	FY27	FY28	FY29	TOTAL	OTHER INFORMATION:
Personnel	$0	$0	$0	$0	$0	$0	Operating impact reflects savings in electric costs.
Operating	(500)	(500)	(500)	(500)	($500)	(2,500)	
Capital Outlay	0	0	0	0	0	0	
TOTAL	**($500)**	**($500)**	**($500)**	**($500)**	**($500)**	**($2,500)**	

Technology Refresh Program

STRATEGIC GOAL:	Plan Ahead for Progressive Technologies and Business Methods	**START DATE:**	Recurring	**LOCATION:**	City-wide
STATUS:	Continuing Project	**COMPLETION DATE:**	Recurring		
PRIORITY:	I	**ACCT. NUMBER:**	3915513-6738		
DEPARTMENT:	Information Technology	**PROJECT CODE:**	6738		
PROJECT TYPE:	Recurring	**PROJECT COST:**	Recurring		



DESCRIPTION/JUSTIFICATION:

This project provides for the continual upgrading of hardware, including computers, servers, routing and switching equipment, wireless bridges, tablets, projectors, security firewalls, large printers, and audio/visual equipment. This provides City-wide users the necessary tools to process information efficiently while sustaining operations and enables the City to remain in a proactive position for current technological advances.

FUNDING SOURCES:

FUND	FY25	FY26	FY27	FY28	FY29	TOTAL	Previously Budgeted	Revenue as of 9/30/24
Capital Improvement Fund (39)	$224,260	$264,260	$244,260	$224,260	$264,260	$1,221,300	$217,840	Recurring
TOTAL	**$224,260**	**$264,260**	**$244,260**	**$224,260**	**$264,260**	**$1,221,300**	**$217,840**	**Recurring**

PROJECT COMPONENTS:

CATEGORY	FY25	FY26	FY27	FY28	FY29	TOTAL	Previously Budgeted	Expenses as of 9/30/24
Plans and Studies	$0	$0	$0	$0	$0	$0	$0	Recurring
Construction	0	0	0	0	0	0	0	
Equipment /Other	224,260	264,260	244,260	224,260	264,260	1,221,300	217,840	
TOTAL	**$224,260**	**$264,260**	**$244,260**	**$224,260**	**$264,260**	**$1,221,300**	**$217,840**	**Recurring**

OPERATING IMPACT:

CATEGORY	FY25	FY26	FY27	FY28	FY29	TOTAL	OTHER INFORMATION:
Personnel	$0	$0	$0	$0	$0	$0	
Operating	0	0	0	0	0	0	
Capital Outlay	0	0	0	0	0	0	
TOTAL	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	

Cyber Resilience, Security Leadership and Disaster Recovery

STRATEGIC INITIATIVE:	Enhance Community Health, Safety, and Well-Being	**START DATE:**	10/2022	**LOCATION:**	Information Technology Department
STATUS:	Continuing Project	**COMPLETION DATE:**	09/2029		
PRIORITY:	II	**ACCT. NUMBER:**	3915513-6717 6515513-6717		
DEPARTMENT:	Information Technology	**PROJECT CODE:**	6717		
PROJECT TYPE:	Recurring	**PROJECT COST:**	Recurring		



DESCRIPTION/JUSTIFICATION:

The project will replace and enhance the current data center infrastructure, as well as construct new infrastructure that will help ensure minimal downtime and improve operability for the 24/7 Police and Fire departments. Improvements include an upgraded data center housing the core technological infrastructure, an off-site data center for redundancy and to serve as an active hot-site, and improved networking capabilities to ensure uptime and availability through the use of fiber and upgraded switching technologies.

FUNDING SOURCES:

FUND	FY25	FY26	FY27	FY28	FY29	TOTAL	Previously Budgeted	Revenue as of 9/30/24
Capital Improvement Fund (39)	$175,000	$175,000	$175,000	$175,000	$175,000	$875,000	$175,000	Recurring
TOTAL	**$175,000**	**$175,000**	**$175,000**	**$175,000**	**$175,000**	**$875,000**	**$175,000**	**Recurring**

PROJECT COMPONENTS:

CATEGORY	FY25	FY26	FY27	FY28	FY29	TOTAL	Previously Budgeted	Expenses as of 9/30/24
Plans and Studies	$0	$0	$0	$0	$0	$0	$0	Recurring
Construction	0	0	0	0	0	0	0	
Equipment /Other	175,000	175,000	175,000	175,000	175,000	$875,000	175,000	
TOTAL	**$175,000**	**$175,000**	**$175,000**	**$175,000**	**$175,000**	**$875,000**	**$175,000**	**Recurring**

OPERATING IMPACT:

CATEGORY	FY25	FY26	FY27	FY28	FY29	TOTAL	OTHER INFORMATION:
Personnel	$0	$0	$0	$0	$0	$0	
Operating	0	0	0	0	0	0	
Capital Outlay	0	0	0	0	0	0	
TOTAL	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	

Irrigation Pump Station Replacement Program

STRATEGIC GOAL:	Protect Open Space	**START DATE:**	Recurring	**LOCATION:**	City-wide
STATUS:	Continuing Project	**COMPLETION DATE:**	Recurring		
PRIORITY:	II	**ACCT. NUMBER:**	3971537-6860		
DEPARTMENT:	Public Works	**PROJECT CODE:**	6860		
PROJECT TYPE:	Recurring	**PROJECT COST:**	Recurring		



DESCRIPTION/JUSTIFICATION:

Many of the irrigation pump stations throughout the City have exceeded their expected useful life and have been repaired multiple times to keep them operational. Age, wear and tear, and frequent repairs make them costly to maintain and operationally inefficient. The following replacement schedule is proposed:

FY25: Sample Road East Relocation, Lakewood Park, Coco Point Park
FY26: Hilton Greenway, Flowguard 3 (Lyons Creek, Lakeside Park)
FY27: Coral Tree Greenway, Flowguard 3 (Sabal Pines, Govt. Center)
FY28: Windmill Park, Gerber Park, Utilities & Engineering
FY29: Govt Center (Motor), Community Center, Long Pine Greenway South, Flowguard 3 (Recreation Complex)

FUNDING SOURCES:

FUND	FY25	FY26	FY27	FY28	FY29	TOTAL	Previously Budgeted	Revenue as of 9/30/24
Capital Improvement Fund (39)	$125,000	$125,000	$125,000	$125,000	$125,000	$625,000	$125,000	Recurring
TOTAL	**$125,000**	**$125,000**	**$125,000**	**$125,000**	**$125,000**	**$625,000**	**$125,000**	**Recurring**

PROJECT COMPONENTS:

CATEGORY	FY25	FY26	FY27	FY28	FY29	TOTAL	Previously Budgeted	Expenses as of 9/30/24
Plans and Studies	$0	$0	$0	$0	$0	$0	$0	Recurring
Construction	0	0	0	0	0	0	0	
Equipment /Other	125,000	125,000	125,000	125,000	125,000	625,000	125,000	
TOTAL	**$125,000**	**$125,000**	**$125,000**	**$125,000**	**$125,000**	**$625,000**	**$125,000**	**Recurring**

OPERATING IMPACT:

CATEGORY	FY25	FY26	FY27	FY28	FY29	TOTAL	OTHER INFORMATION:
Personnel	$0	$0	$0	$0	$0	$0	Operating impact reflects anticipated electricity costs savings.
Operating	(500)	(500)	(500)	(500)	($500)	(2,500)	
Capital Outlay	0	0	0	0	0	0	
TOTAL	**($500)**	**($500)**	**($500)**	**($500)**	**($500)**	**($2,500)**	

Parks Improvement Program

STRATEGIC GOAL:	Protect Open Space	**START DATE:**	Recurring	**LOCATION:**	City-wide
STATUS:	Continuing Project	**COMPLETION DATE:**	Recurring		
PRIORITY:	II	**ACCT. NUMBER:**	3971572-6800		
DEPARTMENT:	Public Works	**PROJECT CODE:**	6800		
PROJECT TYPE:	Recurring	**PROJECT COST:**	Recurring		



DESCRIPTION/JUSTIFICATION:

This program addresses the rehabilitation needs of City parks. The following replacement schedule is funded for FY25:

FY25 Sabal Pines Park:	Baseball Field #2 Fence Replacement	$80,000
	Create Eight (8) Bullpens	$40,000
		$120,000

FUNDING SOURCES:

FUND	FY25	FY26	FY27	FY28	FY29	TOTAL	Previously Budgeted	Revenue as of 9/30/24
Capital Improvement Fund (39)	$120,000	$460,000	$300,000	$300,000	$300,000	$1,480,000	$292,000	Recurring
TOTAL	**$120,000**	**$460,000**	**$300,000**	**$300,000**	**$300,000**	**$1,480,000**	**$292,000**	**Recurring**

PROJECT COMPONENTS:

CATEGORY	FY25	FY26	FY27	FY28	FY29	TOTAL	Previously Budgeted	Expenses as of 9/30/24
Plans and Studies	$0	$5,000	$5,000	$5,000	$5,000	$20,000	$0	Recurring
Construction	0	255,000	295,000	295,000	295,000	1,140,000	0	
Equipment /Other	$120,000	200,000	0	0	0	320,000	292,000	
TOTAL	**$120,000**	**$460,000**	**$300,000**	**$300,000**	**$300,000**	**$1,480,000**	**$292,000**	**Recurring**

OPERATING IMPACT:

CATEGORY	FY25	FY26	FY27	FY28	FY29	TOTAL	OTHER INFORMATION:
Personnel	$0	$57,570	$59,870	$62,270	$64,760	$244,470	Personnel costs reflect a new MSW II position to maintain the new bullpens and Capital Outlay reflects the purchase of a vehicle for that position.
Operating	0	0	0	0	0	0	
Capital Outlay	0	57,570	0	0	0	57,570	
TOTAL	**$0**	**$115,140**	**$59,870**	**$62,270**	**$64,760**	**$302,040**	

Shade Structures

STRATEGIC INITIATIVE:	Enhance Community Health, Safety, and Well-Being	**START DATE:**	Recurring	**LOCATION:**	City-wide
STATUS:	Continuing Project	**COMPLETION DATE:**	Recurring		
PRIORITY:	II	**ACCT. NUMBER:**	3971539-6875		
DEPARTMENT:	Public Works	**PROJECT CODE:**	6875		
PROJECT TYPE:	Recurring	**PROJECT COST:**	Recurring		



DESCRIPTION/JUSTIFICATION:

This project provides for the new installation of shade structures and the replacement of shade awnings. The following improvements are funded:

FY25:	Replace Canopy Fabric over Pines Park Playground	$50,000
	Showmobile Shade Structure	$60,000
		$110,000

FUNDING SOURCES:

FUND	FY25	FY26	FY27	FY28	FY29	TOTAL	Previously Budgeted	Revenue as of 9/30/24
Capital Improvement Fund (39)	$110,000	$20,000	$20,000	$20,000	$20,000	$190,000	$100,000	Recurring
TOTAL	**$110,000**	**$20,000**	**$20,000**	**$20,000**	**$20,000**	**$190,000**	**$100,000**	**Recurring**

PROJECT COMPONENTS:

CATEGORY	FY25	FY26	FY27	FY28	FY29	TOTAL	Previously Budgeted	Expenses as of 9/30/24
Plans and Studies	$0	$0	$0	$0	$0	$0	$0	Recurring
Construction	0	0	0	0	0	0	0	
Equipment /Other	110,000	20,000	20,000	20,000	20,000	190,000	100,000	
TOTAL	**$110,000**	**$20,000**	**$20,000**	**$20,000**	**$20,000**	**$190,000**	**$100,000**	**Recurring**

OPERATING IMPACT:

CATEGORY	FY25	FY26	FY27	FY28	FY29	TOTAL	OTHER INFORMATION:
Personnel	$0	$0	$0	$0	$0	$0	
Operating	0	0	0	0	0	0	
Capital Outlay	0	0	0	0	0	0	
TOTAL	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	

Outdoor Park Amenities Replacement Program

STRATEGIC GOAL:	Protect the Small Town Feeling and Look	**START DATE:**	Recurring	**LOCATION:**	City-wide
STATUS:	Continuing Project	**COMPLETION DATE:**	Recurring		
PRIORITY:	III	**ACCT. NUMBER:**	3971572-6709		
DEPARTMENT:	Public Works	**PROJECT CODE:**	6709		
PROJECT TYPE:	Recurring	**PROJECT COST:**	Recurring		



DESCRIPTION/JUSTIFICATION:

This program addresses the replacement of outdoor amenities that have become unsightly or unusable due to age, exposure to the elements, or vandalism. Replacements include, but are not limited to, benches, trash receptacles, tables, bleachers, grills, outdoor water fountains, and various outdoor amenities.

FUNDING SOURCES:

FUND	FY25	FY26	FY27	FY28	FY29	TOTAL	Previously Budgeted	Revenue as of 9/30/24
Capital Improvement Fund (39)	$100,000	$90,000	$80,000	$70,000	$60,000	$400,000	$106,000	Recurring
TOTAL	**$100,000**	**$90,000**	**$80,000**	**$70,000**	**$60,000**	**$400,000**	**$106,000**	**Recurring**

PROJECT COMPONENTS:

CATEGORY	FY25	FY26	FY27	FY28	FY29	TOTAL	Previously Budgeted	Expenses as of 9/30/24
Plans and Studies	$0	$0	$0	$0	$0	$0	$0	Recurring
Construction	0	0	0	0	0	0	0	
Equipment /Other	100,000	90,000	80,000	70,000	60,000	400,000	106,000	
TOTAL	**$100,000**	**$90,000**	**$80,000**	**$70,000**	**$60,000**	**$400,000**	**$106,000**	**Recurring**

OPERATING IMPACT:

CATEGORY	FY25	FY26	FY27	FY28	FY29	TOTAL	OTHER INFORMATION:
Personnel	$0	$0	$0	$0	$0	$0	
Operating	0	0	0	0	0	0	
Capital Outlay	0	0	0	0	0	0	
TOTAL	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	

Sports Surface Repair and Resurfacing

STRATEGIC GOAL:	Protect Open Space	**START DATE:**	Recurring	**LOCATION:**	City-wide
STATUS:	New Project	**COMPLETION DATE:**	Recurring		
PRIORITY:	II	**ACCT. NUMBER:**	3971572-6516		
DEPARTMENT:	Public Works	**PROJECT CODE:**	6516		
PROJECT TYPE:	Recurring	**PROJECT COST:**	Recurring		



DESCRIPTION/JUSTIFICATION:

This program addresses the maintenance needs for the City's sport court surfaces. Sports courts typically need to be resurfaced every 5-7 years depending upon their use and weather conditions. The following schedule is proposed:

FY25:	Windmill Park Tennis & Racquetball	$67,000
	Winston Park Tennis	$15,000
		$82,000
FY26:	Sabal Pines Tennis	$15,000
	Windmill Park Basketball	$18,000
	Lyons Creek Basketball	$18,000
		$51,000
FY27:	Winston Park Basketball	$8,500
	Community Center Pickleball	$12,000
		$20,500
FY28:	Winston Park Racquetball	$5,000
	George Gerber Basketball	$8,500
	Community Center Basketball	$18,000
		$31,500
FY29:	Sabal Pines Park Roller Hockey Rink	**$25,000**

FUNDING SOURCES:

FUND	FY25	FY26	FY27	FY28	FY29	TOTAL	Previously Budgeted	Revenue as of 9/30/24
Capital Improvement Fund (39)	$82,000	$51,000	$20,500	$31,500	$25,000	$210,000	$0	Recurring
TOTAL	**$82,000**	**$51,000**	**$20,500**	**$31,500**	**$25,000**	**$210,000**	**$0**	**Recurring**

PROJECT COMPONENTS:

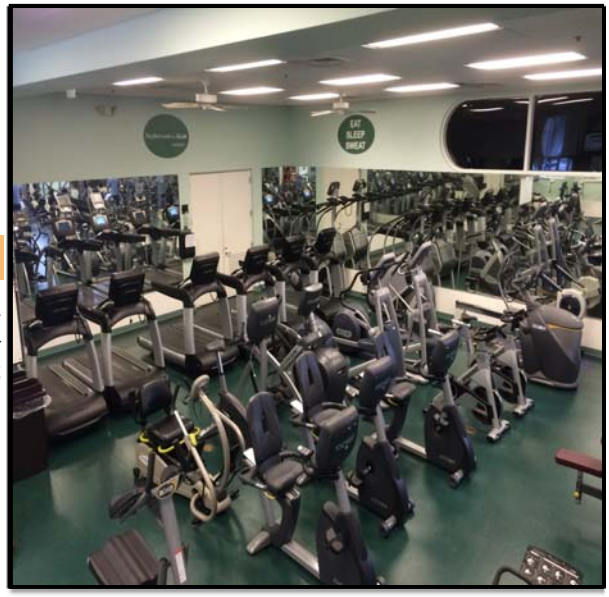
CATEGORY	FY25	FY26	FY27	FY28	FY29	TOTAL	Previously Budgeted	Expenses as of 9/30/24
Plans and Studies	$0	$0	$0	$0	$0	$0	$0	Recurring
Construction	0	0	0	0	0	0	0	
Equipment /Other	82,000	51,000	20,500	31,500	25,000	210,000	0	
TOTAL	**$82,000**	**$51,000**	**$20,500**	**$31,500**	**$25,000**	**$210,000**	**$0**	**Recurring**

OPERATING IMPACT:

CATEGORY	FY25	FY26	FY27	FY28	FY29	TOTAL	OTHER INFORMATION:
Personnel	$0	$0	$0	$0	$0	$0	
Operating	0	0	0	0	0	0	
Capital Outlay	0	0	0	0	0	0	
TOTAL	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	

Fitness Equipment Replacement Program

STRATEGIC GOAL:	Enhance Community Health, Safety, and Well-Being	**START DATE:**	Recurring	**LOCATION:**	Recreation Complex and Community Center
STATUS:	Continuing Project	**COMPLETION DATE:**	Recurring		
PRIORITY:	I	**ACCT. NUMBER:**	3972572-6500		
DEPARTMENT:	Parks & Recreation	**PROJECT CODE:**	6500		
PROJECT TYPE:	Recurring	**PROJECT COST:**	Recurring		



DESCRIPTION/JUSTIFICATION:

This program addresses the replacement of fitness equipment at Creek Fit North (Recreation Complex) and Creek Fit South (Community Center). Timely replacement of fitness equipment ensures user safety and optimal customer service to fitness members. The following fitness equipment replacement schedule is proposed:

FY25: 6 Treadmills (Creek Fit North) and Strength Equipment Accessories
FY26: 7 Ellipticals, Strength Equipment and Accessories (Creek Fit South)
FY27: 6 Treadmills (Creek Fit South) and Strength Equipment Accessories
FY28: 25 Stationary Spinning Bikes (Creek Fit North)
FY29: 8 Bikes, 2 NuSteps, 1 Stairmaster, 2 Stepmills, 2 Rowers, and Strength Equipment Accessories (Creek Fit South)

FUNDING SOURCES:

FUND	FY25	FY26	FY27	FY28	FY29	TOTAL	Previously Budgeted	Revenue as of 9/30/24
Capital Improvement Fund (39)	$74,270	$120,250	$96,110	$70,000	$81,400	$442,030	$122,150	Recurring
TOTAL	**$74,270**	**$120,250**	**$96,110**	**$70,000**	**$81,400**	**$442,030**	**$122,150**	**Recurring**

PROJECT COMPONENTS:

CATEGORY	FY25	FY26	FY27	FY28	FY29	TOTAL	Previously Budgeted	Expenses as of 9/30/24
Plans and Studies	$0	$0	$0	$0	$0	$0	$0	Recurring
Construction	0	0	0	0	0	0	0	
Equipment /Other	74,270	120,250	96,110	70,000	81,400	442,030	122,150	
TOTAL	**$74,270**	**$120,250**	**$96,110**	**$70,000**	**$81,400**	**$442,030**	**$122,150**	**Recurring**

OPERATING IMPACT:

CATEGORY	FY25	FY26	FY27	FY28	FY29	TOTAL	OTHER INFORMATION:
Personnel	$0	$0	$0	$0	$0	$0	Operating impact includes savings from equipment trade-ins.
Operating	(2,000)	(1,500)	(2,000)	(2,500)	(2,500)	(10,500)	
Capital Outlay	0	0	0	0	0	0	
TOTAL	**($2,000)**	**($1,500)**	**($2,000)**	**($2,500)**	**($2,500)**	**($10,500)**	

Flooring/Carpet Replacement Program

STRATEGIC INITIATIVE:	Enhance Community Health, Safety, and Well-Being	**START DATE:**	Recurring	**LOCATION:**	City-wide
STATUS:	Continuing Project	**COMPLETION DATE:**	Recurring		
PRIORITY:	III	**ACCT. NUMBER:**	3971572-6873		
DEPARTMENT:	Public Works	**PROJECT CODE:**	6873		
PROJECT TYPE:	Recurring	**PROJECT COST:**	Recurring		



DESCRIPTION/JUSTIFICATION:

This program addresses the need to replace flooring in City facilities that have reached unacceptable conditions due to wear, permanent staining, or damage. The following replacement schedule is proposed:

FY25: Utilities & Engineering - Carpet/Acoustical Tiles $70,000

FY26: Fire Station #50 Bay Floor Epoxy $50,000

FUNDING SOURCES:

FUND	FY25	FY26	FY27	FY28	FY29	TOTAL	Previously Budgeted	Revenue as of 9/30/24
Capital Improvement Fund (39)	$70,000	$50,000	$50,000	$50,000	$50,000	$270,000	$55,000	Recurring
TOTAL	**$70,000**	**$50,000**	**$50,000**	**$50,000**	**$50,000**	**$270,000**	**$55,000**	**Recurring**

PROJECT COMPONENTS:

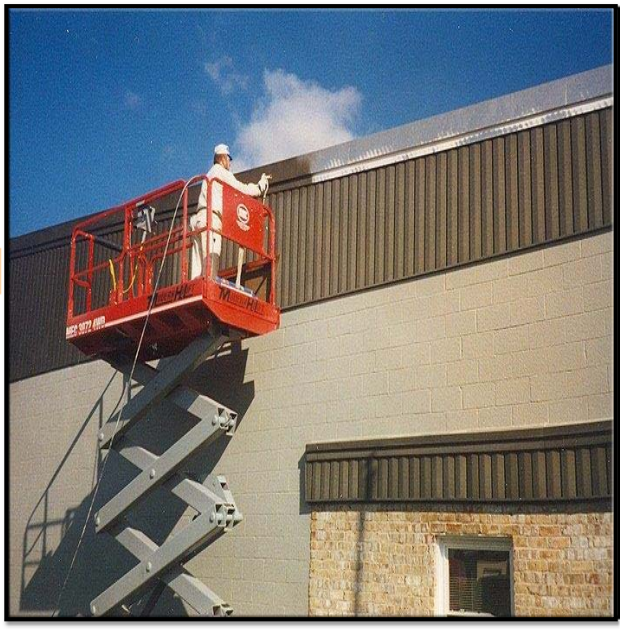
CATEGORY	FY25	FY26	FY27	FY28	FY29	TOTAL	Previously Budgeted	Expenses as of 9/30/24
Plans and Studies	$0	$0	$0	$0	$0	$0	$0	Recurring
Construction	0	0	0	0	0	0	0	
Equipment /Other	$70,000	$50,000	$50,000	$50,000	$50,000	270,000	55,000	
TOTAL	**$70,000**	**$50,000**	**$50,000**	**$50,000**	**$50,000**	**$270,000**	**$55,000**	**Recurring**

OPERATING IMPACT:

CATEGORY	FY25	FY26	FY27	FY28	FY29	TOTAL	OTHER INFORMATION:
Personnel	$0	$0	$0	$0	$0	$0	
Operating	0	0	0	0	0	0	
Capital Outlay	0	0	0	0	0	0	
TOTAL	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	

Exterior Painting Program

STRATEGIC GOAL:	Enhance Community Health, Safety, and Well-Being	**START DATE:**	Recurring	**LOCATION:**	City-wide
STATUS:	Continuing Project	**COMPLETION DATE:**	Recurring		
PRIORITY:	III	**ACCT. NUMBER:**	3971539-6880 4171539-6880		
DEPARTMENT:	Public Works	**PROJECT CODE:**	6880		
PROJECT TYPE:	Recurring	**PROJECT COST:**	Recurring		



DESCRIPTION/JUSTIFICATION:

The exterior of City buildings are in need of repainting typically every 6 - 8 years depending on the severity of weather conditions. The following painting schedule is proposed:

FY25:	Community Center Window Glazing	$60,000
FY26:	Community Center	$100,000
	Recreation Complex	$100,000
	Fire Station #94	$60,000
		$260,000
FY27:	Public Works Bldg. & PW Bay Storage	$200,000
FY28:	Gerber Park Restroom Building	$50,000
FY29:	Hosford Park Restroom/Storage Building	$50,000

FUNDING SOURCES:

FUND	FY25	FY26	FY27	FY28	FY29	TOTAL	Previously Budgeted	Revenue as of 9/30/24
Capital Improvement Fund (39)	$60,000	$260,000	$200,000	$50,000	$50,000	$620,000	$0	Recurring
Water & Wastewater Fund (41)	0	0	0	0	0	0	60,000	
TOTAL	**$60,000**	**$260,000**	**$200,000**	**$50,000**	**$50,000**	**$620,000**	**$60,000**	**Recurring**

PROJECT COMPONENTS:

CATEGORY	FY25	FY26	FY27	FY28	FY29	TOTAL	Previously Budgeted	Expenses as of 9/30/24
Plans and Studies	$0	$0	$0	$0	$0	$0	$0	Recurring
Construction	0	0	0	0	0	0	0	
Equipment /Other	60,000	260,000	200,000	50,000	50,000	620,000	60,000	
TOTAL	**$60,000**	**$260,000**	**$200,000**	**$50,000**	**$50,000**	**$620,000**	**$60,000**	**Recurring**

OPERATING IMPACT:

CATEGORY	FY25	FY26	FY27	FY28	FY29	TOTAL	OTHER INFORMATION:
Personnel	$0	$0	$0	$0	$0	$0	
Operating	0	0	0	0	0	0	
Capital Outlay	0	0	0	0	0	0	
TOTAL	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	

Traffic Calming Program

STRATEGIC GOAL:	Enhance Community Health, Safety, and Well-Being	**START DATE:**	Recurring	**LOCATION:**	City-wide
STATUS:	Continuing Project	**COMPLETION DATE:**	Recurring		
PRIORITY:	II	**ACCT. NUMBER:**	3991541-6856		
DEPARTMENT:	Utilities & Engineering	**PROJECT CODE:**	6856		
PROJECT TYPE:	Recurring	**PROJECT COST:**	Recurring		



DESCRIPTION/JUSTIFICATION:

The City's Code of Ordinances allows for the installation of traffic calming devices within the City's right-of-way. This program funds speed and volume studies, traffic analyses, and construction of traffic calming devices following review and recommendation from the City's Traffic Management Team. In FY24, the City installed speed humps on Sunshine Drive and Cocoplum Circle. Improvements in FY25 will be based upon residents' requests and Traffic Management Team recommendations.

FUNDING SOURCES:

FUND	FY25	FY26	FY27	FY28	FY29	TOTAL	Previously Budgeted	Revenue as of 9/30/24
Capital Improvement Fund (39)	$25,000	$50,000	$50,000	$50,000	$50,000	$225,000	$50,000	Recurring
TOTAL	**$25,000**	**$50,000**	**$50,000**	**$50,000**	**$50,000**	**$225,000**	**$50,000**	**Recurring**

PROJECT COMPONENTS:

CATEGORY	FY25	FY26	FY27	FY28	FY29	TOTAL	Previously Budgeted	Expenses as of 9/30/24
Plans and Studies	$5,000	$5,000	$5,000	$5,000	$5,000	$25,000	$5,000	Recurring
Construction	20,000	45,000	45,000	45,000	45,000	200,000	45,000	
Equipment /Other	0	0	0	0	0	0	0	
TOTAL	**$25,000**	**$50,000**	**$50,000**	**$50,000**	**$50,000**	**$225,000**	**$50,000**	**Recurring**

OPERATING IMPACT:

CATEGORY	FY25	FY26	FY27	FY28	FY29	TOTAL	OTHER INFORMATION:
Personnel	$0	$0	$0	$0	$0	$0	
Operating	0	0	0	0	0	0	
Capital Outlay	0	0	0	0	0	0	
TOTAL	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	

City Facility Lighting Improvement Program

STRATEGIC GOAL:	Update and Accomplish the Goals Established in the City of Coconut Creek Green Plan	**START DATE:**	Recurring	**LOCATION:**	City-wide
STATUS:	Continuing Project	**COMPLETION DATE:**	Recurring		
PRIORITY:	II	**ACCT. NUMBER:**	3971572-6505		
DEPARTMENT:	Public Works	**PROJECT CODE:**	6505		
PROJECT TYPE:	Recurring	**PROJECT COST:**	Recurring		



DESCRIPTION/JUSTIFICATION:

This program addresses lighting improvements at City facilities and parking lots. Improvements include the replacement of less energy efficient high intensity discharge (HID) and fluorescent lights and fixtures with high efficiency LED lights and fixtures in support of the City's Green Plan. The following improvements are proposed:

FY26: Sabal Pines Park Outside Buildings & Parking Lot
FY27: Government Center Outside Buildings & Parking Lot & City Hall Interior
FY28: Winston Park & Lakeside Park Outside Buildings & Parking Lots
FY29: George Gerber Park Outside Buildings & Parking Lot
FY30: Utilities & Engineering and Veteran's Park

FUNDING SOURCES:

FUND	FY25	FY26	FY27	FY28	FY29	TOTAL	Previously Budgeted	Revenue as of 9/30/24
Capital Improvement Fund (39)	$0	$650,000	$765,000	$600,000	$360,000	$2,375,000	$400,000	Recurring
TOTAL	**$0**	**$650,000**	**$765,000**	**$600,000**	**$360,000**	**$2,375,000**	**$400,000**	**Recurring**

PROJECT COMPONENTS:

CATEGORY	FY25	FY26	FY27	FY28	FY29	TOTAL	Previously Budgeted	Expenses as of 9/30/24
Plans and Studies	$0	$100,000	$100,000	$100,000	$60,000	$360,000	$50,000	Recurring
Construction	0	0	0	0	0	0	0	
Equipment /Other	0	550,000	665,000	500,000	300,000	2,015,000	350,000	
TOTAL	**$0**	**$650,000**	**$765,000**	**$600,000**	**$360,000**	**$2,375,000**	**$400,000**	**Recurring**

OPERATING IMPACT:

CATEGORY	FY25	FY26	FY27	FY28	FY29	TOTAL	OTHER INFORMATION:
Personnel	$0	$0	$0	$0	$0	$0	Operating cost savings reflects lower electrical costs due to changing bulbs to LED.
Operating	0	(1,000)	(1,000)	(1,000)	($1,000)	(4,000)	
Capital Outlay	0	0	0	0	0	0	
TOTAL	**$0**	**($1,000)**	**($1,000)**	**($1,000)**	**($1,000)**	**($4,000)**	

Street Maintenance Program

STRATEGIC GOAL:	Invest in Maintenance of All Mobility Systems	**START DATE:**	Recurring	**LOCATION:**	City-wide
STATUS:	Continuing Project	**COMPLETION DATE:**	Recurring		
PRIORITY:	I	**ACCT. NUMBER:**	1191541-6761 3991541-6761		
DEPARTMENT:	Utilities & Engineering	**PROJECT CODE:**	6761		
PROJECT TYPE:	Recurring	**PROJECT COST:**	Recurring		



DESCRIPTION/JUSTIFICATION:

As the City's roadway infrastructure ages, the need for rehabilitation and improvements become necessary. The program funds roadway maintenance and other related activities not covered by the Comprehensive Street Improvement Program that are in need of immediate attention. In FY24, milling and resurfacing was completed in Lakewood East. In FY25, milling and resurfacing is planned for NW 11th Street and NW 39th Avenue (south of Coconut Creek Parkway).

FUNDING SOURCES:

FUND	FY25	FY26	FY27	FY28	FY29	TOTAL	Previously Budgeted	Revenue as of 9/30/24
Capital Improvement Fund (39)	$0	$160,000	$170,000	$180,000	$190,000	$700,000	$150,000	Recurring
Street Construction & Maint. Fund (11)	0	0	0	0	0	0	100,000	
TOTAL	**$0**	**$160,000**	**$170,000**	**$180,000**	**$190,000**	**$700,000**	**$250,000**	**Recurring**

PROJECT COMPONENTS:

CATEGORY	FY25	FY26	FY27	FY28	FY29	TOTAL	Previously Budgeted	Expenses as of 9/30/24
Plans and Studies	$0	$0	$0	$0	$0	$0	$0	Recurring
Construction	0	160,000	170,000	180,000	190,000	700,000	150,000	
Equipment /Other	0	0	0	0	0	0	100,000	
TOTAL	**$0**	**$160,000**	**$170,000**	**$180,000**	**$190,000**	**$700,000**	**$250,000**	**Recurring**

OPERATING IMPACT:

CATEGORY	FY25	FY26	FY27	FY28	FY29	TOTAL	OTHER INFORMATION:
Personnel	$0	$0	$0	$0	$0	$0	
Operating	0	0	0	0	0	0	
Capital Outlay	0	0	0	0	0	0	
TOTAL	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	

Existing Greenway Enhancements

STRATEGIC GOAL:	Expand Safe and Walkable/Bikeable Options Across the Community	**START DATE:**	Recurring	**LOCATION:**	City-wide
STATUS:	Continuing Project	**COMPLETION DATE:**	Recurring		
PRIORITY:	III	**ACCT. NUMBER:**	3951541-6792		
DEPARTMENT:	Sustainable Development	**PROJECT CODE:**	6792		
PROJECT TYPE:	Recurring	**PROJECT COST:**	Recurring		



DESCRIPTION/JUSTIFICATION:

This project encompasses the enhancement of existing greenway projects including butterfly marker poles, street furniture, lighting, miscellaneous trail heads, signs, edible plants and other trail amenities.

FUNDING SOURCES:

FUND	FY25	FY26	FY27	FY28	FY29	TOTAL	Previously Budgeted	Revenue as of 9/30/24
Capital Improvement Fund (39)	$0	$50,000	$50,000	$50,000	$50,000	$200,000	$0	Recurring
TOTAL	**$0**	**$50,000**	**$50,000**	**$50,000**	**$50,000**	**$200,000**	**$0**	**Recurring**

PROJECT COMPONENTS:

CATEGORY	FY25	FY26	FY27	FY28	FY29	TOTAL	Previously Budgeted	Expenses as of 9/30/24
Plans and Studies	$0	$0	$0	$0	$0	$0	$0	Recurring
Construction	0	50,000	50,000	50,000	50,000	200,000	0	
Equipment /Other	0	0	0	0	0	0	0	
TOTAL	**$0**	**$50,000**	**$50,000**	**$50,000**	**$50,000**	**$200,000**	**$0**	**Recurring**

OPERATING IMPACT:

CATEGORY	FY25	FY26	FY27	FY28	FY29	TOTAL	OTHER INFORMATION:
Personnel	$0	$0	$0	$0	$0	$0	Operating impact includes costs associated with contractual landscape maintenance.
Operating	0	13,000	13,000	13,000	13,000	52,000	
Capital Outlay	0	0	0	0	0	0	
TOTAL	**$0**	**$13,000**	**$13,000**	**$13,000**	**$13,000**	**$52,000**	

Pedestrian Lighting

STRATEGIC GOAL:	Enhance Community Health, Safety, and Well-Being	**START DATE:**	Recurring	**LOCATION:**	City-wide
STATUS:	Continuing Project	**COMPLETION DATE:**	Recurring		
PRIORITY:	III	**ACCT. NUMBER:**	3971541-6896 6571541-6896		
DEPARTMENT:	Public Works	**PROJECT CODE:**	6896		
PROJECT TYPE:	Recurring	**PROJECT COST:**	Recurring		



DESCRIPTION/JUSTIFICATION:

Installation of pedestrian lighting enhances the safety of pedestrians by providing visibility in low-light conditions. FDOT has completed the construction of improvements within the Lyons Road right-of-way from Atlantic Boulevard to the Sawgrass Expressway to include new sidewalks, bicycle lanes, and road resurfacing. Additionally, conduits were installed adjacent to the new sidewalks to allow for the addition of pedestrian lighting in the future without disturbance to the newly constructed improvements. In FY24, replacement of pedestrian lights along the Hilton Road Greenway was completed. Additionally, in FY23, the City was approved for $3.9 million in earmarked funds to install pedestrian lights along Lyons Road. Design for this project began in FY23 with construction anticipated to begin in FY25. Future plans include the installation of pedestrian lighting along Pine Creek Greenway in FY28 and the replacement of pedestrian lights along the 69th Street Greenway in FY29.

FUNDING SOURCES:

FUND	FY25	FY26	FY27	FY28	FY29	TOTAL	Previously Budgeted	Revenue as of 9/30/24
Capital Improvement Fund (39)	$0	$0	$0	$850,000	$550,000	$1,400,000	$0	Recurring
Grants Fund (65)	0	0	0	0	0	0	3,900,000	
TOTAL	**$0**	**$0**	**$0**	**$850,000**	**$550,000**	**$1,400,000**	**$3,900,000**	**Recurring**

PROJECT COMPONENTS:

CATEGORY	FY25	FY26	FY27	FY28	FY29	TOTAL	Previously Budgeted	Expenses as of 9/30/24
Plans and Studies	$0	$0	$0	$50,000	$50,000	$100,000	$10,000	Recurring
Construction	0	0	0	800,000	500,000	1,300,000	3,890,000	
Equipment /Other	0	0	0	0	0	0	0	
TOTAL	**$0**	**$0**	**$0**	**$850,000**	**$550,000**	**$1,400,000**	**$3,900,000**	**Recurring**

OPERATING IMPACT:

CATEGORY	FY25	FY26	FY27	FY28	FY29	TOTAL	OTHER INFORMATION:
Personnel	$0	$0	$75,000	$78,000	$82,000	$235,000	Operating impacts due to additional personnel, electricity costs, and capital outlay for a small bucket truck and replacement fixtures.
Operating	25,000	50,000	50,000	50,000	60,000	235,000	
Capital Outlay	20,000	20,000	20,000	20,000	25,000	105,000	
TOTAL	**$45,000**	**$70,000**	**$145,000**	**$148,000**	**$167,000**	**$575,000**	

Fleet Building Rehabilitation

STRATEGIC GOAL:	Invest in Maintenance of All Mobility Systems	**START DATE:**	10/2022	**LOCATION:**	Government Center
STATUS:	New Project	**COMPLETION DATE:**	09/2026		
PRIORITY:	I	**ACCT. NUMBER:**	3971539-6748		
DEPARTMENT:	Public Works	**PROJECT CODE:**	6748		
PROJECT TYPE:	Non-Recurring	**PROJECT COST:**	$2,500,000		



DESCRIPTION/JUSTIFICATION:

The fleet maintenance building is in need of renovation to meet the daily operational needs of the staff, increase resiliency during emergencies and/or disasters, and provide a safe updated work environment. The City is seeking grant funding to offset some of the costs associated with this project. Design started in FY24. The following improvements are proposed:

FY25:	Structural Hardening, Bay Door & Roof Replacement, and Installation of Solar Panels	$2,000,000
FY26:	Replace Canopy Cover over Fuel Island	$300,000

FUNDING SOURCES:

FUND	FY25	FY26	FY27	FY28	FY29	TOTAL	Previously Budgeted	Revenue as of 9/30/24
Capital Improvement Fund (39)	$2,000,000	$300,000	$0	$0	$0	$2,300,000	$200,000	$200,000
TOTAL	**$2,000,000**	**$300,000**	**$0**	**$0**	**$0**	**$2,300,000**	**$200,000**	**$200,000**

PROJECT COMPONENTS:

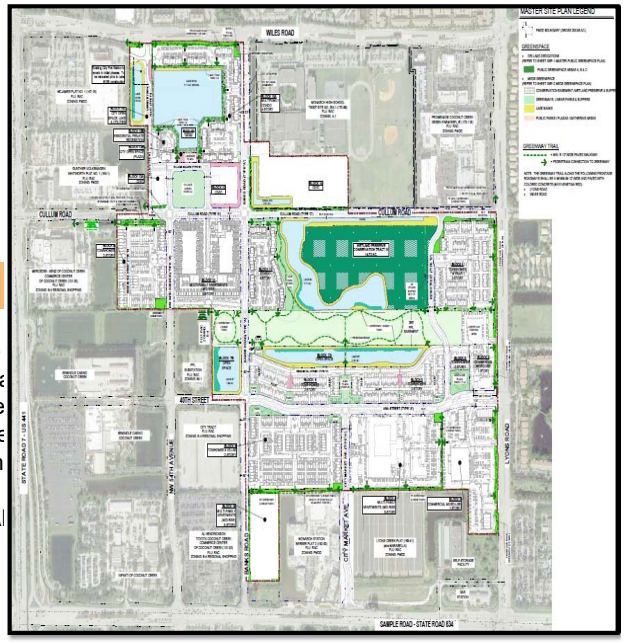
CATEGORY	FY25	FY26	FY27	FY28	FY29	TOTAL	Previously Budgeted	Expenses as of 9/30/24
Plans and Studies	$0	$0	$0	$0	$0	$0	$200,000	$0
Construction	2,000,000	0	0	0	0	2,000,000	0	0
Equipment /Other	0	300,000	0	0	0	300,000	0	0
TOTAL	**$2,000,000**	**$300,000**	**$0**	**$0**	**$0**	**$2,300,000**	**$200,000**	**$0**

OPERATING IMPACT:

CATEGORY	FY25	FY26	FY27	FY28	FY29	TOTAL	OTHER INFORMATION:
Personnel	$0	$0	$0	$0	$0	$0	Operating impact is due to the required solar array maintenance.
Operating	0	0	2,500	2,500	2,500	7,500	
Capital Outlay	0	0	0	0	0	0	
TOTAL	**$0**	**$0**	**$2,500**	**$2,500**	**$2,500**	**$7,500**	

MainStreet Infrastructure Expansion

STRATEGIC GOAL:	Complete the MainStreet Project	**START DATE:**	01/2025	**LOCATION:**	MainStreet
STATUS:	New Project	**COMPLETION DATE:**	09/2028		
PRIORITY:	I	**ACCT. NUMBER:**	3991541-6817 4291535-6817 4591538-6817		
DEPARTMENT:	Sustainable Development	**PROJECT CODE:**	6817		
PROJECT TYPE:	Non-Recurring	**PROJECT COST:**	$4,881,970		



DESCRIPTION/JUSTIFICATION:

The MainStreet project presents significant opportunities for Coconut Creek, including permit fees, tax revenues and other assessments. However, the project also comes with City obligations associated with substantia infrastructure improvements. FY25 includes shared infrastructure expense covering roadway, water, sewer, drainage and reclaimed wate improvements on City-owned parcels and Public Right of Way within th MainStreet area. Additionally, the FY26 budget request includes plans for traffic circle at NW 54th Ave and 40th Street, subject to the availability of MA (Surtax) Broward County funding.

FUNDING SOURCES:

FUND	FY25	FY26	FY27	FY28	FY29	TOTAL	Previously Budgeted	Revenue as of 9/30/24
Capital Improvement Fund (39)	$1,206,510	$0	$0	$0	$0	$1,206,510	$0	$0
Transportation Surtax Fund (12)	0	2,216,000	0	0	0	2,216,000	0	0
Capital Imp. Fund (42)	0	0	0	0	0	0	323,680	323,680
Stormwater Mgmt. Fund (45)	1,135,780	0	0	0	0	1,135,780	0	0
TOTAL	**$2,342,290**	**$2,216,000**	**$0**	**$0**	**$0**	**$4,558,290**	**$323,680**	**$323,680**

PROJECT COMPONENTS:

CATEGORY	FY25	FY26	FY27	FY28	FY29	TOTAL	Previously Budgeted	Expenses as of 9/30/24
Plans and Studies	$212,930	$201,440	$0	$0	$0	$414,370	$0	$0
Construction	2,129,360	2,014,560	0	0	0	4,143,920	323,680	0
Equipment /Other	0	0	0	0	0	0	0	0
TOTAL	**$2,342,290**	**$2,216,000**	**$0**	**$0**	**$0**	**$4,558,290**	**$323,680**	**$0**

OPERATING IMPACT:

CATEGORY	FY25	FY26	FY27	FY28	FY29	TOTAL	OTHER INFORMATION:
Personnel	$0	$0	$0	$0	$0	$0	
Operating	0	0	0	0	0	0	
Capital Outlay	0	0	0	0	0	0	
TOTAL	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	

Boardwalk and Pathway Rehabilitation

STRATEGIC GOAL:	Protect the Small Town Feeling and Look	**START DATE:**	10/2015	**LOCATION:**	City-wide
STATUS:	Continuing Project	**COMPLETION DATE:**	09/2029		
PRIORITY:	I	**ACCT. NUMBER:**	3951572-6597		
DEPARTMENT:	Public Works	**PROJECT CODE:**	6597		
PROJECT TYPE:	Non-Recurring	**PROJECT COST:**	$1,233,774		



DESCRIPTION/JUSTIFICATION:

This project addresses the rehabilitation needs of the City's boardwalks and recycled rubber pathways that have exceeded their useful life. The rubber pathways at Sabal Pines Park were installed over fifteen (15) years ago and need to be replaced. The following phased approach to replacements is being proposed:

FY25: Phase 1 - Sabal Pines Rubber Pathway Replacement with Concrete
FY26: Phase 2 - Sabal Pines Rubber Pathway Replacement with Concrete
FY27: Phase 3 - Sabal Pines Rubber Pathway Replacement with Concrete
FY28: Phase 4 - Sabal Pines Rubber Pathway Replacement with Concrete
FY29: Phase 5 - Sabal Pines Rubber Pathway Replacement with Concrete

FUNDING SOURCES:

FUND	FY25	FY26	FY27	FY28	FY29	TOTAL	Previously Budgeted	Revenue as of 9/30/24
Capital Improvement Fund (39)	$70,000	$70,000	$70,000	$70,000	$70,000	$350,000	$883,774	$883,774
TOTAL	**$70,000**	**$70,000**	**$70,000**	**$70,000**	**$70,000**	**$350,000**	**$883,774**	**$883,774**

PROJECT COMPONENTS:

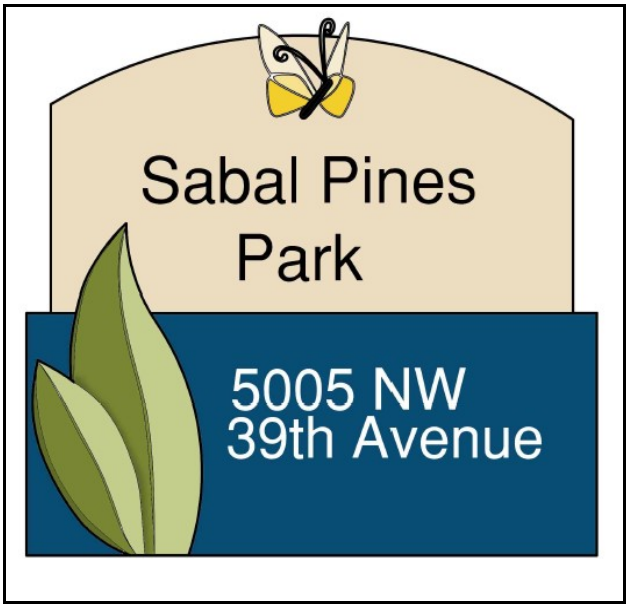
CATEGORY	FY25	FY26	FY27	FY28	FY29	TOTAL	Previously Budgeted	Expenses as of 9/30/24
Plans and Studies	$10,000	$10,000	$10,000	$10,000	$10,000	$50,000	$80,000	$69,854
Construction	60,000	60,000	60,000	60,000	60,000	300,000	603,774	660,433
Equipment /Other	0	0	0	0	0	0	200,000	132,176
TOTAL	**$70,000**	**$70,000**	**$70,000**	**$70,000**	**$70,000**	**$350,000**	**$883,774**	**$862,463**

OPERATING IMPACT:

CATEGORY	FY25	FY26	FY27	FY28	FY29	TOTAL	OTHER INFORMATION:
Personnel	$0	$0	$0	$0	$0	$0	Operating impact includes costs associated with periodic pressure cleaning of the new concrete sidewalks.
Operating	0	500	1,000	1,500	2,000	5,000	
Capital Outlay	0	0	0	0	0	0	
TOTAL	**$0**	**$500**	**$1,000**	**$1,500**	**$2,000**	**$5,000**	

Sabal Pines Park Sign Replacement Program

STRATEGIC GOAL:	Protect the Small Town Feeling and Look	**START DATE:**	10/2023	**LOCATION:**	Sabal Pines Park
STATUS:	New Project	**COMPLETION DATE:**	09/2025		
PRIORITY:	II	**ACCT. NUMBER:**	3971539-6874		
DEPARTMENT:	Public Works	**PROJECT CODE:**	6874		
PROJECT TYPE:	Non-Recurring	**PROJECT COST:**	$230,000		



DESCRIPTION/JUSTIFICATION:

This program addresses the need to replace all signage within Sabal Pines Park, as they are over twenty years old and have exceeded their useful life. Staff has created a standardized concept design for all park locations that will create a new city brand in line with the City's environmental philosophy. Changes made to the sign standards and inflation results in the need for additional funding in FY25.

FUNDING SOURC

FUND	FY25	FY26	FY27	FY28	FY29	TOTAL	Previously Budgeted	Revenue as of 9/30/24
Capital Improvement Fund (39)	$30,000	$0	$0	$0	$0	$30,000	$200,000	$200,000
TOTAL	**$30,000**	**$0**	**$0**	**$0**	**$0**	**$30,000**	**$200,000**	**$200,000**

PROJECT COMPONENTS:

CATEGORY	FY25	FY26	FY27	FY28	FY29	TOTAL	Previously Budgeted	Expenses as of 9/30/24
Plans and Studies	$0	$0	$0	$0	$0	$0	$0	$0
Construction	0	0	0	0	0	0	0	0
Equipment /Other	30,000	0	0	0	0	30,000	200,000	5,913
TOTAL	**$30,000**	**$0**	**$0**	**$0**	**$0**	**$30,000**	**$200,000**	**$5,913**

OPERATING IMPACT:

CATEGORY	FY25	FY26	FY27	FY28	FY29	TOTAL	OTHER INFORMATION:
Personnel	$0	$0	$0	$0	$0	$0	
Operating	0	0	0	0	0	0	
Capital Outlay	0	0	0	0	0	0	
TOTAL	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	

MainStreet Civic Space

STRATEGIC GOAL:	Complete the MainStreet Project	**START DATE:**	01/2026	**LOCATION:**	MainStreet
STATUS:	Upcoming Project	**COMPLETION DATE:**	09/2028		
PRIORITY:	I	**ACCT. NUMBER:**	TBD		
DEPARTMENT:	Sustainable Development	**PROJECT CODE:**	TBD		
PROJECT TYPE:	Non-Recurring	**PROJECT COST:**	$30,409,910		



DESCRIPTION/JUSTIFICATION:

The MainStreet project presents significant opportunities for Coconut Creek, including permit fees, tax revenues and other assessments. However, the project also comes with City obligations associated with the buildout of planned Civic Space. This project includes the development of the Civic Space in the MainStreet area, including a multi-purpose park and a parking structure in FY26, alongside an additional civic plaza on Block 13 slated for FY27.

FUNDING SOURCES:

FUND	FY25	FY26	FY27	FY28	FY29	TOTAL	Previously Budgeted	Revenue as of 9/30/24
Capital Improvement Fund (39)	$0	$18,833,660	$11,576,250	$0	$0	$30,409,910	$0	$0
TOTAL	**$0**	**$18,833,660**	**$11,576,250**	**$0**	**$0**	**$30,409,910**	**$0**	**$0**

PROJECT COMPONENTS:

CATEGORY	FY25	FY26	FY27	FY28	FY29	TOTAL	Previously Budgeted	Expenses as of 9/30/24
Plans and Studies	$0	$1,712,150	$1,052,390	$0	$0	$2,764,540	$0	$0
Construction	0	17,121,510	10,523,860	0	0	27,645,370	0	0
Equipment /Other	0	0	0	0	0	0	0	0
TOTAL	**$0**	**$18,833,660**	**$11,576,250**	**$0**	**$0**	**$30,409,910**	**$0**	**$0**

OPERATING IMPACT:

CATEGORY	FY25	FY26	FY27	FY28	FY29	TOTAL	OTHER INFORMATION:
Personnel	$0	$0	$0	$0	$0	$0	
Operating	0	0	0	0	0	0	
Capital Outlay	0	0	0	0	0	0	
TOTAL	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	

Artificial Turf Sport Fields

STRATEGIC GOAL:	Protect Open Space	**START DATE:**	10/2026	**LOCATION:**	City Parks
STATUS:	Upcoming Project	**COMPLETION DATE:**	09/2028		
PRIORITY:	III	**ACCT. NUMBER:**	TBD		
DEPARTMENT:	Public Works	**PROJECT CODE:**	TBD		
PROJECT TYPE:	Non-Recurring	**PROJECT COST:**	$2,400,000		



DESCRIPTION/JUSTIFICATION:

Currently, the City's grass fields require periodic replacement of sod in high usage areas of the field and, eventually, full sod replacement. This results in the fields being out of service for extensive periods of time. Artificial fields have less field downtime and a more uniform playing surface. The following improvements are proposed:

FY26:	Sabal Pines Park North Field	$600,000
FY27:	Gerber Park West Soccer Field	$900,000
FY28:	Gerber Park East Soccer Field	$900,000

FUNDING SOURCES:

FUND	FY25	FY26	FY27	FY28	FY29	TOTAL	Previously Budgeted	Revenue as of 9/30/24
Capital Improvement Fund (39)	$0	$600,000	$900,000	$900,000	$0	$2,400,000	$0	$0
TOTAL	**$0**	**$600,000**	**$900,000**	**$900,000**	**$0**	**$2,400,000**	**$0**	**$0**

PROJECT COMPONENTS:

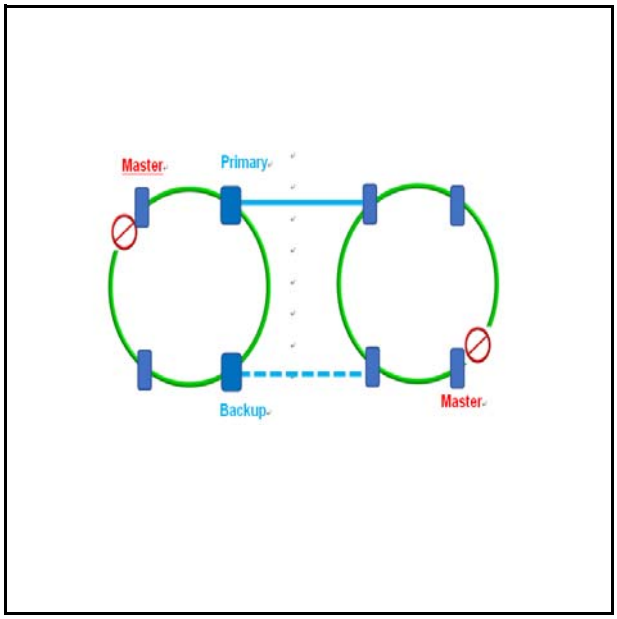
CATEGORY	FY25	FY26	FY27	FY28	FY29	TOTAL	Previously Budgeted	Expenses as of 9/30/24
Plans and Studies	$0	$0	$0	$0	$0	$0	$0	$0
Construction	0	0	0	0	0	0	0	0
Equipment /Other	0	600,000	900,000	900,000	0	2,400,000	0	0
TOTAL	**$0**	**$600,000**	**$900,000**	**$900,000**	**$0**	**$2,400,000**	**$0**	**$0**

OPERATING IMPACT:

CATEGORY	FY25	FY26	FY27	FY28	FY29	TOTAL	OTHER INFORMATION:
Personnel	$0	$0	$0	$0	$0	$0	Operating impact reflects the purchase of necessary equipment and supplies to maintain the artificial turf.
Operating	0	20,000	20,000	20,000	20,000	80,000	
Capital Outlay	0	0	0	0	0	0	
TOTAL	**$0**	**$20,000**	**$20,000**	**$20,000**	**$20,000**	**$80,000**	

Redundant Fiber Optic Ring

STRATEGIC GOAL:	Enhance Technological Connectivity	**START DATE:**	10/2025	**LOCATION:**	City-wide
STATUS:	Upcoming project	**COMPLETION DATE:**	09/2025		
PRIORITY:	III	**ACCT. NUMBER:**	TBD		
DEPARTMENT:	Information Technology	**PROJECT CODE:**	TBD		
PROJECT TYPE:	Non-Recurring	**PROJECT COST:**	$1,500,000		



DESCRIPTION/JUSTIFICATION:

Redundant fiber optic ring architecture improves resilience on the current fiber. To meet the requirements of resiliency, a fiber optic ring is recommended. This will add redundancy via fiber optics. If the fiber is accidentally damaged by fiber cuts, equipment failure or malicious attacks, communication will be redirected through the ring to the data center and quickly repaired. Connection from the Government Center Emergency Operations Center (EOC) to Temporary Fire Station #113 (Phase I), and Connection from State Road 7 and Wiles Road to Johnson Road and Master Lift Station #10 Bimini Village, in Wynmoor (Phase II) is slated for FY26. The City is actively seeking appropriations to fund this project.

FUNDING SOURCE:

FUND	FY25	FY26	FY27	FY28	FY29	TOTAL	Previously Budgeted	Revenue as of 9/30/24
Capital Improvement Fund (39)	$0	$300,000	$0	$0	$0	$300,000	$0	$0
Grants Fund (65)	0	1,200,000	0	0	0	1,200,000	0	0
TOTAL	**$0**	**$1,500,000**	**$0**	**$0**	**$0**	**$1,500,000**	**$0**	**$0**

PROJECT COMPONENTS:

CATEGORY	FY25	FY26	FY27	FY28	FY29	TOTAL	Previously Budgeted	Expenses as of 9/30/24
Plans and Studies	$0	$0	$0	$0	$0	$0	$0	$0
Construction	0	1,500,000	0	0	0	1,500,000	0	0
Equipment /Other	0	0	0	0	0	0	0	0
TOTAL	**$0**	**$1,500,000**	**$0**	**$0**	**$0**	**$1,500,000**	**$0**	**$0**

OPERATING IMPACT:

CATEGORY	FY25	FY26	FY27	FY28	FY29	TOTAL	OTHER INFORMATION:
Personnel	$0	$0	$0	$0	$0	$0	
Operating	0	0	0	0	0	0	
Capital Outlay	0	0	0	0	0	0	
TOTAL	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	

Pavilion Replacement Program

STRATEGIC GOAL:	Protect the Small Town Feeling and Look	**START DATE:**	10/2026	**LOCATION:**	City-wide
STATUS:	Upcoming Project	**COMPLETION DATE:**	09/2029		
PRIORITY:	N/A	**ACCT. NUMBER:**	TBD		
DEPARTMENT:	Public Works	**PROJECT CODE:**	TBD		
PROJECT TYPE:	Non-Recurring	**PROJECT COST:**	TBD		



DESCRIPTION/JUSTIFICATION:

This program addresses the need to replace or rehabilitate the pavilions located within the City's parks that are at the end of their useful life. The following replacements are proposed:

FY26:	(1) Donaldson Park Shelter & (2) Gerber Park Shelters	$270,000
FY27:	(7) Winston Park Pavilions	$360,000
FY28:	(2) Windmill Park Pavilions	$110,000
FY29:	(1) Recreation Complex Pavilion	$160,000

FUNDING SOURCES:

FUND	FY25	FY26	FY27	FY28	FY29	TOTAL	Previously Budgeted	Revenue as of 9/30/24
Capital Improvement Fund (39)	$0	$270,000	$360,000	$110,000	$160,000	$900,000	$0	$0
TOTAL	**$0**	**$270,000**	**$360,000**	**$110,000**	**$160,000**	**$900,000**	**$0**	**$0**

PROJECT COMPONENTS:

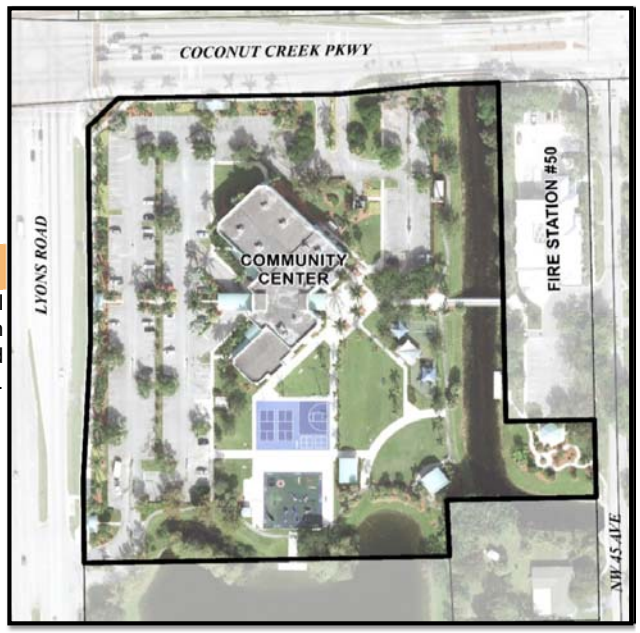
CATEGORY	FY25	FY26	FY27	FY28	FY29	TOTAL	Previously Budgeted	Expenses as of 9/30/24
Plans and Studies	$0	$20,000	$10,000	$10,000	$10,000	$50,000	$0	$0
Construction	0	0	0	0	0	0	0	0
Equipment /Other	0	250,000	350,000	100,000	150,000	850,000	0	0
TOTAL	**$0**	**$270,000**	**$360,000**	**$110,000**	**$160,000**	**$900,000**	**$0**	**$0**

OPERATING IMPACT:

CATEGORY	FY25	FY26	FY27	FY28	FY29	TOTAL	OTHER INFORMATION:
Personnel	$0	$0	$0	$0	$0	$0	
Operating	0	0	0	0	0	0	
Capital Outlay	0	0	0	0	0	0	
TOTAL	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	

Community Center Park Improvements

STRATEGIC GOAL:	Enhance Community Health, Safety, and Well-Being	**START DATE:**	10/2020	**LOCATION:**	Community Center Park
STATUS:	Continuing Project	**COMPLETION DATE:**	09/2029		
PRIORITY:	I	**ACCT. NUMBER:**	3271572-6743		
DEPARTMENT:	Parks & Recreation	**PROJECT CODE:**	6743		
PROJECT TYPE:	Non-Recurring	**PROJECT COST:**	$1,802,900		



DESCRIPTION/JUSTIFICATION:

To optimize the City's existing parks and recreation resources and assets as well as strategically plan for the future, the City adopted a Parks and Recreation Master Plan in 2019. The Plan provides a 10-year vision for parks, recreation, and open space and trails as well as an action plan for implementing this vision. Proposed improvements include:

FY26: Design

FY28: Site Furnishings, Tree Seating, Extension Fishing Dock with Rails, Outdoor Patio, Multi-Purpose Lawns/Fields, Outdoor Table Games, Signage, and Public Art

FUNDING SOURCES:

FUND	FY25	FY26	FY27	FY28	FY29	TOTAL	Previously Budgeted	Revenue as of 9/30/24
Capital Improvement Fund (39)	$0	$220,000	$0	$1,472,900	$0	$1,692,900	$0	$0
Capital Projects Financing Fund (32)	0	0	0	0	0	0	110,000	110,000
TOTAL	**$0**	**$220,000**	**$0**	**$1,472,900**	**$0**	**$1,692,900**	**$110,000**	**$110,000**

PROJECT COMPONENTS:

CATEGORY	FY25	FY26	FY27	FY28	FY29	TOTAL	Previously Budgeted	Expenses as of 9/30/24
Plans and Studies	$0	$220,000	$0	$0	$0	$220,000	$10,000	$8,189
Construction	0	0	0	1,222,650	0	1,222,650	100,000	78,625
Equipment /Other	0	0	0	250,250	0	250,250	0	0
TOTAL	**$0**	**$220,000**	**$0**	**$1,472,900**	**$0**	**$1,692,900**	**$110,000**	**$86,814**

OPERATING IMPACT:

CATEGORY	FY25	FY26	FY27	FY28	FY29	TOTAL	OTHER INFORMATION:
Personnel	$0	$0	$0	$0	$0	$0	
Operating	0	0	0	0	0	0	
Capital Outlay	0	0	0	0	0	0	
TOTAL	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	

Lyons Road Medians Landscape Improvements

STRATEGIC GOAL:	Protect the Small Town Feeling and Look	**START DATE:**	10/2026	**LOCATION:**	Lyons Road Medians - County Line to Sawgrass Expressway
STATUS:	New Project	**COMPLETION DATE:**	09/2027		
PRIORITY:	III	**ACCT. NUMBER:**	TBD		
DEPARTMENT:	Public Works	**PROJECT CODE:**	TBD		
PROJECT TYPE:	Non-Recurring	**PROJECT COST:**			



DESCRIPTION/JUSTIFICATION:

The medians from the County Line southward to the Sawgrass Expressway are in need of landscape replacements. The groundcover within this area was originally installed approximately fifteen (15) years ago and for various reasons such as decline or maintenance difficulty need to be replaced with new landscaping. The project will remove and replace landscaping within this segment of Lyons Road.

FUNDING SOURCES:

FUND	FY25	FY26	FY27	FY28	FY29	TOTAL	Previously Budgeted	Revenue as of 9/30/24
Capital Improvement Fund (39)	$0	$200,000	$0	$0	$0	$200,000	$0	$0
TOTAL	**$0**	**$200,000**	**$0**	**$0**	**$0**	**$200,000**	**$0**	**$0**

PROJECT COMPONENTS:

CATEGORY	FY25	FY26	FY27	FY28	FY29	TOTAL	Previously Budgeted	Expenses as of 9/30/24
Plans and Studies	$0	$50,000	$0	$0	$0	$50,000	$0	$0
Construction	0	150,000	0	0	0	150,000	0	0
Equipment /Other	0	0	0	0	0	0	0	0
TOTAL	**$0**	**$200,000**	**$0**	**$0**	**$0**	**$200,000**	**$0**	**$0**

OPERATING IMPACT:

CATEGORY	FY25	FY26	FY27	FY28	FY29	TOTAL	OTHER INFORMATION:
Personnel	$0	$0	$0	$0	$0	$0	
Operating	0	0	0	0	0	0	
Capital Outlay	0	0	0	0	0	0	
TOTAL	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	

Art Walk

STRATEGIC GOAL:	Expand Safe and Walkable/Bikeable Options Across the Community	**START DATE:**	01/2022	**LOCATION:**	Northeast Corner of 441 and Sawgrass Expressway
STATUS:	Continuing Project	**COMPLETION DATE:**	09/2025		
PRIORITY:	III	**ACCT. NUMBER:**	3951572-6594		
DEPARTMENT:	Public Works	**PROJECT CODE:**	6872 6594		
PROJECT TYPE:	Non-Recurring	**PROJECT COST:**	$434,020		



DESCRIPTION/JUSTIFICATION:

This project enhances a linear pathway that links the residential development of Casa Palma to the new hotel developments and the Regency Lakes shopping area. The addition of wayfinding signage, artwork, amenities, and landscaping will improve cohesion of the area and enhance walkability. This project consists of the following components:

Landscape, Lighting & Irrigation	$297,100
Plans & Studies	50,000
Art	50,000
Benches, Trash Receptacles, & Signage	36,920
	$434,020

FUNDING SOURCES:

FUND	FY25	FY26	FY27	FY28	FY29	TOTAL	Previously Budgeted	Revenue as of 9/30/24
Capital Improvement Fund (39)	$0	$100,000	$0	$0	$0	$100,000	$334,020	$334,020
TOTAL	**$0**	**$100,000**	**$0**	**$0**	**$0**	**$100,000**	**$334,020**	**$334,020**

PROJECT COMPONENTS:

CATEGORY	FY25	FY26	FY27	FY28	FY29	TOTAL	Previously Budgeted	Expenses as of 9/30/24
Plans and Studies	$0	$0	$0	$0	$0	$0	$50,000	$13,650
Construction	0	100,000	0	0	0	100,000	234,020	0
Equipment /Other	0	0	0	0	0	0	50,000	0
TOTAL	**$0**	**$100,000**	**$0**	**$0**	**$0**	**$100,000**	**$334,020**	**$13,650**

OPERATING IMPACT:

CATEGORY	FY25	FY26	FY27	FY28	FY29	TOTAL	OTHER INFORMATION:
Personnel	$0	$0	$0	$0	$0	$0	Operating impact includes costs associated with contractual landscape, janitorial and aquatic maintenance.
Operating	0	80,000	80,000	80,000	80,000	320,000	
Capital Outlay	0	0	0	0	0	0	
TOTAL	**$0**	**$80,000**	**$80,000**	**$80,000**	**$80,000**	**$320,000**	

Commission Chambers Renovation

STRATEGIC GOAL:	Enhance Community Health, Safety, and Well-Being	**START DATE:**	09/2024	**LOCATION:**	Government Center
STATUS:	Continuing Project	**COMPLETION DATE:**	09/2026		
PRIORITY:	II	**ACCT. NUMBER:**	3271539-6760		
DEPARTMENT:	Public Works	**PROJECT CODE:**	6760		
PROJECT TYPE:	Non-Recurring	**PROJECT COST:**	$2,750,000		



DESCRIPTION/JUSTIFICATION:

The Commission Chambers at the Government Center is in need of renovation to meet the daily operational needs of City Commissioners and staff. Renovations will include updating accessibility, seating, flooring, audio/acoustics, planning and zoning room, and offices.

FY26: Additional Design $50,000

FY27: Commission Chambers Renovations $2,500,000

FUNDING SOURCES:

FUND	FY25	FY26	FY27	FY28	FY29	TOTAL	Previously Budgeted	Revenue as of 9/30/24
Capital Improvement Fund (39)	$0	$50,000	$2,500,000	$0	$0	$2,550,000	$0	$0
Capital Projects Financing Fund (32)	0	0	0	0	0	0	200,000	200,000
TOTAL	**$0**	**$50,000**	**$2,500,000**	**$0**	**$0**	**$2,550,000**	**$200,000**	**$200,000**

PROJECT COMPONENTS:

CATEGORY	FY25	FY26	FY27	FY28	FY29	TOTAL	Previously Budgeted	Expenses as of 9/30/24
Plans and Studies	$0	$50,000	$0	$0	$0	$50,000	$200,000	$0
Construction	0	0	2,500,000	0	0	2,500,000	0	0
Equipment /Other	0	0	0	0	0	0	0	0
TOTAL	**$0**	**$50,000**	**$2,500,000**	**$0**	**$0**	**$2,550,000**	**$200,000**	**$0**

OPERATING IMPACT:

CATEGORY	FY25	FY26	FY27	FY28	FY29	TOTAL	OTHER INFORMATION:
Personnel	$0	$0	$0	$0	$0	$0	
Operating	0	0	0	0	0	0	
Capital Outlay	0	0	0	0	0	0	
TOTAL	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	

Government Center Rehabilitation

STRATEGIC GOAL:	Enhance Community Health, Safety, and Well-Being	**START DATE:**	10/2012	**LOCATION:**	Government Center
STATUS:	Continuing Project	**COMPLETION DATE:**	09/2026		
PRIORITY:	II	**ACCT. NUMBER:**	3971539-6758 3371539-6758 3271539-6758		
DEPARTMENT:	Public Works	**PROJECT CODE:**	6758		
PROJECT TYPE:	Non-Recurring	**PROJECT COST:**	$5,449,310		



DESCRIPTION/JUSTIFICATION:

The Government Center is in need of renovation to meet the daily operational needs of City staff. Phases I through IV have been completed. Installation of protective ballistic glass (Phase V) was completed in FY24. The following is proposed:

FY26: Plans and Studies	$50,000
FY27: Government Center Signage Replacement	$150,000
FY28: Common Area Renovation	$100,000

FUNDING SOURCES:

FUND	FY25	FY26	FY27	FY28	FY29	TOTAL	Previously Budgeted	Revenue as of 9/30/24
Capital Improvement Fund (39)	$0	$50,000	$150,000	$100,000	$0	$300,000	$2,503,498	$2,503,498
Capital Projects Financing Fund (32)	0	0	0	0	0	0	750,000	750,000
2009 Capital Project Fund (33)	0	0	0	0	0	0	1,895,812	1,895,812
TOTAL	**$0**	**$50,000**	**$150,000**	**$100,000**	**$0**	**$300,000**	**$5,149,310**	**$5,149,310**

PROJECT COMPONENTS:

CATEGORY	FY25	FY26	FY27	FY28	FY29	TOTAL	Previously Budgeted	Expenses as of 9/30/24
Plans and Studies	$0	$50,000	$0	$0	$0	$50,000	$421,446	$342,676
Construction	0	0	150,000	100,000	0	250,000	4,281,777	3,560,246
Equipment /Other	0	0	0	0	0	0	446,087	277,773
TOTAL	**$0**	**$50,000**	**$150,000**	**$100,000**	**$0**	**$300,000**	**$5,149,310**	**$4,180,696**

OPERATING IMPACT:

CATEGORY	FY25	FY26	FY27	FY28	FY29	TOTAL	OTHER INFORMATION:
Personnel	$0	$0	$0	$0	$0	$0	
Operating	0	0	0	0	0	0	
Capital Outlay	0	0	0	0	0	0	
TOTAL	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	

George Gerber Park Improvements

STRATEGIC GOAL:	Enhance Community Health, Safety, and Well-Being	**START DATE:**	10/2027	**LOCATION:**	George Gerber Park
STATUS:	Upcoming Project	**COMPLETION DATE:**	09/2028		
PRIORITY:	I	**ACCT. NUMBER:**	TBD		
DEPARTMENT:	Parks & Recreation	**PROJECT CODE:**	TBD		
PROJECT TYPE:	Non-Recurring	**PROJECT COST:**	$3,025,000		



DESCRIPTION/JUSTIFICATION:

To optimize the City's existing parks and recreation resources and assets as well as strategically plan for the future, the City adopted a Parks and Recreation Master Plan in 2019. The Plan provides a 10-year vision for parks, recreation, and open space and trails as well as an action plan for implementing this vision. Proposed improvements include:

FY27: Design

FY28: Site Furnishings, Picnic Pavilion Replacement, 8' wide Paved Multi-Purpose Path with Improved, All Inclusive Access, Public Art, Signage, and Adult Fitness Equipment

FUNDING SOURCES:

FUND	FY25	FY26	FY27	FY28	FY29	TOTAL	Previously Budgeted	Revenue as of 9/30/24
Capital Improvement Fund (39)	$0	$0	$330,000	$2,695,000	$0	$3,025,000	$0	$0
TOTAL	**$0**	**$0**	**$330,000**	**$2,695,000**	**$0**	**$3,025,000**	**$0**	**$0**

PROJECT COMPONENTS:

CATEGORY	FY25	FY26	FY27	FY28	FY29	TOTAL	Previously Budgeted	Expenses as of 9/30/24
Plans and Studies	$0	$0	$330,000	$0	$0	$330,000	$0	$0
Construction	0	0	0	2,612,500	0	2,612,500	0	0
Equipment /Other	0	0	0	82,500	0	82,500	0	0
TOTAL	**$0**	**$0**	**$330,000**	**$2,695,000**	**$0**	**$3,025,000**	**$0**	**$0**

OPERATING IMPACT:

CATEGORY	FY25	FY26	FY27	FY28	FY29	TOTAL	OTHER INFORMATION:
Personnel	$0	$0	$0	$0	$0	$0	
Operating	0	0	0	0	0	0	
Capital Outlay	0	0	0	0	0	0	
TOTAL	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	

Enterprise Resource Planning (ERP) Solution

STRATEGIC GOAL:	Plan Ahead for Progressive Technologies and Business Methods	**START DATE:**	10/2028	**LOCATION:**	City-wide
STATUS:	Upcoming Project	**COMPLETION DATE:**	09/2029		
PRIORITY:	III	**ACCT. NUMBER:**	TBD		
DEPARTMENT:	Information Technology	**PROJECT CODE:**	TBD		
PROJECT TYPE:	Non-Recurring	**PROJECT COST:**	$20,000,000		



DESCRIPTION/JUSTIFICATION:

An Enterprise Resource Planning Solution (ERP) is a powerful business tool that integrates various functions into one system to streamline processes and information. In an effort to remain current with new technologies and increase employee efficiency, the City will be evaluating the ERP options available to upgrade the City's software. Core processes that are essential to running a more efficient organization that will be considered include: a Financial System, Utility Billing, Inventory, Purchase Order Management, Human Resources, Building, Business Permitting and Licensing, Code Enforcement, Payroll, Parks and Recreation, and various other applications. The estimated cost for an ERP supporting an organization the size of the City is $20,000,000.

FUNDING SOURCES:

FUND	FY25	FY26	FY27	FY28	FY29	TOTAL	Previously Budgeted	Revenue as of 9/30/24
Capital Improvement Fund (39)	$0	$0	$0	$20,000,000	$0	$20,000,000	$0	$0
TOTAL	**$0**	**$0**	**$0**	**$20,000,000**	**$0**	**$20,000,000**	**$0**	**$0**

PROJECT COMPONENTS:

CATEGORY	FY25	FY26	FY27	FY28	FY29	TOTAL	Previously Budgeted	Expenses as of 9/30/24
Plans and Studies	$0	$0	$0	$0	$0	$0	$0	$0
Construction	0	0	0	0	0	0	0	0
Equipment /Other	0	0	0	20,000,000	0	20,000,000	0	0
TOTAL	**$0**	**$0**	**$0**	**$20,000,000**	**$0**	**$20,000,000**	**$0**	**$0**

OPERATING IMPACT:

CATEGORY	FY25	FY26	FY27	FY28	FY29	TOTAL	OTHER INFORMATION:
Personnel	$0	$0	$0	$0	$0	$0	
Operating	0	0	0	0	0	0	
Capital Outlay	0	0	0	0	0	0	
TOTAL	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	

Recreation Complex Park Improvements

STRATEGIC GOAL:	Enhance Community Health, Safety, and Well-Being	**START DATE:**	10/2028	**LOCATION:**	Recreation Complex Park
STATUS:	Upcoming Project	**COMPLETION DATE:**	09/2029		
PRIORITY:	I	**ACCT. NUMBER:**	TBD		
DEPARTMENT:	Parks & Recreation	**PROJECT CODE:**	TBD		
PROJECT TYPE:	Non-Recurring	**PROJECT COST:**	$1,787,500		



DESCRIPTION/JUSTIFICATION:

To optimize the City's existing parks and recreation resources and assets as well as strategically plan for the future, the City adopted a Parks and Recreation Master Plan in 2019. The Plan provides a 10-year vision for parks, recreation, and open space and trails as well as an action plan for implementing this vision. Proposed improvements include:

FY28: Design

FY29: Site Furnishings, Outdoor Table Games, Outdoor Patio, Signage, Lighting, Pickleball Courts, and Public Art

FUNDING SOURCES:

FUND	FY25	FY26	FY27	FY28	FY29	TOTAL	Previously Budgeted	Revenue as of 9/30/24
Capital Improvement Fund (39)	$0	$0	$0	$221,100	$1,566,400	$1,787,500	$0	$0
TOTAL	**$0**	**$0**	**$0**	**$221,100**	**$1,566,400**	**$1,787,500**	**$0**	**$0**

PROJECT COMPONENTS:

CATEGORY	FY25	FY26	FY27	FY28	FY29	TOTAL	Previously Budgeted	Expenses as of 9/30/24
Plans and Studies	$0	$0	$0	$221,100	$0	$221,100	$0	$0
Construction	0	0	0	0	1,566,400	1,566,400	0	0
Equipment /Other	0	0	0	0	0	0	0	0
TOTAL	**$0**	**$0**	**$0**	**$221,100**	**$1,566,400**	**$1,787,500**	**$0**	**$0**

OPERATING IMPACT:

CATEGORY	FY25	FY26	FY27	FY28	FY29	TOTAL	OTHER INFORMATION:
Personnel	$0	$0	$0	$0	$0	$0	
Operating	0	0	0	0	0	0	
Capital Outlay	0	0	0	0	0	0	
TOTAL	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	

Lakeside Park Improvements

STRATEGIC GOAL:	Enhance Community Health, Safety, and Well-Being	**START DATE:**	10/2016	**LOCATION:**	Johnson Road Adjacent to Lakeside Park
STATUS:	Continuing Project	**COMPLETION DATE:**	09/2027		
PRIORITY:	I	**ACCT. NUMBER:**	0198-6100 3271572-6891 3971572-6891		
DEPARTMENT:	Parks & Recreation	**PROJECT CODE:**	6891		
PROJECT TYPE:	Non-Recurring	**PROJECT COST:**	$17,077,530		



DESCRIPTION/JUSTIFICATION:

The City purchased a five-acre parcel of vacant land adjacent to Lakeside Park from the Broward County School Board. In FY20, the City was awarded $200,000 from the Florida Recreation Development Assistance Program (FRDAP) to partially fund sports lighting, landscaping, new parking and restroom improvements. In conjunction with the Parks and Recreation Master Plan proposed improvements include:

FY24: (SOUTH)

Pickleball Courts, Half Court Basket Ball Courts, Batting Cage, Picnic Pavilion, Shade Trees/Structure, Multi-Purpose Paved Path, Irrigation, Site Furnishing, Outdoor Table Games, Public Art

FY29: (NORTH)

Bandshell, Signage, Multi-Purpose Lawns/Fields, Multi-PurposePaved Path, Outdoor Exercise Equipment, Food Truck Pull Off Area, Field/LED Lighting, Restroom Facility, Parking Lot, Fencing, Irrigation,Site Furnishing, Landscaping, Public Art

FUNDING SOURCES:

FUND	FY25	FY26	FY27	FY28	FY29	TOTAL	Previously Budgeted	Revenue as of 9/30/24
Capital Improvement Fund (39)	$0	$0	$0	$0	$11,286,000	$11,286,000	$457,280	$457,280
Capital Projects Financing Fund (32)	0	0	0	0	0	0	2,784,250	2,784,250
Grants Fund (65)	0	0	0	0	0	0	200,000	200,000
General Fund (01)	0	0	0	0	0	0	2,350,000	2,350,000
TOTAL	**$0**	**$0**	**$0**	**$0**	**$11,286,000**	**$11,286,000**	**$5,791,530**	**$5,791,530**

PROJECT COMPONENTS:

CATEGORY	FY25	FY26	FY27	FY28	FY29	TOTAL	Previously Budgeted	Expenses as of 9/30/24
Plans and Studies	$0	$0	$0	$0	$0	$0	$505,300	$465,642
Construction	0	0	0	0	11,048,400	11,048,400	2,751,980	544,973
Equipment /Other	0	0	0	0	237,600	237,600	2,534,250	2,346,428
TOTAL	**$0**	**$0**	**$0**	**$0**	**$11,286,000**	**$11,286,000**	**$5,791,530**	**$3,357,044**

OPERATING IMPACT:

CATEGORY	FY25	FY26	FY27	FY28	FY29	TOTAL	OTHER INFORMATION:
Personnel	$0	$0	$0	$0	$138,000	$138,000	Operating impact includes costs for additional field maintenance staff, contractual janitorial services, and an additional mower.
Operating	0	0	10,000	0	100,000	110,000	
Capital Outlay	0	0	0	0	240,000	240,000	
TOTAL	**$0**	**$0**	**$10,000**	**$0**	**$478,000**	**$488,000**	

Sabal Pines Park Improvements

STRATEGIC GOAL:	Enhance Community Health, Safety, and Well-Being	**START DATE:**	10/2029	**LOCATION:**	Sabal Pines Park
STATUS:	Upcoming Project	**COMPLETION DATE:**	9/30/2031		
PRIORITY:	I	**ACCT. NUMBER:**	TBD		
DEPARTMENT:	Parks & Recreation	**PROJECT CODE:**	TBD		
PROJECT TYPE:	Non-Recurring	**PROJECT COST:**	$2,980,600		



DESCRIPTION/JUSTIFICATION:

To optimize the City's existing parks and recreation resources and assets as well as strategically plan for the future, the City adopted a Parks and Recreation Master Plan in 2019. The Plan provides a 10-year vision for parks, recreation, and open space and trails as well as an action plan for implementing this vision. Proposed improvements include:

FY29: Safety Town

FY30: Design

FY31: Site Furnishing, Signage, Repairs to Cypress Pavilion, Multi-Purpose Lawns/Field, Food Truck Parking, Outdoor Exercise Equipment, Upgrade to Asphalt Walkway to Concrete, and Public Art

FUNDING SOURCES:

FUND	FY25	FY26	FY27	FY28	FY29	TOTAL	Previously Budgeted	Revenue as of 9/30/24
Capital Improvement Fund (39)	$0	$0	$0	$0	$1,674,750	$1,674,750	$0	$0
TOTAL	**$0**	**$0**	**$0**	**$0**	**$1,674,750**	**$1,674,750**	**$0**	**$0**

PROJECT COMPONENTS:

CATEGORY	FY25	FY26	FY27	FY28	FY29	TOTAL	Previously Budgeted	Expenses as of 9/30/24
Plans and Studies	$0	$0	$0	$0	$220,000	$220,000	$0	$0
Construction	0	0	0	0	1,454,750	1,454,750	0	0
Equipment /Other	0	0	0	0	0	0	0	0
TOTAL	**$0**	**$0**	**$0**	**$0**	**$1,674,750**	**$1,674,750**	**$0**	**$0**

OPERATING IMPACT:

CATEGORY	FY25	FY26	FY27	FY28	FY29	TOTAL	OTHER INFORMATION:
Personnel	$0	$0	$0	$0	$0	$0	
Operating	0	0	0	0	0	0	
Capital Outlay	0	0	0	0	0	0	
TOTAL	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	

Pond Apple Park Improvements

STRATEGIC GOAL:	Enhance Community Health, Safety, and Well-Being	**START DATE:**	10/2029	**LOCATION:**	Pond Apple Park
STATUS:	Upcoming Project	**COMPLETION DATE:**	09/2031		
PRIORITY:	I	**ACCT. NUMBER:**	TBD		
DEPARTMENT:	Parks & Recreation	**PROJECT CODE:**	TBD		
PROJECT TYPE:	Non-Recurring	**PROJECT COST:**	$345,750		



DESCRIPTION/JUSTIFICATION:

To optimize the City's existing parks and recreation resources and assets as well as strategically plan for the future, the City adopted a Parks and Recreation Master Plan in 2019. The Plan provides a 10-year vision for parks, recreation, and open space and trails as well as an action plan for implementing this vision. Proposed improvements include:

FY29: Design

FY30: Site Furnishings, Wide Walking Path with Improved All Inclusive Access, Outdoor Table Games, Signage, Public Art, and Native Butterfly Plantings

FUNDING SOURCES:

FUND	FY25	FY26	FY27	FY28	FY29	TOTAL	Previously Budgeted	Revenue as of 9/30/24
Capital Improvement Fund (39)	$0	$0	$0	$0	$55,000	$55,000	$0	$0
TOTAL	**$0**	**$0**	**$0**	**$0**	**$55,000**	**$55,000**	**$0**	**$0**

PROJECT COMPONENTS:

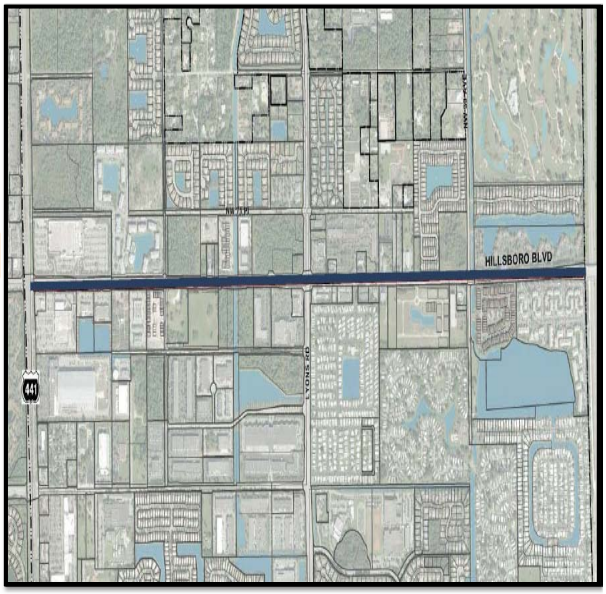
CATEGORY	FY25	FY26	FY27	FY28	FY29	TOTAL	Previously Budgeted	Expenses as of 9/30/24
Plans and Studies	$0	$0	$0	$0	$55,000	$55,000	$0	$0
Construction	0	0	0	0	0	0	0	0
Equipment /Other	0	0	0	0	0	0	0	0
TOTAL	**$0**	**$0**	**$0**	**$0**	**$55,000**	**$55,000**	**$0**	**$0**

OPERATING IMPACT:

CATEGORY	FY25	FY26	FY27	FY28	FY29	TOTAL	OTHER INFORMATION:
Personnel	$0	$0	$0	$0	$0	$0	
Operating	0	0	0	0	0	0	
Capital Outlay	0	0	0	0	0	0	
TOTAL	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	

Hillsboro Corridor Project

STRATEGIC GOAL:	Expand Safe and Walkable/Bikeable Options Across the Community	**START DATE:**	09/2020	**LOCATION:**	Hillsboro Boulevard
STATUS:	Continuing Project	**COMPLETION DATE:**	09/2025		
PRIORITY:	I	**ACCT. NUMBER:**	3951541-6749 6551541-6749		
DEPARTMENT:	Sustainable Development	**PROJECT CODE:**	6100 6749		
PROJECT TYPE:	Non-Recurring	**PROJECT COST:**	$1,470,000		



DESCRIPTION/JUSTIFICATION:

This project includes the property acquisition of 4651 W. Hillsboro Blvd. and the redevelopment of the existing sidewalk along Hillsboro Boulevard (Lyons Road to NW 51st Terrace). Improvements include a multi-use pathway with landscape enhancements which will recreate the historic landscape of the area preserves. The City was awarded a $1,000,000 grant from Broward County to offset project costs. Additionally, the City has specified that $200,000 of the proceeds from the sale of Broward Redevelopment Program property acquisition be utilized for enhancement along the Hillsboro Corridor.

FUNDING SOURCES:

FUND	FY25	FY26	FY27	FY28	FY29	TOTAL	Previously Budgeted	Revenue as of 9/30/24
Capital Improvement Fund (39)	$0	$0	$0	$0	$0	$0	$760,000	$760,000
Grants Fund (65)	0	0	0	0	0	0	640,000	0
General Trust Fund (61)	0	0	0	0	0	0	70,000	70,000
TOTAL	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**$1,470,000**	**$830,000**

PROJECT COMPONENTS:

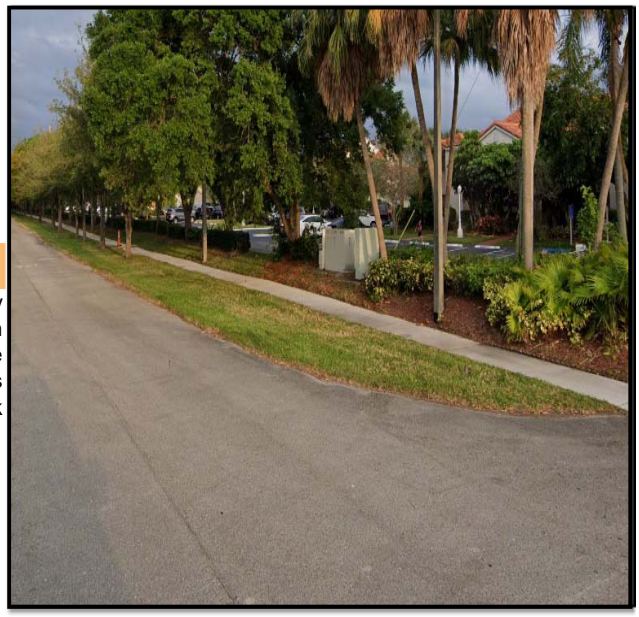
CATEGORY	FY25	FY26	FY27	FY28	FY29	TOTAL	Previously Budgeted	Expenses as of 9/30/24
Plans and Design	$0	$0	$0	$0	$0	$0	$96,000	$93,032
Construction	0	0	0	0	0	0	889,320	23,433
Equipment/Other	0	0	0	0	0	0	484,680	414,680
TOTAL	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**$1,470,000**	**$531,145**

OPERATING IMPACT:

CATEGORY	FY25	FY26	FY27	FY28	FY29	TOTAL	OTHER INFORMATION:
Personnel	$0	$0	$0	$0	$0	$0	Operating impacts include costs to landscape, irrigation, and maintenance.
Operating	0	8,000	8,000	8,000	8,000	32,000	
Capital Outlay	0	0	0	0	0	0	
TOTAL	**$0**	**$8,000**	**$8,000**	**$8,000**	**$8,000**	**$32,000**	

NW 74th Place Sidewalk Improvements

STRATEGIC GOAL:	Invest in Maintenance of All Mobility Systems	**START DATE:**	10/2023	**LOCATION:**	NW 74th Place
STATUS:	Continuing Project	**COMPLETION DATE:**	09/2025		
PRIORITY:	II	**ACCT. NUMBER:**	3991541-6509		
DEPARTMENT:	Utilities & Engineering	**PROJECT CODE:**	6509		
PROJECT TYPE:	Non-Recurring	**PROJECT COST:**	$350,000		



DESCRIPTION/JUSTIFICATION:

Multiple portions of the NW 74th Place sidewalk were uplifted and damaged by roots from existing shade trees. Costly repairs are needed annually to maintain ADA compliance and pedestrian safety. With the existing sidewalk providing the only direct pedestrian connection to the Broward County nature area and the City's desire to keep the shade trees in place, a complete reconstruction of the sidewalk is necessary. In FY24, prelimenary design plans were completed.

FUNDING SOURCES:

FUND	FY25	FY26	FY27	FY28	FY29	TOTAL	Previously Budgeted	Revenue as of 9/30/24
Capital Improvement Fund (39)	$0	$0	$0	$0	$0	$0	$350,000	$350,000
TOTAL	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**$350,000**	**$350,000**

PROJECT COMPONENTS:

CATEGORY	FY25	FY26	FY27	FY28	FY29	TOTAL	Previously Budgeted	Expenses as of 9/30/24
Plans and Studies	$0	$0	$0	$0	$0	$0	$50,000	$14,738
Construction	0	0	0	0	0	0	300,000	14,782
Equipment /Other	0	0	0	0	0	0	0	0
TOTAL	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**$350,000**	**$29,520**

OPERATING IMPACT:

CATEGORY	FY25	FY26	FY27	FY28	FY29	TOTAL	OTHER INFORMATION:
Personnel	$0	$0	$0	$0	$0	$0	
Operating	0	0	0	0	0	0	
Capital Outlay	0	0	0	0	0	0	
TOTAL	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	

Oak Trail Park Expansion

STRATEGIC GOAL:	Enhance Community Health, Safety, and Well-Being	**START DATE:**	01/2018	**LOCATION:**	Adjacent to Oak Trails Park
STATUS:	Continuing Project	**COMPLETION DATE:**	09/2026		
PRIORITY:	I	**ACCT. NUMBER:**	0198-6100 3271572-6898 3971572-6898		
DEPARTMENT:	Parks & Recreation	**PROJECT CODE:**	6898		
PROJECT TYPE:	Non-Recurring	**PROJECT COST:**	$5,953,160		



DESCRIPTION/JUSTIFICATION:

The City began the development of Oak Trail Park in 2007. Since then, the City implemented the Parks & Recreation Master Plan to strategically plan for the future. The City has been awarded $1,135,650 from the Florida Department of Environmental Protection to help offset construction cost for Phase 1 of the project in FY25. Proposed improvements include:

FY25 Phase 1 : Parking Lot, Multi-Purpose Path, Outdoor Exercise Fitness Equipment, Split Rail Fencing, Multi-Purpose Lawns/Field, Restrooms, Signage, Interpretive Kiosk, Restoration of Existing Facility, and Irrigation

Phase 2: Slated for FY33 and will consist of the development of the remaining space to potentially include play features such as a playground, basketball, volleyball, open play space, outdoor seating, public art, outdoor games, and butterfly plantings

FUNDING SOURCES:

FUND	FY25	FY26	FY27	FY28	FY29	TOTAL	Previously Budgeted	Revenue as of 9/30/24
Capital Improvement Fund (39)	$0	$0	$0	$0	$0	$0	$2,585,060	$2,585,060
Capital Projects Financing Fund (32)	0	0	0	0	0	0	532,940	532,940
General Fund (01)	0	0	0	0	0	0	2,835,160	2,835,160
TOTAL	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**$5,953,160**	**$5,953,160**

PROJECT COMPONENTS:

CATEGORY	FY25	FY26	FY27	FY28	FY29	TOTAL	Previously Budgeted	Expenses as of 9/30/24
Plans and Studies	$0	$0	$0	$0	$0	$0	$532,940	$194,101
Construction	0	0	0	0	0	0	2,275,060	188,948
Equipment /Other	0	0	0	0	0	0	3,145,160	2,835,153
TOTAL	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**$5,953,160**	**$3,218,202**

OPERATING IMPACT:

CATEGORY	FY25	FY26	FY27	FY28	FY29	TOTAL	OTHER INFORMATION:
Personnel	$0	$0	$0	$0	$0	$0	Operating impact includes costs for additional field maintenance and contractual janitorial services.
Operating	0	0	115,000	115,000	115,000	$345,000	
Capital Outlay	0	0	0	0	0	0	
TOTAL	**$0**	**$0**	**$115,000**	**$115,000**	**$115,000**	**$345,000**	

Sound System

STRATEGIC GOAL:	Promote Arts, Culture, and Entertainment Across City	**START DATE:**	10/2022	**LOCATION:**	Recreation Complex and Community Center
STATUS:	Continuing Project	**COMPLETION DATE:**	09/2024		
PRIORITY:	III	**ACCT. NUMBER:**	3971572-6504		
DEPARTMENT:	Parks & Recreation	**PROJECT CODE:**	6504		
PROJECT TYPE:	Non-Recurring	**PROJECT COST:**	$160,000		



DESCRIPTION/JUSTIFICATION:

Sounds systems are an important tool used at City facilities for large and smal events. Updated sound systems are included for the the Community Center's A B, and C rooms, gymnasium, and teen activity room. A consultant will be utilized tc determine the various sound systems needed for each room.

FUNDING SOURCES:

FUND	FY25	FY26	FY27	FY28	FY29	TOTAL	Previously Budgeted	Revenue as of 9/30/24
Capital Improvement Fund (39)	$0	$0	$0	$0	$0	$0	$160,000	$160,000
TOTAL	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**$160,000**	**$160,000**

PROJECT COMPONENTS:

CATEGORY	FY25	FY26	FY27	FY28	FY29	TOTAL	Previously Budgeted	Expenses as of 9/30/24
Plans and Studies	$0	$0	$0	$0	$0	$0	$10,000	$0
Construction	0	0	0	0	0	0	0	0
Equipment /Other	0	0	0	0	0	0	150,000	117,264
TOTAL	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**$160,000**	**$117,264**

OPERATING IMPACT:

CATEGORY	FY25	FY26	FY27	FY28	FY29	TOTAL	OTHER INFORMATION:
Personnel	$0	$0	$0	$0	$0	$0	
Operating	0	0	0	0	0	0	
Capital Outlay	0	0	0	0	0	0	
TOTAL	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	

Sample Road Multi-Purpose Pathway

STRATEGIC GOAL:	Expand Safe and Walkable/Bikeable Options Across the Community	**START DATE:**	10/2024	**LOCATION:**	City-wide
STATUS:	Continuing Project	**COMPLETION DATE:**	09/2027		
PRIORITY:	III	**ACCT. NUMBER:**	1251541-6776		
DEPARTMENT:	Sustainable Development	**PROJECT CODE:**	6776		
PROJECT TYPE:	Non-Recurring	**PROJECT COST:**	$2,755,000		



DESCRIPTION/JUSTIFICATION:

This project consists of the widening of sidewalks on Sample Road from Lyons Road to Florida's Turnpike, including improved accessibility to Tradewinds Park as well as shelters and other transit amenities. Design for this project was funded through the Broward County Transportation Surtax. Construction for this project is contingent on future Broward County Transportation Surtax funding.

FUNDING SOURCES:

FUND	FY25	FY26	FY27	FY28	FY29	TOTAL	Previously Budgeted	Revenue as of 9/30/24
Transportation Surtax Fund (12)	$2,424,400	$0	$0	$0	$0	$2,424,400	$330,600	$330,600
TOTAL	**$2,424,400**	**$0**	**$0**	**$0**	**$0**	**$2,424,400**	**$330,600**	**$330,600**

PROJECT COMPONENTS:

CATEGORY	FY25	FY26	FY27	FY28	FY29	TOTAL	Previously Budgeted	Expenses as of 9/30/24
Plans and Studies	$0	$0	$0	$0	$0	$0	$330,600	$268,863
Construction	2,424,400	0	0	0	0	2,424,400	0	0
Equipment /Other	0	0	0	0	0	0	0	0
TOTAL	**$2,424,400**	**$0**	**$0**	**$0**	**$0**	**$2,424,400**	**$330,600**	**$268,863**

OPERATING IMPACT:

CATEGORY	FY25	FY26	FY27	FY28	FY29	TOTAL	OTHER INFORMATION:
Personnel	$0	$10,000	$10,000	$10,000	$10,000	$40,000	Operating impact includes costs associated with contractual landscape maintenance.
Operating	0	0	0	0	0	0	
Capital Outlay	0	0	0	0	0	0	
TOTAL	**$0**	**$10,000**	**$10,000**	**$10,000**	**$10,000**	**$40,000**	

South Creek Neighborhood Improvements

STRATEGIC GOAL:	Invest in Maintenance of All Mobility Systems	**START DATE:**	10/2025	**LOCATION:**	South Creek
STATUS:	Continuing Project	**COMPLETION DATE:**	09/2032		
PRIORITY:	II	**ACCT. NUMBER:**	3991541-6707 3951541-6885 3251541-6885		
DEPARTMENT:	Utilities & Engineering	**PROJECT CODE:**	6707 6885		
PROJECT TYPE:	Non-Recurring	**PROJECT COST:**	$16,624,000		



DESCRIPTION/JUSTIFICATION:

South Creek neighborhood improvements include traffic calming features, roadway paving/resurfacing, widening of existing bridges and sidewalks, drainage improvements, and other measures to improve the mobility infrastructure as well as aesthetics. In FY23, an initial assessment of the bridges was conducted to ensure integrity and compliance with current standards and in FY24 rehabilitation of the bridges began; both tasks were funded by the City. The City successfully applied for Broward County Transportation Surtax funding for the design portion of the South Creek Neighborhood Improvement project slated for FY26. Construction is scheduled for FY28 contingent on Broward County Surtax funding availability.

FUNDING SOURCES:

FUND	FY25	FY26	FY27	FY28	FY29	TOTAL	Previously Budgeted	Revenue as of 9/30/24
Transportation Surtax Fund (12)	$0	$1,624,000	$0	$14,275,000	$0	$15,899,000	$0	$0
Capital Improvement Fund (39)	0	0	0	0	0	0	550,000	550,000
Capital Projects Financing Fund (32)	0	0	0	0	0	0	175,000	175,000
TOTAL	**$0**	**$1,624,000**	**$0**	**$14,275,000**	**$0**	**$15,899,000**	**$725,000**	**$725,000**

PROJECT COMPONENTS:

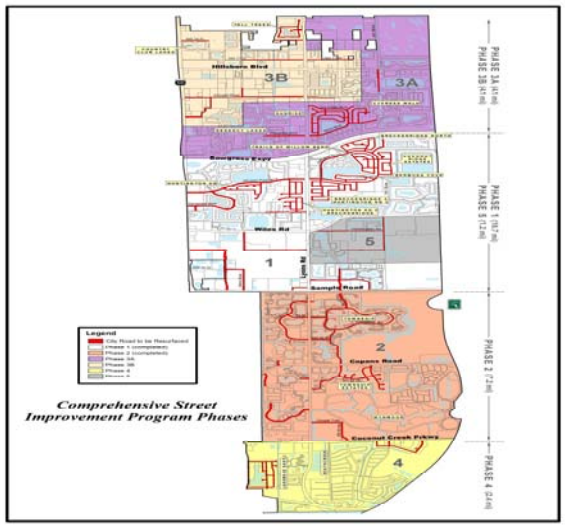
CATEGORY	FY25	FY26	FY27	FY28	FY29	TOTAL	Previously Budgeted	Expenses as of 9/30/24
Plans and Studies	$0	$1,624,000	$0	$0	$0	$1,624,000	$250,000	$262,795
Construction	0	0	0	14,275,000	0	14,275,000	475,000	7,787
Equipment /Other	0	0	0	0	0	0	0	0
TOTAL	**$0**	**$1,624,000**	**$0**	**$14,275,000**	**$0**	**$15,899,000**	**$725,000**	**$270,582**

OPERATING IMPACT:

CATEGORY	FY25	FY26	FY27	FY28	FY29	TOTAL	OTHER INFORMATION:
Personnel	$0	$0	$0	$0	$0	$0	
Operating	0	0	0	0	0	0	
Capital Outlay	0	0	0	0	0	0	
TOTAL	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	

Comprehensive Street Improvement Program

STRATEGIC GOAL:	Invest in Maintenance of All Mobility Systems	**START DATE:**	10/2015	**LOCATION:**	City-wide
STATUS:	Continuing Project	**COMPLETION DATE:**	09/2031		
PRIORITY:	I	**ACCT. NUMBER:**	4591538-6859 3291541-6859 1291541-6859		
DEPARTMENT:	Utilities & Engineering	**PROJECT CODE:**	6859		
PROJECT TYPE:	Non-Recurring	**PROJECT COST:**	$23,634,507		



DESCRIPTION/JUSTIFICATION:

The City's roadway infrastructure has aged and requires rehabilitation. This is a multi-year comprehensive street improvements program that includes milling and resurfacing, striping, sidewalk and ADA improvements, implementation of complete streets where possible, and aesthetic enhancements. Both Phase I and Phase II are complete. Phase IV is being primarily addressed by two (2) separate CIPs: the South Creek Neighborhood Improvement Program (South Creek roadways) and the Streets Maintenance Program (Lakewood East roadways). Broward County Transportation Surtax funding will be sought for the design and construction of Phase III (A) and Phase III (B), with potential design in FY26 and construction in FY29 contingent on funding availability.

FUNDING SOURCES:

FUND	FY25	FY26	FY27	FY28	FY29	TOTAL	Previously Budgeted	Revenue as of 9/30/24
Transportation Surtax Fund (12)	$0	$600,000	$0	$0	$6,000,000	$6,600,000	$3,268,690	$2,250,000
Capital Projects Financing Fund (32)	0	0	0	0	0	0	6,749,820	6,749,820
Stormwater Mgmt. Fund (45)	0	0	0	0	0	0	1,022,297	1,022,297
Street Construction & Maint. Fund (11)	0	0	0	0	0	0	500,000	500,000
Grants Fund (65)	0	0	0	0	0	0	250,000	250,000
TOTAL	**$0**	**$600,000**	**$0**	**$0**	**$6,000,000**	**$6,600,000**	**$11,790,807**	**$10,772,117**

PROJECT COMPONENTS:

CATEGORY	FY25	FY26	FY27	FY28	FY29	TOTAL	Previously Budgeted	Expenses as of 9/30/24
Plans and Studies	$0	$600,000	$0	$0	$0	$600,000	$1,400,000	$747,482
Construction	0	0	0	0	6,000,000	6,000,000	10,390,795	10,554,789
Equipment /Other	0	0	0	0	0	0	0	0
TOTAL	**$0**	**$600,000**	**$0**	**$0**	**$6,000,000**	**$6,600,000**	**$11,790,795**	**$11,302,271**

OPERATING IMPACT:

CATEGORY	FY25	FY26	FY27	FY28	FY29	TOTAL	OTHER INFORMATION:
Personnel	$0	$0	$0	$0	$0	$0	
Operating	0	0	0	0	0	0	
Capital Outlay	0	0	0	0	0	0	
TOTAL	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	

Fire Rescue Equipment Replacement Program

STRATEGIC GOAL:	Enhance Community Health, Safety, and Well-Being	**START DATE:**	Recurring	**LOCATION:**	City-wide
STATUS:	Continuing Project	**COMPLETION DATE:**	Recurring		
PRIORITY:	I	**ACCT. NUMBER:**	1862522-6318 6562522-6318		
DEPARTMENT:	Fire Rescue	**PROJECT CODE:**	6318		
PROJECT TYPE:	Recurring	**PROJECT COST:**	Recurring		

DESCRIPTION/JUSTIFICATION:

This program addresses the need to replace Fire Rescue and EMS equipment at the end of its useful life. The following replacement schedule is proposed:

FY25:	Fire Rescue Truck (FS #94)	$650,000
	Mechanical CPR Devices (2)	51,520
	Bunker Gear (10)	45,000
	Ballistic Vest (12)	21,600
		$768,120
FY26:	Fire Rescue Truck (FS #113)	$650,000
	Mechanical CPR Devices (2)	51,520
	Bunker Gear (10)	45,000
	AED Batteries (25)	8,750
		$755,270

FUNDING SOURCES:

FUND	FY25	FY26	FY27	FY28	FY29	TOTAL	Previously Budgeted	Revenue as of 9/30/24
Seminole Mitigation Fund (18)	$768,120	$755,270	$548,750	$540,000	$736,000	$3,348,140	$1,482,000	Recurring
Grants Fund (65)	0	0	0	0	0	0	600,000	
TOTAL	**$768,120**	**$755,270**	**$548,750**	**$540,000**	**$736,000**	**$3,348,140**	**$2,082,000**	**Recurring**

PROJECT COMPONENTS:

CATEGORY	FY25	FY26	FY27	FY28	FY29	TOTAL	Previously Budgeted	Expenses as of 9/30/24
Plans and Studies	$0	$0	$0	$0	$0	$0	$0	Recurring
Construction	0	0	0	0	0	0	0	
Equipment /Other	768,120	755,270	548,750	540,000	736,000	3,348,140	2,082,000	
TOTAL	**$768,120**	**$755,270**	**$548,750**	**$540,000**	**$736,000**	**$3,348,140**	**$2,082,000**	**Recurring**

OPERATING IMPACT:

CATEGORY	FY25	FY26	FY27	FY28	FY29	TOTAL	OTHER INFORMATION:
Personnel	$0	$0	$0	$0	$0	$0	
Operating	0	0	0	0	0	0	
Capital Outlay	0	0	0	0	0	0	
TOTAL	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	

Police Officer Equipment Replacement Program

STRATEGIC GOAL:	Enhance Community Health, Safety, and Well-Being	**START DATE:**	Recurring	**LOCATION:**	Police Department
STATUS:	Continuing Project	**COMPLETION DATE:**	Recurring		
PRIORITY:	I	**ACCT. NUMBER:**	1861521-6854 3961521-6854 6261521-6854		
DEPARTMENT:	Police	**PROJECT CODE:**	6854		
PROJECT TYPE:	Recurring	**PROJECT COST:**	Recurring		

DESCRIPTION/JUSTIFICATION:

This program addresses the need to replace Police Officer equipment at the end of their useful life. The following replacement schedule is proposed:

FY25:	Office Safety Plan Equipment and Software	$40,200
	Night Vision Goggles (SWAT)	80,000
	Radar Trailers	45,000
		$165,200
FY26:	Officer Safety Plan Equipment and Software	$536,150

FUNDING SOURCES:

FUND	FY25	FY26	FY27	FY28	FY29	TOTAL	Previously Budgeted	Revenue as of 9/30/24
Seminole Mitigation Fund (18)	$165,200	$536,150	$496,460	$496,460	$496,460	$2,190,730	$0	Recurring
Capital Improvement Fund (39)	0	0	0	0	0	0	487,620	
Law Enforcement Trust Fund (62)	0	0	0	0	0	0	70,000	
TOTAL	**$165,200**	**$536,150**	**$496,460**	**$496,460**	**$496,460**	**$2,190,730**	**$557,620**	**Recurring**

PROJECT COMPONENTS:

CATEGORY	FY25	FY26	FY27	FY28	FY29	TOTAL	Previously Budgeted	Expenses as of 9/30/24
Plans and Studies	$0	$0	$0	$0	$0	$0	$0	Recurring
Construction	0	0	0	0	0	0	0	
Equipment /Other	165,200	536,150	496,460	496,460	496,460	2,190,730	557,620	
TOTAL	**$165,200**	**$536,150**	**$496,460**	**$496,460**	**$496,460**	**$2,190,730**	**$557,620**	**Recurring**

OPERATING IMPACT:

CATEGORY	FY25	FY26	FY27	FY28	FY29	TOTAL	OTHER INFORMATION:
Personnel	$0	$0	$0	$0	$0	$0	
Operating	0	0	0	0	0	0	
Capital Outlay	0	0	0	0	0	0	
TOTAL	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	

Fire Station #113

STRATEGIC GOAL:	Outstanding Local Emergency Preparedness and Response	**START DATE:**	10/2021	**LOCATION:**	MainStreet Area
STATUS:	Continuing Project	**COMPLETION DATE:**	09/2027		
PRIORITY:	I	**ACCT. NUMBER:**	1871572-6510		
DEPARTMENT:	Public Works	**PROJECT CODE:**	6510		
PROJECT TYPE:	Non-Recurring	**PROJECT COST:**	$30,664,660		



DESCRIPTION/JUSTIFICATION:

Fire Station #113 is currently operating out of a temporary trailer within the MainStreet area. With the realization of MainStreet and associated population growth, construction of a permanent Fire Station #113 in the MainStreet area will be necessary. Design is anticipated to begin in FY24 with construction slated for FY26. The FY27 funding request covers the costs associated with the removal of the temporary fire station, the purchase of additional equipment and the possibility of required surface water creation at the temporary site.

FUNDING SOURCES:

FUND	FY25	FY26	FY27	FY28	FY29	TOTAL	Previously Budgeted	Revenue as of 9/30/24
Seminole Mitigation Fund (18)	$0	$26,000,000	$2,000,000	$0	$0	$28,000,000	$2,664,660	$2,664,660
TOTAL	**$0**	**$26,000,000**	**$2,000,000**	**$0**	**$0**	**$28,000,000**	**$2,664,660**	**$2,664,660**

PROJECT COMPONENTS:

CATEGORY	FY25	FY26	FY27	FY28	FY29	TOTAL	Previously Budgeted	Expenses as of 9/30/24
Plans and Studies	$0	$0	$0	$0	$0	$0	$2,664,660	$103,830
Construction	0	26,000,000	1,000,000	0	0	27,000,000	0	0
Equipment /Other	0	0	1,000,000	0	0	1,000,000	0	0
TOTAL	**$0**	**$26,000,000**	**$2,000,000**	**$0**	**$0**	**$28,000,000**	**$2,664,660**	**$103,830**

OPERATING IMPACT:

CATEGORY	FY25	FY26	FY27	FY28	FY29	TOTAL	OTHER INFORMATION:
Personnel	$0	$0	$150,000	$150,000	$150,000	$450,000	Operating impact is due to additional personnel, contractual janitorial and landscaping services, and utility expenses.
Operating	0	0	250,000	250,000	250,000	750,000	
Capital Outlay	0	0	0	0	0	0	
TOTAL	**$0**	**$0**	**$400,000**	**$400,000**	**$400,000**	**$1,200,000**	

Police Station Improvements

STRATEGIC GOAL:	Outstanding Local Emergency Preparedness and Response	**START DATE:**	10/2019	**LOCATION:**	Police Station
STATUS:	Continuing Project	**COMPLETION DATE:**	09/2028		
PRIORITY:	I	**ACCT. NUMBER:**	3271539-6756 1871572-6756		
DEPARTMENT:	Public Works	**PROJECT CODE:**	6756		
PROJECT TYPE:	Non-Recurring	**PROJECT COST:**	$41,932,540		



DESCRIPTION/JUSTIFICATION:

Population growth in the city resulted in the need to hire additional police officers in recent years. The City's police station, located adjacent to City Hall, has not expanded since it was constructed decades ago. This has resulted in a significant shortage of space that is negatively impacting operations. This project consists of a complete renovation of the existing police station to improve the use of the space and the flow of operations. Additionally, a new two-story Category 5 hurricane rated building is being proposed adjacent to the existing station to provide for safe operations during a disaster and room for additional growth of the department as the population increases in the future.

FUNDING SOURCES:

FUND	FY25	FY26	FY27	FY28	FY29	TOTAL	Previously Budgeted	Revenue as of 9/30/24
Seminole Mitigation Fund (18)	$0	$850,000	$37,000,000	$1,500,000	$0	$39,350,000	$2,157,540	$2,157,540
Capital Projects Financing Fund (32)	0	0	0	0	0	0	425,000	425,000
TOTAL	**$0**	**$850,000**	**$37,000,000**	**$1,500,000**	**$0**	**$39,350,000**	**$2,582,540**	**$2,582,540**

PROJECT COMPONENTS:

CATEGORY	FY25	FY26	FY27	FY28	FY29	TOTAL	Previously Budgeted	Expenses as of 9/30/24
Plans and Studies	$0	$850,000	$0	$0	$0	$850,000	$2,175,240	$80,154
Construction	0	0	37,000,000	0	0	37,000,000	186,000	57,814
Equipment /Other	0	0	0	1,500,000	0	1,500,000	221,300	157,688
TOTAL	**$0**	**$850,000**	**$37,000,000**	**$1,500,000**	**$0**	**$39,350,000**	**$2,582,540**	**$295,656**

OPERATING IMPACT:

CATEGORY	FY25	FY26	FY27	FY28	FY29	TOTAL	OTHER INFORMATION:
Personnel	$0	$0	$0	$0	$0	$0	Operating impact includes costs associated with contractual janitorial maintenance.
Operating	0	0	0	30,000	30,000	60,000	
Capital Outlay	0	0	0	0	0	0	
TOTAL	**$0**	**$0**	**$0**	**$30,000**	**$30,000**	**$60,000**	

Facility Roof Replacement Program

STRATEGIC GOAL:	Protect the Small Town Feeling and Look	**START DATE:**	10/2016	**LOCATION:**	City-wide
STATUS:	Continuing Project	**COMPLETION DATE:**	09/2028		
PRIORITY:	I	**ACCT. NUMBER:**	3971539-6895 3371539-6895 3271539-6895		
DEPARTMENT:	Public Works	**PROJECT CODE:**	6895		
PROJECT TYPE:	Non-Recurring	**PROJECT COST:**	$6,631,450		



DESCRIPTION/JUSTIFICATION:

This program addresses the need to replace the roofs of City facilities at the end of their useful life. When feasible, the City seeks to install solar panels to support the City's green initiatives. The following replacements are proposed:

FY25:	Sabal Pines Park Dugouts (8)	$260,000
FY26:	Park Dugouts: Gerber (2), Lakeside (2), Hosford (2)	$200,000
FY27:	Rowe Cente & Outdoor Bathrooms	$150,000
FY28:	Recreation Complex Outdoor Bathrooms	$120,000
FY29:	Utilities & Engineering	$1,000,000

FUNDING SOURCES:

FUND	FY25	FY26	FY27	FY28	FY29	TOTAL	Previously Budgeted	Revenue as of 9/30/24
Capital Projects Financing Fund (32)	$260,000	$200,000	$150,000	$120,000	$1,000,000	$1,730,000	$4,733,740	$4,733,740
2009 Capital Project Fund (33)	0	0	0	0	0	0	25,000	25,000
Capital Improvement Fund (39)	0	0	0	0	0	0	142,710	142,710
TOTAL	**$260,000**	**$200,000**	**$150,000**	**$120,000**	**$1,000,000**	**$1,730,000**	**$4,901,450**	**$4,901,450**

PROJECT COMPONENTS:

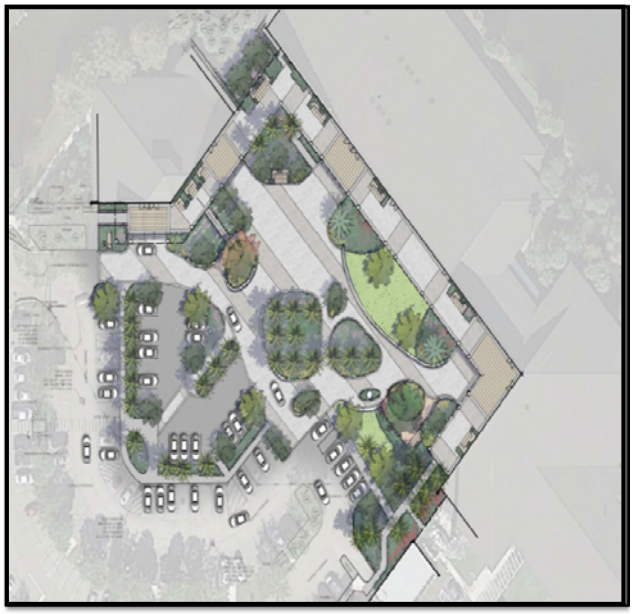
CATEGORY	FY25	FY26	FY27	FY28	FY29	TOTAL	Previously Budgeted	Expenses as of 9/30/24
Plans and Studies	$20,000	$20,000	$20,000	$20,000	$50,000	$130,000	$163,716	$104,362
Construction	240,000	180,000	130,000	100,000	950,000	1,600,000	4,737,722	4,012,962
Equipment /Other	0	0	0	0	0	0	0	0
TOTAL	**$260,000**	**$200,000**	**$150,000**	**$120,000**	**$1,000,000**	**$1,730,000**	**$4,901,438**	**$4,117,324**

OPERATING IMPACT:

CATEGORY	FY25	FY26	FY27	FY28	FY29	TOTAL	OTHER INFORMATION:
Personnel	$0	$0	$0	$0	$0	$0	
Operating	0	0	0	0	0	0	
Capital Outlay	0	0	0	0	0	0	
TOTAL	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	

Government Center Courtyard and Parking Lot Renovations

STRATEGIC GOAL:	Enhance Community Health, Safety, and Well-Being	**START DATE:**	10/2023	**LOCATION:**	Government Center
STATUS:	New Project	**COMPLETION DATE:**	09/2027		
PRIORITY:	III	**ACCT. NUMBER:**	3271539-6726 3971539-6726		
DEPARTMENT:	Public Works	**PROJECT CODE:**	6726		
PROJECT TYPE:	Non-Recurring	**PROJECT COST:**	$1,310,000		



DESCRIPTION/JUSTIFICATION:

The Government Center courtyard is in need of renovation to meet the daily operational needs of City staff.

FY25:	Courtyard and Parking Lot Design	$200,000
	Government Center Signage Design	$50,000
		$250,000
FY26:	Courtyard and Parking Lot Renovation	$1,000,000

FUNDING SOURCES:

FUND	FY25	FY26	FY27	FY28	FY29	TOTAL	Previously Budgeted	Revenue as of 9/30/24
Capital Projects Financing Fund (32)	$250,000	$1,000,000	$0	$0	$0	$1,250,000	$0	$0
Capital Improvement Fund (39)	0	0	0	0	0	0	60,000	60,000
TOTAL	**$250,000**	**$1,000,000**	**$0**	**$0**	**$0**	**$1,250,000**	**$60,000**	**$60,000**

PROJECT COMPONENTS:

CATEGORY	FY25	FY26	FY27	FY28	FY29	TOTAL	Previously Budgeted	Expenses as of 9/30/24
Plans and Studies	$200,000	$0	$0	$0	$0	$200,000	$0	$0
Construction	0	1,000,000	0	0	0	1,000,000	0	0
Equipment /Other	50,000	0	0	0	0	50,000	60,000	106
TOTAL	**$250,000**	**$1,000,000**	**$0**	**$0**	**$0**	**$1,250,000**	**$60,000**	**$106**

OPERATING IMPACT:

CATEGORY	FY25	FY26	FY27	FY28	FY29	TOTAL	OTHER INFORMATION:
Personnel	$0	$0	$0	$0	$0	$0	
Operating	0	0	0	0	0	0	
Capital Outlay	0	0	0	0	0	0	
TOTAL	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	

Fire Station #94 Improvements

STRATEGIC GOAL:	Outstanding Local Emergency Preparedness and Response	**START DATE:**	10/2021	**LOCATION:**	Fire Station #94
STATUS:	Continuing Project	**COMPLETION DATE:**	09/2027		
PRIORITY:	I	**ACCT. NUMBER:**	3262522-6720		
DEPARTMENT:	Public Works	**PROJECT CODE:**	6720		
PROJECT TYPE:	Non-Recurring	**PROJECT COST:**	$1,240,000		



DESCRIPTION/JUSTIFICATION:

This project addresses the needs of improvements for Fire Station #94 to meet the daily operational needs of the City's Fire Rescue personnel. Improvements include the following:

FY25: Additional Funding to Meet Current Code Requirements for Generator
FY26: Add Fire Sprinklers to Meet Code Requirements
FY27: Reconfigure Two Story Area for Improved Storage

FUNDING SOURCES:

FUND	FY25	FY26	FY27	FY28	FY29	TOTAL	Previously Budgeted	Revenue as of 9/30/24
Capital Projects Financing Fund (32)	$110,000	$130,000	$200,000	$0	$0	$440,000	$800,000	$800,000
TOTAL	**$110,000**	**$130,000**	**$200,000**	**$0**	**$0**	**$440,000**	**$800,000**	**$800,000**

PROJECT COMPONENTS:

CATEGORY	FY25	FY26	FY27	FY28	FY29	TOTAL	Previously Budgeted	Expenses as of 9/30/24
Plans and Studies	$0	$50,000	$50,000	$0	$0	$100,000	$0	$38,746
Construction	110,000	80,000	150,000	0	0	340,000	0	0
Equipment /Other	0	0	0	0	0	0	800,000	327,009
TOTAL	**$110,000**	**$130,000**	**$200,000**	**$0**	**$0**	**$440,000**	**$800,000**	**$365,755**

OPERATING IMPACT:

CATEGORY	FY25	FY26	FY27	FY28	FY29	TOTAL	OTHER INFORMATION:
Personnel	$0	$0	$0	$0	$0	$0	
Operating	0	0	0	0	0	0	
Capital Outlay	0	0	0	0	0	0	
TOTAL	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	

Recreation Complex Building Rehabilitation

STRATEGIC GOAL:	Enhance Community Health, Safety, and Well-Being	**START DATE:**	10/2022	**LOCATION:**	Recreation Complex
STATUS:	Continuing Project	**COMPLETION DATE:**	09/2025		
PRIORITY:	II	**ACCT. NUMBER:**	3271572-6787		
DEPARTMENT:	Public Works	**PROJECT CODE:**	6787		
PROJECT TYPE:	Non-Recurring	**PROJECT COST:**	$2,500,000		



DESCRIPTION/JUSTIFICATION:

The Recreation Complex was constructed over twenty years ago and is in need of rehabilitation. The proposed improvements include remodeling of all offices, rooms, hallways, ceilings, lighting and bathrooms. In support of the City's Green Plan, energy-efficient lighting fixtures will be installed. Replacement of doors, exhaust fans, and water heaters occurred in FY24. FY25 and FY26 funding will provide for the construction of the remaining above mentioned improvements.

FUNDING SOURCES:

FUND	FY25	FY26	FY27	FY28	FY29	TOTAL	Previously Budgeted	Revenue as of 9/30/24
Capital Projects Financing Fund (32)	$100,000	$2,000,000	$0	$0	$0	$2,100,000	$400,000	$400,000
TOTAL	**$100,000**	**$2,000,000**	**$0**	**$0**	**$0**	**$2,100,000**	**$400,000**	**$400,000**

PROJECT COMPONENTS:

CATEGORY	FY25	FY26	FY27	FY28	FY29	TOTAL	Previously Budgeted	Expenses as of 9/30/24
Plans and Studies	$0	$0	$0	$0	$0	$0	$200,000	$128,015
Construction	100,000	2,000,000	0	0	0	2,100,000	200,000	32,951
Equipment /Other	0	0	0	0	0	0	0	0
TOTAL	**$100,000**	**$2,000,000**	**$0**	**$0**	**$0**	**$2,100,000**	**$400,000**	**$160,965**

OPERATING IMPACT:

CATEGORY	FY25	FY26	FY27	FY28	FY29	TOTAL	OTHER INFORMATION:
Personnel	$0	$0	$0	$0	$0	$0	
Operating	0	0	0	0	0	0	
Capital Outlay	0	0	0	0	0	0	
TOTAL	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	

Vinkemulder Neighborhood Improvements

STRATEGIC GOAL:	Enhance Community Health, Safety, and Well-Being	**START DATE:**	10/2026	**LOCATION:**	Vinkemulder Area
STATUS:	Upcoming Project	**COMPLETION DATE:**	10/2028		
PRIORITY:	III	**ACCT. NUMBER:**	TBD		
DEPARTMENT:	Utilities & Engineering	**PROJECT CODE:**	TBD		
PROJECT TYPE:	Non-Recurring	**PROJECT COST:**	$250,000		



DESCRIPTION/JUSTIFICATION:

The purpose of this CIP is to ensure that the 2024 zoning overlay study recommendations are implemented. The programmed improvements are intended to guide the development of the Vinkemulder Neighborhood, preserving and enhancing its unique equestriancharacter and rural ambiance. This purpose will be fulfilled by:

1) Ensuring that any redevelopment within the area aligns with the community's vision
2) Balancing sustainable development with preserving the neighborhood's cultural identity
3) Emphasizing equestrian activities and amenities
4) Promoting a safe, environmentally responsible, and equestrian-focused community.The Vinkemulder Equestrian Neighborhood Zoning Overlay (District) seeks to maintain the neighborhood's residential and recreational nature while enhancing traffic safety and circulation infrastructure, and environmental quality, ensuring a harmonious and vibrant community for its residents

FUNDING SOURCES:

FUND	FY25	FY26	FY27	FY28	FY29	TOTAL	Previously Budgeted	Revenue as of 9/30/24
Capital Project Financing Fund (32)	$0	$250,000	$0	$0	$0	$250,000	$0	$0
TOTAL	**$0**	**$250,000**	**$0**	**$0**	**$0**	**$250,000**	**$0**	**$0**

PROJECT COMPONENTS:

CATEGORY	FY25	FY26	FY27	FY28	FY29	TOTAL	Previously Budgeted	Expenses as of 9/30/24
Plans and Studies	$0	$0	$0	$0	$0	$0	$0	$0
Construction	0	250,000	0	0	0	250,000	250,000	0
Equipment /Other	0	0	0	0	0	0	0	0
TOTAL	**$0**	**$250,000**	**$0**	**$0**	**$0**	**$250,000**	**$250,000**	**$0**

OPERATING IMPACT:

CATEGORY	FY25	FY26	FY27	FY28	FY29	TOTAL	OTHER INFORMATION:
Personnel	$0	$0	$0	$0	$0	$0	
Operating	0	0	0	0	0	0	
Capital Outlay	0	0	0	0	0	0	
TOTAL	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	

Parking Lot Rehabilitation Program

STRATEGIC GOAL:	Invest in Maintenance of All Mobility Systems	**START DATE:**	08/2019	**LOCATION:**	City-wide
STATUS:	Continuing Project	**COMPLETION DATE:**	09/2030		
PRIORITY:	II	**ACCT. NUMBER:**	1191541-6759 3291541-6759		
DEPARTMENT:	Utilities & Engineering	**PROJECT CODE:**	6759		
PROJECT TYPE:	Non-Recurring	**PROJECT COST:**	$1,778,808		



DESCRIPTION/JUSTIFICATION:

This program funds rehabilitations of City-owned parking lots and associated access roadways. Rehabilitation includes milling and resurfacing asphalt, striping, adding and/or replacing concrete curbs, adding root barriers, repairing damaged sidewalks, improvements to meet ADA guidelines, and other associated work. In FY24, construction began for the Fleet Parking Lot with expected completion by FY25. The following schedule is planned:

FY26: Design for two (2) Sabal Pines Park entrance parking lots
FY27: Construction for two (2) Sabal Pines Park entrance parking lots
FY28: Design for Winston Park Nature Center and Cypress Park
FY29: Construction for Winston Park Nature Center and Cypress Park

FUNDING SOURCES:

FUND	FY25	FY26	FY27	FY28	FY29	TOTAL	Previously Budgeted	Revenue as of 9/30/24
Capital Projects Financing Fund (32)	$0	$100,000	$350,000	$100,000	$300,000	$850,000	$878,808	$878,808
Street Construction & Maint. Fund (11)	0	0	0	0	0	0	50,000	50,000
TOTAL	**$0**	**$100,000**	**$350,000**	**$100,000**	**$300,000**	**$850,000**	**$928,808**	**$928,808**

PROJECT COMPONENTS:

CATEGORY	FY25	FY26	FY27	FY28	FY29	TOTAL	Previously Budgeted	Expenses as of 9/30/24
Plans and Studies	$0	$100,000	$0	$100,000	$0	$200,000	$200,000	$58,324
Construction	0	0	350,000	0	300,000	650,000	728,808	529,501
Equipment /Other	0	0	0	0	0	0	0	0
TOTAL	**$0**	**$100,000**	**$350,000**	**$100,000**	**$300,000**	**$850,000**	**$928,808**	**$587,825**

OPERATING IMPACT:

CATEGORY	FY25	FY26	FY27	FY28	FY29	TOTAL	OTHER INFORMATION:
Personnel	$0	$0	$0	$0	$0	$0	
Operating	0	0	0	0	0	0	
Capital Outlay	0	0	0	0	0	0	
TOTAL	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	

Donaldson Park Improvements

STRATEGIC GOAL:	Enhance Community Health, Safety, and Well-Being	**START DATE:**	10/2021	**LOCATION:**	Donaldson Park
STATUS:	Continuing Project	**COMPLETION DATE:**	09/2026		
PRIORITY:	I	**ACCT. NUMBER:**	3285572-6506		
DEPARTMENT:	Parks & Recreation	**PROJECT CODE:**	6506		
PROJECT TYPE:	Non-Recurring	**PROJECT COST:**	$294,150		



DESCRIPTION/JUSTIFICATION:

To optimize the City's existing parks and recreation resources and assets as well as strategically plan for the future, the City adopted a Parks and Recreation Master Plan in 2019. The Plan provides a 10-year vision for parks, recreation, and open space and trails as well as an action plan for implementing this vision. Improvements include:

FY22: Site Furnishings, Shade Canopy, Kayak and Canoe Launch, Adult Exercise Equipment, Sundial, Outdoor Games, Signage,Native Butterfly Planting, and Public Art

FUNDING SOURCES:

FUND	FY25	FY26	FY27	FY28	FY29	TOTAL	Previously Budgeted	Revenue as of 9/30/24
Capital Projects Financing Fund (32)	$0	$0	$0	$0	$0	$0	$294,150	$294,150
TOTAL	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**$294,150**	**$294,150**

PROJECT COMPONENTS:

CATEGORY	FY25	FY26	FY27	FY28	FY29	TOTAL	Previously Budgeted	Expenses as of 9/30/24
Plans and Studies	$0	$0	$0	$0	$0	$0	$50,000	$46,031
Construction	0	0	0	0	0	0	160,000	3,714
Equipment /Other	0	0	0	0	0	0	84,150	0
TOTAL	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**$294,150**	**$49,745**

OPERATING IMPACT:

CATEGORY	FY25	FY26	FY27	FY28	FY29	TOTAL	OTHER INFORMATION:
Personnel	$0	$0	$0	$0	$0	$0	
Operating	0	0	0	0	0	0	
Capital Outlay	0	0	0	0	0	0	
TOTAL	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	

Sunshine Drive Park Improvements

STRATEGIC GOAL:	Enhance Community Health, Safety, and Well-Being	**START DATE:**	10/2021	**LOCATION:**	Sunshine Drive Park
STATUS:	Continuing Project	**COMPLETION DATE:**	09/2025		
PRIORITY:	I	**ACCT. NUMBER:**	3285572-6508 6585572-6508		
DEPARTMENT:	Parks & Recreation	**PROJECT CODE:**	6508		
PROJECT TYPE:	Non-Recurring	**PROJECT COST:**	$521,675		



DESCRIPTION/JUSTIFICATION:

To optimize the City's existing parks and recreation resources and assets as well as strategically plan for the future, the City adopted a Parks and Recreation Master Plan in 2019. The Plan provides a 10-year vision for parks, recreation, and open space and trails as well as an action plan for implementing this vision. The City was awarded $315,000 in state appropriations to help offset cost in FY24. Improvements include:

FY24: Site Furnishings, Playground, Half Court Basketball, Adult Exercise Equipment, Multi-Purpose Path with Improved All-Inclusive Access, Outdoor Table Games, Signage, and Public Art

FUNDING SOURCES:

FUND	FY25	FY26	FY27	FY28	FY29	TOTAL	Previously Budgeted	Revenue as of 9/30/24
Capital Projects Financing Fund (32)	$0	$0	$0	$0	$0	$0	$206,675	$206,675
Grants Fund (65)	0	0	0	0	0	0	315,000	0
TOTAL	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**$521,675**	**$206,675**

PROJECT COMPONENTS:

CATEGORY	FY25	FY26	FY27	FY28	FY29	TOTAL	Previously Budgeted	Expenses as of 9/30/24
Plans and Studies	$0	$0	$0	$0	$0	$0	$21,675	$21,675
Construction	0	0	0	0	0	0	400,000	0
Equipment /Other	0	0	0	0	0	0	100,000	0
TOTAL	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**$521,675**	**$21,675**

OPERATING IMPACT:

CATEGORY	FY25	FY26	FY27	FY28	FY29	TOTAL	OTHER INFORMATION:
Personnel	$0	$0	$0	$0	$0	$0	
Operating	0	0	0	0	0	0	
Capital Outlay	0	0	0	0	0	0	
TOTAL	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	

Veterans Park Improvements

STRATEGIC GOAL:	Enhance Community Health, Safety, and Well-Being	**START DATE:**	10/2023	**LOCATION:**	Veteran's Park
STATUS:	New Project	**COMPLETION DATE:**	09/2031		
PRIORITY:	I	**ACCT. NUMBER:**	3285572-6512		
DEPARTMENT:	Parks & Recreation	**PROJECT CODE:**	6512		
PROJECT TYPE:	Non-Recurring	**PROJECT COST:**	$1,302,000		



DESCRIPTION/JUSTIFICATION:

To optimize the City's existing parks and recreation resources and assets as well as strategically plan for the future, the City adopted a Parks and Recreation Master Plan in 2019. The Plan provides a 10-year vision for parks, recreation, open space, and trails as well as an action plan for implementing this vision. Proposed improvements include:

FY31: Design
FY32: Landscaping, Walking Path, Wayfinding with QR Codes, Memorial Embracing all Ethnicities, Religions, Genders, Background of Veterans that have Served in the Armed Forces

FUNDING SOURCES:

FUND	FY25	FY26	FY27	FY28	FY29	TOTAL	Previously Budgeted	Revenue as of 9/30/24
Capital Projects Financing Fund (32)	$0	$0	$0	$0	$0	$0	$250,000	$250,000
General Trust Fund (61)	0	0	0	0	0	0	50,000	50,000
TOTAL	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**$300,000**	**$300,000**

PROJECT COMPONENTS:

CATEGORY	FY25	FY26	FY27	FY28	FY29	TOTAL	Previously Budgeted	Expenses as of 9/30/24
Plans and Studies	$0	$0	$0	$0	$0	$0	$0	$0
Construction	0	0	0	0	0	0	250,000	3,775
Equipment /Other	0	0	0	0	0	0	50,000	16,925
TOTAL	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**$300,000**	**$20,700**

OPERATING IMPACT:

CATEGORY	FY25	FY26	FY27	FY28	FY29	TOTAL	OTHER INFORMATION:
Personnel	$0	$0	$0	$0	$0	$0	
Operating	0	0	0	0	0	0	
Capital Outlay	0	0	0	0	0	0	
TOTAL	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	

Facilities Electric Vehicle Charging Station Program

STRATEGIC GOAL:	Focus on Climate Change and Resilience	**START DATE:**	Recurring	**LOCATION:**	City-wide
STATUS:	Continuing Project	**COMPLETION DATE:**	Recurring		
PRIORITY:	III	**ACCT. NUMBER:**	3371539-6502		
DEPARTMENT:	Public Works	**PROJECT CODE:**	6502		
PROJECT TYPE:	Recurring	**PROJECT COST:**	Recurring		



DESCRIPTION/JUSTIFICATION:

This program addresses the installation of additional electric vehicle charging stations on City property to accommodate the City's current and future electric fleet vehicles. The City currently has three (3) electric vehicles in its fleet with the intention of expanding the electric fleet in the future. These proposed Level 1 charging stations are intended for City use only and will be installed in multiple locations to accommodate City staff working at various facilities. Proposed locations include:

FY25: Sabal Pines Park (1)
FY26: Community Center (1)
FY27: Recreation Complex (1)
FY28: Utilities & Engineering (1)

FUNDING SOURCES:

FUND	FY25	FY26	FY27	FY28	FY29	TOTAL	Previously Budgeted	Revenue as of 9/30/24
2009 Capital Project Fund (33)	$60,000	$50,000	$50,000	$50,000	$0	$210,000	$0	Recurring
TOTAL	**$60,000**	**$50,000**	**$50,000**	**$50,000**	**$0**	**$210,000**	**$0**	**Recurring**

PROJECT COMPONENTS:

CATEGORY	FY25	FY26	FY27	FY28	FY29	TOTAL	Previously Budgeted	Expenses as of 9/30/24
Plans and Studies	$10,000	$10,000	$10,000	$10,000	$0	$40,000	$0	Recurring
Construction	40,000	30,000	30,000	30,000	0	130,000	0	
Equipment /Other	10,000	10,000	10,000	10,000	0	40,000	0	
TOTAL	**$60,000**	**$50,000**	**$50,000**	**$50,000**	**$0**	**$210,000**	**$0**	**Recurring**

OPERATING IMPACT:

CATEGORY	FY25	FY26	FY27	FY28	FY29	TOTAL	OTHER INFORMATION:
Personnel	$0	$0	$0	$0	$0	$0	Operating impact includes the anticipated annual electrical costs associated with charging the vehicles.
Operating	0	2,000	4,000	6,000	8,000	20,000	
Capital Outlay	0	0	0	0	0	0	
TOTAL	**$0**	**$2,000**	**$4,000**	**$6,000**	**$8,000**	**$20,000**	

Undergrounding of Aboveground Utility Lines

STRATEGIC GOAL:	Focus on Climate Change and Resilience	**START DATE:**	01/2009	**LOCATION:**	City-wide
STATUS:	Continuing Project	**COMPLETION DATE:**	12/2025		
PRIORITY:	III	**ACCT. NUMBER:**	3570539-6807 3370539-6807 3370539-6866 3370539-6867		
DEPARTMENT:	Utilities & Engineering	**PROJECT CODE:**	6807 6866 6867		
PROJECT TYPE:	Non-Recurring	**PROJECT COST:**	$3,962,469		



DESCRIPTION/JUSTIFICATION:

This project consists of undergrounding aerial utility lines. The City has completed the undergrounding of a three mile section including Lyons Road, Hilton Road, Cullum Road, and North West 54th Avenue. The final phase consists of undergrounding and relocation of approximately 600 linear feet of utility lines on the east side of Lakeside Park.

FUNDING SOURCES:

FUND	FY25	FY26	FY27	FY28	FY29	TOTAL	Previously Budgeted	Revenue as of 9/30/24
Utility Underground Fund (35)	$0	$0	$0	$0	$0	$0	$1,303,688	$1,303,688
2009 Capital Project Fund (33)	0	0	0	0	0	0	2,658,781	2,658,781
TOTAL	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**$3,962,469**	**$3,962,469**

PROJECT COMPONENTS:

CATEGORY	FY25	FY26	FY27	FY28	FY29	TOTAL	Previously Budgeted	Expenses as of 9/30/24
Plans and Studies	$0	$0	$0	$0	$0	$0	$0	$481,285
Construction	0	0	0	0	0	0	3,962,469	2,250,974
Equipment /Other	0	0	0	0	0	0	0	0
TOTAL	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**$3,962,469**	**$2,732,259**

OPERATING IMPACT:

CATEGORY	FY25	FY26	FY27	FY28	FY29	TOTAL	OTHER INFORMATION:
Personnel	$0	$0	$0	$0	$0	$0	
Operating	0	0	0	0	0	0	
Capital Outlay	0	0	0	0	0	0	
TOTAL	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	

Water Distribution System Improvement Program

STRATEGIC GOAL:	Enhance Community Health, Safety, and Well-Being	**START DATE:**	Recurring	**LOCATION:**	City-wide
STATUS:	Continuing Project	**COMPLETION DATE:**	Recurring		
PRIORITY:	I	**ACCT. NUMBER:**	4191533-6863		
DEPARTMENT:	Utilities & Engineering	**PROJECT CODE:**	6863		
PROJECT TYPE:	Recurring	**PROJECT COST:**	Recurring		



DESCRIPTION/JUSTIFICATION:

This program funds the assessment of all City-owned water mains and appurtenances and to make necessary repairs and improvements to the water distribution system. In FY24, four 18" line stops were installed in the Wynmoor community to facilitate a 10" valve replacement. In FY25, pipe replacement is planned for the Wynmoor community on the 18" water main running from the interconnect to Wynmoor Circle. Other City-wide improvements will be conducted including fire hydrant repairs/replacement and unforeseen projects such utility adjustments required by FDOT and Broward County projects within their right-of-ways.

FUNDING SOURCES:

FUND	FY25	FY26	FY27	FY28	FY29	TOTAL	Previously Budgeted	Revenue as of 9/30/24
Water/Wastewater Fund (41)	$550,000	$800,000	$825,000	$850,000	$900,000	$3,925,000	$400,000	Recurring
TOTAL	**$550,000**	**$800,000**	**$825,000**	**$850,000**	**$900,000**	**$3,925,000**	**$400,000**	**Recurring**

PROJECT COMPONENTS:

CATEGORY	FY25	FY26	FY27	FY28	FY29	TOTAL	Previously Budgeted	Expenses as of 9/30/24
Plans and Studies	$0	$0	$0	$0	$0	$0	$0	Recurring
Construction	550,000	800,000	825,000	850,000	900,000	3,925,000	300,000	
Equipment /Other	0	0	0	0	0	0	0	
TOTAL	**$550,000**	**$800,000**	**$825,000**	**$850,000**	**$900,000**	**$3,925,000**	**$300,000**	**Recurring**

OPERATING IMPACT:

CATEGORY	FY25	FY26	FY27	FY28	FY29	TOTAL	OTHER INFORMATION:
Personnel	$0	$0	$0	$0	$0	$0	Operating impact is due to reduced costs for emergency repairs.
Operating	(100,000)	(125,000)	(150,000)	(175,000)	(200,000)	(750,000)	
Capital Outlay	0	0	0	0	0	0	
TOTAL	**(100,000)**	**(125,000)**	**(150,000)**	**(175,000)**	**(200,000)**	**(750,000)**	

Wastewater Conveyance System Improvement Program

STRATEGIC GOAL:	Enhance Community Health, Safety, and Well-Being	**START DATE:**	Recurring	**LOCATION:**	City-wide
STATUS:	Continuing Project	**COMPLETION DATE:**	Recurring		
PRIORITY:	I	**ACCT. NUMBER:**	4191535-6806		
DEPARTMENT:	Utilities & Engineering	**PROJECT CODE:**	6806		
PROJECT TYPE:	Recurring	**PROJECT COST:**	Recurring		



DESCRIPTION/JUSTIFICATION:

As the City's wastewater infrastructure ages, rehabilitation is needed to maintain structural integrity, water tightness, and hydraulic capacity. Reduction of ground water infiltration reduces wastewater transmission and treatment costs charged to the City by Broward County and ensures uninterrupted services. The City owns and maintains approximately 160 miles of wastewater lines. This program funds cleaning and televising of mainlines to maintain infrastructure and funds the repair of deficiencies observed. The objective is to clean and televise 20% (160,000 ft.) of the City's gravity wastewater mains annually and rehabilitate/reline pipes as necessary. In FY24, mainlines associated with Lift Stations (LS) #10, #10A, #10B, #15, #16, #23 and #24 were cleaned and televised. In FY25, mainlines associated with LS #12B, #18, #19, #22, #25, #30, #32, #54 and #59 are included for cleaning and televising.

FUNDING SOURCES:

FUND	FY25	FY26	FY27	FY28	FY29	TOTAL	Previously Budgeted	Revenue as of 9/30/24
Water/Wastewater Fund (41)	$500,000	$675,000	$700,000	$725,000	$750,000	$3,350,000	$350,000	Recurring
FDEP	0	0	0	0	0	0	0	
TOTAL	**$500,000**	**$675,000**	**$700,000**	**$725,000**	**$750,000**	**$3,350,000**	**$350,000**	**Recurring**

PROJECT COMPONENTS:

CATEGORY	FY25	FY26	FY27	FY28	FY29	TOTAL	Previously Budgeted	Expenses as of 9/30/24
Plans and Studies	$0	$0	$0	$0	$0	$0	$0	Recurring
Construction	500,000	675,000	700,000	725,000	750,000	3,350,000	350,000	
Equipment /Other	0	0	0	0	0	0	0	
TOTAL	**$500,000**	**$675,000**	**$700,000**	**$725,000**	**$750,000**	**$3,350,000**	**$350,000**	**Recurring**

OPERATING IMPACT:

CATEGORY	FY25	FY26	FY27	FY28	FY29	TOTAL	OTHER INFORMATION:
Personnel	$0	$0	$0	$0	$0	$0	Operating impact includes potential savings from Broward County treatment fees for maintenance of wastewater infrastructure.
Operating	(100,000)	(100,000)	(100,000)	(100,000)	(100,000)	(500,000)	
Capital Outlay	0	0	0	0	0	0	
TOTAL	**($100,000)**	**($100,000)**	**($100,000)**	**($100,000)**	**($100,000)**	**($500,000)**	

Wastewater Pump Station Rehabilitation Program

STRATEGIC GOAL:	Enhance Community Health, Safety, and Well-Being	**START DATE:**	Recurring	**LOCATION:**	City-wide
STATUS:	Continuing Project	**COMPLETION DATE:**	Recurring		
PRIORITY:	I	**ACCT. NUMBER:**	4191535-6810		
DEPARTMENT:	Utilities & Engineering	**PROJECT CODE:**	6810		
PROJECT TYPE:	Recurring	**PROJECT COST:**	Recurring		



DESCRIPTION/JUSTIFICATION:

This program provides funding for the inspection and rehabilitation of the City's wastewater pump/lift stations (LS) to prevent potential failures, minimize inflow and infiltration, and increase efficiency of the City's wastewater collection and transmission system and provide uninterrupted service. The program includes the rehabilitation of fifty-nine (59) pump stations on a 10-year cycle including inspection, wet well rehab, pump replacement, and wet well piping. Costs vary based on the size of the lift station. In FY24, pumps were replaced at LS #10, #17, #27, #35, #39 and #42. Additionally in FY24, wet well pipe rehab was completed at LS #16, #20, #23, and #24. In FY25, pump replacement is anticipated at LS #10B, #15, and #32. Likewise, pipe rehabilitation is funded for LS #12B, #12G, #43, and #58.

FUND	FY25	FY26	FY27	FY28	FY29	TOTAL	Previously Budgeted	Revenue as of 9/30/24
Water/Wastewater Fund (41)	$425,000	$600,000	$700,000	$750,000	$750,000	$3,225,000	$700,000	Recurring
Water & Wastewater Fund Appropriations (41)	75,000	0	0	0	0	$75,000	0	
TOTAL	**$500,000**	**$600,000**	**$700,000**	**$750,000**	**$750,000**	**$3,300,000**	**$700,000**	**Recurring**

PROJECT COMPONENTS:

CATEGORY	FY25	FY26	FY27	FY28	FY29	TOTAL	Previously Budgeted	Expenses as of 9/30/24
Plans and Studies	$0	$0	$0	$0	$0	$0	$0	Recurring
Construction	500,000	600,000	700,000	750,000	750,000	3,300,000	700,000	
Equipment /Other	0	0	0	0	0	0	0	
TOTAL	**$500,000**	**$600,000**	**$700,000**	**$750,000**	**$750,000**	**$3,300,000**	**$700,000**	**Recurring**

OPERATING IMPACT:

CATEGORY	FY25	FY26	FY27	FY28	FY29	TOTAL	OTHER INFORMATION:
Personnel	$0	$0	$0	$0	$0	$0	Operating impact is due to reduced costs for emergency repairs.
Operating	(150,000)	(175,000)	(200,000)	(225,000)	(250,000)	(1,000,000)	
Capital Outlay	0	0	0	0	0	0	
TOTAL	**($150,000)**	**($175,000)**	**($200,000)**	**($225,000)**	**($250,000)**	**($1,000,000)**	

Water Valve Replacement Program

STRATEGIC GOAL:	Enhance Community Health, Safety, and Well-Being	**START DATE:**	Recurring	**LOCATION:**	City-wide
STATUS:	Continuing Project	**COMPLETION DATE:**	Recurring		
PRIORITY:	II	**ACCT. NUMBER:**	4191533-6844		
DEPARTMENT:	Utilities & Engineering	**PROJECT CODE:**	6844		
PROJECT TYPE:	Recurring	**PROJECT COST:**	Recurring		



DESCRIPTION/JUSTIFICATION:

This program funds the replacement of valves that are obsolete, inaccessible, or malfunctioning throughout the City's water distribution system. The system consists of approximately 5,500 valves that are necessary to perform water main and service line repairs, meter repair, and overall system maintenance with minimal disruption to residents and businesses. In FY24, eight 18" valves on N. Wynmoor Circle were replaced. In FY25, a number of new and old valves are set to be installed and replaced in the Wynmoor community.

FUNDING SOURCES:

FUND	FY25	FY26	FY27	FY28	FY29	TOTAL	Previously Budgeted	Revenue as of 9/30/24
Water/Wastewater Fund (41)	$500,000	$600,000	$500,000	$525,000	$550,000	$2,675,000	$480,000	Recurring
TOTAL	**$500,000**	**$600,000**	**$500,000**	**$525,000**	**$550,000**	**$2,675,000**	**$480,000**	**Recurring**

PROJECT COMPONENTS:

CATEGORY	FY25	FY26	FY27	FY28	FY29	TOTAL	Previously Budgeted	Expenses as of 9/30/24
Plans and Studies	$0	$0	$0	$0	$0	$0	$30,000	Recurring
Construction	500,000	600,000	500,000	525,000	550,000	2,675,000	450,000	
Equipment /Other	0	0	0	0	0	0	0	
TOTAL	**$500,000**	**$600,000**	**$500,000**	**$525,000**	**$550,000**	**$2,675,000**	**$480,000**	**Recurring**

OPERATING IMPACT:

CATEGORY	FY25	FY26	FY27	FY28	FY29	TOTAL	OTHER INFORMATION:
Personnel	$0	$0	$0	$0	$0	$0	Operating impact is due to reduced costs for emergency repairs.
Operating	(500,000)	(550,000)	(600,000)	(650,000)	(700,000)	(3,000,000)	
Capital Outlay	0	0	0	0	0	0	
TOTAL	**($500,000)**	**($550,000)**	**($600,000)**	**($650,000)**	**($700,000)**	**($3,000,000)**	

Water Meter Connection Lines Retrofit Program

STRATEGIC GOAL:	Enhance Community Health, Safety, and Well-Being	**START DATE:**	Recurring	**LOCATION:**	City-wide
STATUS:	Continuing Project	**COMPLETION DATE:**	Recurring		
PRIORITY:	II	**ACCT. NUMBER:**	4191533-6865		
DEPARTMENT:	Utilities & Engineering	**PROJECT CODE:**	6865		
PROJECT TYPE:	Recurring	**PROJECT COST:**	Recurring		



DESCRIPTION/JUSTIFICATION:

In neighborhoods within the City's utility service area, water meter service lines, valves, and appurtenances have aged and are in need of replacement. This program funds the assessment of current community infrastructure and provides remedies using newer, better quality service lines to reduce waste and minimize water losses while providing reliable and uninterrupted service. In FY24, 15 service lines were repaired/replaced in Karanda Village VI. In FY25, we are planning to begin multiyear and multiphase retrofitting of water service lines in the Hammocks community. As well as contemplating retrofitting water service lines in the Wynmoor community, as needed.

FUNDING SOURCES:

FUND	FY25	FY26	FY27	FY28	FY29	TOTAL	Previously Budgeted	Revenue as of 9/30/24
Water/Wastewater Fund (41)	$375,000	$400,000	$425,000	$450,000	$475,000	$2,125,000	$375,000	Recurring
TOTAL	**$375,000**	**$400,000**	**$425,000**	**$450,000**	**$475,000**	**$2,125,000**	**$375,000**	**Recurring**

PROJECT COMPONENTS:

CATEGORY	FY25	FY26	FY27	FY28	FY29	TOTAL	Previously Budgeted	Expenses as of 9/30/24
Plans and Studies	$0	$0	$0	$0	$0	$0	$0	Recurring
Construction	375,000	400,000	425,000	450,000	475,000	2,125,000	375,000	
Equipment /Other	0	0	0	0	0	0	0	
TOTAL	**$375,000**	**$400,000**	**$425,000**	**$450,000**	**$475,000**	**$2,125,000**	**$375,000**	**Recurring**

OPERATING IMPACT:

CATEGORY	FY25	FY26	FY27	FY28	FY29	TOTAL	OTHER INFORMATION:
Personnel	$0	$0	$0	$0	$0	$0	
Operating	0	0	0	0	0	0	
Capital Outlay	0	0	0	0	0	0	
TOTAL	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	

Wastewater Access Structure Rehabilitation Program

STRATEGIC GOAL:	Enhance Community Health, Safety, and Well-Being	**START DATE:**	Recurring	**LOCATION:**	City-wide
STATUS:	Continuing Project	**COMPLETION DATE:**	Recurring		
PRIORITY:	II	**ACCT. NUMBER:**	4191535-6812		
DEPARTMENT:	Utilities & Engineering	**PROJECT CODE:**	6812		
PROJECT TYPE:	Recurring	**PROJECT COST:**	Recurring		



DESCRIPTION/JUSTIFICATION:

This program funds the inspection and rehabilitation of wastewater access structures and recoating of lift stations (LS) within the City's wastewater collection system. The City currently has 3,818 access structures that have aged in a corrosive environment and are in need of routine rehabilitation. Recoating of the structures is needed to reduce inflow and infiltration issues related to the deterioration of existing coatings. In FY24, rehabilitation of the wet well structures at lift stations #16, #20 (master station), #23 and #24 were completed. In FY25, rehabilitation of wet well structures at lift stations #12B, #12G, #43, and #58 are included along with access structures north of Wiles Rd.

FUND	FY25	FY26	FY27	FY28	FY29	TOTAL	Previously Budgeted	Revenue as of 9/30/24
Water/Wastewater Fund (41)	$300,000	$500,000	$525,000	$550,000	$575,000	$2,450,000	$200,000	Recurring
TOTAL	**$300,000**	**$500,000**	**$525,000**	**$550,000**	**$575,000**	**$2,450,000**	**$200,000**	**Recurring**

PROJECT COMPONENTS:

CATEGORY	FY23	FY24	FY25	FY26	FY27	TOTAL	Previously Budgeted	Expenses as of 9/30/24
Plans and Studies	$0	$0	$0	$0	$0	$0	$0	Recurring
Construction	300,000	500,000	525,000	550,000	575,000	2,450,000	200,000	
Equipment /Other	0	0	0	0	0	0	0	
TOTAL	**$300,000**	**$500,000**	**$525,000**	**$550,000**	**$575,000**	**$2,450,000**	**$200,000**	**Recurring**

OPERATING IMPACT:

CATEGORY	FY23	FY24	FY25	FY26	FY27	TOTAL	OTHER INFORMATION:
Personnel	$0	$0	$0	$0	$0	$0	Operating impact includes wastewater treatment cost savings.
Operating	(25,000)	(25,000)	(25,000)	(25,000)	(25,000)	(125,000)	
Capital Outlay	0	0	0	0	0	0	
TOTAL	**($25,000)**	**($25,000)**	**($25,000)**	**($25,000)**	**($25,000)**	**($125,000)**	

Standby Generator and Bypass Pump Replacement Program

STRATEGIC GOAL:	Outstanding Local Emergency Preparedness and Response	**START DATE:**	Recurring	**LOCATION:**	City-wide
STATUS:	Continuing Project	**COMPLETION DATE:**	Recurring		
PRIORITY:	II	**ACCT. NUMBER:**	4191535-6842		
DEPARTMENT:	Utilities & Engineering	**PROJECT CODE:**	6842		
PROJECT TYPE:	Recurring	**PROJECT COST:**	Recurring		



DESCRIPTION/JUSTIFICATION:

The City owns seventeen portable generators, seven stationary generators and six stationary by-pass pumps. As part of the City's Emergency Preparedness Plan, the City installed stationary standby generators at designated lift stations (LS) servicing Broward County emergency shelters, City emergency operation centers, as well as water storage tanks and wastewater lift stations servicing these critical facilities In FY24, stationary bypass pumps were installed at LS #15, #16, and #24. In FY25, installation of three stationary bypass pumps at LS #27, #43, and #58 are included.

FUNDING SOURCES:

FUND	FY25	FY26	FY27	FY28	FY29	TOTAL	Previously Budgeted	Revenue as of 9/30/24
Water/Wastewater Fund (41)	$275,000	$300,000	$325,000	$350,000	$375,000	$1,625,000	$275,000	Recurring
TOTAL	**$275,000**	**$300,000**	**$325,000**	**$350,000**	**$375,000**	**$1,625,000**	**$275,000**	**Recurring**

PROJECT COMPONENTS:

CATEGORY	FY25	FY26	FY27	FY28	FY29	TOTAL	Previously Budgeted	Expenses as of 9/30/24
Plans and Studies	$0	$0	$0	$0	$0	$0	$0	Recurring
Construction	0	0	0	0	0	0	0	
Equipment /Other	275,000	300,000	325,000	350,000	375,000	1,625,000	275,000	
TOTAL	**$275,000**	**$300,000**	**$325,000**	**$350,000**	**$375,000**	**$1,625,000**	**$275,000**	**Recurring**

OPERATING IMPACT:

CATEGORY	FY25	FY26	FY27	FY28	FY29	TOTAL	OTHER INFORMATION:
Personnel	$0	$0	$0	$0	$0	$0	
Operating	0	0	0	0	0	0	
Capital Outlay	0	0	0	0	0	0	
TOTAL	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	

Wastewater Force Main Isolation Valves Rehabilitation Program

STRATEGIC GOAL:	Enhance Community Health, Safety, and Well-Being	**START DATE:**	Recurring	**LOCATION:**	City-wide
STATUS:	Continuing Project	**COMPLETION DATE:**	Recurring		
PRIORITY:	I	**ACCT. NUMBER:**	4191535-6846		
DEPARTMENT:	Utilities & Engineering	**PROJECT CODE:**	6846		
PROJECT TYPE:	Recurring	**PROJECT COST:**	Recurring		



DESCRIPTION/JUSTIFICATION:

This program funds the rehabilitation/replacement of the City's existing wastewater force main isolation valves and the installation of new valves, including appurtenances, to provide the ability to redirect flows in the event of an emergency or for scheduled repairs. In FY24, a 10" valve in the Regency Lakes community and valves at LS #29 were replaced. In FY25, an assessment and upgrade of an 18" valve (including the installation of 1 or 2 line stops) is funded for the wastewater force main along Copans Rd adjacent to the Wynmoor maintenance gate.

FUNDING SOURCES:

FUND	FY25	FY26	FY27	FY28	FY29	TOTAL	Previously Budgeted	Revenue as of 9/30/24
Water/Wastewater Fund (41)	$200,000	$210,000	$220,000	$230,000	$240,000	$1,100,000	$200,000	Recurring
TOTAL	**$200,000**	**$210,000**	**$220,000**	**$230,000**	**$240,000**	**$1,100,000**	**$200,000**	**Recurring**

PROJECT COMPONENTS:

CATEGORY	FY25	FY26	FY27	FY28	FY29	TOTAL	Previously Budgeted	Expenses as of 9/30/24
Plans and Studies	$0	$0	$0	$0	$0	$0	$0	Recurring
Construction	200,000	210,000	220,000	230,000	240,000	1,100,000	200,000	
Equipment /Other	0	0	0	0	0	0	0	
TOTAL	**$200,000**	**$210,000**	**$220,000**	**$230,000**	**$240,000**	**$1,100,000**	**$200,000**	**Recurring**

OPERATING IMPACT:

CATEGORY	FY25	FY26	FY27	FY28	FY29	TOTAL	OTHER INFORMATION:
Personnel	$0	$0	$0	$0	$0	$0	
Operating	0	0	0	0	0	0	
Capital Outlay	0	0	0	0	0	0	
TOTAL	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	

Water Meter and Box Replacement Program

STRATEGIC GOAL:	Enhance Community Health, Safety, and Well-Being	**START DATE:**	Recurring	**LOCATION:**	City-wide
STATUS:	Continuing Project	**COMPLETION DATE:**	Recurring		
PRIORITY:	II	**ACCT. NUMBER:**	4191533-6823		
DEPARTMENT:	Utilities & Engineering	**PROJECT CODE:**	6823		
PROJECT TYPE:	Recurring	**PROJECT COST:**	Recurring		



DESCRIPTION/JUSTIFICATION:

This program funds the evaluation and rehabilitation/replacement of potable water meters and appurtenances. Meters should typically be replaced within 30 years of installation to improve service, ensure accurate accounting of water usage and billing, and minimize water losses. Appurtenances including meter boxes and curb stops are also replaced based on their condition. In FY24, rehabilitation/replacement of approximately 1,300 water meters and appurtenances City-wide were completed. In FY25, funding will be used for the replacement of malfunctioning meters and appurtenances pending the AMI conversion program.

FUNDING SOURCES:

FUND	FY25	FY26	FY27	FY28	FY29	TOTAL	Previously Budgeted	Revenue as of 9/30/24
Water/Wastewater Fund (41)	$75,000	$80,000	$85,000	$90,000	$95,000	$425,000	$200,000	Recurring
TOTAL	**$75,000**	**$80,000**	**$85,000**	**$90,000**	**$95,000**	**$425,000**	**$200,000**	**Recurring**

PROJECT COMPONENTS:

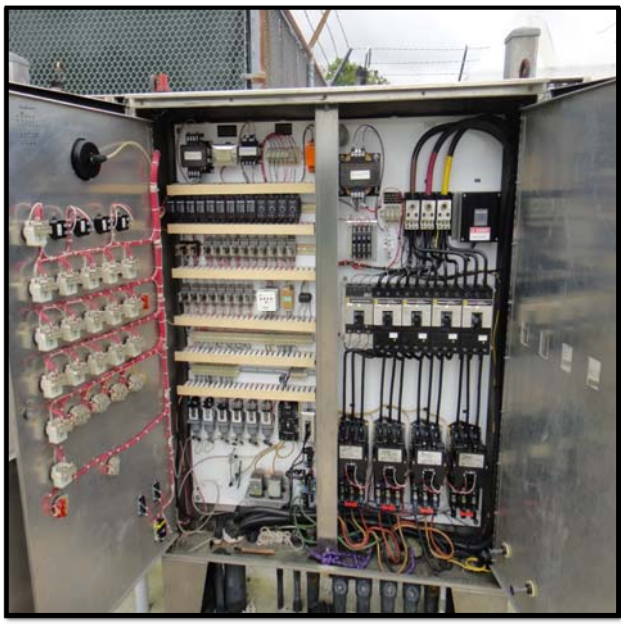
CATEGORY	FY25	FY26	FY27	FY28	FY29	TOTAL	Previously Budgeted	Expenses as of 9/30/24
Plans and Studies	$0	$0	$0	$0	$0	$0	$0	Recurring
Construction	0	0	0	0	0	0	0	
Equipment /Other	75,000	80,000	85,000	90,000	95,000	425,000	200,000	
TOTAL	**$75,000**	**$80,000**	**$85,000**	**$90,000**	**$95,000**	**$425,000**	**$200,000**	**Recurring**

OPERATING IMPACT:

CATEGORY	FY25	FY26	FY27	FY28	FY29	TOTAL	OTHER INFORMATION:
Personnel	$0	$0	$0	$0	$0	$0	
Operating	0	0	0	0	0	0	
Capital Outlay	0	0	0	0	0	0	
TOTAL	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	

Electrical Control Panel Rehabilitation Program

STRATEGIC GOAL:	Enhance Community Health, Safety, and Well-Being	**START DATE:**	Recurring	**LOCATION:**	City-wide
STATUS:	Continuing Project	**COMPLETION DATE:**	Recurring		
PRIORITY:	I	**ACCT. NUMBER:**	4191535-6840		
DEPARTMENT:	Utilities & Engineering	**PROJECT CODE:**	6840		
PROJECT TYPE:	Recurring	**PROJECT COST:**	Recurring		



DESCRIPTION/JUSTIFICATION:

The City's 59 wastewater pump/lift stations (LS) require electrical control panels that need to be replaced on a precautionary 10-year schedule for continuous operation and monitoring of the wastewater collection/transmission system. This program funds upgrading and/or replacing existing control panels to meet current standards while providing safe operations and reducing the number of emergency repairs. In FY24, the control panels at LS #12D, #34, #36, and #54 were replaced. In FY25, the replacement of two control panels at LS #12B and #12E are included. Based on the 10 year plan two panels will be replaced in FY27 and four in FY28 and then reduced to one panel the following years.

FUND	FY25	FY26	FY27	FY28	FY29	TOTAL	Previously Budgeted	Revenue as of 9/30/24
Water/Wastewater Fund (41)	$70,000	$75,000	$175,000	$350,000	$85,000	$755,000	$70,000	Recurring
TOTAL	**$70,000**	**$75,000**	**$175,000**	**$350,000**	**$85,000**	**$755,000**	**$70,000**	**Recurring**

PROJECT COMPONENTS:

CATEGORY	FY25	FY26	FY27	FY28	FY29	TOTAL	Previously Budgeted	Expenses as of 9/30/24
Plans and Studies	$0	$0	$0	$0	$0	$0	$0	Recurring
Construction	0	0	0	0	0	0	0	
Equipment /Other	70,000	75,000	175,000	350,000	85,000	755,000	70,000	
TOTAL	**$70,000**	**$75,000**	**$175,000**	**$350,000**	**$85,000**	**$755,000**	**$70,000**	**Recurring**

OPERATING IMPACT:

CATEGORY	FY25	FY26	FY27	FY28	FY29	TOTAL	OTHER INFORMATION:
Personnel	$0	$0	$0	$0	$0	$0	Operating impact is due to reduced repair costs.
Operating	(10,000)	(10,000)	(10,000)	(10,000)	(10,000)	(50,000)	
Capital Outlay	0	0	0	0	0	0	
TOTAL	**($10,000)**	**($10,000)**	**($10,000)**	**($10,000)**	**($10,000)**	**($50,000)**	

Lead and Copper Rule Compliance

STRATEGIC GOAL:	Enhance Community Health, Safety, and Well-Being	**START DATE:**	10/2023	**LOCATION:**	City-wide
STATUS:	Continuing Project	**COMPLETION DATE:**	09/2025		
PRIORITY:	I	**ACCT. NUMBER:**	4191533-6511		
DEPARTMENT:	Utilities & Engineering	**PROJECT CODE:**	6511		
PROJECT TYPE:	Non-Recurring	**PROJECT COST:**	$850,000		



DESCRIPTION/JUSTIFICATION:

This program funds the assessment, inventory, and retrofitting of public and private water service lines as required by the Environmental Protection Agency (EPA) Lead and Copper Rule Revision to address locations where lead is found in drinking water. In FY24, the inventory was completed. In FY25, the City will begin retrofitting service lines found to have the presence of lead.

FUNDING SOURCES:

FUND	FY25	FY26	FY27	FY28	FY29	TOTAL	Previously Budgeted	Revenue as of 9/30/24
Water & Wastewater Fund (41)	$700,000	$0	$0	$0	$0	$700,000	$150,000	$0
TOTAL	**$700,000**	**$0**	**$0**	**$0**	**$0**	**$700,000**	**$150,000**	**$0**

PROJECT COMPONENTS:

CATEGORY	FY25	FY26	FY27	FY28	FY29	TOTAL	Previously Budgeted	Expenses as of 9/30/24
Plans and Studies	$350,000	$0	$0	$0	$0	$350,000	$150,000	$57,555
Construction	350,000	0	0	0	0	350,000	0	0
Equipment /Other	0	0	0	0	0	0	0	0
TOTAL	**$700,000**	**$0**	**$0**	**$0**	**$0**	**$700,000**	**$150,000**	**$57,555**

OPERATING IMPACT:

CATEGORY	FY25	FY26	FY27	FY28	FY29	TOTAL	OTHER INFORMATION:
Personnel	$0	$0	$0	$0	$0	$0	
Operating	0	0	0	0	0	0	
Capital Outlay	0	0	0	0	0	0	
TOTAL	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	

Meter Reading Conversion

STRATEGIC GOAL:	Plan Ahead for Progressive Technologies and Business Methods	**START DATE:**	10/2022	**LOCATION:**	City-wide
STATUS:	Continuing Project	**COMPLETION DATE:**	09/2026		
PRIORITY:	II	**ACCT. NUMBER:**	4191533-6884		
DEPARTMENT:	Finance & Administrative Services	**PROJECT CODE:**	6884		
PROJECT TYPE:	Non-Recurring	**PROJECT COST:**	$6,100,000		



DESCRIPTION/JUSTIFICATION:

The City has over 12,100 metered connections within its potable water service area. Meter reading is currently performed by touch read once a month. This meter conversion project will enable remote, fixed network electronic reading of meters at any time. An Automatic Metering Infrastructure (AMI) system allows for accuracy in the tracking of water usage and can be used to assist customers with identifying leaks or abnormalities prior to billing and will decrease read times. With the assistance of a consultant, The City has drafted an RFP that will address and encompass the needs of our residents and the Utility Billing division. The RFP was published in late June 2024.

FUNDING SOURCES:

FUND	FY25	FY26	FY27	FY28	FY29	TOTAL	Previously Budgeted	Revenue as of 9/30/24
Water/Wastewater Fund (41)	$0	$0	$0	$0	$0	$0	$6,100,000	$6,100,000
TOTAL	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**$6,100,000**	**$6,100,000**

PROJECT COMPONENTS:

CATEGORY	FY25	FY26	FY27	FY28	FY29	TOTAL	Previously Budgeted	Expenses as of 9/30/24
Plans and Studies	$0	$0	$0	$0	$0	$0	$0	$0
Construction	0	0	0	0	0	0	0	0
Equipment /Other	0	0	0	0	0	0	6,100,000	140,000
TOTAL	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**$6,100,000**	**$140,000**

OPERATING IMPACT:

CATEGORY	FY25	FY26	FY27	FY28	FY29	TOTAL	OTHER INFORMATION:
Personnel	$0	$0	(65,000)	(65,000)	(65,000)	(195,000)	Anticipated cost savings reduced meter reading costs
Operating	0	0	(2,500)	(2,500)	(2,500)	(7,500)	
Capital Outlay	0	0	0	0	0	0	
TOTAL	**$0**	**$0**	**($67,500)**	**($67,500)**	**($67,500)**	**($202,500)**	

Rehabilitation of Water Storage Tanks

STRATEGIC GOAL:	Outstanding Local Emergency Preparedness and Response	**START DATE:**	10/2024	**LOCATION:**	City-wide
STATUS:	Continuing Project	**COMPLETION DATE:**	12/2025		
PRIORITY:	II	**ACCT. NUMBER:**	4291533-6513		
DEPARTMENT:	Utilities & Engineering	**PROJECT CODE:**	6513		
PROJECT TYPE:	Non-Recurring	**PROJECT COST:**	$900,000		



DESCRIPTION/JUSTIFICATION:

This program provides funding for the rehabilitation of the City's two (2) water storage tanks (WST), which includes interior relining/recoating. The interior lining of the Hilton Road WST has reached its 10 year life expectancy and is showing signs of leaking. In FY25, requested funding will be used to remove and replace the old liner.

FUNDING SOURCES:

FUND	FY25	FY26	FY27	FY28	FY29	TOTAL	Previously Budgeted	Revenue as of 9/30/24
Water & Sewer Capital Imp. Fund (42)	$900,000	$0	$0	$0	$0	$900,000	$0	$0
TOTAL	**$900,000**	**$0**	**$0**	**$0**	**$0**	**$900,000**	**$0**	**$0**

PROJECT COMPONENTS:

CATEGORY	FY25	FY26	FY27	FY28	FY29	TOTAL	Previously Budgeted	Expenses as of 9/30/24
Plans and Studies	$0	$0	$0	$0	$0	$0	$0	$0
Construction	900,000	0	0	0	0	900,000	0	0
Equipment /Other	0	0	0	0	0	0	0	0
TOTAL	**$900,000**	**$0**	**$0**	**$0**	**$0**	**$900,000**	**$0**	**$0**

OPERATING IMPACT:

CATEGORY	FY25	FY26	FY27	FY28	FY29	TOTAL	OTHER INFORMATION:
Personnel	$0	$0	$0	$0	$0	$0	
Operating	0	0	0	0	0	0	
Capital Outlay	0	0	0	0	0	0	
TOTAL	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	

Northeast Utilities Expansion

STRATEGIC GOAL:	Enhance Community Health, Safety, and Well-Being	**START DATE:**	10/2024	**LOCATION:**	City-wide
STATUS:	Continuing Project	**COMPLETION DATE:**	09/2026		
PRIORITY:	II	**ACCT. NUMBER:**	4291535-6515		
DEPARTMENT:	Utilities & Engineering	**PROJECT CODE:**	6515		
PROJECT TYPE:	Non-Recurring	**PROJECT COST:**	$4,800,000		



DESCRIPTION/JUSTIFICATION:

This program funds the design and construction of wastewater and water systems north of Hillsboro Blvd between Lyons Road and NW 39th Avenue to expand and improve the existing systems. Lift Station #56 and the existing 4" wastewater force main on NW 39th Avenue were originally designed to service Adios Golf Club. Throughout the years, North Broward Preparatory School (NBPS) and other properties in the area have connected to the existing system. Consequently, the existing 4" force main is nearing maximum capacity. In order to sustain current demand and accommodate for future developments and connections in this region FY25 plans will be to support the Force Main upgrade. Future year requests will be to allow for the connection of properties currently on septic tank and well systems for water, the existing wastewater collection system and the water distribution system expansion and improvement. Improvements may include new lift stations, new wastewater pipes, new water mains, and upgrades to existing infrastructure. All future plans will explore grant opportunities to offset the cost for the residents.

FUNDING SOURCES:

FUND	FY25	FY26	FY27	FY28	FY29	TOTAL	Previously Budgeted	Revenue as of 9/30/24
Water & Sewer Capital Imp. Fund (42)	$800,000	$400,000	$3,600,000	$0	$0	$4,800,000	$0	$0
TOTAL	**$800,000**	**$400,000**	**$3,600,000**	**$0**	**$0**	**$4,800,000**	**$0**	**$0**

PROJECT COMPONENTS:

CATEGORY	FY25	FY26	FY27	FY28	FY29	TOTAL	Previously Budgeted	Expenses as of 9/30/24
Plans and Studies	$0	$400,000	$0	$0	$0	$400,000	$0	$0
Construction	800,000	0	3,600,000	0	0	4,400,000	0	0
Equipment /Other	0	0	0	0	0	0	0	0
TOTAL	**$800,000**	**$400,000**	**$3,600,000**	**$0**	**$0**	**$4,800,000**	**$0**	**$0**

OPERATING IMPACT:

CATEGORY	FY25	FY26	FY27	FY28	FY29	TOTAL	OTHER INFORMATION:
Personnel	$0	$0	$0	$0	$0	$0	Increase in maintenance cost over time.
Operating	0	0	1,000	5,000	10,000	16,000	
Capital Outlay	0	0	0	0	0	0	
TOTAL	**$0**	**$0**	**$1,000**	**$5,000**	**$10,000**	**$16,000**	

Vinkemulder Road Improvements

STRATEGIC GOAL:	Enhance Community Health, Safety, and Well-Being	**START DATE:**	10/2018	**LOCATION:**	Vinkemulder Rd., NW 43rd St. and NW 39th Ave.
STATUS:	Continuing Project	**COMPLETION DATE:**	12/2027		
PRIORITY:	II	**ACCT. NUMBER:**	4291533-6897		
DEPARTMENT:	Utilities & Engineering	**PROJECT CODE:**	6897		
PROJECT TYPE:	Non-Recurring	**PROJECT COST:**	$4,575,280		



DESCRIPTION/JUSTIFICATION:

This project consists of the design and construction of approximately 4,800 Linear Feet (LF) of new water distribution main and approximately 4,400 LF of new wastewater gravity collection line to serve the residents along Vinkemulder Road, NW 43rd Street and NW 39th Avenue. Design was completed in FY21 with construction slated for FY26, contingent solely upon available grant funding. If grants are not available, residents will be special assessed.

FUNDING SOURCES:

FUND	FY25	FY26	FY27	FY28	FY29	TOTAL	Previously Budgeted	Revenue as of 9/30/24
Water/Sewer Capital Improv. Fund (42)	$0	$4,400,000	$0	$0	$0	$4,400,000	$0	$0
Grants Fund (65) / Special Assessment	0	0	0	0	0	0	175,280	175,280
TOTAL	**$0**	**$4,400,000**	**$0**	**$0**	**$0**	**$4,400,000**	**$175,280**	**$175,280**

PROJECT COMPONENTS:

CATEGORY	FY25	FY26	FY27	FY28	FY29	TOTAL	Previously Budgeted	Expenses as of 9/30/24
Plans and Studies	$0	$0	$0	$0	$0	$0	$175,280	$147,158
Construction	0	4,400,000	0	0	0	4,400,000	0	0
Equipment /Other	0	0	0	0	0	0	0	0
TOTAL	**$0**	**$4,400,000**	**$0**	**$0**	**$0**	**$4,400,000**	**$175,280**	**$147,158**

OPERATING IMPACT:

CATEGORY	FY25	FY26	FY27	FY28	FY29	TOTAL	OTHER INFORMATION:
Personnel	$0	$0	$0	$0	$0	$0	
Operating	0	0	0	0	0	0	
Capital Outlay	0	0	0	0	0	0	
TOTAL	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	

Stormwater Drainage Improvement Program

STRATEGIC GOAL:	Enhance Community Health, Safety, and Well-Being	**START DATE:**	Recurring	**LOCATION:**	City-wide
STATUS:	Continuing Project	**COMPLETION DATE:**	Recurring		
PRIORITY:	I	**ACCT. NUMBER:**	4591538-6862		
DEPARTMENT:	Utilities & Engineering	**PROJECT CODE:**	6862		
PROJECT TYPE:	Recurring	**PROJECT COST:**	Recurring		



DESCRIPTION/JUSTIFICATION:

The City's stormwater drainage system requires regular maintenance and improvements. Since drainage systems throughout the City are unique, the City must tailor improvements on a case-by-case basis. This program funds the assessment of all City-owned drainage systems and rehabilitation, which includes cleaning, relining, replacement, and installation of drainage structures and pipes. The City strives to inspect, televise, and/or clean approximately 20% of the 24 miles of its stormwater infrastructure on an annual basis to meet Federal NPDES and Broward County Surface Water Management license requirements. In FY24, the City completed the inspection and cleaning of stormwater pipes and structures in Winston Park west of Lyons Rd, Carambola Circle, and Cocoplum Circle. In FY25, inspection and rehabilitation of drainage systems in South Creek, Breckenridge North, Johnson Rd, Coral Tree Circle, and Cypress Walk is funded.

FUNDING SOURCES:

FUND	FY25	FY26	FY27	FY28	FY29	TOTAL	Previously Budgeted	Revenue as of 9/30/24
Stormwater Mgmt. Fund (45)	$400,000	$425,000	$450,000	$475,000	$500,000	$2,250,000	$300,000	Recurring
TOTAL	**$400,000**	**$425,000**	**$450,000**	**$475,000**	**$500,000**	**$2,250,000**	**$300,000**	**Recurring**

PROJECT COMPONENTS:

CATEGORY	FY25	FY26	FY27	FY28	FY29	TOTAL	Previously Budgeted	Expenses as of 9/30/24
Plans and Studies	$0	$0	$0	$0	$0	$0	$0	Recurring
Construction	400,000	425,000	450,000	475,000	500,000	2,250,000	300,000	
Equipment /Other	0	0	0	0	0	0	0	
TOTAL	**$400,000**	**$425,000**	**$450,000**	**$475,000**	**$500,000**	**$2,250,000**	**$300,000**	**Recurring**

OPERATING IMPACT:

CATEGORY	FY25	FY26	FY27	FY28	FY29	TOTAL	OTHER INFORMATION:
Personnel	$0	$0	$0	$0	$0	$0	
Operating	0	0	0	0	0	0	
Capital Outlay	0	0	0	0	0	0	
TOTAL	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	

Canal and Lake Bank Restoration Program

STRATEGIC GOAL:	Outstanding Local Emergency Preparedness and Response	**START DATE:**	Recurring	**LOCATION:**	City-wide
STATUS:	New Project	**COMPLETION DATE:**	Recurring		
PRIORITY:	I	**ACCT. NUMBER:**	4591538-6514		
DEPARTMENT:	Utilities & Engineering	**PROJECT CODE:**	6514		
PROJECT TYPE:	Recurring	**PROJECT COST:**	Recurring		



DESCRIPTION/JUSTIFICATION:

The City's canal and lake banks are experiencing natural erosion. The migration of soil along the banks into the water reduces land, is unsightly, creates unsafe drop-offs, and can compromise nearby infrastructure. In FY25, this program will fund the creation of a Canal and Lake Bank Restoration Master Plan for the inspection and prioritization of all city-maintained canal and lake banks. The master plan will also provide cost estimates for restoration options such as stabilized earth, geo-fabrics, and seawalls/bulkheads. City staff will determine the most appropriate method for each prioritized location and proceed with restoration of the banks.

FUNDING SOURCES:

FUND	FY25	FY26	FY27	FY28	FY29	TOTAL	Previously Budgeted	Revenue as of 9/30/24
Stormwater Mgmt. Fund (45)	$200,000	$500,000	$525,000	$550,000	$575,000	$2,350,000	$0	Recurring
TOTAL	**$200,000**	**$500,000**	**$525,000**	**$550,000**	**$575,000**	**$2,350,000**	**$0**	**Recurring**

PROJECT COMPONENTS:

CATEGORY	FY25	FY26	FY27	FY28	FY29	TOTAL	Previously Budgeted	Expenses as of 9/30/24
Plans and Studies	$200,000	$0	$0	$0	$0	$200,000	$0	Recurring
Construction	0	500,000	525,000	550,000	575,000	2,150,000	0	
Equipment /Other	0	0	0	0	0	0	0	
TOTAL	**$200,000**	**$500,000**	**$525,000**	**$550,000**	**$575,000**	**$2,350,000**	**$0**	**Recurring**

OPERATING IMPACT:

CATEGORY	FY25	FY26	FY27	FY28	FY29	TOTAL	OTHER INFORMATION:
Personnel	$0	$0	$0	$0	$0	$0	
Operating	0	0	0	0	0	0	
Capital Outlay	0	0	0	0	0	0	
TOTAL	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	

Concrete Curbing Program

STRATEGIC GOAL:	Enhance Community Health, Safety, and Well-Being	**START DATE:**	Recurring	**LOCATION:**	City-wide
STATUS:	Continuing Project	**COMPLETION DATE:**	Recurring		
PRIORITY:	II	**ACCT. NUMBER:**	4591538-6742		
DEPARTMENT:	Utilities & Engineering	**PROJECT CODE:**	6742		
PROJECT TYPE:	Recurring	**PROJECT COST:**	Recurring		



DESCRIPTION/JUSTIFICATION:

This program funds the installation and replacement of concrete curbing throughout the City on an as needed basis. Installation of curbing can improve stormwater drainage and prevent damage to swales from unwanted vehicular traffic. In FY24, concrete curbing was installed along Lake Drive and NW 8th Street in South Creek. In FY25, the need for installation of concrete curbing at the City of Coconut Creek Government Center will be assessed. Other locations will be addressed on an as-needed basis.

FUNDING SOURCES:

FUND	FY25	FY26	FY27	FY28	FY29	TOTAL	Previously Budgeted	Revenue as of 9/30/24
Stormwater Mgmt. Fund (45)	$50,000	$50,000	$50,000	$50,000	$50,000	$250,000	$50,000	Recurring
TOTAL	**$50,000**	**$50,000**	**$50,000**	**$50,000**	**$50,000**	**$250,000**	**$50,000**	**Recurring**

PROJECT COMPONENTS:

CATEGORY	FY25	FY26	FY27	FY28	FY29	TOTAL	Previously Budgeted	Expenses as of 9/30/24
Plans and Studies	$0	$0	$0	$0	$0	$0	$0	Recurring
Construction	50,000	50,000	50,000	50,000	50,000	250,000	50,000	
Equipment /Other	0	0	0	0	0	0	0	
TOTAL	**$50,000**	**$50,000**	**$50,000**	**$50,000**	**$50,000**	**$250,000**	**$50,000**	**Recurring**

OPERATING IMPACT:

CATEGORY	FY25	FY26	FY27	FY28	FY29	TOTAL	OTHER INFORMATION:
Personnel	$0	$0	$0	$0	$0	$0	
Operating	0	0	0	0	0	0	
Capital Outlay	0	0	0	0	0	0	
TOTAL	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	

Tree Canopy Restoration Program

STRATEGIC GOAL:	Focus on Climate Change and Resilience	**START DATE:**	Recurring	**LOCATION:**	City-wide
STATUS:	Continuing Project	**COMPLETION DATE:**	Recurring		
PRIORITY:	III	**ACCT. NUMBER:**	6151515-6805		
DEPARTMENT:	Sustainable Development	**PROJECT CODE:**	6805		
PROJECT TYPE:	Recurring	**PROJECT COST:**	Recurring		



DESCRIPTION/JUSTIFICATION:

This program re-establishes the tree canopy that was lost as a result of prior disasters via the planting of street trees in various neighborhoods. A tree canopy inventory was conducted, and neighborhoods have been ranked by priority area to restore the neighborhoods most impacted by past disasters.

FUNDING SOURCES:

FUND	FY25	FY26	FY27	FY28	FY29	TOTAL	Previously Budgeted	Revenue as of 9/30/24
General Trust Fund (61)	$250,000	$0	$0	$0	$0	$250,000	$0	Recurring
TOTAL	**$250,000**	**$0**	**$0**	**$0**	**$0**	**$250,000**	**$0**	**Recurring**

PROJECT COMPONENTS:

CATEGORY	FY25	FY26	FY27	FY28	FY29	TOTAL	Previously Budgeted	Expenses as of 9/30/24
Plans and Studies	$0	$0	$0	$0	$0	$0	$0	Recurring
Construction	250,000	0	0	0	0	250,000	0	
Equipment /Other	0	0	0	0	0	0	0	
TOTAL	**$250,000**	**$0**	**$0**	**$0**	**$0**	**$250,000**	**$0**	**Recurring**

OPERATING IMPACT:

CATEGORY	FY25	FY26	FY27	FY28	FY29	TOTAL	OTHER INFORMATION:
Personnel	$0	$0	$0	$0	$0	$0	
Operating	0	0	0	0	0	0	
Capital Outlay	0	0	0	0	0	0	
TOTAL	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	

Community Center Enhancements

STRATEGIC GOAL:	Enhance Community Health, Safety, and Well-Being	**START DATE:**	10/2021	**LOCATION:**	Community Center
STATUS:	Completed Project	**COMPLETION DATE:**	09/2024		
PRIORITY:	III	**ACCT. NUMBER:**	3971572-6503		
DEPARTMENT:	Public Works	**PROJECT CODE:**	6503		
PROJECT TYPE:	Non-Recurring	**PROJECT COST:**	$89,000		



DESCRIPTION/JUSTIFICATION:

To enhance the amenities for the residents and provide accessibility for all events at the Community Center gymnasium, replacement of the existing rollout bleachers with retractable bleachers ($55,000) and spray foam insulation ($34,000) was completed. Telescopic and retractable bleachers can be stowed away easily and configured in a variety of ways to accommodate seating for sports, Americans with Disabilities (ADA) seating access requirements, and general seating for public events. Spray foam insulation will help in eliminating sound reverberation for noise control and assist with energy efficiency.

FUNDING SOURCES:

FUND	FY25	FY26	FY27	FY28	FY29	TOTAL	Previously Budgeted	Revenue as of 9/30/24
Capital Improvement Fund (39)	$0	$0	$0	$0	$0	$0	$89,000	$89,000
TOTAL	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**$89,000**	**$89,000**

PROJECT COMPONENTS:

CATEGORY	FY25	FY26	FY27	FY28	FY29	TOTAL	Previously Budgeted	Expenses as of 9/30/24
Plans and Studies	$0	$0	$0	$0	$0	$0	$0	$0
Construction	0	0	0	0	0	0	0	0
Equipment /Other	0	0	0	0	0	0	89,000	76,316
TOTAL	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**$89,000**	**$76,316**

OPERATING IMPACT:

CATEGORY	FY25	FY26	FY27	FY28	FY29	TOTAL	OTHER INFORMATION:
Personnel	$0	$0	$0	$0	$0	$0	
Operating	0	0	0	0	0	0	
Capital Outlay	0	0	0	0	0	0	
TOTAL	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	

Lyons Road / Coconut Creek Parkway / Atlantic Boulevard Median Improvements

STRATEGIC GOAL:	Protect the Small Town Feeling and Look	**START DATE:**	10/2020	**LOCATION:**	Lyons Road from Coconut Creek Parkway to Atlantic Boulevard
STATUS:	Completed Project	**COMPLETION DATE:**	04/2024		
PRIORITY:	III	**ACCT. NUMBER:**	3271541-6725		
DEPARTMENT:	Public Works	**PROJECT CODE:**	6725		
PROJECT TYPE:	Non-Recurring	**PROJECT COST:**	$835,000		



DESCRIPTION/JUSTIFICATION:

The medians from Coconut Creek Parkway southward to Atlantic Boulevard remain unimproved. The original irrigation system that was installed requires constant maintenance and repairs and the flow is inadequate in many areas. Improvements included a new irrigation system, new landscaping, and pavers to match the existing theme along Lyons Road north.

FUNDING SOURCES:

FUND	FY25	FY26	FY27	FY28	FY29	TOTAL	Previously Budgeted	Revenue as of 9/30/24
Capital Projects Financing Fund (32)	$0	$0	$0	$0	$0	$0	$835,000	$835,000
TOTAL	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**$835,000**	**$835,000**

PROJECT COMPONENTS:

CATEGORY	FY25	FY26	FY27	FY28	FY29	TOTAL	Previously Budgeted	Expenses as of 9/30/24
Plans and Studies	$0	$0	$0	$0	$0	$0	$110,000	$79,033
Construction	0	0	0	0	0	0	725,000	690,403
Equipment /Other	0	0	0	0	0	0	0	0
TOTAL	**$0**	**$0**	**$0**	**$0**	**$0**	**$0**	**$835,000**	**$769,437**

OPERATING IMPACT:

CATEGORY	FY25	FY26	FY27	FY28	FY29	TOTAL	OTHER INFORMATION:
Personnel	$0	$0	$0	$0	$0	$0	Operating impact includes additional contractual landscape maintenance costs.
Operating	20,000	20,000	20,000	20,000	0	80,000	
Capital Outlay	0	0	0	0	0	0	
TOTAL	**$20,000**	**$20,000**	**$20,000**	**$20,000**	**$0**	**$80,000**	

Appendices



Appendices





DEBT ADMINISTRATION

Debt Issuance

The objective of the City of Coconut Creek's debt management policy is to maintain the City's ability to incur present and future debt at the most beneficial interest rates in amounts needed for financing the adopted Capital Improvement Program without adversely affecting the City's ability to fund essential City services. The City desires to maintain a conservative debt position.

Review and analysis of the City's debt position is required to provide a capital financing plan for infrastructure and other improvements. Both available resources and City's needs drive the City's debt issuance program. Decisions regarding the use of debt are based upon a number of factors including, but not limited to, the long-term needs of the City and the amount of resources available to repay the debt. City debt ratios are examined, as is the impact of future debt financing on those ratios. The use of debt ratios is only one tool of many in determining a course of action and is not used exclusively in making a decision. The debt policy is not expected to anticipate every future contingency in the City's Capital Improvement Program. Sufficient flexibility is required to enable City management to respond to unforeseen circumstances or new opportunities when appropriate.

The decision to issue bonds or obtain bank financing is based upon which alternative will provide the City with lower costs. The City Commission decides on an issue-by-issue basis which method of sale would be more appropriate. The City encourages the use of competitive sales for all issues unless circumstances dictate otherwise. Negotiated sales are considered if the sale is a complex financing structure (amount of issues, certain revenue issues, a combination of taxable/nontaxable issues, etc.) or based upon other factors that lead the Finance and Administrative Services Department to conclude that a competitive sale would be less effective. If a negotiated sale was anticipated, then the Finance and Administrative Services Department and City Bond Counsel would establish a list of pre-qualified underwriters.

Legal Debt Limit

The City Charter allows revenue bonds to be issued when authorized by the City Commission. General Obligation bonds must be approved by a referendum of the electorate. The City Charter and State Statutes do not provide for a legal debt limit.

DEBT SERVICE FUND SUMMARY

The City currently has three revenue notes outstanding as follows:

Capital Improvement Revenue Note, Series 2017A - The Series 2017A issue provided funds for the acquisition, improvement and equipping of various public improvements in accordance with the City's Five-Year Capital Improvement Program, as amended and approved by the City Commission from time to time. The note has a fifteen-year term and is secured by non-ad valorem revenues.

Capital Improvement Revenue Note, Series 2017B - The Series 2017B issue retired the then outstanding Series 2009 Revenue Notes. The original bonds were issued to provide funds for the undergrounding of aerial utility lines, construction of a Public Works/EOC Administration Building, and other capital projects. The note has a fifteen-year term and is secured by non-ad valorem revenues.

Capital Improvement Revenue Note, Series 2021 - The Series 2021 issue retired the then outstanding Series 2018 Revenue Note. The original bond was issued to provide funds for the acquisition, improvement and equipping of various public improvements in accordance with the City's Five-Year Capital Improvement Program, as amended and approved by the City Commission from time to time. The note has a seven-year term and is secured by non-ad valorem revenues.

The City Charter allows revenue bonds to be issued when authorized by the City Commission. General Obligation bonds must be approved by referendum of the electorate. The City Charter and State Statutes does not provide for a legal debt limit.

Outstanding as of September 30, 2024

Description	Year of Maturity	Interest Rates	Principal Amount Payable
Capital Improvement Revenue Note, Series 2017A	2032	2.46%	$ 5,795,000
Capital Improvement Revenue Note, Series 2017B	2032	2.91%	$ 3,975,000
Capital Improvement Revenue Note, Series 2021	2028	1.12%	$ 4,285,000
Total Outstanding Long-term Debt			**$ 14,055,000**

DEBT SERVICE REQUIREMENTS TO MATURITY

TOTAL DEBT SERVICE REQUIREMENTS

Fiscal Year	Principal	Interest	Total
2025	$ 2,165,000	$ 306,351	$ 2,471,351
2026-2030	9,245,000	907,869	10,152,869
2031-2032	2,645,000	105,388	2,750,388
	$ 14,055,000	$ 1,319,608	$ 15,374,608

CAPITAL IMPROVEMENT REVENUE NOTE, SERIES 2017A

Fiscal Year	Principal	Interest	Total
2025	$ 665,000	$ 142,558	$ 807,558
2026-2030	3,570,000	459,652	4,029,652
2031-2032	1,560,000	57,810	1,617,810
	$ 5,795,000	$ 660,020	$ 6,455,020

CAPITAL IMPROVEMENT REVENUE NOTE, SERIES 2017B

Fiscal Year	Principal	Interest	Total
2025	$ 445,000	$ 115,672	$ 560,672
2026-2030	2,445,000	375,390	2,820,390
2031-2032	1,085,000	47,578	1,132,578
	$ 3,975,000	$ 538,640	$ 4,513,640

CAPITAL IMPROVEMENT REVENUE NOTE, SERIES 2021

Fiscal Year	Principal	Interest	Total
2025	$ 1,055,000	$ 48,121	$ 1,103,121
2026-2028	3,230,000	72,827	3,302,827
	$ 4,285,000	$ 120,948	$ 4,405,948

PLEDGED REVENUE COVERAGE
Last Ten Fiscal Years
(Amounts Expressed in Thousands)

Fiscal Year	Electric Utility Taxes	Electric Franchise Fees	Total Revenue	Improvement Revenue Notes Debt Service Principal	Debt Service Interest	Coverage	Non-Ad Valorem Revenue	Debt Service Principal		Debt Service Interest	Coverage
2015	3,599	2,983	6,582	1,590	159	3.76	26,540	1,181		361	17.21
2016	3,695	2,910	6,605	1,629	112	3.79	28,397	1,236		315	18.31
2017	3,802	2,985	6,787	1,685	64	3.88	29,551	6,766	(1)	298	4.18
2018	-	2,959	2,959	799	16	3.63	34,568	925		488	24.46
2019	-	-	-	-	-	-	38,709	1,825		693	15.37
2020	-	-	-	-	-	-	36,906	1,875		643	14.66
2021	-	-	-	-	-	-	39,928	10,205	(2)	523	3.72
2022	-	-	-	-	-	-	41,326	2,040		424	16.77
2023	-	-	-	-	-	-	48,886	2,080		386	19.82
2024	-	-	-	-	-	-	49,359	2,120		347	20.01

(1) Includes $6,765,000 to fully refund principal on Series 2009 from issuance of Series 2017B revenue note proceeds.
(2) Includes $8,215,000 to fully refund principal on Series 2018 from issuance of Series 2021 revenue note proceeds.

Fiscal Year 2024 - Not Audited



ORDINANCE NO. 2024-037

AN ORDINANCE OF THE CITY COMMISSION OF THE CITY OF COCONUT CREEK, FLORIDA, ADOPTING A BUDGET FOR THE FISCAL YEAR BEGINNING OCTOBER 1, 2024, AND ENDING SEPTEMBER 30, 2025; DETERMINING THE AMOUNT OF AVAILABLE FUNDS ON HAND AND ESTIMATED REVENUES FOR SAID YEAR; APPROPRIATING THE FUNDS NECESSARY FOR THE OPERATION OF THE CITY FOR SAID YEAR; AUTHORIZING CONTINUATION OF A GENERAL TRUST FUND; AUTHORIZING CONTINUATION OF GRANTS FUNDS; AUTHORIZING CONTINUATION OF LOCAL AND FEDERAL LAW ENFORCEMENT TRUST FUNDS; AUTHORIZING THE CONTINUATION OF THE TRANSPORTATION SURTAX FUND; AUTHORIZING RE-APPROPRIATION OF UNSPENT ECONOMIC DEVELOPMENT DIVISION FUNDS; AND AUTHORIZING RE-APPROPRIATION OF $500,000 OF FUND BALANCE RESERVES FOR E-911 DISPATCH SERVICES; PROVIDING FOR CONFLICTS; PROVIDING FOR SEVERABILITY; AND PROVIDING AN EFFECTIVE DATE.

State of Florida
County of Broward
City of Coconut Creek
I HEREBY CERTIFY that this is a true and correct copy of Ordinance 2024-037
Witness my hand and the Official Seal of The City of Coconut Creek this 26th day of September, 20 24
Joseph J. Kavanagh, City Clerk

WHEREAS, the City Manager of the City of Coconut Creek has presented the proposed budget to the City Commission, which contains estimates of amounts on hand, revenues to be received, and amounts to be appropriated to each of the various departments and capital projects of the City for the 2025 Fiscal Year; and

WHEREAS, the City Commission has received and reviewed said proposed budget and desires to adopt the Operating and Capital Improvement Budget as the official budget for the City of Coconut Creek for the 2025 Fiscal Year; and

WHEREAS, all public hearings as required by law have been held pursuant to notice duly published, the public has been given the opportunity to be heard, and all other requirements have been fulfilled.

NOW, THEREFORE, THE CITY COMMISSION OF THE CITY OF COCONUT CREEK HEREBY ORDAINS:

Section 1: That the forgoing "WHEREAS" clauses are hereby ratified and confirmed as being true and correct and are hereby made a specific part of this ordinance.

Section 2: That the Operating and Capital Improvement Budget is hereby adopted as the City of Coconut Creek's official budget for the 2025 Fiscal Year with the following amendments authorized by the City Commission during a budget workshop held on August 7, 2024:

		Increases / (Decreases)
General Fund (01)		
Revenues		
Miscellaneous Revenues	$	(82,150)
Total Revenues	$	(82,150)
Expenditures		
City Commission		
Personal Services	$	(1,650)
Human Resources and Risk Management Department		
Operating Expenses		(40,000)
Police Department		
Capital Outlay		(48,000)
Fire Rescue Department		
Operating Expenses		7,500
Total Expenditures	$	(82,150)
Law Enforcement Trust Fund (62)		
Revenues		
Appropriated Fund Balance	$	48,000
Total Revenues	$	48,000
Expenditures		
Police Department		
Capital Outlay	$	48,000
Total Expenditures	$	48,000

The Urban Design and Development Division within the Sustainable Development Department has been restructured into two (2) separate divisions: Urban Design and Development and Community Planning Transportation. The overall budget for the Sustainable Development Department remains the same.

Section 3: That the Operating and Capital Improvement Budget establishes the amount of available funds on hand, estimated revenues, and appropriates the funds necessary to operate the government of the City for the 2025 Fiscal Year.

Section 4: That the continuation of a General Trust Fund is hereby authorized with said Fund to be used to receive monies from grants, gifts, and bequests and to disburse monies in accordance with said grant, gift, or bequest without being included in the Operating and Capital Improvement Budget.

Section 5: That the continuation of the Grants Funds are hereby authorized with said Funds to be used to receive monies from grants and to disburse monies in accordance with said grants without being included in the Operating and Capital Improvement Budget.

Section 6: That the continuation of Local and Federal Law Enforcement Trust Funds are hereby authorized with said Funds to be used to receive and expend monies in accordance with State and Federal laws without being included in the Operating and Capital Improvement Budget.

Section 7: That the continuation of the Transportation Surtax Fund is hereby authorized with said Funds to be used to receive and expend monies in accordance with State and Local requirements without being included in the Operating and Capital Improvement Budget.

Section 8: That for financial reporting purposes, the appropriate fund budgets may be amended to account for activities related to the General Trust Fund, the Grants Funds, the Local and Federal Law Enforcement Trust Funds, and the Transportation Surtax Fund.

Section 9: That re-appropriating any unspent funds budgeted for the Economic Development Division is hereby authorized.

Section 10: That re-appropriating $500,000 of fund balance reserves for E-911 dispatch services is hereby authorized.

Section 11: That all ordinances or parts of ordinances, all City Code sections or parts of City Code sections, and all resolutions or parts of resolutions in conflict with this ordinance are hereby repealed to the extent of such conflict.

Section 12: That should any section or provision of this ordinance or any portion thereof, any paragraph, sentence, clause or word be declared by a court of competent jurisdiction to be invalid, such decision shall not affect the validity of the remainder hereof as a whole or part hereof other than the part declared invalid.

Section 13: That this ordinance shall become effective upon its passage on second and final reading.

PASSED FIRST READING THIS 12TH DAY OF SEPTEMBER, 2024.

PASSED SECOND READING THIS 26TH DAY OF SEPTEMBER, 2024.

Sandra L. Welch, Mayor

Attest:

Joseph J. Kavanagh, City Clerk

	1st	2nd
Welch	Aye	Aye
Railey	Aye	Aye
Rydell	Aye	Aye
Brodie	Aye	Aye
Wasserman	Aye	Aye

State of Florida
County of Broward
City of Coconut Creek
I HEREBY CERTIFY that this is a true and correct copy of Resolution 2024-133
Witness my hand and the Official Seal of The City of Coconut Creek this 3rd day of September 20 24
Joseph J. Kavanagh, City Clerk

RESOLUTION NO. 2024-133

A RESOLUTION OF THE CITY COMMISSION OF THE CITY OF COCONUT CREEK, FLORIDA, ADOPTING THE CAPITAL IMPROVEMENT PROGRAM (CIP) FOR FISCAL YEAR 2025 THROUGH FISCAL YEAR 2029, PURSUANT TO SECTION 602 OF THE CITY CHARTER; PROVIDING FOR SEVERABILITY; AND PROVIDING AN EFFECTIVE DATE.

WHEREAS, the City Commission has considered and approved the Capital Improvement Program for Fiscal Year 2025 through Fiscal Year 2029.

NOW, THEREFORE, BE IT RESOLVED BY THE CITY COMMISSION OF THE CITY OF COCONUT CREEK, FLORIDA:

Section 1: That the forgoing "WHEREAS" clauses are hereby ratified and confirmed as being true and correct and are hereby made a specific part of this resolution.

Section 2: That the City Commission has reviewed and hereby approves and adopts the Capital Improvement Program for Fiscal Year 2025 through Fiscal Year 2029.

Section 3: That if any clause, section, other part or application of this resolution is held by any court competent jurisdiction to be unconstitutional or invalid, in part or in application, it shall not affect the validity of the remaining portion or applications of this resolution.

Section 4: That this resolution shall be in full force and effect immediately upon its adoption.

Adopted this 26th **day of** September**, 2024.**

Sandra L. Welch, Mayor

Attest:

Joseph J. Kavanagh, City Clerk



Welch	Aye
Railey	Aye
Rydell	Aye
Brodie	Aye
Wasserman	Aye

State of Florida
County of Broward
City of Coconut Creek
I HEREBY CERTIFY that this is a true and correct copy of Ordinance 2024-036
Witness my hand and the Official Seal of The City of Coconut Creek this 26th day of September 20 24
Joseph J. Kavanagh, City Clerk

ORDINANCE NO. 2024-036

AN ORDINANCE OF THE CITY COMMISSION OF THE CITY OF COCONUT CREEK, FLORIDA, ESTABLISHING AND ADOPTING THE CITY OF COCONUT CREEK'S AD VALOREM TAX OPERATING MILLAGE RATE AT 6.8988 MILLS FOR THE 2025 FISCAL YEAR; PROVIDING FOR CONFLICTS; PROVIDING FOR SEVERABILITY; AND PROVIDING AN EFFECTIVE DATE.

WHEREAS, the City Manager of the City of Coconut Creek has estimated expenditures and revenues of said City for the 2025 Fiscal Year with detailed information, including revenues to be derived from sources other than the ad valorem tax levy and has made recommendations as to the amounts necessary to be appropriated for the ensuing fiscal year; and

WHEREAS, the City Commission has received and considered the recommendations of the City Manager and the proposed budget and has determined the amount of available funds on hand and the estimated ad valorem tax necessary to be levied; and

WHEREAS, all public hearings, as required by law, have been held pursuant to notice duly published, the public has been given the opportunity to be heard, and all other requirements have been fulfilled.

NOW, THEREFORE, THE CITY COMMISSION OF THE CITY OF COCONUT CREEK HEREBY ORDAINS:

Section 1: That the forgoing "WHEREAS" clauses are hereby ratified and confirmed as being true and correct and are hereby made a specific part of this ordinance.

Section 2: That an ad valorem tax operating millage rate of 6.8988 mills (6.8988 per $1,000 of taxable value) is hereby established and adopted for the 2024 tax year (2025 Fiscal Year).

Section 3: That said operating millage rate represents a 7.02% increase from the current millage rate of 6.4463 and is a 14.72% increase from the roll back millage rate of 6.0134.

Section 4: That all ordinances or parts of ordinances, all City Code sections or parts of City Code sections, and all resolutions or parts of resolutions in conflict with this ordinance are hereby repealed to the extent of such conflict.

Section 5: That should any section or provision of this ordinance or any portion thereof, any paragraph, sentence, clause or word be declared by a court of competent jurisdiction to be invalid, such decision shall not affect the validity of the remainder hereof as a whole or part hereof other than the part declared invalid.

Section 6: That this ordinance shall become effective upon its passage on second and final reading.

PASSED FIRST READING THIS 12TH DAY OF SEPTEMBER, 2024.

PASSED SECOND READING THIS 26TH DAY OF SEPTEMBER, 2024.

Sandra L. Welch, Mayor

Attest:

Joseph J. Kavanagh, City Clerk

	1st	2nd
Welch	Aye	Aye
Railey	Aye	Aye
Rydell	Aye	Aye
Brodie	Aye	Aye
Wasserman	Aye	Aye



GLOSSARY

Account	A separate financial reporting unit for budgeting, management, or accounting purposes. All budgetary transactions, whether revenue or expenditure are recorded in accounts.
Accountability	The state of being obliged to explain actions to justify what was done. Accountability requires justification for the raising of public funds and the purposes for which they are used.
Accounting Period	A period of time (e.g. one month, one year) where the City determines its financial position and results of operations.
Accounting Standards	The generally accepted accounting principles (GAAP) promulgated by the Government Accounting Standards Board (GASB), which guide the recording and reporting of financial information by state and local governments. The standards establish such guidelines as to when transactions are recognized, the types and purposes of funds, and the content and organization of the annual financial report.
Accounting System	The total set of records and procedures which are used to record, classify, and report information on the financial status and operations of an entity.
Accrual Basis	A method of accounting in which revenues are recorded when measurable and earned, and expenses are recognized when a good or service is used.
Activity	A department effort contributing to the achievement of a specific set of program objectives; the smallest unit of the program budget.
Adopted Budget	The original budget as approved by the City Commission at the beginning of the fiscal year.
Ad Valorem Taxes	Commonly referred to as property taxes, levied on both real and personal property, according to the property's valuation and tax rate.
Amended Budget	The current budget resulting from changes to the Adopted Budget. An example of a common change would be a line item transfer of funds.
Americans with Disabilities Act (ADA)	A civil rights legislation that prohibits discrimination against people with disabilities in several areas, including employment, transportation, public accommodations, communications and access to state and local government' programs and services.
Annual Comprehensive Financial Report	Financial report that contains, at a minimum three sections: (1) introductory, (2) financial, and (3) statistical, and whose financial section provides information on each individual fund.



GLOSSARY

Appropriation	The setting aside of money for a particular purpose.
Assessed Property Value	The valuation set upon real estate and certain personal property by the Property Appraiser as a basis for levying property taxes.
Assets	Resources owned or held by a government, which have monetary value.
Audit	An examination of evidence, including records, facilities, inventories, systems, etc., to discover or verify desired information.
Balanced Budget	A budget in which current revenues equal current expenditures. The legal requirements for a balanced budget may be set by the state or local government.
Benchmark	A point of reference from which measurements may be made. A benchmark is something that serves as a standard by which other performance indicators may be evaluated or compared.
Bond	A promise to repay borrowed money on a particular date, often ten or twenty years in the future. Most bonds also involve a promise to pay a specified dollar amount of interest at predetermined intervals. Local governments use bonds to obtain long-term financing for capital projects.
Bond Covenant	A legally enforceable agreement with bondholders that requires the governmental agency selling the bond to meet certain conditions in the repayment of the debt.
Budget	A plan of financial activity for a specified period of time (fiscal year or biennium) indicating all planned revenues and expenses for the budget period.
Budget Amendment	A revision of the adopted budget that, when approved by the Commission, replaces the original provision. Budget amendments occur throughout the fiscal year, as spending priorities shift.
Budgetary Basis	This refers to the basis of accounting used to estimate financing sources and uses in the budget. This generally takes on the three forms: GAAP, cash, or modified accrual.
Budget Calendar	The schedule of key dates or milestones which a government follows in the preparation and adoption of the budget.



GLOSSARY

Budget Cycle	The recurring process, either annual or biennial, in which a government prepares, adopts, and implements a spending plan. The budget cycle consists of (1) preparation of a budget proposal, (2) legislative approval of the proposed budget, (3) executive-branch implementation of the proposed budget, and (4) preparation of an annual report detailing the results of operations.
Budget Message	Included in the opening section of the budget, the Budget Message provides summary of the most important aspects of the budget, changes from previous fiscal years, and recommendations regarding the financial policy for the upcoming period.
Business Tax	A tax imposed for the privilege of doing business in Coconut Creek. Any individual or home-based business providing merchandise, entertainment or service directly or indirectly to the public must obtain a license to operate.
Capital Assets	Assets of significant value and having a useful life of several years. Capital Assets are also called fixed assets.
Capital Budget	The appropriation of bonds or operating revenue for improvements to facilities, and other infrastructure.
Capital Outlay / Expenditures	Spending on fixed assets. Generally, such acquisitions cost more than a specified amount (e.g. $5,000) and are intended to last more than one year.
Capital Improvements	Any major expenditure relating to the acquisition, expansion, or rehabilitation of the City's infrastructure and major equipment purchases which generally falls into one of the following categories: land purchase, new structures; structural and non-structural improvements; major repairs; and major equipment.
Capital Improvement Program (CIP)	A five-year plan which identifies capital projects and equipment purchases, provides a planning schedule (including start and completion dates), and identifies options for financing the plan.
Capital Project	Major construction, acquisition, or renovation activities that add value to the physical assets of a government, or significantly increase their useful life. Also called capital improvements.
Capital Projects Funds	Governmental funds established to account for resources used for the acquisition of large capital improvements other than those accounted for in the proprietary or trust funds.



GLOSSARY

Cash Flow	The net cash balance at any given point. The treasurer prepares a cash budget that projects the inflow, outflow, and net balance of cash reserves on a daily, weekly, and/or monthly basis.
Charges for Services	A collection of accounts used to capture revenue related to services provided by the City, such as parks and recreation, administrative, water, sewer and stormwater.
Collective Bargaining Agreement	A legal contract between the employer and a verified representative of a recognized bargaining unit for specific terms and conditions of employment (e.g. hours, working conditions, salary, fringe benefits, and matters affecting health and safety of employees).
Community Development Block Grant (CDBG) Fund	A special revenue fund used to account for funds received from the U.S. Department of Housing and Urban Development.
Consumer Price Index (CPI)	A statistical description of price levels provided by the U.S. Department of Labor. The index is used as a measure of the increase in the cost of living (e.g. economic inflation).
Contingency	A budgetary reserve set-aside for emergencies or unforeseen expenditures not otherwise budgeted. This type of account protects the local government from having to issue short-term debt to cover such needs.
Contractual Services	Services rendered to a government by private firms, individuals, or other governmental agencies. Examples include utilities, rent, maintenance agreements, and professional consulting services.
Cost-of-Living Adjustments (COLA)	An increase in salaries to offset the adverse effect of inflation on compensation.
COVID-19	Coronavirus disease
Debt Service	The cost of paying principal and interest on borrowed money according to a predetermined payment schedule.
Debt Service Funds	One or more funds established to account for expenditures used to repay the principal and interest on debt.
Deficit	The amount by which expenditures exceed revenues during a single accounting period.



GLOSSARY

Department	The basic organizational unit of government, which is functionally unique in its delivery of services.
Depreciation	Expiration in the service life capital assets attributes to wear and tear, deterioration, and action of the physical elements, inadequacy, or obsolescence.
Designated	Funds that have been identified for a specific purpose. This differs from reserved funds, in that there is no legal requirement for funds that have been designated.
Disbursement	Payment for goods or services that have been delivered and invoiced.
Distinguished Budget Presentation Program	A voluntary program administered by the Government Finance Officers Association (GFOA) to encourage governments to publish efficiently organized and easily readable budget documents and to provide peer recognition and technical assistance to the fiscal officers preparing them.
Employee (or Fringe) Benefits	Contributions made by a government to meet commitments or obligations for employee fringe benefits. Included are the government's share of costs for Social Security and various pensions, medical, and life insurance plans.
Encumbrance	Budget authority that is set aside when a purchase order or contract is approved. The encumbrance assures suppliers that sufficient funds will be available once the order is fulfilled. Encumbrances are also known as obligations.
Enterprise Funds	A separate fund used to account for services supported primarily by service charges; examples are water, sewer, golf, and airport funds.
Enterprises	Government-owned services, such as utilities, that are supported primarily by fees rather than by tax revenue.
Estimate	The most recent prediction of current year revenue and expenditures. Estimates are based on several months of actual expenditure and revenue information and are prepared to consider the impact of unanticipated costs or other economic changes.
Expenditure	The payment of cash on the transfer of property or services for the purpose of acquiring an asset, service, or settling a loss.
Expense	Charges incurred (whether paid immediately or unpaid) for operations, maintenance, interest, or other charges.



GLOSSARY

Fiduciary Funds	Funds that account for resources that government holds in trust for individuals or other governments.
Fines And Forfeitures	Consists of a variety of fees, fines and forfeitures collected by the State Court System, including bail forfeitures, garnishments, legal defenders recoupment and juror/witness fees.
Fiscal Year	A twelve-month period designated as the operating year for accounting and budgeting purposes in an organization. For Coconut Creek, this twelve (12) month period is October 1 to September 30.
Five-Year Capital Plan	A plan for capital expenditures to be incurred each year over a five-year period to meet capital needs arising from the long-term work program or other capital needs. It sets forth each project or other contemplated expenditure in which the government is to have a part and specifies the resources estimated to be available to finance the projected expenditures. The Five-Year Capital Plan should link to the City's Business/Strategic Plans.
Fixed Assets	Assets of long-term character that are intended to continue to be held or used, such as land, buildings, machinery, furniture, and other equipment.
Fleet	The vehicles owned and operated by the City.
Forfeiture	The automatic loss of property, including cash, as penalty for breaking the law, or as compensation for losses resulting from illegal activities. Once property has been forfeited, the City may claim it, resulting in confiscation of the property.
Franchise Fee	Charges to utilities for exclusive/non-exclusive rights to operate within municipal boundaries. Examples are electricity, telephone, cable television and solid waste.
Fringe Benefits	Contributions made by an employer to meet commitments or obligations for employees beyond base pay, including the employers' share of costs for social security, pension, deferred compensation, medical and life insurance plans.
Full-Time Equivalent Position	A part-time position converted to the decimal equivalent of a full-time position based on 2,080 hours per year.
Fund	A self-balancing set of accounts. Governmental accounting information is organized into funds, each with separate revenues, expenditures, and fund balances.



GLOSSARY

Fund Balance	The difference between a fund's assets and its liabilities. Portions of the fund balance may be reserved for various purposes, such as contingencies or encumbrances.
General Fund	The major fund in most governmental units, the General Fund accounts for all activities not accounted for in other funds. Most tax-funded functions, such as police and fire protection, are accounted for in the General Fund.
Generally Accepted Accounting Principles (GAAP)	Uniform minimum standards used by state and local governments for financial recording and reporting; established by the accounting profession through the Governmental Accounting Standards Board (GASB).
General Obligation (GO) Bond	This type of bond is backed by the full faith, credit, and taxing power of the government. This type of bond requires voter approval.
Governmental Accounting Standards Board (GASB)	The body that sets accounting standards specifically for governmental entities at the state and local levels.
Government Finance Officers Association (GFOA)	An association of state/provincial and local finance professionals in the United States and Canada.
Governmental Funds	Funds typically used to account for tax supported, governmental activities (e.g. the general fund, special revenue funds, debt service funds, capital projects funds and permanent funds).
Goal	A statement of broad direction, purpose, or intent based on the needs of the community.
Grants	A contribution by a government or other organization to support a particular function. Grants may be classified as either operational or capital, depending upon the grantee.
Homestead Exemption	Pursuant to the Florida State Constitution, the first $25,000 of assessed value of a home that the owner occupies as principal residence is exempt from the property tax. The second $25,000 excludes School Board taxes and applies to properties with assessed values greater than $50,000
HB7055	The bill requires all local government employees with access to the government's network to complete a basic cybersecurity training within 30 days after they begin employment and annually thereafter.



GLOSSARY

Impact Fees	Fees charged to developers to cover the anticipated cost of improvements that will be needed as a result of growth and development.
Indirect Cost	A cost necessary for the functioning of the organization as a whole, but which cannot be directly assigned to one service.
Infrastructure	The physical assets of a government (e.g., streets, water, sewer, public buildings and parks).
Intergovernmental Revenue	Funds received from federal, state and other local government sources in the form of grants, shared revenues, and payments in lieu of taxes.
Interlocal Agreement	A contractual agreement between two or more governmental entities.
Internal Service Funds	One or more funds that account for the goods and services provided by one department to another within government on a cost-reimbursement basis. Departments that use internal services (e.g., data processing) may have a line item in their budget for such services.
Key Performance Indicators	Indicators used in budgets to show, for example, (1) the amount of work accomplished, (2) the efficiency with which tasks were completed, and (3) the effectiveness of a program, which are often expressed as the extent to which objectives were accomplished.
Liability	Debt or other legal obligations arising out of transactions in the past which must be liquidated, renewed, or refunded at some future date.
Levy	To impose taxes for the support of government activities.
Licenses and Permits	A collection of accounts used to capture revenues related to business licenses, and electrical, mechanical, building permits, etc. issued by the City.
Line Item Budget	A budget prepared along departmental lines that focuses on what is to be bought by linking appropriations to objects of expenditures.
Local Housing Assistance Plan	A program that assist very low to moderate income households in order to expand production of and preserve affordable housing.
Long-term Debt	Debt payable more than one year after date of issue.



GLOSSARY

Major Fund	A fund that reports at least 10% of total governmental assets, liabilities, revenues or expenditures and at least 5% of combined City assets, liabilities, revenues or expenditures.
Mandate	A requirement from a higher level of government that a lower level of government perform a task in a particular way, or perform a task to meet a particular standard, often without compensation from the higher level of government.
Measurement	A variety of methods used to assess the results achieved and improvements still required in a process or system. Measurement gives the basis for continuous improvement by helping evaluate what is working and what is not working.
Mill	The property tax rate, which is based on the valuation of property. A tax rate of one mill produces one dollar of taxes on each $1,000 of assessed property valuation. One tenth of one cent.
Millage	The total tax obligation per $1,000 of assessed valuation of property.
Mission	A clear and concise statement that focuses on the purpose of the program and sets program goals to align practices with values. A mission statement is an actionable plan for a program's future, which includes the objectives, how these objectives will be reached, who is responsible for performance, and why the program must meet its goals.
Modified Accrual Basis of Accounting	A form of accrual accounting in which (1) expenditures are recognized when the goods or services are received and (2) revenues, such as taxes, are recognized when measurable and available to pay expenditures in the current accounting period.
Municipal Service Provider	Services provided either by the municipality, or by an external agent on behalf of the municipality in terms of a service delivery agreement.
National Pollutant Discharge Elimination System	A permit program, which controls water pollution by regulating point sources that discharge pollutants into waters of the United States.
Net Position	An account in the equity section of the balance sheet reflecting the accumulated earnings of the Water & Sewer Fund, the Self-Insurance Funds, the Equipment Services Fund, or the City Centre Fund.
Non-Departmental	Referring to activities, revenues, and expenditures that are not assigned to a department.



GLOSSARY

Non-Major Fund	A fund that reports less than 10% of total governmental assets, liabilities, revenues or expenditures and less than 5% of combined City assets, liabilities, revenues or expenditures.
Object of Expenditure	An expenditure classification, referring to the lowest and most detailed level of classification, such as electricity, office supplies, asphalt, and furniture.
Objective	Something to be accomplished in specific, well-defined, and measurable terms and that is achievable within a specific period.
Obligations	Amounts that a government may be legally required to meet out of its resources. They include not only actual liabilities, but also encumbrances not yet paid.
Operating Expenses	The cost of personnel, materials, and equipment required for a department to function.
Operating Income	The excess of operating revenue over operating expenses, before interfund transfers, interest and other adjustments not directly related to operations. The concept of operating income applies only to enterprise, internal service and non-expendable and pension trust funds.
Operating Revenue	Funds that the government receives as income to pay for ongoing operations. It includes such items as taxes, fees from specific services, interest earnings, and grant revenues. Operating revenues are used to pay for day-to-day services.
Ordinance	A municipal regulation or an authoritative decree or law.
Pandemic	A disease outbreak that spreads across countries or continents.
Pay-as-you-go Basis	A term used to describe a financial policy by which capital outlays are financed from current revenues rather than through borrowing.
Per Capita	A measurement of the proportion of some statistic to an individual resident determined by dividing the statistic by the current population.
Performance Measurement System	The City's methodology for monitoring performance measures and Key Intended Outcomes. See Quarterly Performance Report.
Personal Services	Expenditures for salaries, wages, and fringe benefits of government employees.
Potable Water	Water that is fit to drink.



GLOSSARY

Productivity	The cost per unit of goods or services, holding quality constant. Productivity increases when the cost per unit goes down but quality remains constant or increases.
Program	A group of related activities performed by one or more organizational units for the purpose of accomplishing a function for which the government is responsible.
Program Budget	A budget format that organizes budgetary information and allocates funds along program rather than departmental lines.
Property Tax	A tax levied on the assessed value of real and personal property. This tax is also known as ad valorem tax.
Proprietary Funds	The Enterprise Fund account for operations (a) that are financed and operated in a manner similar to private business enterprises - where the intent of the governing body is that the costs of providing goods or services to the general public on a continuing basis be financed or recovered primarily through user charges; or (b) where the governing body has decided that periodic determination of revenues earned, expenses incurred, and/or net income is appropriate for capital maintenance, public policy, management control, accountability, or other purposes.
Public Hearing	An open meeting regarding proposed operating or capital budget allocations, which provides citizens with an opportunity to voice their views on the merits of the proposals.
Purchase Order	An agreement to buy goods and services from a specific vendor with a promise to pay on delivery.
Quality	Excellence, as defined by the customer.
Reappropriation	The process of bringing forward unspent dollars from the previous fiscal year budget to the current approved budget.
Reserve	An account used either to set aside budgeted revenues that are not required for expenditure in the current budget year or to earmark revenues for a specific future purpose.
Reserves	A portion of the fund balance or retained earnings legally segregated for specific purposes.



GLOSSARY

Resolution	A special or temporary order of legislative body; an order of a legislative body requiring less legal formality than an ordinance or statute.
Resources	Total amounts available for appropriation including estimated revenues, fund transfers, and beginning balances.
Revenues	All amounts of money received by a government from external sources for the purpose of financing the operations of the government.
Retained Earnings	Cumulative net earnings or profits.
Revenue Bonds	This type of bond is backed only by revenues which come from a specific enterprise or project, such as a hospital or toll road.
Rollback Rate	The millage necessary to raise the same amount of Ad Valorem tax revenue as the previous year, excluding taxes for new construction.
Service Level	Services or products that comprise actual or expected output of a given program. Focus is on result, not measures of workload.
Source of Revenue	Revenues are classified according to their source or point of origin.
Special Assessment	A compulsory levy made against certain properties to defray part or all of the cost of a specific improvement or service deemed to primarily benefit those properties.
Special Revenue Fund	A fund used to account for revenues legally restricted to expenditures for a particular purpose.
State Housing Initiatives Partnership Program (SHIP)	A State of Florida housing initiative program which provides local funding to implement and/or supplement the following programs: housing development, down payment assistance, housing acquisition and rehabilitation, homeownership assistance, and homebuyers counseling and technical assistance.
Statute	A law enacted by a legislative body.
Strategic Plan	A document outlining long-term goals, critical issues, and action plans that will increase the organization's effectiveness in attaining its mission, priorities, goal and objectives. Strategic planning starts with examining the present, envisioning the future, choosing how to get there, and making it happen.



GLOSSARY

Taxable Value	The assessed value less homestead and other exemptions, if applicable.
Taxes	Compulsory charges levied by a government for the purpose of financing services performed for the common benefit of the people. This term does not include specific charges made against particular persons or property for current or permanent benefit, such as special assessments.
Temporary Positions	An employee who fills a temporary or short-term position. Such employees provide contingency staffing for government operations during peak workloads or to address temporary staffing needs. Temporary employees are on a per-hour basis, and do not receive benefits.
Transport Fees	The cost to provide ambulance transportation to patients from home to hospital.
Truth in Millage	The Florida Truth in Millage Act (TRIM) serves to formalize the property tax levying process by requiring a specific method of tax rate calculation, form of notice, public hearing requirements, and advertisement specifications prior to the adoption of a budget tax rate.
Trust Funds	A fund established to receive money that the local government holds on behalf of individuals or other governments; the government holding the money has little or no discretion over it. Examples include employee pension funds and taxes collected for other governments.
Unappropriated	Not obligated for specific purposes. (See Undesignated)
Unassigned Fund Balance	The portion of a fund balance that is not restricted for a specific purpose and is available for general appropriation.
Undesignated	Without a specific purpose. (See Unappropriated)
Unencumbered Balance	The amount of an appropriation that is neither expended nor encumbered. It is essentially the amount of money still available for future use.
User Fees	Charges for expenses incurred when services are provided to an individual or group and not the community at large. The key to effective utilization of user fees is being able to identify specific beneficiaries of services and then determine the full cost of the service they are consuming (e.g. building inspections).
Utility Tax	Taxes levied on consumer consumption of utility services provided in the City. The tax is levied as a percentage of gross receipts.



GLOSSARY

Vision 2030	A committee of elected officials and residents completing a long-range strategic plan for the City.
Water & Sewer Fund	An enterprise fund established to account for the resources and uses of the Utilities function of the City and is prepared on the full accrual basis of accounting. The Utilities function consists of the provision of a clean water source and the proper disposal of wastewater. The Water & Sewer Fund is an enterprise fund and as such receives its revenues from charges levied for the provision of services to users.
Working Capital	A calculation of the current assets minus the current liabilities.



ACRONYMS

ACFR	Annual Comprehensive Financial Report
ADA	Americans with Disabilities Act
AI	Audubon International
AED	Automatic External Defibrillator
AMI	Automatic Metering Infrastructure
AWWA	American Water Works Association
BHAP	Behavioral Health Access Program
CAAS	Commission on Accreditation of Ambulance Services
CAP	Climate Action Plan
CCR	Consumer Confidence Report
CDBG	Community Development Block Grant
CEMP	Comprehensive Emergency Management Plan
CERT	Community Emergency Response Team
CFA	Commission for Florida Law Enforcement Accreditation
CFAI	Commission on Fire Accreditation International
CIP	Capital Improvement Program
CIT	Crisis Intervention Training
CMMS	Computerized Maintenance Management System
COA	Comprehensive Operational Analysis
COLA	Cost of Living Adjustment
CPI	Consumer Price Index
CST	Communications Service Tax
DRC	Development Review Committee
DUI	Driving Under the Influence
ECMS	Electronic Content Management System
EMS	Emergency Medical Services
EOC	Emergency Operations Center
ERP	Enterprise Resource Planning
EV	Electric Vehicle
EXP	Expenditure Budget
FAPPO	Florida Association of Public Purchasing Officers
FCA	Facility Condition Assessment
FDEP	Florida Department of Environmental Protection
FDLE	Florida Department of Law Enforcement
FDOT	Florida Department of Transportation
FEMA	Federal Emergency Management Agency
FGBC	Florida Green Building Coalition
FPL	Florida Power and Light
FRDAP	Florida Recreation Development Assistance Program
FTE	Full-Time Equivalent
GAAP	Generally Accepted Accounting Principles
GASB	Governmental Accounting Standards Board
GFOA	Government Finance Officers Association
GHG	Greenhouse Gas



ACRONYMS

HHW	Household Hazardous Waste
HID	High Intensity Discharge
HR	Human Resources
HUD	Housing and Urban Development
HVAC	Heating, Ventilating and Air Conditioning
ICC	International Code Council
ISO	Insurance Services Office
IT	Information Technology
KPI	Key Performance Indicator
LEED ®	Leadership in Energy and Environmental Design
LF	Linear Feet
LUPA	Land Use Plan Amendment
MAP	Mobility Advancement Program
MFA	Multi Factor Authentication
MPO	Metropolitan Planning Organization
MSPA	Municipal Services Provider Agreement
MSW	Maintenance Service Worker
MTECC	Metro Transportation Engineering & Construction Cooperative
NIBRS	National Incident-Based Reporting
NPDES	National Pollutant Discharge Elimination System
OEM	Original Equipment Manufacturer
PAFR	Popular Annual Financial Report
PMDD	Planned Mainstreet Development District
PW	Public Works
RFID	Radio Frequency Identification
RFP	Request for Proposals
ROSC	Return of Spontaneous Circulation
RTCC	Real-Time Crime Center
SET	Special Enforcement Team
SLA	Service Level Agreement
SMART	Specific Measurable Achievable Realistic
SOE	Supervisor of Elections
SRO	School Resource Officer
SWAT	Special Weapons and Tactics
TRIM	Truth in Millage
UCR	Uniform Crime Report
USPCA	United States Police Canine Association
USW	Utility Service Worker
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